

CITY OF STATESBORO, GEORGIA

Annual Budget
Fiscal Year Ending
June 30, 2023



CITY OF STATESBORO, GEORGIA

Annual Budget
Fiscal Year Ending
June 30, 2023





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Statesboro
Georgia**

For the Fiscal Year Beginning

July 01, 2021

Christopher P. Morill

Executive Director

FY2023 ANNUAL BUDGET

TABLE OF CONTENTS

| | |
|---|---------|
| Mission Statement..... | 1 |
| Listing of City Officials..... | 2 |
| Listing of Department Heads | 3 |
| Introduction | 4-11 |
| Reader’s Guide to the Budget | 12-19 |
| City Manager’s Budget Message..... | 20-26 |
| Summary Budget of All Funds | 27-72 |
| Financial Policies | 73-83 |
| Authorized Personnel for FY 2023..... | 84-90 |
| Proposed Pay Plan & Fringe Benefits | 91-95 |
| 100 General Fund | |
| Revenues Overview | 96-98 |
| Revenues | 99-101 |
| Revenues Trend Chart..... | 102 |
| Property Tax Chart..... | 103 |
| Expenditures Overview | 104 |
| Budget Summary..... | 105 |
| Expenditures: | |
| District Map of City Council | 106 |
| Governing Body..... | 107-109 |
| City Manager’s Office..... | 110-112 |
| City Clerk’s Office..... | 113-116 |
| Finance Department..... | 117-121 |
| Legal Department..... | 122-123 |
| Human Resources..... | 124-127 |
| Governmental Buildings | 128-129 |
| Public Information Office | 130-132 |
| Engineering | 133-137 |
| Customer Service..... | 138-139 |
| Municipal Court | 140-143 |
| Police Administration..... | 144-147 |
| Police Operations Bureau | 148-151 |
| Police Patrol Bureau..... | 152-155 |
| Public Works Administration | 156-158 |
| Streets Division | 159-162 |
| Parks Division..... | 163-166 |
| Protective Inspections Division | 167-170 |
| Planning and Development..... | 171-175 |
| Code Compliance..... | 176-179 |
| Children’s Zone | 180-181 |
| Other Agencies..... | 182-183 |
| Debt Service..... | 184 |
| Transfers Out | 185 |

FY2023 ANNUAL BUDGET
TABLE OF CONTENTS

| | |
|--|---------|
| 210 Confiscated Assets Fund..... | 186-187 |
| 221 CDBG Housing Fund..... | 188-189 |
| 224 U.S. Dept. of Justice Grant Fund..... | 190-191 |
| 230 America Rescue Plan Act Fund (ARPA)..... | 192-193 |
| 250 Multiple Grant Fund..... | 194-195 |
| 270 Statesboro Fire Service Fund..... | 196-201 |
| 271 South Main Tax Allocation District Fund (TAD)..... | 202-203 |
| 272 Old Register Tax Allocation District Fund (TAD)..... | 204-205 |
| 275 Hotel/Motel Tax Fund..... | 206-207 |
| 286 Technology Fee Fund..... | 208-209 |
| 323 2013 SPLOST Fund..... | 210-211 |
| 324 2018 TSPLOST Fund..... | 212-213 |
| 325 2019 SPLOST Fund..... | 214-215 |
| 343 2019 CDBG Fund..... | 216-217 |
| 344 LMIG Grant Fund – Akins Boulevard..... | 218-219 |
| 345 LMIG Grant Fund – South Main Street..... | 220-221 |
| 350 Capital Improvements Program Fund..... | 222-223 |
| 505 Water and Sewer Fund..... | 224-234 |
| 507 Stormwater Fund..... | 235-239 |
| 515 Natural Gas Fund..... | 240-246 |
| 541 Solid Waste Collection Fund..... | 247-255 |
| 542 Solid Waste Disposal Fund..... | 256-259 |
| 601 Health Insurance Fund..... | 260-261 |
| 602 Fleet Management Fund..... | 262-266 |
| 604 Wellness Program Fund..... | 267-268 |
| 605 Central Services Fund..... | 269-274 |
| 760 Other Post-Employment Benefits (OPEB) Fund..... | 275-276 |
| Capital Improvements Program..... | 277-341 |
| Debt Service Schedules..... | 342-351 |
| Glossary of Terms..... | 352-361 |
| List of Acronyms..... | 362 |



Mission Statement
City of Statesboro, Georgia

To provide the most responsive and progressive public services so that our residents, businesses, and visitors can enjoy the highest quality of life Statesboro has to offer.



CITY OF STATESBORO, GEORGIA MAYOR AND COUNCIL

Jonathan M. McCollar
Mayor



*In office since January 2018
Current term expires December 2025*

Phil Boyum
District 1



*In office since January 2013
Current term expires December 2025*

Paulette Chavers
District 2



*In office since January 2020
Current term expires December 2023*

Venus Mack
District 3



*In office since January 2020
Current term expires December 2023*

John Riggs
District 4



*In office since January 2010
Current term expires December 2025*

Shari Barr
District 5



*In office since January 2020
Current term expires December 2023*

CITY MANAGER
AND
DEPARTMENT HEADS

Charles Penny
City Manager

Jason Boyles
Assistant City Manager

Cindy S. West
*Director of
Finance*

Darren Prather
*Director of
Central Services*

Tim Grams
Fire Chief

Cain Smith
City Attorney

Mike Broadhead
Police Chief

Leah Harden
City Clerk

Steve Hotchkiss
*Director of
Public Utilities*

John Washington
*Director of Public
Works and Engineering*



Demetrius Bynes
*Director of
Human Resources*

Layne Phillips
*Public Information
Officer*

Kathleen Field
*Director of Planning
and Development*

Key Finance Staff

Cindy S. West, Finance Director

Karin Larson, Assistant Finance Director

Ramona Carver, Senior Accountant

Heather Springer, Accounting Technician/Payroll Tech.

Ansley Lewis, Accounts Payable/Accounting Tech.

Leah Coleman, Administrative Assistant



TAB 1

Introduction

Introduction

The City of Statesboro is a progressive community that provides an exceptional quality of life to its residents and offers southern charm and hospitality to its visitors. The City offers a high standard of living with a commitment to ensure the most responsive and progressive public services to residents, businesses, and visitors alike. Statesboro is where the living remains softly southern and folks call out to one another by first name.

Created by an act of the Georgia legislature in 1803, Statesboro is a Georgia Municipal Association City of Excellence. Statesboro has an economy comprised of a growing industrial base, a growing university, expanding retail activity, and a regional medical center. This regional economic hub is located 10 miles off Interstate 16 and offers many educational and vocational opportunities that provide a competitive advantage for a strong workforce.

The City operates under the Council-Manager form of government, established by a 1999 Charter amendment. The Mayor is elected at large while the five council members are elected by district. All elections are non-partisan, and the terms are for four years, with half of the members elected every two years. The City Council appoints the City Manager to head the administrative functions of city government. As authorized by its Charter and Code, the services provided by the City are General Government (Administration, City Clerk, Human Resources, Finance, Planning and Development and Engineering), Judicial (Municipal Court), Public Safety (Police and Fire), Public Works (Streets, Parks, Fleet Maintenance, Sanitation, Stormwater), Public Utilities (Natural Gas, Water/Sewer, and Wastewater).

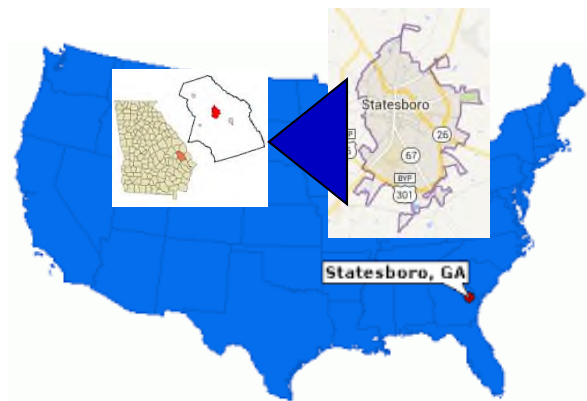


The City of Statesboro was incorporated on December 19, 1803, with a population of less than 25 people. The County seat of Bulloch County, Statesboro's population as of July 2021 was 33,438 with an average growth rate of 3.67% per year. If past trends continue, forecast of the population count would be 34,542 by 2023. (The Bulloch County area population growth rate is estimated to increase yearly by 2.89%.) The median age for the City of Statesboro is 22.4, not a surprising age since Statesboro is home to one university and two colleges. The 2020 median income per household in Statesboro was \$32,790 and the per capita income was \$15,156. The unemployment rate for March 2022 for Statesboro was 4.3%, which is higher than the 3.1% rate for the State of Georgia. The rate for this same period last year was 7.3%. The March 2022 unemployment rate for Bulloch County was 3.5%.

Situated in the southeastern corner of the state, Statesboro is located 194 miles southeast of Atlanta, 76 miles south of Augusta, 55 miles west of Savannah, 144 miles southwest of Charleston, SC and 168 miles north of Jacksonville, FL. It is located 10 miles from Interstate 16, and is on US Highways 301, 80, and 25, and State Routes 73, 46, 67, and 24. Statesboro is included on the southern leg of the Savannah River Parkway, which is a four-lane connector between Savannah and Augusta.

The City of Statesboro is approximately 15.32 square miles in area with an average elevation of 253 feet above sea level, the terrain being mostly flat. The climate is seasonal, but moderate, with mild winters and warm, humid summers. The average high temperature in January is 62 degrees and 93 degrees in July. The average annual rainfall is 46.8" and the relative humidity is 66% in January and 70% in July.

Statesboro is a regional trade center for commerce, education and health care. The City has a highly diversified economy with several major industries located in the area and is a regional shopping center and health care provider for eight surrounding Georgia counties (Effingham, Screven, Jenkins, Emanuel, Candler, Evans, Tattnall, and Toombs). Approximately 28.6% of the Bulloch County labor force is employed by the government sector including the City's largest employer, Georgia Southern University. Major private sector employers in the City include East Georgia Regional Medical Center, Wal-Mart Super Center, and Lowe's Home Center.



There are three institutions of higher learning in the greater Statesboro area: Georgia Southern University located within the city limits of the City of Statesboro, Ogeechee Technical College and East Georgia State College located just outside the City on Highway 301 South. These Colleges are accredited by the Southern Association of Colleges and Schools as Georgia's largest and most comprehensive center of higher education south of Atlanta, Georgia Southern offers 141

degree programs and 125 majors in its nine colleges. In January 2017, the merger of Armstrong State University and Georgia Southern University was voted to consolidate. Georgia Southern University now has 3 campus choices for the students: Statesboro, Savannah and Hinesville. Multiple programs range from bachelor, master and doctoral degree programs. The University's 2021 fall enrollment of 27,091 students come from 50 states, District of Columbia, Puerto Rico, and foreign countries such as: Mexico, Nigeria and Honduras. Approximately 4,300 students graduated in May 2022 in one of five ceremonies held over the course of four days.



East Georgia State College is also accredited by the Southern Association of Colleges and Schools on Colleges to award the Associate in Arts Degree and a Bachelor of Science in Biology degree. The East Georgia State College-Statesboro campus offers students smaller classes and personalized instruction. After the completion of 30 hours of college-level coursework, students who have a minimum grade point average of 2.0 can transfer to Georgia Southern

University or another university-level institution or state college. The students that attend East Georgia State College-Statesboro are able to use the Georgia Southern University library, participate in campus meal plans, intramural sports, fitness extension facilities, athletic tickets, marching band, and more.

Ogeechee Technical College offers 124 programs of study including 37 diploma programs and 67 certificate programs as well as 20 Associate degrees in conjunction with Georgia Southern University and East Georgia College. In the academic year 2021 there were a total of 1,779 program awards to 1059 graduating students. There are 17 public schools, 3 private and parochial schools, one state charter school and one home school association in Bulloch County that educate the approximately 11,879 students.



Statesboro is a leader in health care in southeast Georgia with East Georgia Regional Medical Center located within the city limits employing more than 800 employees and 112 physicians representing a wide range of specialties. East Georgia is a 149-bed, \$60 million hospital featuring a Women's Pavilion and an adjacent professional office building. The hospital is accredited by the Joint Commission on Accreditation of Healthcare Organizations, a distinction that is awarded only to those healthcare facilities that maintain the highest standards of quality. The Hospital has been making extensive improvements with last phase being expansion of the Emergency Department. The Emergency room now boasts 29 treatment rooms and additional

patient flow capacity. East Georgia Regional Medical Center offers a 24-hour physician-staffed emergency department, a Level II neonatal center, outpatient services including same day surgery and ambulatory care, a pain center, a cardiac catheterization lab, and state-of-the-art diagnostic procedures including MRI and CT.

The Statesboro VA Clinic now has three medical teams. Each is led by a medical provider who is a doctor, nurse practitioner or physician's assistant along with a registered nurse, licensed practical nurse and a scheduler. They provide basic medical services and special programs for things like substance abuse treatment, weight loss, post-traumatic stress disorder, suicide and other psychiatric issues. The clinic can connect veterans to specialized services and hospital treatment. Another service provided is setting up home health care services. The clinic is open Monday thru Friday with space to grow and offer more services to our veterans.



Recreational opportunities that enhance the quality of life for our citizens are plentiful in Statesboro. The Willie McTell Trail is a linear park that provides a pedestrian walk and bicycle path for local cycle enthusiasts from the Georgia Southern University campus to downtown Statesboro. Statesboro residents and visitors can also enjoy cultural and performing arts in the David H. Averitt Center for the Arts located on East Main Street. The Mission of the Averitt Center for the Arts is to provide quality arts opportunities for our community and serve as a centerpiece for a vibrant historic downtown. Bulloch County constructed a greenway trail and bike path from the City of Statesboro to nearby Brooklet, Georgia. Also located in Statesboro is Bulloch County's family water park and aquatics center, "Splash in the Boro". There are twenty hotels, motels and one Bed & Breakfast Inn with over 1100 rooms located in the greater Statesboro area.



Shelby Park, better known as Edgewood Park, had a new addition in 2021. A wooden footbridge, 103 ft. long, 8 ft. wide, was constructed in hopes of giving people the opportunity to take city sidewalks from one park in the city to another. It also ties in with the trail loop within the park itself. City officials have also suggested this could be a backdrop for prom photos and other special pictures. The Edgewood Park Pedestrian Bridge was completed at the end of March 2021.

Statesboro is served by Georgia Southern Railway Company and numerous common freight carriers. Industrial recruitment, the process of attracting industry jobs to the location, is determined by proximity to the Port of Savannah, the 4th busiest port in the United States and also the ease-of-use interchange the Highway 301 provides. The Port of Savannah is one of only four East Coast ports with the desired 50 feet depth at low tide. The container ship CMA CGM Theodore Roosevelt arrived in the Port of Savannah heralding the largest ship ever to sail the Savannah River and U.S. East Coast with clearing the bridge by a slim 3 ft. to spare. The 14,000-TEU vessel required seven cranes to move 4,500 containers on and off the ship. Savannah's Garden City Terminal features 26 ship-to-shore cranes and 146 rubber-tired gantry cranes. With all the neopanamax vessels traveling through the new Panama Canal, Savannah is their main destination port supporting more than 369,000 jobs throughout the State.



The City and Bulloch County jointly own the Statesboro Municipal Airport which is located approximately 30 minutes from Interstate 16, and 45 minutes from the Savannah International Airport, which is serviced by 7 major airlines. Statesboro is located approximately fifty miles from the Savannah ports while Bulloch County is equal distance between the ports of Charleston, Beaufort, Brunswick, and Jacksonville, giving several options on ports and sailing frequency.

In Statesboro there are 6 local radio stations, WHKN, WMCD, WPMX, WPTB, WWNS, and WVGS, and one daily newspaper, the *Statesboro Herald*. In addition, the *Savannah Morning News* reports on the news in Statesboro. Statesboro is covered locally by Vyve Broadband, formerly Northland Cable TV, located within the city limits. Three television stations in Savannah also cover Statesboro regularly: WTOG (CBS), WJCL (ABC), and WSAV (NBC).

The City has 124.76 miles of roads of which 124.3 are paved and 17 traffic signals. Natural Gas is sold to 3,873 customers while water and sewer service is provided by the City to 13,316 customers with an average daily water consumption of 3.560 million gallons. Statesboro has 203.6 miles of sanitary sewer and 251.4 miles of water mains with 1,690 fire hydrants. The City maintains a class 2/2Y ISO rating with 2 fire stations.

Utilities are provided by the following within the City:

| | |
|-------------------------|---|
| City of Statesboro | Water & Sewer, Sanitation, Storm water, & Gas |
| Excelsior Electric | Electricity |
| Georgia Power | Electricity |
| Frontier Communications | Telecommunications |
| Bulloch Solutions | Telecommunications |
| Vyve Broadband | Telecommunications |

City Boards, Commissions, and Authorities

DOWNTOWN STATESBORO DEVELOPMENT AUTHORITY

The Downtown Statesboro Development Authority (DSDA), established in 1981, consists of 9 members, 8 of whom are appointed by the members of the authority to represent the owners of either real property or business establishments. The City Council appoints the remaining one member. The DSDA is empowered with the authority to acquire, improve, sell, lease, and/or mortgage property for the development and improvement of property in the Downtown Statesboro Development Authority District.

AVERITT CENTER FOR THE ARTS

The Averitt Center for the Arts was established August 15, 2000. The Council consists of 12 members who serve 2 year staggered terms. The Council is empowered with the duties and responsibilities to establish rules and regulations for arts facilities and to create policies to govern the management and conduct of funds, personnel, and property of the corporation. The Arts Council is directly responsible for the operations of the *David H. Averitt Center for the Arts*.

STATESBORO BEAUTIFICATION COMMISSION

The Statesboro Beautification Commission was established May 1, 1973. It consists of a Chairman and no more than 10 members appointed by the Mayor and City Council, and four ex-officio members: one member appointed from the County Commissioners, one member from the Board of Education, one member from the City Council, and one member appointed by the President of Georgia Southern University. The members serve staggered 5 year terms. The powers and duties of the Commission are to establish and maintain parks and trees in order to beautify the City of Statesboro.

STATESBORO PLANNING COMMISSION

The Statesboro Planning Commission is an advisory board which was originally established in February 1977. Effective June 22, 2010, the Statesboro Planning Commission was reconstituted, and consists of seven (7) members who are appointed by the Mayor and City Council. The Commission is vested with the duties to hear and make recommendations to the Mayor and City Council on zoning and subdivision applications; to make recommendations on city planning documents and amendments to land development ordinances; and, other similar duties as assigned by the Mayor and City Council.

STATESBORO TREE BOARD

The Statesboro Tree Board was established on January 15, 1991. The Board consists of 9 members appointed by the Mayor and City Council to serve a staggered three (3) year term, with a maximum of two consecutive terms totaling six (6) years. These members are appointed with consideration for their personal expertise in all the areas of horticulture and preservation of our environment. The Board is responsible for hearing requests for variances for special use permits in the enforcement of the City of Statesboro Tree Ordinance.

KEEP STATESBORO-BULLOCH BEAUTIFUL COMMISSION

The Keep Statesboro-Bulloch Beautiful Commission (KSBBC) was established October 18, 2016, consists of six members who are Bulloch County residents and serve a two year term. Members are appointed by the Mayor and each City Councilmember shall have authority to appoint one member. Keep Statesboro-Bulloch Beautiful (KSBBC) strives to educate and empower citizens and businesses with the resources needed to facilitate litter prevention, beautification, and community greening within the city of Statesboro and surrounding areas.

ALCOHOL ADVISORY BOARD

The Alcohol Advisory Board was established March 15, 2016, consists of six members who are Bulloch County residents and serve a two year term. Members are appointed by the Mayor and City Council, with each City Councilmember having the authority to appoint one member. Thereafter, The Alcohol Advisory elects a chairman from among its members who shall serve a year term and who shall be eligible for re-election as chairman. The Alcohol Advisory Board prepares studies and reports to inform the governing body on policy matters related to the licensing and sale of alcoholic beverages within the corporate limits of the City of Statesboro.

YOUTH COMMISSION

The Youth Commission was established October 19, 2018. It consists of nine members with a two year term, all Bulloch County residents, appointed by the Mayor and City Council. Their purpose is to prepare strategies, studies and reports on education efforts and programs for the purpose of informing the governing body on policy matters related to youth civic engagement, education, leadership, service learning opportunities, job training, and development.

ONE BORO COMMISSION

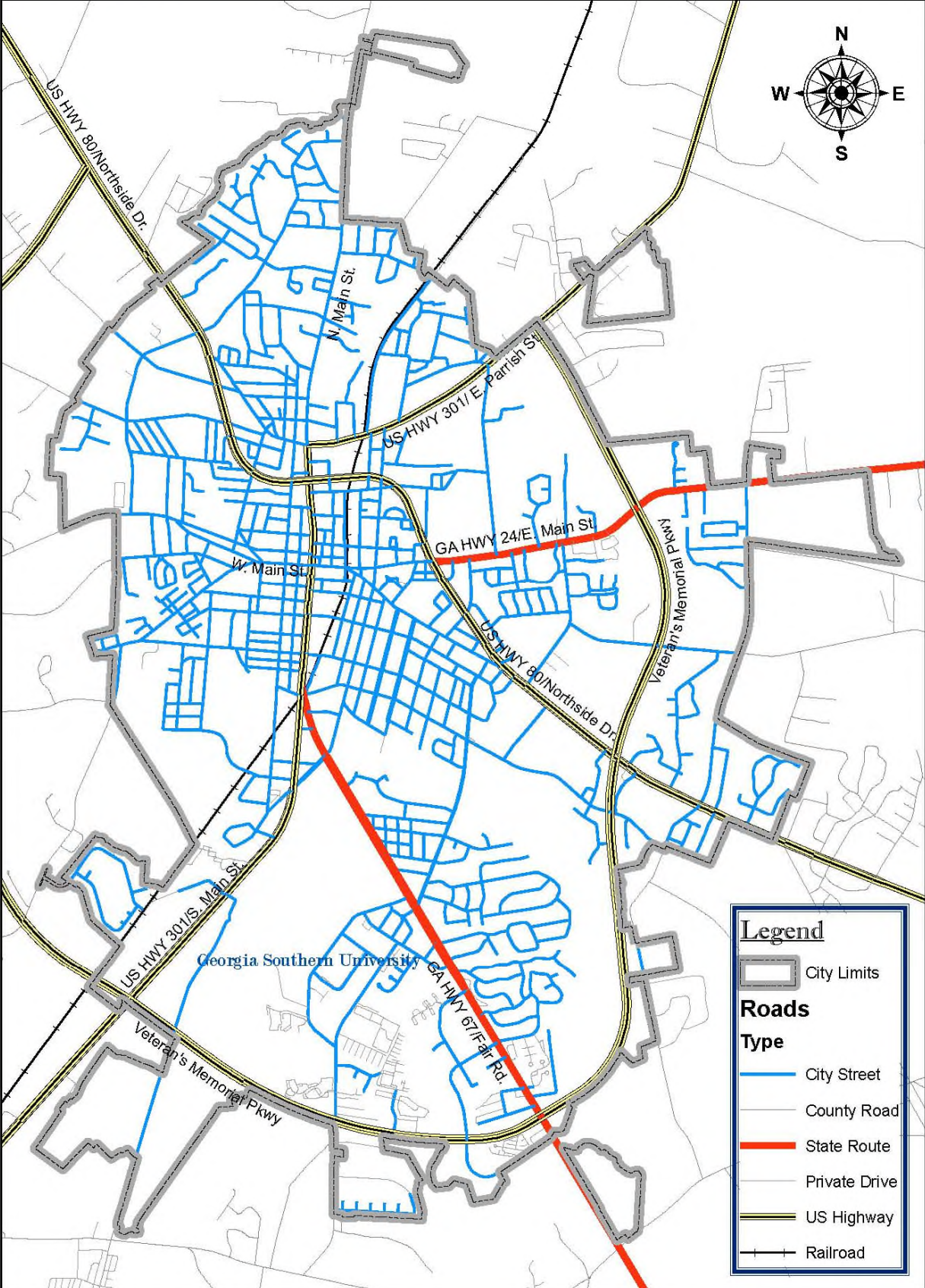
The One Boro Commission, previously called the Commission on Diversity and Inclusion, was established November 20, 2018. The Commission consists of 12 members who are appointed by the Mayor and City Council and serve a two year term. Their purpose is to present strategies, prepare studies and reports on education efforts and programs for the purpose of informing the governing body on policy matters related to promoting diversity, inclusion, and equity among the citizens of Statesboro connected to issues of poverty and prosperity.

GREENER BORO COMMISSION

The Greener Boro Commission, was established April 19, 2022. The Commission consists of 9 members who are appointed by the Mayor and City Council and serve a two year term. Their purpose is to prepare studies, reports, strategies, education efforts and/or programs for the purpose of informing and advising the governing body on policy matters related to best municipal practices for environmental sustainability.



City of Statesboro, Georgia



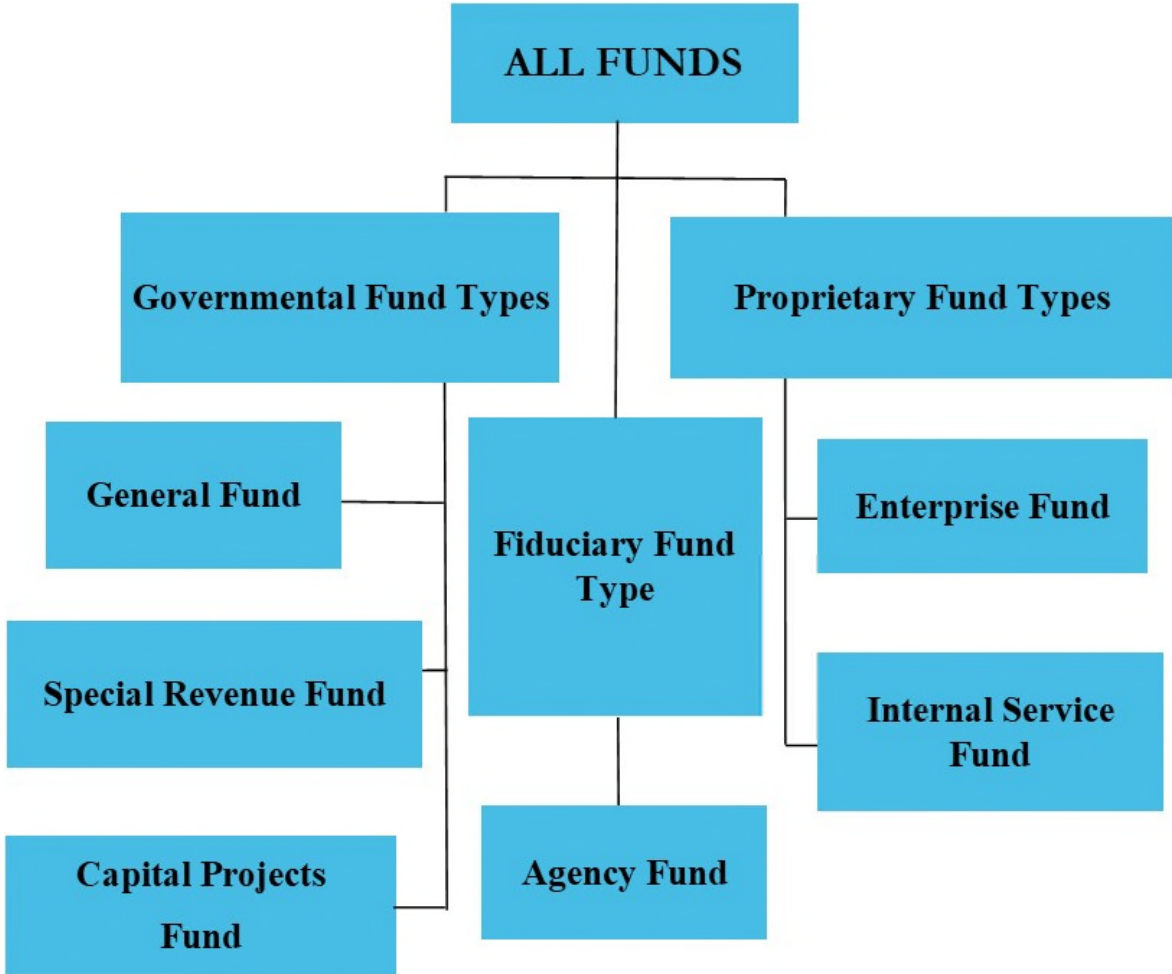
TAB 2

Reader's Guide to the Budget

READER’S GUIDE TO THE BUDGET

One of the primary goals in formatting this Budget has been to make it user-friendly. Government budgets by definition are confusing documents, particularly for the first-time reader. Generally Accepted Accounting Principles (GAAP) for governments requires the use of multiple funds, grouped into seven categories. To further complicate it, some of those fund categories are budgeted and accounted for using the modified accrual basis of accounting, and some the accrual basis of accounting. Most citizens are accustomed to private sector accounting, where a business has one balance sheet and one income statement, both kept on the accrual basis of accounting. Therefore, it is strongly recommended that you take a few moments to review this Reader’s Guide before reading the Budget. It should help you understand the framework of the City’s fund structure and accounting system.

The City of Statesboro will operate with twenty-five separate funds this year, which makes municipal budgeting and accounting considerably different from that in the private sector. Although the City may in most cases legally transfer money from one fund to another, each fund is a separate accounting entity with assets, liabilities, equity, revenues, and expenditures (expenses). Consequently, there will be twenty-five separate balance sheets and income statements. The funds fall into six different categories, or types of funds, as required by Generally Accepted Accounting Principles for governmental entities. The funds by fund type that will be used in the fiscal year are as follows:



(1) Governmental Funds

General Fund – This is the principal fund of the city and is used to account for all activities of the City not included in other specified funds. The General Fund accounts for the normal recurring activities of the City (i.e., public safety, general government, engineering, community development, finance, and public works).

Special Revenue Funds – Funds used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Included in the Special Revenue Funds are the Confiscated Assets Fund, CDBG Housing Fund, US Department of Justice Grant Fund, ARPA Fund, Multiple Grant Fund, Statesboro Fire Service Fund, South Main Tax Allocation District, Old Register Tax Allocation District, Hotel-Motel Tax Fund and Technology Fee Fund. The Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Capital Project Funds – Funds used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations. The City's Capital Project Funds include the 2013 SPLOST Fund, the 2018 TSPLOST Fund, the 2019 SPLOST Fund, 2019 CDBG Fund, LMIG Grant Fund Akins Boulevard, LMIG Grant Fund South Main Street, and the Capital Improvements Program Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of each fund.

(2) Proprietary Funds

Enterprise Funds – Funds used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The City has five Enterprise Funds: the Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Internal Service Funds – Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to the other government units, on a cost reimbursement (internal fees and charges) basis. The City has four Internal Service Funds: the Health Insurance Fund, Fleet Management Fund, the Wellness Program Fund and Central Services Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

(3) Fiduciary Fund

Agency Fund – The trust and agency funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, or other government units. The City has one Agency Fund: The Other Post-Employment Benefits Fund.

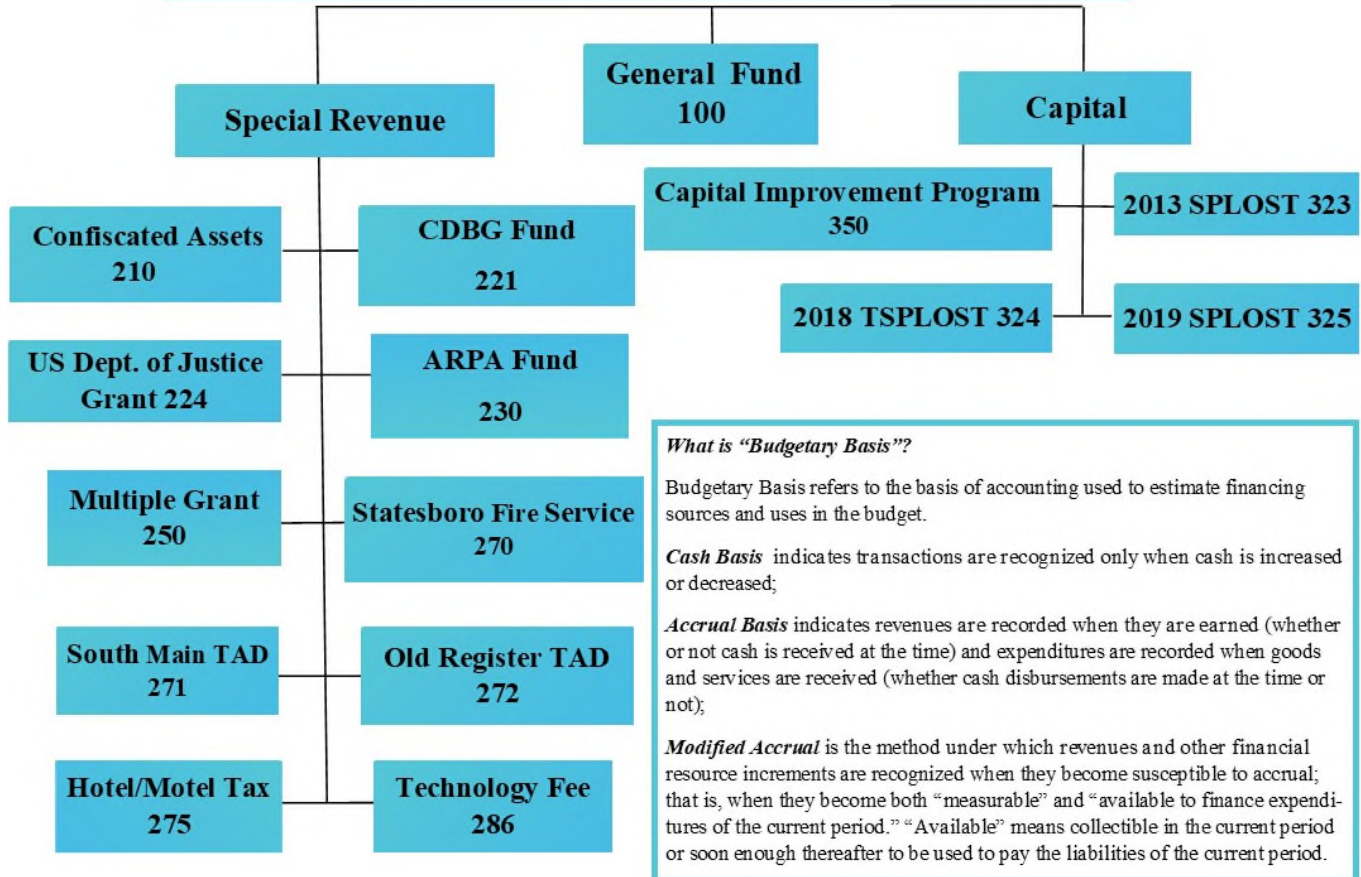
Please note that funds by fund type are summarized in the chart on the next page and the second column of the funds chart shows two different accounting bases: accrual and modified accrual. Accrual accounting is similar to private sector accounting, in that revenues are accrued when earned, and expenses are accrued when the financial transaction takes place. Proprietary Funds and Fiduciary Funds are accounted for on this basis, as they are operated very similarly to private businesses. In the Budget, these types of funds have a Budgeted Income Statement and a Budgeted Cash Flow Statement. Any major capital expenses for these funds are budgeted in the Budgeted Cash Flow Statement.

All Governmental Funds are accounted for using the modified accrual basis. Revenues are recognized in the accounting period in which they became available and measurable. The expenditures are recognized in the accounting period in which the fund liability is incurred. These funds reflect only available resources. In addition, this Budget shows all the major capital expenditures for these types of funds in the Capital Improvements Program Fund, or another capital projects fund. Major capital expenditures are defined as capital assets costing at least \$15,000 and having a useful life of at least two years. This includes not only land, buildings, and infrastructure, but also vehicles and equipment.

The following chart illustrates each of the types of funds and the actual funds included in the City of Statesboro’s budgetary process.

| Fund Number | Basis of Account- | Major/ Nonmajor | Types of Funds Actual Funds | FY 2022 Budget | FY 2023 Budget |
|---------------------------------|-------------------|-----------------|---|----------------|----------------|
| GOVERNMENTAL FUND TYPES: | | | | | |
| 100 | Modified | Major | GENERAL FUND | Current | Current |
| SPECIAL REVENUE FUNDS: | | | | | |
| 210 | Modified | Nonmajor | CONFISCATED ASSETS FUND | Current | Current |
| 221 | Modified | Nonmajor | CDBG FUND | Current | Current |
| 224 | Modified | Nonmajor | US DEPARTMENT OF JUSTICE GRANT FUND | Current | Current |
| 230 | Modified | Major | AMERICA RESCUE PLAN ACT FUND | Current | Current |
| 250 | Modified | Nonmajor | MULTIPLE GRANT FUND | Current | Current |
| 270 | Modified | Major | STATESBORO FIRE SERVICE FUND | Current | Current |
| 271 | Modified | Nonmajor | SOUTH MAIN TAX ALLOCATION DISTRICT FUND | Current | Current |
| 272 | Modified | Nonmajor | OLD REGISTER TAX ALLOCATION DISTRICT FUND | Current | Current |
| 275 | Modified | Nonmajor | HOTEL/MOTEL TAX FUND | Current | Current |
| 286 | Modified | Nonmajor | TECHNOLOGY FEE FUND | Current | Current |
| CAPITAL PROJECTS FUNDS: | | | | | |
| 323 | Modified | Nonmajor | 2013 SPLOST FUND | Current | Current |
| 324 | Modified | Major | 2018 TSPLOST FUND | Current | Current |
| 325 | Modified | Major | 2019 SPLOST FUND | Current | Current |
| 343 | Modified | Nonmajor | 2019 CDBG FUND | Current | Noncurrent |
| 344 | Modified | Nonmajor | LMIG FUND - AKINS BOULEVARD | Current | Noncurrent |
| 345 | Modified | Nonmajor | LMIG FUND - SOUTH MAIN STREET | Current | Noncurrent |
| 350 | Modified | Nonmajor | CAPITAL IMPROVEMENTS PROGRAM FUND | Current | Current |
| PROPRIETARY FUND TYPES: | | | | | |
| ENTERPRISE FUNDS | | | | | |
| 505 | Accrual | Major | WATER AND WASTEWATER FUND | Current | Current |
| 507 | Accrual | Nonmajor | STORMWATER FUND | Current | Current |
| 515 | Accrual | Major | NATURAL GAS FUND | Current | Current |
| 541 | Accrual | Major | SOLID WASTE COLLECTION FUND | Current | Current |
| 542 | Accrual | Major | SOLID WASTE DISPOSAL FUND | Current | Current |
| INTERNAL SERVICE FUNDS: | | | | | |
| 601 | Accrual | Major | HEALTH INSURANCE FUND | Current | Current |
| 602 | Accrual | Major | FLEET MANAGEMENT FUND | Current | Current |
| 604 | Accrual | Nonmajor | WELLNESS PROGRAM FUND | Current | Current |
| 605 | Accrual | Major | INFORMATION TECHNOLOGY FUND | Current | Current |
| FIDUCIARY FUNDS: | | | | | |
| AGENCY FUND: | | | | | |
| 760 | Accrual | Nonmajor | OTHER POST EMPLOYMENT BENEFITS | Current | Current |
| | | | | 28 Funds | 25 Funds |
| NOTES: | Modified | | Budgeted on the Modified Accrual Basis of Accounting. | | |
| | Accrual | | Budgeted on the Accrual Basis of Accounting. | | |

MODIFIED ACCRUAL BASIS OF BUDGETING



What is "Budgetary Basis"?

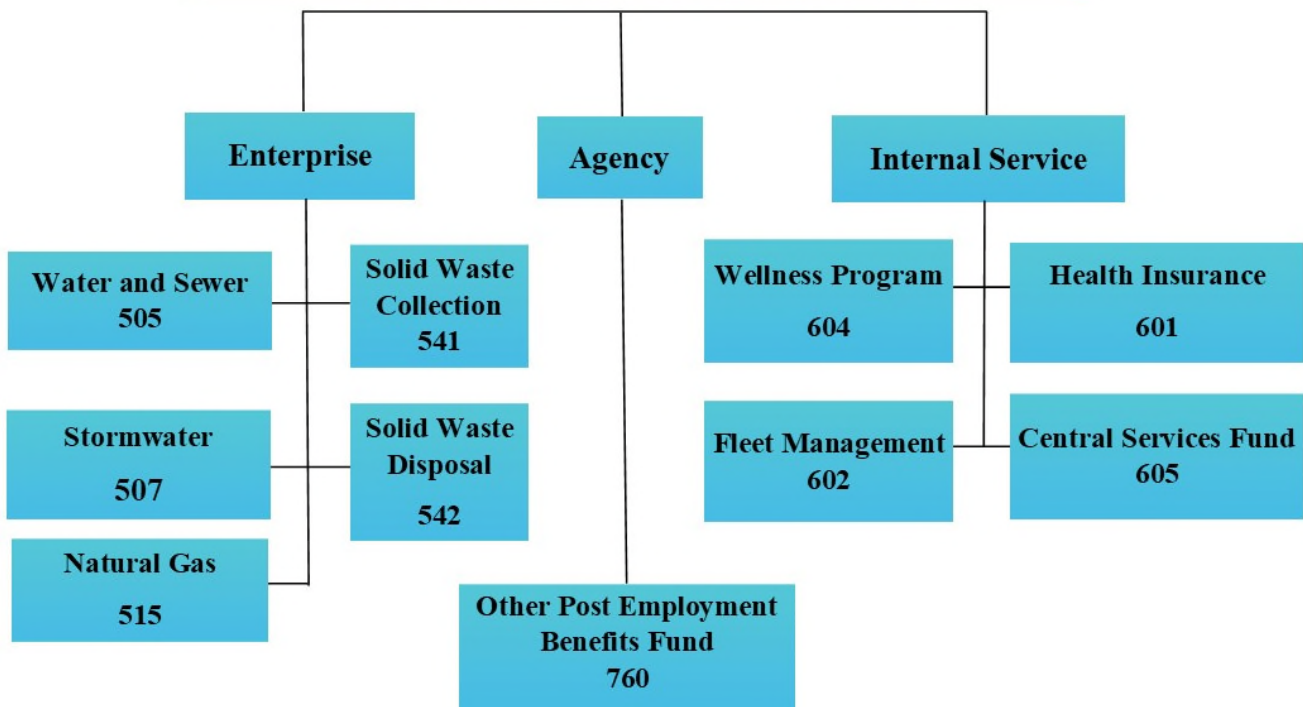
Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

Cash Basis indicates transactions are recognized only when cash is increased or decreased;

Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not);

Modified Accrual is the method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current period.

ACCRUAL BASIS OF BUDGETING



The twenty-five funds are serviced by sixteen bank accounts, eight of which are major accounts, and eight of which are minor. The minor accounts have little activity, but are required due to bond indentures, grant requirements, or some other legal or operational requirement. The City received bids on its banking services in May 2021, for a three-year term beginning July 1st. The chart on the following page shows which bank accounts service each of the proposed funds.

Following this Reader's Guide to the Budget is the City Manager's Budget Message. This message includes a listing of the assumptions used in developing the Budget. It also includes a discussion of the major issues requiring financing that the Mayor and City Council confront, and how this Budget proposes to address them.

The next section, Summary Budget of All Funds, is a multi-sheet spreadsheet, which summarizes all funds of the City of Statesboro, and the projected fund balances or working capital, depending on the basis of accounting used. This summary includes all revenues and transfers into a fund, and all expenditures (expenses) and transfers out of a fund. It also shows the other sources and uses of cash in those funds using full accrual accounting. *In short, it is the entire budget in a condensed format.* This section also contains the Resolution necessary to adopt the Budget. Should the Mayor and City Council wish to change any aspect of the proposed Budget contained herein, they would simply adopt this Resolution subject to those specific changes.

The next section contains the Resolution Adopting the Financial Policies, which directs the financial operations of the City. These policies are reviewed each year to determine if any changes need to be made.

The next section contains a List of Authorized Personnel Positions funded by this Budget. This lists the budgeted positions within each department and division of the City. This assures that only this number of personnel can be employed unless changed by the City Council during the fiscal year.

The next section contains the Proposed Position Classification and Compensation (Pay) Plan. The Plan was updated by Condrey and Associates in the spring of 2019. It had been three years since the last update to the Plan. In the years between Plan updates, salaries and wages are adjusted by a cost of living adjustment to offset inflation.

Following that are sections for each one of the twenty-five funds.

| Name of Fund Served | MAJOR BANKING ACCOUNTS | | | | | | | |
|-----------------------------|-------------------------|---------------------------|-----------------------------|---------------------------------|--------------------------------|----------------|-----------------|------------------|
| | General | | Sweep | E-Government | ARPA | 2013 | 2018 | 2019 |
| | Disbursement Account | Payroll Account | Investment Account | Sweep Investment Account | Fund Account | SPLOST Account | TSPLOST Account | SPLOST Account |
| <i>Governmental Funds:</i> | | | | | | | | |
| 100 General | | | | | | | | |
| 210 Confiscated Assets | | | | | | | | |
| 221 CDBG Housing | | | | | | | | |
| 224 U.S. Dept. of Justice | | | | | | | | |
| 230 ARPA Fund | | | | | | | | |
| 250 Multiple Grants | | | | | | | | |
| 270 Statesboro Fire | | | | | | | | |
| 271 Downtown TAD Fund | | | | | | | | |
| 272 Old Register TAD Fund | | | | | | | | |
| 275 Hotel/Motel Tax | | | | | | | | |
| 286 Technology Fee | | | | | | | | |
| 323 2013 SPLOST | | | | | | | | |
| 324 2018 TSPLOST | | | | | | | | |
| 325 2019 SPLOST | | | | | | | | |
| 350 CIP Projects | | | | | | | | |
| <i>Proprietary Funds:</i> | | | | | | | | |
| <i>a) Enterprise:</i> | | | | | | | | |
| 505 Water and Sewer | | | | | | | | |
| 507 Stormwater | | | | | | | | |
| 515 Natural Gas | | | | | | | | |
| 541 S W Collection | | | | | | | | |
| 542 S W Disposal | | | | | | | | |
| <i>b) Internal Service:</i> | | | | | | | | |
| 601 Health Insurance | | | | | | | | |
| 602 Fleet Management | | | | | | | | |
| 604 Wellness Program Fund | | | | | | | | |
| 605 Central Services Fund | | | | | | | | |
| 760 OPEB Fund | | | | | | | | |
| MINOR BANKING ACCOUNTS | | | | | | | | |
| Name of Fund Served | Seized Property Account | State Confiscated Account | Federal Confiscated Account | Health Insurance Claims Account | Flexible Benefits Plan Account | 2019 CDBG Fund | South Main TAD | Old Register TAD |
| <i>Governmental Funds:</i> | | | | | | | | |
| 100 General | | | | | | | | |
| 210 Confiscated Assets | | | | | | | | |
| 221 CDBG Housing | | | | | | | | |
| 224 U.S. Dept. of Justice | | | | | | | | |
| 230 ARPA Fund | | | | | | | | |
| 250 Multiple Grants | | | | | | | | |
| 270 Statesboro Fire | | | | | | | | |
| 271 Downtown TAD Fund | | | | | | | | |
| 272 Old Register TAD Fund | | | | | | | | |
| 275 Hotel/Motel Tax | | | | | | | | |
| 286 Technology Fee | | | | | | | | |
| 323 2013 SPLOST | | | | | | | | |
| 324 2018 TSPLOST | | | | | | | | |
| 325 2019 SPLOST | | | | | | | | |
| 350 CIP Projects | | | | | | | | |
| <i>Proprietary Funds:</i> | | | | | | | | |
| <i>a) Enterprise:</i> | | | | | | | | |
| 505 Water and Sewer | | | | | | | | |
| 507 Stormwater | | | | | | | | |
| 515 Natural Gas | | | | | | | | |
| 541 S W Collection | | | | | | | | |
| 542 S W Disposal | | | | | | | | |
| <i>b) Internal Service:</i> | | | | | | | | |
| 601 Health Insurance | | | | | | | | |
| 602 Fleet Management | | | | | | | | |
| 604 Wellness Program Fund | | | | | | | | |
| 605 Central Services Fund | | | | | | | | |
| 760 OPEB Fund | | | | | | | | |

After all funds are presented, there are three remaining sections. They provide the following information:

1) Capital Improvements Program. The City adopts a Capital Improvements Program (CIP) for six years. The first year's project is included in the FY 2023 Budget. The other five years are included for planning purposes. Their priorities can be changed in future updates of this program. The CIP is updated on an annual basis, so that the benefits of long-range planning can be obtained while having the flexibility to adjust to unforeseen circumstances or opportunities.

2) The Existing Debt Service Schedule for All Funds. The City must repay the debt for the City Hall purchase and renovation; the debt for the natural gas line extensions to the City of Metter; the interest on the 2019 Old Register TAD Revenue Bond, the debt and the interest on the 2020 Refunding Revenue Bonds for the water and sewer system and the debt and the interest on the 2021 Revenue Bonds for the Park Improvement projects. That is the extent of the City's indebtedness. These schedules show the amount of principal and interest due in each of the fiscal years until fully repaid for each individual debt instrument.

3) A Glossary of Terms used in governmental budgeting and accounting to assist the first-time reader. It should help clarify new terms that may not be familiar to the reader.

TAB 3

City Manager's Budget Message

CITY OF STATESBORO

COUNCIL

Phil Boyum
Paulette Chavers
Venus Mack
John Riggs
Shari Barr



Jonathan M. McCollar, Mayor
Charles W. Penny, City Manager
Leah Harden, City Clerk
Cain Smith, City Attorney

50 EAST MAIN STREET • P.O. BOX 348
STATESBORO, GEORGIA 30459-0348

June 7, 2022

Honorable Mayor Jonathan McCollar
Members of the City Council
City of Statesboro
PO Box 348
Statesboro, Georgia 30459

Re: City Manager's Budget Message and Transmittal of the Proposed Budget for FY 2023

Dear Ladies and Gentlemen:

I am pleased to present the Fiscal Year 2023 (FY 2023) Proposed Operating and Capital Budget for your consideration. The FY 2023 City of Statesboro budget for all appropriated funds totals \$87,200,968 (this includes transfers between funds), which is an increase of \$12,170,051. This increase is primarily due to an increase in capital projects using American Rescue Plan Act (ARPA) funds, SPLOST, TSPLOST, and Operating Revenue.

The General Fund budget for FY 2023 is \$20,604,853, or 23.6% of the total expenditures budget, which is an increase of \$2,462,269 from the FY 2022 Budget and a decrease to Fund Balance of \$1,135,098. The Statesboro Fire Service Fund budget for FY 2023 is \$5,311,546, or 6.1% of the total expenditures budget, and is budgeted to use \$339,246 of fund balance. The Water and Sewer Fund FY 2023 budget is \$9,452,477, or 10.8% of the total expenditures budget. This is an increase from the FY 2022 budget by \$444,542. The FY 2023 Natural Gas Fund budget is \$4,394,250, or 5.0% of the total expenditures budget. The Solid Waste Collection Fund FY 2023 budget is \$4,313,395, or 4.9% of the total expenditures budget. The budget for the Solid Waste Disposal Fund for FY 2023 is \$4,140,980, or 4.7% of the total expenditures budget.

The proposed FY 2023 budget allows for the continued high service levels of core city services. In addition, it looks forward in providing fiscal stability in the coming years. Over the past three years, the staff and elected officials have worked diligently to provide the best public services with the available resources while increasing reserves. This has placed the City on sound financial footing to weather the storm of the COVID-19 Pandemic and other challenges. The FY 2023 budget builds upon both of those efforts and sacrifices.

The Council makes a number of important decisions during the course of a year. One of those important decisions is the adoption of the Annual Budget. The decisions made in adopting the Annual budget impacts the spending levels for staffing, supplies, and equipment for each department. Those levels determine the

department’s ability to provide necessary services to the citizens of Statesboro. The decisions directly affect service delivery, capital improvement funding, and other operational and financial capabilities.

The FY 2023 budget document serves the dual purpose of an accounting tool as well a planning document. It sets limits on appropriations that cannot be exceeded under the requirements of State law, illustrates what service will be provided, and provides a framework for what is expected to occur during this forthcoming budget year.

2022-2023
Budget Assumptions

When developing the proposed Annual Operations Budget and Six-Year Capital Improvement Plan (CIP), a number of assumptions are made to develop the budgets. The assumptions provide the framework from which projections for revenues and expenditures are based. Ultimately, the long term financial stability and service levels are created with these assumptions in mind.

The Departmental Operations budgets outline what the staff see as necessary to continue providing day to day services for the community during the coming fiscal year within the resources available. The CIP outlines what capital projects are in line to be started or accomplished in the coming 12 months of the 2022-2023 budget year. In addition, it provides a list of equipment purchases that are planned and needed in the near future.

As conscientious as everyone involved has been in this budget development process, there is no doubt we have not thought of every possibility that may impact the budget between July 1, 2022 and June 30, 2023. So as we move through the coming fiscal year there may be changes in the budget that require formal budget amendments.

The following list highlights several of the budget assumptions for the 2023 fiscal year budget.

- Assumes 7% Property Tax Digest growth.
- Assumes a nominal increase in Franchise Fees and Insurance Premium Taxes.
- Assumes no increase in sanitation rates.
- Assumes no increase in landfill rates.
- Assumes no increase in water rates.
- Assumes no increase in sewer rates.
- Assumes no increase in natural gas rates.
- Assumes no increase in stormwater rates.
- Assumes that business license renewals will remain close to present levels.
- Assumes \$175,000 in package stores alcohol tax and funding of \$120,000 for the Children’s Zone.
- Assumes Equity Transfers to the General Fund will in the following amounts from:

| | |
|------------------------|--------------|
| Natural Gas | \$ 870,000 |
| Water – Sewer | \$ 800,250 |
| Solid Waste Disposal | \$ 374,000 |
| Solid Waste Collection | \$ 1,100,000 |
| Stormwater | \$ 25,000 |

- Assumes the Statesboro Fire Department will be funded by a Bulloch County levy of 3 mill tax levied in the Statesboro Fire District which is expected to provide about \$2,061,810 for funding the County portion of Fund. It is also assumed that \$1,807,490 from the General Fund, \$825,000 from a portion of the

Governmental Water/Sewer Fees and \$275,000 from the Fire Line Access Fee will be needed to fund this operation. The funding arrangement is a part of the Intergovernmental Agreement with Bulloch County.

- Assumes the Statesboro Convention and Visitors Bureau (SCVB) will receive 50.0% of the Hotel/Motel Sales Tax for promotion and tourism development.
- Assumes Downtown Statesboro Development Authority (DSDA) and the Averitt Center for the Arts (ACA) will continue with their contracts with the City to provide services. The DSDA will receive 19.90% and the ACA will receive 25.10% of Hotel/Motel Sales Tax.
- Assumes a General Fund reserve balance of \$8,545,385, or 47.1% at the end of June 2021.
- Assumes transfers to the Health Insurance fund from other funds.
- Assumes the implementation of a 4% adjustment to the Employee Pay Plan.
- Assumes the continuation of Pay for Performance for employees.
- Assumes full year funding for four new Communication Officer positions in the Fire Service Fund.
- Assumes full year funding for four new Communication Officer positions in the General Fund.
- Assumes the addition of two police officers (patrol officer and detective, equipment and vehicles) in the General Fund, and the Chief is authorized to over hire by four.
- Assumes the addition of an administrative assistant in the HR Department of the General Fund.
- Assumes funding for small Business Recruitment to attract more small businesses to Statesboro.
- Assumes funding for Events Management to coordinate more downtown events.
- Assumes an increase in the Employee Annual Bonus from \$100 to \$500.
- Assumes adding Good Friday as a Holiday

The FY 2023 budget, as initially prepared for discussion with the Mayor and City Council, was balanced with \$2,187,653 in General Fund reserve. However, when the draft budget was presented at the May 17, 2022 work session, City Council was encouraged to consider a millage rate increase to minimize the amount of General Fund reserve drawn down. From the discussion during that meeting the final budget has been prepared based on a 1.5 mill increase (final 8.808 millage rate) and is balanced with \$1,135,098 in General Fund reserve.

Major Topics

Background:

Statesboro has maintained a stable economy and serves as a regional center for retail commerce, medical and hospital care, as well as having diversified commercial and industrial businesses that offer employment for many in the area. Further, Georgia Southern University, Ogeechee Technical College and East Georgia State College are located in the Statesboro community and provide a significant contribution to our local economy.

The core services which the City is responsible for include public works, utilities, police, fire and other services. These are all part of creating the base for a good quality of life for individuals and businesses. It is important the City maintain the infrastructure and service investments that have been made in past years as well as be prepared for the future. Below are a few issues that need to be kept in mind.

In 2018, the citizens of Statesboro and Bulloch County passed an additional one-cent sales tax that is devoted to transportation improvements. The projected share for the City is in excess of \$20 million over five years. The City will be able to undertake a number of sidewalk, intersection, trail, road and other related projects, in addition to implementing a new transit program that will help in significantly improving the local transportation system.

As with the TSPLOST, the voters of Statesboro and Bulloch County once again passed a six year SPLOST in calendar year 2019. The City started receiving these funds in December 2019. It is anticipated the City will receive \$26.9 million from this funding source over the six year term. These funds will allow the City to purchase large capital items in almost all departments. The SPLOST funding is essential for the continued operation of city services.

The Creek on the Blue Mile project is in the early development phases but is an important, transformational project for Statesboro. It is funded by a grant from the State of Georgia in the amount of \$5.50 million for the design and construction of a reservoir. In addition, the Georgia Environmental Finance Authority approved the City for a loan not to exceed \$15.559 million for various stormwater improvements along the creek from South College Street east to South Zetterower Avenue. The payback for the loan is 30 years. The proposed private investment will be beneficial to the Downtown Tax Allocation District (TAD) and community-wide.

The City created the Old Register TAD in 2018. The City, County and School District all have pledged increment to repay up to \$4.75 million in infrastructure improvements in the TAD. As was announced during the creation of the TAD, a new private, multi-purpose soccer stadium will be constructed. In May 2021, a groundbreaking was held for the Publix grocery store with multiple tenant spaces and outparcels and is anticipated to be completed by the end of 2022.

These initiatives and projects will place Statesboro at a competitive advantage for economic development. This will be critical given the recent announcement of the siting of a \$5.5 Billion Hyundai production facility which will employ approximately 8,000 people just 30 miles from downtown Statesboro.

Main Goals:

With each budget cycle, the City does its best to meet the challenge of providing quality services to all of its residents, with increasingly limited resources. The FY 2023 budget links developed organizational goals and objectives with the financial resources available to fund them. To accomplish the priorities established by the Mayor and City Council during the 2022 Mayor and Council Retreat the following goals and objectives have been developed:

Goal 1: Create a “Greener” Statesboro.

Objectives:

- A. Establish ‘Greener Boro’ Commission.
- B. Study and implement best practices for environmental sustainability with City organizational operations.
- C. Create development policies that enhance green engineering and architectural construction practices.
- D. Develop and promote programs and activities that enhance environmental stewardship in Statesboro.

Goal 2: Update City ordinances, plans and policies.

Objectives:

- A. Create new zoning ordinances, district classifications and district map to foster more effective development and smart growth strategies.
- B. Improve subdivision regulations and subdivision incentive ordinance to promote single family residential growth in Statesboro.
- C. Study plans and strategies that will position Statesboro for regional economic competitiveness.
- D. Implement diversity, equity and inclusion training for City of Statesboro employees.

Goal 3: Enhance Investments in Downtown.

Objectives:

- A. Coordinate with Downtown Statesboro Development Authority to increase events and activities in downtown Statesboro.
- B. Work with Downtown Statesboro Development Authority to implement action items in 2022 Downtown Master Plan.
- C. Revitalize the city center to foster positive perceptions of downtown and improve the environment for downtown businesses.
- D. Improve housing opportunities in Downtown and condition of neighborhoods adjacent to Downtown.
- E. Promote Tax Allocation District program to encourage redevelopment of distressed or under-developed properties in Downtown.

Goal 4: Enhance support for youth in our community including sports programming opportunities.

Objectives:

- A. Coordinate with external agencies to implement Children’s Zone Project.
- B. Coordinate with the Board of Education to support and promote educational initiatives including reading and youth engagement.
- C. Coordinate with local nonprofits to increase support services for youth in our community.
- D. Coordinate with Bulloch County (Parks & Recreation) to enhance sports facilities, programming sports activities for youth, and develop opportunities for more youth sports tournaments.
- E. Explore opportunities for increase funding to support youth sports and activities.

Goal 5: Explore opportunities to increase revenue for the City of Statesboro.

Objectives:

- A. Review enterprise funds rates and fees to remain competitively priced with peer cities.
- B. Extend utility infrastructure in unserved areas.
- C. Explore expanding enterprise fund operations into new service areas.
- D. Study additional potential revenue sources.

Outside Agencies:

Three other agencies are directly affected by this proposed budget. The City renegotiated its contracts with the Statesboro Convention and Visitors Bureau (SCVB), the Main Street/DSDA and the Averitt Center for the Arts (AAC) to market the area for tourism. The new percentages of the Hotel/Motel Tax provided to each under these one-year contracts are 50.0% to the SCVB, 19.9% to the DSDA/Main Street, and 25.1% to the Averitt Center for the Arts.

Impact of the Capital Improvements on the Operating Budget

The capital improvements budget process looks at both long and short term capital needs of the City. It begins with each department submitting capital requests for the next six years. The City Manager, Assistant City Manager and Director of Finance review each project with the departments. They discuss project priorities, funding resources, and revenue and expenditure (expense) projections. At the City Council retreat, the capital improvement projects are presented for Council review and comment. They may add, delete or change the list of priorities. Finally, two work sessions were held to present the City’s draft operating budget to the Mayor and City Council to review and provide feedback for the final budget.

The threshold for capital assets is \$15,000. The first year capital improvements mentioned in this CIP Budget proposal have differing effects on the operating side of the Budget. For example, expenditures on street projects

will have minimal impact on the operating budget by reducing some maintenance costs. The drainage system improvements are replacements of existing infrastructure, so they should not increase operating costs. It is anticipated that street and utility projects will not require significant maintenance for a minimum of 10 years.

Equipment and vehicle purchases are for the routine replacement of older, worn out equipment that have outlived useful life. As was highlighted by staff during the council retreat, many of the replacement items are 15 years old or more. City employees work hard to make the equipment they have last as long as possible and remain safe. These purchases will help decrease the operating expenses necessary to maintain these capital assets.

Debt

The City of Statesboro's current long-term debt was issued for capital improvement projects that were too expensive to be financed from current revenue sources. The City of Statesboro will not use long-term debt to finance current ongoing operations of the City.

The City of Statesboro is governed by the State of Georgia restrictions on local government debt. The State of Georgia states that "The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10% of the assessed value of all taxable property within such county, municipality, or political subdivision; and no such county, municipality, or other political subdivision shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law" (State of Georgia Constitution, Article IX, Section V).

The City of Statesboro's debt limit is \$75,228,980, 10% of the estimated total assessed value of \$752,289,806. The City currently has no general obligation bonds. However, the City's total debt is \$19,752,062. In August of 2019, the City of Statesboro issued \$4,750,000 in Georgia Tax Allocation District Revenue Bonds to fund infrastructure improvements in the Old Register TAD. In 2020 the City issued \$12,615,000 in Water and Sewer Revenue Bonds to repay outstanding Georgia Environmental Facilities Authority Loans (GEFA) and to refund an outstanding revenue bond. In FY2021, the City, thru the Urban Redevelopment Agency, issued \$4,500,000 in Revenue Bonds to fund park improvements.

Conclusion

Every day, our employees accomplish many things, large and small. Their dedication to furthering the goals of the Mayor and City Council, as well as fulfilling my expectations of excellent public service, excellent customer service, and innovation serve to further advance our years of steady progress towards a coming future of growth and opportunity benefitting as many of our residents and businesses as possible.

The City of Statesboro's FY 2023 operating and capital budgets total \$87,200,968 (including transfers). The budget reflects the needs of a growing City and the funding priorities established by the City Council. With growth comes increased demand for services and infrastructure and it is my belief this budget addresses these demands in a fiscally responsible manner.

The FY 2023 budget as presented continues to provide these crucial services to a growing population while maintaining a low millage rate. The City's primary enterprise funds, Water/Sewer and Natural Gas have operating budgets of \$9,452,477 and \$4,394,250, respectively. Our Capital Improvements Program presents a 6 year plan for the acquisition, expansion and maintenance of the City's major assets totaling \$102.28 million.

In the preparation of this budget every effort has been made to continue to improve service levels, maintain a stable rate of taxation, improve the financial integrity of the City, and position the City for growth.

Copies of the proposed Budget and Capital Improvements Program were made available on file in the Director of Finance's Office on May 27, 2022. Adoption of the Budget Resolution will be placed on the June 21, 2022 City Council agenda for consideration with an effective date of July 1, 2022, subject to any changes that the Mayor and City Council might make in its adoption.

Each year a number of City employees dedicate a significant number of hours to developing the budget. I am appreciative of the skills and experience that department heads and their staff provide to this annual process. Every department made efforts to cut expenditures, where practical, while pledging to continue to maintain exceptionally high levels of service to our citizens. I would also like to thank the members of the Finance Department for the numerous hours of staff time that have gone into the preparation of this budget. Each of these employees are to be commended for their work. The preparation of this year's Operations Budget and CIP was truly a team effort. Finally, we would like to say thank you to the Mayor and City Council for your input and support during this budget process.

This budget positions the City where it needs to be for the coming fiscal year, and I recommend it for your approval. Thank you for your consideration, and I look forward to reviewing it and discussing it with you.

Respectfully submitted,



Charles W. Penny
City Manager



TAB 4

Summary Budget of All Funds

City of Statesboro Summary of All Funds

This section consists of a consolidated summary of all funds used to provide city services. The first chart is a Department/Fund Overview. The Overview provides an illustration of the relationship between the City's department and funds. The revenue sources and expenditures of the City of Statesboro may be more easily understood by reviewing the pie charts following the Overview. Also included in this section are three-year budget spreadsheets (FY 2021 actual, FY 2022 budgeted and FY 2023 budgets) for each of the fund categories. The last section includes the City's Budget Summary and Reserve Targets.

Please see the individual tabs for detailed budget information and the services provided by the various funds.

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

| | Governing Body | City Manager | City Clerk | General Administration | Finance | Legal | Human Resources | Public Information | Engineering | Customer Service | Municipal Court |
|---|------------------|------------------|------------------|------------------------|--------------------|------------------|------------------|--------------------|--------------------|------------------|------------------|
| Operating Budget | | | | | | | | | | | |
| General Fund | \$258,965 | \$595,940 | \$305,054 | \$0 | \$864,865 | \$210,900 | \$389,625 | \$157,650 | \$412,540 | \$466,690 | \$467,885 |
| Total Operating Budget | \$258,965 | \$595,940 | \$305,054 | \$0 | \$864,865 | \$210,900 | \$389,625 | \$157,650 | \$412,540 | \$466,690 | \$467,885 |
| Special Revenue Funds | | | | | | | | | | | |
| Confiscated Asset Fund | | | | | | | | | | | |
| US Dept of Justice Grant Fund | | | | | | | | | | | |
| ARPA Fund | | | | | \$500,000 | | | | | | |
| Multiple Grant Fund | | | | | | | | | | | |
| Statesboro Fire Service Fund | | | | | | | | | | | |
| Tax Allocation District Fund Downtown | | | | | | | | | | | |
| Tax Allocation District Fund Old Register | | | | | | | | | | | |
| Hotel/Motel Fund | | | | | | | | | | | |
| Technology Fee Fund | | | | | | | | | | | |
| Total Special Revenue Funds | \$0 | \$0 | \$0 | \$0 | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Funds | | | | | | | | | | | |
| 2013 SPLOST Fund | | | | | | | | | | | |
| 2018 TSPLOST | | | | | | | | | \$4,395,000 | | |
| 2019 SPLOST Fund | | | | | | | | | | | |
| LMIG Funds | | | | | | | | | | | |
| Capital Improvements | | | | | | | | | | | |
| Total Capital Funds | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,395,000 | \$0 | \$0 |
| Enterprise Funds | | | | | | | | | | | |
| Water Sewer Fund | | | | | | | | | | | |
| Stormwater Fund | | | | | | | | | | | |
| Natural Gas Fund | | | | | | | | | | | |
| Solid Waste Collection Fund | | | | | | | | | | | |
| Solid Waste Disposal Fund | | | | | | | | | | | |
| Total Enterprise Funds | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Internal Service Funds | | | | | | | | | | | |
| Health Insurance Fund | | | | \$4,407,500 | | | | | | | |
| Fleet Management Fund | | | | | | | | | | | |
| Wellness Fund | | | | \$70,500 | | | | | | | |
| Central Services Fund | | | | | | | | | | | |
| Total Internal Service Funds | \$0 | \$0 | \$0 | \$4,478,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fiduciary Funds | | | | | | | | | | | |
| Other Post Employment Benefits | | | | | | | | | | | |
| Total Fiduciary Funds | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total City Budget | \$258,965 | \$595,940 | \$305,054 | \$4,478,000 | \$1,364,865 | \$210,900 | \$389,625 | \$157,650 # | \$4,807,540 | \$466,690 | \$467,885 |

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

| | Police Admin. | Police Operations | Police Patrol | Fire | Public Works | Streets | Parks | Protective Inspection | Planning | Code Compliance | Children's Zone |
|---|--------------------|--------------------|--------------------|--------------------|------------------|--------------------|------------------|-----------------------|--------------------|------------------|------------------|
| Operating Budget | | | | | | | | | | | |
| General Fund | \$1,746,560 | \$2,859,632 | \$5,201,802 | \$0 | \$486,755 | \$2,087,685 | \$465,880 | \$189,270 | \$489,520 | \$201,070 | \$120,000 |
| Total Operating Budget | \$1,746,560 | \$2,859,632 | \$5,201,802 | \$0 | \$486,755 | \$2,087,685 | \$465,880 | \$189,270 | \$489,520 | \$201,070 | \$120,000 |
| Special Revenue Funds | | | | | | | | | | | |
| Confiscated Asset Fund | | | | | | | | | | | |
| US Dept of Justice Grant Fund | \$30,000 | | | | | | | | | | |
| ARPA Fund | | | | | | | | | \$2,500,000 | | |
| Multiple Grant Fund | | | | | | | | | | | |
| Statesboro Fire Service Fund | | | | \$5,239,456 | | | | | | | |
| Tax Allocation District Fund Downtown | | | | | | | | | | | |
| Tax Allocation District Fund Old Register | | | | | | | | | | | |
| Hotel/Motel Fund | | | | | | | | | | | |
| Technology Fee Fund | \$20,000 | | | | | | | | | | |
| Total Special Revenue Funds | \$50,000 | \$0 | \$0 | \$5,239,456 | \$0 | \$0 | \$0 | \$0 | \$2,500,000 | \$0 | \$0 |
| Capital Funds | | | | | | | | | | | |
| 2013 SPLOST Fund | | | | | | | | | | | |
| 2018 TSPLOST | | | | | | \$60,000 | | | | | |
| 2019 SPLOST Fund | | | \$408,000 | \$645,000 | | \$250,000 | \$437,000 | | | | |
| LMIG Funds | | | | | | | | | | | |
| Capital Improvements | | | \$136,500 | | | \$50,000 | \$75,000 | | \$30,000 | | |
| Total Capital Funds | \$0 | \$0 | \$544,500 | \$645,000 | \$0 | \$360,000 | \$512,000 | \$0 | \$30,000 | \$0 | \$0 |
| Enterprise Funds | | | | | | | | | | | |
| Water Sewer Fund | | | | | | | | | | | |
| Stormwater Fund | | | | | | | | | | | |
| Natural Gas Fund | | | | | | | | | | | |
| Solid Waste Collection Fund | | | | | | | | | | | |
| Solid Waste Disposal Fund | | | | | | | | | | | |
| Total Enterprise Funds | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Internal Service Funds | | | | | | | | | | | |
| Health Insurance Fund | | | | | | | | | | | |
| Fleet Management Fund | | | | | | | | | | | |
| Wellness Fund | | | | | | | | | | | |
| Central Services Fund | | | | | | | | | | | |
| Total Internal Service Funds | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fiduciary Funds | | | | | | | | | | | |
| Other Post Employment Benefits | | | | | | | | | | | |
| Total Fiduciary Funds | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total City Budget | \$1,796,560 | \$2,859,632 | \$5,746,302 | \$5,884,456 | \$486,755 | \$2,447,685 | \$977,880 | \$189,270 | \$3,019,520 | \$201,070 | \$120,000 |

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

| | Other Agencies | Debt Service | Transfers Out | Waste Water Treatment Plant | Water and Sewer | Reclaimed Water | Stormwater Fund | Commercial Refuse | Residential Refuse |
|---|--------------------|------------------|--------------------|-----------------------------|--------------------|-----------------|------------------|--------------------|--------------------|
| Operating Budget | | | | | | | | | |
| General Fund | \$494,320 | \$50,000 | \$2,082,245 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Operating Budget | \$494,320 | \$50,000 | \$2,082,245 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Special Revenue Funds | | | | | | | | | |
| Confiscated Asset Fund | | | | | | | | | |
| US Dept of Justice Grant Fund | | | | | | | | | |
| ARPA Fund | | | | | \$2,900,000 | | | | |
| Multiple Grant Fund | | | | | | | | | |
| Statesboro Fire Service Fund | | | \$72,090 | | | | | | |
| Tax Allocation District Fund Downtown | | | | | | | | | |
| Tax Allocation District Fund Old Register | | \$104,025 | | | | | | | |
| Hotel/Motel Fund | \$1,045,000 | | \$55,000 | | | | | | |
| Technology Fee Fund | | | | | | | | | |
| Total Special Revenue Funds | \$1,045,000 | \$104,025 | \$127,090 | \$0 | \$2,900,000 | \$0 | \$0 | \$0 | \$0 |
| Capital Funds | | | | | | | | | |
| 2013 SPLOST Fund | | | | | \$400,000 | | | | |
| 2018 TSPLOST | | | | | | | | | |
| 2019 SPLOST Fund | | | | | \$915,000 | | | | |
| LMIG Funds | | | | | | | | | |
| Capital Improvements | | | | | | | | | |
| Total Capital Funds | \$0 | \$0 | \$0 | \$0 | \$1,315,000 | \$0 | \$0 | \$0 | \$0 |
| Enterprise Funds | | | | | | | | | |
| Water Sewer Fund | | \$185,460 | \$1,569,422 | \$4,016,100 | \$3,657,695 | \$23,800 | | | |
| Stormwater Fund | | \$150 | \$69,210 | | | | \$770,375 | | |
| Natural Gas Fund | | | \$917,660 | | | | | | |
| Solid Waste Collection Fund | | | \$1,057,665 | | | | | \$1,120,440 | \$1,016,910 |
| Solid Waste Disposal Fund | | | \$419,435 | | | | | | |
| Total Enterprise Funds | \$0 | \$185,610 | \$4,033,392 | \$4,016,100 | \$3,657,695 | \$23,800 | \$770,375 | \$1,120,440 | \$1,016,910 |
| Internal Service Funds | | | | | | | | | |
| Health Insurance Fund | | | | | | | | | |
| Fleet Management Fund | | | \$44,735 | | | | | | |
| Wellness Fund | | | | | | | | | |
| Central Services Fund | | | \$2,720 | | | | | | |
| Total Internal Service Funds | \$0 | \$0 | \$47,455 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fiduciary Funds | | | | | | | | | |
| Other Post Employment Benefits | | | | | | | | | |
| Total Fiduciary Funds | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total City Budget | \$1,539,320 | \$339,635 | \$6,290,182 | \$4,016,100 | \$7,872,695 | \$23,800 | \$770,375 | \$1,120,440 | \$1,016,910 |

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

| | Rolloff | Landfill | Yardwaste | Natural Gas | Compressed Natural Gas | Fleet Maintenance | Motorpool | Central Services Fund | Central Services Fund GB | Total |
|---|------------------|--------------------|------------------|--------------------|------------------------|-------------------|----------------|-----------------------|--------------------------|---------------------|
| Operating Budget | | | | | | | | | | |
| General Fund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$20,604,853 |
| Total Operating Budget | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$20,604,853 |
| Special Revenue Funds | | | | | | | | | | |
| Confiscated Asset Fund | | | | | | | | | | \$0 |
| US Dept of Justice Grant Fund | | | | | | | | | | \$30,000 |
| ARPA Fund | | | | | | | | | | \$5,900,000 |
| Multiple Grant Fund | | | | | | | | | | \$0 |
| Statesboro Fire Service Fund | | | | | | | | | | \$5,311,546 |
| Tax Allocation District Fund Downtown | | | | | | | | | | \$0 |
| Tax Allocation District Fund Old Register | | | | | | | | | | \$104,025 |
| Hotel/Motel Fund | | | | | | | | | | \$1,100,000 |
| Technology Fee Fund | | | | | | | | | | \$20,000 |
| Total Special Revenue Funds | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$12,465,571 |
| Capital Funds | | | | | | | | | | |
| 2013 SPLOST Fund | | | | | | | | | | \$400,000 |
| 2018 TSPLOST | | | | | | | | | | \$4,455,000 |
| 2019 SPLOST Fund | | \$1,250,000 | | \$150,000 | | | | | \$925,000 | \$4,980,000 |
| LMIG Funds | | | | | | | | | | \$0 |
| Capital Improvements | | | | | | | | | \$30,000 | \$321,500 |
| Total Capital Funds | \$0 | \$1,250,000 | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$955,000 | \$10,156,500 |
| Enterprise Funds | | | | | | | | | | |
| Water Sewer Fund | | | | | | | | | | \$9,452,477 |
| Stormwater Fund | | | | | | | | | | \$839,735 |
| Natural Gas Fund | | | | \$3,435,340 | \$41,250 | | | | | \$4,394,250 |
| Solid Waste Collection Fund | \$331,515 | | \$786,865 | | | | | | | \$4,313,395 |
| Solid Waste Disposal Fund | | \$3,721,545 | | | | | | | | \$4,140,980 |
| Total Enterprise Funds | \$331,515 | \$3,721,545 | \$786,865 | \$3,435,340 | \$41,250 | \$0 | \$0 | \$0 | \$0 | \$23,140,837 |
| Internal Service Funds | | | | | | | | | | |
| Health Insurance Fund | | | | | | | | | | \$4,407,500 |
| Fleet Management Fund | | | | | | \$691,303 | \$1,550 | | | \$737,588 |
| Wellness Fund | | | | | | | | | | \$70,500 |
| Central Services Fund | | | | | | | | \$1,084,709 | \$302,190 | \$1,389,619 |
| Total Internal Service Funds | \$0 | \$0 | \$0 | \$0 | \$0 | \$691,303 | \$1,550 | \$1,084,709 | \$302,190 | \$6,605,207 |
| Fiduciary Funds | | | | | | | | | | |
| Other Post Employment Benefits | | | | | | | | | | \$0 |
| Total Fiduciary Funds | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total City Budget | \$331,515 | \$4,971,545 | \$786,865 | \$3,585,340 | \$41,250 | \$691,303 | \$1,550 | \$1,084,709 | \$1,257,190 | \$72,972,968 |

DESCRIPTION OF THE TOP FOUR MAJOR REVENUE SOURCES

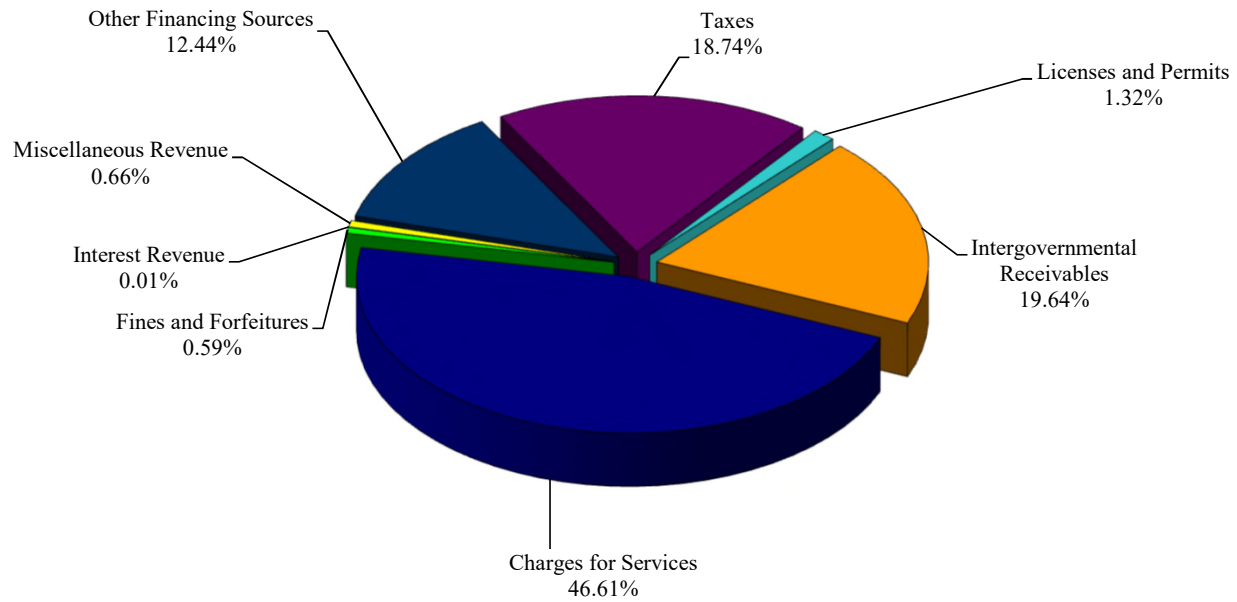
Charges for Services, fees collected for services provided, make up \$35,523,173 or 46.5 % of total revenues for the City of Statesboro. The General Fund charges for services include court costs, indirect cost allocation from the water and sewer fund, background check fees and cemetery fees and several other revenue line items. The City has five Enterprise Funds that charge for services. These charges are water and sewer sales, storm water sales, natural gas sales, refuse collections fees and refuse disposal fees.

Intergovernmental Revenues make up \$14,971,659 or 19.6 % of total revenues. This category includes grants – any grant received from a state or federal agency; and Special Purpose Local Option Sales Tax revenues – a sales tax that is remitted to the state by the vendor then disbursed to the County. The Transportation Special Purpose Local Option Sales Tax is included in this category as well – a sales tax for transportation projects that in remitted to the state by the vendor then disbursed to the County. Once the County receives the money, it disburses it to the City.

Taxes make up \$14,281,885 or 18.7 % of total revenues. Included in the taxes category are property taxes - ad valorem taxes levied on as assessed valuation of real and/or personal property; franchise fees – taxes imposed on the privilege of using public property for private purposes; alcohol taxes – levied on the distribution of distilled spirits, malt beverages, and wine; and insurance premium taxes – based on the gross direct premiums collected by all insurance companies doing business in the state. Also included are the two Tax Allocation Districts as well as the Hotel and Motel Taxes.

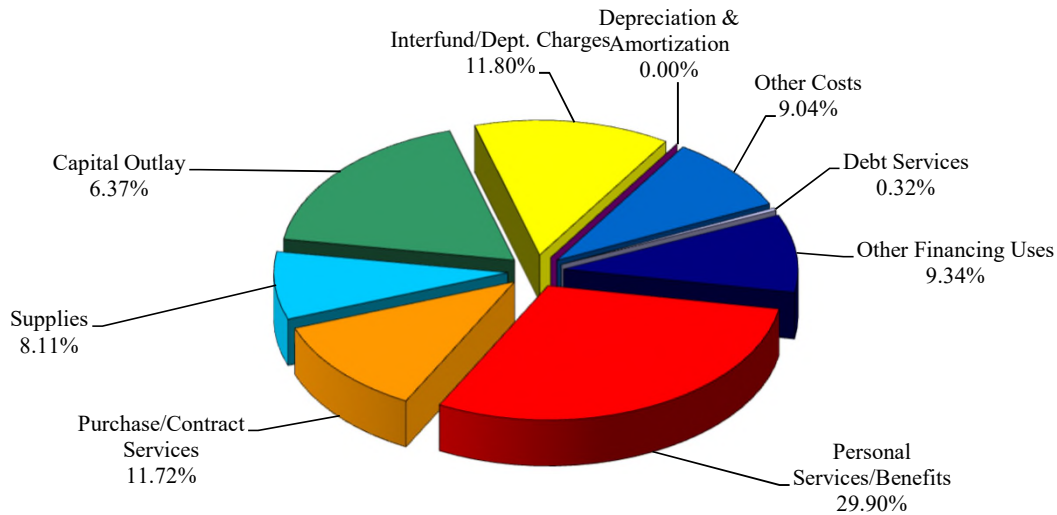
Other financing sources make up \$9,480,722 or 12.4 % of total revenues. The categories that make up other financing sources are operating transfers in – financial inflows from other funds of the government reporting entity; and sale of assets – the proceeds from the sale of fixed assets and other assets below the government's asset threshold.

**SUMMARY OF ALL FUNDS
REVENUES BY SOURCE**



| | Governmental Funds | Proprietary Funds | Fiduciary Fund | Total All Funds |
|---|----------------------|----------------------|-------------------|----------------------|
| Taxes | \$ 14,281,885 | \$ - | | \$ 14,281,885 |
| <i>(Property Taxes; Motor Vehicle; Franchise Taxes; Beer, Wine & Liquor; Insurance Premium Taxes)</i> | | | | |
| Licenses and Permits | \$ 1,003,920 | \$ - | | \$ 1,003,920 |
| <i>(Alcoholic Beverage; Business Licenses; Bank Licenses; Building Permits; Inspection Fees; Sign Permits)</i> | | | | |
| Intergovernmental Revenues | \$ 14,971,659 | \$ - | | \$ 14,971,659 |
| <i>(Grants; SPLOST funds)</i> | | | | |
| Charges for Services | \$ 4,505,478 | \$ 31,017,695 | | \$ 35,523,173 |
| <i>(Court Costs; Water & Sewer Charges; Stormwater; Natural Gas; Solid Waste Collection Fees; Solid Waste Disposal Tipping Fees; Fleet Charges)</i> | | | | |
| Fines and Forfeitures | \$ 447,600 | \$ - | | \$ 447,600 |
| <i>(Municipal Court Fines; State and Federal Confiscated Funds)</i> | | | | |
| Interest Revenue | \$ 7,250 | \$ - | | \$ 7,250 |
| Miscellaneous Revenue | \$ 20,620 | \$ 480,525 | | \$ 501,145 |
| <i>(Rents and Royalties; Reimbursement from Damaged Property; and Other {sale of pipe, scrap, concession revenue, sale of signs and posts})</i> | | | | |
| Other Financing Sources | \$ 5,970,182 | \$ 3,320,090 | \$ 190,450 | \$ 9,480,722 |
| <i>(Transfers in from Other Funds; Sale of Assets; Sale of Land, Loans; Grants)</i> | | | | |
| TOTAL | \$ 41,312,619 | \$ 34,818,310 | \$ 190,450 | \$ 76,321,379 |

**SUMMARY OF ALL FUNDS
EXPENDITURES AND EXPENSES BY USE**



| | Governmental Funds | Proprietary Funds | Fiduciary Funds | Total All Funds |
|---|----------------------|----------------------|-----------------|----------------------|
| Personal Services/Benefits <i>(Salaries; FICA; Retirement; Worker's Comp; Drug Screening)</i> | \$ 15,613,699 | \$ 6,203,715 | \$ - | \$ 21,817,414 |
| Purchase/Contract Services <i>(Legal Fees; Engineering Fees; Repair & Maintenance of Vehicles; Equipment; Buildings/Grounds; Rentals; Insurance (other than benefits); Telephone/Cell Phones; Postage; Advertising; Printing & Binding; Travel & Education; Dues & Fees; Contract Labor)</i> | \$ 5,712,915 | \$ 2,839,255 | \$ - | \$ 8,552,170 |
| Supplies <i>(Office Supplies; Uniforms; General Supplies; Electricity; Gasoline/Diesel; Food; Books/Periodicals; Small Tools & Equipment)</i> | \$ 1,613,820 | \$ 4,305,225 | \$ - | \$ 5,919,045 |
| Capital Outlay <i>(Infrastructure Improvements; Machinery; Vehicles; Furniture & Fixtures; Technology Equipment)</i> | \$ 12,743,700 | \$ 394,900 | \$ - | \$ 13,138,600 |
| Interfund/Dept. Charges <i>(Self-funded Medical insurance; Life and Disability; Wellness Program)</i> | \$ 2,561,430 | \$ 7,334,742 | \$ - | \$ 9,896,172 |
| Depreciation & Amortization <i>(Depreciation and Amortization)</i> | \$ - | \$ - | \$ - | \$ - |
| Other Costs <i>(Property Taxes; Bank Card Charges; Bad Debts; Solid Waste Disposal Fees)</i> | \$ 2,198,000 | \$ 4,401,750 | \$ - | \$ 6,599,750 |
| Debt Services <i>(Repayment of long-term debts)</i> | \$ 50,000 | \$ 185,460 | \$ - | \$ 235,460 |
| Other Financing Uses <i>(Transfers to Other Funds)</i> | \$ 2,733,360 | \$ 4,080,997 | \$ - | \$ 6,814,357 |
| TOTAL | \$ 43,226,924 | \$ 29,746,044 | \$ - | \$ 72,972,968 |

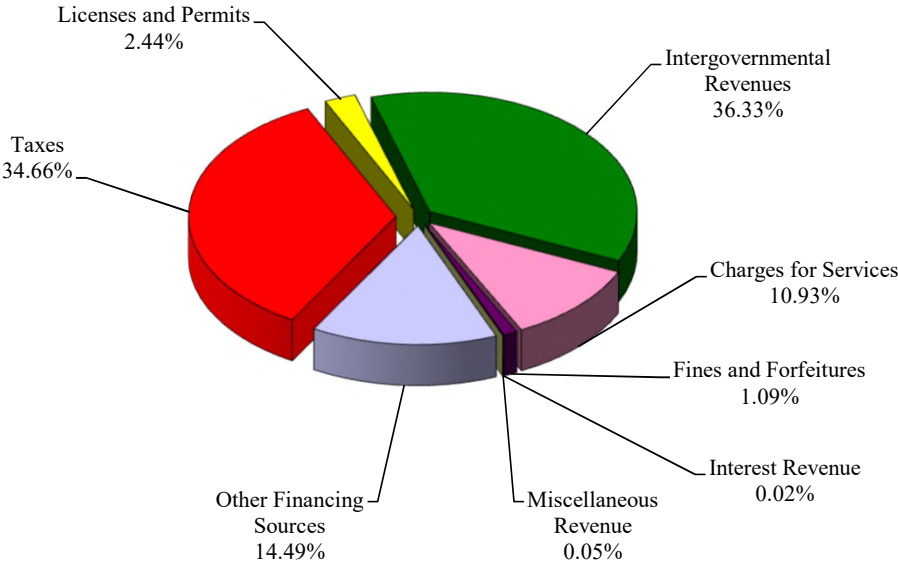
SUMMARY OF ALL FUNDS

| | Governmental Funds | | | Proprietary Funds | | |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2021 Actual | 2022 Budgeted | 2023 Adopted | 2021 Actual | 2022 Budgeted | 2023 Adopted |
| Revenues: | | | | | | |
| 31 Taxes | \$ 11,950,269 | \$ 11,626,250 | \$ 14,281,885 | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ 1,045,632 | \$ 843,500 | \$ 1,003,920 | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenues | \$ 16,178,440 | \$ 13,866,943 | \$ 14,971,659 | \$ 57,693 | \$ - | \$ - |
| 34 Charges for Services | \$ 2,064,604 | \$ 3,614,848 | \$ 4,505,478 | \$ 29,371,621 | \$ 25,484,343 | \$ 31,017,695 |
| 35 Fines and Forfeitures | \$ 500,395 | \$ 553,500 | \$ 447,600 | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ 1,234 | \$ 50 | \$ 7,250 | \$ 1,036 | \$ - | \$ - |
| 37 Contributions and Donations | \$ 37,719 | \$ - | \$ 104,025 | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ 24,719 | \$ 20,050 | \$ 20,620 | \$ 554,231 | \$ 432,640 | \$ 480,525 |
| Subtotal: | <u>\$ 31,803,012</u> | <u>\$ 30,525,141</u> | <u>\$ 35,342,437</u> | <u>\$ 29,984,581</u> | <u>\$ 25,916,983</u> | <u>\$ 31,498,220</u> |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ 9,907,441 | \$ 6,103,552 | \$ 5,970,182 | \$ 2,976,882 | \$ 1,402,573 | \$ 3,320,090 |
| Total Financial Sources | <u>\$ 41,710,453</u> | <u>\$ 36,628,693</u> | <u>\$ 41,312,619</u> | <u>\$ 32,961,463</u> | <u>\$ 27,319,556</u> | <u>\$ 34,818,310</u> |
| Expenditures and Expenses: | | | | | | |
| 51 Personal Services/Benefits | \$ 12,226,115 | \$ 13,454,977 | \$ 15,613,699 | \$ 5,023,946 | \$ 5,693,367 | \$ 6,203,715 |
| 52 Purchase/Contract Services | \$ 2,829,290 | \$ 2,988,158 | \$ 5,712,915 | \$ 2,445,189 | \$ 2,546,600 | \$ 2,839,255 |
| 53 Supplies | \$ 1,382,817 | \$ 1,440,365 | \$ 1,613,820 | \$ 3,768,038 | \$ 3,905,110 | \$ 4,305,225 |
| 54 Capital Outlay | \$ 9,515,121 | \$ 18,198,979 | \$ 12,743,700 | \$ 260,072 | \$ 272,000 | \$ 394,900 |
| 55 Interfund/Dept. Charges | \$ 1,774,988 | \$ 2,310,415 | \$ 2,561,430 | \$ 6,790,916 | \$ 6,792,243 | \$ 7,334,742 |
| 56 Depreciation & Amortization | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ 1,569,387 | \$ 1,435,200 | \$ 2,198,000 | \$ 4,515,618 | \$ 3,943,600 | \$ 4,401,750 |
| Subtotal: | <u>\$ 29,297,718</u> | <u>\$ 39,828,094</u> | <u>\$ 40,443,564</u> | <u>\$ 22,803,779</u> | <u>\$ 23,152,920</u> | <u>\$ 25,479,587</u> |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ 197,327 | \$ 232,310 | \$ 50,000 | \$ 219,346 | \$ 204,865 | \$ 185,460 |
| 61 Other Financing Uses | \$ 4,201,137 | \$ 1,697,525 | \$ 2,733,360 | \$ 4,059,832 | \$ 4,036,202 | \$ 4,080,997 |
| Total Use of Resources | <u>\$ 33,696,182</u> | <u>\$ 41,757,929</u> | <u>\$ 43,226,924</u> | <u>\$ 27,082,957</u> | <u>\$ 27,393,987</u> | <u>\$ 29,746,044</u> |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ 8,014,271 | \$ (5,129,236) | \$ (1,914,305) | \$ 5,878,506 | \$ (74,431) | \$ 5,072,266 |

SUMMARY OF ALL FUNDS

| | Fiduciary Funds | | | Total | | |
|--|-----------------|-------------------|-------------------|----------------------|----------------------|----------------------|
| | 2021 Actual | 2022 Budgeted | 2023 Adopted | 2021 Actual | 2022 Budgeted | 2023 Adopted |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ 11,950,269 | \$ 11,626,250 | \$ 14,281,885 |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ 1,045,632 | \$ 843,500 | \$ 1,003,920 |
| 33 Intergovernmental Revenues | \$ - | \$ - | \$ - | \$ 16,236,133 | \$ 13,866,943 | \$ 14,971,659 |
| 34 Charges for Services | \$ - | \$ - | \$ - | \$ 31,436,225 | \$ 29,099,191 | \$ 35,523,173 |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ 500,395 | \$ 553,500 | \$ 447,600 |
| 36 Interest Revenue | \$ - | \$ - | \$ - | \$ 2,270 | \$ 50 | \$ 7,250 |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ 37,719 | \$ - | \$ 104,025 |
| 38 Miscellaneous Revenue | \$ - | \$ - | \$ - | \$ 578,950 | \$ 452,690 | \$ 501,145 |
| Subtotal: | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 61,787,593</u> | <u>\$ 56,442,124</u> | <u>\$ 66,840,657</u> |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ - | \$ 192,505 | \$ 190,450 | \$ 12,884,323 | \$ 7,698,630 | \$ 9,480,722 |
| Total Financial Sources | <u>\$ -</u> | <u>\$ 192,505</u> | <u>\$ 190,450</u> | <u>\$ 74,671,916</u> | <u>\$ 64,140,754</u> | <u>\$ 76,321,379</u> |
| Expenditures and Expenses: | | | | | | |
| 51 Personal Services/Benefits | \$ - | \$ - | \$ - | \$ 17,250,061 | \$ 19,148,344 | \$ 21,817,414 |
| 52 Purchase/Contract Services | \$ - | \$ - | \$ - | \$ 5,274,479 | \$ 5,534,758 | \$ 8,552,170 |
| 53 Supplies | \$ - | \$ - | \$ - | \$ 5,150,855 | \$ 5,345,475 | \$ 5,919,045 |
| 54 Capital Outlay (Minor) | \$ - | \$ - | \$ - | \$ 9,775,193 | \$ 18,470,979 | \$ 13,138,600 |
| 55 Interfund/Dept. Charges | \$ - | \$ - | \$ - | \$ 8,565,904 | \$ 9,102,658 | \$ 9,896,172 |
| 56 Depreciation & Amortization | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ - | \$ - | \$ - | \$ 6,085,005 | \$ 5,378,800 | \$ 6,599,750 |
| Subtotal: | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 52,101,497</u> | <u>\$ 62,981,014</u> | <u>\$ 65,923,151</u> |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ 416,673 | \$ 437,175 | \$ 235,460 |
| 61 Other Financing Uses | \$ - | \$ - | \$ - | \$ 8,260,969 | \$ 5,733,727 | \$ 6,814,357 |
| Total Use of Resources | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 60,779,139</u> | <u>\$ 69,151,916</u> | <u>\$ 72,972,968</u> |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ - | \$ 192,505 | \$ 190,450 | \$ 13,892,777 | \$ (5,011,162) | \$ 3,348,411 |

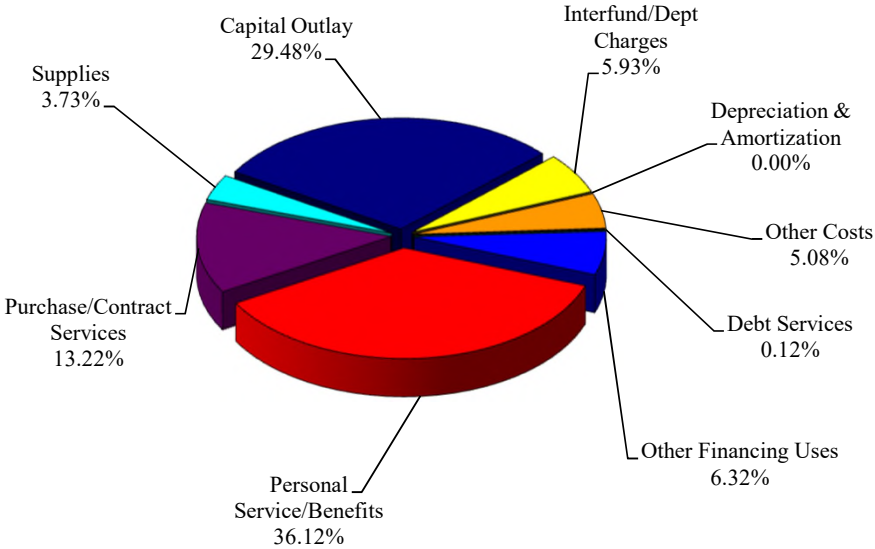
**SUMMARY OF GOVERNMENTAL FUNDS
REVENUES BY SOURCE**



| | | |
|----------------------------|-----------|-------------------|
| Taxes | \$ | 14,281,885 |
| Licenses and Permits | \$ | 1,003,920 |
| Intergovernmental Revenues | \$ | 14,971,659 |
| Charges for Services | \$ | 4,505,478 |
| Fines and Forfeitures | \$ | 447,600 |
| Interest Revenue | \$ | 7,250 |
| Miscellaneous Revenue | \$ | 20,620 |
| Other Financing Sources | \$ | 5,970,182 |
| TOTAL | \$ | 41,312,619 |

Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, ARPA Fund, Multiple Grant Fund, Statesboro Fire Service Fund, South Main Tax Allocation District Fund, Old Register Tax Allocation District Fund, Hotel/Motel Tax Fund, Technology Fee Fund, 2013 SPLOST Fund, 2018 TSPLOST Fund, 2019 SPLOST Fund, LMIG Funds and Capital Improvements Fund.

**SUMMARY OF GOVERNMENTAL FUNDS
EXPENDITURES BY USE**



| | | |
|-----------------------------|-----------|-------------------|
| Personal Service/Benefits | \$ | 15,613,699 |
| Purchase/Contract Services | \$ | 5,712,915 |
| Supplies | \$ | 1,613,820 |
| Capital Outlay | \$ | 12,743,700 |
| Interfund/Dept Charges | \$ | 2,561,430 |
| Depreciation & Amortization | \$ | - |
| Other Costs | \$ | 2,198,000 |
| Debt Services | \$ | 50,000 |
| Other Financing Uses | \$ | 2,733,360 |
| TOTAL | \$ | 43,226,924 |

Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, South Main Tax Allocation District Fund, Old Register Tax Allocation District Fund, Hotel/Motel Tax Fund, Technology Fee Fund, 2013 SPLOST Fund, 2018 TSPLOST Fund, 2019 SPLOST Fund, LMIG Fund and Capital Improvements Fund.

SUMMARY OF GOVERNMENTAL FUNDS

| | 100 | | | 200 | | |
|--|----------------------|----------------------|----------------------|-----------------------|---------------------|----------------------|
| | General Fund | | | Special Revenue Funds | | |
| | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 |
| Revenues: | Actual | Budgeted | Adopted | Actual | Budgeted | Adopted |
| 31 Taxes | \$ 10,842,880 | \$ 10,598,000 | \$ 12,878,355 | \$ 1,107,389 | \$ 1,028,250 | \$ 1,403,530 |
| 32 Licenses and Permits | \$ 1,045,632 | \$ 843,500 | \$ 1,003,420 | \$ - | \$ - | \$ 500 |
| 33 Intergovernmental Revenues | \$ 1,271,918 | \$ - | \$ - | \$ 740,360 | \$ - | \$ 6,153,111 |
| 34 Charges for Services | \$ 599,562 | \$ 1,949,393 | \$ 2,116,168 | \$ 1,465,042 | \$ 1,665,455 | \$ 2,389,310 |
| 35 Fines and Forfeitures | \$ 474,368 | \$ 537,500 | \$ 432,500 | \$ 26,027 | \$ 16,000 | \$ 15,100 |
| 36 Interest Revenue | \$ - | \$ - | \$ 3,000 | \$ 451 | \$ 50 | \$ 3,050 |
| 37 Contributions and Donations | \$ 500 | \$ - | \$ - | \$ 37,219 | \$ - | \$ 104,025 |
| 38 Miscellaneous Revenue | \$ 23,204 | \$ 20,050 | \$ 20,120 | \$ 1,515 | \$ - | \$ - |
| Subtotal: | \$ 14,258,064 | \$ 13,948,443 | \$ 16,453,563 | \$ 3,378,003 | \$ 2,709,755 | \$ 10,068,626 |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ 2,915,923 | \$ 3,008,552 | \$ 3,016,192 | \$ 2,277,726 | \$ 2,269,000 | \$ 2,632,490 |
| Total Financial Sources | \$ 17,173,987 | \$ 16,956,995 | \$ 19,469,755 | \$ 5,655,729 | \$ 4,978,755 | \$ 12,701,116 |
| Expenditures and Expenses | | | | | | |
| 51 Pers Svc/Ben | \$ 9,374,896 | \$ 10,261,959 | \$ 11,675,069 | \$ 2,851,219 | \$ 3,193,018 | \$ 3,938,630 |
| 52 Purch/Contract | \$ 2,188,575 | \$ 2,419,845 | \$ 2,699,020 | \$ 603,472 | \$ 543,570 | \$ 3,013,895 |
| 53 Supplies | \$ 1,240,507 | \$ 1,265,690 | \$ 1,408,745 | \$ 142,310 | \$ 174,675 | \$ 205,075 |
| 54 Capital Outlay | \$ 36,672 | \$ 24,300 | \$ 68,450 | \$ 1,433,527 | \$ 89,400 | \$ 2,938,750 |
| 55 Interfund/Dept Chgs | \$ 1,513,368 | \$ 1,705,280 | \$ 1,972,824 | \$ 261,620 | \$ 605,135 | \$ 588,606 |
| 56 Deprec & Amort | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ 819,658 | \$ 717,200 | \$ 648,500 | \$ 748,827 | \$ 717,000 | \$ 1,549,500 |
| Subtotal: | \$ 15,173,676 | \$ 16,394,274 | \$ 18,472,608 | \$ 6,040,975 | \$ 5,322,798 | \$ 12,234,456 |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ 197,327 | \$ 232,310 | \$ 50,000 | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ 1,755,017 | \$ 1,516,000 | \$ 2,082,245 | \$ 228,154 | \$ 181,525 | \$ 231,115 |
| Total Use of Resources: | \$ 17,126,020 | \$ 18,142,584 | \$ 20,604,853 | \$ 6,269,129 | \$ 5,504,323 | \$ 12,465,571 |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ 47,967 | \$ (1,185,589) | \$ (1,135,098) | \$ (613,400) | \$ (525,568) | \$ 235,545 |

SUMMARY OF GOVERNMENTAL FUNDS

| | 300 | | | Total Governmental Funds | | |
|--|-----------------------|----------------------|----------------------|--------------------------|----------------------|----------------------|
| | Capital Project Funds | | | Total Governmental Funds | | |
| | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 |
| Revenues: | Actual | Budgeted | Adopted | Actual | Budgeted | Adopted |
| 31 Taxes | \$ - | \$ - | \$ - | \$ 11,950,269 | \$ 11,626,250 | \$ 14,281,885 |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ 1,045,632 | \$ 843,500 | \$ 1,003,920 |
| 33 Intergovernmental Revenues | \$ 14,166,162 | \$ 13,866,943 | \$ 8,818,548 | \$ 16,178,440 | \$ 13,866,943 | \$ 14,971,659 |
| 34 Charges for Services | \$ - | \$ - | \$ - | \$ 2,064,604 | \$ 3,614,848 | \$ 4,505,478 |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ 500,395 | \$ 553,500 | \$ 447,600 |
| 36 Interest Revenue | \$ 783 | \$ - | \$ 1,200 | \$ 1,234 | \$ 50 | \$ 7,250 |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ 37,719 | \$ - | \$ 104,025 |
| 38 Miscellaneous Revenue | \$ - | \$ - | \$ 500 | \$ 24,719 | \$ 20,050 | \$ 20,620 |
| Subtotal: | \$ 14,166,945 | \$ 13,866,943 | \$ 8,820,248 | \$ 31,803,012 | \$ 30,525,141 | \$ 35,342,437 |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ 4,713,792 | \$ 826,000 | \$ 321,500 | \$ 9,907,441 | \$ 6,103,552 | \$ 5,970,182 |
| Total Financial Sources | \$ 18,880,737 | \$ 14,692,943 | \$ 9,141,748 | \$ 41,710,453 | \$ 36,628,693 | \$ 41,312,619 |
| Expenditures and Expenses | | | | | | |
| 51 Pers Svc/Ben | \$ - | \$ - | \$ - | \$ 12,226,115 | \$ 13,454,977 | \$ 15,613,699 |
| 52 Purch/Contract | \$ 37,243 | \$ 24,743 | \$ - | \$ 2,829,290 | \$ 2,988,158 | \$ 5,712,915 |
| 53 Supplies | \$ - | \$ - | \$ - | \$ 1,382,817 | \$ 1,440,365 | \$ 1,613,820 |
| 54 Capital Outlay | \$ 8,044,922 | \$ 18,085,279 | \$ 9,736,500 | \$ 9,515,121 | \$ 18,198,979 | \$ 12,743,700 |
| 55 Interfund/Dept Chgs | \$ - | \$ - | \$ - | \$ 1,774,988 | \$ 2,310,415 | \$ 2,561,430 |
| 56 Deprec & Amort | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ 902 | \$ 1,000 | \$ - | \$ 1,569,387 | \$ 1,435,200 | \$ 2,198,000 |
| Subtotal: | \$ 8,083,067 | \$ 18,111,022 | \$ 9,736,500 | \$ 29,297,718 | \$ 39,828,094 | \$ 40,443,564 |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ 197,327 | \$ 232,310 | \$ 50,000 |
| 61 Other Financing Uses | \$ 2,217,966 | \$ - | \$ 420,000 | \$ 4,201,137 | \$ 1,697,525 | \$ 2,733,360 |
| Total Use of Resources: | \$ 10,301,033 | \$ 18,111,022 | \$ 10,156,500 | \$ 33,696,182 | \$ 41,757,929 | \$ 43,226,924 |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ 8,579,704 | \$ (3,418,079) | \$ (1,014,752) | \$ 8,014,271 | \$ (5,129,236) | \$ (1,914,305) |

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

| | 100 | | | Special Revenue Funds 210 | | |
|--|----------------------|----------------------|----------------------|------------------------------|------------------|-----------------|
| | General Fund | | | Confiscated Asset Fund | | |
| | 2021 Actual | 2022 Budgeted | 2023 Adopted | 2021 Actual | 2022 Budgeted | 2023 Adopted |
| Revenues: | | | | | | |
| 31 Taxes | \$ 10,842,880 | \$ 10,598,000 | \$ 12,878,355 | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ 1,045,632 | \$ 843,500 | \$ 1,003,420 | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenue | \$ 1,271,918 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 34 Charges for Services | \$ 599,562 | \$ 1,949,393 | \$ 2,116,168 | \$ - | \$ - | \$ - |
| 35 Fines and Forfeitures | \$ 474,368 | \$ 537,500 | \$ 432,500 | \$ - | \$ 1,000 | \$ 100 |
| 36 Interest Revenue | \$ - | \$ - | \$ 3,000 | \$ - | \$ - | \$ - |
| 37 Contributions and Donations | \$ 500 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ 23,204 | \$ 20,050 | \$ 20,120 | \$ - | \$ - | \$ - |
| Subtotal: | \$ 14,258,064 | \$ 13,948,443 | \$ 16,453,563 | \$ - | \$ 1,000 | \$ 100 |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ 2,915,923 | \$ 3,008,552 | \$ 3,016,192 | \$ - | \$ - | \$ - |
| Total Financial Sources | \$ 17,173,987 | \$ 16,956,995 | \$ 19,469,755 | \$ - | \$ 1,000 | \$ 100 |
| Expenditures and Expenses: | | | | | | |
| 51 Personal Services/Benefits | \$ 9,374,896 | \$ 10,261,959 | \$ 11,675,069 | \$ - | \$ - | \$ - |
| 52 Purchase/Contract Services | \$ 2,188,575 | \$ 2,419,845 | \$ 2,699,020 | \$ - | \$ - | \$ - |
| 53 Supplies | \$ 1,240,507 | \$ 1,265,690 | \$ 1,408,745 | \$ - | \$ - | \$ - |
| 54 Capital Outlay (Minor) | \$ 36,672 | \$ 24,300 | \$ 68,450 | \$ - | \$ - | \$ - |
| 55 Interfund/Dept. Charges | \$ 1,513,368 | \$ 1,705,280 | \$ 1,972,824 | \$ - | \$ - | \$ - |
| 56 Depreciation & Amortization | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ 819,658 | \$ 717,200 | \$ 648,500 | \$ - | \$ - | \$ - |
| Subtotal: | \$ 15,173,676 | \$ 16,394,274 | \$ 18,472,608 | \$ - | \$ - | \$ - |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ 197,327 | \$ 232,310 | \$ 50,000 | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ 1,755,017 | \$ 1,516,000 | \$ 2,082,245 | \$ - | \$ - | \$ - |
| Total Use of Resources | \$ 17,126,020 | \$ 18,142,584 | \$ 20,604,853 | \$ - | \$ - | \$ - |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ 47,967 | \$ (1,185,589) | \$ (1,135,098) | \$ - | \$ 1,000 | \$ 100 |

**SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS**

| | Special Revenue Funds | | | | | |
|--|-----------------------|-------------|-------------|-------------------------------------|------------------|------------------|
| | 221 | | | 224 | | |
| | CDBG Housing Fund | | | US Department of Justice Grant Fund | | |
| | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 |
| Actual | Budgeted | Adopted | Actual | Budgeted | Adopted | |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 34 Charges for Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ 26,027 | \$ 15,000 | \$ 15,000 |
| 36 Interest Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ 1,503 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | <u>\$ 1,503</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 26,027</u> | <u>\$ 15,000</u> | <u>\$ 15,000</u> |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ - | \$ - | \$ - | \$ 8,726 | \$ - | \$ - |
| Total Financial Sources | <u>\$ 1,503</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 34,753</u> | <u>\$ 15,000</u> | <u>\$ 15,000</u> |
| Expenditures and Expenses: | | | | | | |
| 51 Personal Services/Benefits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 52 Purchase/Contract Services | \$ 67,344 | \$ - | \$ - | \$ 3,850 | \$ 5,000 | \$ 5,000 |
| 53 Supplies | \$ - | \$ - | \$ - | \$ 18,571 | \$ 15,000 | \$ 15,000 |
| 54 Capital Outlay (Minor) | \$ - | \$ - | \$ - | \$ 2,385 | \$ 10,000 | \$ 10,000 |
| 55 Interfund/Dept. Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 56 Depreciation & Amortization | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | <u>\$ 67,344</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 24,806</u> | <u>\$ 30,000</u> | <u>\$ 30,000</u> |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Use of Resources | <u>\$ 67,344</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 24,806</u> | <u>\$ 30,000</u> | <u>\$ 30,000</u> |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ (65,841) | \$ - | \$ - | \$ 9,947 | \$ (15,000) | \$ (15,000) |

**SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS**

| | Special Revenue Funds | | | | | |
|--|-----------------------|--------------------|----------------------------|------------------------|--------------------|--------------------|
| | 230 | | | 250 | | |
| | ARPA Funds | | | Multiple Grant Fund | | |
| | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 |
| Actual | Budgeted | Adopted | Actual | Budgeted | Adopted | |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenue | \$ - | \$ - | \$ 6,153,111 | \$ 1,836 | \$ - | \$ - |
| 34 Charges for Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ - | \$ - | \$ 3,000 | \$ - | \$ - | \$ - |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 6,156,111</u> | <u>\$ 1,836</u> | <u>\$ -</u> | <u>\$ -</u> |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Financial Sources | <u><u>\$ -</u></u> | <u><u>\$ -</u></u> | <u><u>\$ 6,156,111</u></u> | <u><u>\$ 1,836</u></u> | <u><u>\$ -</u></u> | <u><u>\$ -</u></u> |
| Expenditures and Expenses: | | | | | | |
| 51 Personal Services/Benefits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 52 Purchase/Contract Services | \$ - | \$ - | \$ 2,500,000 | \$ - | \$ - | \$ - |
| 53 Supplies | \$ - | \$ - | \$ - | \$ 1,836 | \$ - | \$ - |
| 54 Capital Outlay (Minor) | \$ - | \$ - | \$ 2,900,000 | \$ - | \$ - | \$ - |
| 55 Interfund/Dept. Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 56 Depreciation & Amortization | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ - | \$ - | \$ 500,000 | \$ - | \$ - | \$ - |
| Subtotal: | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 5,900,000</u> | <u>\$ 1,836</u> | <u>\$ -</u> | <u>\$ -</u> |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Use of Resources | <u><u>\$ -</u></u> | <u><u>\$ -</u></u> | <u><u>\$ 5,900,000</u></u> | <u><u>\$ 1,836</u></u> | <u><u>\$ -</u></u> | <u><u>\$ -</u></u> |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ - | \$ - | \$ 256,111 | \$ - | \$ - | \$ - |

**SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS**

| | Special Revenue Funds | | | | | |
|--|------------------------------|---------------------|---------------------|---|-------------------|-------------------|
| | 270 | | | 271 | | |
| | Statesboro Fire Service Fund | | | South Main Tax Allocation District Fund | | |
| | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 |
| Actual | Budgeted | Adopted | Actual | Budgeted | Adopted | |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ 303,529 | \$ 278,250 | \$ 303,530 |
| 32 Licenses and Permits | \$ - | \$ - | \$ 500 | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenue | \$ 738,524 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 34 Charges for Services | \$ 1,402,079 | \$ 1,605,455 | \$ 2,339,310 | \$ - | \$ - | \$ - |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ - | \$ - | \$ - | \$ 67 | \$ 50 | \$ 50 |
| 37 Contributions and Donations | \$ 11,643 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ 12 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | \$ 2,152,258 | \$ 1,605,455 | \$ 2,339,810 | \$ 303,596 | \$ 278,300 | \$ 303,580 |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ 2,269,000 | \$ 2,269,000 | \$ 2,632,490 | \$ - | \$ - | \$ - |
| Total Financial Sources | \$ 4,421,258 | \$ 3,874,455 | \$ 4,972,300 | \$ 303,596 | \$ 278,300 | \$ 303,580 |
| Expenditures and Expenses: | | | | | | |
| 51 Personal Services/Benefits | \$ 2,851,219 | \$ 3,193,018 | \$ 3,938,630 | \$ - | \$ - | \$ - |
| 52 Purchase/Contract Services | \$ 402,125 | \$ 478,570 | \$ 488,895 | \$ 70,153 | \$ - | \$ - |
| 53 Supplies | \$ 121,903 | \$ 159,675 | \$ 190,075 | \$ - | \$ - | \$ - |
| 54 Capital Outlay (Minor) | \$ 25,738 | \$ 79,400 | \$ 28,750 | \$ - | \$ - | \$ - |
| 55 Interfund/Dept. Charges | \$ 261,620 | \$ 605,135 | \$ 588,606 | \$ - | \$ - | \$ - |
| 56 Depreciation & Amortization | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ 1,922 | \$ 4,500 | \$ 4,500 | \$ - | \$ - | \$ - |
| Subtotal: | \$ 3,664,527 | \$ 4,520,298 | \$ 5,239,456 | \$ 70,153 | \$ - | \$ - |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ 84,845 | \$ 40,000 | \$ 72,090 | \$ - | \$ - | \$ - |
| Total Use of Resources | \$ 3,749,372 | \$ 4,560,298 | \$ 5,311,546 | \$ 70,153 | \$ - | \$ - |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ 671,886 | \$ (685,843) | \$ (339,246) | \$ 233,443 | \$ 278,300 | \$ 303,580 |

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

| | Special Revenue Funds | | | | | |
|--|---|-------------------|-------------------|-------------------|-------------------|---------------------|
| | 272 | | | 275 | | |
| | Old Register Tax Allocation District Fund | | | Hotel/Motel Fund | | |
| | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 |
| Actual | Budgeted | Adopted | Actual | Budgeted | Adopted | |
| Revenues: | | | | | | |
| 31 Taxes | \$ 18,175 | \$ - | \$ - | \$ 785,685 | \$ 750,000 | \$ 1,100,000 |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 34 Charges for Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ 384 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 37 Contributions and Donations | \$ 25,576 | \$ - | \$ 104,025 | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | \$ 44,135 | \$ - | \$ 104,025 | \$ 785,685 | \$ 750,000 | \$ 1,100,000 |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Financial Sources | \$ 44,135 | \$ - | \$ 104,025 | \$ 785,685 | \$ 750,000 | \$ 1,100,000 |
| Expenditures and Expenses: | | | | | | |
| 51 Personal Services/Benefits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 52 Purchase/Contract Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 53 Supplies | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 54 Capital Outlay (Minor) | \$ 1,405,404 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 55 Interfund/Dept. Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 56 Depreciation & Amortization | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ 502 | \$ - | \$ - | \$ 746,403 | \$ 712,500 | \$ 1,045,000 |
| Subtotal: | \$ 1,405,906 | \$ - | \$ - | \$ 746,403 | \$ 712,500 | \$ 1,045,000 |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ 104,025 | \$ 104,025 | \$ 104,025 | \$ 39,284 | \$ 37,500 | \$ 55,000 |
| Total Use of Resources | \$ 1,509,931 | \$ 104,025 | \$ 104,025 | \$ 785,687 | \$ 750,000 | \$ 1,100,000 |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ (1,465,796) | \$ (104,025) | \$ - | \$ (2) | \$ - | \$ - |

**SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS**

| | Special Revenue Funds | | | Capital Project Funds | | |
|--|-----------------------|------------------|------------------|-----------------------|---------------------|-------------------|
| | 286 | | | 323 | | |
| | Technology Fund | | | 2013 SPLOST Fund | | |
| | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 |
| | Actual | Budgeted | Adopted | Actual | Budgeted | Adopted |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenue | \$ - | \$ - | \$ - | \$ 101,219 | \$ - | \$ - |
| 34 Charges for Services | \$ 62,963 | \$ 60,000 | \$ 50,000 | \$ - | \$ - | \$ - |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ - | \$ - | \$ - | \$ 438 | \$ - | \$ - |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 500 |
| Subtotal: | \$ 62,963 | \$ 60,000 | \$ 50,000 | \$ 101,657 | \$ - | \$ 500 |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Financial Sources | \$ 62,963 | \$ 60,000 | \$ 50,000 | \$ 101,657 | \$ - | \$ 500 |
| Expenditures and Expenses: | | | | | | |
| 51 Personal Services/Benefits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 52 Purchase/Contract Services | \$ 60,000 | \$ 60,000 | \$ 20,000 | \$ - | \$ - | \$ - |
| 53 Supplies | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 54 Capital Outlay | \$ - | \$ - | \$ - | \$ 112,243 | \$ 2,556,279 | \$ 400,000 |
| 55 Interfund/Dept. Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 56 Depreciation & Amortization | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | \$ 60,000 | \$ 60,000 | \$ 20,000 | \$ 112,243 | \$ 2,556,279 | \$ 400,000 |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ - | \$ - | \$ - | \$ 1,783,374 | \$ - | \$ - |
| Total Use of Resources | \$ 60,000 | \$ 60,000 | \$ 20,000 | \$ 1,895,617 | \$ 2,556,279 | \$ 400,000 |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ 2,963 | \$ - | \$ 30,000 | \$ (1,793,960) | \$ (2,556,279) | \$ (399,500) |

**SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS**

| | Capital Projects Funds | | | | | |
|--|------------------------|---------------------|---------------------|----------------------|---------------------|---------------------|
| | 324 | | | 325 | | |
| | 2018 TSPLOST Fund | | | 2019 SPLOST Fund | | |
| | 2021 Actual | 2022 Budgeted | 2023 Adopted | 2021 Actual | 2022 Budgeted | 2023 Adopted |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenue | \$ 6,205,066 | \$ 4,128,000 | \$ 4,128,000 | \$ 6,871,340 | \$ 3,199,200 | \$ 4,690,548 |
| 34 Charges for Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ 345 | \$ - | \$ 1,200 | \$ - | \$ - | \$ - |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | <u>\$ 6,205,411</u> | <u>\$ 4,128,000</u> | <u>\$ 4,129,200</u> | <u>\$ 6,871,340</u> | <u>\$ 3,199,200</u> | <u>\$ 4,690,548</u> |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ - | \$ - | \$ - | \$ 4,500,000 | \$ 750,000 | \$ - |
| Total Financial Sources | <u>\$ 6,205,411</u> | <u>\$ 4,128,000</u> | <u>\$ 4,129,200</u> | <u>\$ 11,371,340</u> | <u>\$ 3,949,200</u> | <u>\$ 4,690,548</u> |
| Expenditures and Expenses: | | | | | | |
| 51 Personal Services/Benefits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 52 Purchase/Contract Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 53 Supplies | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 54 Capital Outlay | \$ 3,057,980 | \$ 5,075,000 | \$ 4,455,000 | \$ 3,780,202 | \$ 3,863,000 | \$ 4,560,000 |
| 55 Interfund/Dept. Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 56 Depreciation & Amortization | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ 902 | \$ 1,000 | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | <u>\$ 3,058,882</u> | <u>\$ 5,076,000</u> | <u>\$ 4,455,000</u> | <u>\$ 3,780,202</u> | <u>\$ 3,863,000</u> | <u>\$ 4,560,000</u> |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ - | \$ - | \$ - | \$ 434,592 | \$ - | \$ 420,000 |
| Total Use of Resources | <u>\$ 3,058,882</u> | <u>\$ 5,076,000</u> | <u>\$ 4,455,000</u> | <u>\$ 4,214,794</u> | <u>\$ 3,863,000</u> | <u>\$ 4,980,000</u> |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ 3,146,529 | \$ (948,000) | \$ (325,800) | \$ 7,156,546 | \$ 86,200 | \$ (289,452) |

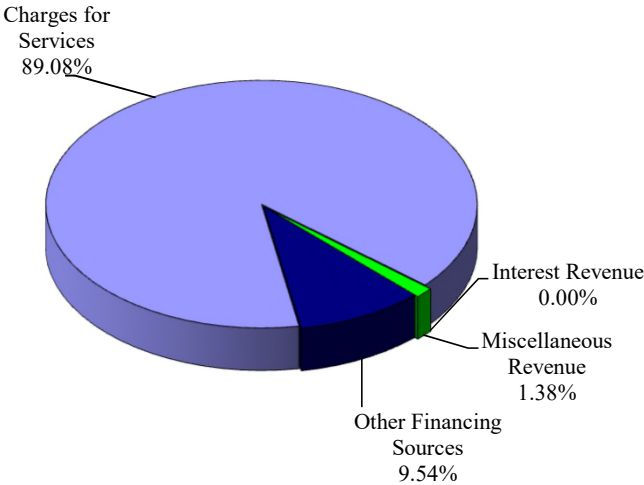
**SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS**

| | Capital Projects Funds | | | | | |
|--|------------------------|-------------------|-------------|-------------------|---------------------|-------------|
| | 343 | | | 344 | | |
| | 2019 CDBG Grant Fund | | | LMIG-Akins | | |
| | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 |
| Actual | Budgeted | Adopted | Actual | Budgeted | Adopted | |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenue | \$ 37,243 | \$ 679,743 | \$ - | \$ 859,294 | \$ 5,860,000 | \$ - |
| 34 Charges for Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | <u>\$ 37,243</u> | <u>\$ 679,743</u> | <u>\$ -</u> | <u>\$ 859,294</u> | <u>\$ 5,860,000</u> | <u>\$ -</u> |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Financial Sources | <u>\$ 37,243</u> | <u>\$ 679,743</u> | <u>\$ -</u> | <u>\$ 859,294</u> | <u>\$ 5,860,000</u> | <u>\$ -</u> |
| Expenditures and Expenses: | | | | | | |
| 51 Personal Services/Benefits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 52 Purchase/Contract Services | \$ 37,243 | \$ 24,743 | \$ - | \$ - | \$ - | \$ - |
| 53 Supplies | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 54 Capital Outlay | \$ - | \$ 655,000 | \$ - | \$ 849,790 | \$ 5,860,000 | \$ - |
| 55 Interfund/Dept. Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 56 Depreciation & Amortization | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | <u>\$ 37,243</u> | <u>\$ 679,743</u> | <u>\$ -</u> | <u>\$ 849,790</u> | <u>\$ 5,860,000</u> | <u>\$ -</u> |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Use of Resources | <u>\$ 37,243</u> | <u>\$ 679,743</u> | <u>\$ -</u> | <u>\$ 849,790</u> | <u>\$ 5,860,000</u> | <u>\$ -</u> |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ - | \$ - | \$ - | \$ 9,504 | \$ - | \$ - |

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

| | Capital Projects Funds 350 | | | Total Governmental Funds | | |
|--|-----------------------------------|-------------------------|--------------------------|-----------------------------|-----------------------------|-----------------------------|
| | Capital Improvements Program Fund | | | | | |
| | 2021 Actual | 2022 Budgeted | 2023 Adopted | 2021 Actual | 2022 Budgeted | 2023 Adopted |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ 11,950,269 | \$ 11,626,250 | \$ 14,281,885 |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ 1,045,632 | \$ 843,500 | \$ 1,003,920 |
| 33 Intergovernmental Revenue | \$ 92,000 | \$ - | \$ - | \$ 16,178,440 | \$ 13,866,943 | \$ 14,971,659 |
| 34 Charges for Services | \$ - | \$ - | \$ - | \$ 2,064,604 | \$ 3,614,848 | \$ 4,505,478 |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ 500,395 | \$ 553,500 | \$ 447,600 |
| 36 Interest Revenue | \$ - | \$ - | \$ - | \$ 1,234 | \$ 50 | \$ 7,250 |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ 37,719 | \$ - | \$ 104,025 |
| 38 Miscellaneous Revenue | \$ - | \$ - | \$ - | \$ 24,719 | \$ 20,050 | \$ 20,620 |
| Subtotal: | <u>\$ 92,000</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 31,803,012</u> | <u>\$ 30,525,141</u> | <u>\$ 35,342,437</u> |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ 213,792 | \$ 76,000 | \$ 321,500 | \$ 9,907,441 | \$ 6,103,552 | \$ 5,970,182 |
| Total Financial Sources | <u><u>\$ 305,792</u></u> | <u><u>\$ 76,000</u></u> | <u><u>\$ 321,500</u></u> | <u><u>\$ 41,710,453</u></u> | <u><u>\$ 36,628,693</u></u> | <u><u>\$ 41,312,619</u></u> |
| Expenditures and Expenses: | | | | | | |
| 51 Personal Services/Benefits | \$ - | \$ - | \$ - | \$ 12,226,115 | \$ 13,454,977 | \$ 15,613,699 |
| 52 Purchase/Contract Services | \$ - | \$ - | \$ - | \$ 2,829,290 | \$ 2,988,158 | \$ 5,712,915 |
| 53 Supplies | \$ - | \$ - | \$ - | \$ 1,382,817 | \$ 1,440,365 | \$ 1,613,820 |
| 54 Capital Outlay | \$ 244,707 | \$ 76,000 | \$ 321,500 | \$ 9,515,121 | \$ 18,198,979 | \$ 12,743,700 |
| 55 Interfund/Dept. Charges | \$ - | \$ - | \$ - | \$ 1,774,988 | \$ 2,310,415 | \$ 2,561,430 |
| 56 Depreciation & Amortization | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ - | \$ - | \$ - | \$ 1,569,387 | \$ 1,435,200 | \$ 2,198,000 |
| Subtotal: | <u>\$ 244,707</u> | <u>\$ 76,000</u> | <u>\$ 321,500</u> | <u>\$ 29,297,718</u> | <u>\$ 39,828,094</u> | <u>\$ 40,443,564</u> |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ 197,327 | \$ 232,310 | \$ 50,000 |
| 61 Other Financing Uses | \$ - | \$ - | \$ - | \$ 4,201,137 | \$ 1,697,525 | \$ 2,733,360 |
| Total Use of Resources | <u><u>\$ 244,707</u></u> | <u><u>\$ 76,000</u></u> | <u><u>\$ 321,500</u></u> | <u><u>\$ 33,696,182</u></u> | <u><u>\$ 41,757,929</u></u> | <u><u>\$ 43,226,924</u></u> |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ 61,085 | \$ - | \$ - | \$ 8,014,271 | \$ (5,129,236) | \$ (1,914,305) |

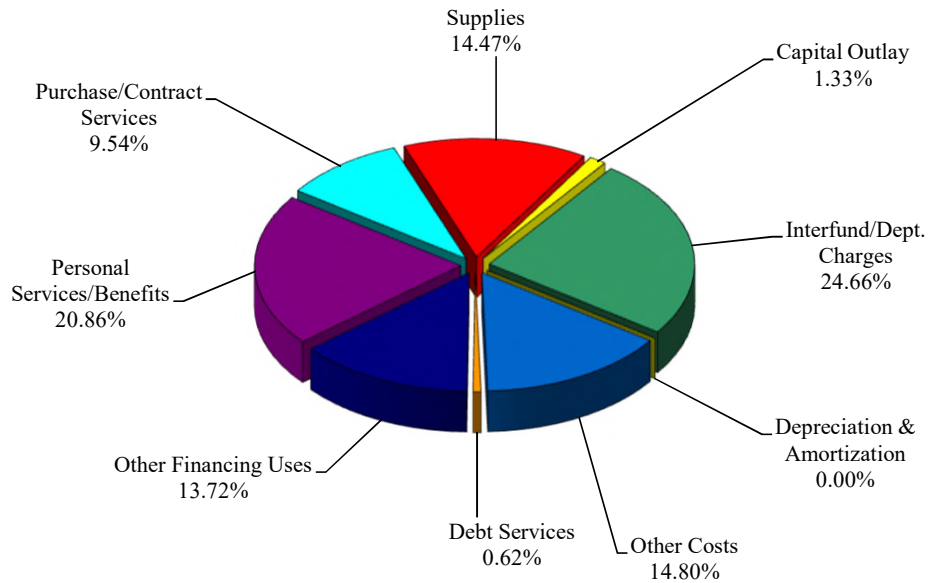
**SUMMARY OF PROPRIETARY FUNDS
REVENUES BY SOURCE**



| | | |
|-------------------------|-----------|-------------------|
| Charges for Services | \$ | 31,017,695 |
| Interest Revenue | \$ | - |
| Miscellaneous Revenue | \$ | 480,525 |
| Other Financing Sources | \$ | 3,320,090 |
| TOTAL | \$ | 34,818,310 |

Proprietary Funds Include: Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Wellness Program Fund and Central Services Fund.

**SUMMARY OF PROPRIETARY FUNDS
EXPENSES BY SOURCE AND USE**



| | | |
|-----------------------------|-----------|-------------------|
| Personal Services/Benefits | \$ | 6,203,715 |
| Purchase/Contract Services | \$ | 2,839,255 |
| Supplies | \$ | 4,305,225 |
| Capital Outlay | \$ | 394,900 |
| Interfund/Dept. Charges | \$ | 7,334,742 |
| Depreciation & Amortization | \$ | - |
| Other Costs | \$ | 4,401,750 |
| Debt Services | \$ | 185,460 |
| Other Financing Uses | \$ | 4,080,997 |
| TOTAL | \$ | 29,746,044 |

Proprietary Funds Include: Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Wellness Program Fund and Central Services Fund.

SUMMARY OF PROPRIETARY FUNDS

| | 500 | | | 600 | | |
|--|----------------------|----------------------|----------------------|------------------------|---------------------|---------------------|
| | Enterprise Funds | | | Internal Service Funds | | |
| | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 |
| | Actual | Budgeted | Adopted | Actual | Budgeted | Adopted |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenues | \$ 46,999 | \$ - | \$ - | \$ 10,694 | \$ - | \$ - |
| 34 Charges for Services | \$ 24,306,356 | \$ 19,828,837 | \$ 24,942,455 | \$ 5,065,265 | \$ 5,655,506 | \$ 6,075,240 |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ 1,036 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ 554,231 | \$ 432,640 | \$ 480,525 | \$ - | \$ - | \$ - |
| Subtotal: | \$ 24,908,622 | \$ 20,261,477 | \$ 25,422,980 | \$ 5,075,959 | \$ 5,655,506 | \$ 6,075,240 |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ 2,213,882 | \$ 1,082,573 | \$ 2,800,000 | \$ 763,000 | \$ 320,000 | \$ 520,090 |
| Total Financial Sources | \$ 27,122,504 | \$ 21,344,050 | \$ 28,222,980 | \$ 5,838,959 | \$ 5,975,506 | \$ 6,595,330 |
| Expenditures and Expenses: | | | | | | |
| 51 Personal Services/Benefits | \$ 4,322,855 | \$ 4,921,775 | \$ 5,301,775 | \$ 701,091 | \$ 771,592 | \$ 901,940 |
| 52 Purchase/Contract Services | \$ 1,778,483 | \$ 1,992,165 | \$ 2,093,615 | \$ 666,706 | \$ 554,435 | \$ 745,640 |
| 53 Supplies | \$ 3,666,782 | \$ 3,790,340 | \$ 4,151,320 | \$ 101,256 | \$ 114,770 | \$ 153,905 |
| 54 Capital Outlay (Minor) | \$ 106,271 | \$ 136,000 | \$ 242,400 | \$ 153,801 | \$ 136,000 | \$ 152,500 |
| 55 Interfund/Dept. Charges | \$ 2,405,138 | \$ 2,361,003 | \$ 2,733,875 | \$ 4,385,778 | \$ 4,431,240 | \$ 4,600,867 |
| 56 Depreciation & Amortization | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ 4,510,377 | \$ 3,941,700 | \$ 4,398,850 | \$ 5,241 | \$ 1,900 | \$ 2,900 |
| Subtotal: | \$ 16,789,906 | \$ 17,142,983 | \$ 18,921,835 | \$ 6,013,873 | \$ 6,009,937 | \$ 6,557,752 |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ 219,346 | \$ 204,865 | \$ 185,460 | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ 3,996,542 | \$ 3,996,202 | \$ 4,033,542 | \$ 63,290 | \$ 40,000 | \$ 47,455 |
| Total Use of Resources | \$ 21,005,794 | \$ 21,344,050 | \$ 23,140,837 | \$ 6,077,163 | \$ 6,049,937 | \$ 6,605,207 |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | | | | | | |
| | \$ 6,116,710 | \$ - | \$ 5,082,143 | \$ (238,204) | \$ (74,431) | \$ (9,877) |

SUMMARY OF PROPRIETARY FUNDS

| | Total Proprietary Funds | | |
|--|-------------------------|----------------------|----------------------|
| | 2021 Actual | 2022 Budgeted | 2023 Adopted |
| Revenues: | | | |
| 31 Taxes | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenues | \$ 57,693 | \$ - | \$ - |
| 34 Charges for Services | \$ 29,371,621 | \$ 25,484,343 | \$ 31,017,695 |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ 1,036 | \$ - | \$ - |
| 37 Contributions and Donations | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ 554,231 | \$ 432,640 | \$ 480,525 |
| Subtotal: | \$ 29,984,581 | \$ 25,916,983 | \$ 31,498,220 |
| Other Financing Sources | | | |
| 39 Other Financing Sources | \$ 2,976,882 | \$ 1,402,573 | \$ 3,320,090 |
| Total Financial Sources | \$ 32,961,463 | \$ 27,319,556 | \$ 34,818,310 |
| Expenditures and Expenses: | | | |
| 51 Personal Services/Benefits | \$ 5,023,946 | \$ 5,693,367 | \$ 6,203,715 |
| 52 Purchase/Contract Services | \$ 2,445,189 | \$ 2,546,600 | \$ 2,839,255 |
| 53 Supplies | \$ 3,768,038 | \$ 3,905,110 | \$ 4,305,225 |
| 54 Capital Outlay (Minor) | \$ 260,072 | \$ 272,000 | \$ 394,900 |
| 55 Interfund/Dept. Charges | \$ 6,790,916 | \$ 6,792,243 | \$ 7,334,742 |
| 56 Depreciation & Amortization | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ 4,515,618 | \$ 3,943,600 | \$ 4,401,750 |
| Subtotal: | \$ 22,803,779 | \$ 23,152,920 | \$ 25,479,587 |
| Non-Operating Expenses | | | |
| 58 Debt Services | \$ 219,346 | \$ 204,865 | \$ 185,460 |
| 61 Other Financing Uses | \$ 4,059,832 | \$ 4,036,202 | \$ 4,080,997 |
| Total Use of Resources | \$ 27,082,957 | \$ 27,393,987 | \$ 29,746,044 |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ 5,878,506 | \$ (74,431) | \$ 5,072,266 |

**SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS**

| | Enterprise Funds | | | | | |
|--|-----------------------------|---------------------|----------------------|---------------------|-------------------|---------------------|
| | 505 Water and Sewer Fund | | | 507 Stormwater | | |
| | 2021 Actual | 2022 Budgeted | 2023 Adopted | 2021 Actual | 2022 Budgeted | 2023 Adopted |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenues | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 34 Charges for Services | \$ 10,909,866 | \$ 8,709,295 | \$ 10,877,205 | \$ 1,704,080 | \$ 854,932 | \$ 1,339,735 |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ 1,036 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ 356,714 | \$ 298,640 | \$ 350,025 | \$ - | \$ - | \$ - |
| Subtotal: | \$ 11,267,616 | \$ 9,007,935 | \$ 11,227,230 | \$ 1,704,080 | \$ 854,932 | \$ 1,339,735 |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ 66,255 | \$ - | \$ - | \$ 161,720 | \$ - | \$ - |
| Total Financial Sources | \$ 11,333,871 | \$ 9,007,935 | \$ 11,227,230 | \$ 1,865,800 | \$ 854,932 | \$ 1,339,735 |
| Expenditures and Expenses | | | | | | |
| 51 Pers Svc/Ben | \$ 2,312,739 | \$ 2,701,445 | \$ 2,929,295 | \$ 380,300 | \$ 402,022 | \$ 350,110 |
| 52 Purch/Contract | \$ 772,178 | \$ 977,330 | \$ 959,395 | \$ 130,805 | \$ 153,020 | \$ 204,510 |
| 53 Supplies | \$ 1,257,882 | \$ 1,411,385 | \$ 1,427,985 | \$ 26,297 | \$ 53,250 | \$ 46,600 |
| 54 Capital Outlay | \$ 21,039 | \$ 34,000 | \$ 34,500 | \$ - | \$ 1,500 | \$ 1,200 |
| 55 Interfund/Dept Chgs | \$ 1,637,501 | \$ 1,747,923 | \$ 1,932,720 | \$ 160,097 | \$ 162,340 | \$ 146,955 |
| 56 Deprec & Amort | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ 312,396 | \$ 264,550 | \$ 413,700 | \$ 17,216 | \$ 17,650 | \$ 21,000 |
| Subtotal: | \$ 6,313,735 | \$ 7,136,633 | \$ 7,697,595 | \$ 714,715 | \$ 789,782 | \$ 770,375 |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ 218,002 | \$ 204,250 | \$ 185,460 | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ 1,727,536 | \$ 1,667,052 | \$ 1,569,422 | \$ 86,701 | \$ 65,150 | \$ 69,360 |
| Total Use of Resources: | \$ 8,259,273 | \$ 9,007,935 | \$ 9,452,477 | \$ 801,416 | \$ 854,932 | \$ 839,735 |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ 3,074,598 | \$ - | \$ 1,774,753 | \$ 1,064,384 | \$ - | \$ 500,000 |

**SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS**

| | Enterprise Funds | | | | | |
|--|-------------------------|---------------------|---------------------|-------------------------------|---------------------|---------------------|
| | 515 Natural Gas Fund | | | 541 Solid Waste Collection | | |
| | 2021 Actual | 2022 Budgeted | 2023 Adopted | 2021 Actual | 2022 Budgeted | 2023 Adopted |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenues | \$ 10,449 | \$ - | \$ - | \$ 22,372 | \$ - | \$ - |
| 34 Charges for Services | \$ 4,519,359 | \$ 3,836,633 | \$ 4,965,400 | \$ 4,682,839 | \$ 3,812,977 | \$ 4,890,115 |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ 186,711 | \$ 134,000 | \$ 130,500 | \$ 10,806 | \$ - | \$ - |
| Subtotal: | \$ 4,716,519 | \$ 3,970,633 | \$ 5,095,900 | \$ 4,716,017 | \$ 3,812,977 | \$ 4,890,115 |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ 148,403 | \$ - | \$ - | \$ 310,699 | \$ - | \$ - |
| Total Financial Sources | \$ 4,864,922 | \$ 3,970,633 | \$ 5,095,900 | \$ 5,026,716 | \$ 3,812,977 | \$ 4,890,115 |
| Expenditures and Expenses | | | | | | |
| 51 Pers Svc/Ben | \$ 423,076 | \$ 482,843 | \$ 533,305 | \$ 868,192 | \$ 942,657 | \$ 1,062,165 |
| 52 Purch/Contract | \$ 184,454 | \$ 182,180 | \$ 200,130 | \$ 469,701 | \$ 445,635 | \$ 472,840 |
| 53 Supplies | \$ 2,204,037 | \$ 2,109,370 | \$ 2,461,200 | \$ 128,719 | \$ 156,185 | \$ 154,635 |
| 54 Capital Outlay | \$ 17,354 | \$ 16,500 | \$ 15,000 | \$ 67,878 | \$ 80,000 | \$ 175,000 |
| 55 Interfund/Dept Chgs | \$ 166,888 | \$ 203,625 | \$ 211,805 | \$ 322,911 | \$ 160,500 | \$ 306,090 |
| 56 Deprec & Amort | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ 44,829 | \$ 65,500 | \$ 55,150 | \$ 1,177,362 | \$ 1,088,000 | \$ 1,085,000 |
| Subtotal: | \$ 3,040,638 | \$ 3,060,018 | \$ 3,476,590 | \$ 3,034,763 | \$ 2,872,977 | \$ 3,255,730 |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ 1,344 | \$ 615 | \$ - | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ 931,630 | \$ 910,000 | \$ 917,660 | \$ 815,505 | \$ 940,000 | \$ 1,057,665 |
| Total Use of Resources: | \$ 3,973,612 | \$ 3,970,633 | \$ 4,394,250 | \$ 3,850,268 | \$ 3,812,977 | \$ 4,313,395 |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ 891,310 | \$ - | \$ 701,650 | \$ 1,176,448 | \$ - | \$ 576,720 |

**SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS**

| | Enterprise Funds 542 Solid Waste Disposal | | | Internal Service Funds 601 Health Insurance Fund | | |
|--|---|---------------------|---------------------|--|---------------------|---------------------|
| | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 |
| | Actual | Budgeted | Adopted | Actual | Budgeted | Adopted |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenues | \$ 14,178 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 34 Charges for Services | \$ 2,490,212 | \$ 2,615,000 | \$ 2,870,000 | \$ 3,670,847 | \$ 4,248,825 | \$ 4,219,870 |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | <u>\$ 2,504,390</u> | <u>\$ 2,615,000</u> | <u>\$ 2,870,000</u> | <u>\$ 3,670,847</u> | <u>\$ 4,248,825</u> | <u>\$ 4,219,870</u> |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ 1,526,805 | \$ 1,082,573 | \$ 2,800,000 | \$ 200,000 | \$ - | \$ 200,090 |
| Total Financial Sources | <u>\$ 4,031,195</u> | <u>\$ 3,697,573</u> | <u>\$ 5,670,000</u> | <u>\$ 3,870,847</u> | <u>\$ 4,248,825</u> | <u>\$ 4,419,960</u> |
| Expenditures and Expenses | | | | | | |
| 51 Pers Svc/Ben | \$ 338,548 | \$ 392,808 | \$ 426,900 | \$ - | \$ - | \$ - |
| 52 Purch/Contract | \$ 221,345 | \$ 234,000 | \$ 256,740 | \$ - | \$ - | \$ - |
| 53 Supplies | \$ 49,847 | \$ 60,150 | \$ 60,900 | \$ - | \$ - | \$ - |
| 54 Capital Outlay | \$ - | \$ 4,000 | \$ 16,700 | \$ - | \$ - | \$ - |
| 55 Interfund/Dept Chgs | \$ 117,741 | \$ 86,615 | \$ 136,305 | \$ 4,270,461 | \$ 4,290,120 | \$ 4,407,500 |
| 56 Deprec & Amort | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ 2,958,574 | \$ 2,506,000 | \$ 2,824,000 | \$ - | \$ - | \$ - |
| Subtotal: | <u>\$ 3,686,055</u> | <u>\$ 3,283,573</u> | <u>\$ 3,721,545</u> | <u>\$ 4,270,461</u> | <u>\$ 4,290,120</u> | <u>\$ 4,407,500</u> |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ 435,170 | \$ 414,000 | \$ 419,435 | \$ - | \$ - | \$ - |
| Total Use of Resources: | <u>\$ 4,121,225</u> | <u>\$ 3,697,573</u> | <u>\$ 4,140,980</u> | <u>\$ 4,270,461</u> | <u>\$ 4,290,120</u> | <u>\$ 4,407,500</u> |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ (90,030) | \$ - | \$ 1,529,020 | \$ (399,614) | \$ (41,295) | \$ 12,460 |

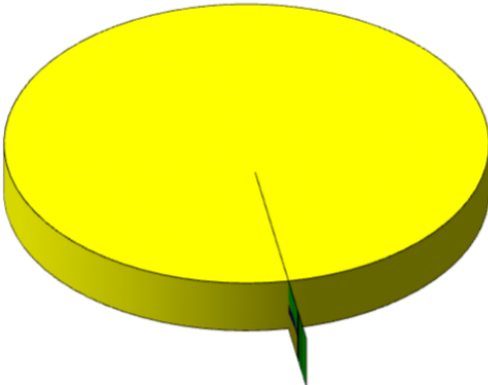
**SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS**

| | Internal Service Funds | | | 604 | | |
|--|------------------------|-------------------|-------------------|------------------|------------------|------------------|
| | 602 | | | Wellness Program | | |
| | Fleet Management Fund | | | | | |
| | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 |
| | Actual | Budgeted | Adopted | Actual | Budgeted | Adopted |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenues | \$ 10,694 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 34 Charges for Services | \$ 623,551 | \$ 617,075 | \$ 707,505 | \$ 18,565 | \$ 19,140 | \$ 69,280 |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | <u>\$ 634,245</u> | <u>\$ 617,075</u> | <u>\$ 707,505</u> | <u>\$ 18,565</u> | <u>\$ 19,140</u> | <u>\$ 69,280</u> |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Financial Sources | <u>\$ 734,245</u> | <u>\$ 617,075</u> | <u>\$ 707,505</u> | <u>\$ 18,565</u> | <u>\$ 19,140</u> | <u>\$ 69,280</u> |
| Expenditures and Expenses | | | | | | |
| 51 Pers Svc/Ben | \$ 329,115 | \$ 341,621 | \$ 371,585 | \$ - | \$ - | \$ - |
| 52 Purch/Contract | \$ 154,911 | \$ 144,350 | \$ 156,685 | \$ 12,616 | \$ 10,750 | \$ 58,000 |
| 53 Supplies | \$ 53,514 | \$ 51,470 | \$ 51,370 | \$ 6,322 | \$ 7,200 | \$ 6,500 |
| 54 Capital Outlay | \$ - | \$ - | \$ - | \$ - | \$ 1,500 | \$ 5,000 |
| 55 Interfund/Dept Chgs | \$ 60,475 | \$ 70,760 | \$ 111,513 | \$ - | \$ - | \$ - |
| 56 Deprec & Amort | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ 2,314 | \$ 1,700 | \$ 1,700 | \$ 2,927 | \$ - | \$ 1,000 |
| Subtotal: | <u>\$ 600,329</u> | <u>\$ 609,901</u> | <u>\$ 692,853</u> | <u>\$ 21,865</u> | <u>\$ 19,450</u> | <u>\$ 70,500</u> |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ 59,875 | \$ 40,000 | \$ 44,735 | \$ - | \$ - | \$ - |
| Total Use of Resources: | <u>\$ 660,204</u> | <u>\$ 649,901</u> | <u>\$ 737,588</u> | <u>\$ 21,865</u> | <u>\$ 19,450</u> | <u>\$ 70,500</u> |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ 74,041 | \$ (32,826) | \$ (30,083) | \$ (3,300) | \$ (310) | \$ (1,220) |

**SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS**

| | Internal Service Funds 605 | | | Total Proprietary Funds | | |
|--|-------------------------------|---------------------|---------------------|-------------------------|----------------------|----------------------|
| | Central Services Fund | | | | | |
| | 2021 Actual | 2022 Budgeted | 2023 Adopted | 2021 Actual | 2022 Budgeted | 2023 Adopted |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenues | \$ - | \$ - | \$ - | \$ 57,693 | \$ - | \$ - |
| 34 Charges for Services | \$ 752,302 | \$ 770,466 | \$ 1,078,585 | \$ 29,371,621 | \$ 25,484,343 | \$ 31,017,695 |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ - | \$ - | \$ - | \$ 1,036 | \$ - | \$ - |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ - | \$ - | \$ - | \$ 554,231 | \$ 432,640 | \$ 480,525 |
| Subtotal | \$ 752,302 | \$ 770,466 | \$ 1,078,585 | \$ 29,984,581 | \$ 25,916,983 | \$ 31,498,220 |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ 463,000 | \$ 320,000 | \$ 320,000 | \$ 2,976,882 | \$ 1,402,573 | \$ 3,320,090 |
| Total Financial Sources | \$ 1,215,302 | \$ 1,090,466 | \$ 1,398,585 | \$ 32,961,463 | \$ 27,319,556 | \$ 34,818,310 |
| Expenditures and Expenses | | | | | | |
| 51 Pers Svc/Ben | \$ 371,976 | \$ 429,971 | \$ 530,355 | \$ 5,023,946 | \$ 5,693,367 | \$ 6,203,715 |
| 52 Purch/Contract | \$ 499,179 | \$ 399,335 | \$ 530,955 | \$ 2,445,189 | \$ 2,546,600 | \$ 2,839,255 |
| 53 Supplies | \$ 41,420 | \$ 56,100 | \$ 96,035 | \$ 3,768,038 | \$ 3,905,110 | \$ 4,305,225 |
| 54 Capital Outlay | \$ 153,801 | \$ 134,500 | \$ 147,500 | \$ 260,072 | \$ 272,000 | \$ 394,900 |
| 55 Interfund/Dept Chgs | \$ 54,842 | \$ 70,360 | \$ 81,854 | \$ 6,790,916 | \$ 6,792,243 | \$ 7,334,742 |
| 56 Deprec & Amort | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ - | \$ 200 | \$ 200 | \$ 4,515,618 | \$ 3,943,600 | \$ 4,401,750 |
| Subtotal: | \$ 1,121,218 | \$ 1,090,466 | \$ 1,386,899 | \$ 22,803,779 | \$ 23,152,920 | \$ 25,479,587 |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ 219,346 | \$ 204,865 | \$ 185,460 |
| 61 Other Financing Uses | \$ 3,415 | \$ - | \$ 2,720 | \$ 4,059,832 | \$ 4,036,202 | \$ 4,080,997 |
| Total Use of Resources: | \$ 1,124,633 | \$ 1,090,466 | \$ 1,389,619 | \$ 27,082,957 | \$ 27,393,987 | \$ 29,746,044 |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ 90,669 | \$ - | \$ 8,966 | \$ 5,878,506 | \$ (74,431) | \$ 5,072,266 |

**SUMMARY OF FIDUCIARY FUNDS
REVENUES BY SOURCE**



| | | |
|-------------------------------|-----------|----------------|
| Taxes | \$ | - |
| Licenses and Permits | \$ | - |
| Intergovernmental Receivables | \$ | - |
| Charges for Services | \$ | - |
| Fines and Forfeitures | \$ | - |
| Interest Revenue | \$ | - |
| Contributions and Donations | \$ | - |
| Miscellaneous Revenue | \$ | - |
| Other Financing Sources | \$ | 190,450 |
| TOTAL | \$ | 190,450 |

Fiduciary Funds Include: Agency Fund entitled Other Post Employment Benefits (OPEB)

SUMMARY OF AGENCY FUNDS

| | 700 | | | Total Agency Funds | | |
|--|-------------|-------------------|-------------------|--------------------|-------------------|-------------------|
| | Agency Fund | | | Total Agency Funds | | |
| | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 |
| Actual | Budgeted | Adopted | Actual | Budgeted | Adopted | |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenues | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 34 Charges for Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Other Financing Sources | | | | | | |
| 39 Other Financing Sources | \$ - | \$ 192,505 | \$ 190,450 | \$ - | \$ 192,505 | \$ 190,450 |
| Total Financial Sources | \$ - | \$ 192,505 | \$ 190,450 | \$ - | \$ 192,505 | \$ 190,450 |
| Expenditures and Expenses: | | | | | | |
| 51 Personal Services/Benefits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 52 Purchase/Contract Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 53 Supplies | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 54 Capital Outlay (Minor) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 55 Interfund/Dept. Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 56 Depreciation & Amortization | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Use of Resources | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ - | \$ 192,505 | \$ 190,450 | \$ - | \$ 192,505 | \$ 190,450 |

**SUMMARY OF FINANCIAL SOURCES AND USES
FIDUCIARY FUNDS**

| | Agency Fund 760 | | | | | |
|--|---------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Other Post Employment Benefits (OPEB) | | | Total Agency Fund | | |
| | 2021 Actual | 2022 Budgeted | 2023 Adopted | 2021 Actual | 2022 Budgeted | 2023 Adopted |
| Revenues: | | | | | | |
| 31 Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 32 Licenses and Permits | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 33 Intergovernmental Revenues | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 34 Charges for Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 35 Fines and Forfeitures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 36 Interest Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 37 Contributions and Donations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 38 Miscellaneous Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 39 Other Financing Sources | \$ - | \$ 192,505 | \$ 190,450 | \$ - | \$ 192,505 | \$ 190,450 |
| Total Financial Sources | \$ - | \$ 192,505 | \$ 190,450 | \$ - | \$ 192,505 | \$ 190,450 |
| Expenditures and Expenses | | | | | | |
| 51 Pers Svc/Ben | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 52 Purch/Contract | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 53 Supplies | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 54 Capital Outlay | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 55 Interfund/Dept Chgs | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 56 Deprec & Amort | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 57 Other Costs | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subtotal: | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Non-Operating Expenses | | | | | | |
| 58 Debt Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 61 Other Financing Uses | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Use of Resources: | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | \$ - | \$ 192,505 | \$ 190,450 | \$ - | \$ 192,505 | \$ 190,450 |

**CITY OF STATESBORO, GEORGIA
FY 2023 BUDGET SUMMARY AND RESERVE TARGETS**

| | 100 General Fund | 210 Confiscated Assets Fund | 221 CDBG Housing Trust Fund |
|--|----------------------|-----------------------------------|-----------------------------------|
| Unreserved Fund Balance | \$ 8,920,385 | \$ 940 | \$ 160,942 |
| Working Capital (6/22 Estimated) | | | |
| Revenues | \$ 16,468,563 | \$ 100 | \$ - |
| Transfers In | \$ 3,001,192 | | |
| Expenditures or Operating Expenses | \$ (18,522,608) | | |
| Transfers Out | \$ (2,082,245) | | |
| Other Financing Sources | \$ - | | |
| Interfund Loans | | | |
| External Loans | | | |
| Other Sources of Cash Affecting WC | | | \$ - |
| Other Uses of Cash Affecting WC | | | \$ - |
| Transfer to Unreserved Fund Balance | | | |
| Transfer from (to) Restricted Assets | | | |
| Projected Unreserved Fund Balance | \$ 7,785,287 | \$ 1,040 | \$ 160,942 |
| Working Capital (FY 2023 Budget) | | | |
| Total Expenditures (Operating Expenses) and Transfers to Other Funds | \$ 20,604,853 | | |
| Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers | 37.8% | | |
| Targeted % of Fund Balance or WC | 25.0% | NA | NA |
| Surplus Over Targeted Amounts Available for Capital Projects | \$ 2,634,074 | NA | NA |

**CITY OF STATESBORO, GEORGIA
FY 2023 BUDGET SUMMARY AND RESERVE TARGETS**

| | 224 US DOJ Grant Fund | 230 ARPA Fund | 250 Multiple Grant Fund | 270 SFS Fund |
|--|-----------------------------|---------------------|-------------------------------|---------------------|
| Unreserved Fund Balance | \$ 69,111 | \$ 6,050,000 | \$ - | \$ 999,866 |
| Working Capital (6/21 Estimated) | | | | |
| Revenues | \$ 15,000 | \$ 6,153,111 | \$ - | \$ 2,339,810 |
| Transfers In | | | \$ - | \$ 2,632,490 |
| Expenditures or Operating Expenses | \$ (30,000) | \$ (5,900,000) | \$ - | \$ (5,239,456) |
| Transfers Out | | | | \$ (72,090) |
| Other Financing Sources | | | | |
| Interfund Loans | | | | |
| External Loans | | | | |
| Other Sources of Cash Affecting WC | | | | |
| Other Uses of Cash Affecting WC | | | | |
| Transfer to Unreserved Fund Balance | | | | |
| Transfer from (to) Restricted Assets | | | | |
| Projected Unreserved Fund Balance | \$ 54,111 | \$ 6,303,111 | \$ - | \$ 660,620 |
| Working Capital (FY 2022 Budget) | | | | |
| Total Expenditures (Operating Expenses) and Transfers to Other Funds | | | | \$ 5,311,546 |
| Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers | | | | 12.4% |
| Targeted % of Fund Balance or WC | NA | NA | NA | 17.0% |
| Surplus Over Targeted Amounts Available for Capital Projects | NA | NA | NA | \$ (242,343) |

**CITY OF STATESBORO, GEORGIA
FY 2023 BUDGET SUMMARY AND RESERVE TARGETS**

| | 271 South Main TAD Fund | 272 Old Register TAD Fund | 275 Hotel/Motel Tax Fund |
|--|-------------------------------|---------------------------------|--------------------------------|
| Unreserved Fund Balance | \$ 1,255,478 | \$ - | \$ - |
| Working Capital (6/21 Estimated) | | | |
| Revenues | \$ 303,580 | \$ 104,025 | \$ 1,100,000 |
| Transfers In | | | |
| Expenditures or Operating Expenses | | \$ (104,025) | \$ (1,045,000) |
| Transfers Out | | | \$ (55,000) |
| Other Financing Sources | | | |
| Interfund Loans | | | |
| External Loans | | | |
| Other Sources of Cash Affecting WC | | | |
| Other Uses of Cash Affecting WC | | | |
| Transfer to Unreserved Fund Balance | | | |
| Transfer from (to) Restricted Assets | | | |
| Projected Unreserved Fund Balance | \$ 1,559,058 | \$ - | \$ - |
| Working Capital (FY 2022 Budget) | | | |
| Total Expenditures (Operating Expenses) and Transfers to Other Funds | | | |
| Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers | | | |
| Targeted % of Fund Balance or WC | NA | NA | NA |
| Surplus Over Targeted Amounts Available for Capital Projects | NA | NA | NA |

**CITY OF STATESBORO, GEORGIA
FY 2023 BUDGET SUMMARY AND RESERVE TARGETS**

| | 286 Technology Fee Fund | 323 2013 SPLOST Fund | 324 2018 TSPLOST Fund |
|--|-------------------------------|----------------------------|-----------------------------|
| Unreserved Fund Balance | \$ 2,963 | \$ 3,217,992 | \$ 11,812,716 |
| Working Capital (6/21 Estimated) | | | |
| Revenues | \$ 50,000 | \$ 500 | \$ 4,129,200 |
| Transfers In | | | |
| Expenditures or Operating Expenses | \$ (20,000) | \$ (400,000) | \$ (4,455,000) |
| Transfers Out | | | |
| Other Financing Sources | | | |
| Interfund Loans | | | |
| External Loans | | | |
| Other Sources of Cash Affecting WC | | | |
| Other Uses of Cash Affecting WC | | | |
| Transfer to Unreserved Fund Balance | | | |
| Transfer from (to) Restricted Assets | | | |
| Projected Unreserved Fund Balance | \$ 32,963 | \$ 2,818,492 | \$ 11,486,916 |
| Working Capital (FY 2022 Budget) | | | |
| Total Expenditures (Operating Expenses) and Transfers to Other Funds | | | |
| Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers | | | |
| Targeted % of Fund Balance or WC | NA | NA | NA |
| Surplus Over Targeted Amounts Available for Capital Projects | NA | NA | NA |

**CITY OF STATESBORO, GEORGIA
FY 2023 BUDGET SUMMARY AND RESERVE TARGETS**

| | 325 2019 SPLOST Fund | 350 CIP Fund | 505 Water/WW Systems Fund |
|--|----------------------------|--------------------|---------------------------------|
| Unreserved Fund Balance | \$ 10,563,896 | \$ - | |
| Working Capital (6/21 Estimated) | | | \$ 13,363,549 |
| Revenues | \$ 4,690,548 | | \$ 10,877,205 |
| Transfers In | | \$ 321,500 | \$ - |
| Expenditures or Operating Expenses | \$ (4,980,000) | \$ (321,500) | \$ (7,697,595) |
| Transfers Out | | | \$ (1,569,422) |
| Other Financing Sources | | | |
| Interfund Loans | | | |
| External Loans | | \$ - | \$ 1,200,000 |
| Other Sources of Cash Affecting WC | | | \$ 350,025 |
| Other Uses of Cash Affecting WC | | | \$ (4,065,460) |
| Transfer to Unreserved Fund Balance | | | |
| Transfer from (to) Restricted Assets | | | |
| Projected Unreserved Fund Balance | \$ 10,274,444 | \$ - | |
| Working Capital (FY 2022 Budget) | | | \$ 12,458,302 |
| Total Expenditures (Operating Expenses) and Transfers to Other Funds | | | \$ 13,332,477 |
| Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers | | | 93.4% |
| Targeted % of Fund Balance or WC | NA | NA | 17.0% |
| Surplus Over Targeted Amounts Available for Capital Projects | NA | NA | \$ 10,191,781 |

**CITY OF STATESBORO, GEORGIA
FY 2023 BUDGET SUMMARY AND RESERVE TARGETS**

| | 507 Stormwater Fund | 515 Natural Gas System Fund | 541 Solid Waste Collection Fund |
|--|---------------------------|-----------------------------------|---------------------------------------|
| Unreserved Fund Balance | | | |
| Working Capital (6/21 Estimated) | \$ 1,205,595 | \$ 4,592,847 | \$ 4,466,908 |
| Revenues | \$ 1,339,735 | \$ 4,965,400 | \$ 4,890,115 |
| Transfers In | \$ - | \$ - | \$ - |
| Expenditures or Operating Expenses | \$ (770,375) | \$ (3,476,590) | \$ (3,255,730) |
| Transfers Out | \$ (69,210) | \$ (917,660) | \$ (1,057,665) |
| Other Financing Sources | | | |
| Interfund Loans | | | |
| External Loans | \$ - | \$ - | \$ - |
| Other Sources of Cash Affecting WC | | \$ 130,500 | \$ - |
| Other Uses of Cash Affecting WC | \$ (500,150) | \$ (2,330,000) | \$ (580,000) |
| Transfer to Unreserved Fund Balance | | | |
| Transfer from (to) Restricted Assets | | | |
| Projected Unreserved Fund Balance | | | |
| Working Capital (FY 2022 Budget) | \$ 1,205,595 | \$ 2,964,497 | \$ 4,463,628 |
| Total Expenditures (Operating Expenses) and Transfers to Other Funds | \$ 1,339,735 | \$ 6,724,250 | \$ 4,893,395 |
| Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers | 90.0% | 44.1% | 91.2% |
| Targeted % of Fund Balance or WC | 17.0% | 17.0% | 17.0% |
| Surplus Over Targeted Amounts Available for Capital Projects | \$ 977,840 | \$ 1,821,375 | \$ 3,631,751 |

**CITY OF STATESBORO, GEORGIA
FY 2023 BUDGET SUMMARY AND RESERVE TARGETS**

| | 542 Solid Waste Disposal Fund | 601 Health Insurance Fund | 602 Fleet Manage- ment Fund |
|--|-------------------------------------|---------------------------------|-----------------------------------|
| Unreserved Fund Balance | | | |
| Working Capital (6/21 Estimated) | \$ 2,073,500 | \$ 58,595 | \$ 69,886 |
| Revenues | \$ 2,870,000 | \$ 4,219,870 | \$ 707,505 |
| Transfers In | \$ 2,800,000 | \$ 200,090 | |
| Expenditures or Operating Expenses | \$ (3,721,545) | \$ (4,407,500) | \$ (692,853) |
| Transfers Out | \$ (419,435) | | \$ (44,735) |
| Other Financing Sources | | | |
| Interfund Loans | | | |
| External Loans | | | |
| Other Sources of Cash Affecting WC | | | |
| Other Uses of Cash Affecting WC | \$ (1,550,000) | | \$ - |
| Transfer to Unreserved Fund Balance | | | |
| Transfer from (to) Restricted Assets | | | |
| Projected Unreserved Fund Balance | | | |
| Working Capital (FY 2022 Budget) | \$ 2,052,520 | \$ 71,055 | \$ 39,803 |
| Total Expenditures (Operating Expenses) and Transfers to Other Funds | \$ 4,140,980 | \$ 4,407,500 | \$ 737,588 |
| Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers | 49.6% | 1.6% | 5.4% |
| Targeted % of Fund Balance or WC | 17.0% | 9% | 17.0% |
| Surplus Over Targeted Amounts Available for Capital Projects | \$ 1,348,553 | \$ (325,620) | \$ (85,587) |

**CITY OF STATESBORO, GEORGIA
FY 2023 BUDGET SUMMARY AND RESERVE TARGETS**

| | 604 Wellness Program | 605 Central Services Fund | 760 Other Post Empl Benefits |
|--|----------------------------|---------------------------------|------------------------------------|
| Unreserved Fund Balance | | | |
| Working Capital (6/21 Estimated) | \$ 19,659 | \$ 353,886 | \$ 193,805 |
| Revenues | \$ 69,280 | \$ 1,078,585 | \$ 190,450 |
| Transfers In | | \$ 320,000 | |
| Expenditures or Operating Expenses | \$ (70,500) | \$ (1,386,899) | |
| Transfers Out | | \$ (2,720) | |
| Other Financing Sources | | | |
| Interfund Loans | | | |
| External Loans | | | |
| Other Sources of Cash Affecting WC | | | |
| Other Uses of Cash Affecting WC | | \$ - | |
| Transfer to Unreserved Fund Balance | | | |
| Transfer from (to) Restricted Assets | | | |
| Projected Unreserved Fund Balance | | | |
| Working Capital (FY 2022 Budget) | \$ 18,439 | \$ 362,852 | \$ 384,255 |
| Total Expenditures (Operating Expenses) and Transfers to Other Funds | | | |
| Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers | | | |
| Targeted % of Fund Balance or WC | N/A | N/A | N/A |
| Surplus Over Targeted Amounts Available for Capital Projects | N/A | N/A | N/A |

**CITY OF STATESBORO, GEORGIA
FY 2023 BUDGET SUMMARY AND RESERVE TARGETS**

TOTALS

| | | |
|--|----|--------------|
| Unreserved Fund Balance | \$ | 43,054,289 |
| Working Capital (6/21 Estimated) | \$ | 26,398,230 |
| Revenues | \$ | 66,562,582 |
| Transfers In | \$ | 9,275,272 |
| Expenditures or Operating Expenses | \$ | (66,497,176) |
| Transfers Out | \$ | (6,290,182) |
| Other Financing Sources | \$ | - |
| Interfund Loans | \$ | - |
| External Loans | \$ | 1,200,000 |
| Other Sources of Cash Affecting WC | \$ | 480,525 |
| Other Uses of Cash Affecting WC | \$ | (9,025,610) |
| Transfer to Unreserved Fund Balance | \$ | - |
| Transfer from (to) Restricted Assets | \$ | - |
| Projected Unreserved Fund Balance | \$ | 41,136,984 |
| Working Capital (FY 2022 Budget) | \$ | 24,020,946 |

**Total Expenditures (Operating Expenses)
and Transfers to Other Funds**

**Fund Balance (or Working Capital) as
a % of Expenditures (Expenses)
and Transfers**

Targeted % of Fund Balance or WC

| | | |
|---|----|------------|
| Surplus Over Targeted Amounts Available for Capital Projects | \$ | 19,951,824 |
|---|----|------------|

RESOLUTION 2022-24: A RESOLUTION TO ADOPT THE FISCAL YEAR 2023 BUDGET FOR EACH FUND OF THE CITY OF STATESBORO, GEORGIA, APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES/EXPENSES, ADOPTING SEVERAL ITEMS OF REVENUE ANTICIPATIONS, AND PROHIBITING EXPENDITURES OR EXPENSES FROM EXCEEDING THE ACTUAL FUNDING AVAILABLE FOR APPROPRIATION

WHEREAS, sound governmental operations require a budget in order to plan the financing of services for the residents of the City of Statesboro; and

WHEREAS, Title 36, Chapter 81, Article 1 of the Official Code of Georgia Annotated (OCGA) requires a balanced budget for the City's fiscal year, which runs from July 1st to June 30th of each year; and

WHEREAS, the Mayor and City Council have reviewed the proposed FY 2023 Budget as presented by the City Manager and Director of Finance; and

WHEREAS, each of these funds is a balanced budget, so that anticipated revenues and other financial resources for each fund equal the proposed expenditures or expenses; and

WHEREAS, the Mayor and City Council wish to adopt this proposal as the Fiscal Year 2023 Annual Budget;

NOW THEREFORE, BE IT RESOLVED by the Mayor and City Council of the City of Statesboro, Georgia as follows:

Section 1. The proposed Fiscal Year 2023 budget, attached hereto and incorporated herein as a part of this Resolution, is hereby adopted as the budget for the City of Statesboro, Georgia for Fiscal Year 2023, which begins July 1, 2022 and ends June 30, 2023.

Section 2. The several items of revenues, other financial resources, and sources of cash shown in the budget for each fund in the amounts shown anticipated are hereby adopted, and that the several amounts shown in the budget for each fund as proposed expenditures or expenses, and uses of cash are hereby appropriated to the departments named in each fund.

Section 3. The "legal level of control" as defined in OCGA 36-81-2 is set at the departmental level, meaning that the City Manager in his capacity as Budget Officer is authorized to move appropriations from one line item to another within a department, but under no circumstances may expenditures or expenses exceed the amount appropriated for a department without a further budget amendment approved by the Mayor and City Council.

Section 4. All appropriations shall lapse at the end of the fiscal year.

Section 5. The Authorized Personnel by department and division shown in this budget are hereby formally adopted as the number of authorized positions within each department and division, until and unless amended by resolution of the Mayor and City Council.

Section 6. The Proposed Pay Plan for FY 2023 shown in this budget, as amended, is hereby formally adopted as the City's Pay Plan effective on July 1, 2022, unless further amended by resolution of the Mayor and City Council.

Section 7. The proposed Capital Improvements Program presented is hereby adopted as the City of Statesboro's Capital Improvements Program for FY 2023 - FY 2028. This Program is hereby adopted as the City's long-term financial plan unless further amended by resolution of the Mayor and City Council.

Section 8. This Resolution shall be and remain in full force and effect from and after its date of adoption.

Adopted this 21st day of June, 2022.

CITY OF STATESBORO, GEORGIA


By: Jonathan M. McCollar, Mayor


Attest: Leah Harden, City Clerk



TAB 5

Financial Policies

RESOLUTION 2019-15: A RESOLUTION ADOPTING FINANCIAL POLICIES FOR THE CITY OF STATESBORO, GEORGIA

THAT WHEREAS, the City of Statesboro has developed a number of financial policies which guide the preparation and administration of the budgeting, accounting, investment, risk management, debt, auditing, and financial reporting functions of city government; and

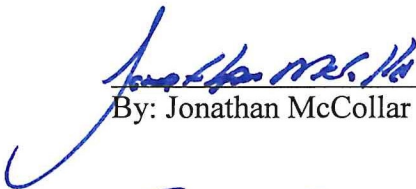
WHEREAS, the Mayor and City Council have reviewed the Financial Policies proposed by the City Manager, and desire to adopt those policies;

NOW THEREFORE, BE IT RESOLVED by the City Council of the City of Statesboro, Georgia in regular session assembled this 21st day of May, 2019 that the financial policies included on the attached pages are hereby adopted as the Financial Policies for the City of Statesboro.

BE IT FURTHER RESOLVED that the City Manager is hereby directed to develop the annual proposed Budget and Capital Improvements Program, and to administer them in conformance with these policies.

This Resolution shall be effective from and after its date of adoption.
Adopted this 21st day of May, 2019.

CITY OF STATESBORO, GEORGIA


By: Jonathan McCollar, Mayor


Attest: Sue Starling, City Clerk



Financial Policies and Budget Preparation

The City Council has adopted policies in all areas of financial management, which guide the preparation, adoption, amendment, and administration of the Operating Budget, the Capital Budget, and the Capital Improvements Plan. Below is a listing of those policies in the areas of:

- Operating Budget Policies
- Capital Budget Policies
- Revenue Policies
- Expenditure Policies
- Reserve Policies
- Cash Management and Investment Policies
- Risk Management Policies
- Debt Policies
- Accounting, Auditing, and Financial Reporting Policies
- The Budget Process
- Budget Amendment Policy

Operating Budget Policies

The City Council shall hold an annual Planning Session each spring in order to establish priorities for funding in the next fiscal year; and discuss long-range planning of major capital improvements.

The City shall adopt a balanced budget (planned revenues available equal planned expenditures) annually; and any subsequent amendment must identify the revenues or other financing sources necessary to maintain said balance.

The City will not appropriate fund balance or retained earnings in any fund that would hinder meeting the reserve targets established herein. Once those targets are met in a particular fund, any amount over the target may be appropriated either for capital improvements or unexpected operating expenses.

The City will pay competitive wages and fringe benefits in order to attract and retain quality personnel.

All Enterprise Funds and Internal Service Funds shall be self-supporting from their fees and charges, without any subsidy from the General Fund. Transfers to the General Fund from the Enterprise Funds shall be made only after sufficient net income is retained to cover debt service and capital improvements essential to properly maintain and expand these utility services.

The Solid Waste Collection Fund and the Solid Waste Disposal Fund should reflect the true costs to provide residential and commercial garbage collection, disposal and recycling; brush collection and disposal; bulk (white goods) collection and disposal; and leaf collection and disposal. The City Council shall evaluate annually the extent to which each service is supported by service

charges rather than a subsidy from the General Fund.

The City shall aggressively pursue improvements in technology and work methods that will improve service levels and/or reduce operating costs.

The City shall use one-time revenues only for capital items, unexpected operating expenses or to build reserves, instead of operating expenditures/expenses.

The City shall raise property taxes only when absolutely necessary to balance the Budget and maintain adequate reserves. Any property tax increase should be used only for the purchase of additional capital improvements or to increase needed personnel.

All appropriations and expenditures shall be made in full compliance with applicable State laws and the City's Purchasing Manual.

The City will follow the Budget Preparation Calendar prepared by the Finance Department each year.

The Budget shall be prepared in full compliance with the State's Uniform Chart of Accounts, and with Generally Accepted Accounting Principles (GAAP) for Governments as promulgated by the Government Accounting Standards Board. This means the General Fund, Capital Projects Fund, Debt Service Fund, Expendable Trust Funds, and Special Revenue Funds will be budgeted on the modified accrual accounting basis. Enterprise Funds and Internal Service Funds will be budgeted on the full accrual accounting basis.

All Budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (i.e., expenditures/expenses may not exceed the total appropriation for any department within a fund without the City Council's approval).

The City Manager shall prepare an annual Budget that meets the requirements to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association.

Capital Budget Policies

The City shall adopt a Capital Improvements Plan (CIP) annually which will include the next fiscal year's Capital Budget, plus planned improvements for the following five years.

The City shall make every effort not to add additional programs and services until both the Operating Budget and the CIP are adequately funded.

The City shall provide resources from current revenues to fund an adequate maintenance and replacement schedule for infrastructure, and the vehicle and equipment fleet.

The City will aggressively pursue state and federal funding, as well as other sources of funding for

capital improvements.

All operating budget appropriations shall lapse at the end of a fiscal year. Appropriations for Capital Projects which have not been completed by fiscal year-end must be re-appropriated for the balance due on the project in the next fiscal year.

Revenue Policies

The City will budget revenues conservatively so that the chance of a revenue shortage during the year is remote. This also will help finance contingencies and Budget amendments that were unforeseen when the Budget was first adopted.

The City will review annually all fees and charges to assure that they maintain their inflation-adjusted purchasing power.

Since different revenue sources impact classes of taxpayers differently, the City Council recognizes that the only way to minimize these different impacts is to have a diversified revenue system. These impacts will be considered in making any needed adjustments to the various sources of revenue.

The City will make every effort not to become too dependent on one source of revenue in order to minimize serious fluctuations in any year.

The City will consider market rates and rates of comparable cities in the region when changing tax rates, fees, and charges. The City will make every effort to maintain its favorable comparative position with other Georgia cities in this regard, which has contributed to our economic development success.

All cash donations to any department or agency of the City must be deposited with the Finance Director's Office. All purchases using such donations must be budgeted and will comply fully with the City's purchasing policies. The City cannot accept donations on behalf of an outside agency or group. Donations of equipment or supplies may be made directly to a department or agency of the City. Donated equipment meeting the definition of a fixed asset must be reported to the Purchasing Director, for tagging and listing.

Expenditures Policies

Current expenditures shall be financed with current revenues that shall include that portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise. If short-term borrowing becomes unavoidable, such a borrowing would be competitively bid using Tax Anticipation Notes.

Reserve Policies

The City Council recognizes the need to set reserve targets for every operating fund of the City. The targets for those funds using the modified accrual basis of accounting are set as the percentage that the undesignated/unassigned fund balance is to the combined budgeted expenditures and transfers to other funds.

The targets for those funds using the accrual basis of accounting are set as the percentage that the working capital is to the budgeted operating expenses and transfers to other funds. The targets are as follows:

The City shall maintain its General Fund unassigned fund balance at 25% of General Fund expenditures and transfers out. Amounts in excess of 25% are permitted to be used for one-time expenditures that are nonrecurring in nature such as capital expenditures. In the event that the City's fund balance falls below this level, the City shall develop and present a plan and timeline for replenishment to City Council.

| <i>Fund Title</i> | <i>Undesignated/Unassigned Fund Balance (Or Working Capital) as a % of Expenditures (Or Operating Expenses) and Transfers Out</i> |
|------------------------------|---|
| General Fund | 25% Fund Balance |
| Statesboro Fire Service Fund | 17% Fund Balance |
| Water/Wastewater Fund | 50% Working Capital *(or 180 Days) |
| Stormwater Fund | 40% Working Capital *(or 144 Days) |
| Natural Gas Fund | 17% Working Capital and a \$350,000 Reserve Fund |
| Solid Waste Collection Fund | 35% Working Capital *(or 126 Days) |
| Solid Waste Disposal Fund | 17% Working Capital |
| Benefits Insurance Fund | 9% Working Capital and a \$250,000 Reserve Fund |
| Fleet Management Fund | 17% Working Capital |

The City shall maintain a formal Days Cash on Hand for the City's Enterprise Funds. Days Cash on Hand shall be calculated by dividing unrestricted cash and liquid investments by operating expenditures net of depreciation plus debt service. Operating expenditures and debt service shall be on a per-day basis.

These reserve targets shall be reviewed annually by the City Manager who shall report to the City Council on their continued adequacy.

Cash Management and Investments Policies

Compliance: The City shall invest its funds only in investments that are permitted by the Georgia Code, indentures for bonded debt of the City, providers of bond insurance to City debt, and other

codes.

Safety: To ensure the security of its investments, the City shall only invest in the securities of issuers that have long term ratings that are at least Aa3 (Moody's) and/or AA- (S&P/Fitch) or a short term rating equal to or greater than P-2 from Moody's Investors Service, F2 from Fitch Ratings, or A-2 from Standard & Poor's Rating Services.

Return: The City's investments shall be allocated in such a way as to invest a reasonable portion of its portfolio in longer term securities (within the confines of the safety standard) so as to achieve a higher yield.

Reporting: The City shall prepare a quarterly investment report that shall be shared with City Council. Reports should include but not be limited to the average balance in each investment category, interest rate/yield for each investment type, investment holdings and uninvested holdings.

Concentration: The City shall limit investments from any one issuer to fifteen percent (15%) of the investment portfolio. This limitation shall not apply to the Local Government Investment Pool or direct obligations of the United States government.

The City will make all deposits of cash within the time period required by State law. All deposits must be fully collateralized as required by State law.

The City will aggressively pursue all revenues due, including past due utility bills, court tickets and fines, and property taxes, using whatever legal means are available.

The City will pay all obligations on or before the due date.

The City will continue the current cash management and investment policies, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield third. Those policies are outlined below:

The City will operate with the least number of bank accounts required by federal and state statutes and regulations and GAAP for governments. Consolidation of bank accounts makes investment decisions easier, and reduces staff time needed to reconcile monthly bank statements.

The Director of Finance will make a twelve-month cash flow projection, and from that develop a schedule of long-term investments. These investments could be any type authorized by State law. Large amounts of cash not in time deposits shall be kept in the sweep investment account to improve overall interest earnings. Should the sweep investments account interest rate be higher than that of a certificate of deposit, then the funds shall be kept in the sweep investment account.

Risk Management Policies

The City will minimize potential losses through employee safety training, inspections of the workplace, risk analysis, and OSHA compliance. The Purchasing Director shall be responsible for these programs.

A drug-testing program shall continue for all potential employees, as well as random testing of all federally-required employees.

Debt Policies

The City will issue bonds and capital outlay notes only for capital improvements and moral obligations. The City will attempt to fund capital improvements through net income of the utility systems, general revenues, and its portion of any SPLOST (Special Purpose Local Option Sales Tax) funds before resorting to long-term debt issuance. This will reduce the overall indebtedness and strengthen the City's creditworthiness.

The City will not issue notes or bonds to finance operating deficits. Adequate reserves will be maintained to assure this doesn't become necessary. No bond or note will be issued to purchase a fixed asset that has a shorter useful life than the term of the debt instrument.

The City will issue general obligation bonds or capital outlay notes for necessary general government projects and either general obligation or revenue bonds for enterprise fund projects. The City may also use pooled capital lease funds from GMA and loans from the Georgia Environmental Facilities Authority (GEFA).

As allowed by Georgia State Law, requires that no debt will be issued which would increase the outstanding amount of debt above ten (10%) percent of the total assessed value of property within the City. However, the City is taking a more aggressive position. The City's measure of Tax-Supported Net Direct Debt as a percentage of Full Value shall not exceed 1.75%. The outstanding amount of debt in this calculation shall not include debt issued for improvements in the utility systems, because that debt will be repaid from charges for services, not from property taxes. These limitations are found in Article IX, Section V, Paragraph 1 and Article IX, Section VI, Paragraph 1 of the Georgia Constitution. Additionally, the amount of debt in this calculation shall not include any debt that is considered self-supporting (i.e. TAD Revenue Bonds or DDA Bonds not supported by the General Fund).

A firm source of revenue sufficient to make the anticipated debt service payments must be identified by the City Council before any capital outlay note, GEFA loan, GMA capital equipment lease, general obligation bond, or revenue bond is issued. Specifically, for General Governmental Debt, the City shall seek to maintain its tax-supported debt service expenditures at a level not to exceed 15% of General Fund expenditures exclusive of any SPLOST-related debt service. For Enterprise Fund Revenue Debt, the City shall maintain a Debt Service Coverage ratio equal to at least 1.75x. Net revenues shall exclude tap fee revenue and transfers in/out.

When appropriate, the City may choose to issue securities that pay a rate of interest that varies according to a pre-determined formula or results from a periodic remarketing of the securities. The decisions to issue such securities must be reviewed and approved by the Finance Director before Mayor and Council is requested to approve their issuance. Should the City pursue variable rate debt and enter into agreements related to the management of the interest rate, the City will follow the parameters of the agreements (security and payment provisions, risk assessment and methods for monitoring these risks) outlined in an Interest Rate Management Plan that will be developed before entering into any such arrangement.

Accounting, Auditing, and Financial Reporting Policies

The City Council will receive a monthly finance report showing Income Statements, Cash Flow Statements where appropriate, and all Investments.

The City shall have a qualified certified public accounting firm conduct an independent audit annually, as required by OCGA 36-81-7 (a)(1).

The City will maintain its accounting records in full accord with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board. The Finance Director is expected to obtain clean (unqualified) Audit Opinions each year.

The Annual Audit shall be submitted to the State Auditor before December 15th of each year, so that the City complies with OCGA 36-81-7 (d) (1). Any deficiencies noted by the Auditors shall be corrected immediately by the Director of Finance.

The Budget Process

The City's Budget process begins in early January when department heads are given electronic format forms upon which to submit their operating and capital budget requests. The City Council is also notified to give the City Manager any requests they might have, so that costs may be researched. Departmental requests for the Capital Improvements Program are turned in to the Deputy City Manager by February 2nd, and all Operating Budget requests are turned in to the Deputy City Manager by March 3rd.

The Finance Director and City Manager decide upon the revenue estimates for the Operating Budget, and the amount to be transferred to the CIP and the amount of any proposed bond issues. At that point, the Finance Director begins the review of the operating expenditures, and the City Manager prepares the CIP. After the Finance Director has prepared a preliminary Budget, the Finance Director and the City Manager review it to determine whether further cuts are possible, or if additional revenues are necessary. Those decisions are made prior to the first week in April, when a Budget Planning Retreat is held by the City Council.

At that meeting, the Finance Director and City Manager's present projections of the current fiscal year's Budget, and the preliminary Operating Budget for Council review. In addition, the City Manager presents the Council with his recommendations for a six-year Capital Improvements Program. The City Council then debates any changes in suggested priorities in both the preliminary Operating Budget and the Capital Improvements Program. Once those priorities are established, the City Manager finalizes the CIP, and the Finance Director finalizes the Operating Budget. Both work on the narrative portions of the documents. The City Manager prepares the Budget Message and CIP Letter of Transmittal detailing the major issues, initiatives, and goals and objectives contained in both documents. The Finance Department prepares the spreadsheets detailing the line item budgets proposed for each fund.

The two documents are sent to the printers in mid-May, for distribution to the Mayor, City Council, and public by June 1st. Copies are available to the public at both the City Clerk's Office and the Statesboro Regional Library. A public hearing is scheduled for the first regular meeting in June, after which the Budget is voted upon, and the Budget becomes effective July 1st. In the event the Council cannot agree on a Budget before July 1st, an Interim Budget is adopted, which is simply a continuation Budget from the previous year. Once a Budget is adopted, the Finance Director authorizes the adopted Budget to be entered into the budgetary accounting system.

Budget Amendment Policy

Since a budget is an estimate of revenues and expenditures, the budget management process does allow for amendments to the budget. Budget amendments may be made at any time throughout the fiscal year. Any amendment request is reviewed by the City Manager, who makes a recommendation on whether the expenditure should be made, and what revenue source will be used to finance it. All amendments require a Budget amendment resolution, since the original Budget is adopted by resolution. After passage, the Finance Director authorizes the amended amounts to be entered in the budgetary accounting system.

**City of Statesboro, Georgia
Calendar for FY 2023
Budget and CIP Preparation**

| | |
|-----------------|---|
| 21-Oct-2021 | Finance Director notifies Department Heads the CIP Sheets are available on the Budget Drive and to begin preparation of CIP requests. |
| 30-Dec-2021 | Departmental CIP Request must be completed on Server. |
| 28-Jan-2022 | New Personnel Request Sheets due to both Finance Department and Human Resources Department |
| 28-Jan-2022 | Any proposed rate/fee/fine changes due to Finance Department. |
| 11-Feb-2022 | All Revenue projections and all Operating Budget Requests must be completed on Server. |
| 28-Feb-2022 | Finance Department keys Personnel costs for all departments. |
| Mar 11-12, 2022 | Council Retreat |
| Mar 14-25, 2022 | Assistant City Manager and Finance Director complete all Revenue projections for the current and next fiscal year. |
| Mar 14-25, 2022 | Assistant City Manager and Finance Director review each departmental budget. |
| 31-March-2022 | All Performance Measures and Departmental Goals must be completed on Server. |
| 4-Apr-2022 | Assistant City Manager and Finance Director finalizes Expenditures/Expense estimates for each department and outside agency for current and next fiscal years, and sends to City Manager to review. |
| Apr 15-27, 2022 | City Manager, Assistant City Manager and Finance Director review each department budget with Department Heads. |
| 10-May-2022 | City Council Budget Work Session |
| 17-May-2022 | City Council schedules a Public Hearing on the Budget for June 7, 2022 |

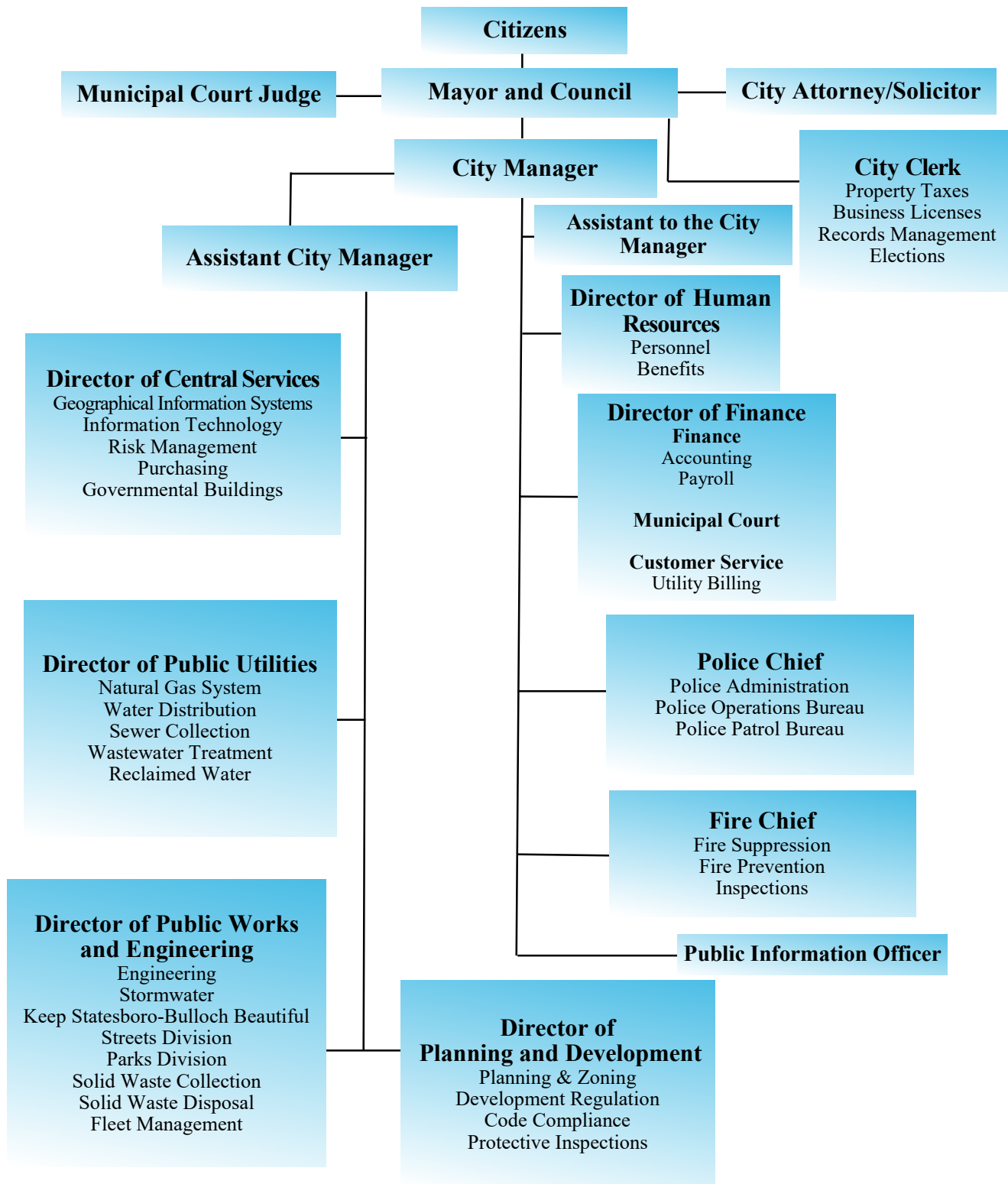
- May 10-27, 2022 City Manager, Assistant City Manager and Finance Director complete the Budget and CIP preparation, write Budget Message, Budget Resolution, and CIP Transmittal Letter.
- 28-May-2022 Budget Ad to run in Statesboro Herald
- 7-June-2022 Mayor and City Council conduct a Public Hearing on the Proposed Budget.
- 21-June-2022 Mayor and Council adopt FY2023 Budget
- 28-June-2022 Finance Director has Budget and CIP printed.
- Sept-2022 City Council holds required Public Hearing and Adopts the Tax Rate Resolution, after receiving the Tax Digest from the County Tax Assessor's Office.



TAB 6

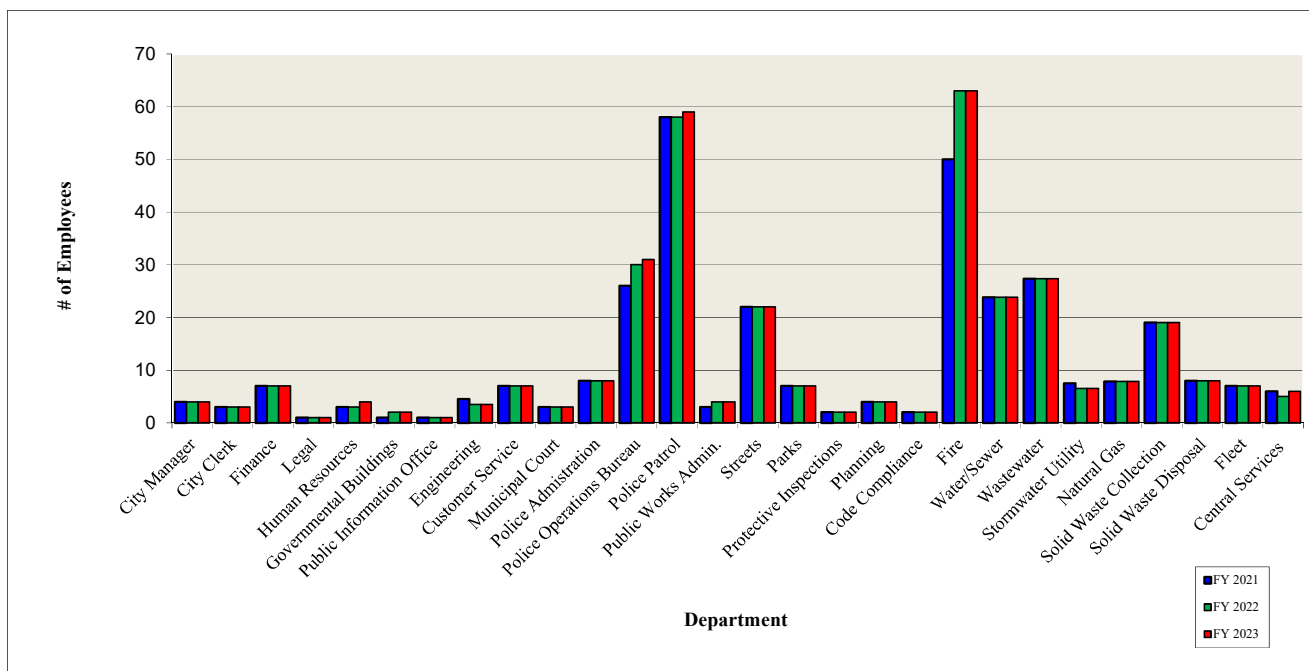
Authorized Personnel for FY 2023

ORGANIZATIONAL CHART FOR THE CITY OF STATESBORO



STAFFING COMPARISON BY DEPARTMENT
FULL-TIME EMPLOYEES

| Departments | FY 2021 Adopted | FY 2022 Adopted | FY 2023 Proposed |
|-------------------------------------|--------------------|--------------------|---------------------|
| City Manager's Office | 4 | 4 | 4 |
| City Clerk's Office | 3 | 3 | 3 |
| Finance Department | 7 | 7 | 7 |
| Legal Division | 1 | 1 | 1 |
| Human Resources | 3 | 3 | 4 |
| Governmental Buildings Division | 1 | 2 | 2 |
| Public Information Office | 1 | 1 | 1 |
| Engineering | 4.5 | 3.5 | 3.5 |
| Customer Service Division | 7 | 7 | 7 |
| Municipal Court | 3 | 3 | 3 |
| Police Administration | 8 | 8 | 8 |
| Police Operations Bureau | 26 | 30 | 31 |
| Police Patrol Bureau | 58 | 58 | 59 |
| Public Works Administration | 3 | 4 | 4 |
| Public Works Streets Division | 22 | 22 | 22 |
| Public Works Parks Division | 7 | 7 | 7 |
| Protective Inspections Division | 2 | 2 | 2 |
| Planning and Development | 4 | 4 | 4 |
| Planning - Code Compliance | 2 | 2 | 2 |
| Fire Department | 50 | 63 | 63 |
| Water and Sewer Systems Divisions | 23.83 | 23.83 | 23.83 |
| Wastewater Treatment Plant Division | 27.33 | 27.33 | 27.33 |
| Stormwater Utility Fund | 7.5 | 6.5 | 6.5 |
| Natural Gas Fund | 7.84 | 7.84 | 7.84 |
| Solid Waste Collection Fund | 19 | 19 | 19 |
| Solid Waste Disposal Fund | 8 | 8 | 8 |
| Fleet Management Fund | 7 | 7 | 7 |
| Central Services Department | 6 | 5 | 6 |
| TOTAL Full-Time Employees | 323 | 339 | 343 |



| AUTHORIZED PERSONNEL | | | | | | | | |
|--|----------------|----------------|-----------|----------------|-----------|----------------|-----------|---|
| Position Classification by Fund and Department | Position Grade | FY 2021 Budget | | FY 2022 Budget | | FY 2023 Budget | | |
| | | Full-time | Part-time | Full-time | Part-time | Full-time | Part-time | |
| GENERAL FUND: | | | | | | | | |
| GENERAL GOVERNMENT AND LEGISLATIVE | | | | | | | | |
| Mayor | | | 1 | | 1 | | 1 | |
| Council Member | | | 5 | | 5 | | 5 | |
| Sub-Total General Government & Legislative | | 0 | 6 | 0 | 6 | 0 | 6 | 0 |
| CITY MANAGER'S OFFICE | | | | | | | | |
| City Manager | | | 1 | | 1 | | 1 | |
| Assistant City Manager | 28 | | 1 | | 1 | | 1 | |
| Assistant to City Manager | 20 | | 1 | | 1 | | 1 | |
| Executive Assistant | 16 | | 1 | | 1 | | 1 | |
| Sub-Total City Manager's Office | | 4 | 0 | 4 | 0 | 4 | 0 | 0 |
| CITY CLERK'S OFFICE | | | | | | | | |
| City Clerk | 23 | | 1 | | 1 | | 1 | |
| Records Manager | 16 | | 1 | | 1 | | 1 | |
| Tax and License Coordinator | 14 | | 1 | | 1 | | 1 | |
| Sub-Total City Clerk's Office | | 3 | 0 | 3 | 0 | 3 | 0 | 0 |
| FINANCE DEPARTMENT | | | | | | | | |
| Director of Finance | 25 | | 1 | | 1 | | 1 | |
| Assistant Director of Finance | 23 | | 1 | | 1 | | 1 | |
| Senior Accountant | 19 | | 1 | | 1 | | 1 | |
| Accountant | 17 | | 1 | | 1 | | 1 | |
| Accounts Payable and Accounting Technician | 12 | | 1 | | 1 | | 1 | |
| Accounting and Payroll Technician | 12 | | 1 | | 1 | | 1 | |
| Administrative Assistant | 12 | | 1 | | 1 | | 1 | |
| Sub-Total Finance Department | | 7 | 0 | 7 | 0 | 7 | 0 | 0 |
| LEGAL DIVISION | | | | | | | | |
| City Attorney | | | 1 | | 1 | | 1 | |
| Sub-Total Legal Division | | 1 | 0 | 1 | 0 | 1 | 0 | 0 |
| HUMAN RESOURCES | | | | | | | | |
| Director of Human Resources | 24 | | 1 | | 1 | | 1 | |
| HR Coordinator, Senior | 18 | | 1 | | | | | |
| HR Generalists | 17 | | | | 2 | | 2 | |
| HR/Safety Coordinator | 17 | | 1 | | | | | |
| Administrative Assistant | 12 | | | | | | 1 | |
| Sub-Total Human Resources | | 3 | 0 | 3 | 0 | 4 | 0 | 0 |
| PUBLIC INFORMATION | | | | | | | | |
| Public Information Officer | 21 | | 1 | | 1 | | 1 | |
| Sub-Total Public Information Division | | 1 | 0 | 1 | 0 | 1 | 0 | 0 |
| GOVERNMENTAL BUILDINGS DIVISION | | | | | | | | |
| Facilities Manager | | | | | 1 | | | |
| Custodian | 7 | | 1 | 1 | 1 | 1 | | |
| Sub-Total Governmental Division | | 1 | 1 | 2 | 1 | 0 | 0 | 0 |
| CUSTOMER SERVICE DIVISION | | | | | | | | |
| Utility Billing Supervisor | 16 | | 1 | | 1 | | 1 | |
| Utility Billing Clerk | 11 | | 1 | | 1 | | 1 | |
| Senior Customer Service Representative | 11 | | 1 | | 1 | | 1 | |
| Customer Service Representative | 10 | | 3 | | 3 | | 3 | |
| Administrative Clerk | 9 | | 1 | | 1 | | 1 | |
| Sub-Total Customer Service Division | | 7 | 0 | 7 | 0 | 7 | 0 | 0 |
| MUNICIPAL COURT | | | | | | | | |
| Municipal Clerk of Court | 19 | | 1 | | 1 | | 1 | |
| Deputy Clerk | 10 | | 2 | | 2 | | 2 | |
| Judge | | | 1 | | 1 | | 1 | |
| Sub-Total Municipal Court | | 3 | 1 | 3 | 1 | 3 | 1 | 1 |

| AUTHORIZED PERSONNEL | | | | | | | | |
|---|-------------------|----------------|-----------|----------------|-----------|----------------|-----------|----------|
| Position Classification by Fund and Department | Position Grade | FY 2021 Budget | | FY 2022 Budget | | FY 2023 Budget | | |
| | | Full-time | Part-time | Full-time | Part-time | Full-time | Part-time | |
| ENGINEERING | | | | | | | | |
| City Engineer | 24 | 1 | | | | | | |
| Assistant City Engineer | 23 | 1 | | 1 | | 1 | | |
| Civil Engineer | 21 | 1 | | 1 | | 1 | | |
| TSPLOST/Capital Projects Manager | 21 | 1 | | 1 | | 1 | | |
| Administrative Assistant | 12 | 0.5 | | 0.5 | | 0.5 | | |
| Sub-Total Engineering Department | | 4.5 | 0 | 3.5 | 0 | 3.5 | 0 | 0 |
| POLICE DEPARTMENT | | | | | | | | |
| Police Chief | PD-10 | 1 | | 1 | | 1 | | |
| Deputy Police Chief | PD-9 | 1 | | 1 | | 1 | | |
| Captain | PD-8 | 3 | | 3 | | 3 | | |
| Lieutenant | PD-7 | 3 | | 3 | | 3 | | |
| Sergeant | PD-6 | 11 | | 11 | | 11 | | |
| Detective, Senior | PD-5 | 5 | | 5 | | 5 | | |
| Corporal | PD-5 | 8 | | 8 | | 8 | | |
| Detective | PD-4 | 2 | | 2 | | 3 | | |
| Advanced Patrol Officer | PD-3 | 23 | | 23 | | 23 | | |
| Police Officer | PD-2 | 20 | | 20 | | 21 | | |
| Communications Supervisor | 17 | 1 | | 1 | | 1 | | |
| Senior Communications Officer | 13 | 3 | | 3 | | 3 | | |
| Records Supervisor | 12 | 1 | | 1 | | 1 | | |
| Communications Officer | 12 | 5 | | 9 | | 9 | | |
| Community Information Specialists | 12 | 1 | | 1 | | 1 | | |
| Administrative Assistant | 12 | 3 | | 3 | | 3 | | |
| Administrative Clerk | 9 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Sub-Total Police Department | | 92 | 1 | 96 | 1 | 98 | 1 | 1 |
| PUBLIC WORKS | | | | | | | | |
| ADMINISTRATION DIVISION | | | | | | | | |
| Director of Public Works and Engineering | 26 | 1 | | 1 | | 1 | | |
| Assistant Director of Public Works | 23 | | | 1 | | 1 | | |
| KSBB Coordinator | 16 | 1 | | 1 | | 1 | | |
| Administrative Assistant | 12 | 1 | | 1 | | 1 | | |
| STREETS DIVISION | | | | | | | | |
| Streets and Parks Superintendent | 21 | 1 | | 1 | | 1 | | |
| Assistant Streets and Parks Superintendent | 18 | 1 | | 1 | | 1 | | |
| Streets Supervisor | 16 | 1 | | 1 | | 1 | | |
| Traffic Signal Technician | 16 | 1 | | 1 | | 1 | | |
| Heavy Equipment Crew Leader | 14 | 1 | | 1 | | 1 | | |
| Senior Heavy Equipment Operator | 13 | 8 | | 8 | | 8 | | |
| Street Maintenance Crew Leader | 12 | 3 | | 3 | | 3 | | |
| Heavy Equipment Operator | 12 | 1 | | 1 | | 1 | | |
| Street Maintenance Worker | 9 | 5 | | 5 | | 5 | | |
| PARKS DIVISION | | | | | | | | |
| Parks Supervisor | 16 | 1 | | 1 | | 1 | | |
| Groundskeeper | 9 | 6 | | 6 | | 6 | | |
| Sub-Total Public Works | | 32 | 0 | 33 | 0 | 33 | 0 | 0 |
| PLANNING AND DEVELOPMENT | | | | | | | | |
| Director of Planning and Development | 24 | 1 | | 1 | | 1 | | |
| Planning and Housing Administrator | 21 | | | 1 | | 1 | | |
| City Planner II | 19 | 1 | | | | | | |
| Planner | 17 | | | 1 | | 1 | | |
| City Planner I | 17 | 1 | | | | | | |
| Administrative Assistant | 12 | 1 | | 1 | | 1 | | |
| CODE COMPLIANCE | | | | | | | | |
| Senior Code Compliance Officer | 16 | 1 | | 1 | | 1 | | |
| Code Compliance Officer | 14 | 1 | | 1 | | 1 | | |

| AUTHORIZED PERSONNEL | | | | | | | | |
|--|----------------|----------------|-----------|----------------|-----------|----------------|-----------|---|
| Position Classification by Fund and Department | Position Grade | FY 2021 Budget | | FY 2022 Budget | | FY 2023 Budget | | |
| | | Full-time | Part-time | Full-time | Part-time | Full-time | Part-time | |
| PROTECTIVE INSPECTIONS DIVISION | | | | | | | | |
| Building Official | 21 | 1 | | 1 | | 1 | | |
| Building Inspector | 16 | 1 | | 1 | | 1 | | |
| Sub-Total Planning & Development | | 8 | 0 | 8 | 0 | 8 | 0 | 0 |
| GENERAL FUND TOTAL | | 166.5 | 9 0 | 171.5 | 9 | 172.5 | 8 | |
| STATESBORO FIRE SERVICE FUND: | | | | | | | | |
| FIRE DEPARTMENT | | | | | | | | |
| Fire Chief | 25 | 1 | | 1 | | 1 | | |
| Deputy Fire Chief | 23 | 1 | | 1 | | 1 | | |
| Assistant Fire Chief | 22 | 1 | | 1 | | 1 | | |
| Fire Prevention Officer | 22 | 1 | | 1 | | 1 | | |
| Battalion Chief | 21 | 4 | | 4 | | 4 | | |
| Training Captain-FD | 20 | 1 | | 1 | | 1 | | |
| Captain-FD | 20 | 6 | | 6 | | 6 | | |
| Lieutenant-FD | 18 | 6 | | 6 | | 6 | | |
| Fire Inspector | 16 | 2 | | 2 | | 2 | | |
| Firefighter Apparatus Operator | 16 | 13 | | 13 | | 13 | | |
| Firefighter | 14 | 12 | 10 | 21 | 10 | 21 | 10 | |
| Communications Officer | 12 | | | 4 | | 4 | | |
| Administrative Assistant | 12 | 2 | | 2 | | 2 | | |
| Sub-Total Fire Department | | 50 | 10 | 63 | 10 | 63 | 10 | |
| STATESBORO FIRE SERVICE FUND TOTAL | | 50 | 10 | 63 | 10 | 63 | 10 | |
| WATER AND SEWER FUND: | | | | | | | | |
| WATER AND SEWER SYSTEMS DIVISION | | | | | | | | |
| Public Utilities Director | 26 | 0.33 | | 0.33 | | 0.33 | | |
| Water and Sewer Superintendent | 21 | 1 | | 1 | | 1 | | |
| Assistant Water and Sewer Superintendent | 18 | 1 | | 1 | | 1 | | |
| Water and Sewer Supervisor | 16 | 1 | | 1 | | 1 | | |
| Water and Sewer Crew Leader | 14 | 6 | | 6 | | 6 | | |
| Camera Crew Leader | 14 | 1 | | 1 | | 1 | | |
| Regulatory and IT Specialist | 14 | 1 | | 1 | | 1 | | |
| Meter System Technician | 12 | 2 | | 2 | | 2 | | |
| Water and Sewer System Operator | 12 | 6 | | 6 | | 6 | | |
| Utility Service Technician | 12 | 1 | | 1 | | 1 | | |
| Senior Water and Sewer Worker | 12 | 1 | | 1 | | 1 | | |
| Camera Operator | 12 | 1 | | 1 | | 1 | | |
| Administrative Assistant | 12 | 0.5 | | 0.5 | | 0.5 | | |
| Water and Sewer Worker | 9 | 1 | | 1 | | 1 | | |
| Sub-Total Water and Sewer Division | | 23.83 | 0 | 23.83 | 0 | 23.83 | 0 | 0 |
| WASTEWATER TREATMENT PLANT DIVISION | | | | | | | | |
| Public Utilities Director | 26 | 0.33 | | 0.33 | | 0.33 | | |
| Wastewater Superintendent | 21 | 1 | | 1 | | 1 | | |
| Maintenance Supervisor | 17 | 1 | | 1 | | 1 | | |
| SCADA Administrator | 17 | 1 | | 1 | | 1 | | |
| Laboratory Supervisor | 17 | 1 | | 1 | | 1 | | |
| WWTP Operations Supervisor | 16 | 1 | | 1 | | 1 | | |
| Electrical & Controls Crew Leader | 16 | 1 | | 1 | | 1 | | |
| Laboratory Technician | 14 | 2 | | 2 | | 2 | | |
| Maintenance Crew Leader | 14 | 1 | | 1 | | 1 | | |
| Chief WWTP Operator | 14 | 4 | | 4 | | 4 | | |
| Instrumentation Technician | 14 | 1 | | 1 | | 1 | | |
| Maintenance Technician | 12 | 3 | | 3 | | 3 | | |
| WWTP Operator | 12 | 9 | | 9 | | 9 | | |
| Administrative Assistant | 12 | 1 | | 1 | | 1 | | |
| Sub-Total Wastewater Division | | 27.33 | 0 | 27.33 | 0 | 27.33 | 0 | 0 |
| WATER AND SEWER FUND TOTAL | | 51.16 | 0 | 51.16 | 0 | 51.16 | 0 | 0 |

| AUTHORIZED PERSONNEL | | | | | | | | |
|--|----------------|----------------|-----------|----------------|-----------|----------------|-----------|--|
| Position Classification by Fund and Department | Position Grade | FY 2021 Budget | | FY 2022 Budget | | FY 2023 Budget | | |
| | | Full-time | Part-time | Full-time | Part-time | Full-time | Part-time | |
| STORMWATER UTILITY FUND | | | | | | | | |
| STORMWATER UTILITY FUND | | | | | | | | |
| Stormwater Manager | 22 | 1 | | | | | | |
| Stormwater Supervisor | 16 | 1 | | 1 | | 1 | | |
| Stormwater Technician | 14 | 1 | | 1 | | 1 | | |
| Heavy Equipment Crew Leader | 14 | 1 | | 1 | | 1 | | |
| Senior Heavy Equipment Operator | 13 | 3 | | 3 | | 3 | | |
| Administrative Assistant | 12 | 0.5 | | 0.5 | | 0.5 | | |
| Sub-Total Stormwater Department | | 7.5 | 0 | 6.5 | 0 | 6.5 | 0 | |
| STORM WATER UTILITY FUND TOTAL | | 7.5 | 0 | 6.5 | 0 | 6.5 | 0 | |
| NATURAL GAS FUND | | | | | | | | |
| NATURAL GAS FUND | | | | | | | | |
| Public Utilities Director | 26 | 0.34 | | 0.34 | | 0.34 | | |
| Natural Gas Superintendent | 22 | 1 | | 1 | | 1 | | |
| Assistant Natural Gas Superintendent | 18 | 1 | | 1 | | 1 | | |
| Natural Gas Crew Leader | 14 | 2 | | 2 | | 2 | | |
| Utility Service Technician | 14 | 1 | | 1 | | 1 | | |
| Natural Gas Service Technician | 13 | 2 | | 2 | | 2 | | |
| Administrative Assistant | 12 | 0.5 | | 0.5 | | 0.5 | | |
| Sub-Total Natural Gas Department | | 7.84 | 0 | 7.84 | 0 | 7.84 | 0 | |
| NATURAL GAS FUND TOTAL | | 7.84 | 0 | 7.84 | 0 | 7.84 | 0 | |
| SOLID WASTE COLLECTION FUND | | | | | | | | |
| SOLID WASTE COLLECTION FUND | | | | | | | | |
| Sanitation Superintendent | 20 | 1 | | 1 | | 1 | | |
| Assistant Sanitation Superintendent | 17 | 1 | | 1 | | 1 | | |
| Sanitation Collection Crew Leader | 14 | 1 | | 1 | | 1 | | |
| Collection Equipment Operator | 12 | 14 | | 14 | | 14 | | |
| Refuse Collector | 9 | 2 | | 2 | | 2 | | |
| Sub-Total Solid Waste Collection Division | | 19 | 0 | 19 | 0 | 19 | 0 | |
| SOLID WASTE COLLECTION FUND TOTAL | | 19 | 0 | 19 | 0 | 19 | 0 | |
| SOLID WASTE DISPOSAL FUND | | | | | | | | |
| SOLID WASTE DISPOSAL FUND | | | | | | | | |
| Landfill Superintendent | 20 | 1 | | 1 | | 1 | | |
| Landfill Supervisor | 16 | 1 | | 1 | | 1 | | |
| Senior Landfill Equipment Operator | 13 | 2 | | 2 | | 2 | | |
| Landfill Equipment Operator | 12 | 3 | | 3 | | 3 | | |
| Scale House Operator | 10 | 1 | | 1 | | 1 | | |
| Sub-Total Solid Waste Disposal Division | | 8 | 0 | 8 | 0 | 8 | 0 | |
| SOLID WASTE DISPOSAL FUND TOTAL | | 8 | 0 | 8 | 0 | 8 | 0 | |
| FLEET MANAGEMENT FUND | | | | | | | | |
| FLEET MANAGEMENT FUND | | | | | | | | |
| Fleet Superintendent | 20 | 1 | | 1 | | 1 | | |
| Lead Mechanic | 16 | 2 | | 2 | | 2 | | |
| Senior Mechanic | 14 | 3 | | 3 | | 3 | | |
| Administrative Assistant | 12 | 1 | | 1 | | 1 | | |
| Sub-Total Fleet Management Fund | | 7 | 0 | 7 | 0 | 7 | 0 | |
| FLEET MANAGEMENT FUND TOTAL | | 7 | 0 | 7 | 0 | 7 | 0 | |
| CENTRAL SERVICES FUND | | | | | | | | |
| CENTRAL SERVICES DIVISION | | | | | | | | |
| Director of Central Services | 24 | 1 | | 1 | | 1 | | |
| GIS Administrator | 21 | 1 | | | | | | |
| Network Administrator | 21 | 1 | | 1 | | 1 | | |
| Senior IT Support Specialist | 18 | 1 | | 1 | | 1 | | |
| IT Support Specialist | 17 | 1 | | 1 | | 1 | | |

| AUTHORIZED PERSONNEL | | | | | | | | |
|---|-------------------|----------------|-----------|----------------|-----------|----------------|-----------|---|
| Position Classification by Fund and Department | Position Grade | FY 2021 Budget | | FY 2022 Budget | | FY 2023 Budget | | |
| | | Full-time | Part-time | Full-time | Part-time | Full-time | Part-time | |
| Telecommunications Specialist | 17 | 1 | | | | | | |
| Purchasing Coordinator | 15 | | | 1 | | | 1 | |
| Administrative Assistant | 12 | | 1 | | 1 | | 1 | |
| Sub-Total Central Services Division | | 6 | 1 | 5 | 1 | 6 | 0 | |
| GOVERNMENT BUILDINGS DIVISION | | | | | | | | |
| Facilities Manager | 20 | | | | | | 1 | |
| Custodian | 7 | | | | | | 1 | 1 |
| Sub-Total Government Buildings Division | | 0 | 0 | 0 | 0 | 2 | 1 | |
| CENTRAL SERVICES FUND TOTAL | | 6 | 1 | 5 | 1 | 8 | 1 | |
| TOTAL ALL FUNDS | | 323 | 20 | 339 | 20 | 343 | 19 | |

The Authorized Personnel is a brief illustration of approved positions, grades and personnel only. The official position classification and compensation plan can be found on file in the City Manager's Office and the Director of Human Resources' Office and is effective as of its date of adoption. The plan designates classes of positions and titles and establishes wage and salary ranges (grades) for each classified staff position that is under the direction of the City Manager.



TAB 7

Proposed Pay Plan & Fringe Benefits

FY 2023 Pay Plan

| Grade | Minimum (Hourly - 40 Hour Employee) | Minimum (Hourly - 56 Hour Employee) | Minimum Annual Salary | Mid-Point (Hourly - 40 Hour Employee) | Mid-Point (Hourly - 56 Hour Employee) | Mid-Point Annual Salary | Maximum (Hourly - 40 Hour Employee) | Maximum (Hourly - 56 Hour Employee) | Maximum Annual Salary |
|-------|--|--|--------------------------|--|--|----------------------------|--|--|--------------------------|
| 1 | 9.74 | 6.96 | 20,265.39 | 12.18 | 8.70 | 25,331.74 | 14.61 | 10.44 | 30,398.08 |
| 2 | 10.24 | 7.31 | 21,291.32 | 12.80 | 9.14 | 26,614.16 | 15.35 | 10.97 | 31,936.99 |
| 3 | 10.75 | 7.68 | 22,369.20 | 13.44 | 9.60 | 27,961.50 | 16.13 | 11.52 | 33,553.80 |
| 4 | 11.30 | 8.07 | 23,501.64 | 14.12 | 10.09 | 29,377.05 | 16.95 | 12.11 | 35,252.46 |
| 5 | 11.87 | 8.48 | 24,691.41 | 14.84 | 10.60 | 30,864.26 | 17.81 | 12.72 | 37,037.11 |
| 6 | 12.47 | 8.91 | 25,941.41 | 15.59 | 11.14 | 32,426.76 | 18.71 | 13.36 | 38,912.12 |
| 7 | 13.10 | 9.36 | 27,254.70 | 16.38 | 11.70 | 34,068.37 | 19.65 | 14.04 | 40,882.04 |
| 8 | 13.77 | 9.83 | 28,634.46 | 17.21 | 12.29 | 35,793.08 | 20.65 | 14.75 | 42,951.70 |
| 9 | 14.46 | 10.33 | 30,084.08 | 18.08 | 12.91 | 37,605.11 | 21.70 | 15.50 | 45,126.13 |
| 10 | 15.20 | 10.85 | 31,607.09 | 18.99 | 13.57 | 39,508.86 | 22.79 | 16.28 | 47,410.64 |
| 11 | 15.97 | 11.40 | 33,207.20 | 19.96 | 14.25 | 41,509.00 | 23.95 | 17.11 | 49,810.80 |
| 12 | 16.77 | 11.98 | 34,888.31 | 20.97 | 14.98 | 43,610.39 | 25.16 | 17.97 | 52,332.47 |
| 13 | 17.62 | 12.59 | 36,654.54 | 22.03 | 15.73 | 45,818.17 | 26.43 | 18.88 | 54,981.80 |
| 14 | 18.51 | 13.22 | 38,510.17 | 23.14 | 16.53 | 48,137.71 | 27.77 | 19.84 | 57,765.26 |
| 15 | 19.45 | 13.89 | 40,459.75 | 24.31 | 17.37 | 50,574.69 | 29.18 | 20.84 | 60,689.62 |
| 16 | 20.44 | 14.60 | 42,508.02 | 25.55 | 18.25 | 53,135.03 | 30.65 | 21.90 | 63,762.04 |
| 17 | 21.47 | 15.34 | 44,659.99 | 26.84 | 19.17 | 55,824.99 | 32.21 | 23.00 | 66,989.99 |
| 18 | 22.56 | 16.11 | 46,920.90 | 28.20 | 20.14 | 58,651.13 | 33.84 | 24.17 | 70,381.36 |
| 19 | 23.70 | 16.93 | 49,296.28 | 29.63 | 21.16 | 61,620.34 | 35.55 | 25.39 | 73,944.41 |
| 20 | 24.90 | 17.79 | 51,791.90 | 31.12 | 22.23 | 64,739.87 | 37.35 | 26.68 | 77,687.85 |
| 21 | 27.48 | 19.63 | 57,168.57 | 34.36 | 24.54 | 71,460.71 | 41.23 | 29.45 | 85,752.85 |
| 22 | 30.34 | 21.67 | 63,103.40 | 37.92 | 27.09 | 78,879.25 | 45.51 | 32.51 | 94,655.10 |
| 23 | 33.49 | 23.92 | 69,654.35 | 41.86 | 29.90 | 87,067.93 | 50.23 | 35.88 | 104,481.52 |
| 24 | 38.51 | 27.51 | 80,102.50 | 48.14 | 34.38 | 100,128.12 | 57.77 | 41.26 | 120,153.75 |
| 25 | 42.51 | 30.36 | 88,418.17 | 53.14 | 37.95 | 110,522.71 | 63.76 | 45.55 | 132,627.25 |
| 26 | 46.92 | 33.52 | 97,597.12 | 58.65 | 41.89 | 121,996.39 | 70.38 | 50.27 | 146,395.67 |
| 27 | 51.79 | 36.99 | 107,728.95 | 64.74 | 46.24 | 134,661.19 | 77.69 | 55.49 | 161,593.43 |
| 28 | 57.17 | 40.84 | 118,912.61 | 71.46 | 51.04 | 148,640.76 | 85.75 | 61.25 | 178,368.91 |

FY 2023 Pay Plan Police Department

| Grade | Minimum (Hourly) | Minimum (Annual Salary - 40 Hour Employee) | Midpoint (Hourly) | Midpoint (Annual Salary - 40 Hour Employee) | Maximum (Hourly) | Maximum (Annual Salary - 40 Hour Employee) |
|-------|------------------|--|-------------------|---|------------------|--|
| PD-2 | \$ 19.53 | \$ 40,630.36 | \$ 25.88 | \$ 53,835.23 | \$ 32.23 | \$ 67,040.11 |
| PD-3 | \$ 20.52 | \$ 42,661.88 | \$ 27.18 | \$ 56,526.98 | \$ 33.84 | \$ 70,392.10 |
| PD-4 | \$ 21.54 | \$ 44,794.97 | \$ 28.53 | \$ 59,353.33 | \$ 35.53 | \$ 73,911.70 |
| PD-5 | \$ 22.61 | \$ 46,540.62 | \$ 29.96 | \$ 62,321.00 | \$ 37.30 | \$ 77,607.28 |
| PD-6 | \$ 24.94 | \$ 51,855.77 | \$ 33.03 | \$ 68,708.91 | \$ 41.13 | \$ 85,562.04 |
| PD-7 | \$ 28.87 | \$ 58,989.54 | \$ 38.24 | \$ 79,539.14 | \$ 47.62 | \$ 99,048.76 |
| PD-8 | \$ 32.60 | \$ 67,875.50 | \$ 43.24 | \$ 89,935.19 | \$ 53.84 | \$ 111,994.76 |
| PD-9 | \$ 37.78 | \$ 78,574.52 | \$ 50.06 | \$ 104,111.23 | \$ 62.33 | \$ 129,647.95 |
| PD-10 | \$ 45.92 | \$ 95,507.81 | \$ 60.85 | \$ 126,547.83 | \$ 75.76 | \$ 157,587.87 |

Fringe Benefits Summary

The City provides a comprehensive package of fringe benefits for employees. The package includes the following.

Health/Dental Insurance Coverage:

City employees are covered under the City of Statesboro Health and Dental Insurance Plan. The City and its employees are currently paying the following monthly rates for their Benefit Package.

| | Coverage | Employee Rates | City Rates | Total Cost |
|----------|-------------------|----------------|-------------|-------------|
| Gold | | | | |
| | Employee Only | \$ 128.31 | \$ 384.92 | \$ 513.23 |
| | Employee/Spouse | \$ 263.90 | \$ 791.67 | \$ 1,055.57 |
| | Employee/Children | \$ 236.97 | \$ 710.92 | \$ 947.89 |
| | Family | \$ 380.82 | \$ 1,142.42 | \$ 1,523.24 |
| Platinum | | | | |
| | Employee Only | \$ 217.52 | \$ 652.50 | \$ 870.02 |
| | Employee/Spouse | \$ 320.22 | \$ 960.67 | \$ 1,280.89 |
| | Employee/Children | \$ 287.43 | \$ 862.25 | \$ 1,149.68 |
| | Family | \$ 462.39 | \$ 1,387.17 | \$ 1,849.56 |

- Thru the Tobacco Free Program the employee rates may be reduced by \$50 a month.

Details of the coverage are available in the employee benefit handbook.

Life Insurance Coverage:

City employees are provided with one time their annual salary up to \$100,000 of life coverage, spouses are covered with \$5,000.00, and each dependent has \$1,000.00 of coverage.

Long-Term Disability:

City employees are provided with long-term disability insurance that pays 50% of the employee's regular earnings up to a maximum of \$5,000.00 per month in the event of disability. This benefit begins after the ninety day elimination period has been met.

Paid Sick Leave:

Employees are credited with one day of sick leave for each month of employment. Unlimited accumulation is allowed. Unused sick leave is not paid at termination of employment; credit is given for unused sick leave for employees retiring under the City's retirement plan.

Special Leave With/Without Pay:

Employees are granted time off from work with or without pay at the discretion of the Department Head and the City Manager for various occasions. Bereavement Leave is granted with pay for a maximum of three (3) days for the death of a member of the immediate family. Jury service is granted with pay. Military Leave is granted with pay for a period not to exceed eighteen (18) calendar days in a 12 month period. For non-exempt Fire Department Personnel on a 28-day Work Period leave is granted with pay not to exceed six (6) shifts.

Paid Vacation Leave:

Employees earn vacation on a monthly accrual basis based on length of service. The following days of vacation are earned on an annual basis. Fire shift personnel earn vacation time at a different rate than do 40 hour per week employees. The following is based on a forty hour per week work schedule.

| <u>Years of Service</u> | <u>Days Vacation per Year</u> |
|-------------------------|-------------------------------|
| 0 – 10 years | 10 |
| 10 – 20 years | 15 |
| 20 – Plus | 20 |

Paid Holidays:

Employees receive 12 paid holidays per year. The holidays are:

New Year's Day
 Martin Luther King's Birthday
 Good Friday
 Memorial Day
 Juneteenth Day
 Independence Day
 Labor Day
 Veterans Day
 Thanksgiving –2
 Christmas –2

Retirement Plan:

City employees are covered under the Georgia Municipal Association Retirement System. The City pays the full cost of membership for employees and employees can be vested with 5 years of service with the city. Employees hired after 1/1/2020 contribute 3 percent to the retirement plan.

Deferred Compensation Plan:

City employees are eligible for a 457b Deferred Compensation Program administered by Nationwide through the Georgia Municipal Association. This is a voluntary tax-favored program that allows employees to contribute a portion of their salary before federal taxes into a supplemental retirement account. Various options are available including fixed rate annuities, publicly available mutual funds and life insurance.

Worker's Compensation Plan:

City employees are covered for occupational injury according to the state worker's compensation laws.

Tuition Reimbursement:

Upon the recommendation of the department head, an employee may receive tuition assistance up to \$2,200.00 per year based on funds budgeted and available. Employees involved in the tuition assistance program must maintain a C average in their course work. Those receiving assistance must submit grades and receipts to the Human Resources Director at the end of each semester/quarter. Those employees receiving less than a grade of C will not be reimbursed by the City the cost for that semester or quarter.

Christmas Bonus:

All City employees receive a \$500.00 bonus in December of each year.

Competitive Wages, Overtime Pay, and Compensatory Time:

City employees are paid competitive wages, which are evaluated periodically to insure they are comparable to wages paid for similar duties in both the public and private sectors. Employees receive annual pay increases, if job performance is satisfactory, subject to the approval of the Mayor and City Council. Employees are compensated for any overtime worked according to the Fair Labor Standards Act, either with pay at time and one half or compensatory time off, also calculated at one and one half.

Annual City Appreciation Luncheon:

Employees are honored with an appreciation luncheon during the fiscal year.

Uniforms and Cleaning Services:

Uniforms are provided for city employees, other than clerical and others wearing normal street clothes, in Public Works, Fire, Police, Wastewater, Water Sewer, Building Inspection, Code Compliance, Custodians and Gas. Clothing allowances are provided for police detectives.

Health & Wellness Center:

The City of Statesboro Health Center is dedicated to help employees manage their typical primary care visits and chronic conditions using a dedicated team of medical professionals, a unique style of case management and quality face-to-face healthcare delivery. The Health Center is designed to increase employee satisfaction, provide affordable healthcare, encourage, educate and reward participating patients for progress in managing their conditions.

Employee Fitness Center:

The employee fitness center was developed to increase the health and well-being of City of Statesboro employees. Employee fitness and wellness is the systematic effort of the City of Statesboro to enhance health of its employees through education, behavioral change, and cultural support. Operating 24 hours, seven days a week exclusively for employees, spouses and retired employees. The fitness center has a variety of cardio, strength, conditioning equipment and locker rooms.



TAB 8

100 General Fund

THE GENERAL FUND

The General Fund is the principal fund of the City, accounting for all activities not included in other specified funds. This contains the operational budgets for the Mayor and City Council, City Manager's Office, City Clerk's Office and Records Management, Elections, the Finance Department, the Legal Department, Human Resources, the Engineering Department, the Municipal Court, the Police Department, the Public Works Administration Division, Streets Division, Parks Division, the Planning and Development Department, Protective Inspections Division and Code Compliance Division. It also includes the funding for several outside agencies other than those financed by the Hotel/Motel Tax Fund. Finally, it covers the Debt Service for any outstanding debt used to acquire general fixed assets. Debt Service payments are used to acquire fixed assets of the Proprietary Funds and accounted for within those respective funds rather than the General Fund.

REVENUES AND OTHER FINANCING SOURCES

The General Fund's Revenues can be segregated into six major categories:

1. Taxes. This category provides \$12,878,355 of the \$20,604,853 of General Fund total funding, or 62.5%. The major source is property taxes. In 2011, our County Tax Assessor's Office adopted a policy to conduct property revaluations on an annual basis. The most current revaluation was done for FY 2022.

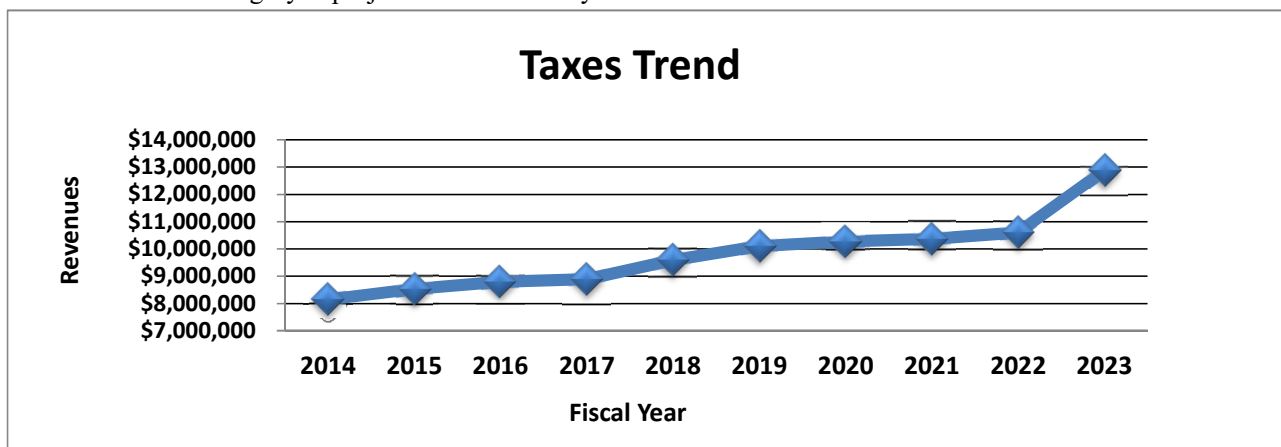
The City has an excellent collection ratio on this tax, which has been further improved by the use of annual tax lien sales which began in FY 2003. The projected collection rate for the current year's taxes is 99.0%. The other 1.0% will be collected during the following fiscal year.

Motor vehicle taxes, as well as Title Ad Valorem taxes, are collected by the Bulloch County Tax Commissioner. The portion of those property taxes due the City is remitted to the City on a monthly basis. These taxes are projected to remain flat. The Real Estate Transfer Tax (\$1.00 per every \$1,000 of value) on such sales is projected to remain flat.

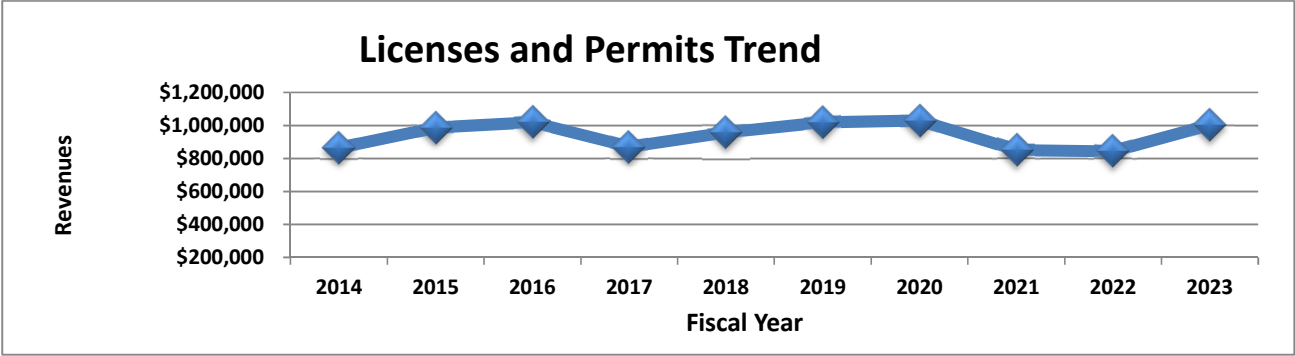
The other major source of taxes is the Franchise Fees paid by Georgia Power Company, Excelsior Electric Membership Cooperative, Northland Cable Television, Frontier Communications of Georgia, Bulloch Rural Telephone, and Hargray. All six franchises are projected to remain flat.

The other major component of Taxes is the Beer and Wine, and Liquor taxes paid by wholesalers and retailers. Beer and Wine is projected to remain flat, Wholesale Retail and Package Liquor is projected to increase 162.96%. The reason for the increase is the new category of Liquor Package Stores. Overall, this category is projected to increase by 31.6%.

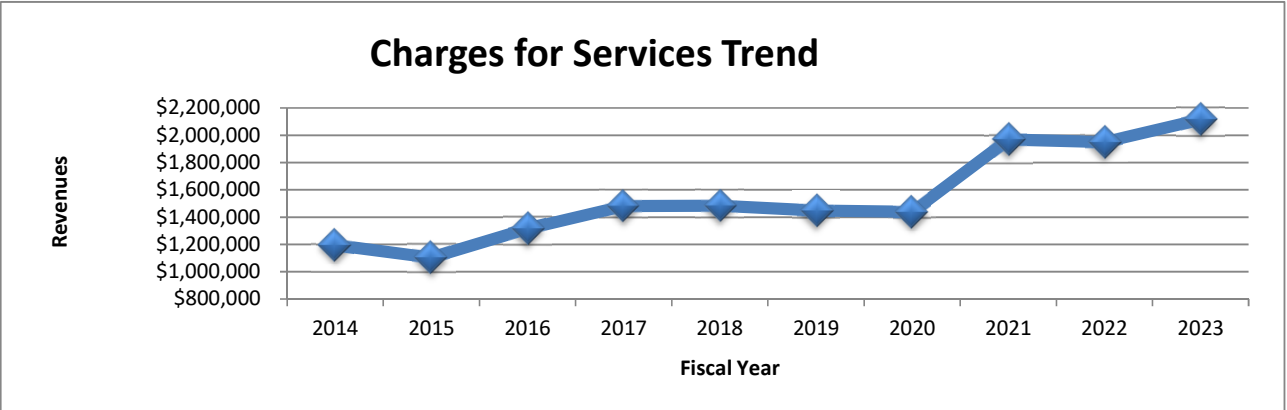
Total Taxes as a category is projected to increase by 21.5%.



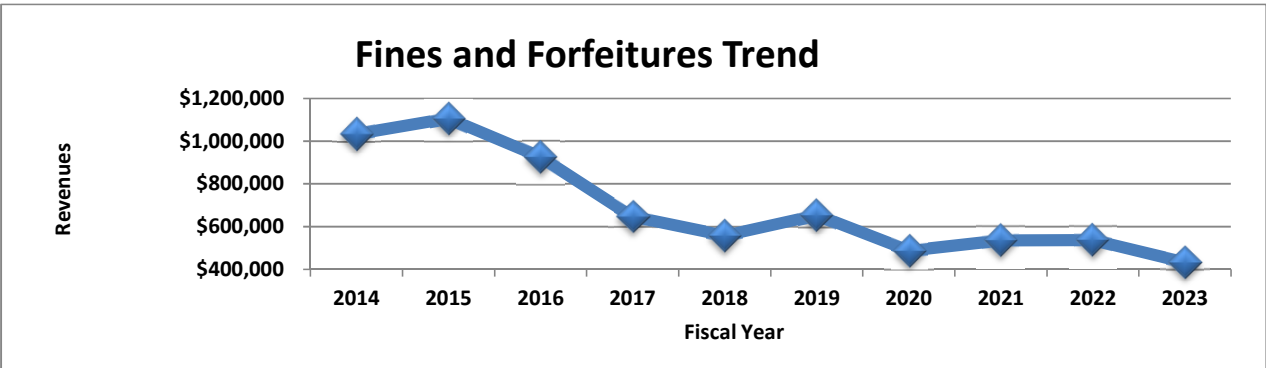
2. Licenses and Permits. This category provides \$1,003,420 of the General Fund, or 4.87%. The primary sources of revenue are General Business Licenses, Alcoholic Beverages Licenses, Bank Licenses, and Inspection Fees. Alcoholic Beverages Licenses are projected to remain flat. The General Business Licenses are projected to remain flat. Bank Licenses are expected to remain flat. Building and other related permits and fees are projected to increase by 78.2%. Total Licenses and Permits are projected to increase by 18.96% over the FY 2022 Budget.



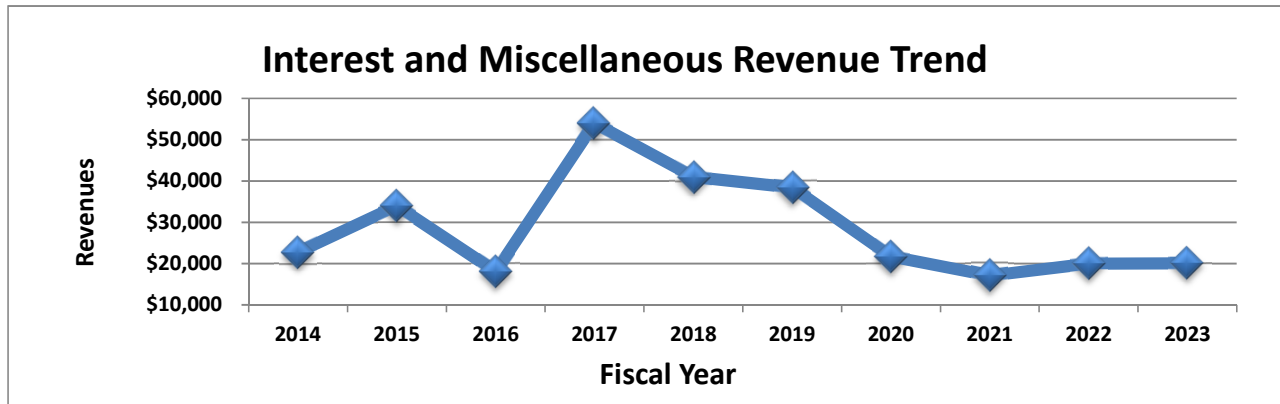
3. Charges for Services. This category provides \$2,116,168 or 10.3% of the General Fund. The primary sources of revenue are Pretrial Diversion Fees, Revenues from Police Overtime, Account Establishment Charges and Indirect Cost from the Water and Sewer Fund. This source is projected to increase by 8.6%.



4. Fines and Forfeitures. This category provides \$432,500 of the General Fund, or 2.1%, and includes the fines and forfeitures imposed by the Municipal Court for violations of the Municipal Code and minor violations and infractions of State Law dealing with traffic citations, DUI, and similar offenses. This source is projected to decrease by 19.5%.



5. Miscellaneous Revenues. This category provides only \$23,120 of the General Fund. It accounts for any donations and miscellaneous charges. This is a category that is expected to remain flat.



In addition to these six revenue categories, there is one additional source of financing that must be considered. This is the **Other Sources of Financing**, which is primarily made up of the *Transfers from Other Funds*. This source of financing (it was counted as revenue in the transferring fund) contributes \$3,001,192 or 14.57% of the General Fund's total funding.

The primary transfers are from the Natural Gas Fund, the Solid Waste Collection Fund, and the Water and Sewer Fund. Part of these transfers is recognition of indirect costs borne by the General Fund in providing services to them, such as time of the City Manager, Human Resources, Finance Department and similar services. In addition, were they private companies, then these utilities would have to pay property taxes and business licenses, and in some cases a franchise fee.

6. Fund Balance Appropriated. Finally, if the fund balance in the General Fund is sufficient, the City can use some of the fund balance to balance the General Fund. This proposed FY 2023 Budget is projected to use \$1,135,098 of fund balance. However, management believes that some revenues will be higher than budgeted and some of the expenditures will be lower than budgeted, therefore, reducing the amount of General Fund balance used.

The line item budget that follows shows the individual sources of revenue that make up these six major categories, the other sources of financing, and the fund balance appropriation.

FUND 100 - GENERAL FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 31 | TAXES | | | |
| 3111000 | Property Taxes - Current Year | \$ 5,274,705 | \$ 5,200,000 | \$ 6,824,285 |
| 3111005 | Refund of Taxes | \$ (1,100) | \$ (3,000) | \$ (3,000) |
| 3113100 | Motor Vehicle | \$ 45,649 | \$ 32,000 | \$ 16,000 |
| 3113105 | Title Ad Valorem Tax | \$ 590,585 | \$ 450,000 | \$ 575,000 |
| 3113200 | Mobile Home | \$ 2,518 | \$ 2,000 | \$ 1,000 |
| 3113500 | Railroad Equipment | \$ 2,952 | \$ - | \$ - |
| 3116000 | Real Estate Transfer (Intangible) | \$ 105,943 | \$ 65,000 | \$ 150,000 |
| 3117101 | Franchise Tax - Georgia Power | \$ 1,526,723 | \$ 1,525,000 | \$ 1,600,000 |
| 3117102 | Franchise Tax - EMC | \$ 51,205 | \$ 51,000 | \$ 56,000 |
| 3117501 | Franchise Tax - Northland Cable | \$ 83,621 | \$ 80,000 | \$ 112,070 |
| 3117601 | Franchise Tax - Frontier | \$ 64,713 | \$ 70,000 | \$ 50,000 |
| 3117602 | Franchise Tax - Bulloch Rural | \$ 28,624 | \$ 30,000 | \$ 26,000 |
| 3117603 | Franchise Tax - Hargray | \$ 8,799 | \$ 6,500 | \$ 9,000 |
| | <i>Sub-total: General Property Taxes</i> | \$ 7,784,938 | \$ 7,508,500 | \$ 9,416,355 |
| 3142001 | Beer and Wine | \$ 563,876 | \$ 575,000 | \$ 575,000 |
| 3142002 | Liquor - Wholesale | \$ 33,318 | \$ 25,000 | \$ 37,500 |
| 3142003 | Liquor - Retail | \$ 156,559 | \$ 135,000 | \$ 180,000 |
| 3142004 | Liquor - Package | \$ - | \$ - | \$ 175,000 |
| | <i>Sub-total: Select Sales & Use Taxes</i> | \$ 753,753 | \$ 735,000 | \$ 967,500 |
| 3162000 | Insurance Premium Taxes | \$ 2,278,035 | \$ 2,300,000 | \$ 2,475,000 |
| | <i>Sub-total: Business Taxes</i> | \$ 2,278,035 | \$ 2,300,000 | \$ 2,475,000 |
| 3191100 | Real Property Tax Penalty and Interest | \$ 23,531 | \$ 13,000 | \$ 13,000 |
| 3195001 | FIFA Fee and Cost | \$ 1,228 | \$ 3,000 | \$ 3,000 |
| 3199004 | DTS Fees | \$ - | \$ 35,000 | \$ - |
| 3199005 | Tax Sale Advertising Fees | \$ 1,394 | \$ 3,500 | \$ 3,500 |
| | <i>Sub-total: Penalties & Int. on Delinquent Taxes</i> | \$ 26,154 | \$ 54,500 | \$ 19,500 |
| | TOTAL TAXES | \$ 10,842,880 | \$ 10,598,000 | \$ 12,878,355 |
| 32 | LICENSES AND PERMITS | | | |
| 3211000 | Alcoholic Beverages Licenses | \$ 203,263 | \$ 225,000 | \$ 225,000 |
| 3211050 | Bouncer Security Permit | \$ 2,750 | \$ 2,500 | \$ 2,500 |
| 3212000 | General Business Licenses | \$ 295,548 | \$ 275,000 | \$ 290,000 |
| 3212200 | Insurance License | \$ 44,050 | \$ 45,000 | \$ 45,000 |
| 3212400 | Bank License | \$ 123,968 | \$ 115,000 | \$ 123,970 |
| 3219001 | Alcoholic Beverages Application Fees | \$ 4,955 | \$ 3,000 | \$ 5,000 |
| 3219002 | Occupation Tax Administration Fees | \$ 6,000 | \$ 5,000 | \$ 5,000 |
| | <i>Sub-total: Regulatory Fees</i> | \$ 680,533 | \$ 670,500 | \$ 696,470 |
| 3221901 | Land Disturbance App Rev Fee | \$ 964 | \$ - | \$ - |
| 3222102 | Variance Requests | \$ 3,575 | \$ 3,000 | \$ 4,550 |
| 3222300 | Sign Permits | \$ 7,332 | \$ 7,000 | \$ 9,000 |
| 3229901 | Inspection Fees | \$ 52,617 | \$ 25,000 | \$ 50,000 |
| 3229902 | Engineering Misc. Fees | \$ 6,302 | \$ 3,000 | \$ 3,000 |
| 3229903 | Planning Misc. Fees | \$ 2,770 | \$ 2,000 | \$ 3,900 |
| 3229904 | Right of Way Fee | \$ 86,833 | \$ 18,000 | \$ 30,800 |
| 3231000 | Building Permits | \$ 148,695 | \$ 85,000 | \$ 150,000 |
| 3231001 | Building Permit App Review Fee | \$ 7,236 | \$ 4,000 | \$ 9,400 |
| 3231300 | Plumbing Permits | \$ 9,216 | \$ 4,200 | \$ 8,500 |
| 3231400 | Electrical Permits | \$ 21,159 | \$ 11,000 | \$ 21,000 |
| 3231600 | HVAC Permits | \$ 17,300 | \$ 9,000 | \$ 15,000 |
| | <i>Sub-total: Non-Business Licenses & Permits</i> | \$ 363,999 | \$ 171,200 | \$ 305,150 |

FUND 100 - GENERAL FUND

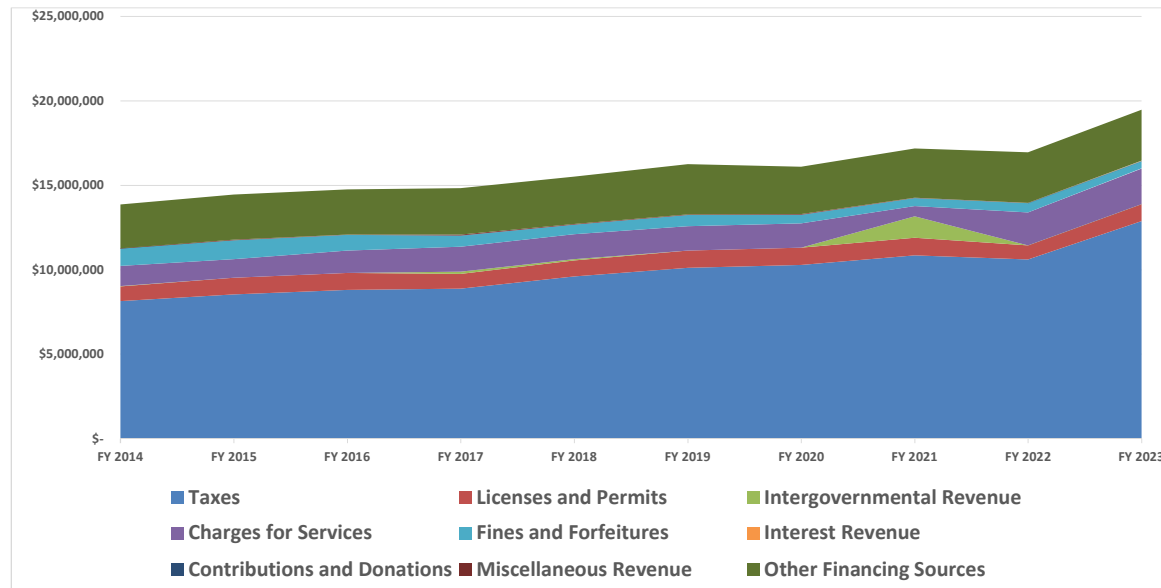
| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---|----------------|----------------|----------------|
| 3241001 | Business License Penalty | \$ 1,100 | \$ 1,800 | \$ 1,800 |
| | <i>Sub-total: Penalties & Int. on Del. Lic. & Perm.</i> | \$ 1,100 | \$ 1,800 | \$ 1,800 |
| | TOTAL LICENSES AND PERMITS | \$ 1,045,632 | \$ 843,500 | \$ 1,003,420 |
| 33 | OTHER INTERGOVERNMENTAL REVENUE | | | |
| 3311050 | CARES ACT Non-Categorical Grant | \$ 1,053,760 | \$ - | \$ - |
| 3380000 | Intergovernmental Revenue | \$ 143,864 | \$ - | \$ - |
| 3390000 | FEMA Reimbursement | \$ 74,295 | \$ - | \$ - |
| | TOTAL INTERGOVERNMENTAL REVENUE | \$ 1,271,918 | \$ - | \$ - |
| 34 | CHARGES FOR SERVICES | | | |
| 3411005 | Court Costs | \$ 41,975 | \$ 40,000 | \$ 40,000 |
| 3411950 | Pretrial Diversion Fees | \$ 134,479 | \$ 120,000 | \$ 100,000 |
| 3413902 | Noise Ordinance | \$ 60 | \$ 150 | \$ 150 |
| 3417001 | Indirect Cost Allocation from Water/Sewer Fund | \$ - | \$ 1,126,543 | \$ 1,261,413 |
| 3417003 | Indirect Cost Allocation from Stormwater Fund | \$ - | \$ 63,630 | \$ 68,130 |
| 3417004 | Indirect Cost Allocation from Natural Gas Fund | \$ - | \$ 12,725 | \$ 13,625 |
| 3417005 | Indirect Cost Allocation from SWC Fund | \$ - | \$ 148,465 | \$ 158,970 |
| 3417006 | Indirect Cost Allocation from SWD Fund | \$ - | \$ 38,180 | \$ 40,880 |
| | <i>Sub-total: General Government</i> | \$ 176,514 | \$ 1,549,693 | \$ 1,683,168 |
| 3421001 | Revenue - Extra Duty Police | \$ 108,941 | \$ 76,700 | \$ 85,000 |
| 3421004 | Revenue- School Resource Officer | \$ 56,015 | \$ 93,000 | \$ 93,000 |
| 3464100 | Background Check Fees | \$ 17,367 | \$ 15,000 | \$ 15,000 |
| | <i>Sub-total: Other Fees</i> | \$ 182,323 | \$ 184,700 | \$ 193,000 |
| 3491000 | Cemetery Fees | \$ 44,000 | \$ 25,000 | \$ 35,000 |
| 3493000 | Bad Check Fees | \$ 3,495 | \$ 5,000 | \$ 5,000 |
| 3499001 | Account Establishment Charge | \$ 104,560 | \$ 100,000 | \$ 100,000 |
| 3499004 | Convenience Fee | \$ 88,669 | \$ 85,000 | \$ 100,000 |
| | <i>Sub-total: Other Charges for Services</i> | \$ 240,724 | \$ 215,000 | \$ 240,000 |
| | TOTAL CHARGES FOR SERVICES | \$ 599,562 | \$ 1,949,393 | \$ 2,116,168 |
| 35 | FINES AND FORFEITURES | | | |
| 3510001 | Alcohol Related Citations | \$ 11,800 | \$ 7,500 | \$ 7,500 |
| 3511700 | Municipal Court Fines | \$ 437,302 | \$ 500,000 | \$ 400,000 |
| 3514000 | Jail Fees | \$ 25,266 | \$ 30,000 | \$ 25,000 |
| | TOTAL FINES AND FORFEITURES | \$ 474,368 | \$ 537,500 | \$ 432,500 |
| 36 | INVESTMENT INCOME | | | |
| 3610001 | Interest Income | \$ - | \$ - | \$ 3,000 |
| | TOTAL INVESTMENT INCOME | \$ - | \$ - | \$ 3,000 |
| 37 | CONTR. AND DON. FROM PRIV. SOURCES | | | |
| 3710004 | Love Ur City COVID-19 Relief Fund | \$ 500 | \$ - | \$ - |
| | CONTR. AND DON. FROM PRIV. SOURCES | \$ 500 | \$ - | \$ - |

FUND 100 - GENERAL FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 38 | MISCELLANEOUS REVENUE | | | |
| 3890100 | Miscellaneous Income | \$ 23,035 | \$ 20,000 | \$ 20,000 |
| 3890105 | NSF Checks Charged Back | \$ 140 | \$ - | \$ 70 |
| 3890400 | Concession Revenue | \$ 29 | \$ 50 | \$ 50 |
| | <i>Sub-total: Other Miscellaneous</i> | \$ 23,204 | \$ 20,050 | \$ 20,120 |
| | TOTAL MISCELLANEOUS REVENUE | \$ 23,204 | \$ 20,050 | \$ 20,120 |
| 39 | OTHER FINANCING SOURCES | | | |
| 3912100 | Operating Trans. in from Natural Gas | \$ 870,000 | \$ 870,000 | \$ 870,000 |
| 3912200 | Operating Trans. in from Water/Wastewater | \$ 810,351 | \$ 802,052 | \$ 667,192 |
| 3912300 | Operating Trans. in from S/W Disposal Fund | \$ 374,000 | \$ 374,000 | \$ 374,000 |
| 3912400 | Operating Trans. in from S/W Collection Fund | \$ 750,000 | \$ 900,000 | \$ 1,010,000 |
| 3912500 | Operating Trans. in from Hotel/Motel | \$ 39,284 | \$ 37,500 | \$ 55,000 |
| 3912600 | Operating Trans. in from Stormwater Fund | \$ 25,000 | \$ 25,000 | \$ 25,000 |
| | <i>Sub-total: Operating Transfers in</i> | \$ 2,868,635 | \$ 3,008,552 | \$ 3,001,192 |
| 3921001 | Sale of Assets | \$ 47,288 | \$ - | \$ 15,000 |
| | <i>Sub-total: Proc. of General Fixed Asset Disp</i> | \$ 47,288 | \$ - | \$ 15,000 |
| | TOTAL OTHER FINANCING SOURCES | \$ 2,915,923 | \$ 3,008,552 | \$ 3,016,192 |
| | TOTAL REVENUES AND OTHER FINANCING SOURCES | \$ 17,173,987 | \$ 16,956,995 | \$ 19,469,755 |
| | FUND BALANCE APPROPRIATED | \$ - | \$ 1,150,691 | \$ 1,135,098 |
| | TOTAL REVENUES, OTHER FINANCING SOURCES AND FUND BALANCE APPROPRIATED | \$ 17,173,987 | \$ 18,107,686 | \$ 20,604,853 |

GENERAL FUND REVENUE TRENDS FY 2014-2023

| | Actual FY 2014 | Actual FY 2015 | Actual FY 2016 | Actual FY 2017 | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Adopted FY 2023 |
|-----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Taxes | \$ 8,142,459 | \$ 8,529,215 | \$ 8,792,817 | \$ 8,882,618 | \$ 9,588,758 | \$ 10,102,826 | \$ 10,267,694 | \$ 10,842,880 | \$ 10,598,000 | \$ 12,878,355 |
| Licenses and Permits | \$ 866,229 | \$ 988,062 | \$ 1,019,209 | \$ 870,501 | \$ 958,688 | \$ 1,017,802 | \$ 1,030,828 | \$ 1,045,632 | \$ 843,500 | \$ 1,003,420 |
| Intergovernmental Revenue | \$ 16,206 | \$ - | \$ - | \$ 129,789 | \$ 73,167 | \$ 8,889 | \$ - | \$ 1,271,918 | \$ - | \$ - |
| Charges for Services | \$ 1,195,681 | \$ 1,102,826 | \$ 1,315,120 | \$ 1,480,525 | \$ 1,483,030 | \$ 1,449,537 | \$ 1,438,541 | \$ 599,562 | \$ 1,949,393 | \$ 2,116,168 |
| Fines and Forfeitures | \$ 1,033,551 | \$ 1,106,457 | \$ 925,093 | \$ 646,626 | \$ 557,322 | \$ 654,431 | \$ 487,557 | \$ 474,368 | \$ 537,500 | \$ 432,500 |
| Interest Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 301 | \$ 1,705 | \$ - | \$ - | \$ 3,000 |
| Contributions and Donations | \$ - | \$ 10,225 | \$ 2,653 | \$ 8,250 | \$ - | \$ 1,913 | \$ 32,607 | \$ 500 | \$ - | \$ - |
| Miscellaneous Revenue | \$ 22,808 | \$ 33,918 | \$ 18,115 | \$ 53,933 | \$ 41,006 | \$ 38,422 | \$ 21,693 | \$ 23,204 | \$ 20,050 | \$ 20,120 |
| Other Financing Sources | \$ 2,589,282 | \$ 2,675,312 | \$ 2,671,055 | \$ 2,755,044 | \$ 2,798,896 | \$ 2,968,535 | \$ 2,816,582 | \$ 2,915,923 | \$ 3,008,552 | \$ 3,016,192 |
| Total | \$ 13,866,216 | \$ 14,446,015 | \$ 14,744,062 | \$ 14,827,286 | \$ 15,500,867 | \$ 16,242,656 | \$ 16,097,207 | \$ 17,173,987 | \$ 16,956,995 | \$ 19,469,755 |

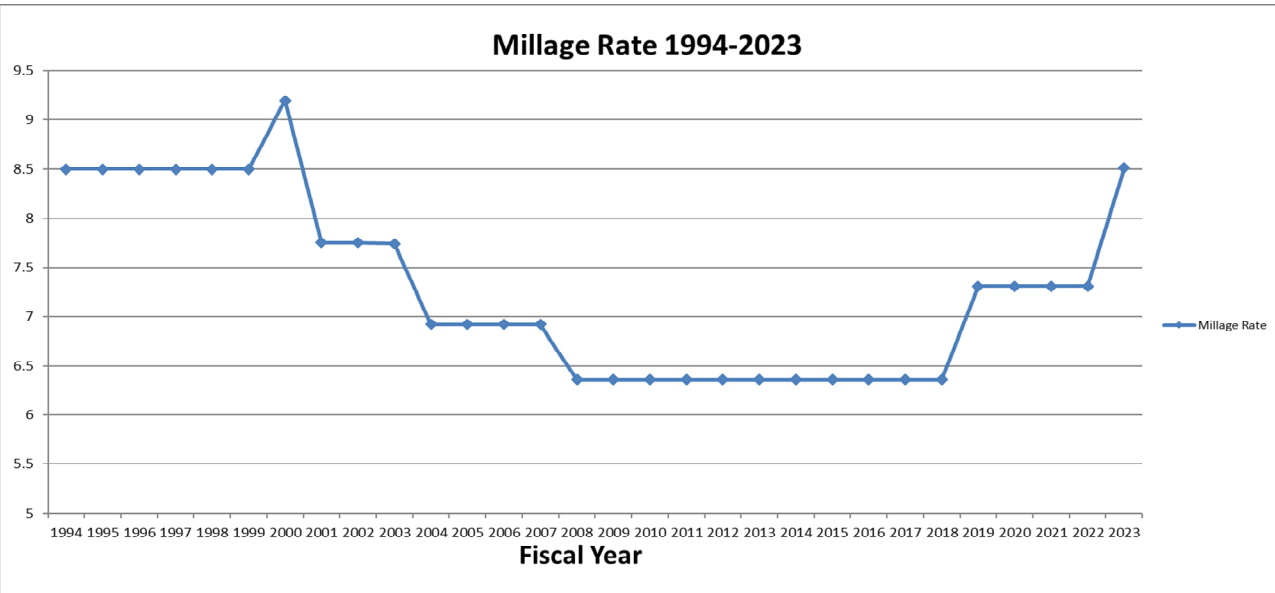


Property Taxes

Property Value of \$150,000

For residents of the City of Statesboro the total property tax is \$8.808 per \$1,000 of taxed value. The taxed value is calculated as 40% of the Market Value. Assuming property with a market value of \$150,000, the result would be:

Projected Tax Bill: \$528.48



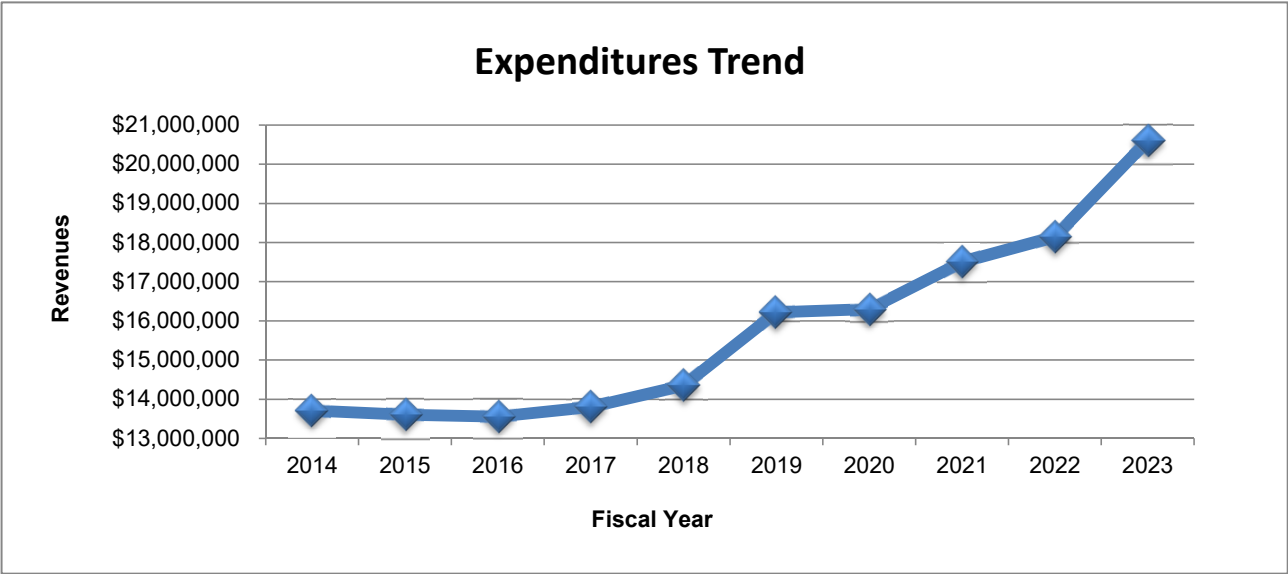
EXPENDITURES

The General Fund's Expenditures are divided into several major departments and divisions, to better account for the cost of their operations. These expenditures support most of the City's operations other than the utility operations, the health insurance and workers compensation insurance plans, and the fleet management function. The Expenditures are summarized on the next page. Then the line item budgets for each division are included as well.

The largest operating expense in most cases is the personnel and fringe benefits. A list of approved personnel positions by department and division is provided behind the tab entitled "Authorized Personnel for FY 2023" In addition, the Pay Plan for those positions is provided behind the tab entitled "Proposed Pay Plan and Fringe Benefits."

By far the most troubling expense for the City, as for most businesses, governments, and other organizations is the continuing escalation of health care costs. When the underlying rate of inflation in median care is averaging 10-15% annually over the last several years, and shows no sign of letting up, it is quickly siphoning a large sum of money from other priorities. Even when the benefits are reduced, and the deductibles, co-pays, and out-of-pocket limits are raised, these inflationary effects cannot be brought back to a reasonable pricing level without draconian measures. Unfortunately, this is not a problem that the City can correct. It is a national problem, and will have to be addressed at that level.

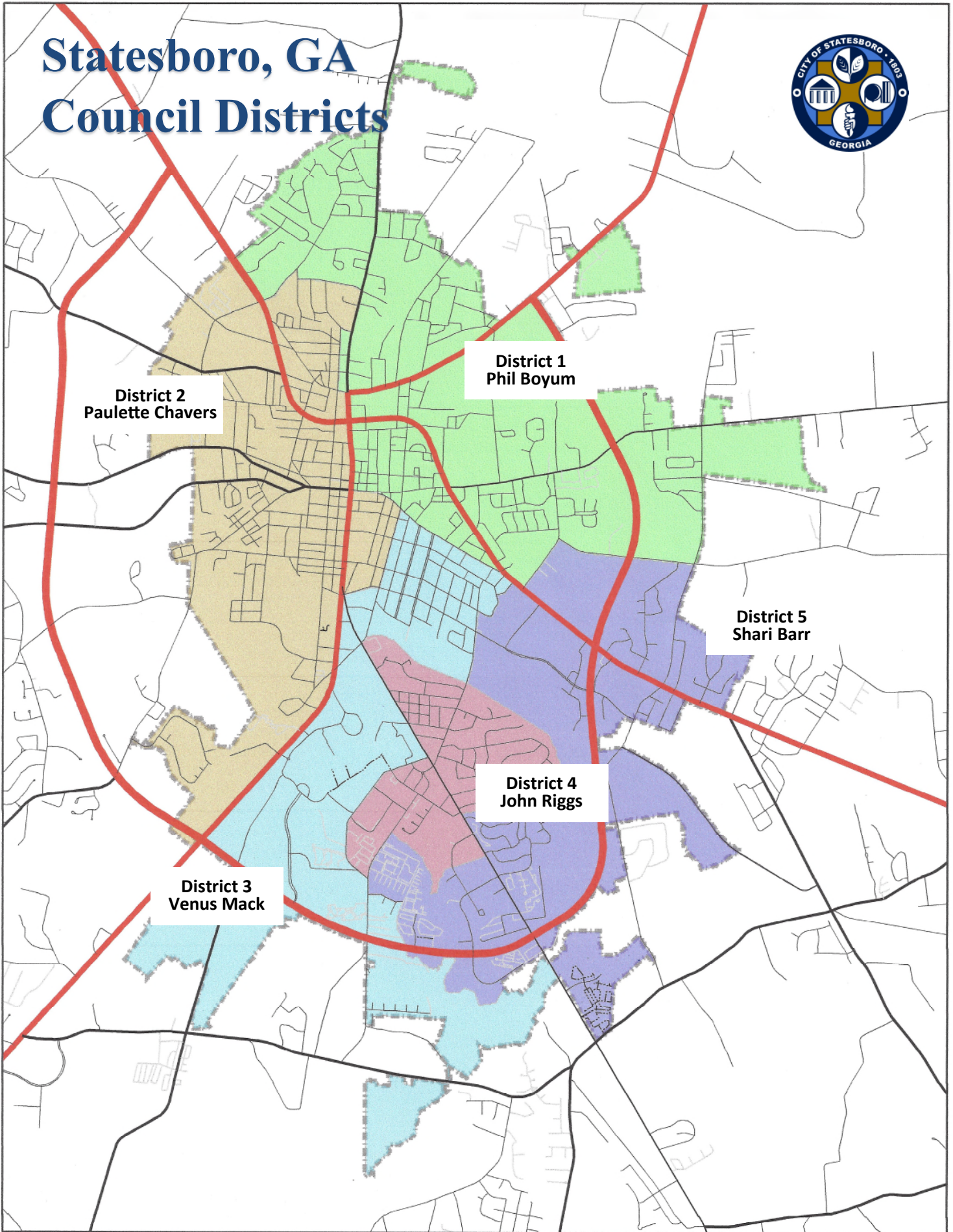
The General Fund budget of \$20,604,853 is an increase of \$2,462,269 from the FY 2022 Budget of \$18,142,584. That is a 13.6% increase.



General Fund Budget Summary

| | FY2020 ACTUAL | FY2021 ACTUAL | FY2022 BUDGETED | FY2023 PROPOSED | PERCENTAGE CHANGE |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| Revenues | | | | | |
| Taxes | \$ 10,267,694 | \$ 10,842,880 | \$ 10,598,000 | \$ 12,878,355 | 21.52% |
| Licenses and Permits | \$ 1,030,828 | \$ 1,045,632 | \$ 843,500 | \$ 1,003,420 | 18.96% |
| Intergovernmental Revenue | \$ - | \$ 1,271,918 | \$ - | \$ - | 0.00% |
| Charges for Services | \$ 1,438,541 | \$ 1,986,845 | \$ 1,949,393 | \$ 2,116,168 | 8.56% |
| Fines and Forfeitures | \$ 487,557 | \$ 474,368 | \$ 537,500 | \$ 432,500 | -19.53% |
| Investment Income | \$ 1,705 | \$ - | \$ - | \$ 3,000 | 0.00% |
| Contributions and Donations | \$ 32,607 | \$ 500 | \$ - | \$ - | 0.00% |
| Miscellaneous Revenue | \$ 21,693 | \$ 23,204 | \$ 20,050 | \$ 20,120 | 0.35% |
| Other Financing Sources | \$ 2,816,582 | \$ 2,915,923 | \$ 3,008,552 | \$ 3,016,192 | 0.25% |
| Fund Balance Appropriated | \$ - | \$ - | \$ - | \$ 1,135,098 | #DIV/0! |
| Total Revenues and Other Financial Resources | \$ 16,097,207 | \$ 18,561,270 | \$ 16,956,995 | \$ 20,604,853 | 21.51% |
| Expenses | | | | | |
| Governing Body | \$ 171,568 | \$ 150,195 | \$ 230,490 | \$ 258,965 | 12.35% |
| City Manager's Office | \$ 486,925 | \$ 464,889 | \$ 526,068 | \$ 595,940 | 13.28% |
| City Clerk's Office | \$ 306,379 | \$ 231,828 | \$ 279,728 | \$ 305,054 | 9.05% |
| Financial Administration | \$ 681,902 | \$ 942,885 | \$ 749,021 | \$ 864,865 | 15.47% |
| Legal | \$ 175,931 | \$ 186,962 | \$ 199,434 | \$ 210,900 | 5.75% |
| Human Resources | \$ 287,958 | \$ 292,533 | \$ 332,381 | \$ 389,625 | 17.22% |
| Governmental Buildings | \$ 193,581 | \$ 220,053 | \$ 198,405 | \$ - | -100.00% |
| Public Information | \$ 140,440 | \$ 150,427 | \$ 150,427 | \$ 157,650 | 0.00% |
| Engineering | \$ 251,141 | \$ 321,944 | \$ 447,223 | \$ 412,540 | -7.76% |
| Customer Service | \$ - | \$ 412,410 | \$ 429,986 | \$ 466,690 | 0.00% |
| Municipal Court | \$ 457,608 | \$ 450,259 | \$ 447,898 | \$ 467,885 | 4.46% |
| Police Administration | \$ 1,271,671 | \$ 1,322,162 | \$ 1,557,355 | \$ 1,746,560 | 12.15% |
| Police Operations Bureau | \$ 1,962,723 | \$ 2,204,761 | \$ 2,509,412 | \$ 2,859,632 | 13.96% |
| Police Patrol | \$ 3,877,455 | \$ 4,342,622 | \$ 4,524,980 | \$ 5,201,802 | 14.96% |
| Public Works Administration | \$ 238,475 | \$ 301,268 | \$ 330,622 | \$ 486,755 | 47.22% |
| Streets | \$ 1,745,668 | \$ 1,789,792 | \$ 1,886,428 | \$ 2,087,685 | 10.67% |
| Parks | \$ 382,184 | \$ 359,061 | \$ 423,449 | \$ 465,880 | 10.02% |
| Planning - Protective Insp. | \$ 142,368 | \$ 161,268 | \$ 177,832 | \$ 189,270 | 6.43% |
| Planning | \$ 254,915 | \$ 358,522 | \$ 413,509 | \$ 489,520 | 18.38% |
| Planning Code Compliance | \$ 87,723 | \$ 159,042 | \$ 195,701 | \$ 201,070 | 2.74% |
| Children's Zone | \$ - | \$ - | \$ - | \$ 120,000 | |
| Other Agencies | \$ 354,555 | \$ 360,780 | \$ 383,925 | \$ 494,320 | 28.75% |
| Debt Service | \$ 226,798 | \$ 197,327 | \$ 232,310 | \$ 50,000 | -78.48% |
| Transfers Out | \$ 1,814,237 | \$ 1,755,017 | \$ 1,516,000 | \$ 2,082,245 | 37.35% |
| Total Expenses | \$ 15,512,204 | \$ 17,136,007 | \$ 18,142,584 | \$ 20,604,853 | 13.57% |

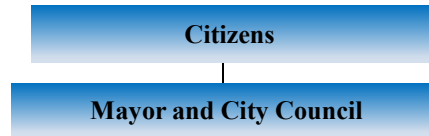
Statesboro, GA Council Districts



FUND - 100

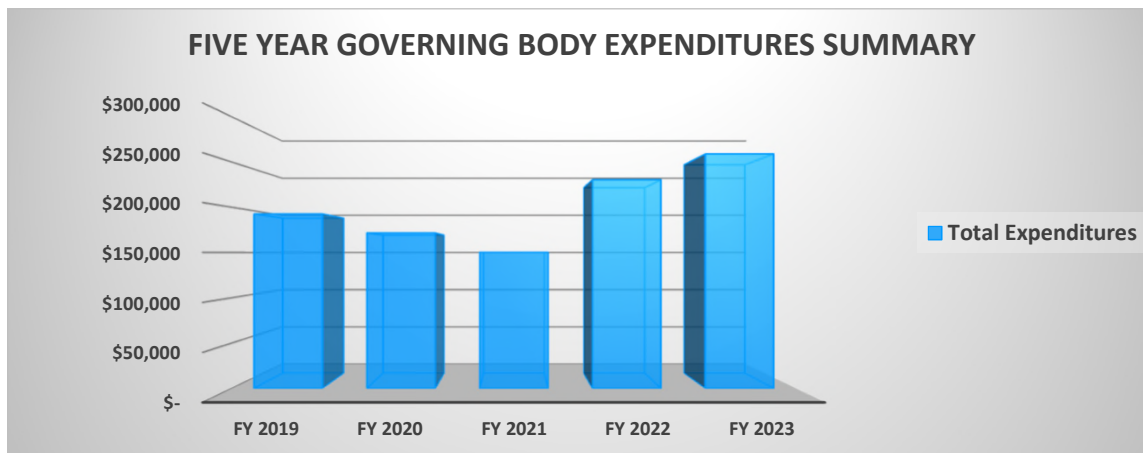
DEPT - 1110 - GOVERNING BODY

The City of Statesboro's Governing Body operates under the Council-Manager form of government, with a mayor and five council members. Elected at large, the Mayor acts as the primary representative of Statesboro. The Mayor and Council members serve four year terms. The council members are elected from the one to five districts. The Mayor and Council are responsible for approving all major city policies, all local laws, the annual budget, and the 6-year capital improvements program. In addition, they appoint and evaluate the City Manager.



EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 64,936 | \$ 62,897 | \$ 76,922 | \$ 62,780 | \$ 97,915 | 55.97% |
| Purchase/Contract Services | \$ 40,508 | \$ 38,469 | \$ 57,730 | \$ 47,875 | \$ 83,465 | 74.34% |
| Supplies | \$ 1,881 | \$ 15,877 | \$ 2,637 | \$ 2,200 | \$ 12,965 | 489.32% |
| Capital Outlay (Minor) | \$ 621 | \$ - | \$ - | \$ 300 | \$ 300 | 0.00% |
| Interfund Dept. Charges | \$ 24,527 | \$ 12,306 | \$ 12,380 | \$ 16,335 | \$ 28,820 | 76.43% |
| Other Costs | \$ 60,189 | \$ 42,018 | \$ 525 | \$ 101,000 | \$ 35,500 | -64.85% |
| Total Expenditures | \$ 192,662 | \$ 171,568 | \$ 150,195 | \$ 230,490 | \$ 258,965 | 12.35% |



FUND 100 - GENERAL FUND

DEPT - 1110 - GOVERNING BODY

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 58,776 | \$ 58,320 | \$ 58,330 |
| 5111004 | Youth Connect Stipend | \$ 13,035 | \$ - | \$ 32,625 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 71,811 | \$ 58,320 | \$ 90,955 |
| 5122001 | Social Security (FICA) Contributions | \$ 5,111 | \$ 4,460 | \$ 6,960 |
| | <i>Sub-total: Employee Benefits</i> | \$ 5,111 | \$ 4,460 | \$ 6,960 |
| | TOTAL PERSONAL SERVICES | \$ 76,922 | \$ 62,780 | \$ 97,915 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212005 | Public Relations | \$ 16,253 | \$ - | \$ 1,200 |
| 5222005 | Rep. and Maint. Office Equipment | \$ - | \$ - | \$ - |
| 5222103 | Rep. and Maint. Computers | \$ 8,105 | \$ 6,475 | \$ 8,615 |
| | <i>Sub-total: Prof. & Tech. Services</i> | \$ 24,358 | \$ 6,475 | \$ 9,815 |
| 5231001 | Insurance, Other than Benefits | \$ 997 | \$ 1,070 | \$ 1,515 |
| 5232001 | Communication Devices/Service | \$ 3,560 | \$ 4,630 | \$ 4,635 |
| 5233001 | Advertising | \$ 791 | \$ 500 | \$ 500 |
| 5234001 | Printing & Binding | \$ 354 | \$ - | \$ - |
| 5235109 | Travel - District 5 | \$ 781 | \$ 2,000 | \$ 3,000 |
| 5235110 | Travel - District 4 | \$ 781 | \$ 2,000 | \$ 3,000 |
| 5235111 | Travel - District 1 | \$ 1,056 | \$ 2,000 | \$ 3,000 |
| 5235112 | Travel - Mayor | \$ 1,439 | \$ 2,000 | \$ 3,000 |
| 5235113 | Travel - District 2 | \$ 781 | \$ 2,000 | \$ 3,000 |
| 5235114 | Travel - District 3 | \$ 781 | \$ 2,000 | \$ 3,000 |
| 5236001 | Dues and Fees | \$ 4,549 | \$ 5,000 | \$ 5,000 |
| 5237001 | Education and Training | \$ 1,813 | \$ - | \$ 2,000 |
| 5237013 | Education - District 2 | \$ 920 | \$ 2,200 | \$ 2,000 |
| 5237014 | Education - District 3 | \$ 745 | \$ 2,200 | \$ 2,000 |
| 5237109 | Education - District 5 | \$ 1,595 | \$ 2,200 | \$ 2,000 |
| 5237110 | Education - District 4 | \$ 760 | \$ 2,200 | \$ 2,000 |
| 5237111 | Education - District 1 | \$ 3,575 | \$ 2,200 | \$ 2,000 |
| 5237112 | Education - Mayor | \$ 1,375 | \$ 2,200 | \$ 2,000 |
| 5238501 | Contract Labor/Services | \$ 6,722 | \$ 5,000 | \$ 30,000 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 33,373 | \$ 41,400 | \$ 73,650 |
| | TOTAL PURCHASED SERVICES | \$ 57,730 | \$ 47,875 | \$ 83,465 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 251 | \$ 500 | \$ 750 |
| 5313001 | Provisions | \$ 965 | \$ 1,200 | \$ 12,000 |
| 5314001 | Books and Periodicals | \$ - | \$ - | \$ 115 |
| 5316001 | Small Tools & Equipment | \$ 1,421 | \$ 500 | \$ 100 |
| 5316003 | Computer Accessories | \$ - | \$ - | \$ - |
| | TOTAL SUPPLIES | \$ 2,637 | \$ 2,200 | \$ 12,965 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture and Fixtures | \$ - | \$ 300 | \$ 300 |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ - | \$ 300 | \$ 300 |

FUND 100 - GENERAL FUND

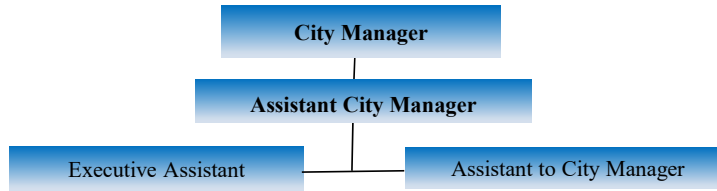
DEPT - 1110 - GOVERNING BODY

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|-------------------|-------------------|-------------------|
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 12,485 |
| 5524001 | Self-funded Insurance (Medical) | \$ 11,700 | \$ 15,660 | \$ 15,660 |
| 5524002 | Life and Disability | \$ 350 | \$ 345 | \$ 345 |
| 5524003 | Wellness Program | \$ 330 | \$ 330 | \$ 330 |
| | TOTAL INTERFUND/INTERDEP'T. | \$ 12,380 | \$ 16,335 | \$ 28,820 |
| 57 | OTHER COSTS | | | |
| 5710204 | Payment to Blue Mile Foundation/Blue Creek | \$ - | \$ 50,000 | \$ 20,000 |
| 5710205 | Commissions | \$ - | \$ 15,000 | \$ 15,000 |
| 5730124 | Youth Connect | \$ - | \$ 35,000 | \$ - |
| 5734001 | Miscellaneous Expenses | \$ 525 | \$ 1,000 | \$ 500 |
| 5734108 | Vaccine Incentive Programs | \$ - | \$ - | \$ - |
| | TOTAL OTHER COSTS | \$ 525 | \$ 101,000 | \$ 35,500 |
| | TOTAL EXPENDITURES | \$ 150,195 | \$ 230,490 | \$ 258,965 |

FUND - 100

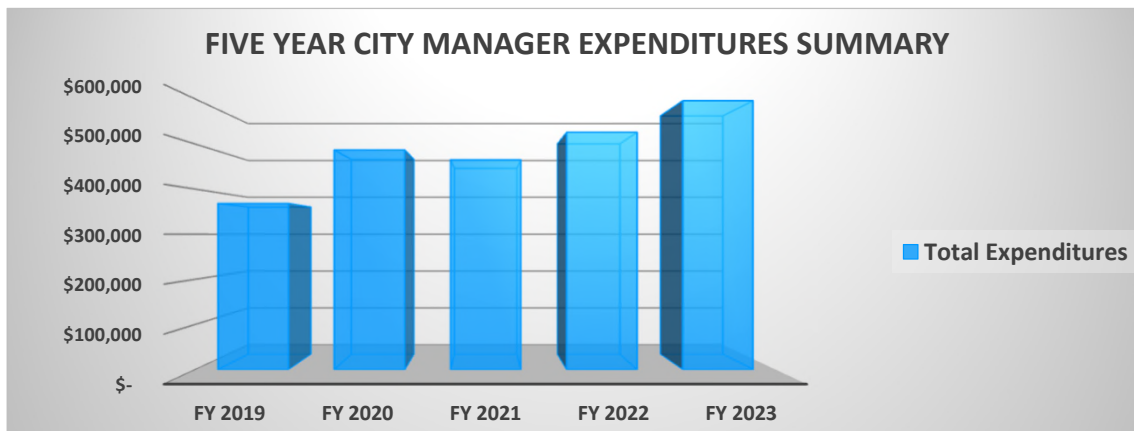
DEPT - 1320 - CITY MANAGER

Appointed by the City Council, the City Manager is the chief administrative officer of the City. The City Manager presides over daily operation and administration for the city government within the guidelines of City ordinances, policies, and procedures; state and federal laws; and implements directives from the Mayor and City Council. The Assistant City Manager provides direct support to the City Manager with city-wide administration support. The City Manager is responsible for preparing the annual budget and capital improvements program, evaluating and supervising all department heads, assuring that all policies and ordinances are enforced, and recommending policy changes as required with assistance of the Assistant City Manager.



EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 228,103 | \$ 376,240 | \$ 394,365 | \$ 441,298 | \$ 508,040 | 15.12% |
| Purchase/Contract Services | \$ 84,183 | \$ 58,046 | \$ 33,620 | \$ 44,980 | \$ 40,355 | -10.28% |
| Supplies | \$ 357 | \$ 9,175 | \$ 3,386 | \$ 1,300 | \$ 3,665 | 181.92% |
| Capital Outlay | \$ 2,822 | \$ 3,170 | \$ 802 | \$ 1,500 | \$ - | -100.00% |
| Interfund Dept. Charges | \$ 38,218 | \$ 38,454 | \$ 32,155 | \$ 35,990 | \$ 43,380 | 20.53% |
| Other Costs | \$ 14,385 | \$ 1,840 | \$ 561 | \$ 1,000 | \$ 500 | -50.00% |
| Total Expenditures | \$ 368,068 | \$ 486,925 | \$ 464,889 | \$ 526,068 | \$ 595,940 | 13.28% |



FUND 100 - GENERAL FUND

DEPT - 1320 - CITY MANAGER'S OFFICE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 318,927 | \$ 366,414 | \$ 416,865 |
| 5113001 | Overtime | \$ 137 | \$ - | \$ - |
| | <i>Sub-total: Salaries and Wages</i> | \$ 319,064 | \$ 366,414 | \$ 416,865 |
| 5122001 | Social Security (FICA) Contributions | \$ 22,615 | \$ 28,031 | \$ 31,890 |
| 5124001 | Retirement Contributions | \$ 35,770 | \$ 29,313 | \$ 41,685 |
| 5127001 | Workers Compensation | \$ 761 | \$ 740 | \$ 800 |
| 5129002 | Employee Drug Screen | \$ - | \$ - | \$ - |
| 5129006 | Vehicle Allowance | \$ 16,155 | \$ 16,800 | \$ 16,800 |
| | <i>Sub-total: Employee Benefits</i> | \$ 75,301 | \$ 74,884 | \$ 91,175 |
| | TOTAL PERSONAL SERVICES | \$ 394,365 | \$ 441,298 | \$ 508,040 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212005 | Public Relations | \$ - | \$ - | \$ - |
| | <i>Sub-total: Prof. and Tech. Services</i> | \$ - | \$ - | \$ - |
| 5222001 | Rep. and Maint. Equipment | \$ - | \$ 7,500 | \$ 110 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 178 | \$ 300 | \$ - |
| 5222103 | Rep. and Maint. Computers | \$ 3,698 | \$ 6,060 | \$ 6,750 |
| | <i>Sub-total: Property Services</i> | \$ 3,876 | \$ 13,860 | \$ 6,860 |
| 5231001 | Insurance, Other than Benefits | \$ 2,761 | \$ 2,905 | \$ 3,230 |
| 5232001 | Communication Devices/Service | \$ 4,419 | \$ 4,465 | \$ 5,765 |
| 5233001 | Advertising | \$ 5,225 | \$ 2,250 | \$ 1,000 |
| 5234001 | Printing and Binding | \$ 269 | \$ - | \$ - |
| 5235001 | Travel | \$ 2,511 | \$ 7,500 | \$ 7,500 |
| 5236001 | Dues and Fees | \$ 6,394 | \$ 4,000 | \$ 4,000 |
| 5237001 | Education and Training | \$ 3,642 | \$ 5,000 | \$ 6,000 |
| 5238501 | Contracted Services | \$ 4,523 | \$ 5,000 | \$ 6,000 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 29,744 | \$ 31,120 | \$ 33,495 |
| | TOTAL PURCHASED SERVICES | \$ 33,620 | \$ 44,980 | \$ 40,355 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 1,681 | \$ 500 | \$ 2,900 |
| 5311005 | Uniforms | \$ - | \$ 500 | \$ 250 |
| 5311107 | Software Applications | \$ 970 | \$ - | \$ - |
| 5313001 | Provisions | \$ 357 | \$ - | \$ 400 |
| 5314001 | Books and Periodicals | \$ 110 | \$ 300 | \$ 115 |
| 5316001 | Small Tools and Equipment | \$ 268 | \$ - | \$ - |
| | TOTAL SUPPLIES | \$ 3,386 | \$ 1,300 | \$ 3,665 |
| 54 | CAPITAL OUTLAY | | | |
| 5423001 | Furniture and Fixtures | \$ 777 | \$ 1,500 | \$ - |
| 5424001 | Computers | \$ 25 | \$ - | \$ - |
| | TOTAL CAPITAL OUTLAY | \$ 802 | \$ 1,500 | \$ - |

FUND 100 - GENERAL FUND

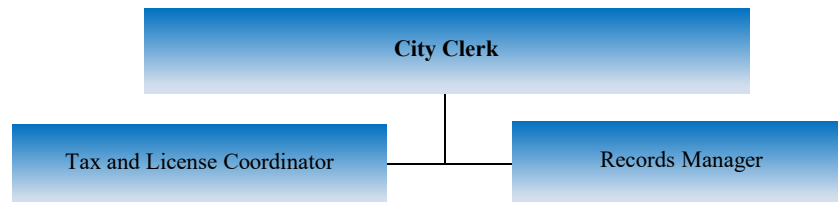
DEPT - 1320 - CITY MANAGER'S OFFICE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|-------------------|-------------------|-------------------|
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 6,240 |
| 5524001 | Self-funded Insurance (Medical) | \$ 30,490 | \$ 31,615 | \$ 33,295 |
| 5524002 | Life and Disability | \$ 1,445 | \$ 2,205 | \$ 1,780 |
| 5524003 | Wellness Program | \$ 220 | \$ 220 | \$ 765 |
| 5524004 | OPEB | \$ - | \$ 1,950 | \$ 1,300 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 32,155 | \$ 35,990 | \$ 43,380 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ 561 | \$ 1,000 | \$ 500 |
| | TOTAL OTHER COSTS | \$ 561 | \$ 1,000 | \$ 500 |
| | TOTAL EXPENDITURES | \$ 464,889 | \$ 526,068 | \$ 595,940 |

FUND - 100

DEPT - 1330 - CITY CLERK'S OFFICE

This department is headed by the City Clerk. This department handles all of the property tax billing and collection, and occupation tax and other licenses and billing and collection. The City Clerk serves as supervisor of the city elections. The City Clerk is also responsible for records management including maintaining all official codes, ordinances, records and documents.



| GOALS | | FY 2022 STATUS | FY 2023 BUDGET |
|--|--|----------------|----------------|
| FY 2022 | | | |
| 1. Continue scanning all records into a digitized, searchable database. | | Ongoing | Ongoing |
| 2. Reduce paper copies whenever possible, using the server storage capability. | | Ongoing | Ongoing |
| 3. Use condensed printing on large printing jobs whenever feasible. | | Ongoing | Ongoing |
| 4. Destroy records that have been scanned and are not of historical value. | | Ongoing | Ongoing |
| FY 2023 | | | |
| 1. Standardize record keeping with other departments | | Ongoing | Ongoing |
| 2. Create license renewal application to submit electronically | | Ongoing | Ongoing |

OBJECTIVES FOR FISCAL YEAR 2023

1. Comply with Federal, State and City mandates and regulations governing official City Council meeting, actions and documentation; Elections; and City-wide policies and procedures concerning official government records.
2. Maintain and oversee updates to the City of Statesboro Code of Ordinances.
3. Respond to Open Records Requests for City documents promptly in compliance with the Open Records Act.

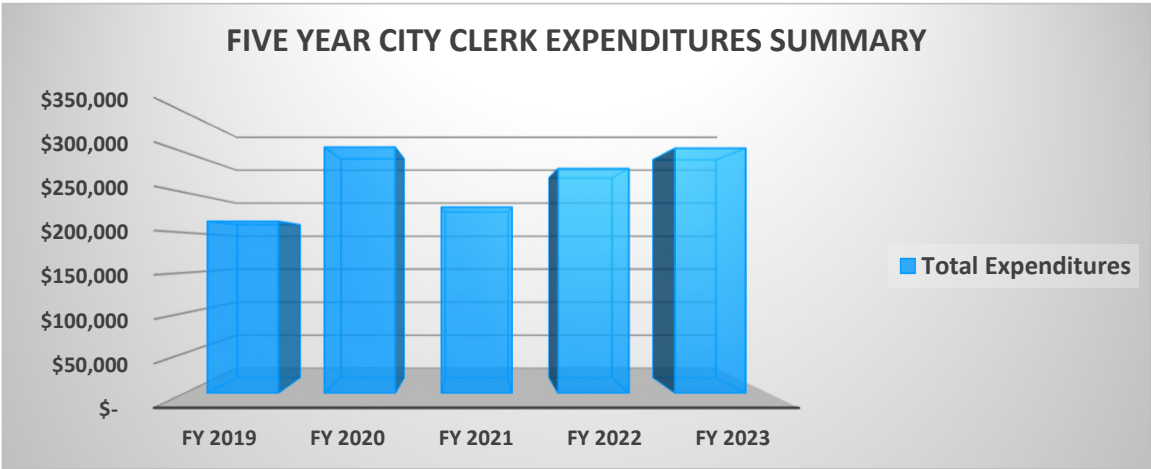
PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|---|--------------|--------------|--------------|----------------|--------------|
| Council Workshops attended | 4 | 14 | 16 | 12 | 12 |
| Council meetings attended/Called Meetings | 33 | 24 | 24 | 30 | 30 |
| Council Minutes recorded & transcribed within two weeks | 33 | 38 | 40 | 42 | 42 |
| Open Records Requests processed | 232 | 278 | 345 | 375 | 525 |
| Number of Business License issued | 1,578 | 1,666 | 1,734 | 1,750 | 1,750 |
| Dollar Value of Business License issued | \$ 428,255 | \$ 478,237 | \$ 518,487 | \$ 520,500 | \$ 523,000 |
| Number of Property Tax Bills issued | 8,453 | 8,487 | 8,487 | 8,487 | 8,630 |
| Dollar Value of Property Tax Bills issued | \$ 5,151,675 | \$ 5,374,005 | \$ 5,374,005 | \$ 5,469,662 | \$ 5,497,378 |
| Number of Alcohol Licenses issued | 85 | 79 | 85 | 90 | 90 |
| Dollar Value of Alcohol Licenses issued | \$ 154,162 | \$ 206,387 | \$ 175,000 | \$ 180,000 | \$ 220,000 |

| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|---|-------------|-------------|-------------|----------------|-------------|
| Percent of Workshop Minutes of Council meetings transcribed within two weeks. | 100% | 100% | 100% | 100% | 100% |
| Percent of Minutes of Council meetings recorded and transcribed within two weeks. | 100% | 100% | 100% | 100% | 100% |
| Percent of requests for information responded to within three days of receipt. | 100% | 100% | 100% | 100% | 100% |

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 137,419 | \$ 155,604 | \$ 169,983 | \$ 173,253 | \$ 192,860 | 11.32% |
| Purchase/Contract Services | \$ 62,821 | \$ 139,241 | \$ 40,548 | \$ 80,870 | \$ 77,110 | -4.65% |
| Supplies | \$ 3,682 | \$ 2,606 | \$ 1,235 | \$ 1,500 | \$ 2,300 | 53.33% |
| Capital Outlay (Minor) | \$ 120 | \$ - | \$ - | \$ 500 | \$ 500 | 0.00% |
| Interfund Dept. Charges | \$ 7,488 | \$ 6,607 | \$ 19,139 | \$ 20,605 | \$ 30,284 | 46.97% |
| Other Costs | \$ 2,617 | \$ 2,320 | \$ 923 | \$ 3,000 | \$ 2,000 | -33.33% |
| Total Expenditures | \$ 214,147 | \$ 306,379 | \$ 231,828 | \$ 279,728 | \$ 305,054 | 9.05% |



FUND 100 - GENERAL FUND

DEPT - 1330 - CITY CLERK'S OFFICE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 145,850 | \$ 148,858 | \$ 161,230 |
| 5113001 | Overtime | \$ 509 | \$ 500 | \$ 500 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 146,360 | \$ 149,358 | \$ 161,730 |
| 5122001 | Social Security (FICA) Contributions | \$ 10,579 | \$ 11,426 | \$ 14,345 |
| 5124001 | Retirement Contributions | \$ 12,537 | \$ 11,949 | \$ 16,225 |
| 5127001 | Workers Compensation | \$ 507 | \$ 520 | \$ 560 |
| | <i>Sub-total: Employee Benefits</i> | \$ 23,623 | \$ 23,895 | \$ 31,130 |
| | TOTAL PERSONAL SERVICES | \$ 169,983 | \$ 173,253 | \$ 192,860 |
| 52 | PURCHASED/CONTRACT SERVICES | | | |
| 5211001 | Official/Adminstrative | \$ 2,476 | \$ 2,500 | \$ 2,500 |
| 5212001 | Legal Fees | \$ 3,400 | \$ 1,700 | \$ 1,700 |
| 5222001 | Rep. and Maint. (Equipment) | \$ - | \$ - | \$ - |
| | <i>Sub-total: Prof. and Tech. Services</i> | \$ 5,876 | \$ 4,200 | \$ 4,200 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 2,355 | \$ 2,800 | \$ 2,800 |
| 5222102 | Software Support | \$ 8,933 | \$ 4,000 | \$ 21,000 |
| 5222103 | Rep. and Maint. Computers | \$ 7,152 | \$ 7,255 | \$ 11,255 |
| | <i>Sub-total: Property Services</i> | \$ 18,441 | \$ 14,055 | \$ 35,055 |
| 5231001 | Insurance, Other than Benefits | \$ 1,457 | \$ 1,530 | \$ 1,715 |
| 5232001 | Communication Devices/Service | \$ 3,593 | \$ 3,535 | \$ 3,340 |
| 5232006 | Postage | \$ 2,862 | \$ 3,000 | \$ 1,000 |
| 5233001 | Advertising | \$ 2,032 | \$ 5,750 | \$ 4,000 |
| 5234001 | Printing and Binding | \$ - | \$ - | \$ - |
| 5235001 | Travel | \$ 977 | \$ 3,000 | \$ 3,000 |
| 5236001 | Dues and Fees | \$ 385 | \$ 300 | \$ 300 |
| 5237001 | Education and Training | \$ 1,785 | \$ 5,500 | \$ 4,500 |
| 5238501 | Contract Labor/Services | \$ 3,141 | \$ 40,000 | \$ 20,000 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 16,232 | \$ 62,615 | \$ 37,855 |
| | TOTAL PURCHASED SERVICES | \$ 40,548 | \$ 80,870 | \$ 77,110 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 1,002 | \$ 1,000 | \$ 1,500 |
| 5311005 | Uniforms | \$ 233 | \$ 200 | \$ 500 |
| 5313001 | Provisions | \$ - | \$ - | \$ 200 |
| 5316001 | Small Tools and Equipment | \$ - | \$ 300 | \$ 100 |
| | TOTAL SUPPLIES | \$ 1,235 | \$ 1,500 | \$ 2,300 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture and Fixtures | \$ - | \$ 500 | \$ 500 |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ - | \$ 500 | \$ 500 |

FUND 100 - GENERAL FUND

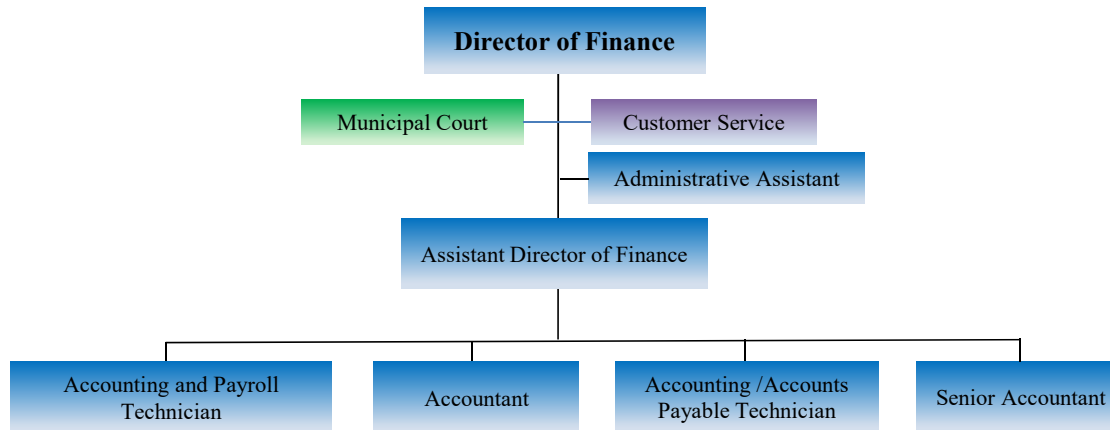
DEPT - 1330 - CITY CLERK'S OFFICE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|-------------------|-------------------|-------------------|
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 9,245 |
| 5524001 | Self-funded Insurance (Medical) | \$ 18,175 | \$ 18,330 | \$ 18,328 |
| 5524002 | Life and Disability | \$ 799 | \$ 810 | \$ 838 |
| 5524003 | Wellness Program | \$ 165 | \$ 165 | \$ 573 |
| 5524004 | OPEB | \$ - | \$ 1,300 | \$ 1,300 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 19,139 | \$ 20,605 | \$ 30,284 |
| 57 | OTHER COSTS | | | |
| 5720002 | FIFA Filing Fee | \$ 924 | \$ 3,000 | \$ 2,000 |
| 5734001 | Miscellaneous Expenses | \$ - | \$ - | \$ - |
| 5734103 | Tax Sale Fees | \$ - | \$ - | \$ - |
| 5760001 | Over/Short | \$ (1) | \$ - | \$ - |
| 5760002 | Amber-Over/Short | \$ - | \$ - | \$ - |
| | TOTAL OTHER COSTS | \$ 923 | \$ 3,000 | \$ 2,000 |
| | TOTAL EXPENDITURES | \$ 231,828 | \$ 279,728 | \$ 305,054 |

FUND - 100

DEPT - 1510 - FINANCE DEPARTMENT

This department is headed by the Director of Finance. This department is responsible for assisting the City Manager in the preparation of the Budget and the Capital Improvements Program. Once the Budget is adopted, this department is responsible for entering it into the accounting system, including any subsequent amendments. They then administer the Budget, prepare monthly finance reports, and work with the auditor on the annual outside audit. This department is also responsible for all investments, debt management, bank reconciliations, paying all invoices, payroll processing, and fixed assets.



STATEMENT OF SERVICE

The mission of Financial Administration is to provide superior customer and financial services with integrity for the enhancement of the City and the community. Financial Administration is responsible for the accounting and financial reporting of all City operations.

| GOALS | | FY 2022 STATUS | FY 2023 PROJECTED |
|---|--|----------------|-------------------|
| FY 2022 | | | |
| 1. To review and revise the city's budget practices to ensure that the city continues to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association and to strive for special recognition for policy communication. | | Ongoing | Ongoing |
| 2. Written operational procedures for all financial activities to include: Accounts Payable, Payroll and Bank Reconciliations, Fixed Asset Management. | | In process | Complete |
| 3. To continue to receive the certificate of excellence in financial reporting from GFOA. | | Ongoing | Ongoing |
| 4. Participate in GFOA's Popular Annual Financial Reporting Awards Program (PAFR) | | Ongoing | Ongoing |
| 5. Cross train finance staff. | | Ongoing | Ongoing |
| 6. Prepare and administer a fiscally conservative operating and capital budget that stay within available resources. Build up the reserve funds to the targeted level in each fund. | | Ongoing | Ongoing |
| 7. Prepare accurate monthly financial reports for the governing body and management, so that decision-makers have timely financial information. | | Ongoing | Ongoing |
| 8. Obtain an unqualified (clean) audit opinion, and prepare the Annual Comprehensive Finance Report. | | Ongoing | Ongoing |
| FY 2023 | | | |
| 9. Research and possibly implement Electronic Accounts Payable | | In process | Complete |
| 10. Have two members of the Finance Staff complete Level One Certification | | In process | Complete |
| 11. Update the Budget Preparation Manual | | In process | Complete |
| 12. Review and update all Financial Policies | | In process | Complete |
| 13. Hold a training class on Budget Preparation for Departments | | | Complete |

OBJECTIVES FOR FISCAL YEAR 2023

1. Distribute monthly financial reports by the 10th working day of the month.
2. Continue staff professional and technical development.
3. Earn the Distinguished Budget Award from the Government Finance Officers Association's (GFOA) Distinguished Budget Award Program.
4. Calculate and distribute payroll payments to City employees and ensure that payroll tax liabilities are paid in a timely manner.
5. Maintain current inventory of fixed assets.
6. Prepare the Annual Comprehensive Financial Report (ACFR) within 120 days of fiscal year end.
7. Prepare the Popular Annual Financial Report (PAFR) within 120 days of fiscal year end.
8. Earn the GFOA Award for Outstanding Achievement in Popular Financial Reporting for the City's PAFR.
9. Earn the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's ACFR.
10. Continue to reduce the outstanding debt of the City, while incurring only a limited amount of new indebtedness.
11. Continue to monitor internal controls so that all funds are properly received and accounted for.
12. Monitor compliance closely on the procurement card process.
13. Audit the hotel/motel operators every three years to assure compliance with the hotel/motel tax.

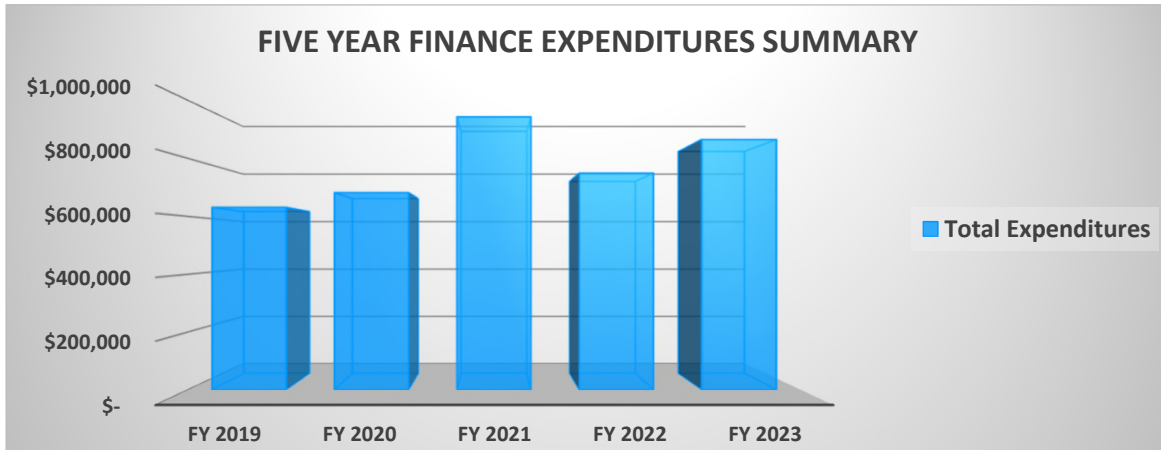
PERFORMANCE MEASURES

| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|--|------------------------|------------------------|------------------------|---------------------------|------------------------|
| Accounts payable checks issued | 3,123 | 3,088 | 2,754 | 2,625 | 2,700 |
| Direct Deposit Payroll issued | 7,998 | 8,368 | 8,420 | 8,218 | 8,300 |
| Paper Payroll checks issued | 91 | 67 | 64 | 80 | 90 |
| Documents produced and published | 3 | 2 | 3 | 3 | 3 |
| Number of operating funds that meet financial reserve targets | 6 of 8 | 6 of 8 | 6 of 8 | 6 of 8 | 6 of 8 |
| The department obtained an Unqualified (Clean) Audit Opinion | 1 | 1 | 1 | 1 | 1 |
| The FY Budget received the Government Finance Officers Association's Distinguished Budget Presentation Award | 1 | 1 | 1 | 1 | 1 |
| The FY ACFR received the Government Officer's Association's Certificate of Achievement for Excellence in Financial Reporting | 1 | 1 | 1 | 1 | 1 |

| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|--|------------------------|------------------------|------------------------|---------------------------|------------------------|
| Percent of vendor invoices processed within 30 days. | 98% | 97% | 98% | 98% | 98% |
| Percent of monthly operations reports distributed within 10 working days. | 75% | 75% | 75% | 83% | 83% |
| Percent of monthly closings completed within 5 working days. | 75% | 75% | 75% | 83% | 83% |
| Publish financial information no later than 120 days after fiscal year end as required by State law. | 12/31/2019 | 1/30/2021 | 12/15/2021 | 12/15/2022 | 12/15/2023 |
| Annual audit field work completed within State law guidelines. | 9/30/2019 | 11/30/2021 | 9/15/2021 | 12/15/2022 | 12/15/2023 |

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 296,119 | \$ 326,095 | \$ 332,955 | \$ 402,556 | \$ 469,915 | 16.73% |
| Purchase/Contract Services | \$ 148,241 | \$ 128,630 | \$ 157,591 | \$ 134,840 | \$ 150,700 | 11.76% |
| Supplies | \$ 5,326 | \$ 6,230 | \$ 9,318 | \$ 5,400 | \$ 7,250 | 34.26% |
| Capital Outlay (Minor) | \$ 392 | \$ - | \$ 2,693 | \$ 200 | \$ 450 | 125.00% |
| Interfund Dept. Charges | \$ 56,838 | \$ 51,250 | \$ 50,598 | \$ 59,925 | \$ 68,200 | 13.81% |
| Other Costs | \$ 124,523 | \$ 169,697 | \$ 389,730 | \$ 146,100 | \$ 168,350 | 15.23% |
| Total Expenditures | \$ 631,439 | \$ 681,902 | \$ 942,885 | \$ 749,021 | \$ 864,865 | 15.47% |



FUND 100 - GENERAL FUND

DEPT - 1510 - FINANCE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 277,196 | \$ 341,819 | \$ 393,125 |
| 5113001 | Overtime | \$ 586 | \$ 500 | \$ 600 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 277,782 | \$ 342,319 | \$ 393,725 |
| 5122001 | Social Security (FICA) Contributions | \$ 19,984 | \$ 26,187 | \$ 30,110 |
| 5124001 | Retirement Contributions | \$ 28,499 | \$ 27,385 | \$ 39,360 |
| 5127001 | Workers Compensation | \$ 690 | \$ 665 | \$ 720 |
| 5129022 | Employee Drug Screening | \$ - | \$ - | \$ - |
| 5129006 | Vehicle Allowance | \$ 6,000 | \$ 6,000 | \$ 6,000 |
| | <i>Sub-total: Employee Benefits</i> | \$ 55,173 | \$ 60,237 | \$ 76,190 |
| | TOTAL PERSONAL SERVICES | \$ 332,955 | \$ 402,556 | \$ 469,915 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212003 | Audit | \$ 49,250 | \$ 50,000 | \$ 55,000 |
| 5212009 | Finance Consulting | \$ 33,735 | \$ 10,000 | \$ 13,000 |
| 5213001 | Computer Programing Fees | \$ - | \$ - | \$ - |
| | <i>Sub-total: Prof. and Tech. Services</i> | \$ 82,985 | \$ 60,000 | \$ 68,000 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 1,068 | \$ 1,500 | \$ 1,200 |
| 5222102 | Software Support | \$ 295 | \$ 300 | \$ 1,820 |
| 5222103 | Rep. and Maint. Computers | \$ 14,621 | \$ 18,295 | \$ 21,665 |
| 5223200 | Rentals | \$ - | \$ - | \$ - |
| | <i>Sub-total: Property Services</i> | \$ 15,984 | \$ 20,095 | \$ 24,685 |
| 5231001 | Insurance, Other than Benefits | \$ 24,955 | \$ 28,405 | \$ 28,760 |
| 5232001 | Communication Devices/Service | \$ 3,610 | \$ 3,365 | \$ 3,355 |
| 5232006 | Postage | \$ 7,896 | \$ 7,000 | \$ 7,000 |
| 5233001 | Advertising | \$ 977 | \$ 300 | \$ 1,000 |
| 5234001 | Printing and Binding | \$ 3,263 | \$ 3,275 | \$ 3,700 |
| 5235001 | Travel | \$ 926 | \$ 4,500 | \$ 4,500 |
| 5236001 | Dues and Fees | \$ 13,650 | \$ 1,900 | \$ 2,700 |
| 5237001 | Education and Training | \$ 3,345 | \$ 6,000 | \$ 7,000 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 58,622 | \$ 54,745 | \$ 58,015 |
| | TOTAL PURCHASED SERVICES | \$ 157,591 | \$ 134,840 | \$ 150,700 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 6,037 | \$ 3,800 | \$ 5,500 |
| 5311005 | Uniforms | \$ - | \$ 200 | \$ 350 |
| 5311107 | Software Applications | \$ 150 | \$ 150 | \$ 150 |
| 5313001 | Provisions | \$ 45 | \$ 450 | \$ 450 |
| 5314001 | Books and Periodicals | \$ 569 | \$ 600 | \$ 600 |
| 5316000 | Small Tools and Equipment | \$ 2,315 | \$ 200 | \$ 200 |
| 5316003 | Computer Accessories | \$ 201 | \$ - | \$ - |
| | TOTAL SUPPLIES | \$ 9,318 | \$ 5,400 | \$ 7,250 |

FUND 100 - GENERAL FUND

DEPT - 1510 - FINANCE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|-------------------|-------------------|-------------------|
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture and Fixtures | \$ 944 | \$ 200 | \$ 450 |
| 5424001 | Computers | \$ 1,750 | \$ - | \$ - |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 2,693 | \$ 200 | \$ 450 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 6,240 |
| 5524001 | Self-funded Insurance (Medical) | \$ 48,665 | \$ 54,330 | \$ 55,360 |
| 5524002 | Life and Disability | \$ 1,548 | \$ 1,960 | \$ 2,010 |
| 5524003 | Wellness Program | \$ 385 | \$ 385 | \$ 1,340 |
| 5524004 | OPEB | \$ - | \$ 3,250 | \$ 3,250 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 50,598 | \$ 59,925 | \$ 68,200 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ 5,111 | \$ 500 | \$ 500 |
| 5734010 | Mortgage & Rental Relief - COVID | \$ 100,000 | \$ - | \$ - |
| 5734011 | Utility Assistance - COVID | \$ 9,296 | \$ - | \$ 2,000 |
| 5734012 | Small Business Relief - COVID | \$ 101,088 | \$ - | \$ - |
| 5734013 | Food Assistance - COVID | \$ 13,000 | \$ - | \$ - |
| 5740001 | Bad Debts | \$ - | \$ 1,000 | \$ 2,000 |
| 5741001 | Collection Costs | \$ - | \$ - | \$ - |
| 5741002 | Bank Card Charges | \$ 156,669 | \$ 140,000 | \$ 155,000 |
| 5741003 | Bank Charges | \$ 4,566 | \$ 4,600 | \$ 8,850 |
| | TOTAL OTHER COSTS | \$ 389,730 | \$ 146,100 | \$ 168,350 |
| | TOTAL EXPENDITURES | \$ 942,885 | \$ 749,021 | \$ 864,865 |

FUND - 100

DEPT - 1530 - LEGAL

This department is headed by the City Attorney. The City Attorney serves as the general counsel to the municipal corporation of the City of Statesboro. The City Attorney's duties include representing the City in litigation; drafting and reviewing legal instruments that concern the rights and obligations of the city; providing legal counsel and legal opinions on matters relevant to the City, and supervising and working with outside counsel who represent the City.

City Attorney

STATEMENT OF SERVICE

The mission of the City Attorney is to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro. This mission is accomplished by providing legal advice and representation on City matters to the City's elected and appointed officials as well as department heads. This mission is further accomplished by effectively representing the City in litigation.

| GOALS | FY 2022 STATUS | FY 2023 PROJECTED |
|---|----------------|-------------------|
| FY 2022 | | |
| 1. Provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro. | Ongoing | - |
| 2. Provide effective representation to the City of Statesboro in any litigation in which the City is a party. | Ongoing | - |
| 3. Ensure the fair prosecution of criminal offenses in the Municipal Court of Statesboro. | Ongoing | - |
| FY 2023 | | |
| Continue with FY2022 goals. | - | Continuance |

OBJECTIVES FOR FISCAL YEAR 2023

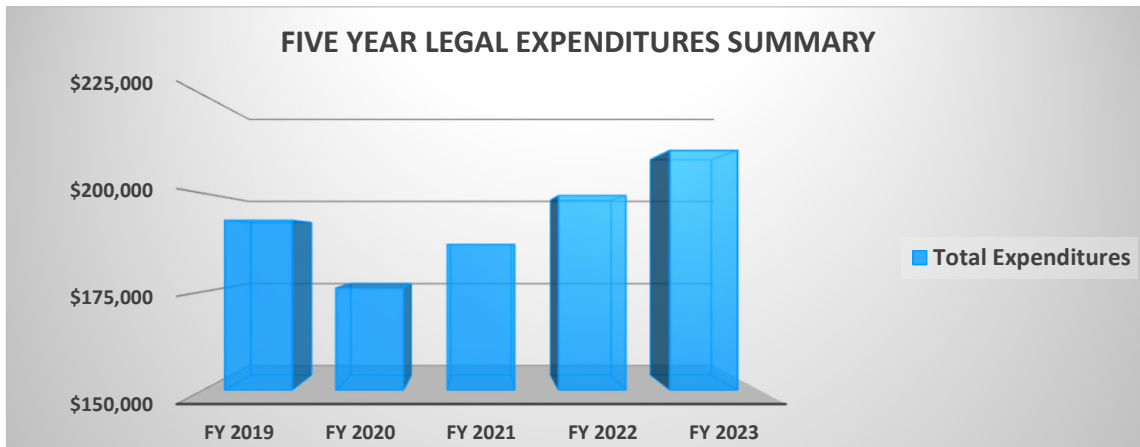
1. Continue to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro.
2. Continue to effectively represent the City of Statesboro in litigation.

PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|-----------------------------------|-------------|-------------|-------------|----------------|-------------|
| Council Meetings Attended | 24 | 24 | 24 | 24 | 24 |
| Work Sessions Attended | 7 | 12 | 12 | 12 | 12 |
| Department Head Meetings Attended | 15 | 20 | 20 | 20 | 24 |
| Court calendars attended | 36 | 36 | 36 | 36 | 36 |

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------------|
| Personal Services/Benefits | \$ 95,110 | \$ 101,251 | \$ 110,747 | \$ 114,694 | \$ 126,595 | 10.38% |
| Purchase/Contract Services | \$ 80,871 | \$ 55,359 | \$ 62,211 | \$ 69,045 | \$ 69,835 | 1.14% |
| Supplies | \$ 4,351 | \$ 5,622 | \$ 1,122 | \$ 3,050 | \$ 2,050 | -32.79% |
| Capital Outlay (Minor) | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Interfund Dept. Charges | \$ 12,813 | \$ 12,862 | \$ 12,882 | \$ 12,645 | \$ 12,420 | -1.78% |
| Other Costs | \$ - | \$ 837 | \$ - | \$ - | \$ - | 0.00% |
| Total Expenditures | \$ 193,145 | \$ 175,931 | \$ 186,962 | \$ 199,434 | \$ 210,900 | 5.75% |



FUND 100 - GENERAL FUND

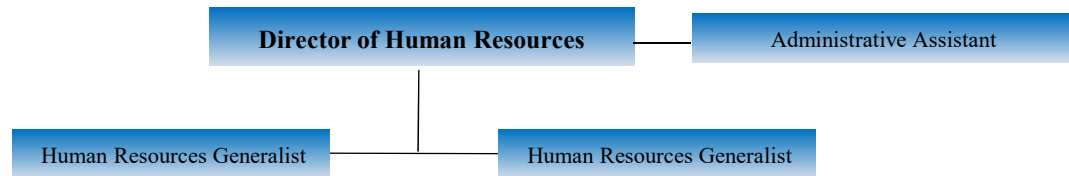
DEPT - 1530 - LEGAL

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 92,209 | \$ 95,690 | \$ 103,925 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 92,209 | \$ 95,690 | \$ 103,925 |
| 5122001 | Social Security (FICA) Contributions | \$ 6,708 | \$ 7,320 | \$ 7,950 |
| 5124001 | Retirement Contributions | \$ 11,613 | \$ 11,474 | \$ 14,495 |
| 5127001 | Workers Compensation | \$ 217 | \$ 210 | \$ 225 |
| | <i>Sub-total: Employee Benefits</i> | \$ 18,537 | \$ 19,004 | \$ 22,670 |
| | TOTAL PERSONAL SERVICES | \$ 110,747 | \$ 114,694 | \$ 126,595 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5211001 | Official/Administrative | \$ 1,856 | \$ 1,000 | \$ - |
| 5212001 | Legal Fees | \$ 52,381 | \$ 60,000 | \$ 60,000 |
| | <i>Sub-total: Prof. and Tech. Services</i> | \$ 54,237 | \$ 61,000 | \$ 60,000 |
| 5222005 | Repair & Maint. - Office Equipment | \$ 178 | \$ 250 | \$ 250 |
| 5222103 | Rep. and Maint. Computers | \$ 1,840 | \$ 1,870 | \$ 3,735 |
| | <i>Sub-total: Property Services</i> | \$ 2,018 | \$ 2,120 | \$ 3,985 |
| 5231001 | Insurance, Other than Benefits | \$ 3,040 | \$ 1,100 | \$ 1,225 |
| 5232001 | Communication Devices/Service | \$ 1,160 | \$ 1,175 | \$ 975 |
| 5232006 | Postage | \$ 14 | \$ 100 | \$ 100 |
| 5235001 | Travel | \$ 781 | \$ 2,000 | \$ 2,000 |
| 5236001 | Dues and Fees | \$ 397 | \$ 650 | \$ 650 |
| 5237001 | Education and Training | \$ 565 | \$ 900 | \$ 900 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 5,957 | \$ 5,925 | \$ 5,850 |
| | TOTAL PURCHASED SERVICES | \$ 62,211 | \$ 69,045 | \$ 69,835 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ - | \$ 50 | \$ 50 |
| 5311005 | Provisions | \$ - | \$ - | \$ - |
| 5314001 | Books and Periodicals | \$ 1,122 | \$ 3,000 | \$ 2,000 |
| | TOTAL SUPPLIES | \$ 1,122 | \$ 3,050 | \$ 2,050 |
| 54 | CAPITAL OUTLAYS | | | |
| 5424001 | Computers | \$ - | \$ - | \$ - |
| | TOTAL CAPITAL OUTLAYS | \$ - | \$ - | \$ - |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5524001 | Self-funded Insurance (Medical) | \$ 12,325 | \$ 11,430 | \$ 11,530 |
| 5524002 | Life and Disability | \$ 502 | \$ 510 | \$ 50 |
| 5524003 | Wellness Program | \$ 55 | \$ 55 | \$ 190 |
| 5524004 | OPEB | \$ - | \$ 650 | \$ 650 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 12,882 | \$ 12,645 | \$ 12,420 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ - | \$ - | \$ - |
| | TOTAL OTHER COSTS | \$ - | \$ - | \$ - |
| | TOTAL EXPENDITURES | \$ 186,962 | \$ 199,434 | \$ 210,900 |

FUND - 100

DEPT - 1540 - HUMAN RESOURCES

This department is headed by the Director of Human Resources. This department is responsible for the recruiting, selecting, orienting, developing, and retaining of employees. It administers benefits programs such as retirement, health insurance, and worker's compensation. In addition, it maintains the Classification/Compensation plan, provides guidance on employee relations matters, coordinates grievance hearings, and ensures compliance with Title VII of the Civil Rights Act, the Fair Labor Standards Act, the Americans with Disabilities Act, the Family and Medical Leave Act, and other applicable laws.



STATEMENT OF SERVICE

Vision Statement: We are committed to advancing the City of Statesboro’s position to provide the most responsive and progressive public services so our residents, businesses and visitors can enjoy the highest quality of life Statesboro has to offer. Mission Statement: To increase the success of the City of Statesboro by improving “decisions” that depend on and impact people.

| GOALS | FY 2022 STATUS | FY 2023 PROJECTED |
|--|----------------|-------------------|
| FY 2022 | | |
| 1. Implement city-wide open enrollment | Completed | Complete |
| 2. Expand employee perks card program | Ongoing | Ongoing |
| 3. Conduct quarterly reviews of employee benefits | Ongoing | Complete |
| 4. Complete & submit EEOC EEO-4 report | Completed | Complete |
| 5. Measure and maintain best practices in the areas of equal employment opportunities and reasonable workplace accommodations. | Ongoing | Complete |
| 6. Explore and implement new programs to the current new hire onboarding program | Completed | Ongoing |
| 7. Complete annual valuation for GMEBS Retirement Plan | Completed | Complete |
| 8. Budget & Implement classification and compensation cost study to remain competitive in the market | Ongoing | Ongoing |
| 9. Continue developing department S.O.P's | Ongoing | Ongoing |
| 10. Annual review of personnel policies by the policy review team | Ongoing | Ongoing |
| 11. Scan/Purge records and files in accordance with retention schedule | Completed | Complete |
| 12. Develop City of Statesboro recruitment video | Completed | Ongoing |
| 13. Enhance Human Resources webpage | Completed | Ongoing |
| 14. Continue to provide current and new employee wellness programs such as Open Gym night, 5K sponsored Races, etc. | Ongoing | Ongoing |
| 15. Coordinate WC Safety Prevention program | Ongoing | Ongoing |
| 16. Plan, schedule and conduct employee appreciation days | Ongoing | Complete |
| FY 2023 | | |
| 1. Provide supervisory and employee training in the areas of: Sexual Harassment, Interviewing, Recruitment, Disciplinary process, FLSA, FMLA, Title VII, Policy & Procedures, Performance Evaluations, Diversity, CPR. | Ongoing | Ongoing |
| 2. Evaluate HR systems. | Ongoing | Complete |
| 3. Implement Years of Service Awards Program | Ongoing | Complete |

OBJECTIVES FOR FISCAL YEAR 2023

1. To provide comprehensive programs, education, information, and problem resolution to employees, retirees, dependents, and the City to anticipate and meet their needs, attract and retain employees, optimize health and productivity, and maximize cost effectiveness.
2. To promote a diverse workforce by providing training, guidance, reasonable accommodations, assessments, and investigation of complaints to departments, employees, and applicants to foster a productive work environment free of discrimination and harassment.

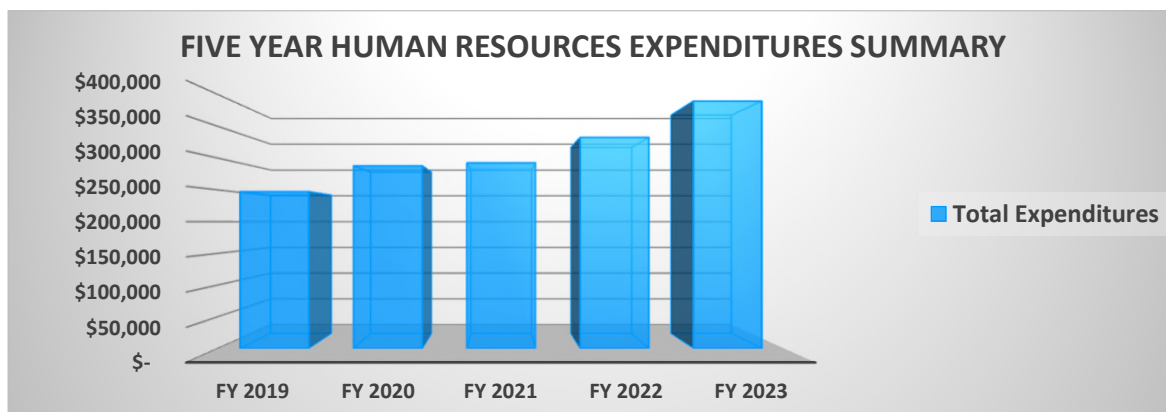
3. To promote, and foster individual and organizational effectiveness by developing and offering an array of innovative and diverse programs in support of the organization’s commitment to employee development and organizational enrichment.
4. To promote a high quality work force and collaborative relationships between management and employee organizations by providing training and guidance on managing performance, conduct issues, and contract interpretation, resolving complaints at the lowest level, and by negotiating timely and fiscally responsible agreements.
5. To collaborate with City departments to protect financial stability and promote safe practices by managing and administering insurance programs and providing education and training to ensure the health and welfare of all employees and the public we serve.
6. To provide innovative, responsive, fair and consistent recruitment, and selection services to City departments, employees, and job applicants to ensure the City employs a qualified and diverse workforce that delivers essential services to the public.
7. To provide and monitor a competitive and fair compensation system and maintain a standardized and equitable classification system which defines the scope and nature of job assignments, provides ongoing updates of classification specifications, differentiates between work assignments, identifies job expectations, and supports career development options which enables the City to hire and retain qualified employees.
8. To promote individual and organizational excellence by providing responsive and innovative leadership, financial, Information Technology, Human Resource Systems, and support services for City employees, departments, community partners, and the public.

PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|---|------------------------|------------------------|------------------------|---------------------------|------------------------|
| Applications Processed | 2740 | 2255 | 2500 | 2700 | 2100 |
| Positions Budgeted - Full Time & Part Time ** | 335 | 343 | 343 | 352 | 363 |
| Average Employee Count | 297 | 305 | 300 | 305 | 315 |
| Employee separations | 48 | 44 | 50 | 50 | 50 |
| Employee Turnover Rate | 16.16% | 14.43% | 16.67% | 16.39% | 15.87% |
| Employee Drug Tests Conducted | 123 | 128 | 140 | 155 | 150 |
| Employee Training Conducted | 1 | 19 | 30 | 30 | 30 |
| Employee Retirements | 8 | 6 | 5 | 10 | 10 |
| Health & Wellness Center Encounters | 1975 | 1820 | 2500 | 2500 | 3200 |
| Health Plan Participants | 773 | 636 | 650 | 650 | 675 |
| Workers Compensation Claims | 45 | 52 | 60 | 60 | 50 |

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|---------------------------------|
| Personal Services/Benefits | \$ 130,495 | \$ 179,732 | \$ 208,447 | \$ 220,001 | \$ 264,815 | 20.37% |
| Purchase/Contract Services | \$ 67,073 | \$ 75,371 | \$ 61,148 | \$ 81,760 | \$ 68,655 | -16.03% |
| Supplies | \$ 6,136 | \$ 6,929 | \$ 4,251 | \$ 8,000 | \$ 11,000 | 37.50% |
| Capital Outlay (Minor) | \$ 433 | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Interfund Dept. Charges | \$ 31,126 | \$ 24,871 | \$ 18,631 | \$ 20,120 | \$ 42,155 | 109.52% |
| Other Costs | \$ 12,070 | \$ 1,055 | \$ 57 | \$ 2,500 | \$ 3,000 | 20.00% |
| Total Expenditures | \$ 247,333 | \$ 287,958 | \$ 292,533 | \$ 332,381 | \$ 389,625 | 17.22% |



FUND 100 - GENERAL FUND

DEPT - 1540 - HUMAN RESOURCES

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 170,565 | \$ 181,700 | \$ 216,585 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 170,565 | \$ 181,700 | \$ 216,585 |
| 5122001 | Social Security (FICA) Contributions | \$ 13,095 | \$ 13,900 | \$ 16,570 |
| 5124001 | Retirement Contributions | \$ 15,214 | \$ 14,536 | \$ 21,660 |
| 5127001 | Workers Compensation | \$ 3,769 | \$ 3,865 | \$ 4,000 |
| 5129002 | Employee Drug Screening | \$ 35 | \$ - | \$ - |
| 5129006 | Vehicle Allowance | \$ 5,769 | \$ 6,000 | \$ 6,000 |
| | <i>Sub-total: Employee Benefits</i> | \$ 37,882 | \$ 38,301 | \$ 48,230 |
| | TOTAL PERSONAL SERVICES | \$ 208,447 | \$ 220,001 | \$ 264,815 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5211001 | Office/Administrative | \$ 5,026 | \$ 5,500 | \$ 3,000 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 279 | \$ 400 | \$ 400 |
| 5222103 | Rep. and Maint. Computers | \$ 12,275 | \$ 12,545 | \$ 15,275 |
| | <i>Sub-total: Property Services</i> | \$ 17,580 | \$ 18,445 | \$ 18,675 |
| 5231001 | Insurance, Other than Benefits | \$ 1,717 | \$ 1,805 | \$ 2,040 |
| 5232001 | Communication Devices/Service | \$ 5,190 | \$ 5,710 | \$ 5,690 |
| 5232006 | Postage | \$ - | \$ 100 | \$ 50 |
| 5233001 | Advertising | \$ 715 | \$ 1,000 | \$ 7,500 |
| 5234001 | Printing and Binding | \$ - | \$ - | \$ - |
| 5235001 | Travel | \$ 231 | \$ 3,500 | \$ 3,500 |
| 5236001 | Dues and Fees | \$ 1,945 | \$ 1,200 | \$ 1,200 |
| 5237001 | Education and Training | \$ 4,040 | \$ 5,000 | \$ 5,000 |
| 5238501 | Contract Services | \$ 29,730 | \$ 45,000 | \$ 25,000 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 43,568 | \$ 63,315 | \$ 49,980 |
| | TOTAL PURCHASED SERVICES | \$ 61,148 | \$ 81,760 | \$ 68,655 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 711 | \$ 2,000 | \$ 2,000 |
| 5311107 | Software Applications | \$ 180 | \$ - | \$ - |
| 5313001 | Provisions | \$ 3,341 | \$ 6,000 | \$ 9,000 |
| 5314001 | Books and Periodicals | \$ 20 | \$ - | \$ - |
| | TOTAL SUPPLIES | \$ 4,251 | \$ 8,000 | \$ 11,000 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5243001 | Furniture and Fixtures | \$ - | \$ - | \$ - |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ - | \$ - | \$ - |

FUND 100 - GENERAL FUND

DEPT - 1540 - HUMAN RESOURCES

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|-------------------|-------------------|-------------------|
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 3,930 |
| 5524001 | Self-funded Insurance (Medical) | \$ 17,550 | \$ 17,070 | \$ 33,715 |
| 5524002 | Life and Disability | \$ 916 | \$ 935 | \$ 1,165 |
| 5524003 | Wellness Program | \$ 165 | \$ 165 | \$ 745 |
| 5524004 | OPEB | \$ - | \$ 1,950 | \$ 2,600 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 18,631 | \$ 20,120 | \$ 42,155 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ 57 | \$ 2,500 | \$ 3,000 |
| | TOTAL OTHER COSTS | \$ 57 | \$ 2,500 | \$ 3,000 |
| | TOTAL EXPENDITURES | \$ 292,533 | \$ 332,381 | \$ 389,625 |

FUND - 100

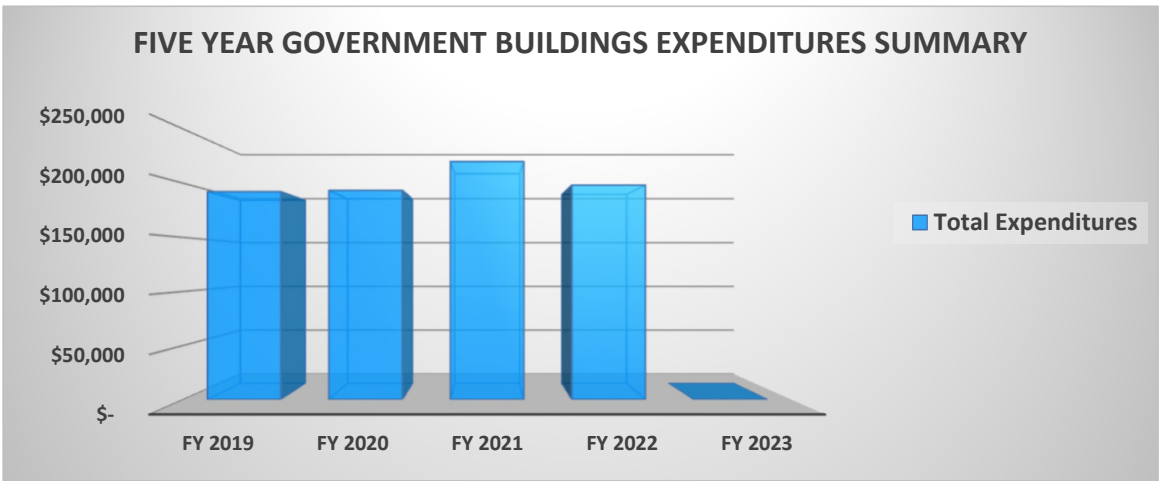
DEPT - 1565 - GOVERNMENTAL BUILDINGS

STATEMENT OF SERVICE

This Division has been moved to the Central Services Fund in FY2023.

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|------------------------------|
| Personal Services/Benefits | \$ 52,032 | \$ 49,402 | \$ 57,247 | \$ 56,505 | \$ - | Moved to Central Services |
| Purchase/Contract Services | \$ 74,952 | \$ 80,703 | \$ 104,445 | \$ 78,070 | \$ - | |
| Supplies | \$ 62,279 | \$ 62,377 | \$ 57,579 | \$ 58,185 | \$ - | |
| Capital Outlay | \$ 2,497 | \$ - | \$ 409 | \$ - | \$ - | |
| Interfund Dept. Charges | \$ 266 | \$ 242 | \$ 373 | \$ 5,645 | \$ - | |
| Other Costs | \$ 200 | \$ 857 | \$ - | \$ - | \$ - | |
| Total Expenditures | \$ 192,226 | \$ 193,581 | \$ 220,053 | \$ 198,405 | \$ - | -100.00% |



FUND 100 - GENERAL FUND

DEPT - 1565 - GOVERNMENTAL BUILDINGS

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 46,481 | \$ 48,310 | \$ - |
| 5113001 | Overtime | \$ 77 | \$ - | \$ - |
| | <i>Sub-total: Salaries and Wages</i> | \$ 46,558 | \$ 48,310 | \$ - |
| 5122001 | Social Security (FICA) Contributions | \$ 3,503 | \$ 3,695 | \$ - |
| 5124001 | Retirement Contributions | \$ 4,124 | \$ 1,550 | \$ - |
| 5127001 | Workers Compensation | \$ 3,062 | \$ 2,950 | \$ - |
| 5129002 | Employee Drug Screening | \$ - | \$ - | \$ - |
| | <i>Sub-total: Employee Benefits</i> | \$ 10,689 | \$ 8,195 | \$ - |
| | TOTAL PERSONAL SERVICES | \$ 57,247 | \$ 56,505 | \$ - |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 46 | \$ 600 | \$ - |
| 5222003 | Rep. and Maint. (Labor) | \$ 85 | \$ 400 | \$ - |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 70,769 | \$ 60,000 | \$ - |
| | <i>Sub-total: Property Services</i> | \$ 70,899 | \$ 61,000 | \$ - |
| 5231001 | Insurance, Other than Benefits | \$ 1,932 | \$ 2,070 | \$ - |
| 5238501 | Contract Labor/Services | \$ 31,614 | \$ 15,000 | \$ - |
| | <i>Sub-total: Other Purchased Services</i> | \$ 33,546 | \$ 17,070 | \$ - |
| | TOTAL PURCHASED SERVICES | \$ 104,445 | \$ 78,070 | \$ - |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 11,280 | \$ 6,400 | \$ - |
| 5311002 | Parts and Materials | \$ 771 | \$ 900 | \$ - |
| 5311003 | Chemicals | \$ 3,898 | \$ 2,400 | \$ - |
| 5311005 | Uniforms | \$ - | \$ 300 | \$ - |
| 5312300 | Electricity | \$ 38,399 | \$ 45,000 | \$ - |
| 5312700 | Gasoline/Diesel | \$ 338 | \$ 350 | \$ - |
| 5312800 | Stormwater | \$ 2,535 | \$ 2,535 | \$ - |
| 5316001 | Small Tools and Equipment | \$ 359 | \$ 300 | \$ - |
| | TOTAL SUPPLIES | \$ 57,579 | \$ 58,185 | \$ - |
| 54 | CAPITAL OUTLAY | | | |
| 5423001 | Furniture and Fixtures | \$ 409 | \$ - | \$ - |
| | TOTAL CAPITAL OUTLAY | \$ 409 | \$ - | \$ - |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5524001 | Self-funded Insurance (Medical) | \$ - | \$ 4,620 | \$ - |
| 5524002 | Life/Disability Insurance | \$ 263 | \$ 265 | \$ - |
| 5524003 | Wellness Program | \$ 110 | \$ 110 | \$ - |
| 5524004 | OPEB | \$ - | \$ 650 | \$ - |
| | TOTAL INTERFUND/INTERDEPT. | \$ 373 | \$ 5,645 | \$ - |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ - | \$ - | \$ - |
| | TOTAL OTHER COSTS | \$ - | \$ - | \$ - |
| | TOTAL EXPENDITURES | \$ 220,053 | \$ 198,405 | \$ - |

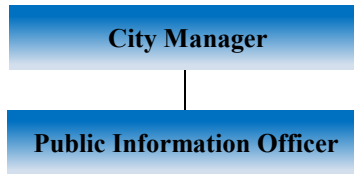
**MOVED TO
CENTRAL
SERVICES
FUND**

**MOVED TO
CENTRAL
SERVICES
FUND**

FUND - 100

DEPT - 1570 - PUBLIC INFORMATION

This department includes the Public Information Officer.



STATEMENT OF SERVICE

The Public Information Officer serves as a liaison for the City and City Manager. The PIO ensures City employees and the citizens of Statesboro are informed of current information and events through the leveraging the City's communications channels and local media.

| GOALS | | FY 2022 STATUS | FY 2023 PROJECTED |
|---|--|-----------------------------------|-----------------------------------|
| FY 2022 | | | |
| 1. Make public meetings and events more accessible to citizens through live broadcasts, social media posts, website updates, and media relations. | | Ongoing. Continuously innovating. | Ongoing. Continuously innovating. |
| 2. Cultivate and maintain rapport with local media. | | Ongoing | Ongoing |
| 3. Improve and expand internal communications. | | Ongoing. Continuously | Ongoing. Continuously |
| FY 2023 | | | |
| 1. Explore methods to expand internal and external communications. | | Ongoing. Continuously | Ongoing. Continuously |
| 2. Establish a distinctive, defined, and memorable brand for the City | | RFPs Received. | Proposed Completion |

OBJECTIVES FOR FISCAL YEAR 2023

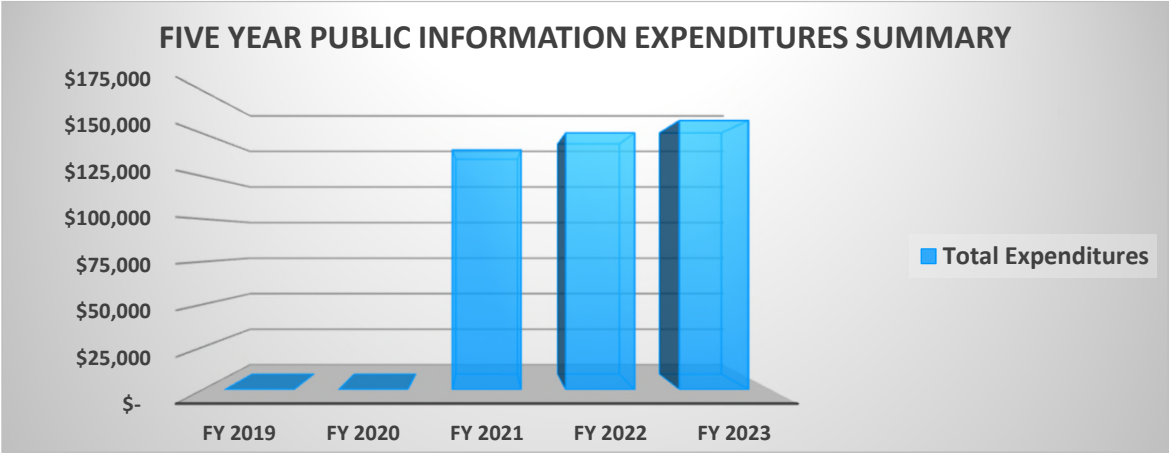
1. Continue to improve and innovate how content is distributed via the City's communications channels through training and with new
2. Establish and maintain relationships on behalf of the City with local media outlets through writing press releases and responding to requests for information.
3. Provide effective and frequent communication with City of Statesboro employees through multiple mediums such as newsletters, email campaigns, video messages and more.
4. Partner with a place branding agency to create a brand that will position Statesboro as a destination for families, professionals, tourists, industry, and investors.

PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|----------------------------------|-------------|-------------|-------------|----------------|-------------|
| Social Media Accounts Maintained | - | 4 | 4 | 4 | 5 |
| Employee Newsletters Published | - | 0 | 3 | 4 | 4 |

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|----------------|----------------|----------------|------------------|------------------|----------------------|
| Personal Services/Benefits | \$ - | \$ - | \$ 68,016 | \$ 68,857 | \$ 75,115 | 9.09% |
| Purchase/Contract Services | \$ - | \$ - | \$ 15,840 | \$ 62,530 | \$ 63,350 | 1.31% |
| Supplies | \$ - | \$ - | \$ 43,737 | \$ 6,500 | \$ 6,500 | 0.00% |
| Capital Outlay (Minor) | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Interfund Dept. Charges | \$ - | \$ - | \$ 12,683 | \$ 12,540 | \$ 12,685 | 1.16% |
| Other Costs | \$ - | \$ - | \$ 165 | \$ - | \$ - | 0.00% |
| Total Expenditures | \$ - | \$ - | \$ 140,440 | \$ 150,427 | \$ 157,650 | 4.80% |



FUND 100 - GENERAL FUND

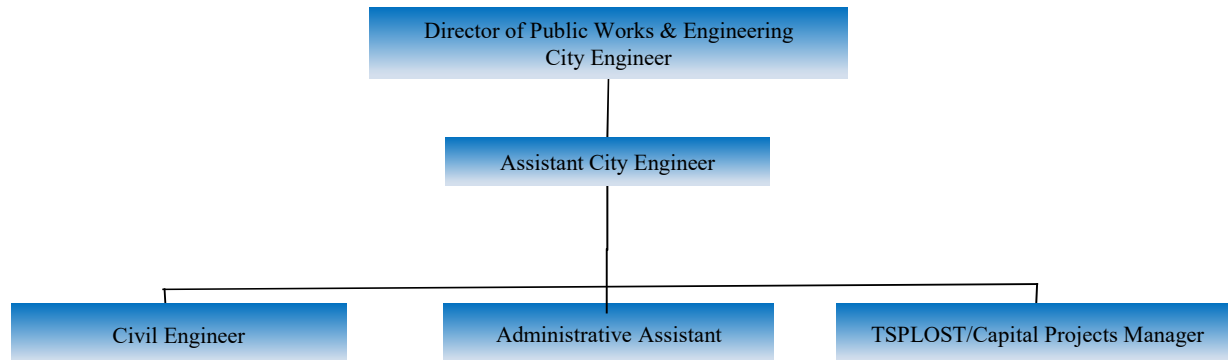
DEPT - 1570 - PUBLIC INFORMATION

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|-------------------|-------------------|-------------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 54,928 | \$ 55,764 | \$ 60,160 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 54,928 | \$ 55,764 | \$ 60,160 |
| 5122001 | Social Security (FICA) Contributions | \$ 4,174 | \$ 4,266 | \$ 4,600 |
| 5124001 | Retirement Contributions | \$ 4,724 | \$ 4,452 | \$ 5,965 |
| 5127001 | Workers Compensation | \$ 151 | \$ 175 | \$ 190 |
| 5129006 | Vehicle Allowance | \$ 4,039 | \$ 4,200 | \$ 4,200 |
| | <i>Sub-total: Employee Benefits</i> | \$ 13,087 | \$ 13,093 | \$ 14,955 |
| | TOTAL PERSONAL SERVICES | \$ 68,016 | \$ 68,857 | \$ 75,115 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212005 | Public Relations | \$ 350 | \$ 10,000 | \$ 5,000 |
| | <i>Sub-total: Prof. and Tech. Services</i> | \$ 350 | \$ 10,000 | \$ 5,000 |
| 5222103 | Rep. and Maint. Computers | \$ 2,000 | \$ 2,320 | \$ 2,400 |
| | <i>Sub-total: Property Services</i> | \$ 2,000 | \$ 2,320 | \$ 2,400 |
| 5231001 | Insurance, Other than Benefits | \$ 562 | \$ 650 | \$ 925 |
| 5232001 | Communication Devices/Service | \$ 1,624 | \$ 2,560 | \$ 3,275 |
| 5232006 | Postage | \$ - | \$ 500 | \$ - |
| 5233001 | Advertising | \$ 2,122 | \$ 2,500 | \$ 2,500 |
| 5234001 | Printing and Binding | \$ 8,179 | \$ 10,000 | \$ 15,000 |
| 5235001 | Travel | \$ 781 | \$ 2,000 | \$ 2,000 |
| 5236001 | Dues and Fees | \$ 173 | \$ 500 | \$ 750 |
| 5237001 | Education and Training | \$ 50 | \$ 1,500 | \$ 1,500 |
| 5238501 | Contract Labor/Services | \$ - | \$ 30,000 | \$ 30,000 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 13,491 | \$ 50,210 | \$ 55,950 |
| | TOTAL PURCHASED SERVICES | \$ 15,840 | \$ 62,530 | \$ 63,350 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 41,154 | \$ 500 | \$ 500 |
| 5311005 | Uniforms | \$ 38 | \$ - | \$ - |
| 5311107 | Software Applications | \$ 1,148 | \$ 5,000 | \$ 5,000 |
| 5316001 | Small Tools and Equipment | \$ 1,398 | \$ 1,000 | \$ 1,000 |
| | TOTAL SUPPLIES | \$ 43,737 | \$ 6,500 | \$ 6,500 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture and Fixtures | \$ - | \$ - | \$ - |
| | TOTAL CAPITAL OUTLAY | \$ - | \$ - | \$ - |
| 54 | INTERFUND/DEPT. CHARGES | | | |
| 5524001 | Self-funded Insurance (Medical) | \$ 12,325 | \$ 11,530 | \$ 11,530 |
| 5524002 | Life and Disability | \$ 303 | \$ 305 | \$ 315 |
| 5524003 | Wellness Program | \$ 55 | \$ 55 | \$ 190 |
| 5524004 | OPEB | \$ - | \$ 650 | \$ 650 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 12,683 | \$ 12,540 | \$ 12,685 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ 165 | \$ - | \$ - |
| | TOTAL OTHER COSTS | \$ 165 | \$ - | \$ - |
| | TOTAL EXPENDITURES | \$ 140,440 | \$ 150,427 | \$ 157,650 |

FUND - 100

DEPT - 1575 - ENGINEERING

The City Engineer provides administrative responsibility over the Engineering Division and serves as the chief engineer for the City providing technical engineering assistance to the Director, City Manager, Deputy City Manager, and other departments as needed. The Engineering Division is primarily funded through the City's General fund. Capital projects are funded from the Capital Improvements Program Fund, SPLOST, and TSPLOST Funds.



STATEMENT OF SERVICE

The Engineering Division is responsible for roadway design, administering the City's streets repaving and striping program (including LMIG), performing traffic engineering studies and related improvements, performing subdivision and commercial development plan reviews, maintaining the landfill's post-closure compliance with EPA and EPD rules and regulations, development of transportation plans and priorities, construction inspection of City projects, and maintains the records and maps for the Eastside, administers and enforces the Driveway Standards and Policies and issues right of way encroachment permits. In addition, the City Engineer has oversight for multiple City ordinances.

| GOALS | | FY 2022 STATUS | FY 2023 PROJECTED |
|---|--|----------------|-------------------|
| FY 2022 | | | |
| 1. Akins Boulevard Extension | | Design | Construction |
| 2. Chandler Rd. from Knight Dr. to existing sidewalk | | Design | Construction |
| 3. Public Works Parking Lot | | Complete | |
| 4. Police Department Parking lot | | Complete | |
| 5. East Main Sidewalk - Packinghouse to Northside Drive | | Design | Construction |
| 6. E. Jones Ave Sidewalk from S. Main to S. Zetterower | | Design | Construction |
| 7. West Main Street Sidewalk from Ivory to Foss St. | | Design | Construction |
| 8. Brannen St. Sidewalk from Gentilly Dr. to Clairborne Ave. | | Design | Construction |
| 9. Cawana Rd. Intersection Improvements @ Brannen @ S&S RR | | Long Range | |
| 10. Street Striping | | Construction | |
| FY2023 | | | |
| 1. Resurface approximately 5 miles of City streets | | | Construction |
| 2. SR67/73 Fair Rd & S. Main Intersection Improvements | | | Design |
| 3. W. Main St./Johnson St./MLK Dr. Improvements | | | Design |
| 4. New Traffic Signals (Buckhead@Brannen & Zetterower@Brannen) | | | Construction |
| 5. W. Main Street (College St. to MLK Dr. Drainage Improvements) | | | Construction |
| 6. Roadway Geometric Improvements | | | Construction |
| 7. Traffic Calming & Pedestrian/ Bicycle | | | Construction |
| 8. Implementation of a Limited Transit System | | | Operating |
| 9. Art Park | | Design | Construction |
| 10. S. College St. Sidewalk from Proctor St. to Hwy 80 | | | Design |
| 11. E. Grady Street Sidewalk from S. Main Street to Mulberry Street | | | Design |
| 12. S. College St. Sidewalk, W. Jones to W. Brannen St. | | | Design |
| 13. N. Zetterower Ave. Sidewalk from Hill St. to Hwy 80 | | | Design |

OBJECTIVES FOR FISCAL YEAR 2023

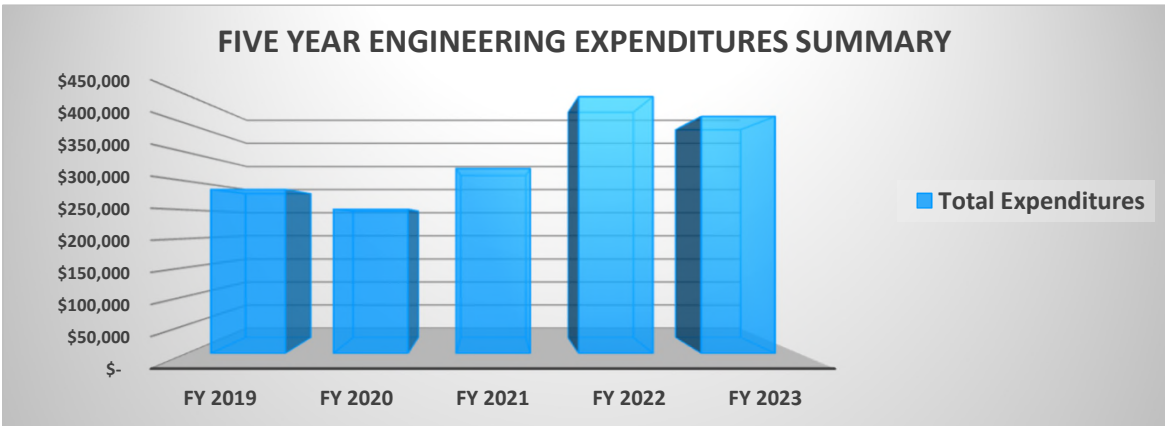
1. Improve vehicular and pedestrian safety.
2. Ensure that proposed developments are built according to City standards.
3. Implement TSPLOST Initiatives and projects.
4. Maintain roads in accordance with applicable standards for resurfacing, striping, and traffic control devices.
5. Continue to meet with developers at the beginning of projects so that they have a clear understanding of development standards before detailed design begins.
6. Utilize and continue to develop the pavement preservation program to maintain City streets in an efficient and equitable manner.
7. Continue to develop and expand the City's sidewalk network.
8. Continue to inspect all new residential and commercial infrastructure installations to ensure they are installed properly.
9. Continue road rating system for all City owned streets.
10. Comprehensive update of City Ordinances concerning engineering

PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|---|--------------------|--------------------|--------------------|-----------------------|--------------------|
| Number of street and/or drainage projects completed. | 2 | 0 | 2 | 3 | 5 |
| Dollar amount of street/drainage projects completed. | \$ 910,612 | \$ 300,000 | \$ 6,350,000 | \$ 3,500,000 | \$ 3,964,850 |
| Total Linear miles of City Streets | 121.78 | 123.66 | 123.66 | 123.77 | 123.66 |
| Linear miles of new City streets constructed by the City or dedicated by private developers this FY | 0 | 1.38 | 0 | 0.1 | 3.0 |
| Linear miles of City streets resurfaced with LMIG and City funds | 6.18 | 6.67 | 5.82 | 6.5 | 6.0 |
| Percentage of City streets resurfaced in FY | 5.07% | 5.37% | 4.68% | 5.25% | 5.00% |
| Dollar value of City streets resurfaced with LMIG and City funds. | \$ 1,072,561 | \$ 924,877 | \$ 1,063,686 | \$ 1,063,686 | \$ 1,340,598 |
| Total Linear miles of State or Federal highways inside City. | 21.03 | 21.03 | 21.03 | 21.03 | 21.03 |
| Linear miles of State or Federal highways resurfaced by GDOT. | 0 | 0 | 4.5 | 0.5 | 0 |
| Percentage of State or Federal highways resurfaced in FY. | 0.00% | 0.00% | 21.40% | 2.30% | 0.00% |
| Linear miles of unpaved streets remaining in the City. | 0.17 | 0.17 | 0.17 | 0.17 | 0.17 |
| Linear miles of sidewalk constructed this FY | 0 | 0 | 2.44 | 0.2 | 3.0 |
| Total Linear miles of sidewalks in the City. | 55.92 | 55.92 | 58.36 | 58.56 | 62.56 |
| Number of Cemetery lots sold. | 19 | 32 | 30 | 50 | 30 |
| Number of traffic engineering studies performed. | 4 | 2 | 2 | 3 | 3 |

| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|---|--------------------|--------------------|--------------------|-----------------------|--------------------|
| Percentage of Capital Projects completed on-schedule | 100% | 100% | 100% | 100% | 100% |
| Percentage of Capital Projects completed within budget. | 100% | 100% | 100% | 100% | 100% |
| Percentage of Capital Projects awarded within 15% of engineer's estimate. | 100% | 100% | 100% | 100% | 100% |
| Percentage of site plans reviewed within 2 weeks. | 95% | 100% | 100% | 100% | 100% |

| EXPENDITURES SUMMARY | | | | | | |
|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| | Actual | Actual | Actual | Budgeted | Budgeted | Percentage |
| | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Inc./Dec. |
| Personal Services/Benefits | \$ 145,559 | \$ 151,240 | \$ 215,321 | \$ 346,633 | \$ 287,360 | -17.10% |
| Purchase/Contract Services | \$ 89,722 | \$ 40,775 | \$ 59,892 | \$ 37,715 | \$ 72,470 | 92.15% |
| Supplies | \$ 3,024 | \$ 7,630 | \$ 2,675 | \$ 7,450 | \$ 3,510 | -52.89% |
| Capital Outlay (Minor) | \$ 1,794 | \$ 308 | \$ - | \$ 500 | \$ 500 | 0.00% |
| Interfund Dept. Charges | \$ 43,476 | \$ 50,282 | \$ 43,972 | \$ 54,775 | \$ 48,600 | -11.27% |
| Other Costs | \$ 2,036 | \$ 906 | \$ 85 | \$ 150 | \$ 100 | -33.33% |
| Total Expenditures | \$ 285,611 | \$ 251,141 | \$ 321,944 | \$ 447,223 | \$ 412,540 | -7.76% |



FUND 100 - GENERAL FUND

DEPT - 1575 - ENGINEERING

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 177,144 | \$ 293,474 | \$ 237,625 |
| 5113001 | Overtime | \$ 55 | \$ 100 | \$ 100 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 177,198 | \$ 293,574 | \$ 237,725 |
| 5122001 | Social Security (FICA) Contributions | \$ 12,859 | \$ 22,458 | \$ 18,180 |
| 5124001 | Retirement Contributions | \$ 17,838 | \$ 23,486 | \$ 23,765 |
| 5127001 | Workers Compensation | \$ 7,391 | \$ 7,115 | \$ 7,690 |
| 5129002 | Employee Drug Screening | \$ 35 | \$ - | \$ - |
| | <i>Sub-total: Employee Benefits</i> | \$ 38,123 | \$ 53,059 | \$ 49,635 |
| | TOTAL PERSONAL SERVICES | \$ 215,321 | \$ 346,633 | \$ 287,360 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212001 | Legal Fees | \$ - | \$ 350 | \$ 350 |
| 5212002 | Engineering Fees | \$ 600 | \$ 2,000 | \$ 1,500 |
| | <i>Sub-total: Prof. and Tech. Services</i> | \$ 600 | \$ 2,350 | \$ 1,850 |
| 5222001 | Rep. and Maint. (Equipment) | \$ 4,103 | \$ 3,700 | \$ 1,000 |
| 5222002 | Rep. and Maint. (Vehicles) | \$ 119 | \$ 500 | \$ 500 |
| 5222003 | Rep. and Maint. (Labor) | \$ 221 | \$ 750 | \$ 750 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 668 | \$ 800 | \$ 700 |
| 5222100 | Traffic Signals | \$ 24,760 | \$ - | \$ - |
| 5222102 | Software Support | \$ 5,290 | \$ 4,000 | \$ 2,500 |
| 5222103 | Rep. and Maint. Computers | \$ 9,315 | \$ 9,445 | \$ 10,200 |
| 5222200 | Traffic Calming | \$ - | \$ - | \$ - |
| | <i>Sub-total: Property Services</i> | \$ 44,476 | \$ 19,195 | \$ 15,650 |
| 5231001 | Insurance, Other than Benefits | \$ 3,493 | \$ 3,840 | \$ 5,910 |
| 5232001 | Communication Devices/Service | \$ 4,345 | \$ 4,805 | \$ 4,635 |
| 5232006 | Postage | \$ 63 | \$ 100 | \$ 100 |
| 5233001 | Advertising | \$ 3,645 | \$ 1,000 | \$ 1,000 |
| 5234001 | Printing and Binding | \$ 23 | \$ - | \$ - |
| 5235001 | Travel | \$ 60 | \$ 1,750 | \$ 1,750 |
| 5236001 | Dues and Fees | \$ 255 | \$ 475 | \$ 300 |
| 5237001 | Education and Training | \$ 615 | \$ 1,200 | \$ 1,200 |
| 5238001 | Licenses | \$ - | \$ - | \$ 75 |
| 5238501 | Contract Labor/Services | \$ 2,316 | \$ 3,000 | \$ 40,000 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 14,816 | \$ 16,170 | \$ 54,970 |
| | TOTAL PURCHASED SERVICES | \$ 59,892 | \$ 37,715 | \$ 72,470 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 710 | \$ 800 | \$ 700 |
| 5311005 | Uniforms | \$ 585 | \$ 600 | \$ 600 |
| 5311103 | Traffic Signs | \$ - | \$ - | \$ - |
| 5312700 | Gasoline/Diesel/CNG | \$ 824 | \$ 2,000 | \$ 1,000 |
| 5313001 | Provisions | \$ 54 | \$ 200 | \$ 100 |
| 5314001 | Books and Periodicals | \$ 110 | \$ 350 | \$ 110 |
| 5316001 | Small Tools and Equipment | \$ 392 | \$ 3,500 | \$ 1,000 |
| | TOTAL SUPPLIES | \$ 2,675 | \$ 7,450 | \$ 3,510 |

FUND 100 - GENERAL FUND

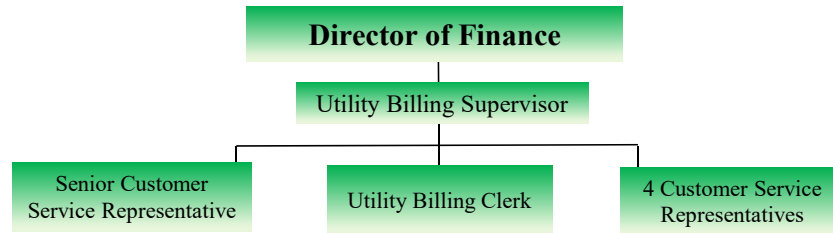
DEPT - 1575 - ENGINEERING

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|-------------------|-------------------|-------------------|
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture and Fixtures | \$ - | \$ 500 | \$ 500 |
| 5424001 | Computers | \$ - | \$ - | \$ - |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ - | \$ 500 | \$ 500 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 6,240 |
| 5524001 | Self-funded Insurance (Medical) | \$ 42,820 | \$ 50,475 | \$ 37,685 |
| 5524002 | Life and Disability | \$ 987 | \$ 1,535 | \$ 1,310 |
| 5524003 | Wellness Program | \$ 165 | \$ 165 | \$ 765 |
| 5524004 | OPEB | \$ - | \$ 2,600 | \$ 2,600 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 43,972 | \$ 54,775 | \$ 48,600 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ 85 | \$ 150 | \$ 100 |
| | TOTAL OTHER COSTS | \$ 85 | \$ 150 | \$ 100 |
| | TOTAL EXPENDITURES | \$ 321,944 | \$ 447,223 | \$ 412,540 |

FUND - 100

DEPT - 1590 - CUSTOMER SERVICE

This department is headed by the Director of Finance. This department handles all of the utility billing and collection for the City's five Enterprise funds.



| GOALS | FY 2022 STATUS | FY 2023 PROJECTED |
|--|----------------|-------------------|
| FY 2023 | | |
| 1. Work with our software company to implement phone call and text reminders to customers. | | Ongoing |
| 2. Work with our software company to provide the Tyler App to our customers. | | Ongoing |

OBJECTIVES FOR FISCAL YEAR 2023

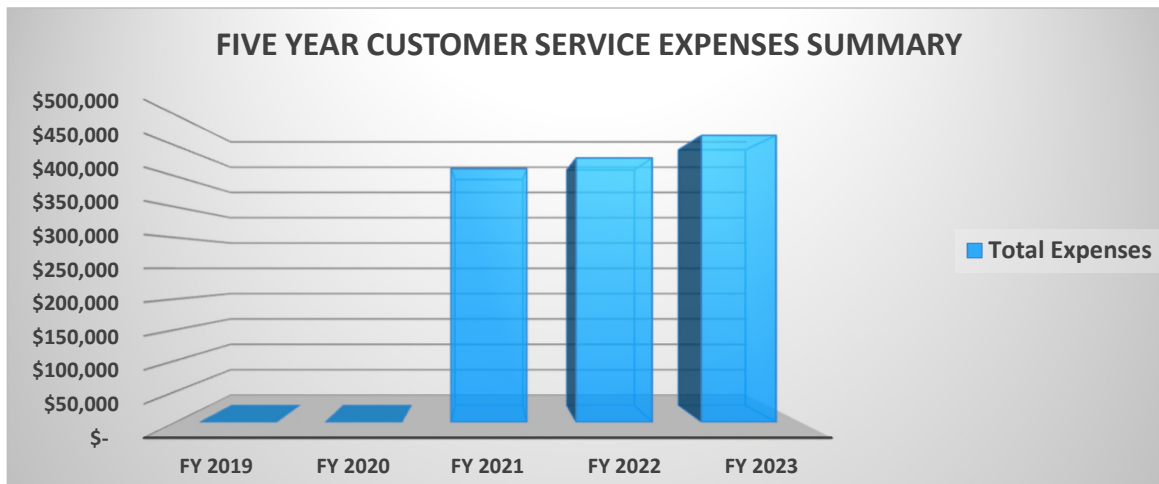
1. Publicize various forms of media the availability of online utility, automatic drafts, drop boxes, etc.
2. Continue to correct billing errors with a 24-hour period.
3. Continue to aggressively collect overdue utility bills, using account termination and collection agencies as needed.
4. Continue training with our software company annually to stay up to date on new features and improve our processes.

PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|--|--------------|--------------|--------------|----------------|--------------|
| Number of Utility Bills processed annually | 275,000 | 275,000 | 275,000 | 275,000 | 275,000 |
| Number of Employees in utility billing/collection | 7 | 7 | 7 | 7 | 7 |
| Average Number of Utility Bills processed per employee | 39,286 | 39,286 | 39,286 | 39,286 | 39,286 |
| Dollar amount of Utility Bills processed annually | \$23,283,323 | \$23,283,323 | \$23,441,038 | \$23,591,825 | \$24,679,338 |

EXPENSES SUMMARY CUSTOMER SERVICE

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|----------------|----------------|----------------|------------------|------------------|----------------------|
| Personal Services/Benefits | \$ - | \$ - | \$ 253,144 | \$ 273,036 | \$ 297,975 | 9.13% |
| Purchase/Contract Services | \$ - | \$ - | \$ 97,446 | \$ 108,650 | \$ 105,375 | -3.01% |
| Supplies | \$ - | \$ - | \$ 3,411 | \$ 3,900 | \$ 3,550 | -8.97% |
| Capital Outlay (Minor) | \$ - | \$ - | \$ 2,143 | \$ 300 | \$ 300 | 0.00% |
| Interfund Dept. Charges | \$ - | \$ - | \$ 56,150 | \$ 44,100 | \$ 59,390 | 34.67% |
| Other Costs | \$ - | \$ - | \$ 116 | \$ - | \$ 100 | 0.00% |
| Total Expenses | \$ - | \$ - | \$ 412,410 | \$ 429,986 | \$ 466,690 | 8.54% |



FUND 100 - GENERAL FUND

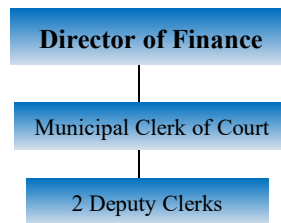
DEPT - 1590 - CUSTOMER SERVICE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 216,968 | \$ 234,530 | \$ 251,890 |
| 5113001 | Overtime | \$ 795 | \$ 1,200 | \$ 1,000 |
| | <i>Subtotal: Salaries and Wages</i> | \$ 217,762 | \$ 235,730 | \$ 252,890 |
| 5122001 | Social Security (FICA) Contributions | \$ 15,043 | \$ 18,033 | \$ 19,345 |
| 5124001 | Retirement Contributions | \$ 19,899 | \$ 18,858 | \$ 25,290 |
| 5127001 | Workers Compensation | \$ 405 | \$ 415 | \$ 450 |
| 5129002 | Employee Drug Screening Tests | \$ 35 | \$ - | \$ - |
| | <i>Subtotal: Employee Benefits</i> | \$ 35,381 | \$ 37,306 | \$ 45,085 |
| | TOTAL PERSONAL SERVICES | \$ 253,144 | \$ 273,036 | \$ 297,975 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 5,339 | \$ 5,000 | \$ 5,500 |
| 5222102 | Software Support | \$ 100 | \$ - | \$ 100 |
| 5222103 | Rep. and Maint. Computers | \$ 16,140 | \$ 16,475 | \$ 17,845 |
| | <i>Subtotal: Property Services</i> | \$ 21,579 | \$ 21,475 | \$ 23,445 |
| 5231001 | Insurance, Other than Benefits | \$ 2,377 | \$ 3,700 | \$ 3,955 |
| 5232001 | Communication Devices/Service | \$ 1,997 | \$ 1,975 | \$ 1,975 |
| 5232006 | Postage | \$ 1 | \$ - | \$ - |
| 5235001 | Travel | \$ - | \$ 1,500 | \$ 1,500 |
| 5236001 | Dues and Fees | \$ 91 | \$ - | \$ - |
| 5237001 | Education and Training | \$ 464 | \$ 5,000 | \$ 2,500 |
| 5238501 | Contract Services/Labor | \$ 70,938 | \$ 75,000 | \$ 72,000 |
| | <i>Subtotal: Other Purchased Services</i> | \$ 75,867 | \$ 87,175 | \$ 81,930 |
| | TOTAL PURCHASED SERVICES | \$ 97,446 | \$ 108,650 | \$ 105,375 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 1,485 | \$ 2,500 | \$ 1,750 |
| 5311005 | Uniforms | \$ 777 | \$ 500 | \$ 500 |
| 5313001 | Provisions | \$ 439 | \$ 400 | \$ 400 |
| 5314001 | Books and Periodicals | \$ 15 | \$ - | \$ - |
| 5316001 | Small Tools and Equipment | \$ 696 | \$ 500 | \$ 900 |
| | TOTAL SUPPLIES | \$ 3,411 | \$ 3,900 | \$ 3,550 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture and Fixtures | \$ 1,268 | \$ 300 | \$ 300 |
| 5424001 | Computers | \$ 875 | \$ - | \$ - |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 2,143 | \$ 300 | \$ 300 |
| 55 | INTERFUND/DEPT- CHARGES | | | |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 12,485 |
| 5524001 | Self-funded Insurance (Medical) | \$ 54,520 | \$ 38,535 | \$ 40,355 |
| 5524002 | Life and Disability | \$ 1,245 | \$ 1,280 | \$ 1,310 |
| 5524003 | Wellness Program | \$ 385 | \$ 385 | \$ 1,340 |
| 5524004 | OPEB | \$ - | \$ 3,900 | \$ 3,900 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 56,150 | \$ 44,100 | \$ 59,390 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ 140 | \$ - | \$ 100 |
| 5760001 | Over/Short | \$ (23) | \$ - | \$ - |
| | TOTAL OTHER COSTS | \$ 116 | \$ - | \$ 100 |
| | TOTAL EXPENDITURES | \$ 412,410 | \$ 429,986 | \$ 466,690 |

FUND - 100

DEPT - 2650 - MUNICIPAL COURT

This department is headed by the Director of Finance. The department is responsible for the staff support to the Municipal Court Judge, preparing the court docket, entering all cases, notifying people of their docket time, and collecting all fines and forfeitures.



STATEMENT OF SERVICE

The mission of the Municipal Court is to provide those that we serve with high quality customer service that is effective, efficient, and delivered in a professional environment, while accomplishing the duties incumbent on it by the City Charter and the laws of the State of Georgia, thereby maintaining the public's respect, confidence, and satisfaction. The Municipal Court is responsible for:

- Processing all citations handled through the Court.
- Providing assistance to the Judge, attorneys and defendants during each session of the Court.
- Providing assistance to the Solicitors, who are responsible for the prosecution of all misdemeanor, traffic, animal control, and local ordinance violation cases.
- Maintaining and preparing all of the Municipal dockets.
- Recording the disposition of each case.
- Receiving all court documents and defendant correspondence, as well as, collecting fines, balancing and closing of accounts.

| GOALS | | FY 2022 STATUS | FY 2023 PROJECTED |
|---|--|----------------|-------------------|
| FY 2022 | | | |
| 1. Complete all state-mandate documentation and reporting to ensure compliance with all laws and regulations. | | On-going | On-going |
| FY 2023 | | | |
| 1. Creation of all Municipal Court standard operating procedures in notebook form of SOP's. | | On-going | Complete |
| 2. Take steps toward a paperless court system. | | On-going | On-going |
| 3. Develop an Emergency Operating Procedures Plan. | | On-going | Complete |

OBJECTIVES FOR FISCAL YEAR 2023

1. Ensure that justice is administered in a fair and impartial manner.
2. Provide appropriate level of training for all court personnel.
3. Complete all state-mandated documentation and reporting to ensure compliance with all laws and regulations.
4. Judge, clerks, and staff to attend mandatory annual training.

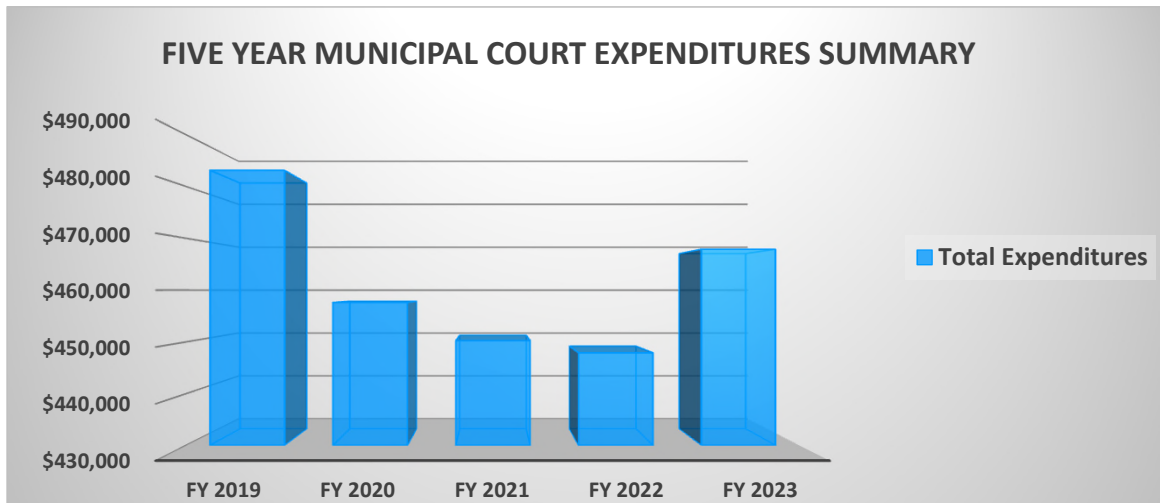
PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|---|-------------|-------------|-------------|----------------|-------------|
| Number of Cases processed | 6,463 | 4,741 | 3,500 | 5,000 | 5,000 |
| Number of Days Court is in Session | 72 | 54 | 72 | 72 | 72 |
| Number of FTE Employees | 3 | 3 | 3 | 3 | 3 |
| Number of Warrants issued | 59 | 30 | 50 | 50 | 100 |
| Amount of fine and fee payments collected | \$ 935,524 | \$ 767,831 | \$ 650,000 | \$ 800,000 | \$ 800,000 |
| Total of community service hours ordered & converted | 8,662 | 3,736 | 4,500 | 4,500 | 4,500 |
| Total Operating Expenses | \$ 483,103 | \$ 457,608 | \$ 425,281 | \$ 425,281 | \$ 467,885 |
| Operating Expenses as a Percentage of Fines and Forfeitures | 52% | 60% | 65% | 53% | 58% |
| Operating Expenses per FTE employee | \$ 161,034 | \$ 152,536 | \$ 141,760 | \$ 141,760 | \$ 155,962 |

| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|--|------------------------|------------------------|------------------------|---------------------------|------------------------|
| Percent of warrants issued (monthly) | 10% | 1% | 1% | 5% | 5% |
| Length of court docket (hours) | 15 | 15 | 15 | 15 | 15 |
| Failure to appear | 359 | 400 | 400 | 400 | 300 |
| Percent of cases placed on probation | 25% | 30% | 50% | 50% | 50% |
| Average Number of Cases per Court Day | 80 | 80 | 100 | 100 | 100 |
| Average Number of Cases Processed per Employee | 2,139 | 1,580 | 1,166 | 1,667 | 1,667 |

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|---------------------------------|
| Personal Services/Benefits | \$ 181,451 | \$ 180,525 | \$ 201,459 | \$ 204,428 | \$ 220,080 | 7.66% |
| Purchase/Contract Services | \$ 111,817 | \$ 109,451 | \$ 104,684 | \$ 89,580 | \$ 87,300 | -2.55% |
| Supplies | \$ 12,631 | \$ 14,675 | \$ 10,021 | \$ 11,450 | \$ 11,350 | -0.87% |
| Capital Outlay (Minor) | \$ 834 | \$ 3,657 | \$ 1,113 | \$ 500 | \$ 500 | 0.00% |
| Interfund Dept. Charges | \$ 43,616 | \$ 43,901 | \$ 31,596 | \$ 23,740 | \$ 35,655 | 50.19% |
| Other Costs | \$ 132,754 | \$ 105,399 | \$ 101,386 | \$ 118,200 | \$ 113,000 | -4.40% |
| Total Expenditures | \$ 483,103 | \$ 457,608 | \$ 450,259 | \$ 447,898 | \$ 467,885 | 4.46% |



FUND 100 - GENERAL FUND

DEPT - 2650 - MUNICIPAL COURT

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 170,383 | \$ 175,976 | \$ 185,320 |
| 5113001 | Overtime | \$ 645 | \$ 300 | \$ 1,000 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 171,028 | \$ 176,276 | \$ 186,320 |
| 5122001 | Social Security (FICA) Contributions | \$ 12,200 | \$ 13,485 | \$ 14,250 |
| 5124001 | Retirement Contributions | \$ 17,820 | \$ 14,102 | \$ 18,635 |
| 5127001 | Workers Compensation | \$ 376 | \$ 565 | \$ 875 |
| 5129002 | Employee Drug Screening Tests | \$ 35 | \$ - | \$ - |
| | <i>Sub-total: Employee Benefits</i> | \$ 30,431 | \$ 28,152 | \$ 33,760 |
| | TOTAL PERSONAL SERVICES | \$ 201,459 | \$ 204,428 | \$ 220,080 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212100 | Interpreter | \$ 154 | \$ 500 | \$ 500 |
| 5212101 | Public Defender Services | \$ 49,772 | \$ 20,000 | \$ 23,000 |
| | <i>Sub-total: Prof. and Tech. Services</i> | \$ 49,926 | \$ 20,500 | \$ 23,500 |
| 5222004 | Rep. and Maint. (Bldgs/Grounds) | \$ 2,616 | \$ 2,500 | \$ 3,000 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 1,602 | \$ 1,600 | \$ 1,600 |
| 5222102 | Software Support | \$ 17,692 | \$ 25,000 | \$ 17,000 |
| 5222103 | Rep. and Maint. Computers | \$ 10,510 | \$ 14,130 | \$ 15,335 |
| | <i>Sub-total: Property Services</i> | \$ 32,420 | \$ 43,230 | \$ 36,935 |
| 5231001 | Insurance, Other than Benefits | \$ 5,712 | \$ 5,975 | \$ 5,850 |
| 5232001 | Communication Devices/Service | \$ 1,273 | \$ 2,225 | \$ 1,915 |
| 5232006 | Postage | \$ 606 | \$ 750 | \$ 800 |
| 5233001 | Advertising | \$ 140 | \$ - | \$ - |
| 5235001 | Travel | \$ 844 | \$ 800 | \$ 1,500 |
| 5236001 | Dues and Fees | \$ 527 | \$ 500 | \$ 600 |
| 5237001 | Education and Training | \$ 230 | \$ 600 | \$ 1,200 |
| 5239003 | Jail | \$ 13,005 | \$ 15,000 | \$ 15,000 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 22,338 | \$ 25,850 | \$ 26,865 |
| | TOTAL PURCHASED SERVICES | \$ 104,684 | \$ 89,580 | \$ 87,300 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 1,465 | \$ 2,000 | \$ 1,500 |
| 5311005 | Uniforms | \$ 594 | \$ 500 | \$ 500 |
| 5312300 | Electricity | \$ 6,322 | \$ 7,000 | \$ 7,500 |
| 5312800 | Stormwater | \$ 1,000 | \$ 1,000 | \$ 1,000 |
| 5313001 | Provisions | \$ 217 | \$ 150 | \$ 150 |
| 5314001 | Books & Periodicals | \$ 243 | \$ 300 | \$ 300 |
| 5316001 | Small Tools and Equipment | \$ 181 | \$ 500 | \$ 400 |
| | TOTAL SUPPLIES | \$ 10,021 | \$ 11,450 | \$ 11,350 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture and Fixtures | \$ 102 | \$ 500 | \$ 500 |
| 5424001 | Computers | \$ 875 | \$ - | \$ - |
| 5425001 | Other Equipment | \$ 136 | \$ - | \$ - |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 1,113 | \$ 500 | \$ 500 |

FUND 100 - GENERAL FUND

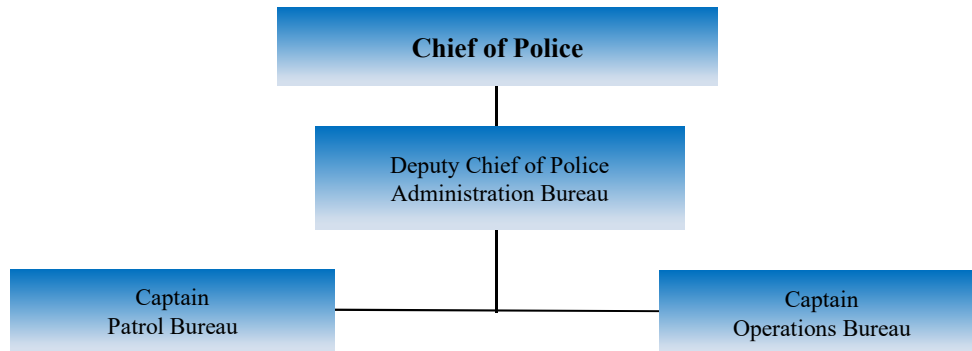
DEPT - 2650 - MUNICIPAL COURT

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|-------------------|-------------------|-------------------|
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 20,220 |
| 5524001 | Self-funded Insurance (Medical) | \$ 30,495 | \$ 21,265 | \$ 12,450 |
| 5524002 | Life and Disability | \$ 881 | \$ 955 | \$ 920 |
| 5524003 | Wellness Program | \$ 220 | \$ 220 | \$ 765 |
| 5524004 | OPEB | \$ - | \$ 1,300 | \$ 1,300 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 31,596 | \$ 23,740 | \$ 35,655 |
| 57 | OTHER COSTS | | | |
| 5720003 | DA/Victim | \$ 12,353 | \$ 15,000 | \$ 14,000 |
| 5720004 | Peace Officer's A&B Fund | \$ 35,059 | \$ 25,000 | \$ 35,000 |
| 5720005 | Peace Officer's Pros. Train. | \$ 22,637 | \$ 35,000 | \$ 25,000 |
| 5720006 | Georgia Department of Treasury | \$ 25 | \$ 200 | \$ 200 |
| 5720007 | Georgia Crime Victim Emergency | \$ 455 | \$ 500 | \$ 500 |
| 5720100 | DHR Financial Services | \$ 3,545 | \$ 3,000 | \$ 3,000 |
| 5720101 | Indigent Fees | \$ 23,979 | \$ 35,000 | \$ 30,000 |
| 5720102 | Driver's Ed & Training Fund | \$ 3,163 | \$ 4,000 | \$ 5,000 |
| 5734001 | Miscellaneous Expenses | \$ 170 | \$ 500 | \$ 300 |
| 5760001 | Over/Short | \$ - | \$ - | \$ - |
| | TOTAL OTHER COSTS | \$ 101,386 | \$ 118,200 | \$ 113,000 |
| | TOTAL EXPENDITURES | \$ 450,259 | \$ 447,898 | \$ 467,885 |

FUND - 100 DEPT - 3210 - 3215 - 3223 - POLICE DEPARTMENT

The department head is the Chief of Police. Police headquarters is located at 25 West Grady Street and has a substation on Chandler Road. The police department is a full service law enforcement agency with an authorized strength of 74 sworn personnel and an additional 17 support staff (2 are part time) including dispatchers and administrative specialists. The police department responds to calls for service, investigates crimes, and enforces traffic laws. The police department has three distinct bureaus: Patrol, Administration, and Operations. The Department website is full of information, and citizens can access public police reports, file a non-emergency report, and research criminal activity through our Crime Map.

Police Department Overall Structure



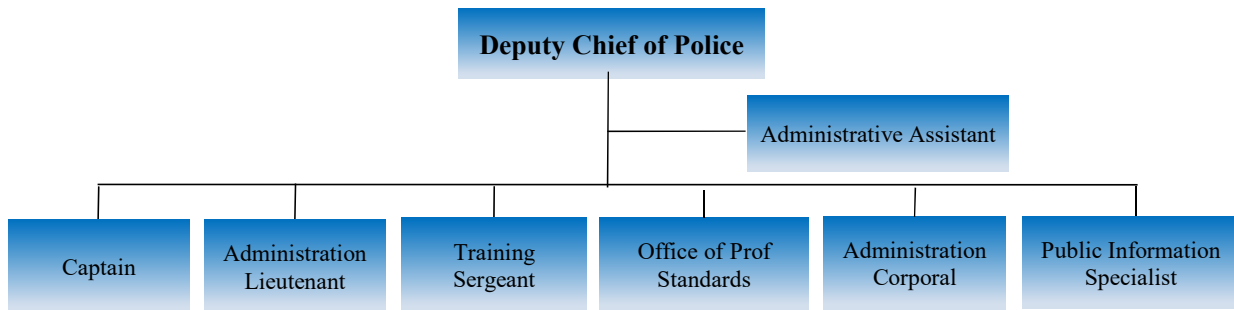
STATEMENT OF SERVICE

The department operates under the community policing concept, which stresses involvement with the community, and placing resources where they are most needed. It also stresses trying to remove the root causes of crime and neighborhood deterioration utilizing problem oriented policing. The department is structured with three Bureaus: Administration Bureau, Patrol Bureau, and Operations Bureau.

FUND - 100 DEPT - 3210 POLICE ADMINISTRATION

The Police Administration Bureau funds the Police Department's Administration Bureau as well as operational costs that are not tied to a specific Bureau.

Administration Bureau



STATEMENT OF SERVICE

The Administration Bureau includes the Office of the Chief of Police. The Deputy Chief of Police leads the staff assigned to the Administration Bureau, including the Administration Captain, Administration Lieutenant, Training Sergeant, Professional Standards Sergeant, Administration Corporal, Public Information Specialist, and the Administration Bureau Administrative Assistant. Additionally, the overall police department budget is coordinated through the Administration Bureau. The Captain assigned to this Bureau coordinates the Crash Reduction Unit. The Lieutenant assigned to this Bureau coordinates the department's policies and efforts for State Certification along with other tasks such as permitting and special events planning. Recruiting and Internal Affairs are handled by the Professional Standards Sergeant, and the Training Sergeant coordinates and plans all department training. The Public Information Specialist coordinates all official messaging from the police department, and coordinates with all media inquiries. The position of Administration Corporal assists the Sergeants assigned to Training and Professional Standards with the roles assigned to their respective specialties.

| GOALS | FY 2022 STATUS | FY 2023 PROJECTED |
|--|----------------|-------------------|
| FY 2023 | | |
| 1. Positively address the imbalance between attrition rate and hiring. | In Process | In Process |
| 2. Maintain State Certification. | Ongoing | Ongoing |
| 3. Continue professional development of department employees. | Ongoing | Ongoing |
| 4. Provide two regularly scheduled in-house training days each month. | Ongoing | Ongoing |
| 5. Provide a professional response to all citizen initiated complaints on staff. | Ongoing | Ongoing |

OBJECTIVES FOR FISCAL YEAR 2023

1. Continue with an already on-going aggressive recruiting campaign and seek adjustments to ensure salaries are comparable to the market.
2. Ensure departmental policies and procedures follow the standards set forth by the Georgia Law Enforcement Certification Program.
3. Enroll employees in the programs that will achieve GA POST Career Development certifications as well as the Professional Management Program and Command College.
4. Monthly in-house, in-service training is being scheduled which covers a host of topics and allows employees to attend.
5. Resolve and track all citizen complaints on staff, while providing training to all supervisors on the complaint process.

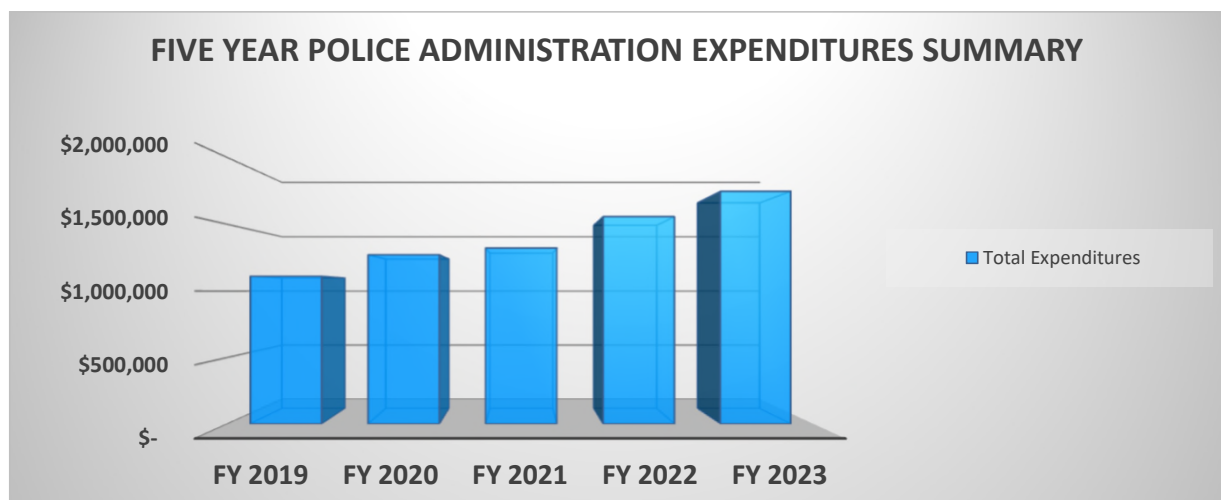
PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|---------------------------------------|-------------|-------------|-------------|----------------|-------------|
| Total GA POST approved training hours | 13,438 | 16,041 | 14,017 | 14,000 | 14,500 |
| Community events/programs | 88 | * | * | 20 | 25 |
| Recruiting events attended | 2 | * | * | 5 | 8 |
| Total officer applications received | 144 | 409 | 108 | 150 | 155 |
| Total officers hired | 11 | 13 | 7 | 10 | 12 |

* COVID-19 Impact

EXPENDITURES SUMMARY POLICE ADMINISTRATION 3210

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Personal Services/Benefits | \$ 496,233 | \$ 521,225 | \$ 628,462 | \$ 713,205 | \$ 743,805 | 4.29% |
| Purchase/Contract Services | \$ 339,144 | \$ 307,418 | \$ 392,870 | \$ 520,640 | \$ 566,150 | 8.74% |
| Supplies | \$ 169,098 | \$ 314,329 | \$ 186,917 | \$ 193,720 | \$ 250,420 | 29.27% |
| Capital Outlay (Minor) | \$ 4,339 | \$ 16,243 | \$ 7,534 | \$ 4,500 | \$ 4,000 | -11.11% |
| Interfund Dept. Charges | \$ 93,528 | \$ 100,184 | \$ 95,150 | \$ 115,790 | \$ 172,685 | 49.14% |
| Other Costs | \$ 8,656 | \$ 12,272 | \$ 11,229 | \$ 9,500 | \$ 9,500 | 0.00% |
| Total Expenditures | \$ 1,110,998 | \$ 1,271,671 | \$ 1,322,162 | \$ 1,557,355 | \$ 1,746,560 | 12.15% |



FUND 100 - GENERAL FUND

DEPT - 3210 - POLICE ADMINISTRATION

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 507,016 | \$ 589,421 | \$ 603,995 |
| 5113001 | Overtime | \$ 9,040 | \$ 6,000 | \$ 10,000 |
| 5114001 | Extra Duty Pay | \$ 4,229 | \$ 5,000 | \$ - |
| | <i>Sub-total: Salaries and Wages</i> | \$ 520,285 | \$ 600,421 | \$ 613,995 |
| 5122001 | Social Security (FICA) Contributions | \$ 37,344 | \$ 45,550 | \$ 46,975 |
| 5124001 | Retirement Contributions | \$ 50,814 | \$ 47,634 | \$ 61,400 |
| 5127001 | Workers Compensation | \$ 15,638 | \$ 15,050 | \$ 16,260 |
| 5129002 | Employee Drug Screening Tests | \$ 130 | \$ - | \$ - |
| 5129004 | Polygraph Exams | \$ 4,250 | \$ 4,550 | \$ 5,175 |
| | <i>Sub-total: Employee Benefits</i> | \$ 108,177 | \$ 112,784 | \$ 129,810 |
| | TOTAL PERSONAL SERVICES | \$ 628,462 | \$ 713,205 | \$ 743,805 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5213001 | Computer Programming Fees | \$ 87,621 | \$ 92,100 | \$ 96,605 |
| 5222001 | Rep. and Maint. (Equipment) | \$ 24,232 | \$ 79,765 | \$ 79,765 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 4,892 | \$ 5,000 | \$ 6,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 5,106 | \$ 7,000 | \$ 14,000 |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 43,771 | \$ 31,000 | \$ 33,140 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 1,068 | \$ 3,000 | \$ 3,000 |
| 5222102 | Software Support | \$ 9,600 | \$ 67,300 | \$ 70,410 |
| 5222103 | Rep. and Maint. Computers | \$ 24,510 | \$ 24,960 | \$ 34,665 |
| 5223200 | Rentals | \$ 35,023 | \$ 53,040 | \$ 50,775 |
| | <i>Sub-total: Property Services</i> | \$ 235,823 | \$ 363,165 | \$ 388,360 |
| 5231001 | Insurance, Other than Benefits | \$ 52,479 | \$ 56,470 | \$ 63,510 |
| 5232001 | Communication Devices/Service | \$ 14,271 | \$ 14,840 | \$ 14,120 |
| 5232006 | Postage | \$ 1,506 | \$ 2,000 | \$ 1,500 |
| 5233001 | Advertising | \$ 6,296 | \$ 7,000 | \$ 11,000 |
| 5234001 | Printing and Binding | \$ 2,265 | \$ 2,500 | \$ 2,500 |
| 5235001 | Travel | \$ 29,137 | \$ 30,000 | \$ 33,000 |
| 5236001 | Dues and Fees | \$ 19,834 | \$ 9,665 | \$ 13,660 |
| 5236101 | MDT Technology Fee | \$ - | \$ - | \$ - |
| 5237001 | Education and Training | \$ 31,259 | \$ 35,000 | \$ 38,500 |
| 5238501 | Contract Labor/Services | \$ - | \$ - | \$ - |
| | <i>Sub-total: Other Purchased Services</i> | \$ 157,047 | \$ 157,475 | \$ 177,790 |
| | TOTAL PURCHASED SERVICES | \$ 392,870 | \$ 520,640 | \$ 566,150 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 19,433 | \$ 14,750 | \$ 15,000 |
| 5311005 | Uniforms and Turnout Gear | \$ 16,657 | \$ 21,950 | \$ 42,950 |
| 5311007 | CID Supplies | \$ - | \$ 500 | \$ 250 |
| 5311014 | Ammunition & Taser Supply | \$ 50,279 | \$ 40,000 | \$ 57,500 |
| 5312300 | Electricity | \$ 74,367 | \$ 82,000 | \$ 75,000 |

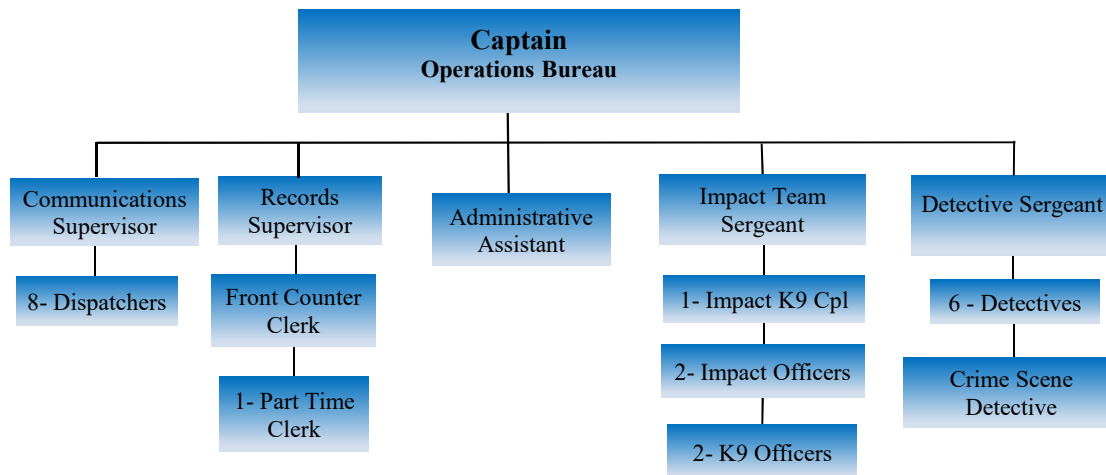
FUND 100 - GENERAL FUND

DEPT - 3210 - POLICE ADMINISTRATION

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|---------------------|---------------------|---------------------|
| 5312700 | Gasoline/Diesel/CNG | \$ 5,660 | \$ 9,200 | \$ 11,000 |
| 5312800 | Stormwater | \$ 1,520 | \$ 1,520 | \$ 1,520 |
| 5313001 | Provisions | \$ 1,771 | \$ 5,000 | \$ 4,000 |
| 5314001 | Books and Periodicals | \$ 1,008 | \$ 1,200 | \$ 1,200 |
| 5316001 | Small Tools and Equipment | \$ 16,221 | \$ 17,600 | \$ 42,000 |
| | TOTAL SUPPLIES | \$ 186,917 | \$ 193,720 | \$ 250,420 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5412008 | Training Complex-LETC | \$ 3,084 | \$ 3,000 | \$ 3,000 |
| 5423001 | Furniture and Fixtures | \$ 4,451 | \$ 1,500 | \$ 1,000 |
| 5424001 | Computers | \$ - | \$ - | \$ - |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 7,534 | \$ 4,500 | \$ 4,000 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510005 | Indirect Cost Allocation - GIS | \$ 11,720 | \$ 12,370 | \$ 3,900 |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 67,110 |
| 5524001 | Self-funded Insurance (Medical) | \$ 79,785 | \$ 95,260 | \$ 92,325 |
| 5524002 | Life and Disability | \$ 3,150 | \$ 3,115 | \$ 3,080 |
| 5524003 | Wellness Program | \$ 495 | \$ 495 | \$ 1,720 |
| 5524004 | OPEB | \$ - | \$ 4,550 | \$ 4,550 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 95,150 | \$ 115,790 | \$ 172,685 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ 1,930 | \$ 1,500 | \$ 1,500 |
| 5734007 | C.O.P | \$ 9,298 | \$ 8,000 | \$ 8,000 |
| | TOTAL OTHER COSTS | \$ 11,229 | \$ 9,500 | \$ 9,500 |
| | TOTAL EXPENDITURES | \$ 1,322,162 | \$ 1,557,355 | \$ 1,746,560 |

FUND - 100 DEPT - 3215 - POLICE DEPT. OPERATIONS

The Police Department Operations Bureau funds the Detective Section, Impact Team, Evidence Custodian/Crime Scene Technician, Dispatch Section and Records Section. This Bureau was formerly comprised of the Investigations Bureau and parts of the Support Services Bureau. These were merged during FY 2018.



STATEMENT OF SERVICE

The Operations Bureau is comprised of the Detective Section, Impact Team, Evidence Custodian/Crime Scene Technician, Dispatch Section and Records Section. The Detective Section is responsible for in-depth investigation of crimes in order to build successful cases for prosecution. The Impact Team has one Sergeant, one K9 Corporal, two K9 Officers and two Advanced Patrol Officers that are assigned to conduct proactive criminal investigations and address quality of life issues throughout the community. The Evidence Custodian/Crime Scene Technician is a Detective responsible for the management of the evidence room and processing of major crime scenes. The Communications Section is responsible for receiving and dispatching calls for service, as well as keeping track of officer locations and activities throughout their shift. The Records Section is responsible for records retention, records processing and records requests as well as front counter reception.

| GOALS | | FY 2022 STATUS | FY 2023 PROJECTED |
|--|--|----------------|-------------------|
| FY 2023 | | | |
| 1. Decrease the number of violent crimes through proactive patrol techniques, investigation and effective prosecution. | | In progress | Ongoing |
| 2. Integrate Fire Dispatch into the existing dispatch center and remove those duties from Bulloch County 911. | | In progress | Ongoing |
| 3. Increase training opportunities for all bureau personnel. | | In progress | Ongoing |
| 4. Improve the quality of life for the community through proactive investigation of gang, narcotic and violent crimes. | | In progress | Ongoing |
| 5. Fulfill all open records and discovery requests. | | Completed | Ongoing |

OBJECTIVES FOR FISCAL YEAR 2023

1. Utilize Impact Team to increase investigations related to drugs, firearms, and gang-activity.
2. Provide additional training and support to all Operations Bureau Personnel.
3. Provide professional dispatch and communication services for SPD and SFD.
4. Utilize Detective Section to increase clearances on violent and gun-related crimes.
5. Fulfill 100% of the open records and discovery requests in the time frame allowed in Georgia Statutes.

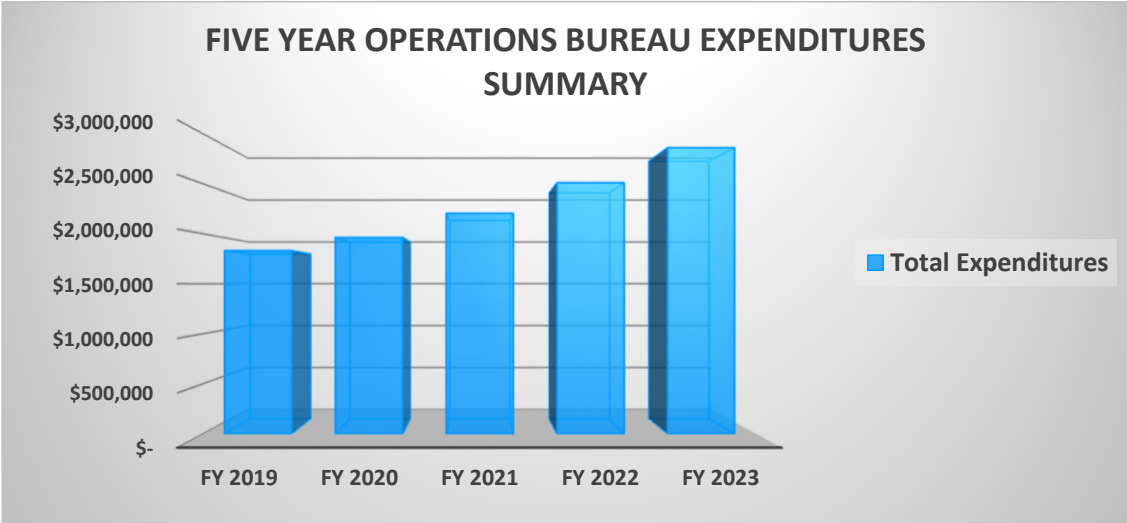
PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|--------------------------------------|-------------|-------------|-------------|----------------|-------------|
| Cases forwarded to Operations Bureau | 1,293 | 1,177 | 1,249 | 1,300 | 1,300 |
| Cases cleared | 861 | 753 | 852 | 900 | 900 |
| UCR Part 1 Violent Crimes | 120 | 112 | 65 | 70 | 70 |
| UCR Part 1 Property Crimes | 959 | 860 | 507 | 550 | 550 |
| Open Records and discovery requests | 317 | 360 | 400 | 400 | 400 |

Swapped to NIBRS

EXPENDITURES SUMMARY POLICE OPERATIONS BUREAU 3215

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 1,306,004 | \$ 1,483,557 | \$ 1,705,491 | \$ 1,973,597 | \$ 2,265,273 | 14.78% |
| Purchase/Contract Services | \$ 188,787 | \$ 142,897 | \$ 160,334 | \$ 161,165 | \$ 178,615 | 10.83% |
| Supplies | \$ 48,656 | \$ 64,688 | \$ 60,813 | \$ 65,685 | \$ 63,085 | -3.96% |
| Capital Outlay (Minor) | \$ - | \$ 337 | \$ 67 | \$ 500 | \$ - | -100.00% |
| Interfund Dept. Charges | \$ 287,835 | \$ 269,629 | \$ 276,624 | \$ 307,965 | \$ 352,159 | 14.35% |
| Other Costs | \$ 72 | \$ 1,615 | \$ 1,433 | \$ 500 | \$ 500 | 0.00% |
| Total Expenditures | \$ 1,831,354 | \$ 1,962,723 | \$ 2,204,761 | \$ 2,509,412 | \$ 2,859,632 | 13.96% |



FUND 100 - GENERAL FUND

DEPT 3215 - POLICE OPERATIONS BUREAU

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 1,283,903 | \$ 1,566,599 | \$ 1,764,706 |
| 5113001 | Overtime | \$ 131,003 | \$ 90,000 | \$ 114,000 |
| 5114001 | Extra Duty Pay | \$ 28,557 | \$ 30,000 | \$ 25,000 |
| 5115001 | Shift Differential | \$ - | \$ - | \$ - |
| | <i>Sub-total: Salaries and Wages</i> | \$ 1,443,462 | \$ 1,686,599 | \$ 1,903,706 |
| 5122001 | Social Security (FICA) Contributions | \$ 101,487 | \$ 126,730 | \$ 143,721 |
| 5124001 | Retirement Contributions | \$ 131,292 | \$ 132,528 | \$ 187,871 |
| 5127001 | Workers Compensation | \$ 28,820 | \$ 27,740 | \$ 29,975 |
| 5129002 | Employee Drug Screening Tests | \$ 430 | \$ - | \$ - |
| | <i>Sub-total: Employee Benefits</i> | \$ 262,029 | \$ 286,998 | \$ 361,567 |
| | TOTAL PERSONAL SERVICES | \$ 1,705,491 | \$ 1,973,597 | \$ 2,265,273 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212100 | Interpreter | \$ - | \$ 1,200 | \$ 100 |
| 5222001 | Rep. and Maint. (Equipment) | \$ 10 | \$ - | \$ - |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 16,398 | \$ 10,000 | \$ 15,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 11,623 | \$ 12,000 | \$ 15,000 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 1,428 | \$ 2,500 | \$ 2,500 |
| 5222102 | Software Support | \$ 10,702 | \$ 13,000 | \$ 13,000 |
| 5222103 | Rep. and Maint. Computers | \$ 62,310 | \$ 64,750 | \$ 76,670 |
| | <i>Sub-total: Property Services</i> | \$ 102,471 | \$ 102,250 | \$ 122,170 |
| 5231001 | Insurance, Other than Benefits | \$ 30,552 | \$ 33,865 | \$ 39,645 |
| 5232001 | Communication Devices/Service | \$ 23,406 | \$ 22,800 | \$ 14,550 |
| 5234001 | Advertising | \$ 30 | \$ - | \$ - |
| 5236001 | Dues and Fees | \$ 1,474 | \$ 2,250 | \$ 2,250 |
| 5237001 | Education and Training | \$ 2,401 | \$ - | \$ - |
| | <i>Sub-total: Other Purchased Services</i> | \$ 57,863 | \$ 58,915 | \$ 56,445 |
| | TOTAL PURCHASED SERVICES | \$ 160,334 | \$ 161,165 | \$ 178,615 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 837 | \$ 1,400 | \$ 1,000 |
| 5311002 | Parts and Materials (K-9) | \$ 904 | \$ 1,100 | \$ 900 |
| 5311003 | Chemicals (K-9 Medical) | \$ 4,215 | \$ 5,500 | \$ 5,500 |
| 5311005 | Uniforms and Turnout Gear | \$ 12,826 | \$ 14,000 | \$ 15,500 |
| 5311007 | CID Supplies | \$ 12,480 | \$ 11,000 | \$ 11,000 |
| 5312700 | Gasoline/Diesel/CNG | \$ 22,096 | \$ 28,000 | \$ 25,000 |
| 5316001 | Small Tools and Equipment | \$ 7,430 | \$ 4,185 | \$ 4,185 |
| 5316006 | Cellular Phone Equipment | \$ 26 | \$ 500 | \$ - |
| | TOTAL SUPPLIES | \$ 60,813 | \$ 65,685 | \$ 63,085 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture and Fixtures | \$ 67 | \$ 500 | \$ - |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 67 | \$ 500 | \$ - |

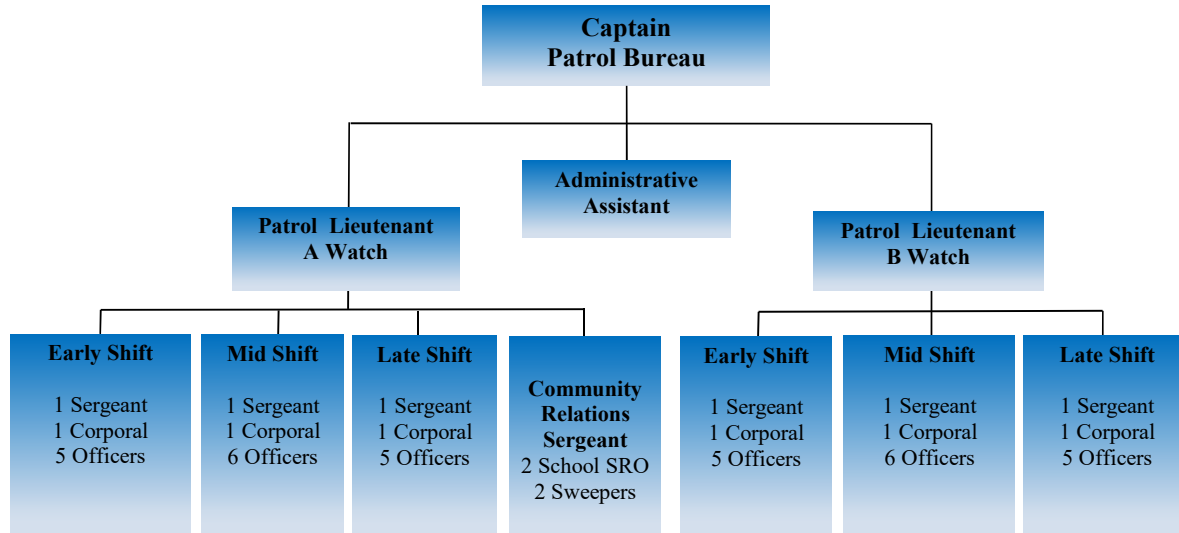
FUND 100 - GENERAL FUND

DEPT 3215 - POLICE OPERATIONS BUREAU

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---------------------------------|---------------------|---------------------|---------------------|
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5524001 | Self-funded Insurance (Medical) | \$ 268,595 | \$ 280,270 | \$ 318,008 |
| 5524002 | Life and Disability | \$ 6,544 | \$ 8,660 | \$ 8,346 |
| 5524003 | Wellness Program | \$ 1,485 | \$ 1,485 | \$ 6,305 |
| 5524004 | OPEB | \$ - | \$ 17,550 | \$ 19,500 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 276,624 | \$ 307,965 | \$ 352,159 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ 1,433 | \$ 500 | \$ 500 |
| | TOTAL OTHER COSTS | \$ 1,433 | \$ 500 | \$ 500 |
| | TOTAL EXPENDITURES | \$ 2,204,761 | \$ 2,509,412 | \$ 2,859,632 |

FUND - 100

DEPT - 3223 - POLICE DEPT. PATROL BUREAU



STATEMENT OF SERVICE

The Patrol Bureau is the largest and most visible bureau in the police department. The uniformed officers of the patrol bureau are the primary responders to emergency incidents, handle the vast majority of the calls for service, as well as providing preventive patrols and traffic enforcement. This bureau is commanded by a Captain, who is assisted by two lieutenants. The lieutenants each supervise a “watch” which consists of three patrol shifts, each led by a sergeant. Officers work four ten hour shifts each week, and between the six patrol teams, they provide 24 hour a day, seven days a week coverage. The Bureau also has two School Resource Officers (SRO) at Statesboro High School as well as two officer “Sweepers” who supplement the patrol shifts by covering details such as court bailiff, out of town prisoner transports, first appearance hearings and other functions. The SRO’s as well as the “Sweeper” officers fall under the direction of the Community Relations Sergeant.

| | GOALS | FY 2022 STATUS | FY 2023 PROJECTED |
|----------------|--|----------------|-------------------|
| FY 2023 | | | |
| 1. | Increase the quality of services and public trust through officer development. | Ongoing | Ongoing |
| 2. | Foster a culture of proactive community policing. | Ongoing | Ongoing |
| 3. | Promote a positive working environment. | Ongoing | Ongoing |
| 4. | Encourage officer conduct that reflects the service mentality of the agency. | Ongoing | Ongoing |

OBJECTIVES FOR FISCAL YEAR 2023

1. Determine officer career goals and work with them to create a path for career advancement.
2. Mentor officers through personal meetings and interactions with supervisors focused on improving officer knowledge and performance.
3. Encourage positive public-police interactions through proactive contacts with citizens not associated with calls for service or
4. Create a culture of proactive policing strategies focused on addressing property and personal crimes in areas most impacted.
5. Introduce a culture of accountability for officers as well as supervisors.

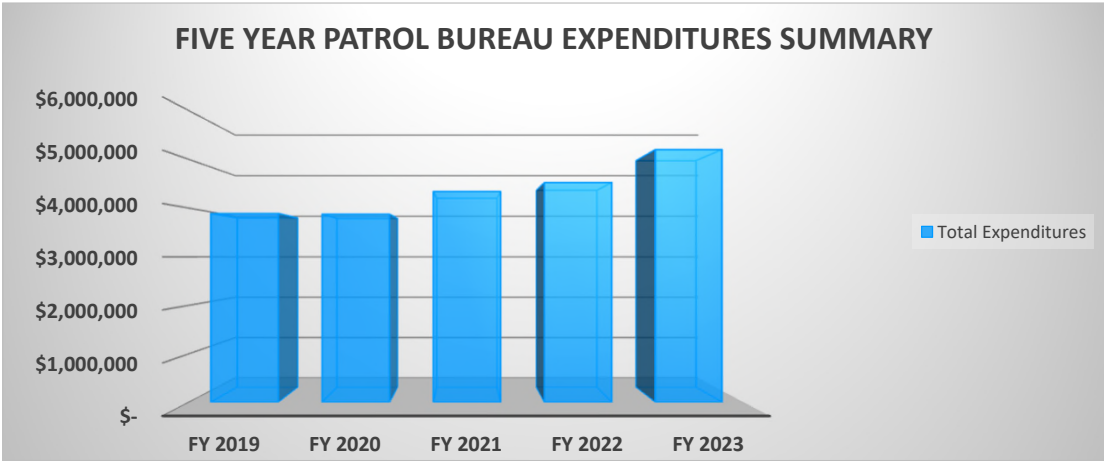
PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|--|-------------|-------------|-------------|----------------|-------------|
| Calls for service | 50,557 | 51,873 | 45,615 | 46,860 | 51,546 |
| Traffic Crashes (Does not include worked by GSP) | 1,333 | 1,433 | 1,987 | 2,438 | 2,682 |
| Traffic Crashes with injuries | ^331 | 63 | 68 | 82 | 90 |
| Traffic Crash Fatalities | ^0 | ^0 | ^0 | ^0 | ^0 |
| Traffic Citations Issued | 6,175 | 4,240 | 4,445 | 4,506 | 4,956 |
| Warnings issued | 7,128 | 4,317 | 4,270 | 3,582 | 3,940 |
| DUIs | 110 | 127 | 122 | 150 | 165 |
| Incident reports taken | 7,072 | 6,208 | 6,714 | 5,356 | 5,892 |
| Arrests | 1,983 | 1,180 | 1,201 | 1,400 | 1,540 |
| Field Interviews | 1,649 | 1,018 | 861 | 894 | 983 |
| Gallons of gasoline used | 75,205 | 74,131 | 60,627 | 65,000 | 71,500 |
| Funeral escorts | 161 | 50 | 5 | 6 | 5 |
| Alarm calls | 1,905 | 1,489 | 1,586 | 1,968 | 2,164 |

* MDS / Sungard reporting difference

^ Does not include accidents with injuries worked by GSP

| EXPENDITURES SUMMARY POLICE PATROL BUREAU 3223 | | | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------|
| | Actual | Actual | Actual | Budgeted | Budgeted | Percentage |
| | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Inc./Dec. |
| Personal Services/Benefits | \$ 2,716,314 | \$ 2,722,015 | \$ 3,214,130 | \$ 3,289,435 | \$ 3,813,211 | 15.92% |
| Purchase/Contract Services | \$ 531,494 | \$ 516,658 | \$ 458,852 | \$ 435,185 | \$ 498,870 | 14.63% |
| Supplies | \$ 210,141 | \$ 189,461 | \$ 194,314 | \$ 223,500 | \$ 283,500 | 26.85% |
| Capital Outlay (Minor) | \$ 119 | \$ 12,985 | \$ 4,239 | \$ - | \$ - | 0.00% |
| Interfund Dept. Charges | \$ 432,902 | \$ 435,499 | \$ 471,060 | \$ 576,860 | \$ 606,221 | 5.09% |
| Other Costs | \$ (111) | \$ 837 | \$ 26 | \$ - | \$ - | 0.00% |
| Total Expenditures | \$ 3,890,859 | \$ 3,877,455 | \$ 4,342,622 | \$ 4,524,980 | \$ 5,201,802 | 14.96% |



FUND 100 - GENERAL FUND

DEPT - 3223 - PATROL BUREAU

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 2,436,572 | \$ 2,552,105 | \$ 2,893,444 |
| 5113001 | Overtime | \$ 188,324 | \$ 154,000 | \$ 170,000 |
| 5114001 | Extra Duty Pay | \$ 62,817 | \$ 60,000 | \$ 60,000 |
| 5115001 | Shift Differential | \$ - | \$ - | \$ - |
| | <i>Sub-total: Salaries and Wages</i> | \$ 2,687,714 | \$ 2,766,105 | \$ 3,123,444 |
| 5122001 | Social Security (FICA) Contributions | \$ 191,089 | \$ 211,607 | \$ 234,353 |
| 5124001 | Retirement Contributions | \$ 239,441 | \$ 221,288 | \$ 306,344 |
| 5127001 | Workers Compensation | \$ 94,001 | \$ 90,435 | \$ 146,570 |
| 5129002 | Employee Drug Screening Tests | \$ 1,885 | \$ - | \$ 2,500 |
| | <i>Sub-total: Employee Benefits</i> | \$ 526,416 | \$ 523,330 | \$ 689,767 |
| | TOTAL PERSONAL SERVICES | \$ 3,214,130 | \$ 3,289,435 | \$ 3,813,211 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222001 | Rep. and Maint. (Equipment) | \$ 6,114 | \$ 10,000 | \$ 16,000 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 91,678 | \$ 80,000 | \$ 89,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 107,428 | \$ 100,000 | \$ 107,120 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 4,079 | \$ 4,000 | \$ 4,000 |
| 5222102 | Software Support | \$ 5,000 | \$ 7,000 | \$ 6,500 |
| 5222103 | Rep. and Maint. Computers | \$ 142,995 | \$ 125,310 | \$ 179,170 |
| 5223200 | Rentals | \$ 6,034 | \$ 8,400 | \$ 8,400 |
| | <i>Sub-total: Property Services</i> | \$ 363,329 | \$ 334,710 | \$ 410,190 |
| 5231001 | Insurance, Other than Benefits | \$ 70,114 | \$ 76,215 | \$ 85,750 |
| 5232001 | Communication Devices/Service | \$ 24,201 | \$ 24,260 | \$ 2,780 |
| 5233001 | Advertising | \$ 100 | \$ - | \$ - |
| 5236001 | Dues and Fees | \$ - | \$ - | \$ 150 |
| 5237001 | Education and Training | \$ 1,108 | \$ - | \$ - |
| | <i>Sub-total: Other Purchased Services</i> | \$ 95,523 | \$ 100,475 | \$ 88,680 |
| | TOTAL PURCHASED SERVICES | \$ 458,852 | \$ 435,185 | \$ 498,870 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 5,090 | \$ 8,500 | \$ 8,500 |
| 5311002 | Parts and Materials (K-9) | \$ - | \$ - | \$ - |
| 5311003 | Chemicals (K-9 Medical) | \$ - | \$ - | \$ - |
| 5311005 | Uniforms and Turnout Gear | \$ 55,135 | \$ 50,000 | \$ 55,000 |
| 5312700 | Gasoline/Diesel/CNG | \$ 118,415 | \$ 150,000 | \$ 180,000 |
| 5316001 | Small Tools and Equipment | \$ 15,674 | \$ 15,000 | \$ 40,000 |
| 5316006 | Cellular Phone Equipment | \$ - | \$ - | \$ - |
| | TOTAL SUPPLIES | \$ 194,314 | \$ 223,500 | \$ 283,500 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture and Fixtures | \$ 4,239 | \$ - | \$ - |
| 5424001 | Computers | \$ - | \$ - | \$ - |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 4,239 | \$ - | \$ - |

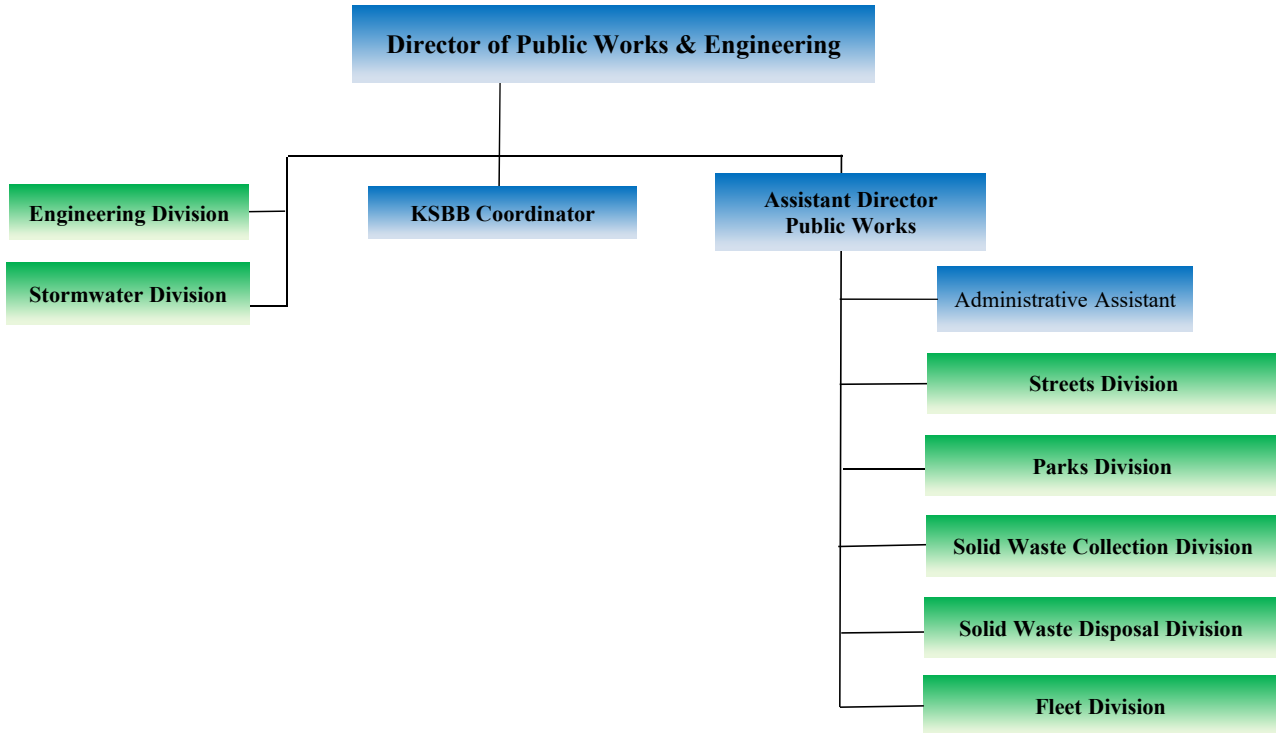
FUND 100 - GENERAL FUND

DEPT - 3223 - PATROL BUREAU

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---------------------------------|---------------------|---------------------|---------------------|
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5524001 | Self-funded Insurance (Medical) | \$ 455,545 | \$ 527,025 | \$ 547,433 |
| 5524002 | Life and Disability | \$ 12,380 | \$ 13,550 | \$ 14,748 |
| 5524003 | Wellness Program | \$ 3,135 | \$ 3,135 | \$ 10,890 |
| 5524004 | OPEB | \$ - | \$ 33,150 | \$ 33,150 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 471,060 | \$ 576,860 | \$ 606,221 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ 26 | \$ - | \$ - |
| | TOTAL OTHER COSTS | \$ 26 | \$ - | \$ - |
| | TOTAL EXPENDITURES | \$ 4,342,622 | \$ 4,524,980 | \$ 5,201,802 |

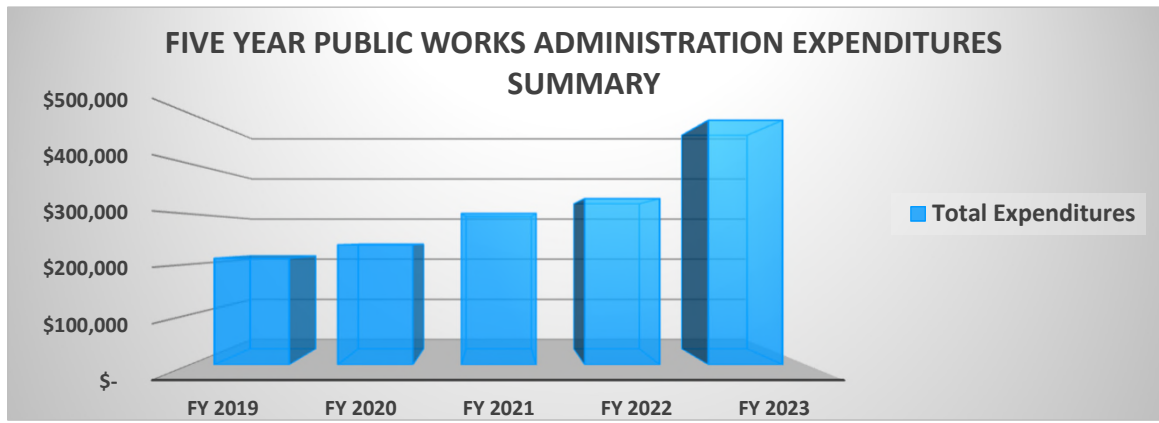
FUND - 100 DEPT - 4100 - PUBLIC WORKS ADMINISTRATION

The Public Works Administration division includes the Director of the Department of Public Works & Engineering and the Administrative Assistant to the Public Works Division and Keep Statesboro Bulloch Beautiful Coordinator. The Department is made up of the following divisions: Public Works Administration Division, Engineering Division, Stormwater Division, Parks Division, Streets Division, Solid Waste Collection Division, Solid Waste Disposal Division, and Fleet Maintenance Division. The Public Works Administration Division, Engineering Division, Parks Division and Streets Division are primarily funded through the City's General fund. The Stormwater Division, Solid Waste Collection Division, Solid Waste Disposal Division, and Fleet Maintenance Division operate as Enterprise Funds. Capital projects and equipment purchased by the Department are funded by the Capital Improvements Program Fund, Enterprise Funds, SPLOST Funds and TSPLOST Funds.



EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 154,437 | \$ 160,843 | \$ 229,585 | \$ 234,982 | \$ 365,995 | 55.75% |
| Purchase/Contract Services | \$ 28,653 | \$ 46,855 | \$ 19,997 | \$ 37,590 | \$ 35,350 | -5.96% |
| Supplies | \$ 2,699 | \$ 4,195 | \$ 12,823 | \$ 16,100 | \$ 12,800 | -20.50% |
| Capital Outlay | \$ - | \$ 30 | \$ - | \$ 500 | \$ - | -100.00% |
| Interfund Dept. Charges | \$ 25,459 | \$ 25,455 | \$ 38,312 | \$ 40,950 | \$ 72,310 | 76.58% |
| Other Costs | \$ 557 | \$ 1,096 | \$ 552 | \$ 500 | \$ 300 | -40.00% |
| Total Expenditures | \$ 211,805 | \$ 238,475 | \$ 301,268 | \$ 330,622 | \$ 486,755 | 47.22% |



FUND 100 - GENERAL FUND

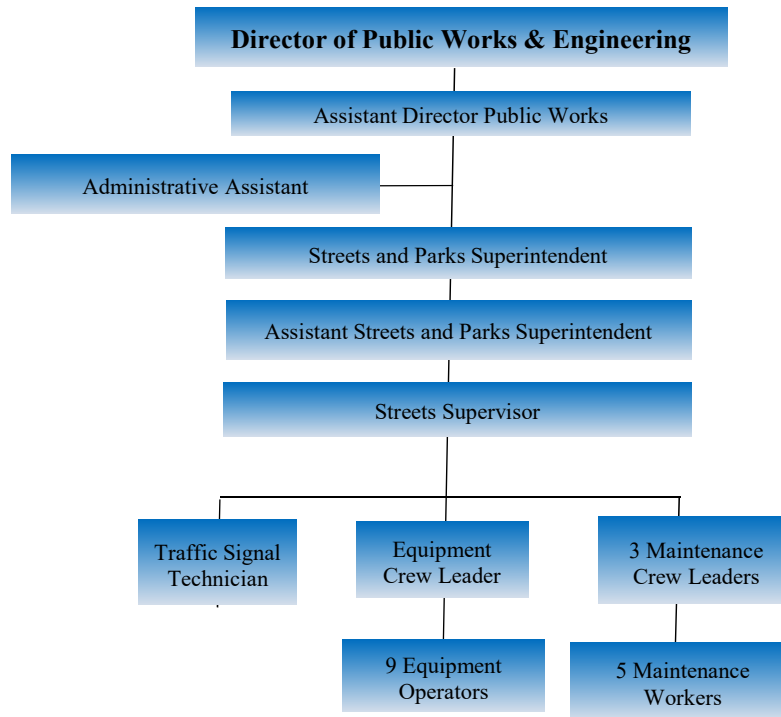
DEPT - 4100 - PUBLIC WORKS ADMINISTRATION

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 193,150 | \$ 198,326 | \$ 305,960 |
| 5113001 | Overtime | \$ 426 | \$ 500 | \$ 500 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 193,576 | \$ 198,826 | \$ 306,460 |
| 5122001 | Social Security (FICA) Contributions | \$ 13,911 | \$ 15,210 | \$ 23,440 |
| 5124001 | Retirement Contributions | \$ 16,793 | \$ 15,906 | \$ 30,650 |
| 5127001 | Workers Compensation | \$ 5,234 | \$ 5,040 | \$ 5,445 |
| 5129002 | Employee Drug Screening Tests | \$ 70 | \$ - | \$ - |
| | <i>Sub-total: Employee Benefits</i> | \$ 36,008 | \$ 36,156 | \$ 59,535 |
| | TOTAL PERSONAL SERVICES | \$ 229,585 | \$ 234,982 | \$ 365,995 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222001 | Rep. and Maint. (Equipment) | \$ - | \$ 10,200 | \$ 2,500 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 625 | \$ 1,000 | \$ 1,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 809 | \$ 1,000 | \$ 1,500 |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 209 | \$ 500 | \$ 500 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 2,136 | \$ 2,350 | \$ 2,350 |
| 5222102 | Software Support | \$ 150 | \$ 500 | \$ 750 |
| 5222103 | Rep. and Maint. Computers | \$ 3,690 | \$ 5,385 | \$ 7,560 |
| | <i>Sub-total: Property Services</i> | \$ 7,618 | \$ 20,935 | \$ 16,160 |
| 5231001 | Insurance, Other than Benefits | \$ 3,396 | \$ 3,760 | \$ 4,450 |
| 5232001 | Communication Devices/Service | \$ 3,505 | \$ 1,645 | \$ 2,490 |
| 5233001 | Advertising | \$ 3,515 | \$ 5,000 | \$ 4,500 |
| 5235001 | Travel | \$ 8 | \$ 2,500 | \$ 2,500 |
| 5236001 | Dues and Fees | \$ 1,279 | \$ 1,000 | \$ 2,500 |
| 5237001 | Education and Training | \$ 675 | \$ 750 | \$ 2,750 |
| 5238501 | Contract Labor/Services | \$ - | \$ 2,000 | \$ - |
| | <i>Sub-total: Other Purchased Services</i> | \$ 12,379 | \$ 16,655 | \$ 19,190 |
| | TOTAL PURCHASED SERVICES | \$ 19,997 | \$ 37,590 | \$ 35,350 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 6,144 | \$ 10,000 | \$ 8,500 |
| 5311005 | Uniforms | \$ 127 | \$ 1,200 | \$ 800 |
| 5312700 | Gasoline/Diesel/CNG | \$ 5,506 | \$ 1,800 | \$ 2,000 |
| 5313001 | Provisions | \$ 1,046 | \$ 2,500 | \$ 1,500 |
| 5314001 | Books and Periodicals | \$ - | \$ 100 | \$ - |
| 5316001 | Small Tools and Equipment | \$ - | \$ 500 | \$ - |
| | TOTAL SUPPLIES | \$ 12,823 | \$ 16,100 | \$ 12,800 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture & Fixtures | \$ - | \$ 500 | \$ - |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ - | \$ 500 | \$ - |

FUND 100 - GENERAL FUND

DEPT - 4100 - PUBLIC WORKS ADMINISTRATION

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|-------------------|-------------------|-------------------|
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 6,285 |
| 5524001 | Self-funded Insurance (Medical) | \$ 36,965 | \$ 37,910 | \$ 61,470 |
| 5524002 | Life and Disability | \$ 1,182 | \$ 925 | \$ 1,190 |
| 5524003 | Wellness Program | \$ 165 | \$ 165 | \$ 765 |
| 5524004 | OPEB | \$ - | \$ 1,950 | \$ 2,600 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 38,312 | \$ 40,950 | \$ 72,310 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ 552 | \$ 500 | \$ 300 |
| | TOTAL OTHER COSTS | \$ 552 | \$ 500 | \$ 300 |
| | | | | |
| | TOTAL EXPENDITURES | \$ 301,268 | \$ 330,622 | \$ 486,755 |



STATEMENT OF SERVICE

The Street Division is responsible for the maintenance of city streets, rights of ways, and easements. The Division performs pothole patching, crack sealing, street striping, repairing of utility cuts, traffic signal maintenance, street sign maintenance, right of way tree maintenance, sidewalk repair, right of way mowing and other related work. Large projects are typically contracted out, as the division is primarily staffed for minor maintenance only. The Division is also tasked with operating the City's mosquito abatement program. The division's operating budget is within the General Fund. Capital projects are in the CIP Fund, SPLOST and TSPLOST Funds.

| | GOALS | FY 2022 STATUS | FY 2023 PROJECTED |
|----------------|---|----------------|-------------------|
| FY 2023 | | | |
| | 1. Maintain the public rights of ways and drainage systems for compliance with standards and proper function. | Ongoing | Ongoing |
| | 2. Improve communication with public to improve service delivery and response time. | Ongoing | Ongoing |
| | 3. Update city tree inventory database to identify and mitigate hazardous trees in city rights of ways. | Ongoing | Ongoing |
| | 4. Update city sign inventory database to identify and mitigate substandard and non-retroreflective signs in city rights of ways. | Ongoing | Ongoing |

OBJECTIVES FOR FISCAL YEAR 2023

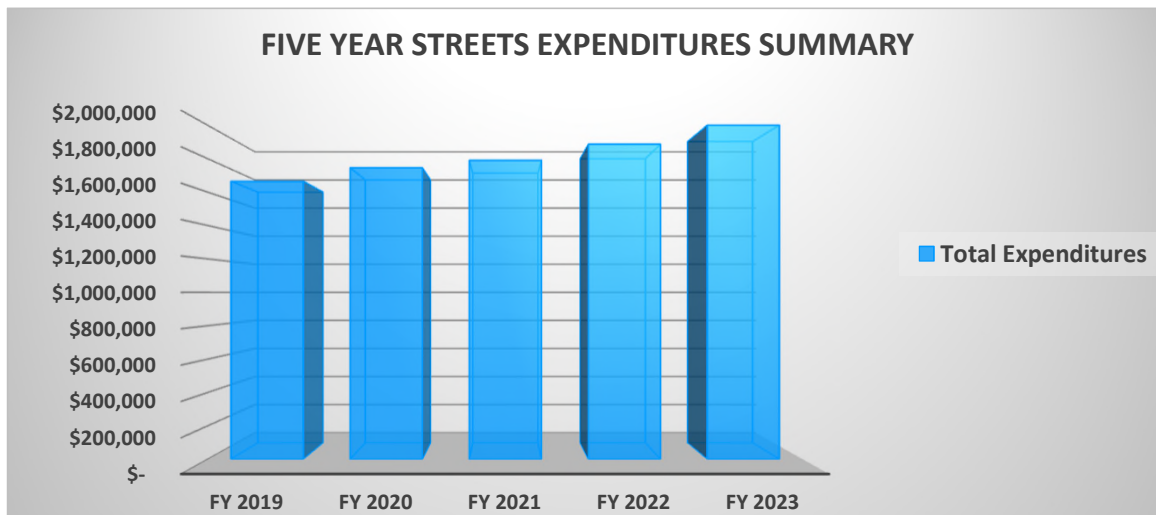
1. Prioritize repairs and maintenance to promptly correct known safety hazards and identify potential safety hazards.
2. Improve the quality of work to ensure repairs are completed promptly and efficiently.
3. Improve Public Works webpages and explore additional forms of communication to provide public with a resource to report street and drainage deficiencies and track complaints received.
4. Utilize the work order system to evaluate all complaints the same day received, perform timely corrective action, and provide prompt response to the complainant.
5. Assist the City Engineer in identifying streets needing resurfacing, restriping or major improvement.
6. Assist the needs of other city departments as requested to maintain fiscal responsibility for the City.

PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|--------------------------------------|----------------|----------------|----------------|-------------------|----------------|
| Potholes repaired | 645 | 1050 | 950 | 1100 | 1150 |
| Utility cuts repaired | 84 | 66 | 90 | 90 | 100 |
| Street signs repaired (City R/W) | 1123 | 2170 | 1600 | 2000 | 2100 |
| Street signs repaired (State R/W) | 81 | 65 | 85 | 80 | 80 |
| Traffic signals repaired (City R/W) | 30 | 36 | 45 | 45 | 45 |
| Traffic signals repaired (State R/W) | 21 | 22 | 30 | 25 | 25 |
| Hazardous tree removed | 10 | 13 | 20 | 15 | 25 |
| Trees on right of way pruned | 348 | 204 | 400 | 375 | 400 |
| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
| Special events traffic control | 19 | 7 | 20 | 15 | 20 |
| Emergency call-ins | 48 | 56 | 45 | 60 | 60 |

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 737,451 | \$ 813,931 | \$ 865,923 | \$ 932,458 | \$ 1,031,125 | 10.58% |
| Purchase/Contract Services | \$ 131,188 | \$ 126,862 | \$ 139,411 | \$ 149,545 | \$ 137,070 | -8.34% |
| Supplies | \$ 595,491 | \$ 590,008 | \$ 577,197 | \$ 580,750 | \$ 657,650 | 13.24% |
| Capital Outlay (Minor) | \$ 1,350 | \$ 5,124 | \$ 6,449 | \$ 14,500 | \$ 25,000 | 72.41% |
| Interfund Dept. Charges | \$ 198,853 | \$ 205,485 | \$ 199,600 | \$ 206,675 | \$ 233,840 | 13.14% |
| Other Costs | \$ 254 | \$ 4,258 | \$ 1,212 | \$ 2,500 | \$ 3,000 | 20.00% |
| Total Expenditures | \$ 1,664,587 | \$ 1,745,668 | \$ 1,789,792 | \$ 1,886,428 | \$ 2,087,685 | 10.67% |



FUND 100 - GENERAL FUND

DEPT - 4200 - STREETS

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 678,048 | \$ 743,469 | \$ 805,210 |
| 5113001 | Overtime | \$ 24,147 | \$ 24,000 | \$ 30,000 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 702,195 | \$ 767,469 | \$ 835,210 |
| 5122001 | Social Security (FICA) Contributions | \$ 48,354 | \$ 58,711 | \$ 63,895 |
| 5124001 | Retirement Contributions | \$ 68,266 | \$ 61,398 | \$ 83,525 |
| 5127001 | Workers Compensation | \$ 46,703 | \$ 44,880 | \$ 48,495 |
| 5129002 | Employee Drug Screening Tests | \$ 405 | \$ - | \$ - |
| | <i>Sub-total: Employee Benefits</i> | \$ 163,728 | \$ 164,989 | \$ 195,915 |
| | TOTAL PERSONAL SERVICES | \$ 865,923 | \$ 932,458 | \$ 1,031,125 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222001 | Rep. and Maint. (Equipment) | \$ 14,040 | \$ 21,000 | \$ 18,500 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 18,678 | \$ 20,000 | \$ 18,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 44,406 | \$ 42,000 | \$ 30,000 |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 779 | \$ 1,000 | \$ 2,000 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 2,136 | \$ - | \$ - |
| 5222103 | Rep. and Maint. Computers | \$ 10,935 | \$ 11,000 | \$ 12,000 |
| 5223200 | Rentals | \$ 228 | \$ 1,500 | \$ 1,500 |
| | <i>Sub-total: Property Services</i> | \$ 91,201 | \$ 96,500 | \$ 82,000 |
| 5231001 | Insurance, Other than Benefits | \$ 32,287 | \$ 34,890 | \$ 38,795 |
| 5232001 | Communication Devices/Service | \$ 9,106 | \$ 8,905 | \$ 4,525 |
| 5233001 | Advertising | \$ 186 | \$ - | \$ - |
| 5235001 | Travel | \$ - | \$ 2,000 | \$ 2,000 |
| 5236001 | Dues and Fees | \$ 360 | \$ 1,250 | \$ 1,250 |
| 5237001 | Education and Training | \$ 1,446 | \$ 1,500 | \$ 2,000 |
| 5238501 | Contract Services | \$ 3,600 | \$ 3,000 | \$ 5,000 |
| 5239001 | Erosion Control (EPD) | \$ 1,224 | \$ 1,500 | \$ 1,500 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 48,209 | \$ 53,045 | \$ 55,070 |
| | TOTAL PURCHASED SERVICES | \$ 139,411 | \$ 149,545 | \$ 137,070 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 21,707 | \$ 21,500 | \$ 23,000 |
| 5311002 | Parts and Materials | \$ 10,600 | \$ 7,000 | \$ 8,000 |
| 5311003 | Chemicals | \$ 5,918 | \$ 7,500 | \$ 8,500 |
| 5311005 | Uniforms | \$ 6,273 | \$ 9,000 | \$ 9,000 |
| 5311101 | Street Paint/Traffic Marking Supplies | \$ 6,935 | \$ - | \$ - |
| 5311102 | Asphalt | \$ 10,928 | \$ - | \$ - |
| 5311103 | Signs | \$ 14,004 | \$ - | \$ - |
| 5312300 | Electricity | \$ 2,013 | \$ 3,500 | \$ 2,500 |
| 5312302 | Electricity - Street and Traffic Lights | \$ 460,856 | \$ 475,000 | \$ 550,000 |
| 5312400 | Bottled Gas | \$ 467 | \$ 250 | \$ 600 |
| 5312700 | Gasoline/Diesel/CNG | \$ 31,966 | \$ 49,000 | \$ 49,000 |
| 5314001 | Books and Periodicals | \$ - | \$ - | \$ 50 |
| 5316001 | Small Tools and Equipment | \$ 5,530 | \$ 8,000 | \$ 7,000 |
| | TOTAL SUPPLIES | \$ 577,197 | \$ 580,750 | \$ 657,650 |

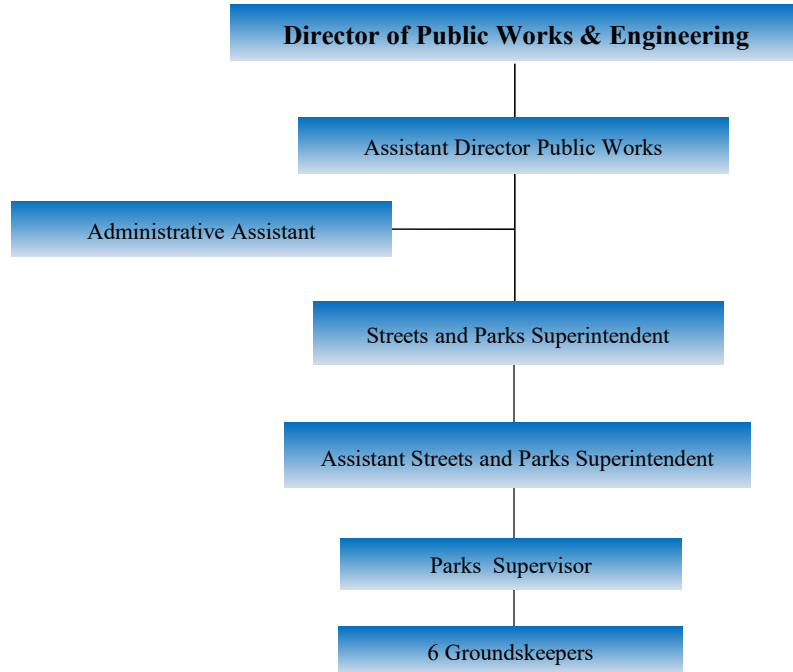
FUND 100 - GENERAL FUND

DEPT - 4200 - STREETS

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|---------------------|---------------------|---------------------|
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5425001 | Other Equipment | \$ 6,449 | \$ 14,500 | \$ 25,000 |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 6,449 | \$ 14,500 | \$ 25,000 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 12,265 |
| 5524001 | Self-funded Insurance (Medical) | \$ 194,665 | \$ 186,770 | \$ 198,510 |
| 5524002 | Life and Disability | \$ 3,725 | \$ 4,395 | \$ 4,370 |
| 5524003 | Wellness Program | \$ 1,210 | \$ 1,210 | \$ 4,395 |
| 5524004 | OPEB | \$ - | \$ 14,300 | \$ 14,300 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 199,600 | \$ 206,675 | \$ 233,840 |
| 57 | OTHER COSTS | | | |
| 5733000 | Solid Waste Disposal | \$ 1,145 | \$ 2,000 | \$ 2,500 |
| 5734001 | Miscellaneous Expenses | \$ 66 | \$ 500 | \$ 500 |
| | TOTAL OTHER COSTS | \$ 1,212 | \$ 2,500 | \$ 3,000 |
| | TOTAL EXPENDITURES | \$ 1,789,792 | \$ 1,886,428 | \$ 2,087,685 |

FUND - 100

DEPT - 6200 - PARKS



STATEMENT OF SERVICE

The Parks Division is responsible for maintenance of the Eastside cemetery, McTell Trail, Rev. Julius Abraham Trail, Triangle Park, Renaissance Park, Edgewood Park, Downtown Dog Park, City owned greenspaces, City facility grounds, and trees and other plantings in traffic islands. Cemetery lot sales are handled by the City Engineers' Office. The Parks Division operating budget is within the General Fund. Capital projects are in the CIP Fund and SPLOST Fund.

| GOALS | FY 2022 STATUS | FY 2023 PROJECTED |
|---|----------------|-------------------|
| FY 2023 | | |
| 1. Maintain and improve the Cemetery and various public grounds to enhance the City's appearance and quality of life. | In Progress | Ongoing |
| 2. Provide additional landscape features that promote environmental stewardship. | In Progress | Ongoing |

OBJECTIVES FOR FISCAL YEAR 2023

1. Provide seasonal landscaping, pruning, and flower planting per yearly planting schedule.
2. Maintain landscaping in an efficient and effective manner to reduce environmental impacts.
3. Improve landscape irrigation in a manner that fosters water conservation.
4. Explore ways to educate the public regarding best management landscaping practices for environment stewardship.
5. Identify and remove hazardous trees in City Parks & greenspaces and replant with new trees.

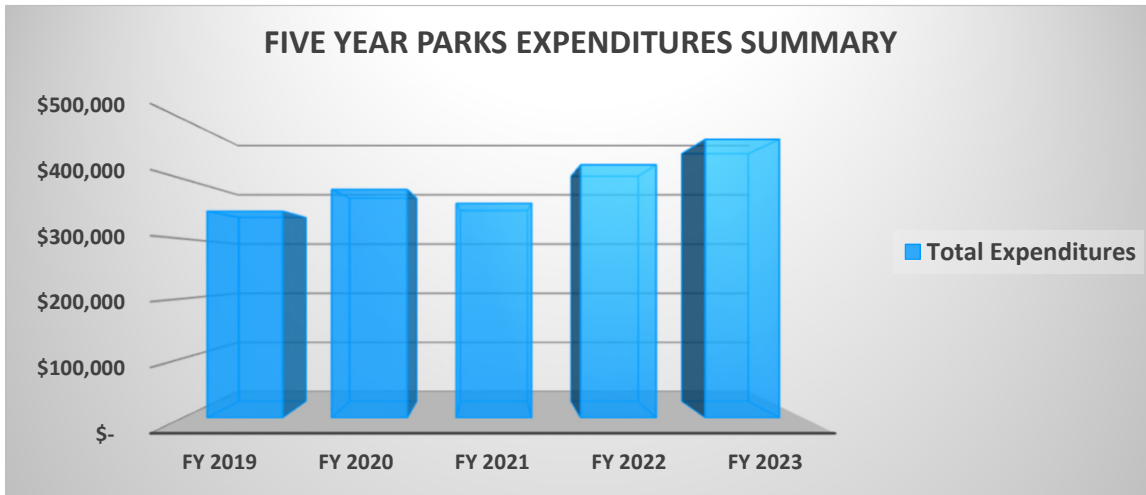
PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|---|-------------|-------------|-------------|----------------|-------------|
| Facility grounds maintained | 8 | 8 | 8 | 8 | 9 |
| Facility grounds maintained (acres) | 11 | 11 | 11 | 11 | 11 |
| Parking lots w/landscape maintained | 4 | 5 | 4 | 5 | 5 |
| Parking lots w/landscape maintained (acres) | 2.26 | 2.30 | 2.26 | 2.30 | 230.00 |
| Parks maintained | 9 | 9 | 9 | 9 | 9 |
| Parks maintained (acres) | 22.9 | 22.9 | 22.9 | 22.9 | 22.9 |
| Right of way areas w/landscaping maintained | 8 | 8 | 8 | 8 | 8 |
| Right of way areas w/landscaping maintained (acres) | 1 | 1 | 1 | 1 | 10 |

| | | | | | |
|--------------------------------------|-------|-------|-------|-------|-------|
| Bicycle/pedestrian trails | 2 | 2 | 2 | 2 | 2 |
| Bicycle/pedestrian trails (miles) | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 |
| Cemetery (acres) | 41.35 | 41.35 | 41.35 | 41.35 | 41.35 |
| Number irrigation systems maintained | 32 | 32 | 32 | 32 | 32 |

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 180,522 | \$ 224,975 | \$ 184,770 | \$ 270,834 | \$ 296,340 | 9.42% |
| Purchase/Contract Services | \$ 45,850 | \$ 29,973 | \$ 48,907 | \$ 30,950 | \$ 37,390 | 20.81% |
| Supplies | \$ 68,167 | \$ 80,557 | \$ 60,036 | \$ 67,700 | \$ 67,650 | -0.07% |
| Capital Outlay | \$ - | \$ - | \$ 10,261 | \$ - | \$ 18,000 | 0.00% |
| Interfund Dept. Charges | \$ 51,491 | \$ 46,017 | \$ 55,022 | \$ 53,965 | \$ 46,450 | -13.93% |
| Other Costs | \$ - | \$ 662 | \$ 66 | \$ - | \$ 50 | #DIV/0! |
| Total Expenditures | \$ 346,030 | \$ 382,184 | \$ 359,061 | \$ 423,449 | \$ 465,880 | 10.02% |



FUND 100 - GENERAL FUND

DEPT - 6200 - PARKS

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 142,623 | \$ 223,797 | \$ 237,970 |
| 5113001 | Overtime | \$ 2,516 | \$ 2,000 | \$ 5,000 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 145,140 | \$ 225,797 | \$ 242,970 |
| 5122001 | Social Security (FICA) Contributions | \$ 10,211 | \$ 17,273 | \$ 18,585 |
| 5124001 | Retirement Contributions | \$ 18,986 | \$ 18,064 | \$ 24,300 |
| 5127001 | Workers Compensation | \$ 10,078 | \$ 9,700 | \$ 10,485 |
| 5129002 | Employee Drug Screening | \$ 355 | \$ - | \$ - |
| | <i>Sub-total: Employee Benefits</i> | \$ 39,630 | \$ 45,037 | \$ 53,370 |
| | TOTAL PERSONAL SERVICES | \$ 184,770 | \$ 270,834 | \$ 296,340 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222001 | Rep. and Maint. (Equipment) | \$ 3,752 | \$ 2,500 | \$ 3,000 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 7,581 | \$ 3,500 | \$ 3,500 |
| 5222003 | Rep. and Maint. (Labor) | \$ 11,036 | \$ 6,000 | \$ 6,000 |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 918 | \$ 500 | \$ 1,600 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 534 | \$ 500 | \$ 500 |
| 5222103 | Rep. and Maint. Computers | \$ 1,845 | \$ 1,870 | \$ 2,035 |
| 5223200 | Rentals | \$ 1,228 | \$ 500 | \$ 1,000 |
| | <i>Sub-total: Property Services</i> | \$ 26,895 | \$ 15,370 | \$ 17,635 |
| 5231001 | Insurance, Other than Benefits | \$ 9,231 | \$ 9,880 | \$ 11,085 |
| 5232001 | Communication Devices/Service | \$ 976 | \$ - | \$ 370 |
| 5233001 | Advertising | \$ 70 | \$ - | \$ - |
| 5235001 | Travel | \$ - | \$ 1,000 | \$ 1,250 |
| 5236001 | Dues and Fees | \$ - | \$ 400 | \$ 400 |
| 5237001 | Education and Training | \$ - | \$ 800 | \$ 1,250 |
| 5238501 | Contract Labor/Services | \$ 11,735 | \$ 3,500 | \$ 5,400 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 22,012 | \$ 15,580 | \$ 19,755 |
| | TOTAL PURCHASED SERVICES | \$ 48,907 | \$ 30,950 | \$ 37,390 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 15,979 | \$ 16,050 | \$ 16,000 |
| 5311002 | Parts and Materials | \$ 3,109 | \$ 2,500 | \$ 2,500 |
| 5311003 | Chemicals | \$ 3,516 | \$ 4,000 | \$ 4,000 |
| 5311005 | Uniforms | \$ 2,537 | \$ 3,500 | \$ 4,000 |
| 5311008 | General S and M (Tree Board) | \$ 7,250 | \$ 9,000 | \$ 9,000 |
| 5312300 | Electricity | \$ 11,518 | \$ 10,000 | \$ 11,500 |
| 5312700 | Gasoline/Diesel/CNG | \$ 7,086 | \$ 13,000 | \$ 11,000 |
| 5312800 | Stormwater | \$ 6,600 | \$ 6,600 | \$ 6,600 |
| 5314001 | Books and Periodicals | \$ - | \$ 50 | \$ 50 |
| 5316001 | Small Tools and Equipment | \$ 2,440 | \$ 3,000 | \$ 3,000 |
| | TOTAL SUPPLIES | \$ 60,036 | \$ 67,700 | \$ 67,650 |

FUND 100 - GENERAL FUND

DEPT - 6200 - PARKS

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---------------------------------|-------------------|-------------------|-------------------|
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5424001 | Computers | \$ 1,600 | \$ - | \$ - |
| 5425001 | Other Equipment | \$ 8,661 | \$ - | \$ 18,000 |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 10,261 | \$ - | \$ 18,000 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5524001 | Self-funded Insurance (Medical) | \$ 53,895 | \$ 47,845 | \$ 40,015 |
| 5524002 | Life and Disability | \$ 742 | \$ 1,185 | \$ 1,200 |
| 5524003 | Wellness Program | \$ 385 | \$ 385 | \$ 1,335 |
| 5524004 | OPEB | \$ - | \$ 4,550 | \$ 3,900 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 55,022 | \$ 53,965 | \$ 46,450 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ 66 | \$ - | \$ 50 |
| | TOTAL OTHER COSTS | \$ 66 | \$ - | \$ 50 |
| | TOTAL OPERATING EXPENSES | \$ 359,061 | \$ 423,449 | \$ 465,880 |

FUND - 100

DEPT - 7200 - PROTECTIVE INSPECTIONS

Director of Planning and Development

Administrative Assistant

Building Official

Building Inspector

STATEMENT OF SERVICE

The Inspections Division is responsible for performing building, plumbing, electrical, HVAC, and ADA inspections on all residential and commercial and industrial construction within the City to ensure they are in compliance with applicable building codes. The division also assists the Director of Planning and Development in ensuring that buildings meet the applicable Zoning Ordinance provisions, such as front, side and rear setbacks, driveway aprons, and adequate parking.

| GOALS | FY 2022 STATUS | FY 2023 PROJECTED |
|---|----------------|-------------------|
| FY 2022 | | |
| 1. Properly maintain the Local Building Code Board of Appeals. | On-going | On-going |
| 2. Attend at least 4 Home Builder Association Meetings. | On-going | On-going |
| 3. Present code updates to Home Builders Association. | On-going | On-going |
| 4. Building Official or Building Inspector become certified in at least one new area. | On-going | On-going |
| FY 2023 | | |
| 1. Building Official or Inspector to attend annual BOAG conference. | On-going | On-going |

OBJECTIVES FOR FISCAL YEAR 2023

1. Continue improving/updating inspection process.
2. Explore public education and outreach opportunities.
3. Utilize new permitting software.
4. Continue maintenance on City Hall, Joe Brannen Hall, Averitt Arts Center, Municipal Court/IT Bldg., Police Station and Public Works.
5. Ensure that residential and commercial projects are in compliance with applicable building, plumbing, electrical and mechanical codes.

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|---|----------------|----------------|----------------|-------------------|----------------|
| Number of plumbing permits issued | 87 | 69 | 70 | 70 | 75 |
| Dollar value of plumbing permits issued | \$ 6,273 | \$ 5,514 | \$ 6,200 | \$ 6,200 | \$ 6,400 |
| Number of electrical permits issued | 94 | 158 | 100 | 100 | 110 |
| Dollar value of electrical permits issued | \$ 13,958 | \$ 8,505 | \$ 8,000 | \$ 8,000 | \$ 8,300 |
| Number of mechanical permits issued | 85 | 89 | 80 | 80 | 85 |
| Dollar value of mechanical permits issued | \$ 3,663 | \$ 3,312 | \$ 3,200 | \$ 3,200 | \$ 3,400 |
| Number of plumbing inspections performed* | 253 | 270 | 150 | 150 | 160 |
| Dollar value of plumbing inspections performed* | \$ 8,855 | \$ 9,450 | \$ 5,250 | \$ 5,250 | \$ 5,500 |
| Number of electrical inspections performed* | 309 | 376 | 300 | 300 | 320 |
| Dollar value of electrical inspections performed* | \$ 10,815 | \$ 13,160 | \$ 10,500 | \$ 10,500 | \$ 11,500 |
| Number of mechanical inspections performed* | 245 | 242 | 250 | 250 | 260 |
| Dollar value of mechanical inspections performed* | \$ 8,575 | \$ 8,470 | \$ 8,750 | \$ 8,750 | \$ 8,900 |

| | | | | | |
|--|------------------------|------------------------|------------------------|---------------------------|------------------------|
| Number of building inspections performed* | 441 | 429 | 350 | 350 | 360 |
| Dollar value of building inspections performed* | \$ 15,435 | \$ 15,015 | \$ 12,250 | \$ 12,250 | \$ 12,500 |
| Number of total inspections performed* | 1,248 | 1,317 | 1,050 | 1,050 | 1,100 |
| Dollar value of total inspections performed* | \$ 43,680 | \$ 46,096 | \$ 36,750 | \$ 36,750 | \$ 38,500 |
| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
| Percentage of inspections completed in 24 hours. | 100% | 100% | 100% | 100% | 100% |
| Percentage of bldg plans/apps reviewed within 1 wk | 99% | 99% | 99% | 99% | 99% |
| Home Builder Association Meetings Attended. | 4 | 4 | 4 | 4 | 2 |

EXPENDITURES SUMMARY

| | Actual | Actual | Actual | Budgeted | Budgeted | Percentage |
|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------|
| | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Inc./Dec. |
| Personal Services/Benefits | \$ 100,409 | \$ 105,026 | \$ 118,202 | \$ 122,512 | \$ 138,480 | 13.03% |
| Purchase/Contract Services | \$ 23,632 | \$ 20,965 | \$ 15,224 | \$ 20,405 | \$ 20,735 | 1.62% |
| Supplies | \$ 1,767 | \$ 2,532 | \$ 2,538 | \$ 2,600 | \$ 3,100 | 19.23% |
| Capital Outlay (Minor) | \$ 140 | \$ - | \$ - | \$ - | \$ 200 | #DIV/0! |
| Interfund Dept. Charges | \$ 6,431 | \$ 12,951 | \$ 25,294 | \$ 32,315 | \$ 26,705 | -17.36% |
| Other Costs | \$ 517 | \$ 894 | \$ 10 | \$ - | \$ 50 | #DIV/0! |
| Total Expenditures | \$ 132,896 | \$ 142,368 | \$ 161,268 | \$ 177,832 | \$ 189,270 | 6.43% |



FUND 100 - GENERAL FUND

DEPT - 7200 - PROTECTIVE INSPECTIONS

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 98,798 | \$ 102,820 | \$ 114,005 |
| 5113001 | Overtime | \$ 447 | \$ 100 | \$ 500 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 99,245 | \$ 102,920 | \$ 114,505 |
| 5122001 | Social Security (FICA) Contributions | \$ 6,759 | \$ 7,873 | \$ 8,760 |
| 5124001 | Retirement Contributions | \$ 8,580 | \$ 8,234 | \$ 11,450 |
| 5127001 | Workers Compensation | \$ 3,618 | \$ 3,485 | \$ 3,765 |
| | <i>Sub-total: Employee Benefits</i> | \$ 18,957 | \$ 19,592 | \$ 23,975 |
| | TOTAL PERSONAL SERVICES | \$ 118,202 | \$ 122,512 | \$ 138,480 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5213001 | Computer Programming Fees | \$ - | \$ - | \$ 1,370 |
| 5222001 | Rep. and Maint. (Equipment) | \$ 1,912 | \$ 5,875 | \$ 2,000 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 393 | \$ 600 | \$ 300 |
| 5222003 | Rep. and Maint. (Labor) | \$ 910 | \$ 600 | \$ 400 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 178 | \$ 200 | \$ 200 |
| 5222103 | Rep. and Maint. Computers | \$ 3,690 | \$ 3,745 | \$ 4,050 |
| | <i>Sub-total: Property Services</i> | \$ 7,083 | \$ 11,020 | \$ 8,320 |
| 5231001 | Insurance, Other than Benefits | \$ 3,329 | \$ 3,720 | \$ 4,255 |
| 5232001 | Communication Devices/Service | \$ 3,439 | \$ 2,915 | \$ 3,160 |
| 5232006 | Postage | \$ - | \$ - | \$ - |
| 5234001 | Printing and Binding | \$ - | \$ - | \$ - |
| 5235001 | Travel | \$ 426 | \$ 1,000 | \$ 2,500 |
| 5236001 | Dues and Fees | \$ 409 | \$ 500 | \$ 500 |
| 5237001 | Education and Training | \$ 539 | \$ 1,250 | \$ 2,000 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 8,142 | \$ 9,385 | \$ 12,415 |
| | TOTAL PURCHASED SERVICES | \$ 15,224 | \$ 20,405 | \$ 20,735 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 46 | \$ 100 | \$ 250 |
| 5311005 | Uniforms | \$ 864 | \$ 500 | \$ 500 |
| 5312700 | Gasoline/Diesel/CNG | \$ 1,628 | \$ 1,600 | \$ 1,900 |
| 5313001 | Provisions | \$ - | \$ - | \$ - |
| 5314001 | Books and Periodicals | \$ - | \$ 350 | \$ 350 |
| 5316001 | Small Tools and Equipment | \$ - | \$ 50 | \$ 100 |
| | TOTAL SUPPLIES | \$ 2,538 | \$ 2,600 | \$ 3,100 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture and Fixtures | \$ - | \$ - | \$ 200 |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ - | \$ - | \$ 200 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5524001 | Self-funded Insurance (Medical) | \$ 24,645 | \$ 30,355 | \$ 24,475 |
| 5524002 | Life and Disability | \$ 539 | \$ 550 | \$ 560 |
| 5524003 | Wellness Program | \$ 110 | \$ 110 | \$ 370 |
| 5524004 | OPEB | \$ - | \$ 1,300 | \$ 1,300 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 25,294 | \$ 32,315 | \$ 26,705 |

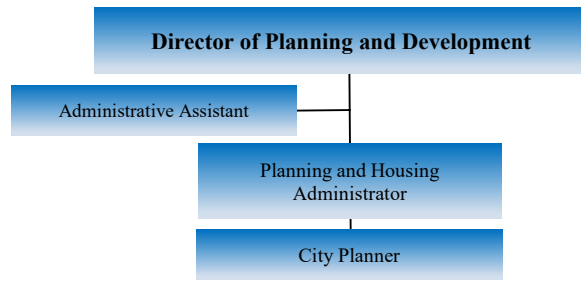
FUND 100 - GENERAL FUND

DEPT - 7200 - PROTECTIVE INSPECTIONS

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|------------------------------|-------------------|-------------------|-------------------|
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ 10 | \$ - | \$ 50 |
| | TOTAL OTHER COSTS | \$ 10 | \$ - | \$ 50 |
| | | | | |
| | TOTAL EXPENDITURES | \$ 161,268 | \$ 177,832 | \$ 189,270 |

FUND - 100 DEPT - 7400 - PLANNING AND DEVELOPMENT

This division has three (3) primary functions: community and economic development; permitting services; and planning services. The department is staffed by the Director, two City Planners and one Administrative Assistant.



STATEMENT OF SERVICE

The Planning & Development division for the City of Statesboro is primarily responsible for all Community and Economic Development functions of the City as well as project management related to building permit applications. The Department is also responsible for all long term planning activities involving the City and Code Compliance Division.

The Economic Development function of the Department concentrates on providing excellent customer service for all economic development projects and land use permits issued within the City’s boundaries and for those properties wishing to annex into the City’s jurisdiction. Essential tasks of the City Planners include managing land use projects from concept to completion, providing project management services between the customer and the Citywide Development Team, as well as providing one stop permitting services for the customer. Additionally, the team works with sources to provide local economic market data, marketing materials, and additional assistance in attracting, retaining, and growing commercial enterprise within the City. Development Services is committed to working with staff, developers, citizens, and economic development professionals to ensure that the City of Statesboro is an excellent place to do business! This team also reviews, issues permits and approvals independent of building permit projects. We work with other City Departments in the review of permits and license applications. We serve as the staff liaison with other community partners important to local economic development, including the Chamber of Commerce, Georgia Southern University, East Georgia State College, the Bulloch County Development Authority, the Downtown Statesboro Development Authority, the Statesboro/Bulloch County Convention and Visitor’s Bureau, and the Statesboro Planning Commission.

The Community Development function of the Department provides services in grant applications, management, and project delivery. Community Development also works to bring additional amenities and quality of life attributes to economic development and planning functions of the Department. Specifically through ordinance and policy recommendations that achieve the vision of the economic development and planning goals of the City of Statesboro.

The Planning function of the Department refers to a variety of short and long range planning, strategic planning activities, and associated implementation services engaged in by the Department. We are charged with ensuring that the City fulfills the requirements of all federal, state, and regional mandates regarding long range planning and implementation. Additionally, we participate in state required development reviews; and participation, review and compliance with all federal, state, and regional plans that impact the City, The Department initiates and participates in a variety of jurisdiction specific planning projects aimed at delivering short and long term strategies and policy recommendations to achieve sustainable and quality growth within Statesboro.

| GOALS | | FY 2022 STATUS | FY 2023 PROJECTED |
|---|--|----------------|-------------------|
| FY 2022 | | | |
| 1. Update Comprehensive Plan. | | Completed | Completed |
| 2. Update Department website. | | Ongoing | Ongoing |
| 3. Continued Community engagement in local economic development associations. | | Ongoing | Ongoing |
| 4. Establish Urban Redevelopment Plan. | | Completed | Completed |
| FY 2023 | | | |
| 1. Update Downtown Master Plan. | | Completed | Completed |
| 2. Complete Comprehensive Housing Study. | | Completed | Completed |
| 3. Revise City's zoning ordinance. | | Initiated | Completed |
| 4. Establish Land Bank Authority. | | Initiated | Completed |
| 5. Establish Housing Rehab Program. | | Ongoing | Ongoing |

OBJECTIVES FOR FISCAL YEAR 2023

1. To effectively lead teams of city staff, developers, and citizens to produce suggested amendments to the Statesboro Zoning Ordinance and Zoning Map.
2. To continue to develop relationships with development entity partners such as Bulloch County, the DSDA, SCVB, Chamber of Commerce, GSU, OTC, EGSC, Board of Education, and others and to work together toward joint strategic planning and partnerships.

3. Implement Downtown Master Plan.
4. To manage and/or participate in all long term and strategic planning involving or impacting the City of Statesboro: including land use, economic development, infrastructure, and service provision plans and to aid in providing coordinated service delivery; growth; operations, etc.
5. To continue active staff engagement in community organizations especially those related to planning and economic development, such as the Statesboro Homebuilders Association, Habitat for Humanity, the Statesboro Area Apartment Association
6. To continue development of strong and positive working relationships with the development community; and to encourage quality and sustainable growth for the City of Statesboro at its determined standard of development.
7. To provide courteous, timely and accessible customer service to customers and applicants to positively represent the City of Statesboro in economic and community development opportunities, encourage needed development, and provide timely and consistent permitting processes.
8. Provide consistency in interpretation and application of development ordinances and in permitting processes.
9. To manage general economic and community development and engagement activities on behalf of the City of Statesboro.
10. To ensure City compliance with all federal, state, and regional planning activities and mandates.
11. To manage land use development and revise the Statesboro Zoning and Subdivision Ordinances.
12. To continue to monitor current and long term land use and economic development needs; including residential and commercial and identify and recommend appropriate methods of meeting those needs within the City of Statesboro.
13. To participate in the development and/or review of any planning efforts that will impact economic development, and/or land use within the City of Statesboro and it's future growth.
14. To manage building permit projects & the City's "One Stop Shop" permitting activities.
15. To implement the Residential Subdivision Incentive Program.

PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|--|------------------------|------------------------|------------------------|---------------------------|------------------------|
| Number of Right Starts conducted | 26 | 15 | 8 | 12 | 16 |
| Number of Sign Permit Applications reviewed | 186 | 136 | 87 | 90 | 168 |
| Number of Business Licenses reviewed | 179 | 182 | 180 | 182 | 214 |
| Number of Alcohol Licenses reviewed | 15 | 15 | 5 | 7 | 24 |
| Number of Zoning Certifications rendered | 28 | 18 | 10 | 12 | 72 |
| Number of Annexation cases received and processed | 1 | 0 | 2 | 2 | 4 |
| Number of Conditional Use Variance Cases | 6 | 2 | 2 | 2 | 1 |
| Number of Zoning amendment cases rec'd & processed | 12 | 8 | 16 | 12 | 8 |
| Number of Variance cases received and processed | 28 | 32 | 27 | 30 | 34 |
| Number of Admin Variances cases rec'd & processed | 0 | 2 | 1 | 2 | 2 |
| Number of Special Exception cases received & processed | 0 | 4 | 9 | 7 | 8 |
| Number of Subdivision plats reviewed | 21 | 24 | 9 | 10 | 16 |
| Number of Planning Commission Cases heard | 49 | 46 | 22 | 32 | 40 |
| New Residential Construction | 144 | 129 | 87 | 110 | 130 |
| New Commercial Construction | 83 | 7 | 1 | 2 | 18 |
| Number of DEMO permits reviewed | 5 | 12 | 13 | 15 | 32 |
| Number of Water/Sewer Agreements processed | 0 | 0 | 0 | 1 | 0 |
| Number of Solar permits reviewed | 0 | 0 | 2 | 1 | 6 |
| Number of Cell Tower permits reviewed | 16 | 7 | 3 | 3 | 10 |
| Number of water/sewer tap orders generated | 115 | 228 | 276 | 280 | 370 |
| Number of community association meetings attended | 18 | 3 | 4 | 4 | 10 |
| Number of presentations prepared/given | 10 | 4 | 3 | 4 | 10 |
| Exemption to Open Container | 4 | | | | |
| Ordinance Text Amendments presented to Council | 2 | 1 | 2 | 2 | |
| Number of Food Truck Zoning reviews | | 0 | 10 | 10 | |
| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
| Acres of property annexed into City | 33.35 | 0 | 13 | 10 | |
| Construction Value of Building Permits Issued | \$ 38,862,100 | \$ 25,332,782 | \$ 17,508,512 | \$ 30,000,000 | \$ 44,873,000 |
| City of Statesboro fees collected with Building permits | \$ 648,074 | \$ 458,477 | \$ 273,195 | \$ 600,000 | \$ 872,724 |
| Enhancement to total tax base based on value of permits issued | \$ 494,238 | \$ 287,071 | \$ 500,000 | \$ 450,000 | \$ 493,850 |
| Enhancement to City of Statesboro tax base based on value of permits | \$ 124,227 | \$ 74,053 | \$ 130,000 | \$ 180,000 | \$ 131,186 |

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 230,652 | \$ 161,158 | \$ 246,537 | \$ 265,469 | \$ 297,275 | 11.98% |
| Purchase/Contract Services | \$ 41,526 | \$ 58,464 | \$ 71,990 | \$ 107,190 | \$ 129,510 | 20.82% |
| Supplies | \$ 1,909 | \$ 3,209 | \$ 3,022 | \$ 2,500 | \$ 2,550 | 2.00% |
| Capital Outlay (Minor) | \$ 1,916 | \$ 1,769 | \$ 962 | \$ 500 | \$ 18,500 | 3600.00% |
| Interfund Dept. Charges | \$ 17,043 | \$ 29,478 | \$ 36,011 | \$ 37,850 | \$ 41,385 | 9.34% |
| Other Costs | \$ 445 | \$ 837 | \$ - | \$ - | \$ 300 | 0.00% |
| Total Expenditures | \$ 293,491 | \$ 254,915 | \$ 358,522 | \$ 413,509 | \$ 489,520 | 18.38% |



FUND 100 - GENERAL FUND

DEPT - 7400 - PLANNING & DEVELOPMENT

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|-------------------|-------------------|-------------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 200,710 | \$ 218,655 | \$ 241,575 |
| 5113001 | Overtime | \$ - | \$ - | \$ - |
| | <i>Sub-total: Salaries and Wages</i> | <i>\$ 200,710</i> | <i>\$ 218,655</i> | <i>\$ 241,575</i> |
| 5122001 | Social Security (FICA) Contributions | \$ 14,798 | \$ 16,727 | \$ 18,480 |
| 5124001 | Retirement Contributions | \$ 18,372 | \$ 17,492 | \$ 24,160 |
| 5127001 | Workers Compensation | \$ 6,853 | \$ 6,595 | \$ 7,060 |
| 5129002 | Employee Drug Screening | \$ 35 | \$ - | \$ - |
| 5129006 | Vehicle Allowance | \$ 5,769 | \$ 6,000 | \$ 6,000 |
| | <i>Sub-total: Employee Benefits</i> | <i>\$ 45,827</i> | <i>\$ 46,814</i> | <i>\$ 55,700</i> |
| | TOTAL PERSONAL SERVICES | \$ 246,537 | \$ 265,469 | \$ 297,275 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212001 | Legal Fees | \$ - | \$ - | \$ - |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 935 | \$ 500 | \$ 400 |
| 5222003 | Rep. and Maint. (Labor) | \$ 689 | \$ 400 | \$ 300 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 2,312 | \$ 2,100 | \$ 2,300 |
| 5222102 | Software Support | \$ - | \$ - | \$ 22,350 |
| 5222103 | Rep. and Maint. Computers | \$ 12,910 | \$ 11,445 | \$ 13,710 |
| | <i>Sub-total: Property Services</i> | <i>\$ 16,845</i> | <i>\$ 14,445</i> | <i>\$ 39,060</i> |
| 5231001 | Insurance, Other than Benefits | \$ 5,005 | \$ 5,565 | \$ 5,845 |
| 5232001 | Communication Devices/Service | \$ 4,403 | \$ 6,330 | \$ 5,155 |
| 5232006 | Postage | \$ 141 | \$ 150 | \$ 150 |
| 5233001 | Advertising | \$ 2,019 | \$ 2,500 | \$ 2,000 |
| 5234001 | Printing and Binding | \$ 2,922 | \$ 1,200 | \$ 800 |
| 5235001 | Travel | \$ 231 | \$ 5,000 | \$ 6,000 |
| 5236001 | Dues and Fees | \$ 1,282 | \$ 1,000 | \$ 1,500 |
| 5237001 | Education and Training | \$ - | \$ 3,000 | \$ 4,000 |
| 5238001 | Licenses | \$ - | \$ - | \$ - |
| 5238501 | Contract Services | \$ 39,141 | \$ 68,000 | \$ 65,000 |
| | <i>Sub-total: Other Purchased Services</i> | <i>\$ 55,145</i> | <i>\$ 92,745</i> | <i>\$ 90,450</i> |
| | TOTAL PURCHASED SERVICES | \$ 71,990 | \$ 107,190 | \$ 129,510 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 974 | \$ 1,200 | \$ 1,200 |
| 5311005 | Uniforms | \$ 183 | \$ 250 | \$ 250 |
| 5312700 | Gasoline/Diesel/CNG | \$ 99 | \$ 150 | \$ 200 |
| 5313001 | Provisions | \$ 1,150 | \$ 750 | \$ 750 |
| 5314001 | Books and Periodicals | \$ 162 | \$ 100 | \$ 100 |
| 5316001 | Small Tools and Equipment | \$ - | \$ 50 | \$ 50 |
| 5316003 | Computer Accessories | \$ 455 | \$ - | \$ - |
| | TOTAL SUPPLIES | \$ 3,022 | \$ 2,500 | \$ 2,550 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture & Fixtures | \$ 962 | \$ 500 | \$ 500 |
| 5424001 | Computers | \$ - | \$ - | \$ 18,000 |

FUND 100 - GENERAL FUND

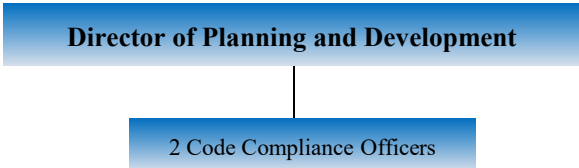
DEPT - 7400 - PLANNING & DEVELOPMENT

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|-------------------|-------------------|-------------------|
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 962 | \$ 500 | \$ 18,500 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510005 | Indirect Cost for GIS | \$ 4,320 | \$ 4,760 | \$ 1,500 |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 6,245 |
| 5524001 | Self-funded Insurance (Medical) | \$ 30,495 | \$ 29,855 | \$ 29,855 |
| 5524002 | Life and Disability | \$ 976 | \$ 1,065 | \$ 1,070 |
| 5524003 | Wellness Program | \$ 220 | \$ 220 | \$ 765 |
| 5524004 | OPEB | \$ - | \$ 1,950 | \$ 1,950 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 36,011 | \$ 37,850 | \$ 41,385 |
| 57 | OTHER COSTS | | | |
| 5734005 | Miscellaneous Expenses | \$ - | \$ - | \$ 300 |
| | TOTAL OTHER COSTS | \$ - | \$ - | \$ 300 |
| | TOTAL EXPENDITURES | \$ 358,522 | \$ 413,509 | \$ 489,520 |

FUND - 100

DEPT - 7450 - CODE COMPLIANCE

The Code Compliance Division of the Planning & Development Department serves an important role in land use, development, and public safety as it works with property owners to maintain and comply with the city's ordinances to ensure that the public's safety, welfare, and health are maintained and that investments in property, development, and growth within the City are protected. Code Compliance officers respond to request for services and complaints of violations as well as conduct pro-active patrols of the city, and self initiate compliance and enforcement actions with a determined focus on violations that jeopardize the health, safety, welfare, or investments of the citizens of Statesboro.



STATEMENT OF SERVICE

The Code Compliance Division of the Planning & Development Department is dedicated to protecting the public health, safety, welfare, and investment in property through effective code compliance efforts.

| GOALS | | FY 2022 STATUS | FY 2023 PROJECTED |
|-------------------------------------|--|----------------|-------------------|
| FY 2022 | | | |
| 1. Utilize new permitting software. | | On-going | On-going |
| 2. Target Dilapidated Structures. | | On-going | On-going |
| FY 2023 | | | |
| 1. Target Dilapidated Structures. | | On-going | On-going |
| 2. Community Education | | On-going | On-going |
| 3. Gradually Roll-Out IPMC Code. | | On-going | Completed |

OBJECTIVES FOR FISCAL YEAR 2023

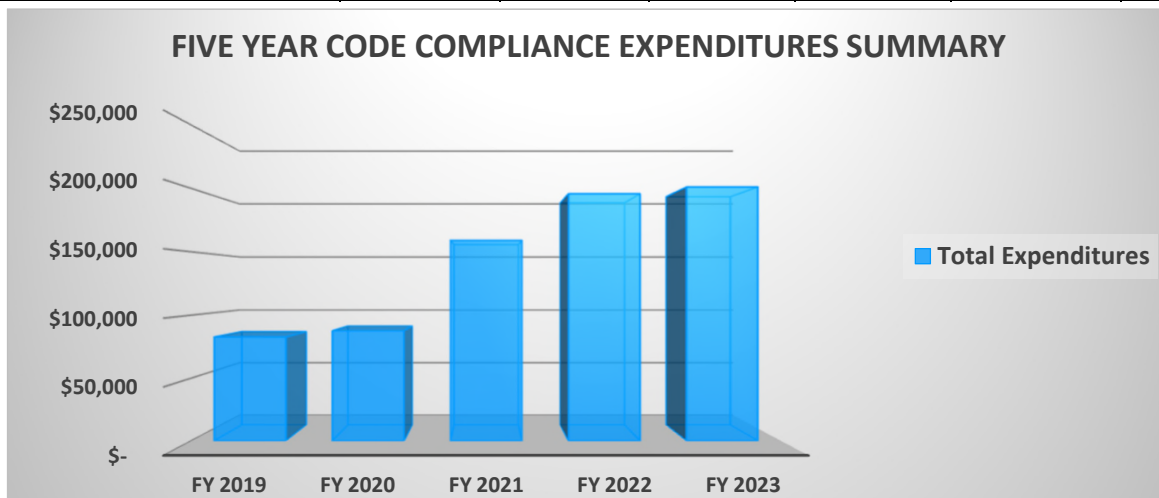
1. To provide effective and efficient enforcement of city ordinances regarding the public health, welfare, and safety with a determined focus on health and safety hazards and the removal of dilapidated structures.
2. Proactively and continuously patrol the City for code compliance issues with a determined focus on enforcing matters of significance particularly those impacting public health and safety.
3. To continue to strengthen the implementation of the International Property Maintenance Code (IPMC) regarding dilapidated structures.
4. To treat situations while respecting the specific needs of each issue.
5. To participate in development related reviews for properties seeking City permits or licenses and ensure that those properties are compliant with municipal ordinances prior to issuance of licenses or permits.
6. To effectively lead a Code Task Force - an interdepartmental team of City staff dedicated to respond more effectively to issues such as blight, distressed, damaged, or dilapidated properties, and/or other significant issues whose existence negatively impact property values, discourages private investment, and/or jeopardizes the public health, safety, and welfare of the citizens of Statesboro.
7. To effectively partner with private homeowner neighborhood groups and property managers to assist their efforts in maintaining and strengthening their neighborhoods by providing guidance, enforcing City codes, and partnering with and leading other City departments to assist in these private efforts where appropriate.
8. To present appropriate amendments and additions to City Ordinances for staff and council consideration where such amendment or addition would serve to aid in the protection of the public's safety and health.
9. To continue to improve operational practices for efficient and effective service delivery, both in customer service and intra-departmental coordination and work.
10. To establish a code reporting system that will track cases, track response effectiveness, timeliness, and officer work load.

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|--|-------------|-------------|-------------|----------------|-------------|
| Number of request for services received | 450 | 471 | 550 | 575 | 600 |
| Number of dilapidated structures abatement cases worked | 0 | 61 | 75 | 85 | 90 |
| Number of self initiated code cases (includes removal of items from public right of way) | 475 | 598 | 650 | 700 | 725 |
| Education & Listening Sessions hosted or presented by City Code Compliance | 1 | 3 | 3 | 2 | 2 |
| Neighborhood or other organization partnerships formed * | 1 | 2 | 2 | 2 | 2 |

| | | | | | |
|--|------------------------|------------------------|------------------------|---------------------------|------------------------|
| Notice of violations issued | 0 | 727 | 800 | 850 | 875 |
| Number of citations issued | 1 | 21 | 28 | 32 | 35 |
| Educational Materials produced | 0 | 1 | 1 | 2 | 1 |
| Educational Materials delivered/verbal warnings | 200 | 10 | 17 | 20 | 30 |
| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
| Request for services responded to within 48 business hours | 100% | 100% | 100% | 100% | 100% |
| Dilapidated structures resolved voluntarily | 4 | 15 | 20 | 23 | 25 |
| Dilapidated structures resolved through court action | 0 | 46 | 60 | 60 | 60 |
| Number of violations voluntarily resolved | 100% | 85% | 85% | 90% | 90% |
| Number of properties with violations resolved through court action | 1 | 27 | 45 | 50 | 50 |
| Working without proper permit (includes sign permits, business license, building permits and stop work orders) | 20 | 12 | 17 | 20 | 30 |

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 34,707 | \$ 38,564 | \$ 93,193 | \$ 95,426 | \$ 112,155 | 17.53% |
| Purchase/Contract Services | \$ 21,663 | \$ 22,423 | \$ 37,191 | \$ 70,185 | \$ 58,655 | -16.43% |
| Supplies | \$ 918 | \$ 7,247 | \$ 3,475 | \$ 4,200 | \$ 3,850 | -8.33% |
| Capital Outlay (Minor) | \$ - | \$ 250 | \$ - | \$ - | \$ 200 | #DIV/0! |
| Interfund Dept. Charges | \$ 25,023 | \$ 18,386 | \$ 25,174 | \$ 25,890 | \$ 26,210 | 1.24% |
| Other Costs | \$ 500 | \$ 853 | \$ 8 | \$ - | \$ - | #DIV/0! |
| Total Expenditures | \$ 82,811 | \$ 87,723 | \$ 159,042 | \$ 195,701 | \$ 201,070 | 2.74% |



FUND 100 - GENERAL FUND

DEPT - 7450 - CODE COMPLIANCE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 78,197 | \$ 80,020 | \$ 92,730 |
| 5113001 | Overtime | \$ - | \$ 50 | \$ - |
| | <i>Sub-total: Salaries and Wages</i> | \$ 78,197 | \$ 80,070 | \$ 92,730 |
| 5122001 | Social Security (FICA) Contributions | \$ 5,295 | \$ 6,125 | \$ 7,095 |
| 5124001 | Retirement Contributions | \$ 6,767 | \$ 6,406 | \$ 9,275 |
| 5127001 | Workers Compensation | \$ 2,935 | \$ 2,825 | \$ 3,055 |
| | <i>Sub-total: Employee Benefits</i> | \$ 14,996 | \$ 15,356 | \$ 19,425 |
| | TOTAL PERSONAL SERVICES | \$ 93,193 | \$ 95,426 | \$ 112,155 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212001 | Legal Fees | \$ - | \$ - | \$ 5,000 |
| 5222001 | Rep. and Maint. (Equipment) | \$ - | \$ 5,875 | \$ 1,500 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 262 | \$ 800 | \$ 800 |
| 5222003 | Rep. and Maint. (Labor) | \$ 637 | \$ 500 | \$ 500 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 534 | \$ 500 | \$ 600 |
| 5222103 | Rep. and Maint. Computers | \$ 3,690 | \$ 3,740 | \$ 4,050 |
| | <i>Sub-total: Property Services</i> | \$ 5,123 | \$ 11,415 | \$ 12,450 |
| 5231001 | Insurance, Other than Benefits | \$ 2,785 | \$ 3,080 | \$ 3,455 |
| 5232001 | Communication Devices/Service | \$ 3,861 | \$ 3,390 | \$ 3,050 |
| 5232006 | Postage | \$ - | \$ 50 | \$ 50 |
| 5233001 | Advertising | \$ - | \$ - | \$ 500 |
| 5234001 | Printing and Binding | \$ - | \$ 50 | \$ 50 |
| 5235001 | Travel | \$ - | \$ 1,000 | \$ 1,500 |
| 5236001 | Dues and Fees | \$ 90 | \$ 200 | \$ 1,100 |
| 5237001 | Education and Training | \$ 441 | \$ 1,000 | \$ 1,500 |
| 5238501 | Contract Labor/Services | \$ 24,892 | \$ 50,000 | \$ 35,000 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 32,069 | \$ 58,770 | \$ 46,205 |
| | TOTAL PURCHASED SERVICES | \$ 37,191 | \$ 70,185 | \$ 58,655 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 505 | \$ 200 | \$ 100 |
| 5311005 | Uniforms | \$ 966 | \$ 1,000 | \$ 1,000 |
| 5312700 | Gasoline/Diesel/CNG | \$ 2,004 | \$ 2,500 | \$ 2,500 |
| 5313001 | Provisions | \$ - | \$ - | \$ - |
| 5316001 | Small Tools & Equipment | \$ - | \$ 500 | \$ 250 |
| 5316003 | Computer Accessories | \$ - | \$ - | \$ - |
| | TOTAL SUPPLIES | \$ 3,475 | \$ 4,200 | \$ 3,850 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture and Fixtures | \$ - | \$ - | \$ 200 |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | \$ - | \$ - | \$ 200 |

FUND 100 - GENERAL FUND

DEPT - 7450 - CODE COMPLIANCE

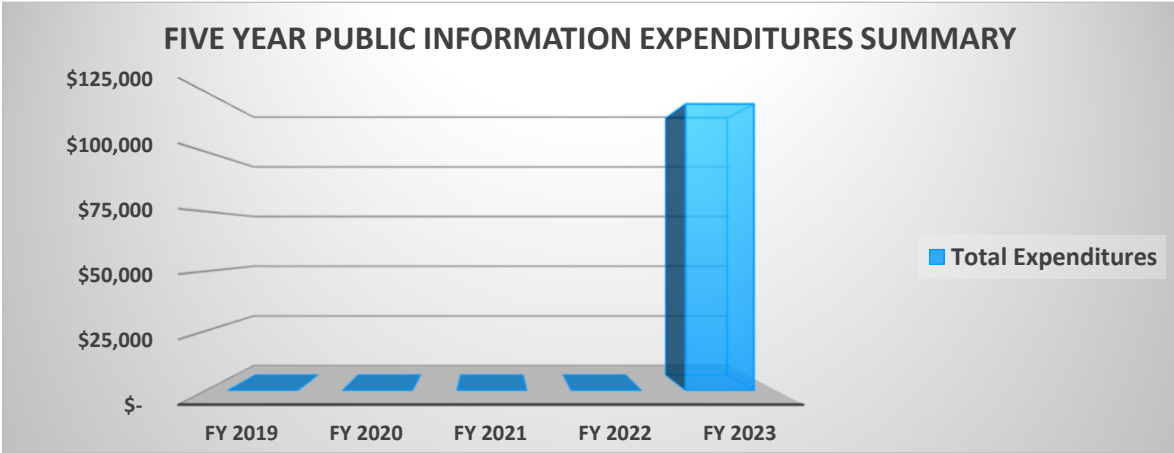
| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|-----------------------|-------------------------------------|-----------------------|-----------------------|-----------------------|
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5524001 | Self-funded Insurance (Medical) | \$ 24,645 | \$ 24,060 | \$ 24,060 |
| 5524002 | Life and Disability | \$ 419 | \$ 420 | \$ 465 |
| 5524003 | Wellness Program | \$ 110 | \$ 110 | \$ 385 |
| 5524004 | OPEB | \$ - | \$ 1,300 | \$ 1,300 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 25,174 | \$ 25,890 | \$ 26,210 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ 8 | \$ - | \$ - |
| | TOTAL EXPENDITURES | \$ 159,042 | \$ 195,701 | \$ 201,070 |

FUND - 100

DEPT - 7600 - CHILDREN'S ZONE

This is a new department in FY2023. It is intended to provide, through various partnerships, comprehensive services for youth ranging from birth continuing through the completion of high school. In these zones and into the surrounding county, a vast array of support services will be provided to youth and their families to address a variety of needs that include but are not limited to literacy, academic success, healthcare, food insecurity and mental health support.

| | Actual | Actual | Actual | Budgeted | Budgeted | Percentage |
|----------------------------|-------------|-------------|-------------|-------------|-------------------|----------------|
| | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Inc./Dec. |
| Personal Services/Benefits | \$ - | \$ - | \$ - | \$ - | \$ 70,740 | #DIV/0! |
| Purchase/Contract Services | \$ - | \$ - | \$ - | \$ - | \$ 36,590 | #DIV/0! |
| Supplies | \$ - | \$ - | \$ - | \$ - | \$ - | #DIV/0! |
| Capital Outlay (Minor) | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Interfund Dept. Charges | \$ - | \$ - | \$ - | \$ - | \$ 12,670 | #DIV/0! |
| Other Costs | \$ - | \$ - | \$ - | \$ - | \$ - | #DIV/0! |
| Total Expenditures | \$ - | \$ - | \$ - | \$ - | \$ 120,000 | #DIV/0! |



FUND 100 - GENERAL FUND

DEPT - 7600 - CHILDREN'S ZONE

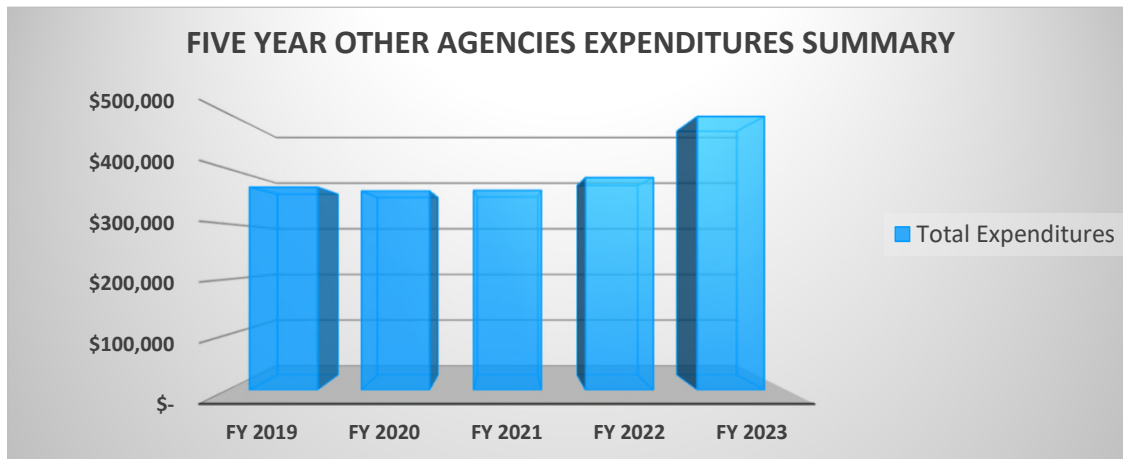
| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ - | \$ - | \$ 60,000 |
| | <i>Sub-total: Salaries and Wages</i> | \$ - | \$ - | \$ 60,000 |
| 5122001 | Social Security (FICA) Contributions | \$ - | \$ - | \$ 4,590 |
| 5124001 | Retirement Contributions | \$ - | \$ - | \$ 5,960 |
| 5127001 | Workers Compensation | \$ - | \$ - | \$ 190 |
| | <i>Sub-total: Employee Benefits</i> | \$ - | \$ - | \$ 10,740 |
| | TOTAL PERSONAL SERVICES | \$ - | \$ - | \$ 70,740 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222103 | Rep. and Maint. Computers | \$ - | \$ - | \$ 2,400 |
| | <i>Sub-total: Property Services</i> | \$ - | \$ - | \$ 2,400 |
| 5231001 | Insurance, Other than Benefits | \$ - | \$ - | \$ 915 |
| 5232001 | Communication Devices/Service | \$ - | \$ - | \$ 3,275 |
| 5238501 | Contract Labor/Services | \$ - | \$ - | \$ 30,000 |
| | <i>Sub-total: Other Purchased Services</i> | \$ - | \$ - | \$ 34,190 |
| | TOTAL PURCHASED SERVICES | \$ - | \$ - | \$ 36,590 |
| 54 | INTERFUND/DEPT. CHARGES | | | |
| 5524001 | Self-funded Insurance (Medical) | \$ - | \$ - | \$ 11,530 |
| 5524002 | Life and Disability | \$ - | \$ - | \$ 300 |
| 5524003 | Wellness Program | \$ - | \$ - | \$ 190 |
| 5524004 | OPEB | \$ - | \$ - | \$ 650 |
| | TOTAL INTERFUND/INTERDEPT. | \$ - | \$ - | \$ 12,670 |
| | TOTAL EXPENDITURES | \$ - | \$ - | \$ 120,000 |

FUND - 100

DEPT - OTHER AGENCIES

The City provides partial funding for several outside agencies. This section of the General Fund finances those appropriations. Among the agencies that receive funding from the City of Statesboro are the Emergency Management Agency, the Boys and Girls Club, the Drug Abuse Council, the Statesboro Arts Council, the Downtown Statesboro Development Authority, and the Ogeechee Railroad for rental of space for downtown parking.

| EXPENDITURES SUMMARY | | | | | | |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Actual | Budgeted | Budgeted | Percentage |
| | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Inc./Dec. |
| Purchase/Contract Services | \$ 53,382 | \$ 47,918 | \$ 48,644 | \$ 51,075 | \$ 181,470 | 255.30% |
| Other Supplies | \$ - | \$ 57 | \$ - | \$ - | \$ - | #DIV/0! |
| Interfund Dept. Charges | \$ 796 | \$ 548 | \$ 562 | \$ 600 | \$ 600 | 0.00% |
| Other Costs | \$ 312,366 | \$ 311,198 | \$ 311,574 | \$ 332,250 | \$ 312,250 | -6.02% |
| Total Expenditures | \$ 366,544 | \$ 359,720 | \$ 360,780 | \$ 383,925 | \$ 494,320 | 28.75% |



FUND 100 - GENERAL FUND

DEPT - OTHER AGENCIES

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|-------------------|-------------------|-------------------|
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 1595-5236001 | Dues and Fees - CRC | \$ 36,949 | \$ 37,500 | \$ 43,470 |
| 1595-5236002 | Dues and Fees - GMA | \$ 10,216 | \$ 10,220 | \$ 11,000 |
| 6173-5222005 | Rep. and Maint. (Office Equipment) | \$ 1,478 | \$ 3,355 | \$ 2,000 |
| 6170-5238502 | Contract Serv. - Event Manager | \$ - | \$ - | \$ 50,000 |
| 7500-5238502 | Contract Serv. - Small Business Recr. | \$ - | \$ - | \$ 75,000 |
| | TOTAL PURCHASED SERVICES | \$ 48,644 | \$ 51,075 | \$ 181,470 |
| 55 | INTERFUND/INTERDEPT- CHARGES | | | |
| 7500-5524002 | Life and Disability | \$ 562 | \$ 600 | \$ 600 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 562 | \$ 600 | \$ 600 |
| 57 | OTHER COSTS | | | |
| 1400-5710103 | Payment to Bulloch County | \$ - | \$ 30,000 | \$ - |
| 3900-5710002 | Emergency Management Agency | \$ 5,000 | \$ 5,000 | \$ 5,000 |
| 3910-5710103 | Payment to Bulloch Cty - Animal Control | \$ 64,575 | \$ 55,000 | \$ 65,000 |
| 5100-5710004 | Drug Abuse Council | \$ 25,000 | \$ 25,000 | \$ 25,000 |
| 6173-5710106 | Arts Center (Operating) | \$ 128,000 | \$ 128,000 | \$ 128,000 |
| 6191-5710201 | Boys and Girls Club | \$ 9,000 | \$ 9,000 | \$ 9,000 |
| 7500-5710109 | Downtown Development Authority (Operating) | \$ 80,000 | \$ 80,000 | \$ 80,000 |
| 7564-5710102 | Parking Lot Rental - Railroad | \$ - | \$ 250 | \$ 250 |
| | TOTAL OTHER COSTS | \$ 311,574 | \$ 332,250 | \$ 312,250 |
| | TOTAL EXPENDITURES | \$ 360,780 | \$ 383,925 | \$ 494,320 |

FUND 100 - GENERAL FUND

DEPT - 8000 - DEBT SERVICE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|---|------------------------------|-------------------|-------------------|------------------|
| NON-OPERATING EXPENDITURES | | | | |
| 5812001 | City Hall Lease Principal | \$ 104,000 | \$ 110,000 | \$ - |
| 5822001 | City Hall Lease Interest | \$ 6,816 | \$ 2,310 | \$ - |
| 5822002 | GMA Swap Payments | \$ 99,800 | \$ 120,000 | \$ 50,000 |
| 5822003 | GMA Swap Payments | \$ (13,289) | \$ - | \$ - |
| TOTAL NON-OPERATING EXPENDITURES | | \$ 197,327 | \$ 232,310 | \$ 50,000 |

FUND 100 - GENERAL FUND

DEPT - 9000 - TRANSFERS OUT

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---------------------------------------|---------------------|---------------------|---------------------|
| | TRANSFERS: | | | |
| 6110002 | Transfer to Health Insurance Fund | \$ 101,745 | \$ - | \$ 98,255 |
| 6110003 | Transfer to Capital Improvements Fund | \$ 138,272 | \$ 32,000 | \$ 136,500 |
| 6110300 | Transfer to Statesboro Fire Svc. Fund | \$ 1,444,000 | \$ 1,444,000 | \$ 1,807,490 |
| 6110500 | Transfer to Central Service Fund | \$ 71,000 | \$ 40,000 | \$ 40,000 |
| | TOTAL TRANSFERS | \$ 1,755,017 | \$ 1,516,000 | \$ 2,082,245 |

TAB 9

210 Confiscated Assets Fund

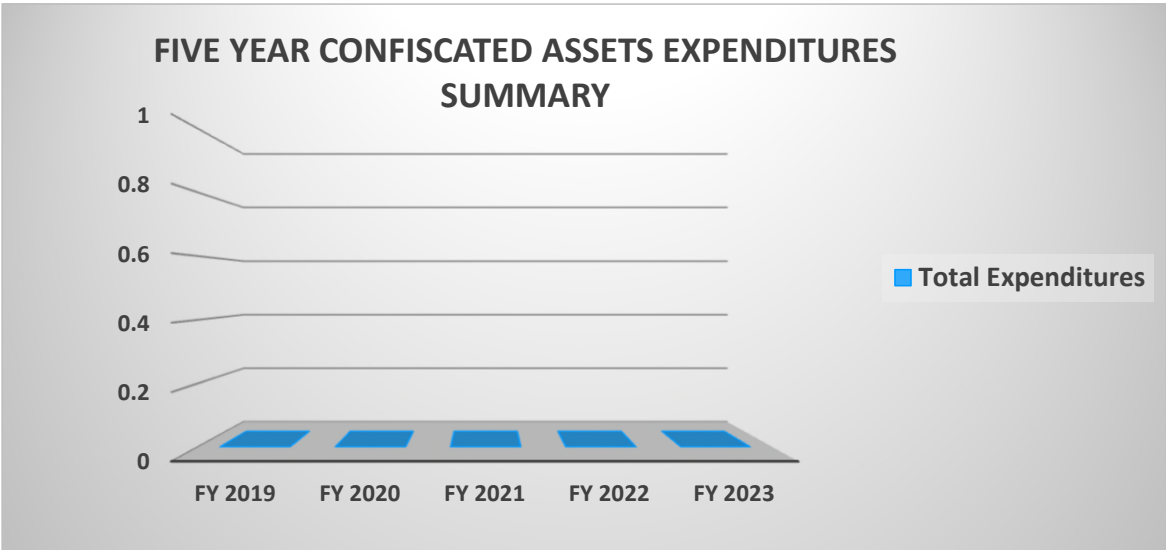
FUND - 210 - CONFISCATED ASSETS FUND **DEPT - 3200**

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Purchase/Contract Services | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Supplies | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Capital Outlay (Minor) | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Other Costs | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Total Expenditures | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |



FUND 210 - CONFISCATED ASSET FUND

DEPT - 3200 - POLICE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|---------------------------------|---|----------------|----------------|----------------|
| OPERATING REVENUES: | | | | |
| 35 | FINES AND FORFEITURES | | | |
| 3513205 | Cash Confiscation - Federal | \$ - | \$ 1,000 | \$ 100 |
| 3513600 | Sale of Confiscated Property - State | \$ - | \$ - | \$ - |
| | TOTAL FINES AND FORFEITURES | \$ - | \$ 1,000 | \$ 100 |
| TOTAL OPERATING REVENUES | | | | |
| | | \$ - | \$ 1,000 | \$ 100 |
| EXPENDITURES: | | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5237001 | Education and Training | \$ - | \$ - | \$ - |
| | TOTAL PURCHASE/CONTRACT SERVICES | \$ - | \$ - | \$ - |
| 53 | SUPPLIES | | | |
| 5311005 | Uniforms | \$ - | \$ - | \$ - |
| 5316001 | Small Tools & Equipment | \$ - | \$ - | \$ - |
| | TOTAL SUPPLIES | \$ - | \$ - | \$ - |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ - | \$ - | \$ - |
| | TOTAL EXPENDITURES | \$ - | \$ - | \$ - |

TAB 10

221 CDBG Housing Fund

FUND - 221 - CDBG FUND**DEPT - 7400 - PLANNING AND DEVELOPMENT**

This fund accounts for the receipt and disbursement of the Community Development Block Grant (CDBG) for the infrastructure, and the Community Housing Improvement Program (CHIP) Grant to build houses, that was awarded to the City to develop Statesboro Pointe Subdivision. This is a 25-lot subdivision that the City created to provide low- and moderate-income citizens the opportunity for homeownership. Currently, the subdivision infrastructure is completely installed and twenty-five houses have been constructed and sold. The original plan was for the City to use the proceeds to construct houses, sell them, and repeat this process until all 25 homes had been built and sold. Then, the CHIP funding would continue as a Revolving Housing Loan Fund to finance additional homes that the City could build on individual lots it had acquired.

The City had experienced difficulty in getting some potential buyers bank-qualified for conventional loans. At the same time, Habitat for Humanity of Bulloch County, Inc. had a waiting list of potential homebuyers, but had difficulty in obtaining reasonably priced building lots. Since Habitat finances its own mortgages at zero interest, the bank qualification process is not an issue for their buyers. The City had 21 remaining lots in Statesboro Pointe, and in late May, 2003, partnered with Habitat; and had the Georgia Department of Community Affairs amend its two grant awards to allow the City to provide these lots as needed to Habitat through the Statesboro—Bulloch County Land Bank Authority at reduced market rates or in some cases, no cost. In addition, DCA authorized the City to loan Habitat up to \$15,000 per house from the CHIP Grant Revolving Loan Fund, to be repaid at no interest as the Habitat mortgage is repaid over 20 years. This has made it less expensive for groups wanting to build a Habitat house as they will have to provide \$15,000 less in upfront money for supplies and materials. This has spurred development of these houses at a faster pace, and has assisted Habitat in getting more volunteers. We believe it is an excellent partnership to address low-income housing in Statesboro.

To date, the City has given the Land Bank Authority three lots at no cost, to be provided to Habitat. In addition, the City has sold twenty-two lots to the Land Bank Authority for \$5,000 each, which in turn were sold to Habitat for the same price. Statesboro Pointe has been built out. It is anticipated that the City and Habitat will partner on still other subdivisions, as the CHIP Grant funds will constitute a Revolving Housing Loan Fund that is replenished monthly as the loans to previous homebuyers are repaid into this CDBG Fund. This fund will be the repository of the Revolving Housing Loan Fund.

The information in this Budget is for informational purposes only. Anyone wishing to participate in this housing program is encouraged to contact Kathy Field, Director of Planning and Development, at 764-0692, or Habitat for Humanity at 489-2076.

FUND 221 - CDBG HOUSING FUND

DEPT - 7400 - PLANNING AND DEVELOPMENT

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|--------------------------------|---|----------------|----------------|----------------|
| OPERATING REVENUES: | | | | |
| 38 | INTERGOVERNMENTAL REVENUE | | | |
| 3890100 | Miscellaneous Income | \$ 1,503 | \$ - | \$ - |
| | TOTAL REVENUES | \$ 1,503 | \$ - | \$ - |
| TOTAL OPERATING REVENUE | | | | |
| | | \$ 1,503 | \$ - | \$ - |
| OPERATING EXPENDITURES: | | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5238501 | Contract Labor/Services | \$ 67,344 | \$ - | \$ - |
| | TOTAL PURCHASE/CONTRACT SERVICES | \$ 67,344 | \$ - | \$ - |
| TOTAL EXPENDITURES | | | | |
| | | \$ 67,344 | \$ - | \$ - |
| NET INCOME (LOSS) | | | | |
| | | \$ (65,842) | \$ - | \$ - |

TAB 11

224 U.S. Department of Justice Grant
Fund

FUND - 224 - US DEPT OF JUSTICE GRANT

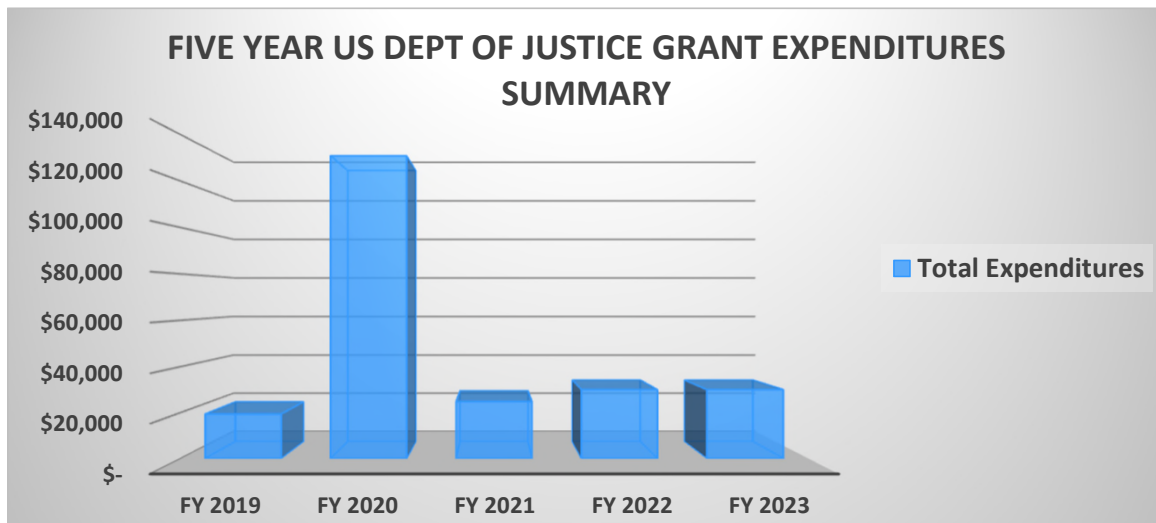
DEPT - 3200

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Purchase/Contract Services | \$ - | \$ - | \$ 3,850 | \$ 5,000 | \$ 5,000 | 0.00% |
| Supplies | \$ 13,112 | \$ 90,877 | \$ 18,571 | \$ 15,000 | \$ 15,000 | 100% |
| Capital Outlay (Minor) | \$ 6,267 | \$ 40,008 | \$ 2,385 | \$ 10,000 | \$ 10,000 | 100% |
| Other Costs | \$ - | \$ 2 | \$ - | \$ - | \$ - | 0.00% |
| Total Expenditures | \$ 19,379 | \$ 130,887 | \$ 24,806 | \$ 30,000 | \$ 30,000 | 100% |



FUND 224 - US DEPT OF JUSTICE GRANT FUND

DEPT - 3200 - POLICE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|---|---------------------------------------|------------------|------------------|------------------|
| REVENUES: | | | | |
| 3513205 | Cash Confiscation | \$ 26,027 | \$ 15,000 | \$ 15,000 |
| | TOTAL REVENUES | \$ 26,027 | \$ 15,000 | \$ 15,000 |
| OTHER FINANCING SOURCES | | | | |
| 39 | OTHER FINANCING SOURCES | | | |
| 3921001 | Sale of Assets | \$ 8,726 | \$ - | \$ - |
| 3922011 | Transfer From Confiscated Assets Fund | \$ - | \$ - | \$ - |
| | TOTAL OTHER FINANCING SOURCES | \$ 8,726 | \$ - | \$ - |
| TOTAL REVENUES AND OTHER FINANCING | | \$ 34,753 | \$ 15,000 | \$ 15,000 |
| EXPENDITURES: | | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5237001 | Education and Training | \$ 3,850 | \$ 5,000 | \$ 5,000 |
| | TOTAL PURCHASE SERVICES | \$ 3,850 | \$ 5,000 | \$ 5,000 |
| 53 | SUPPLIES | | | |
| 5311005 | Uniforms | \$ - | \$ - | \$ - |
| 5316001 | Small Tools & Equipment | \$ 18,571 | \$ 15,000 | \$ 15,000 |
| | TOTAL SUPPLIES | \$ 18,571 | \$ 15,000 | \$ 15,000 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5422105 | Police Vehicle & Conversion | \$ - | \$ 10,000 | \$ 10,000 |
| 5424001 | Computers | \$ 2,385 | \$ - | \$ - |
| 5734001 | Miscellaneous Expenses | \$ - | \$ - | \$ - |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 2,385 | \$ 10,000 | \$ 10,000 |
| TOTAL EXPENDITURES | | \$ 24,806 | \$ 30,000 | \$ 30,000 |

TAB 12

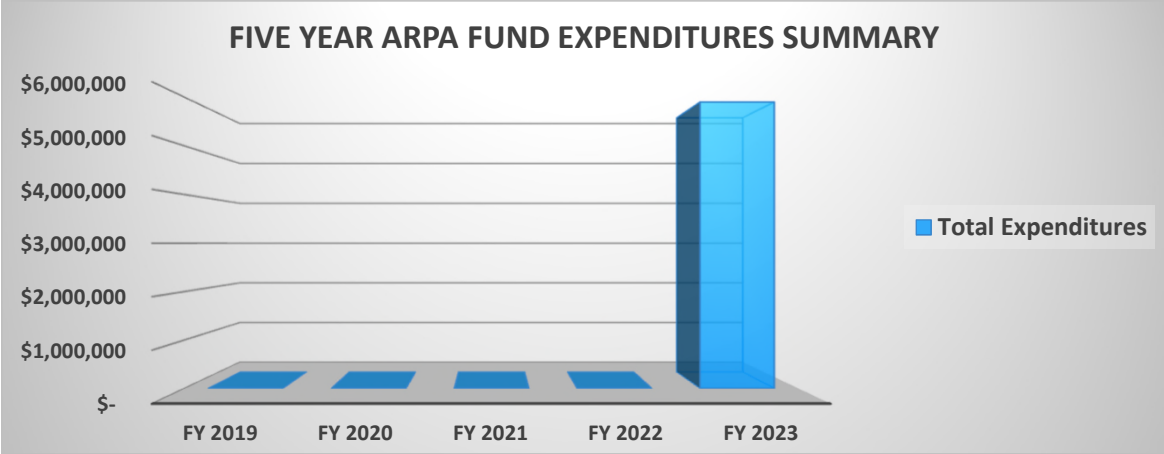
230 ARPA Fund

FUND - 230 - AMERICA RESCUE PLAN ACT

The City received ARPA funds in FY2022. The funds will be used to extend sewer lines in City subdivisions. These subdivisions were annexed into the City years ago without sewer lines being installed due to cost. The City will also use these funds to start a Housing Rehab project in the Urban Redevelopment Areas.

EXPENDITURES SUMMARY

| | Actual | Actual | Actual | Budgeted | Budgeted | Percentage |
|----------------------------|---------|---------|---------|----------|--------------|------------|
| | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Inc./Dec. |
| Purchase/Contract Services | \$ - | \$ - | \$ - | \$ - | \$ 2,500,000 | #DIV/0! |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - | \$ 2,900,000 | #DIV/0! |
| Other Costs | \$ - | \$ - | \$ - | \$ - | \$ 500,000 | #DIV/0! |
| | | | | \$ - | | |
| Total Expenditures | \$ - | \$ - | \$ - | \$ - | \$ 5,900,000 | -100.00% |



FUND 230 - ARPA FUNDS

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|---------------------|
| | OPERATING REVENUES: | | | |
| 33 | INTERGOVERNMENTAL REVENUE | | | |
| 3321000 | Local Fiscal Recovery Funds | \$ - | \$ - | \$ 6,153,111 |
| | TOTAL INTERGOVERNMENTAL REV. | \$ - | \$ - | \$ 6,153,111 |
| | INVESTMENT INCOME: | | | |
| 36 | INTEREST INCOME | \$ - | \$ - | \$ - |
| 3610001 | Interest Revenue | \$ - | \$ - | \$ 3,000 |
| | TOTAL INVESTMENT INCOME | \$ - | \$ - | \$ 3,000 |
| | TOTAL OPERATING REVENUES | \$ - | \$ - | \$ 6,156,111 |
| | EXPENDITURES: | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 7400-5238501 | Contract Labor/Services | \$ - | \$ - | \$ 2,500,000 |
| | TOTAL PURCHASED SERVICES | \$ - | \$ - | \$ 2,500,000 |
| 54 | CAPITAL OUTLAY | | | |
| 4330-5415714 | WWD-32C Oakcrest SD Sewer Extension | \$ - | \$ - | \$ 1,500,000 |
| 4330-5415712 | WWD-32E Ramblewood SD Sewer Extension | \$ - | \$ - | \$ 1,200,000 |
| 4330-5415708 | WWD-32G Extend Sewer Main on East Olliff St. | \$ - | \$ - | \$ 200,000 |
| | TOTAL CAPITAL OUTLAY | \$ - | \$ - | \$ 2,900,000 |
| 57 | OTHER COSTS | | | |
| 1510-5734015 | Food Insecurities | \$ - | \$ - | \$ 500,000 |
| | TOTAL OTHER COSTS | \$ - | \$ - | \$ 500,000 |
| | TOTAL EXPENDITURES: | \$ - | \$ - | \$ 5,900,000 |

TAB 13

250 Multiple Grant Fund

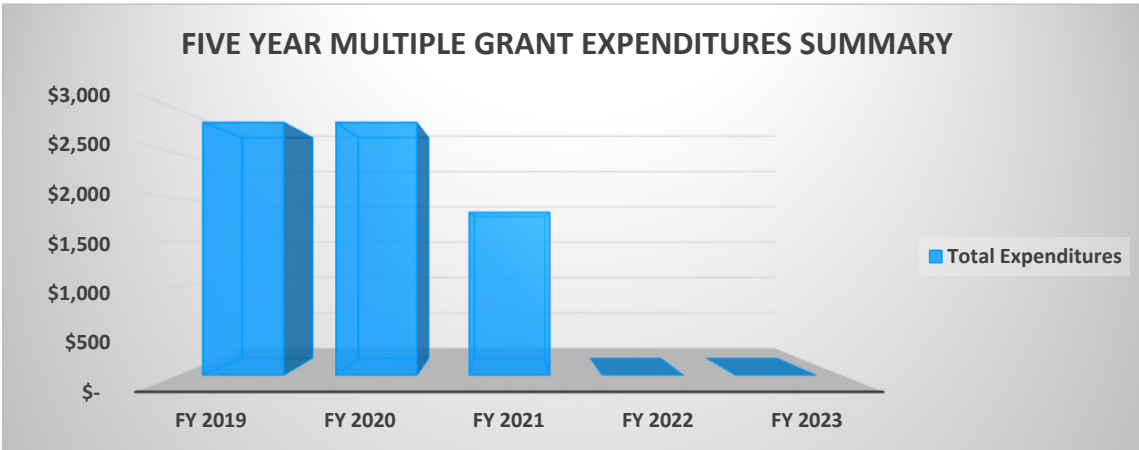
FUND - 250 - MULTIPLE GRANT

This fund accounts for receipts and disbursements for small state and federal grants that individually are less than 2% of the General Fund's annual expenditures. Based upon this Budget, that amount would be for any grant below \$326,371 that is not accounted for in an existing fund.

Should capital grants not budgeted here be received that are below the threshold, this fund would be amended to include both their revenues and expenditures.

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|--------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Supplies | \$ 2,850 | \$ 2,850 | \$ 1,836 | \$ - | \$ - | 0.00% |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Other Costs | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Total Expenditures | \$ 2,850 | \$ 2,850 | \$ 1,836 | \$ - | \$ - | 0.00% |



FUND 250 - MULTIPLE GRANT FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|---------------------------|---------------------------------|-----------------|----------------|----------------|
| REVENUES: | | | | |
| 250-3343109 | Bureau of Just - BVP Grant | \$ 1,836 | \$ - | \$ - |
| 250-3343200 | BJA Edward Byrne Memorial Grant | \$ - | \$ - | \$ - |
| 250-3343204 | GA Urban Forest Council GRA | \$ - | \$ - | \$ - |
| 250-3710001 | Grant - MAG | \$ - | \$ - | \$ - |
| 250-3710101 | KAB Grant | \$ - | \$ - | \$ - |
| TOTAL REVENUES | | \$ 1,836 | \$ - | \$ - |
| EXPENDITURES: | | | | |
| 3200-5239101 | CJCC Grant K75 - Other Costs | \$ - | \$ - | \$ - |
| 3200-5311001 | CJCC Grant K75 - Supplies | \$ - | \$ - | \$ - |
| 3200-5311005 | Uniforms | \$ 1,836 | \$ - | \$ - |
| 3200-5311006 | Supplies (Narcan) | \$ - | \$ - | \$ - |
| 3200-5425001 | CJCC Grant K75 - Equipment | \$ - | \$ - | \$ - |
| 7400-5239101 | KAB Grant Expenses | \$ - | \$ - | \$ - |
| TOTAL EXPENDITURES | | \$ 1,836 | \$ - | \$ - |

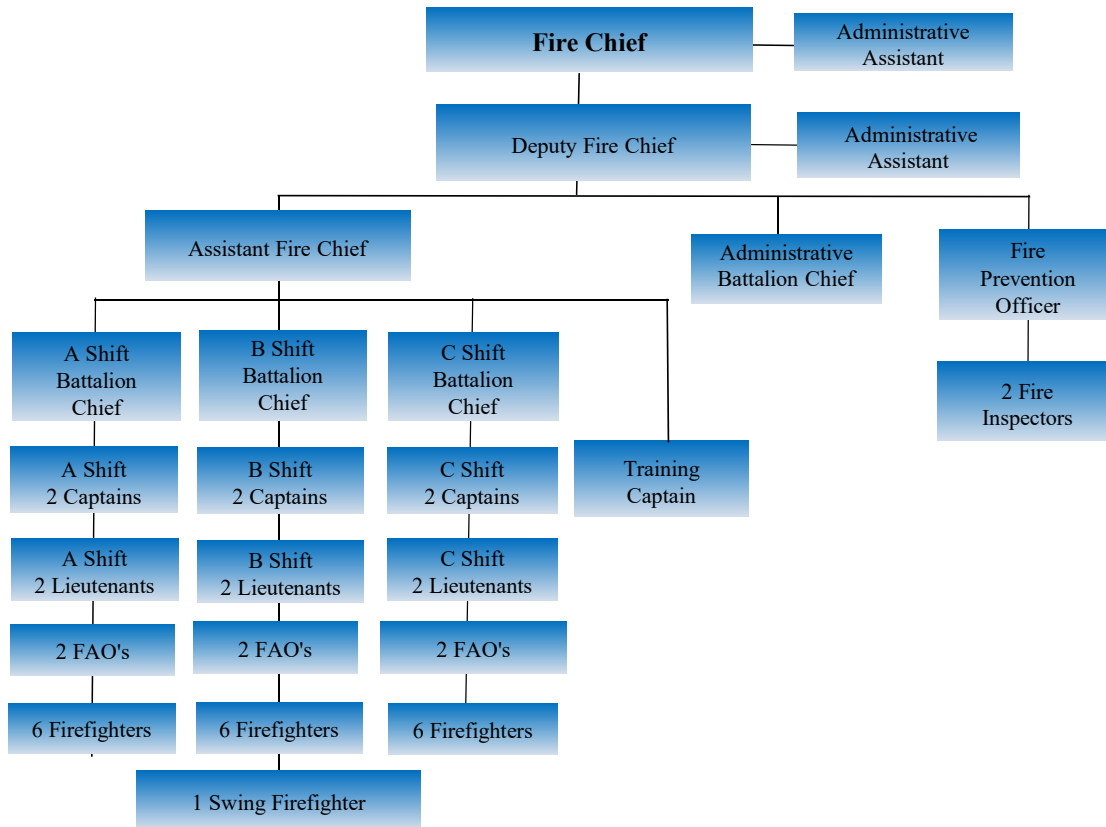
TAB 14

270 Statesboro Fire Service Fund

FUND - 270 - STATESBORO FIRE SERVICE FUND

DEPT - 3500

This department is headed by the Fire Chief who is located at Station One on West Grady Street which also serves as the administrative office, and Station Two is located on Fair Road. The department offers a full range of fire suppression, hazmat, vehicle and technical rescue, fire and life safety code management and fire safety education services.



STATEMENT OF SERVICE

The department operates with 50 personnel, 48 of which are state certified as either firefighters or inspectors, and two civilian administrative assistants. The department operates with three shifts with each shift working a 24-hour period providing the community with 24/7 -365 days per year coverage. This "24 on/48 off" schedule is considered the industry standard which provides 14 personnel on each shift with a minimum staffing of 11. Part-time firefighters are used to back-fill vacancies on shifts caused by vacation, sick and other leave. The administrative staff consists of a Fire Chief, Deputy Fire Chief, Assistant Fire Chief of Operations and Training, Fire Prevention Officer, Administrative Battalion Chief, Training Captain and two Fire Inspectors, who all work a typical 40-hour per week shift and are available for calls during those hours, as well as call-back on major fires.

Our two current station locations are equipped with five fire pumpers, two aerial ladders, Command/Tactical Support unit, haz-mat unit and a Rehabilitation/Victim assistant unit. All units are radio dispatched by the Bulloch County dispatch center which operates an enhanced 9-1-1 telephone system. All firefighters are issued pagers and/or radios which operate on an 800 MHz radio system. The department is actively involved in fire prevention. The Prevention Officer serves as the fire marshal, reviewing building plans for compliance with the Life Safety Code and the Fire Code. He works closely with the building official in the Engineering Department in the review of these plans. In addition, the department presents fire safety programs to hundreds of school children throughout the City of Statesboro and the Statesboro Fire District each year. The department has a Fire Safety House which is taken to schools, community events and other events throughout the City and fire district.

The department also covers, by contract with Bulloch County, an area approximately five miles in circumference from each station, most of which is outside the City limits. This is known as the Statesboro Fire District and the residents of the district pay a fire district tax of 1.8 mills to the County, which remits it to the City. For the FY 2021, the fire district paid approximately 32% of the Statesboro Fire Department's operating budget. For this payment, they receive reduced response times and enjoy the same Class 2 ISO rating as citizens of the City. The number of personnel, upgraded equipment, emergency communications, and the City's water system has resulted in the City enjoying a Class 2 fire insurance rating.

| GOALS | | FY 2022 STATUS | FY 2023 PROJECTED |
|---|--|----------------|-------------------|
| FY 2022 | | | |
| 1. Finish a fire station master plan to determine the number and location of future fire stations. Then, work cooperatively with Bulloch County to implement the changes as they become needed. | | On-Going | On-Going |
| 2. Develop and implement cost recovery strategies to protect the fire district from material financial loss. | | On-Going | On-Going |
| 3. Maintain our ISO Class 2 Rating. | | On-Going | On-Going |
| 4. Expand and/or fully utilize existing technology to enhance the efficiency of fire department operations. | | On-Going | On-Going |
| FY 2023 | | | |
| 1. Begin process to construct Fire Station 3. | | On-Going | On-Going |
| 2. Begin the process to become nationally accredited through the Center for Public Safety Excellence (CPSE). | | Delayed | Delayed |
| 3. Develop and implement recruitment and retention strategies for entry level positions. | | On-Going | On-Going |
| 4. Ensure that all Divisions within the department are utilizing technology to enhance efficient service delivery. | | On-Going | On-Going |

OBJECTIVES FOR FISCAL YEAR 2023

1. Continue to stress fire prevention through annual inspection of businesses.
2. Continue to stress fire prevention through visits to public and private schools within the fire district.
3. Continue to stress early detection of fire through distribution of residential smoke alarms.
4. Continue to properly train firefighters to stress safety in their work.
5. Continue to pursue grants as an alternative source of funding for needed capital items.

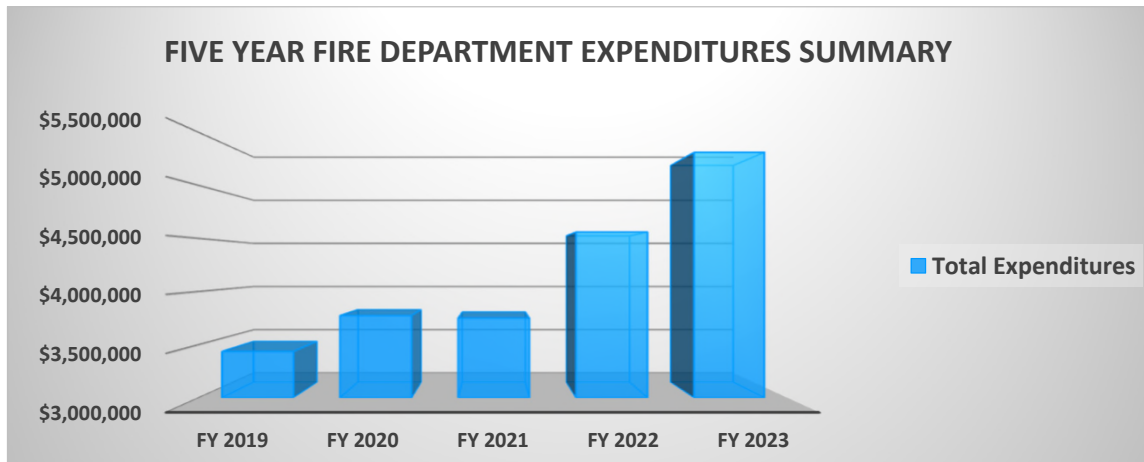
PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|--|----------------|----------------|----------------|-------------------|-------------|
| Total Call of Service | 992 | 1,173 | 1,145 | 1,200 | 1,225 |
| Structure Fire | 67 | 43 | 70 | 65 | 60 |
| Vehicle Fire | 28 | 24 | 23 | 30 | 25 |
| Grass or brush Fire | 33 | 21 | 27 | 30 | 25 |
| Vehicle Extrications | 33 | 18 | 20 | 25 | 25 |
| Other Rescues (Confined Space, High Angle, Etc.) | 6 | 10 | 5 | 5 | 5 |
| Emergency standby/Public Assist | 39 | 183 | 190 | 100 | 75 |
| False alarm--unintentional (System Malfunction) | 460 | 402 | 515 | 450 | 400 |
| False alarm--intentional (Human Initiated) | 33 | 183 | 31 | 50 | 25 |
| Hazardous Materials Response | 2 | 5 | 4 | 3 | 4 |
| Hazardous Conditions (spills and leaks) | 55 | 26 | 35 | 30 | 25 |
| Smoke Scare | 28 | 41 | 60 | 40 | 30 |
| Other Responses (Smoke Complaint, Smell of Gas, Etc.) | 12 | 2 | 2 | 1 | 1 |
| Fire Safety/Public Education Events | 106 | 98 | 40 | 100 | 100 |
| Number of Fire Safety/Public Ed Participants | 14,100 | 603 | 900 | 12,500 | 12,500 |
| Smoke Alarms Installed | 59 | 120 | 50 | 125 | 50 |
| Number of Locations Smoke Alarms Installed | 37 | 83 | 40 | 75 | 50 |
| Community Relation Events | 63 | 4 | 25 | 50 | 50 |
| Total of All Fire Calls to Service inside the City | 712 | 906 | 840 | 775 | 784 |
| Total of All Fire Calls to Service outside the City in the Fire District | 222 | 220 | 260 | 225 | 233 |
| Mutual Aid Fire Calls to other jurisdictions | 58 | 47 | 48 | 45 | 53 |
| Average Number of Fire Calls inside the City per day | 1.95 | 2.48 | 2.50 | 2.50 | 2.15 |
| Average Response Time (minutes) to Fire Calls inside the City | 4.16 | 4.99 | 5.30 | 5.76 | 4.75 |
| Average Number of Fire Calls outside City in Fire District per day | 0.60 | 0.60 | 0.60 | 0.65 | 0.65 |

| | | | | | |
|--|--------------------|--------------------|--------------------|-----------------------|--------------------|
| Number of serious fire-related injuries in City and Fire District | 8 | 1 | 1 | 1 | 1 |
| Number of fire-related fatalities in City and Fire District | 2 | 0 | 1 | 1 | 1 |
| Number of FTE Employees | 50 | 50 | 50 | 59 | 59 |
| Insurance Services Office (ISO) Department Rating | 2 | 2 | 2 | 2 | 2 |
| Operating Expenditures | \$3,435,912 | \$3,956,520 | \$3,681,805 | \$ 4,480,790 | \$ 5,311,546 |
| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
| Fire Inspections | 1350 | 1557 | 1800 | 1800 | 1800 |
| Re-Inspections | 450 | 659 | 900 | 900 | 900 |
| Number of commercial fire inspections | 900 | 1112 | 1400 | 1400 | 1250 |
| Number of industrial fire inspections | 25 | 20 | 35 | 30 | 25 |
| Number of school fire inspections/ day cares | 25 | 5 | 35 | 30 | 30 |
| Number of public assembly fire inspections | 225 | 200 | 300 | 250 | 250 |
| Number of new construction or major renovation Fire Code compliance plan reviews | 120 | 180 | 180 | 150 | 175 |
| Pre-Plans Performed | 150 | 40 | 120 | 150 | 150 |
| Number of participants in fire prevention programs | 14,100 | 500 | 1,000 | 10,000 | 7,500 |

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 2,322,857 | \$ 2,523,430 | \$ 2,851,218 | \$ 3,193,018 | \$ 3,938,630 | 23.35% |
| Purchase/Contract Services | \$ 416,055 | \$ 405,246 | \$ 402,125 | \$ 478,570 | \$ 488,895 | 2.16% |
| Supplies | \$ 161,503 | \$ 179,633 | \$ 121,903 | \$ 159,675 | \$ 190,075 | 19.04% |
| Capital Outlay (Minor) | \$ 38,216 | \$ 190,922 | \$ 25,738 | \$ 79,400 | \$ 28,750 | -63.79% |
| Interfund Dept. Charges | \$ 420,697 | \$ 410,845 | \$ 261,620 | \$ 605,135 | \$ 588,606 | -2.73% |
| Other Costs | \$ 6,984 | \$ 5,289 | \$ 1,922 | \$ 4,500 | \$ 4,500 | 0.00% |
| Non-Operating Expenses | \$ 69,600 | \$ 58,300 | \$ 84,845 | \$ 40,000 | \$ 72,090 | 80.23% |
| Total Expenditures | \$ 3,435,912 | \$ 3,773,665 | \$ 3,749,372 | \$ 4,560,298 | \$ 5,311,546 | 16.47% |



FUND 270 - STATESBORO FIRE SERVICE FUND

DEPT - 3500 - FIRE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|---|--|---------------------|---------------------|---------------------|
| OPERATING REVENUES: | | | | |
| 32 | LICENSES AND PERMITS | | | |
| 3229005 | Permit Fees | \$ - | \$ - | \$ - |
| 3229901 | Inspection Fees | \$ - | \$ - | \$ - |
| 3229904 | Plan Review Fees | \$ - | \$ - | \$ 500 |
| | TOTAL LICENSES AND PERMITS | \$ - | \$ - | \$ 500 |
| INTERGOVERNMENTAL REVENUES | | | | |
| 3311050 | Cares Act Non Categorical Grant | \$ 671,306 | \$ - | \$ - |
| 3343017 | Hazmat Grant | \$ - | \$ - | \$ - |
| 3380000 | Intergovernmental Revenue | \$ 21,881 | \$ - | \$ - |
| 3390000 | FEMA Reimb | \$ 45,338 | \$ - | \$ - |
| | TOTAL INTERGOVERNMENTAL REVENUES | \$ 738,524 | \$ - | \$ - |
| CHARGES FOR SERVICES | | | | |
| 34 | CHARGES FOR SERVICES | | | |
| 3421003 | Revenue for Fire Overtime | \$ 12,912 | \$ - | \$ - |
| 3422001 | Equipment Charge (Special Services) | \$ 23,500 | \$ - | \$ - |
| 3422100 | Nuisance Fire Alarm Fees | \$ - | \$ - | \$ - |
| 3422200 | Fire Tax District - Current Year | \$ 1,086,193 | \$ 1,337,955 | \$ 2,061,810 |
| 3441901 | Late Pymt Penalty & Int | \$ 2,297 | \$ 2,500 | \$ 2,500 |
| 3442108 | Fire Line Access Fee | \$ 277,177 | \$ 265,000 | \$ 275,000 |
| | TOTAL CHARGES FOR SERVICES | \$ 1,402,079 | \$ 1,605,455 | \$ 2,339,310 |
| CONTRIBUTIONS AND DONATIONS | | | | |
| 37 | CONTRIBUTIONS AND DONATIONS | | | |
| 3710002 | Contributions and Donations | \$ 11,643 | \$ - | \$ - |
| | TOTAL CONTRIBUTIONS AND DONATIONS | \$ 11,643 | \$ - | \$ - |
| MISCELLANEOUS REVENUE | | | | |
| 38 | MISCELLANEOUS REVENUE | | | |
| 3610000 | Investment Interest | \$ - | \$ - | \$ - |
| 3890100 | Miscellaneous Income | \$ 12 | \$ - | \$ - |
| | TOTAL MISCELLANEOUS REVENUE | \$ 12 | \$ - | \$ - |
| OTHER FINANCING SOURCES | | | | |
| 39 | OTHER FINANCING SOURCES | | | |
| 3912001 | Operating Trans. in General Fund | \$ 1,444,000 | \$ 1,444,000 | \$ 1,807,490 |
| 3912300 | Transfer in from WS Fund | \$ 825,000 | \$ 825,000 | \$ 825,000 |
| 3921001 | Sale of Assets | \$ - | \$ - | \$ - |
| | TOTAL OTHER FINANCING SOURCES | \$ 2,269,000 | \$ 2,269,000 | \$ 2,632,490 |
| TOTAL REVENUES AND OTHER FINANCING | | \$ 4,421,258 | \$ 3,874,455 | \$ 4,972,300 |
| PERSONAL SERVICES/BENEFITS | | | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 2,248,781 | \$ 2,585,698 | \$ 3,071,965 |
| 5111003 | Part-Time | \$ 30,841 | \$ 45,600 | \$ 45,600 |
| 5113001 | Overtime | \$ 146,817 | \$ 70,000 | \$ 180,000 |
| | <i>Sub-total: Salaries and Wages</i> | <i>\$ 2,426,439</i> | <i>\$ 2,701,298</i> | <i>\$ 3,297,565</i> |
| 5122001 | Social Security (FICA) Contributions | \$ 170,214 | \$ 206,649 | \$ 248,775 |
| 5124001 | Retirement Contributions | \$ 191,852 | \$ 212,456 | \$ 320,635 |
| 5127001 | Workers Compensation | \$ 52,171 | \$ 50,215 | \$ 54,255 |
| 5129001 | Employment Physicals | \$ 9,288 | \$ 20,500 | \$ 15,500 |
| 5129002 | Employee Drug Screening Tests | \$ 1,255 | \$ 1,900 | \$ 1,900 |
| | <i>Sub-total: Employee Benefits</i> | <i>\$ 424,779</i> | <i>\$ 491,720</i> | <i>\$ 641,065</i> |
| | TOTAL PERSONAL SERVICES | \$ 2,851,218 | \$ 3,193,018 | \$ 3,938,630 |

FUND 270 - STATESBORO FIRE SERVICE FUND

DEPT - 3500 - FIRE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212001 | Legal Fees | \$ - | \$ - | \$ - |
| 5213001 | Computer Programming Fees | \$ 25,862 | \$ 23,860 | \$ 25,890 |
| | <i>Sub-total: Prof. and Tech. Services</i> | \$ 25,862 | \$ 23,860 | \$ 25,890 |
| 5221001 | Cleaning Services | \$ 2,281 | \$ 2,000 | \$ 2,400 |
| 5222001 | Rep. and Maint. (Equipment) | \$ 1,233 | \$ 21,000 | \$ 17,500 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 49,180 | \$ 57,500 | \$ 60,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 54,214 | \$ 57,500 | \$ 60,000 |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 6,181 | \$ 14,500 | \$ 10,000 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 2,615 | \$ 1,350 | \$ 1,200 |
| 5222006 | Rep. and Maint. (Other Equipment) | \$ 12,393 | \$ 25,500 | \$ 25,500 |
| 5222102 | Software Support | \$ - | \$ - | \$ - |
| 5222103 | Rep. and Maint. Computers | \$ 68,659 | \$ 67,680 | \$ 64,635 |
| 5223200 | Rentals | \$ 2,488 | \$ 3,000 | \$ 3,000 |
| | <i>Sub-total: Property Services</i> | \$ 199,245 | \$ 250,030 | \$ 244,235 |
| 5231001 | Insurance, Other than Benefits | \$ 86,931 | \$ 87,190 | \$ 96,025 |
| 5232001 | Communication Devices/Service | \$ 24,946 | \$ 24,715 | \$ 15,650 |
| 5232006 | Postage | \$ 110 | \$ 275 | \$ 300 |
| 5233001 | Advertising | \$ 857 | \$ 2,000 | \$ 2,000 |
| 5234001 | Printing & Binding | \$ 82 | \$ 500 | \$ 500 |
| 5235001 | Travel | \$ 1,508 | \$ 12,500 | \$ 12,500 |
| 5236001 | Dues and Fees | \$ 421 | \$ 3,250 | \$ 3,730 |
| 5237001 | Education and Training | \$ 28,583 | \$ 14,000 | \$ 15,950 |
| 5238501 | Contract Labor/Services | \$ 14,595 | \$ 32,250 | \$ 42,385 |
| 5238503 | Pest Control - Buildings | \$ 20 | \$ - | \$ - |
| 5239002 | Inspections of Equipment | \$ 18,965 | \$ 28,000 | \$ 29,730 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 177,019 | \$ 204,680 | \$ 218,770 |
| | TOTAL PURCHASED SERVICES | \$ 402,125 | \$ 478,570 | \$ 488,895 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 9,501 | \$ 9,000 | \$ 7,050 |
| 5311002 | Parts and Materials | \$ 369 | \$ - | \$ 250 |
| 5311003 | Chemicals | \$ 5,604 | \$ 4,500 | \$ 5,100 |
| 5311005 | Uniforms | \$ 29,414 | \$ 30,000 | \$ 45,000 |
| 5311106 | Public Education Supplies | \$ 190 | \$ 2,000 | \$ 2,000 |
| 5312300 | Electricity | \$ 29,896 | \$ 33,500 | \$ 33,500 |
| 5312400 | Bottled Gas | \$ 54 | \$ 250 | \$ 150 |
| 5312700 | Gasoline/Diesel/CNG | \$ 30,029 | \$ 38,000 | \$ 38,000 |
| 5312800 | Stormwater | \$ 1,400 | \$ 1,400 | \$ 1,400 |
| 5313001 | Provisions | \$ 1,293 | \$ 6,000 | \$ 6,000 |
| 5314001 | Books and Periodicals | \$ 316 | \$ 2,625 | \$ 2,625 |
| 5316001 | Small Tools and Equipment | \$ 12,219 | \$ 32,400 | \$ 49,000 |
| 5316005 | Hazardous Materials Response Equipment | \$ 1,619 | \$ - | \$ - |
| | TOTAL SUPPLIES | \$ 121,903 | \$ 159,675 | \$ 190,075 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5413000 | Buildings | \$ 3,340 | \$ 50,000 | \$ - |
| 5422000 | Vehicles | \$ - | \$ - | \$ - |
| 5423001 | Furniture and Fixtures | \$ 6,560 | \$ 3,900 | \$ 3,750 |
| 5425001 | Other Equipment | \$ - | \$ 500 | \$ - |
| 5425603 | FD-27 Protective Clothing | \$ 15,838 | \$ 25,000 | \$ 25,000 |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 25,738 | \$ 79,400 | \$ 28,750 |

FUND 270 - STATESBORO FIRE SERVICE FUND

DEPT - 3500 - FIRE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|---------------------|---------------------|---------------------|
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510005 | Indirect Cost Allocation - GIS | \$ 635 | \$ 6,660 | \$ 2,100 |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 36,846 |
| 5524001 | Self-funded Insurance (Medical) | \$ 236,890 | \$ 552,690 | \$ 497,330 |
| 5524002 | Life and Disability | \$ 20,795 | \$ 12,585 | \$ 13,685 |
| 5524003 | Wellness Program | \$ 3,300 | \$ 3,300 | \$ 13,945 |
| 5524004 | OPEB | \$ - | \$ 29,900 | \$ 24,700 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 261,620 | \$ 605,135 | \$ 588,606 |
| 57 | OTHER COSTS | | | |
| 5610001 | Bad Debt Expenses | \$ - | \$ - | \$ - |
| 5734001 | Miscellaneous Expenses | \$ 1,922 | \$ 4,000 | \$ 3,750 |
| 5734100 | Fire Honor Guard | \$ - | \$ 500 | \$ 750 |
| | TOTAL OTHER COSTS | \$ 1,922 | \$ 4,500 | \$ 4,500 |
| 61 | NON-OPERATING EXPENSES | | | |
| 6110002 | Transfer to Health Insurance Fund | \$ 28,845 | \$ - | \$ 32,090 |
| 6110500 | Transfer to Central Services Fund | \$ 56,000 | \$ 40,000 | \$ 40,000 |
| | TOTAL NON-OPERATING EXPENSES | \$ 84,845 | \$ 40,000 | \$ 72,090 |
| | TOTAL EXPENDITURES | \$ 3,749,372 | \$ 4,560,298 | \$ 5,311,546 |

TAB 15

271 South Main Tax Allocation District (TAD)

FUND - 271 - SOUTH MAIN TAX ALLOCATION DISTRICT FUND

DEPT - 1500

This fund accounts for the receipts and disbursements of the Tax Allocation District (TAD). The citizens of Statesboro approved the creation of the South Main Street Tax Allocation District on November 4, 2014. The objective of the TAD is to fund improvements in the South Main Street Tax Allocation District – the heart and soul of our community.

FUND 271 - SOUTH MAIN TAX ALLOCATION DISTRICT FUND

DEPT - 1500

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---------------------------------|-------------------|-------------------|-------------------|
| | OPERATING REVENUES: | | | |
| 31 | TAXES | | | |
| 3111001 | Property Taxes TAD | \$ 303,529 | \$ 278,250 | \$ 303,530 |
| | INVESTMENT INCOME | | | |
| 3610001 | Interest Revenue | \$ 67 | \$ 50 | \$ 50 |
| | TOTAL OPERATING REVENUES | \$ 303,596 | \$ 278,300 | \$ 303,580 |
| | EXPENDITURES | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5238501 | Contract Services | \$ 70,153 | \$ - | \$ - |
| | TOTAL EXPENDITURES | \$ 70,153 | \$ - | \$ - |

TAB 16

272 Old Register Tax Allocation District (TAD)

FUND - 272 - OLD REGISTER TAX ALLOCATION DISTRICT FUND**DEPT - 1500**

This fund accounts for the receipts and disbursements of the Tax Allocation District (TAD). Three local government board, the City, the County and the BOE, approved the creation of the Old Register Tax Allocation District on August 6, 2018. The objective of the TAD is to fund improvements in the Old Register Tax Allocation District – specifically road construction and other infrastructure projects required for a planned soccer stadium and other commercial development, including a grocery store.

FUND 272 - OLD REGISTER TAX ALLOCATION DISTRICT FUND

DEPT - 1500

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|--|---|-----------------------|-------------------|-------------------|
| OPERATING REVENUE: | | | | |
| 31 | TAXES | | | |
| 3111001 | Property Taxes TAD | \$ 18,175 | \$ - | \$ - |
| TOTAL OPERATING REVENUE | | \$ 18,175 | \$ - | \$ - |
| OPERATING EXPENDITURES | | | | |
| CAPITAL OUTLAY | | | | |
| 5415804 | ENG-120 Old Register Rd. to Akins Blvd. | \$ - | \$ - | \$ - |
| 5418804 | Old Register Road Improvements | \$ 1,405,404 | \$ - | \$ - |
| 5411003 | Bank Charges | \$ 502 | \$ - | \$ - |
| TOTAL OPERATING EXPENSES | | \$ 1,405,906 | \$ - | \$ - |
| OPERATING INCOME (LOSS) | | \$ (1,387,731) | \$ - | \$ - |
| NON-OPERATING REVENUES | | | | |
| INVESTMENT INCOME | | | | |
| 3610001 | Interest Revenue | \$ 384 | \$ - | \$ - |
| TOTAL INVESTMENT INCOME | | \$ 384 | \$ - | \$ - |
| CONTRIBUTIONS AND DONATIONS | | | | |
| 3710007 | Contributions from Developers | \$ 25,576 | \$ - | \$ 104,025 |
| TOTAL CONTRIBUTIONS AND DONATIONS | | \$ 25,576 | \$ - | \$ 104,025 |
| OTHER FINANCING SOURCES | | | | |
| 3912007 | Transfer In - TSPLOST | \$ - | \$ - | \$ - |
| 3932001 | 2019 TAD Revenue Bond | \$ - | \$ - | \$ - |
| TOTAL OTHER FINANCING SOURCES | | \$ - | \$ - | \$ - |
| TOTAL NON-OPERATING REVENUES | | \$ 25,960 | \$ - | \$ - |
| NON-OPERATING EXPENDITURES | | | | |
| 58 | NON-OPERATING EXPENDITURES | | | |
| 5840001 | Bond Issuance Cost | \$ - | \$ - | \$ - |
| 5821001 | 2019 Bonds Interest Expense | \$ 104,025 | \$ 104,025 | \$ 104,025 |
| TOTAL NON-OPERATING EXPENDITURES | | \$ 104,025 | \$ 104,025 | \$ 104,025 |

TAB 17

275 Hotel/Motel Fund

FUND - 275 - HOTEL MOTEL TAX FUND

DEPT - 7540

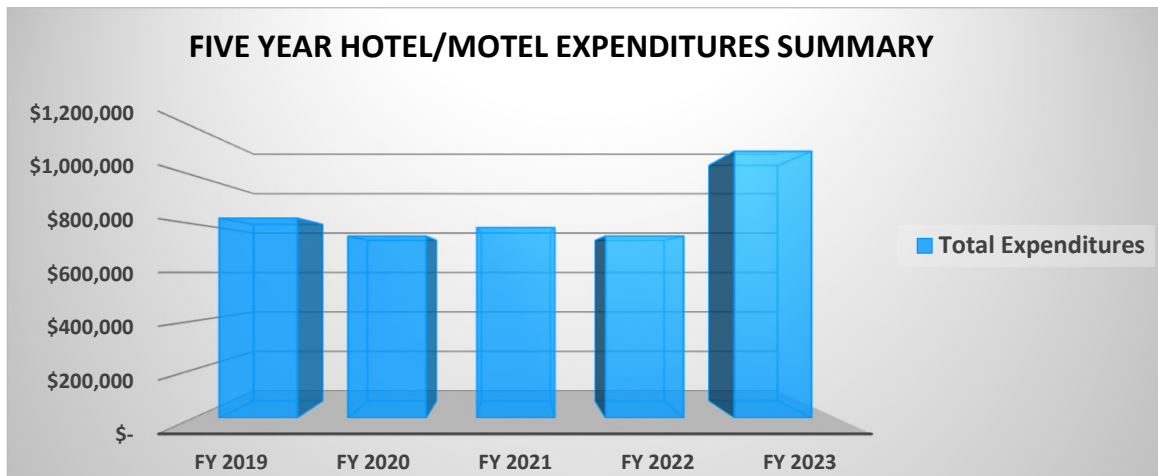
This fund accounts for the receipts and disbursements of the hotel/motel room occupancy tax. Since April, 2002, the City has had one-year Service Contracts with the SCVB, the Downtown Statesboro Development Authority (DSDA), and the Statesboro Arts Council (SAC) to promote tourism-related activities. The hotel/motel tax proceeds are distributed as follows under the contracts:

| | |
|--------|--------------------|
| 5% | City of Statesboro |
| 19.90% | DSDA |
| 25.10% | SAC |
| 50.00% | SCVB |

The proceeds are received from the hotel and motel operators monthly, and are distributed based upon the agreed percentages on a monthly basis as well. The current contract is effective from July 1, 2022 through June 30, 2023.

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|---------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Other Costs | \$ 781,037 | \$ 712,279 | \$ 746,403 | \$ 712,500 | \$ 1,045,000 | 46.67% |
| Non-Operating Costs | \$ 43,352 | \$ 37,488 | \$ 39,284 | \$ 37,500 | \$ 55,000 | 46.67% |
| Total Expenditures | \$ 824,389 | \$ 749,767 | \$ 785,687 | \$ 750,000 | \$ 1,100,000 | 46.67% |



FUND 275 - HOTEL MOTEL TAX FUND

DEPT - 7540 - TOURISM

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|--|--|-------------------|-------------------|---------------------|
| OPERATING REVENUES: | | | | |
| 31 | TAXES | | | |
| 3141000 | Hotel/Motel Taxes | \$ 785,685 | \$ 750,000 | \$ 1,100,000 |
| TOTAL OPERATING REVENUES | | \$ 785,685 | \$ 750,000 | \$ 1,100,000 |
| EXPENDITURES: | | | | |
| 57 | OTHER COSTS | | | |
| 5720001 | Payment to other Agencies-SCVB | \$ 392,844 | \$ 375,000 | \$ 550,000 |
| 5720003 | Payment to other Agencies-DSDA | \$ 156,351 | \$ 149,250 | \$ 218,900 |
| 5720004 | Payment to other Agencies-Arts Council | \$ 197,207 | \$ 188,250 | \$ 276,100 |
| TOTAL OTHER COSTS | | \$ 746,403 | \$ 712,500 | \$ 1,045,000 |
| NON-OPERATING EXPENDITURES: | | | | |
| 6110001 | Transfer to General Fund | \$ 39,284 | \$ 37,500 | \$ 55,000 |
| TOTAL NON-OPERATING EXPENDITURES | | \$ 39,284 | \$ 37,500 | \$ 55,000 |
| TOTAL EXPENDITURES AND OTHER FINANCING USES | | \$ 785,687 | \$ 750,000 | \$ 1,100,000 |

TAB 18

286 Technology Fee Fund

FUND - 286 - TECHNOLOGY FEE

DEPT - 3200

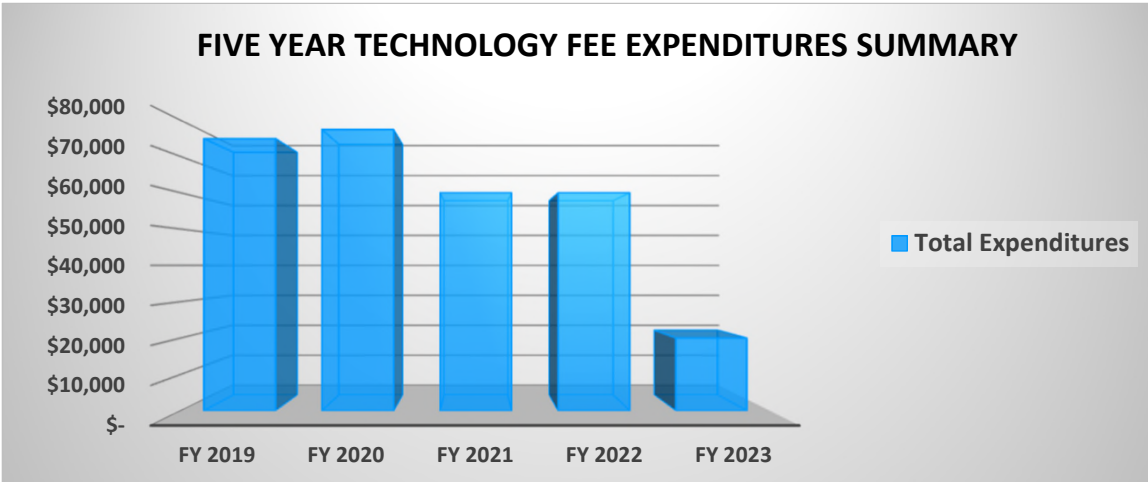
This fund accounts for fees collected from citations issued by the Police Department. Currently, the ordinance reads as follows:

Section 78-10. Technology Fee. There shall be imposed by the Municipal Court of the City of Statesboro, Georgia, a technology surcharge per offense for all offenses against the ordinances of the City of Statesboro or laws of the State of Georgia. The technology surcharge shall be in addition to all other fines and fees imposed by the Municipal Court. The revenue derived from the technology surcharge shall be used by the City to provide technical support for Law Enforcement and Municipal Court functions. This amendment shall become effective upon its approval by the Mayor and City Council of Statesboro, Georgia.

These fees are also used to supplement normal technical operating budget items for the Police Department. The amounts can fluctuate from year to year depending on several variables.

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Purchase/Contract Services | \$ 74,938 | \$ 77,434 | \$ 60,000 | \$ 60,000 | \$ 20,000 | -66.67% |
| Total Expenditures | \$ 74,938 | \$ 77,434 | \$ 60,000 | \$ 60,000 | \$ 20,000 | -66.67% |



FUND 286 - TECHNOLOGY FEE FUND

DEPT - 3200

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|---------------------------|---|----------------|----------------|----------------|
| OPERATING REVENUES | | | | |
| 34 | Charges for Services | | | |
| 3411901 | Technology Fee | \$ 62,963 | \$ 60,000 | \$ 50,000 |
| | TOTAL CHARGES FOR SERVICES | \$ 62,963 | \$ 60,000 | \$ 50,000 |
| | TOTAL REVENUES | \$ 62,963 | \$ 60,000 | \$ 50,000 |
| EXPENDITURES: | | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5232003 | Cellular Phones Service (Patrol) | \$ 60,000 | \$ 60,000 | \$ 20,000 |
| | TOTAL PURCHASE/CONTRACT SERVICES | \$ 60,000 | \$ 60,000 | \$ 20,000 |
| | TOTAL EXPENDITURES | \$ 60,000 | \$ 60,000 | \$ 20,000 |

TAB 19

323 2013 SPLOST Fund

FUND - 323 - 2013 SPLOST

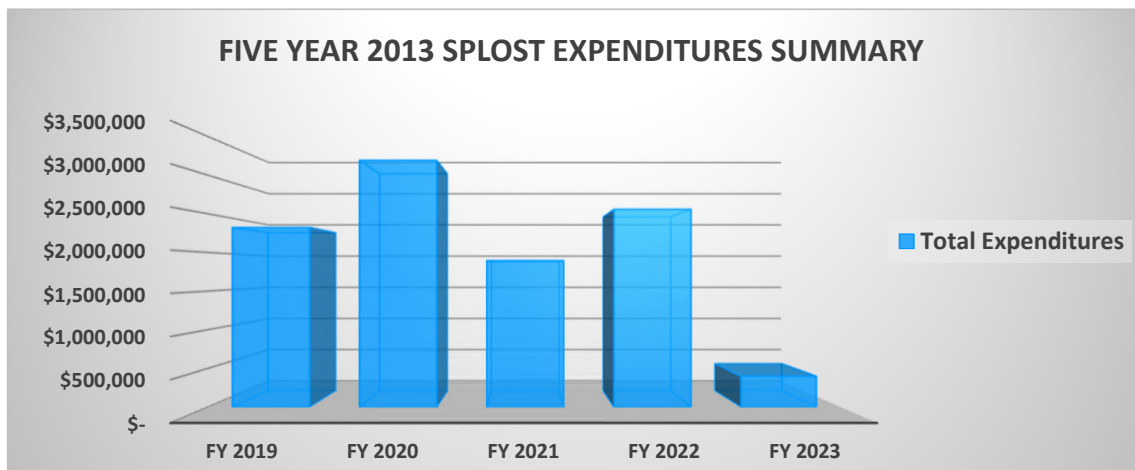
This fund is used to account for the receipts and disbursements of the City's portion of the 2013 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers.

On November 8, 2012, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2007 SPLOST lapsed at the end of September 2013. Since there is a two-month delay in receiving the new funds, receipt of the proceeds began March, 2014. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is not an additional tax, but an extension for six years of the 2007 SPLOST. This means that the sales tax rate in Bulloch County will remain at 7% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, and this 1% SPLOST for the County and four cities.

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|-----------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Capital Outlay | \$ 639,903 | \$ 747,276 | \$ 112,243 | \$ 2,556,279 | \$ 400,000 | -84.35% |
| Other Financing Costs | \$ 1,684,275 | \$ 2,443,266 | \$ 1,783,374 | \$ - | \$ - | 0.00% |
| Total Expenditures | \$ 2,324,178 | \$ 3,190,542 | \$ 1,895,617 | \$ 2,556,279 | \$ 400,000 | -84.35% |



FUND 323 - 2013 SPLOST FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|-----------------------------|--|---------------------|---------------------|-------------------|
| REVENUES: | | | | |
| 3380000 | Intergovernmental Revenue | \$ 101,219 | \$ - | \$ - |
| 3610001 | Interest Income | \$ 438 | \$ - | \$ 500 |
| TOTAL REVENUES | | \$ 101,656 | \$ - | \$ 500 |
| EXPENDITURES: | | | | |
| BUILDINGS | | | | |
| 1565-5413306 | GBD-3 Building Renovations | \$ - | \$ 19,000 | \$ - |
| 7400-5413315 | ENG-140 City Campus Expansion | \$ - | \$ 413,800 | \$ - |
| INFRASTRUCTURE | | | | |
| 4220-5425809 | ENG-115 South Main Streetscape Project | \$ 102,174 | \$ - | \$ - |
| 4220-5415612 | ENG-131 Public Parking Lots | \$ 4,069 | \$ - | \$ - |
| 4320-5415516 | STM-36 Northlake Area Watershed Detention Facility | \$ - | \$ 1,000,000 | \$ - |
| 4320-5415517 | STM-44 Johnson Street Culvert Crossing Replacement | \$ - | \$ 400,000 | \$ - |
| 4400-5415400 | WWD-14 Water and Sewer Rehab | \$ - | \$ 160,000 | \$ 400,000 |
| 4330-5415708 | WWD-32-G Extend Sewer Main - East Olliff Street | \$ - | \$ 120,000 | \$ - |
| 4330-5415709 | WWD-147 Upgrade Water/Sewer - S. Main Street | \$ - | \$ 50,000 | \$ - |
| EQUIPMENT | | | | |
| 3200-5425707 | PD-22 Bullet Proof Vest (Patrol) | \$ 6,000 | \$ - | \$ - |
| 4521-5415518 | SWC-22 Bulk Waste Roll-off Containers/Compactors | \$ - | \$ 28,479 | \$ - |
| 4400-5425510 | WWD-37 Generators for Sewage Pumps Stations | \$ - | \$ 115,000 | \$ - |
| 4400-5415519 | WWD-172 2019 CDBG Utility Upgrade | \$ - | \$ 250,000 | \$ - |
| TOTAL CAPITAL OUTLAY | | \$ 112,243 | \$ 2,556,279 | \$ 400,000 |
| OTHER FINANCING USES | | | | |
| 1510-5741003 | Bank Charges | \$ 375 | \$ - | \$ - |
| 9000-6110300 | Transfers to Solid Waste Collection | \$ 310,699 | \$ - | \$ - |
| 9000-6110400 | Transfers to Solid Waste Disposal | \$ 1,215,620 | \$ - | \$ - |
| 9000-6110600 | Transfer to Stormwater | \$ 108,277 | \$ - | \$ - |
| 9000-6110700 | Transfers to Natural Gas | \$ 148,403 | \$ - | \$ - |
| TOTAL OTHER COSTS | | \$ 1,783,374 | \$ - | \$ - |
| TOTAL EXPENDITURES | | \$ 1,895,617 | \$ 2,556,279 | \$ 400,000 |

TAB 20

324 2018 TSPLOST Fund

FUND - 324 - 2018 TSPLOST

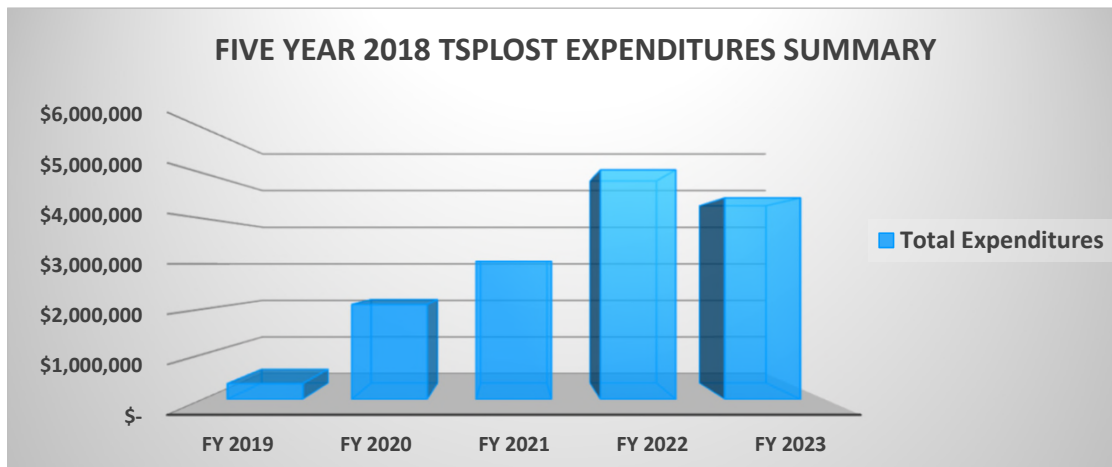
This fund is used to account for the receipts and disbursements of the City's portion of the 2018 1% Transportation Special Purpose Local Option Sales Tax. The Transportation Investment Act was enacted to improve a deteriorating transportation network in Georgia, which is important for economic growth and jobs.

On May 22, 2018, the voters of Bulloch County approved a referendum measure to impose this sales tax for transportation. The TSPLOST became effective October 1, 2018. Since there is a two-month delay in receiving the new funds, receipt of the proceeds began in March, 2019. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum. Projects will include street resurfacing, bike/pedestrian improvements, intersection improvements and a transit system.

This is an additional tax which must be used for transportation and will free up other revenue sources, such as the Special Purpose Local Option Sales Tax for other kinds of projects. This means that the sales tax rate in Bulloch County will be at 8% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, 1% SPLOST for the County and four cities and this 1% for the 2018 Transportation SPLOST.

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|--------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Capital Outlay | \$ 349,566 | \$ 2,102,171 | \$ 3,058,882 | \$ 5,076,000 | \$ 4,455,000 | -12.23% |
| Total Expenditures | \$ 349,566 | \$ 2,102,171 | \$ 3,058,882 | \$ 5,076,000 | \$ 4,455,000 | -12.23% |



FUND 324 - 2018 TSPLOST FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|---|--|---------------------|---------------------|---------------------|
| REVENUES: | | | | |
| 3343101 | LMIG Grant GDOT Traffic Projects | \$ 291,686 | \$ - | \$ - |
| 3370002 | T-SPLOST Revenue | \$ 5,913,380 | \$ 4,128,000 | \$ 4,128,000 |
| 3610001 | Interest | \$ 345 | \$ - | \$ 1,200 |
| TOTAL REVENUES & OTHER FINANCING SOURCES | | \$ 6,205,411 | \$ 4,128,000 | \$ 4,129,200 |
| EXPENDITURES: | | | | |
| INFRASTRUCTURE | | | | |
| 4220-5415504 | ENG-96 Traffic Studies and Planning | \$ - | \$ 200,000 | \$ - |
| 4220-5415606 | ENG-114 Roadway Geometric Improvements | \$ - | \$ - | \$ 255,000 |
| 4220-5410809 | ENG-115a South Main Street (Blue Mile) Phase I | \$ 134,756 | \$ 1,500,000 | \$ - |
| 4220-5414500 | ENG-122 Sidewalk Projects | \$ 1,608,185 | \$ - | \$ - |
| 4220-5414511 | ENG-122b Packinghouse - E. Main to 301 | \$ 12,002 | \$ - | \$ - |
| 4220-5414512 | ENG-122c Hwy. 24 Side. - Hwy 80 to Packinghouse | \$ - | \$ 100,000 | \$ 775,000 |
| 4220-5414513 | ENG-122d W. Jones Side. - S. Main to Johnson | \$ 153,261 | \$ - | \$ - |
| 4220-5414514 | ENG-122e Herty Dr Sidewalk - Fair to Gentilly | \$ 169,165 | \$ - | \$ - |
| 4220-5414515 | ENG-122f Edgewood Dr Sidewalk - Gentilly to Edge. | \$ 76,350 | \$ - | \$ - |
| 4220-5414516 | ENG-122g Gentilly from E. Jones | \$ - | \$ 375,000 | \$ - |
| 4220-5414517 | ENG-122h E. Jones Sidewalk - S. Main to S. Zetterower | \$ - | \$ 25,000 | \$ 300,000 |
| 4220-5414518 | ENG-122i N. College Sidewalk from Proctor to Hwy 80 | \$ - | \$ - | \$ 55,000 |
| 4220-5414528 | ENG-122j N. Zetterower Sidewalk from Hill St. to Hwy 80 | \$ - | \$ - | \$ 70,000 |
| 4220-5414519 | ENG-122k W. Main Sidewalk - Ivory St. to Foss St. | \$ - | \$ 50,000 | \$ 300,000 |
| 4220-5414529 | ENG-122l S. College Sidewalk from W. Jones to W. Brannen | \$ - | \$ - | \$ 50,000 |
| 4220-5414520 | ENG-122m Chandler Rd Sidewalk - Knight Dr to Exist. | \$ - | \$ 150,000 | \$ - |
| 4220-5414523 | ENG-122n E. Grady Sidewalk from S. Main to Mulberry | \$ - | \$ 30,000 | \$ 55,000 |
| 4220-5414521 | ENG-122o Bulloch St Sidewalk - S. Main to S. College | \$ - | \$ 125,000 | \$ - |
| 4220-5414524 | ENG-122p Brannen Sidewalk from Gentilly Drive to Clairborn | \$ - | \$ 250,000 | \$ - |
| 4220-5415801 | ENG-123c W. Main/Johnson/MLK Dr. Improvements | \$ - | \$ - | \$ 100,000 |
| 4220-5415806 | ENG-123d S. Zetterower @ Stillwell St | \$ 3,000 | \$ - | \$ - |
| 4220-5425825 | ENG-123g New Traffic Signals | \$ - | \$ - | \$ 150,000 |
| 4220-5415802 | ENG-124a Stillwell St. Improvements | \$ 8,205 | \$ - | \$ - |
| 4220-5415803 | ENG-124c W. Main St. Drainage | \$ 2,650 | \$ 725,000 | \$ - |
| 4220-5415824 | ENG-124e Max Lockwood Drive Improvements | \$ - | \$ - | \$ 300,000 |
| 4220-5414607 | ENG-125 Striping & Signage Imp. | \$ 17,367 | \$ 75,000 | \$ 75,000 |
| 4220-5415410 | ENG-127 Traffic Calming & Pedestrian Crossings | \$ - | \$ - | \$ 100,000 |
| 4220-5414703 | ENG-128 Resurf. & Road Rehabilitation | \$ 701,044 | \$ 775,000 | \$ 1,000,000 |
| 4220-5414530 | ENG-130 New Roads and Roadway Extensions | \$ - | \$ - | \$ 300,000 |
| 4220-5212011 | ENG-134b Imp. of Limited Transit System | \$ - | \$ 150,000 | \$ 150,000 |
| 4220-5415613 | ENG-136 Subdivision Incentive Program | \$ - | \$ 175,000 | \$ 175,000 |
| 4220-5415312 | ENG-137 Roadway Improvements | \$ - | \$ 75,000 | \$ 150,000 |
| 4220-5414509 | STS-31 Sidewalk Repairs | \$ 18,217 | \$ 20,000 | \$ 20,000 |
| OTHER EQUIPMENT | | | | |
| 4200-5422304 | STS-105 Traffic Control Bucket Truck Replacement | \$ 113,779 | \$ - | \$ - |
| 4200-5425814 | STS-116-R Excavator Replacement | \$ - | \$ 200,000 | \$ - |
| 4200-5425710 | STS-121 Message Boards | \$ 40,000 | \$ 40,000 | \$ 40,000 |
| 1575-5222100 | ENG-140 Traffic Signals Maintenance | \$ - | \$ 35,000 | \$ 35,000 |
| OTHER COSTS | | | | |
| 1510-5741002 | Bank Charges | \$ 902 | \$ 1,000 | \$ - |
| TOTAL EXPENDITURES | | \$ 3,058,882 | \$ 5,076,000 | \$ 4,455,000 |

TAB 21

325 2019 SPLOST Fund

FUND - 325 - 2019 SPLOST

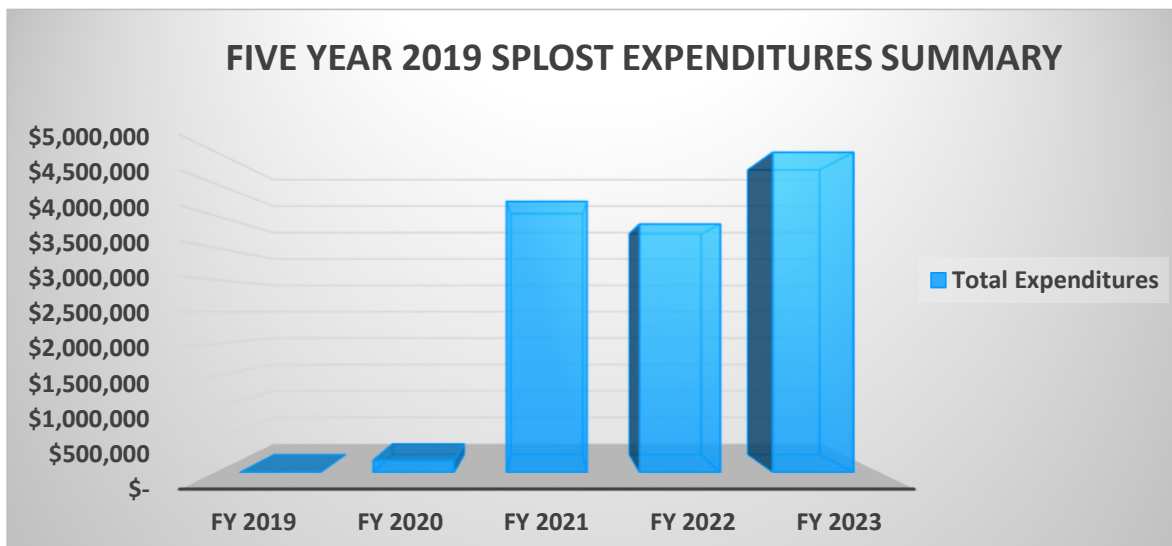
This fund is used to account for the receipts and disbursements of the City's portion of the 2019 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers. The SPLOST renewal will help fund City projects such as upgrading and expanding parks and greenways, police and fire vehicles and equipment, and solid waste vehicles and equipment.

On November 6, 2018, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2013 SPLOST will end at the end of September 2019. Since there is a two-month delay in receiving the new funds, receipt of the proceeds should begin in March, 2020. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is not an additional tax, but an extension for six years of the 2013 SPLOST. This means that the sales tax rate in Bulloch County will be at 8% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, 1% for the 2018 Transportation SPLOST and this 1% SPLOST for the County and four cities.

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Capital Outlay | \$ - | \$ 189,617 | \$ 3,780,202 | \$ 3,863,000 | \$ 4,560,000 | 18.04% |
| Other Financing Issues | \$ - | \$ - | \$ 434,592 | \$ - | \$ 420,000 | #DIV/0! |
| Total Expenditures | \$ - | \$ 189,617 | \$ 4,214,794 | \$ 3,863,000 | \$ 4,980,000 | 18.04% |



FUND 325 - 2019 SPLOST FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|-------------------------------------|---|----------------------|---------------------|---------------------|
| REVENUES: | | | | |
| 3310002 | Intergov'l Rev. Bulloch | \$ - | \$ - | \$ 200,000 |
| 3371011 | Proceeds for Police | \$ 795,058 | \$ 294,000 | \$ 408,270 |
| 3371012 | Proceeds for Fire | \$ 1,069,734 | \$ 403,200 | \$ 551,460 |
| 3371100 | Proceeds for SWD Air Rights/Equipment | \$ 1,966,668 | \$ 1,371,122 | \$ 1,966,668 |
| 3371104 | Proceeds for Public Works Projects | \$ 202,974 | \$ 75,467 | \$ 104,165 |
| 3371105 | Proceeds for Greenspace Projects | \$ 356,103 | \$ 132,384 | \$ 183,330 |
| 3371200 | Proceeds for City Structures | \$ 348,476 | \$ 138,432 | \$ 191,665 |
| 3371201 | Proceeds for Cultural Facilities | \$ 105,551 | \$ 32,459 | \$ 45,000 |
| 3371300 | Proceeds for Economic Development | \$ 329,315 | \$ 120,288 | \$ 166,665 |
| 3371500 | Proceeds for Water and Sewer Projects | \$ 1,240,401 | \$ 462,000 | \$ 638,330 |
| 3371600 | Proceeds for Natural Gas Projects | \$ 323,730 | \$ 120,288 | \$ 166,665 |
| 3371700 | Proceeds for Solid Waste Projects | \$ 80,933 | \$ 30,072 | \$ 41,665 |
| 3371800 | Proceeds for Information Technology | \$ 52,397 | \$ 19,488 | \$ 26,665 |
| 3939001 | Proceeds from GMA Lease | \$ - | \$ 750,000 | \$ - |
| 3932002 | Park Revenue Bond Series 2021 | \$ 4,500,000 | \$ - | \$ - |
| TOTAL REVENUES | | \$ 11,371,340 | \$ 3,949,200 | \$ 4,690,548 |
| EXPENDITURES: | | | | |
| BUILDINGS | | | | |
| 3500-5413311 | FD-69 FD Facility Upgrades | \$ - | \$ 50,000 | \$ 150,000 |
| 1565-5413310 | GBD-3 Renovations of Admin Facilities | \$ - | \$ 350,000 | \$ 800,000 |
| 1565-5413308 | GBD-4 Renovations to Cultural Facilities | \$ - | \$ 75,000 | \$ - |
| 1565-5413309 | GBD-2 Rehabilitation of Cultural Facilities | \$ - | \$ - | \$ 125,000 |
| 4530-5413312 | SWD-22 Expansion & Renov. of Transfer Station | \$ - | \$ 250,000 | \$ 1,250,000 |
| 7400-5413315 | ENG-140 City Campus Expansion | \$ - | \$ - | \$ - |
| 3500-5410725 | FD-85 Fire Station | \$ - | \$ - | \$ 400,000 |
| INFRASTRUCTURE | | | | |
| 4220-5410315 | ENG-135 Citywide Trails, Parks & Greenspaces | \$ 3,207,982 | \$ 220,000 | \$ - |
| 3500-5415113 | FD-89 Renovation of Station 1-Driveway | \$ - | \$ 75,000 | \$ - |
| 4330-5415400 | Water and Sewer Rehab Projects | \$ - | \$ 800,000 | \$ 800,000 |
| 4700-5415602 | NGD-11 Gas System Expansion | \$ - | \$ 150,000 | \$ 150,000 |
| 4330-5415103 | WWD-32B Foxlake SD Sewer Extension | \$ - | \$ 500,000 | \$ - |
| EQUIPMENT | | | | |
| 1535-5422601 | CS-4 Servers | \$ - | \$ 15,000 | \$ - |
| 1535-5425207 | CS-6 Generator | \$ - | \$ 25,000 | \$ - |
| 3223-5422105 | PD-1 Police Vehicles and Conversion | \$ 371,725 | \$ 408,000 | \$ 408,000 |
| 3500-5425003 | FD-71 SCBA Replacement and Purchase | \$ 117,149 | \$ - | \$ 45,000 |
| 3500-5425730 | FD-73 Engine Replacement | \$ - | \$ 900,000 | \$ - |
| 3500-5422600 | FD-82 Rescue/Extrication Tools Replacement | \$ 29,596 | \$ - | \$ 50,000 |
| 3500-5425803 | FD-86 Station Generators | \$ 49,250 | \$ - | \$ - |
| 6200-5422220 | PRK-34 Mini Skid Steer with Attachments | \$ 4,500 | \$ - | \$ - |
| 6200-5425860 | PRK-35 High Body Hydraulic Dump Trailer | \$ - | \$ - | \$ 17,000 |
| 4200-5425815 | STS-112 Dozer Replacement | \$ - | \$ - | \$ 250,000 |
| 4400-5425510 | WWD-37 Generators for Sewage Pump | \$ - | \$ - | \$ 115,000 |
| 4200-5425813 | STS-111 Tractor Replacement | \$ - | \$ 45,000 | \$ - |
| TOTAL CAPITAL OUTLAY | | \$ 3,780,202 | \$ 3,863,000 | \$ 4,560,000 |
| OTHER FINANCING ISSUES | | | | |
| 6200-5810001 | URA 2021 Revenue Bond Payment | \$ - | \$ - | \$ 420,000 |
| 6200-5840001 | Bond Issuance Cost | \$ 76,003 | \$ - | \$ - |
| 9000-6110200 | Transfer to W/S | \$ 47,404 | \$ - | \$ - |
| 9000-6110400 | Transfer to Solid Waste Disposal Fund | \$ 311,185 | \$ - | \$ - |
| TOTAL OTHER FINANCING ISSUES | | \$ 434,592 | \$ - | \$ 420,000 |
| TOTAL EXPENDITURES | | \$ 7,994,996 | \$ 7,726,000 | \$ 4,980,000 |

TAB 22

343 2019 CDBG Grant Fund

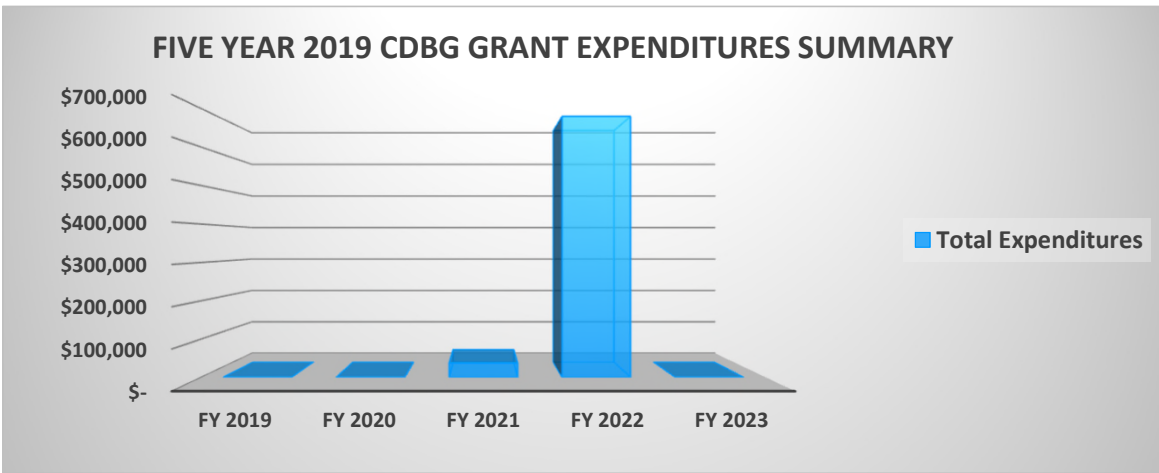
FUND - 343 - 2019 CDBG GRANT

DEPT - 4250 - STORM DRAINAGE

The Community Development Block Grant program provides funding for projects that benefit low-to-moderate income neighborhoods. The City was awarded a 2019 CDBG grant in the amount of \$750,000 for improvements to James Street, Floyd Street, Roundtree Street and Carver Street. In combination with the local match and supplemental funds from City utility enterprises the project will provide improvements to water infrastructure, sewer infrastructure, natural gas infrastructure, roadways and drainage and flood control. This project is a continuation of the 2016 CDBG project that performed similar improvements to nearby Kent Street, Lovett Street, and Bryant Street.

EXPENDITURES SUMMARY

| | Actual | Actual | Actual | Budgeted | Budgeted | Percentage |
|----------------------------|----------------|----------------|------------------|-------------------|-----------------|-------------------|
| | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Inc./Dec. |
| Purchase/Contract Services | \$ - | \$ - | \$ 37,243 | \$ 24,743 | \$ - | -100.00% |
| Capital Outlay | \$ - | \$ - | \$ - | \$ 655,000 | \$ - | -100.00% |
| Other Financing Uses | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Total Expenditures | \$ - | \$ - | \$ 37,243 | \$ 679,743 | \$ - | -100.00% |



FUND 343 - 2019 CDBG FUND

DEPT - 4250 - STORM DRAINAGE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---|------------------|-------------------|----------------|
| | OPERATING REVENUES: | | | |
| 33 | INTERGOVERNMENTAL REVENUE | | | |
| 3343107 | Proceeds from DCA-CDBG | \$ 37,243 | \$ 679,743 | \$ - |
| | TOTAL OPERATING REVENUES | \$ 37,243 | \$ 679,743 | \$ - |
| | EXPENDITURES: | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212002 | Engineering Fees | \$ 14,743 | \$ 6,743 | \$ - |
| 5212007 | General Administration | \$ 22,500 | \$ 18,000 | \$ - |
| | TOTAL PURCHASE/CONTRACT SERVICES | \$ 37,243 | \$ 24,743 | \$ - |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5415503 | Construction - Streets & Storm/Drain | \$ - | \$ 655,000 | \$ - |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ - | \$ 655,000 | \$ - |
| | TOTAL EXPENDITURES | \$ 37,243 | \$ 679,743 | \$ - |

TAB 23

344 Local Maintenance Improvement
Grant (LMIG): Akins Boulevard

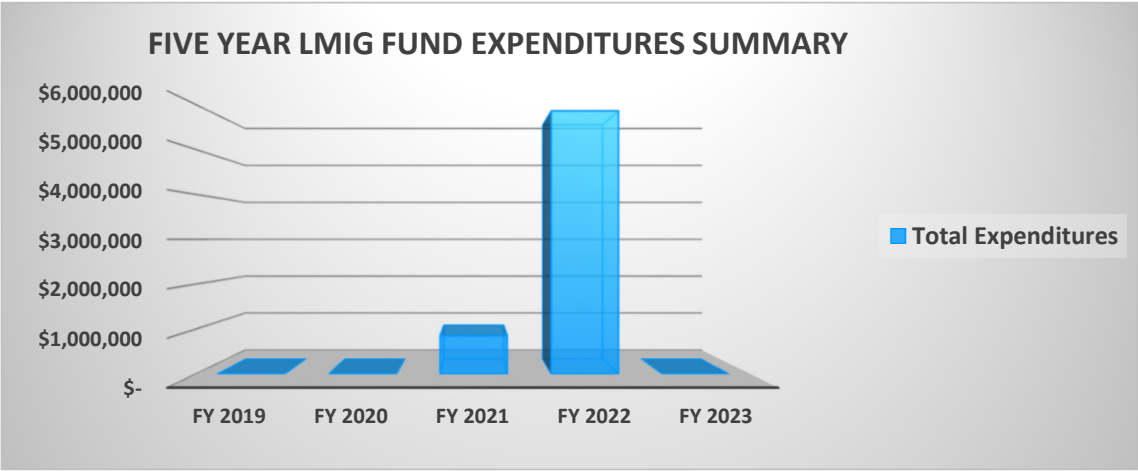
FUND - 344 - LMIG FUND - AKINS BLVD

DEPT - 4220 - ROADWAYS/WALKWAYS

The Local Maintenance Improvement Grant is a Georgia Department of Transportation program that provides funds to local governments to perform roadway development and improvements. The City and Georgia Southern University have executed a Memorandum of Understanding & Agreement for the construction of an extension of Akins Boulevard. The MOU asserts that the City will apply for LMIG funds for construction of Akins Boulevard and the University will procure design and construction and provide project management for all work. The first phase of work will begin at Veteran's Memorial Parkway and extend to Tormenta Way. The next phase of work will begin at Tormenta Way and extend to the previously constructed spur of Akins Boulevard that connects with Lanier Drive. When completed Akins Boulevard will provide secondary access for the Old Register Road TAD to Veteran's Memorial Parkway and will also provide alternate connectivity for Paulson Stadium to Lanier Drive/Old Register Road and south to Langston Chapel road.

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Other Financing Uses | \$ - | \$ - | \$ 849,790 | \$ 5,860,000 | \$ - | -100.00% |
| Total Expenditures | \$ - | \$ - | \$ 849,790 | \$ 5,860,000 | \$ - | -100.00% |



FUND 344 - LMIG - AKINS BOULEVARD

DEPT - 4220 - ROADWAYS/WALKWAYS

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---------------------------------|-------------------|---------------------|----------------|
| | OPERATING REVENUES: | | | |
| 33 | INTERGOVERNMENTAL REVENUE | | | |
| 3343107 | GDOT Grants Traffic Project | \$ 859,294 | \$ 5,350,000 | \$ - |
| 3343206 | Payment from GSU | | \$ 510,000 | \$ - |
| | TOTAL OPERATING REVENUES | \$ 859,294 | \$ 5,860,000 | \$ - |
| | CAPITAL OUTLAY: | | | |
| 54 | Eng-138 Akins Blvd | \$ 849,790 | \$ 5,860,000 | \$ - |
| | TOTAL OPERATING EXPENSES | \$ 849,790 | \$ 5,860,000 | \$ - |
| | TOTAL EXPENDITURES: | \$ 849,790 | \$ 5,860,000 | \$ - |

TAB 24

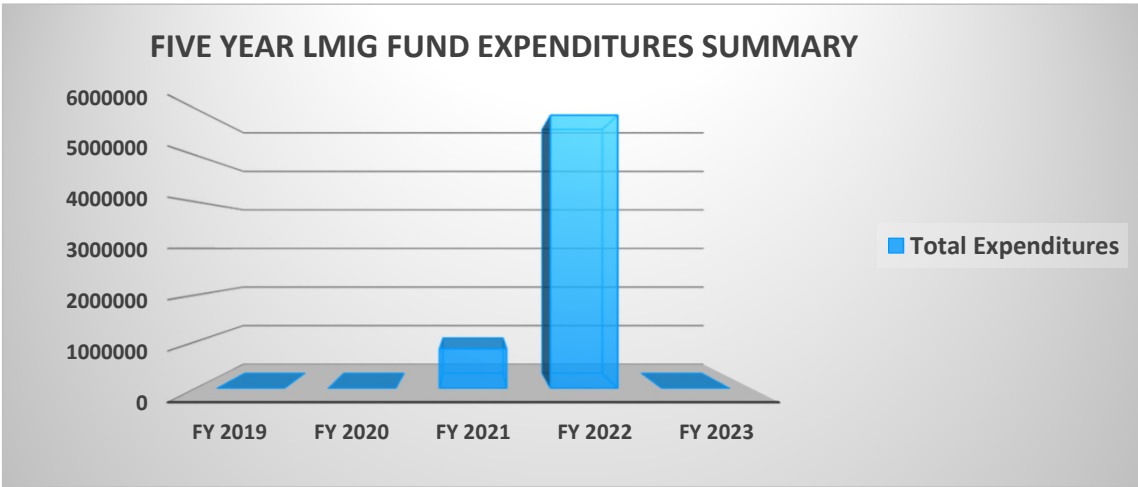
345 Local Maintenance Improvement
Grant (LMIG): South Main Street

FUND - 345 - LMIG FUND - SOUTH MAIN STREET DEPT - 4220 - ROADWAYS/WALKWAYS

The Local Maintenance Improvement Grant is a Georgia Department of Transportation program that provides funds to local governments to perform roadway development and improvements. The City received an LMIG to make improvements on South Main Street.

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Other Financing Uses | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Total Expenditures | \$ - | \$ - | \$ - | \$ - | \$ - | -100.00% |



FUND 345 - LMIG - SOUTH MAIN STREET

DEPT - 4220 - ROADWAYS/WALKWAYS

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---------------------------------|----------------|----------------|----------------|
| | OPERATING REVENUES: | | | |
| 33 | INTERGOVERNMENTAL REVENUE | | | |
| 3343107 | GDOT Grants Traffic Project | \$ - | \$ - | \$ - |
| | TOTAL OPERATING REVENUES | \$ - | \$ - | \$ - |
| | CAPITAL OUTLAY: | | | |
| 54 | ENG-115 A S Main Street Phase 1 | \$ - | \$ - | \$ - |
| | TOTAL OPERATING EXPENSES | \$ - | \$ - | \$ - |
| | TOTAL EXPENDITURES: | \$ - | \$ - | \$ - |

TAB 25

350 Capital Improvements Program Fund

FUND - 350 - CAPITAL IMPROVEMENTS PROGRAM FUND

This fund accounts for the receipt and disbursement of funds to acquire major general fixed assets for the City. The projects are derived from the first year’s listing within the 6-year Capital Improvements Program for the CIP Fund. Other capital projects are funded in the individual utility funds such as the Water and Sewer Fund, the Stormwater Fund, the Natural Gas Fund, the Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Some are also funded in the Fleet Management Fund, the Confiscated Assets Fund, the Multiple Grants Fund, the Statesboro Fire Service Fund, 2013 SPLOST Fund, 2018 TSPLOST Fund and 2019 SPLOST Fund.

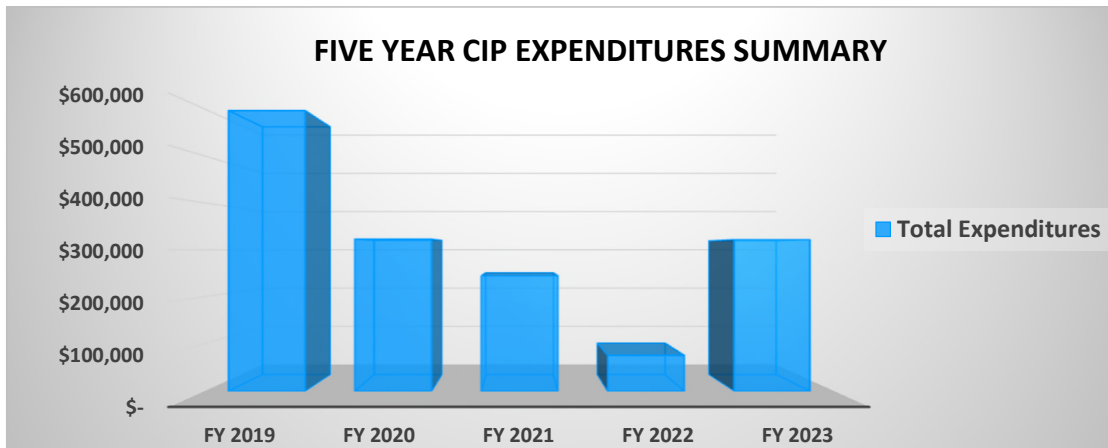
Funding is provided by a transfer from the General Fund, federal and state grants, and the Georgia Municipal Association (GMA) lease pool loans. Projects funded here should cost at least \$15,000 and have a useful life of at least two years. Some may have a smaller dollar amount when they are a carryover from the previous year when a project was not finished by year-end. Some capital projects take longer than one fiscal year to complete, requiring the remainder of the project to be funded in the following fiscal year(s). Projects retain the same Project Number and accounting line item in subsequent years in order to easily track a multiple-year project.

The savings from projects or purchases that come in under the budgeted amount are transferred throughout the fiscal year to a Contingency line item in this fund. The Contingency is then available to fund any change orders or unanticipated projects or purchases that arise during the fiscal year without having to amend this fund’s budget. Any appropriations remaining in the Contingency line item at fiscal year-end go into the fund balance, which can be appropriated in a subsequent year for other projects.

The complete six-year Capital Improvements program is located in a separate tab within this document, and contains more detailed information on each project.

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|--------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Capital Outlay | \$ 595,754 | \$ 322,573 | \$ 244,707 | \$ 76,000 | \$ 321,500 | 323.03% |
| Total Expenditures | \$ 595,754 | \$ 322,573 | \$ 244,707 | \$ 76,000 | \$ 321,500 | 323.03% |



FUND 350 - CAPITAL IMPROVEMENTS PROGRAM

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|---|--|-------------------|------------------|-------------------|
| REVENUES: | | | | |
| 33-39 | OTHER FINANCING SOURCES: | | | |
| 3380000 | Intergovernmental Revenue | \$ 92,000 | \$ - | \$ - |
| 3912001 | Operating transfers from General Fund | \$ 138,272 | \$ 32,000 | \$ 136,500 |
| 3939001 | Loan from GMA Lease Pool Fund | \$ 75,520 | \$ 44,000 | \$ 185,000 |
| TOTAL REVENUES & OTHER FINANCING SOURCES | | \$ 305,792 | \$ 76,000 | \$ 321,500 |
| EXPENDITURES: | | | | |
| CAPITAL OUTLAY | | | | |
| Vehicles (and motorized equipment) | | | | |
| 1575-5422108 | ENG-5 Utility Vehicle | \$ - | \$ - | \$ - |
| 1565-5425816 | GBD-7 New Vehicle | \$ - | \$ - | \$ 30,000 |
| 3200-5422105 | PD-1 Vehicles & Conversion | \$ 244,707 | \$ - | \$ - |
| 3200-5422105 | PD-36 New Vehicles - New Sworn Positions | \$ - | \$ - | \$ 136,500 |
| 3215-5425613 | PD-38 Dispatch Console | \$ - | \$ - | \$ - |
| 4200-5422207 | PW-ST-64 Replace Mower | \$ - | \$ 16,000 | \$ - |
| 4200-5422401 | ENG-ST-74 Work Truck Replacement | \$ - | \$ 44,000 | \$ - |
| 7400-5422401 | PLG-R Replace Vehicle | \$ - | \$ - | \$ 30,000 |
| 4200-5422402 | PW-ST- 80 Replace Existing Truck | \$ - | \$ - | \$ 50,000 |
| 6200-5422106 | PW-PT-1 Replace PKS Mower | \$ - | \$ 16,000 | \$ 75,000 |
| TOTAL CAPITAL OUTLAY EXPENDITURES | | \$ 244,707 | \$ 76,000 | \$ 321,500 |

TAB 26

505 Water and Sewer Fund

FUND - 505 - WATER/SEWER FUND

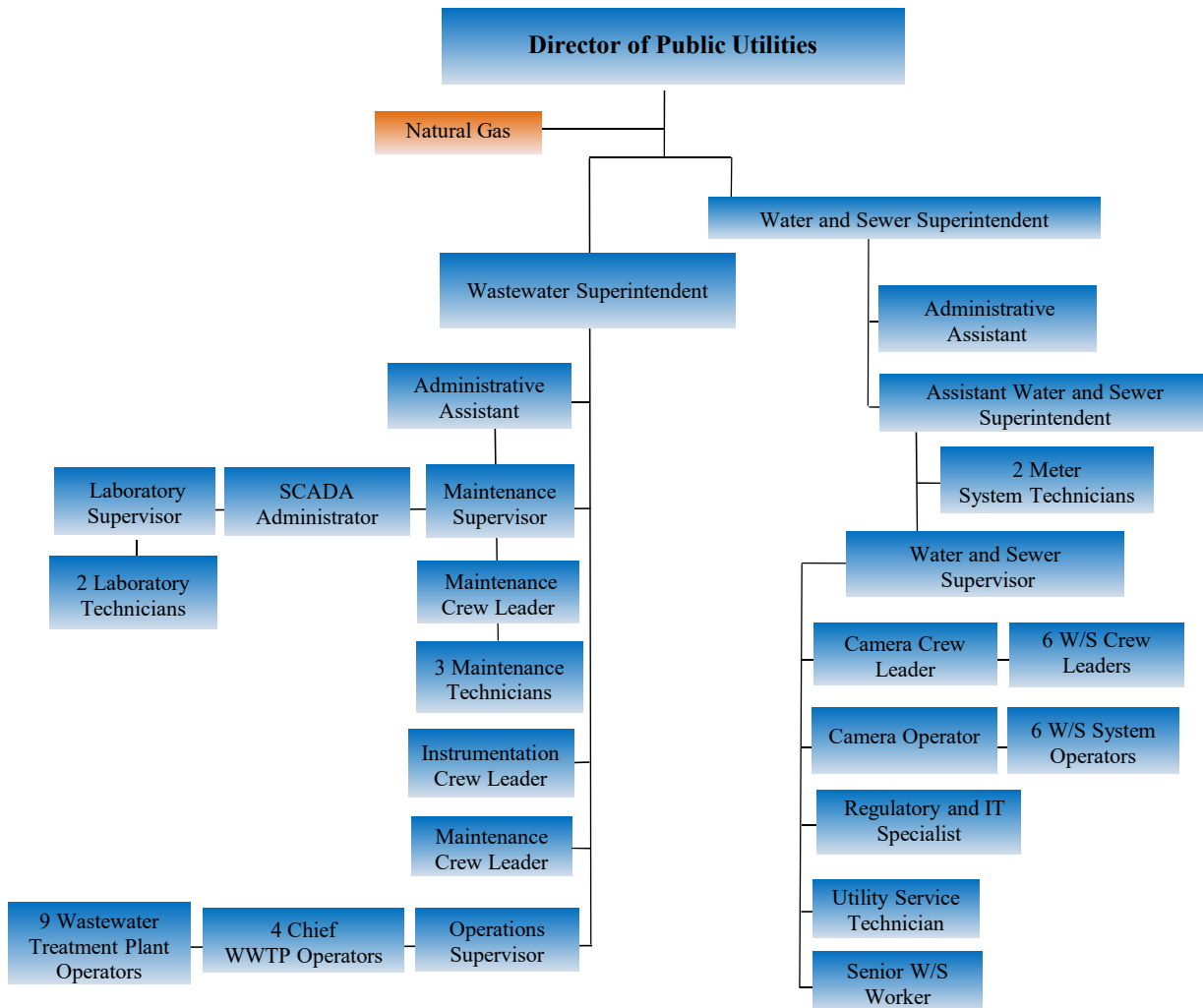
DEPT - 4335, 4400, 4440

This fund accounts for the receipts and disbursements to finance the City's Water and Sewer Department. The department is responsible for water treatment, storage, and the distribution system; and the wastewater collection, pumping, and treatment system, as well as the utility billing and collection through the Customer Service Department. The City's water is pumped from deep groundwater wells, treated, pumped to elevated storage tanks, and distributed throughout the City and parts of the County. Wastewater is collected in the sewer lines, pumped where gravity flow is not possible, then treated at a state-of-the-art wastewater treatment plant before discharging to Bird's Pond.

The City must meet stringent US Environmental Protection Agency standards for the treatment of drinking water, and the treatment before discharge of wastewater. Both of these functions are critical to public health, and require certified operators and laboratory personnel.

This fund is accounted for on the accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. In order to keep rates low, some SPLOST funds are used for major projects. Any SPLOST funds to be used for water and wastewater projects are spent within the SPLOST Fund, with the completed project then transferred to this fund as a fixed asset.

The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations, equipment and improvements and extensions of the systems. Unlike private utility companies, the City does not have to pay property or income taxes, and there are no distributions to shareholders, since the City is tax-exempt and non-profit. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.



STATEMENT OF SERVICE

The Water/Sewer and Wastewater Department is responsible to provide maintenance and operation of the Water Distribution System, Wastewater Collection System, Advanced Activated Sludge Wastewater Treatment Facility and Reclaimed Water System. The department also monitors and enforces the Industrial Pre-treatment Program and the Watershed Program. Other responsibilities include the oversight and inspection of design and construction of any extensions of the Water and Sewer system or expansions of the Wastewater Treatment Facility and participates in all new development review discussions in reference to water and sewer infrastructure.

| GOALS | | FY 2022 STATUS | FY 2023 PROJECTED |
|---|--|--|--|
| FY 2022 | | | |
| 1. Continue to provide safe drinking water to our customers with minimal disruption of service. | | Complete Water Audit | Ongoing |
| 2. Continue to reduce the amount of infiltration and inflow into the Wastewater Collection System. | | Lined 5,800' of 30" Sewer | Continue Sewer Lining |
| 3. Continue to expand the Water Distribution and Wastewater Collection System into undeveloped area's, as determined by Mayor and Council. | | Hwy 67 Sewer Lift Station Under Construction | Construct Water and Sewer in Fern Hill Farms Subdivision |
| 4. Continue to collect and properly treat all wastewater entering the Wastewater Collection System to ensure regulatory compliance with EPD. | | New Blower System Under Design | Install New Primary Pumps |
| 5. Continue to ensure Industrial Pre-treatment compliance by all Industries. | | Conduct Monthly Reporting | Ongoing |
| 6. Continue to provide quality Reclaimed Water to Georgia Southern University, as well as extending the system to other users. | | Ongoing | Ongoing |
| 7. Ensure that all applicable Water/Sewer and Wastewater personnel obtain the state licenses required for their positions. | | Ongoing | Ongoing |
| 8. Continue to improve the departments capacity to provide Quality Customer Service. | | Implemented 3rd Party After-Hours Call Service | Implement Electronic Work Orders Program |
| 9. Continue to monitor the condition of the older Wastewater Treatment Plant equipment and schedule for needed up-grades or replacement of the equipment that has reached it's life expectancy. | | Install New Blower System | Upgrade Raw Waste Water Pumps at WWTP |
| 10. Continue to provide the necessary training for all Water and Wastewater personnel. | | Ongoing | Ongoing |
| FY 2023 | | | |
| 1. Rehabilitate approximately 13,000' of 8" and 10" sewer. | | Under Design | Complete |
| 2. Extend Water Sewer to Fern Hill Farms Subdivision. | | Out to Bid | Complete |
| 3. Install Sewer Main in Foxlake Subdivision. | | Under Construction | Complete |
| 4. Continued I & I Study of Collection System. | | Ongoing | Ongoing |

OBJECTIVES FOR FISCAL YEAR 2023

1. Continue to maintain all water lines, pumps and water tanks so that disruptions are avoided.
2. Continue to maintain the SCADA System so that system information is provided in a timely manner for all operators.
3. Continue to train and supervise the laboratory staff so that all required EPA/EPD testing is completed and reported as required and that any quality issues are addressed immediately.
4. Continue the backflow prevention installation program.
5. Continue to maintain the sewer lines, pump stations and Wastewater Treatment Facility so that overflows are avoided.
6. Continue to operate the Wastewater Treatment Facility and the Laboratory so that all parameters of the NPDES permit are met and properly reported to the State monthly.
7. Install emergency generators to all sewer pump stations.
8. Repair concrete tanks at the Wastewater Treatment Facility.
9. Use the QUES camera to systematically identify the areas of worst infiltration and inflow, particularly during heavy rain events.
10. Develop a priority rating system for these problems and either contract for or repair in-house.
11. Keep the number of misreads on utility accounts below 0.5%.

PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|---|------------------------|------------------------|------------------------|---------------------------|------------------------|
| Dollar amount of fixed assets at FY end | \$51,405,026 | \$51,207,775 | \$49,708,437 | \$53,179,937 | \$62,664,937 |
| Long-term debt outstanding at FY end | \$13,067,866 | \$10,990,000 | \$10,132,000 | \$9,254,000 | \$8,355,000 |
| Long-term debt outstanding as % of fixed assets at FY end | 25% | 21% | 20% | 17% | 13% |
| Long-term debt outstanding per capita at FY end | \$458 | \$385 | \$355 | \$324 | \$293 |
| Water & Wastewater Annual Debt Service Payments P&I | \$1,369,945 | \$3,075,246 | \$1,093,148 | \$1,094,825 | \$1,097,035 |
| Net Income for FY | \$3,045,183 | \$1,251,415 | \$3,074,597 | \$0 | \$1,774,753 |
| Ratio of Water & Wastewater System Net Income to Net Income to Annual Debt Service Payments (P & P) | 222.3% | 40.7% | 281.3% | 0.0% | 161.8% |
| Number of FTE employees | 57.16 | 58.16 | 51.16 | 51.16 | 51.16 |
| Net Income (Loss) per FTE employee | \$53,275 | \$21,517 | \$60,098 | \$0 | \$34,690 |
| | | | | | |
| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
| Gallons of water pumped from wells | 1,200,088,000 | 1,199,287,000 | 1,190,585,000 | 1,200,150,000 | 1,296,362,000 |
| Gallons of water billed | 1,102,744,000 | 1,113,913,000 | 1,095,338,000 | 1,100,537,550 | 1,187,596,000 |
| Percentage of treated water lost to leakage, fire protection and other sources. | 8.1% | 7.1% | 8.0% | 8.3% | 8.6% |
| Gallons of sewage treated and discharged from WWTP | 1,986,150,000 | 1,920,980,000 | 1,480,650,000 | 1,524,650,000 | 1,460,000,000 |
| Gallons of sewage billed | 1,021,724,000 | 1,068,164,000 | 829,164,000 | 1,040,250,000 | 1,051,387 |
| Percentage of treated sewage from infiltration & inflow | 49% | 45% | 44% | 35% | 35% |
| Number of operational water wells | 6 | 6 | 6 | 6 | 6 |
| Average Gallons per Day (GPD) of water pumped | 3,287,912 | 3,285,718 | 3,345,000 | 3,288,000 | 3,550,676 |
| Percentage of Permitted Average GPD actually used | 56% | 56% | 57% | 57% | 50% |
| Peak GPD of water pumped | 4,843,000 | 5,165,000 | 4,550,000 | 4,600,000 | 4,700,000 |
| Number of operational sewage lift stations | 26 | 26 | 27 | 27 | 27 |
| Average GPD of sewage treated & discharged from WWTP | 5,440,000 | 5,260,000 | 4,060,000 | 4,750,000 | 4,000,000 |
| Average GPD of sewage discharged permitted by NPDES permit | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 |
| Percentage of Permitted Average GPD actually used | 54% | 53% | 41% | 48% | 49% |
| Number of water leaks repaired | 277 | 301 | 307 | 315 | 310 |
| Number of sewage spills requiring EPD notification | 0 | 0 | 0 | 0 | 0 |
| Number of NPDES Permit violations per EPD | 0 | 0 | 0 | 0 | 0 |
| * Number of residential water customers | 12,026 | 10,805 | 10,850 | 10,875 | 10,751 |
| * Number of residential sewer customers | 10,520 | 10,192 | 10,240 | 10,260 | 10,466 |
| * Number of commercial/industrial water customers | 1443 | 1446 | 1448 | 1448 | 1216 |
| * Number of commercial/industrial sewer customers | 1126 | 1144 | 1146 | 1146 | 1176 |
| * Government agency water customers | 704 | 703 | 704 | 704 | 440 |
| * Government agency sewer customers | 564 | 564 | 565 | 565 | 412 |
| * Irrigation customers | 608 | 610 | 612 | 614 | 616 |
| * Fire system customers | 236 | 236 | 237 | 237 | 235 |
| ** Multi-meter customers | 207 | 207 | 207 | 207 | 207 |
| *** Average GPD allowed by EPD withdrawal permit | 5,875,000 | 5,875,000 | 5,875,000 | 5,875,000 | 5,875,000 |

* Actual accounts based on Feb. of FY to be representative of college students.

** FY Actual units supplied by multi-meter accounts= 3168 units

*** Current water withdrawal permit 7.345 monthly average 5.875 annual average

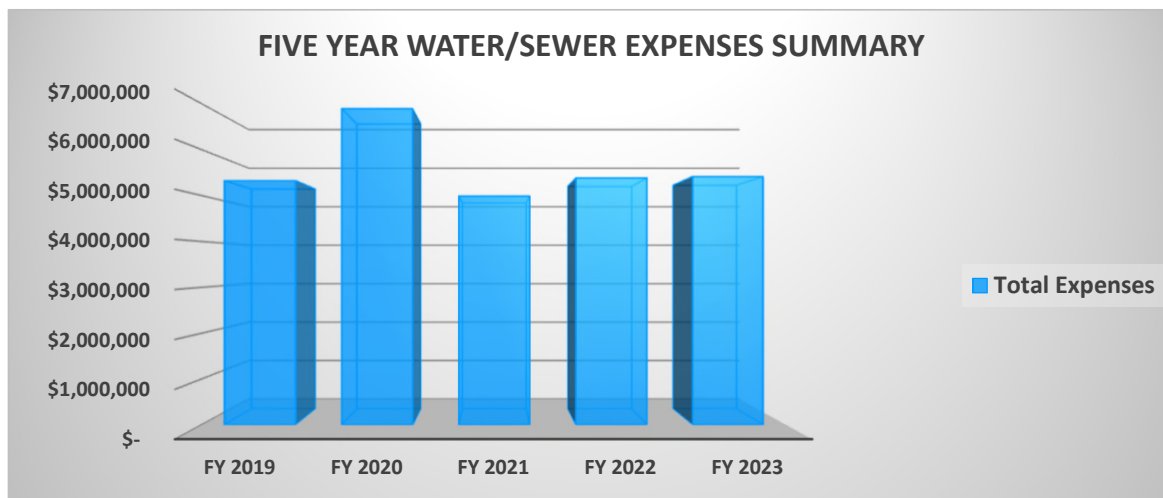
EXPENSES SUMMARY WASTEWATER DEPARTMENT

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 1,065,228 | \$ 1,171,650 | \$ 1,303,835 | \$ 1,447,153 | \$ 1,618,490 | 11.84% |
| Purchase/Contract Services | \$ 447,044 | \$ 328,145 | \$ 348,149 | \$ 389,730 | \$ 421,295 | 8.10% |
| Supplies | \$ 637,759 | \$ 660,157 | \$ 573,841 | \$ 654,610 | \$ 603,660 | -7.78% |
| Capital Outlay (Minor) | \$ 9,030 | \$ 15,183 | \$ 3,643 | \$ 5,000 | \$ 5,500 | 10.00% |
| Interfund Dept. Charges | \$ 626,855 | \$ 639,364 | \$ 795,249 | \$ 878,072 | \$ 992,155 | 12.99% |
| Other Costs | \$ 228,714 | \$ 276,053 | \$ 227,874 | \$ 225,600 | \$ 375,000 | 66.22% |
| Total Expenses | \$ 3,014,630 | \$ 3,090,552 | \$ 3,252,591 | \$ 3,600,165 | \$ 4,016,100 | 11.55% |



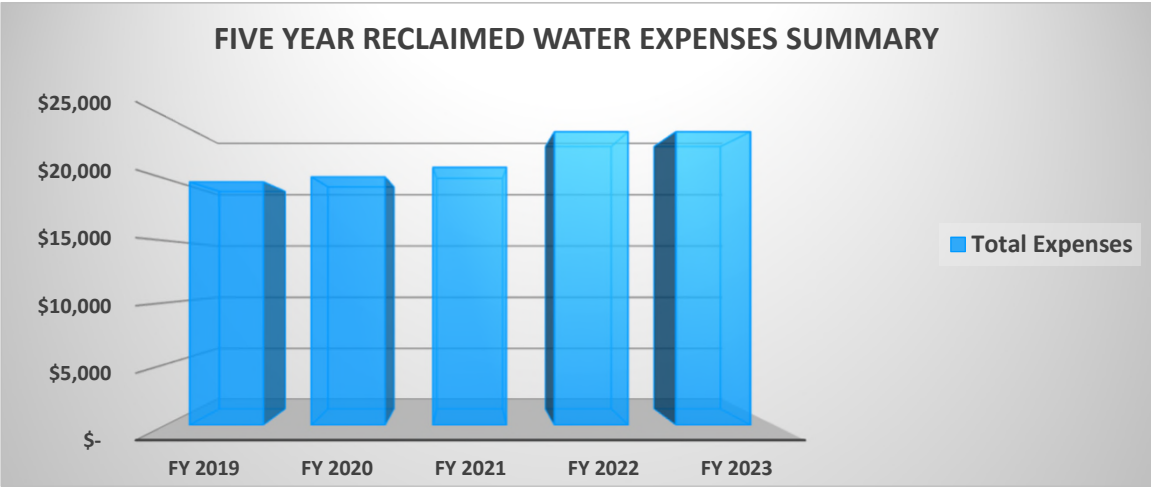
EXPENSES SUMMARY WATER/SEWER DEPARTMENT

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 855,097 | \$ 2,455,913 | \$ 997,204 | \$ 1,242,592 | \$ 1,299,105 | 4.55% |
| Purchase/Contract Services | \$ 493,254 | \$ 567,552 | \$ 423,862 | \$ 587,300 | \$ 537,800 | -8.43% |
| Supplies | \$ 738,603 | \$ 700,673 | \$ 674,987 | \$ 744,975 | \$ 812,525 | 9.07% |
| Capital Outlay (Minor) | \$ 9,656 | \$ 11,392 | \$ 17,396 | \$ 29,000 | \$ 29,000 | 0.00% |
| Interfund Dept. Charges | \$ 739,494 | \$ 786,844 | \$ 842,252 | \$ 869,851 | \$ 940,565 | 8.13% |
| Other Costs | \$ 31,217 | \$ 47,212 | \$ 84,522 | \$ 38,950 | \$ 38,700 | -0.64% |
| Debt Services | \$ 570,178 | \$ 624,281 | \$ 218,002 | \$ 204,250 | \$ 185,460 | -9.20% |
| Non-Operating Expenses | \$ 1,884,900 | \$ 1,695,819 | \$ 1,727,536 | \$ 1,667,052 | \$ 1,569,422 | -5.86% |
| Total Expenses | \$ 5,322,399 | \$ 6,889,685 | \$ 4,985,761 | \$ 5,383,970 | \$ 5,412,577 | 0.53% |



EXPENSES SUMMARY RECLAIMED WATER

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 11,700 | \$ 11,700 | \$ 11,700 | \$ 11,700 | \$ 11,700 | 0.00% |
| Purchase/Contract Services | \$ 268 | \$ 251 | \$ 167 | \$ 300 | \$ 300 | 0.00% |
| Supplies | \$ 7,777 | \$ 8,205 | \$ 9,054 | \$ 11,800 | \$ 11,800 | 0.00% |
| Interfund Dept. Charges | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Total Expenses | \$ 19,745 | \$ 20,156 | \$ 20,921 | \$ 23,800 | \$ 23,800 | 0.00% |



FUND 505 - WATER SEWER FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|--|---|----------------|----------------|----------------|
| OPERATING REVENUES: | | | | |
| Water | | | | |
| CHARGES FOR SERVICES | | | | |
| 33-34 | <i>General government</i> | | | |
| 3380000 | Intergovernmental Revenue | \$ 59,211 | \$ - | \$ - |
| 3417000 | Indirect Cost Allocation for Meter Reader | \$ 52,905 | \$ 52,900 | \$ 52,905 |
| | <i>Sub-total: General Government</i> | \$ 112,116 | \$ 52,900 | \$ 52,905 |
| 3442100 | <i>Water charges</i> | | | |
| 3442101 | Administrative Service Fees | \$ 78,925 | \$ 68,000 | \$ 80,000 |
| 3442102 | Inside Residential Water Charges | \$ 3,167,569 | \$ 2,260,000 | \$ 3,150,000 |
| 3442103 | Outside Residential Water Charges | \$ 104,124 | \$ 114,000 | \$ 114,000 |
| 3442104 | Inside Commercial Water Charge | \$ 1,257,233 | \$ 1,228,000 | \$ 1,300,000 |
| 3442105 | Outside Commercial Water Charge | \$ 259,538 | \$ 205,000 | \$ 290,000 |
| 3442107 | Outside Industrial Water Charge | \$ 193,993 | \$ 200,000 | \$ 195,000 |
| | <i>Sub-total: Water Charges</i> | \$ 5,061,383 | \$ 4,075,000 | \$ 5,129,000 |
| 3442901 | Water Tap Fees | \$ 184,420 | \$ 100,000 | \$ 200,000 |
| 3442902 | Late Payment Penalties and Interest | \$ 53,598 | \$ 49,000 | \$ 65,000 |
| 3442903 | Reconnection Fees | \$ 250,686 | \$ 169,360 | \$ 240,000 |
| 3442907 | Water Conn/Running inside | \$ 580 | \$ - | \$ - |
| | <i>Sub-total: Other Fees</i> | \$ 489,284 | \$ 318,360 | \$ 505,000 |
| | TOTAL CHARGES FOR SERVICES | \$ 5,662,783 | \$ 4,446,260 | \$ 5,686,905 |
| Sewer | | | | |
| CHARGES FOR SERVICES | | | | |
| 34 | <i>Sewer charges</i> | | | |
| 3442501 | Inside Residential Sewer Charges | \$ 2,881,749 | \$ 2,160,000 | \$ 2,800,000 |
| 3442502 | Outside Residential Sewer Charges | \$ 8,834 | \$ 8,000 | \$ 8,000 |
| 3445503 | Inside Commercial Sewer Charges | \$ 1,738,827 | \$ 1,525,000 | \$ 1,750,000 |
| 3445504 | Outside Commercial Sewer Charges | \$ 260,225 | \$ 220,000 | \$ 270,000 |
| 3442506 | Outside Industrial Sewer Charges | \$ 212,227 | \$ 225,000 | \$ 210,000 |
| | <i>Sub-total: Sewer Charges</i> | \$ 5,101,862 | \$ 4,138,000 | \$ 5,038,000 |
| 3442905 | Sewer Tap Fees | \$ 38,790 | \$ 25,000 | \$ 40,000 |
| 3442906 | Late Payment Penalties and Interest | \$ 53,500 | \$ 48,000 | \$ 60,000 |
| | <i>Sub-total: Other Fees</i> | \$ 92,290 | \$ 73,000 | \$ 100,000 |
| | TOTAL CHARGES FOR SERVICES | \$ 5,194,152 | \$ 4,211,000 | \$ 5,138,000 |
| 34 | Reclaimed Water | | | |
| 3442200 | Reclaimed Water | \$ 52,932 | \$ 52,035 | \$ 52,300 |
| | TOTAL CHARGES FOR SERVICES | \$ 52,932 | \$ 52,035 | \$ 52,300 |
| | TOTAL OPERATING REVENUES | \$ 10,909,866 | \$ 8,709,295 | \$ 10,877,205 |
| DEPT - 4335 - WASTE WATER TREATMENT PLANT | | | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 1,013,965 | \$ 1,151,546 | \$ 1,269,250 |
| 5113001 | Overtime | \$ 72,716 | \$ 70,000 | \$ 75,000 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 1,086,681 | \$ 1,221,546 | \$ 1,344,250 |
| 5122001 | Social Security (FICA) Contributions | \$ 78,141 | \$ 93,448 | \$ 102,835 |
| 5124001 | Retirement Contributions | \$ 102,663 | \$ 97,724 | \$ 134,425 |
| 5127001 | Workers Compensation | \$ 32,865 | \$ 31,635 | \$ 34,180 |
| 5129002 | Employee Drug Screening Tests | \$ 685 | \$ - | \$ - |
| 5129006 | Vehicle Allowance | \$ 2,800 | \$ 2,800 | \$ 2,800 |
| | <i>Sub-total: Employee Benefits</i> | \$ 217,154 | \$ 225,607 | \$ 274,240 |
| | TOTAL PERSONAL SERVICES | \$ 1,303,835 | \$ 1,447,153 | \$ 1,618,490 |

FUND 505 - WATER SEWER FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212001 | Legal Fees | \$ - | \$ 1,000 | \$ 1,000 |
| 5212002 | Engineering Fees | \$ 4,038 | \$ 15,000 | \$ 10,000 |
| 5213001 | Computer Programming Fees | \$ 3,020 | \$ 2,000 | \$ 2,000 |
| | <i>Sub-total: Prof- and Tech- Services</i> | \$ 7,058 | \$ 18,000 | \$ 13,000 |
| 5221001 | Cleaning Services | \$ - | \$ 2,500 | \$ 1,500 |
| 5222001 | Rep. and Maint. (Equipment) | \$ 29,137 | \$ 21,000 | \$ 23,000 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 13,496 | \$ 12,000 | \$ 15,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 33,589 | \$ 25,000 | \$ 32,000 |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 15,280 | \$ 15,000 | \$ 15,000 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 7,409 | \$ 7,600 | \$ 7,600 |
| 5222006 | Rep. and Maint. (Other Equipment) | \$ 66,997 | \$ 85,000 | \$ 85,000 |
| 5222103 | Rep. and Maint. Computers | \$ 32,815 | \$ 38,365 | \$ 41,400 |
| 5223200 | Rentals | \$ 4,149 | \$ 7,000 | \$ 7,000 |
| | <i>Sub-total: Property Services</i> | \$ 202,872 | \$ 213,465 | \$ 227,500 |
| 5231001 | Insurance, Other than Benefits | \$ 52,058 | \$ 55,475 | \$ 61,030 |
| 5232001 | Communication Devices/Service | \$ 37,738 | \$ 54,990 | \$ 48,965 |
| 5232006 | Postage | \$ 1,622 | \$ 2,700 | \$ 2,700 |
| 5233001 | Advertising | \$ 925 | \$ 1,000 | \$ 1,000 |
| 5234001 | Printing and Binding | \$ 525 | \$ 100 | \$ 100 |
| 5235001 | Travel | \$ 1,734 | \$ 5,000 | \$ 6,500 |
| 5236001 | Dues and Fees | \$ 359 | \$ 1,000 | \$ 1,500 |
| 5237001 | Education and Training | \$ 9,132 | \$ 5,000 | \$ 6,000 |
| 5238001 | Licenses | \$ 2,882 | \$ 1,000 | \$ 5,000 |
| 5238501 | Contract Labor | \$ 11,523 | \$ 14,000 | \$ 30,000 |
| 5239004 | Laboratory Services | \$ 19,722 | \$ 18,000 | \$ 18,000 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 138,220 | \$ 158,265 | \$ 180,795 |
| | TOTAL PURCHASED SERVICES | \$ 348,149 | \$ 389,730 | \$ 421,295 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 19,144 | \$ 17,250 | \$ 18,000 |
| 5311002 | Parts and Materials | \$ 27,531 | \$ 20,000 | \$ 22,000 |
| 5311003 | Chemicals | \$ 101,828 | \$ 100,000 | \$ 120,000 |
| 5311005 | Uniforms | \$ 10,302 | \$ 12,000 | \$ 13,000 |
| 5311104 | Laboratory Supplies | \$ 14,217 | \$ 17,000 | \$ 17,000 |
| 5311105 | Laboratory Reagents | \$ 18,486 | \$ 17,000 | \$ 17,000 |
| 5312300 | Electricity: WWTP | \$ 340,164 | \$ 425,000 | \$ 350,000 |
| 5312303 | Electricity: Sewage Pumps | \$ 580 | \$ - | \$ - |
| 5312700 | Gasoline/Diesel/CNG | \$ 22,492 | \$ 30,000 | \$ 30,000 |
| 5312800 | Stormwater | \$ 2,910 | \$ 2,910 | \$ 2,910 |
| 5313001 | Provisions | \$ 548 | \$ 750 | \$ 750 |
| 5314001 | Books and Periodicals | \$ 799 | \$ 700 | \$ 1,000 |
| 5316001 | Small Tools and Equipment | \$ 14,841 | \$ 12,000 | \$ 12,000 |
| | TOTAL SUPPLIES | \$ 573,841 | \$ 654,610 | \$ 603,660 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5421001 | Machinery | \$ - | \$ 4,000 | \$ 4,500 |
| 5423001 | Furniture and Fixtures | \$ 1,833 | \$ 1,000 | \$ 1,000 |
| 5424001 | Computers | \$ 1,810 | \$ - | \$ - |
| 5425001 | Other Equipment | \$ - | \$ - | \$ - |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 3,643 | \$ 5,000 | \$ 5,500 |

FUND 505 - WATER SEWER FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---|---|---------------------|---------------------|
| 55 | INTERFUND/DEPT- CHARGES | | | |
| 5510002 | Indirect Cost Allocation - General Fund | \$ 556,351 | \$ 574,537 | \$ 655,935 |
| 5510005 | Indirect Cost Allocation for GIS | \$ 9,015 | \$ 9,515 | \$ 3,000 |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 20,485 |
| 5524001 | Self-funded Insurance (Medical) | \$ 223,005 | \$ 269,055 | \$ 284,360 |
| 5524002 | Life and Disability | \$ 5,393 | \$ 6,365 | \$ 6,965 |
| 5524003 | Wellness Program | \$ 1,485 | \$ 1,485 | \$ 5,160 |
| 5524004 | OPEB | \$ - | \$ 17,115 | \$ 16,250 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 795,249 | \$ 878,072 | \$ 992,155 |
| 57 | OTHER COSTS | | | |
| 5733000 | Solid Waste Disposal Fees | \$ 225,897 | \$ 225,000 | \$ 375,000 |
| 5734001 | Miscellaneous Expenses | \$ 325 | \$ 400 | \$ - |
| 5741001 | Collection Costs | \$ 1,652 | \$ 200 | \$ - |
| | TOTAL OTHER COSTS | \$ 227,874 | \$ 225,600 | \$ 375,000 |
| | Sub-total Wastewater TP Operating Expenses | \$ 3,252,591 | \$ 3,600,165 | \$ 4,016,100 |
| | | | | |
| | | DEPT - 4400 - WATER/SEWER COLLECTION | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 819,839 | \$ 1,021,058 | \$ 1,043,690 |
| 5113001 | Overtime | \$ 38,416 | \$ 32,000 | \$ 38,000 |
| | <i>Sub-total: Salaries and Wages</i> | <i>\$ 858,255</i> | <i>\$ 1,053,058</i> | <i>\$ 1,081,690</i> |
| 5122001 | Social Security (FICA) Contributions | \$ 59,913 | \$ 80,559 | \$ 82,750 |
| 5124001 | Retirement Contributions | \$ 52,802 | \$ 84,245 | \$ 108,170 |
| 5127001 | Workers Compensation | \$ 22,785 | \$ 21,930 | \$ 23,695 |
| 5129002 | Employee Drug Screening Tests | \$ 650 | \$ - | \$ - |
| 5129006 | Vehicle Allowance | \$ 2,800 | \$ 2,800 | \$ 2,800 |
| | <i>Sub-total: Employee Benefits</i> | <i>\$ 138,949</i> | <i>\$ 189,534</i> | <i>\$ 217,415</i> |
| | TOTAL PERSONAL SERVICES | \$ 997,204 | \$ 1,242,592 | \$ 1,299,105 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212001 | Legal Fees | \$ - | \$ 1,000 | \$ 1,000 |
| 5212002 | Engineering Fees | \$ 10,802 | \$ 10,000 | \$ 15,000 |
| 5213001 | Computer Programming Fees | \$ 1,920 | \$ - | \$ - |
| 5213002 | Bond Paying Agent Fees | \$ - | \$ 1,800 | \$ - |
| | <i>Sub-total: Prof- and Tech- Services</i> | <i>\$ 12,722</i> | <i>\$ 12,800</i> | <i>\$ 16,000</i> |
| 5221001 | Cleaning Services | \$ 2,040 | \$ 2,400 | \$ 2,400 |
| 5222001 | Rep. and Maint. (Equipment) | \$ 8,637 | \$ 25,000 | \$ 10,000 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 14,213 | \$ 20,000 | \$ 17,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 27,762 | \$ 31,000 | \$ 28,000 |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 1,460 | \$ 5,000 | \$ 3,000 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 1,602 | \$ 1,700 | \$ 1,700 |
| 5222006 | Rep. and Maint. (Other Equipment) | \$ 494 | \$ 5,000 | \$ 5,000 |
| 5222007 | Rep. and Maint. (Wells) | \$ 39,250 | \$ 70,000 | \$ 80,000 |
| 5222008 | Rep. and Maint. (Pump Stations) | \$ 39,282 | \$ 35,000 | \$ 35,000 |
| 5222009 | Rep. and Maint. (Control Panel) | \$ 1,510 | \$ 1,000 | \$ 1,500 |
| 5222102 | Software Support | \$ - | \$ 3,500 | \$ 1,000 |
| 5222103 | Rep. and Maint. Computers | \$ 15,845 | \$ 17,790 | \$ 24,260 |
| 5223200 | Rentals | \$ 2,047 | \$ 3,000 | \$ 3,000 |
| | <i>Sub-total: Property Services</i> | <i>\$ 154,141</i> | <i>\$ 220,390</i> | <i>\$ 211,860</i> |

FUND 505 - WATER SEWER FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 5231001 | Insurance, Other than Benefits | \$ 59,740 | \$ 63,310 | \$ 57,100 |
| 5232001 | Communication Devices/Service | \$ 39,309 | \$ 43,750 | \$ 20,390 |
| 5232006 | Postage | \$ - | \$ 3,500 | \$ 500 |
| 5233001 | Advertising | \$ 1,239 | \$ 750 | \$ 750 |
| 5234001 | Printing and Binding | \$ 3,377 | \$ 3,500 | \$ 3,500 |
| 5235001 | Travel | \$ 3,061 | \$ 1,200 | \$ 3,000 |
| 5236001 | Dues and Fees | \$ 5,499 | \$ 7,500 | \$ 9,000 |
| 5237001 | Education and Training | \$ 8,813 | \$ 3,500 | \$ 5,000 |
| 5238001 | Licenses | \$ 3,118 | \$ 5,600 | \$ 5,600 |
| 5238501 | Contract Labor/Services | \$ 48,814 | \$ 118,500 | \$ 100,000 |
| 5239004 | Laboratory Services | \$ 12,200 | \$ 14,000 | \$ 14,000 |
| 5239005 | Inspections - Tanks | \$ 71,829 | \$ 89,000 | \$ 91,100 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 256,999 | \$ 354,110 | \$ 309,940 |
| | TOTAL PURCHASED SERVICES | \$ 423,862 | \$ 587,300 | \$ 537,800 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 7,796 | \$ 14,200 | \$ 12,000 |
| 5311002 | Parts and Materials | \$ 196,441 | \$ 220,000 | \$ 275,000 |
| 5311003 | Chemicals | \$ 32,343 | \$ 45,000 | \$ 50,000 |
| 5311005 | Uniforms | \$ 9,294 | \$ 10,000 | \$ 10,250 |
| 5311602 | Conservation Water Supply | \$ - | \$ 1,500 | \$ - |
| 5312300 | Electricity | \$ 9,348 | \$ 9,000 | \$ 10,000 |
| 5312303 | Electricity: Sewage Pumps | \$ 104,763 | \$ 105,000 | \$ 115,000 |
| 5312304 | Electricity: Water Pumps | \$ 268,050 | \$ 285,000 | \$ 285,000 |
| 5312700 | Gasoline/Diesel/CNG | \$ 33,151 | \$ 45,000 | \$ 45,000 |
| 5312800 | Stormwater | \$ 1,983 | \$ 1,975 | \$ 1,975 |
| 5313001 | Provisions | \$ 1,389 | \$ 1,000 | \$ 1,000 |
| 5314001 | Books and Periodicals | \$ 115 | \$ 300 | \$ 300 |
| 5316001 | Small Tools and Equipment | \$ 10,313 | \$ 7,000 | \$ 7,000 |
| | TOTAL SUPPLIES | \$ 674,987 | \$ 744,975 | \$ 812,525 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5411500 | Easements | \$ 12,644 | \$ 10,000 | \$ 10,000 |
| 5421001 | Machinery | \$ 1,443 | \$ 15,000 | \$ 15,000 |
| 5423001 | Furniture and Fixtures | \$ 1,010 | \$ 500 | \$ 500 |
| 5424001 | Computers | \$ 2,299 | \$ 1,500 | \$ 1,500 |
| 5425001 | Other Equipment | \$ - | \$ 2,000 | \$ 2,000 |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 17,396 | \$ 29,000 | \$ 29,000 |
| 55 | INTERFUND/DEPT- CHARGES | | | |
| 5510002 | Indirect Cost Allocation - General Fund | \$ 561,893 | \$ 552,006 | \$ 605,480 |
| 5510005 | Indirect Cost Allocation for GIS | \$ 13,525 | \$ 14,275 | \$ 4,500 |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 12,015 |
| 5524001 | Self-funded Insurance (Medical) | \$ 231,320 | \$ 281,190 | \$ 292,655 |
| 5524002 | Life and Disability | \$ 4,496 | \$ 5,540 | \$ 5,270 |
| 5524003 | Wellness Program | \$ 1,350 | \$ 1,350 | \$ 4,395 |
| 5524004 | OPEB | \$ 29,668 | \$ 15,490 | \$ 16,250 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 842,252 | \$ 869,851 | \$ 940,565 |

FUND 505 - WATER SEWER FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|--------------------------------------|---------------------|---------------------|
| 57 | OTHER COSTS | | | |
| 5733000 | Solid Waste Disposal Fees | \$ - | \$ 200 | \$ 200 |
| 5734001 | Miscellaneous Expenses | \$ 65 | \$ 200 | \$ 200 |
| 5740001 | Bad Debts | \$ 80,283 | \$ 35,000 | \$ 35,000 |
| 5741001 | Collection Costs | \$ 4,174 | \$ 3,300 | \$ 3,300 |
| 5741003 | Bank Charges | \$ - | \$ 250 | \$ - |
| | TOTAL OTHER COSTS | \$ 84,522 | \$ 38,950 | \$ 38,700 |
| | Sub-total WT, Distribution and Sewer System Expense | \$ 3,040,224 | \$ 3,512,668 | \$ 3,657,695 |
| | | | | |
| | | DEPT - 4440 - RECLAIMED WATER | | |
| | OPERATING EXPENSES: | | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 11,700 | \$ 11,700 | \$ 11,700 |
| | TOTAL PERSONAL SERVICES | \$ 11,700 | \$ 11,700 | \$ 11,700 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212002 | Engineering Fees | \$ - | \$ - | \$ - |
| 5231001 | Insurance, Other than Benefits | \$ 167 | \$ 300 | \$ 300 |
| | TOTAL PURCHASED SERVICES | \$ 167 | \$ 300 | \$ 300 |
| 53 | SUPPLIES | | | |
| 5311002 | Parts and Materials | \$ 2,755 | \$ 2,000 | \$ 2,000 |
| 5311003 | Chemicals | \$ - | \$ 2,000 | \$ 2,000 |
| 5312300 | Electricity | \$ 6,299 | \$ 7,800 | \$ 7,800 |
| 5312700 | Gasoline/Diesel/CNG | \$ - | \$ - | \$ - |
| | TOTAL SUPPLIES | \$ 9,054 | \$ 11,800 | \$ 11,800 |
| | Sub-total Reclaimed Water | \$ 20,921 | \$ 23,800 | \$ 23,800 |
| | TOTAL OPERATING EXPENSES | \$ 6,313,736 | \$ 7,136,633 | \$ 7,697,595 |
| | NON-OPERATING REVENUES | | | |
| 36 | INVESTMENT INCOME | | | |
| 3610000 | Investment Income | \$ 1,036 | \$ - | \$ - |
| 3610011 | Interest Income - Bonds | \$ - | \$ - | \$ - |
| | TOTAL INVESTMENT INCOME | \$ 1,036 | \$ - | \$ - |
| 38 | MISCELLANEOUS REVENUE | | | |
| 3810012 | Rental Income-T-Mobile | \$ 120,945 | \$ 111,310 | \$ 120,945 |
| 3810013 | Rental Income-AT&T | \$ 97,250 | \$ 90,500 | \$ 97,250 |
| 3810015 | Rental Income-Verizon | \$ 41,830 | \$ 41,830 | \$ 41,830 |
| 3890100 | Miscellaneous Income | \$ - | \$ - | \$ - |
| 3890300 | Sale of Scrap | \$ 7,487 | \$ - | \$ - |
| 3890500 | WASA | \$ - | \$ - | \$ - |
| 3890501 | ATC Fees | \$ 89,203 | \$ 55,000 | \$ 90,000 |
| | TOTAL MISCELLANEOUS | \$ 356,714 | \$ 298,640 | \$ 350,025 |

FUND 505 - WATER SEWER FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|---------------------|---------------------|---------------------|
| 39 | OTHER FINANCING SOURCES | | | |
| 3912005 | Transfer in from 2013 SPLOST | \$ - | \$ - | \$ - |
| 3912010 | Transfer in from 2019 SPLOST | \$ 47,404 | \$ - | \$ - |
| 3922000 | Sale of Assets | \$ 18,851 | \$ - | \$ - |
| | TOTAL OTHER FINANCING SOURCES | \$ 66,255 | \$ - | \$ - |
| | TOTAL NON-OPERATING REVENUE | \$ 424,005 | \$ 298,640 | \$ 350,025 |
| 58 | NON-OPERATING EXPENSES | | | |
| 4400-5821001 | Revenue Bonds Interest Expense | \$ 230,577 | \$ 216,825 | \$ 198,035 |
| 4400-5821002 | Premium Amortization | \$ (12,575) | \$ (12,575) | \$ (12,575) |
| | <i>Sub-total: Non-Operating Expenses</i> | <i>\$ 218,002</i> | <i>\$ 204,250</i> | <i>\$ 185,460</i> |
| 9000-6110001 | Transfer to General Fund | \$ 810,351 | \$ 802,052 | \$ 667,192 |
| 9000-6110002 | Transfer to Health Insurance Fund | \$ 36,185 | \$ - | \$ 37,230 |
| 9000-6110300 | Transfer to SFS Fund | \$ 825,000 | \$ 825,000 | \$ 825,000 |
| 9000-6110500 | Transfer to Central Service Fund | \$ 56,000 | \$ 40,000 | \$ 40,000 |
| | <i>Sub-total: Transfers</i> | <i>\$ 1,727,536</i> | <i>\$ 1,667,052</i> | <i>\$ 1,569,422</i> |
| | TOTAL NON-OPERATING EXPENSES | \$ 1,945,538 | \$ 1,871,302 | \$ 1,754,882 |



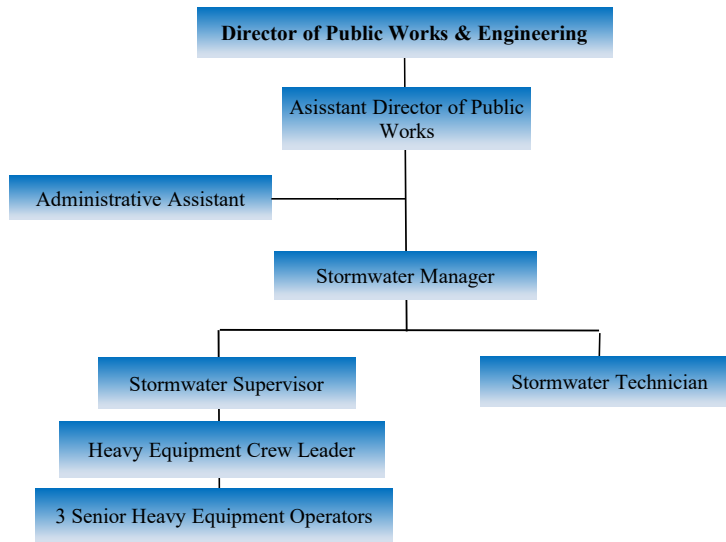
TAB 27

507 Stormwater Fund

FUND - 507 - STORMWATER FUND

DEPT - 4320 - STORMWATER

This fund accounts for the receipts and disbursements for the City's Stormwater Utility. It is financed by the monthly Stormwater Utility fees that customers pay.



STATEMENT OF SERVICE

The Stormwater Division is responsible for drainage design; construction inspections on City drainage projects; development of drainage improvements plans and priorities; maintenance of city drainage infrastructure, ditches, canals and regional detention facilities; and street sweeping. The Division also administers and enforces the Stormwater Utility Ordinance; Drainage Control Ordinance; Flood Plain Damage Prevention Ordinance; Tree Ordinance; and Soil Erosion, Sedimentation & Pollution Control Ordinance. Large projects are typically contracted out under the direction of the Assistant Director of Public Works, as the division is primarily staffed for maintenance and minor repairs.

The cost for this utility service is \$5.00/equivalent residential unit (ERU). An ERU is 3200 sf of impervious area. Single family residential properties pay a flat \$5.00 per month. All other properties pay a monthly fee specific to the amount of ERUs of impervious area. The division's operating budget is within the Stormwater Enterprise Fund. Capital projects are funded by Stormwater Fund revenues.

| | GOALS | FY 2022 STATUS | FY 2023 PROJECTED |
|----------------|--|------------------|-------------------|
| FY 2022 | | | |
| | 1. Maintain the public drainage systems for compliance with standards and proper function. | On-going | On-going |
| | 2. Replace a triple barrel culvert under Donnie Simmons Way. The existing culverts are separated and causing the roadway to fail. | Design Completed | Complete |
| | 3. Complete the hydrology and hydrologic study of North Lake Basin. | On-going | Complete |
| FY 2023 | | | |
| | 1. Upgrade the culvert crossing across Johnson Street between Johnson Lane and Denmark Street. These culverts are undersized. | On-going | Complete |
| | 2. Construct two watershed detention facility to control stormwater at Lake Sal inlets. This will help with flooding in the area. | On-going | Complete |
| | 3. Reconfigure the storm culvert crossing Hart Street. Currently outlet pipe is in private property and has no access for maintenance. | On-going | Complete |

OBJECTIVES FOR FISCAL YEAR 2023

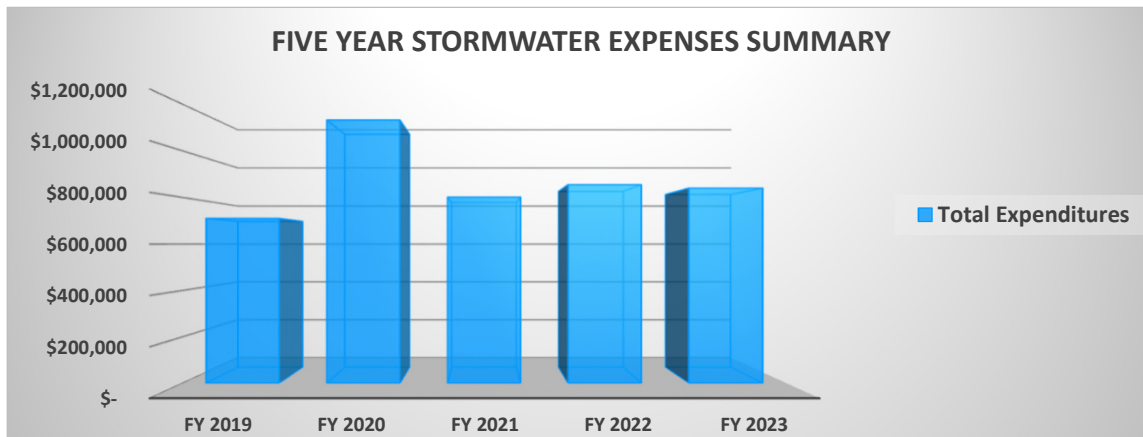
1. Improve the overall drainage system conveyance and pollution removal efficiency.
2. Perform improvements that reduce and/or minimize flooding.
3. Improve Stormwater Management webpages to provide public with a resource to report drainage deficiencies and track complaints received.
4. Complete the detailed drainage system inventory and condition assessment of the City's public drainage system and critical parts of the private drainage system.
5. Enhance public education and awareness efforts related to stormwater management.
6. Utilize the inventory and condition assessment data for guidance of projects and proactive drainage system operations & maintenance program.
7. Continue with citywide drainage master plan and modeling for prioritizing CIP projects short and long range planning.
8. Continue established formal Erosion & Sedimentation Control Program.
9. Incorporate a street sweeping program to remove pollutants from roadways before being washed into storm drainage system during rain events.

PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|--|----------------|----------------|----------------|-------------------|----------------|
| Box Culverts repaired | 1 | 0 | 1 | 1 | 2 |
| Catch Basin repaired | 2 | 2 | 3 | 4 | 5 |
| Curb Inlets repaired | 24 | 20 | 27 | 19 | 30 |
| Grate Inlets repaired | 2 | 4 | 5 | 4 | 7 |
| Junction Box repaired | 4 | 2 | 3 | 2 | 5 |
| Street sweeping tonnage | 502 | 480 | 560 | 570 | 650 |
| Head Wall repair | 0 | 0 | 1 | 2 | 3 |
| Ditch Cleaning | 1.35 | 0.85 | 1.25 | 1.1 | 1.5 |
| Canal Maintained | 1.08 | 1.53 | 1 | 1.23 | 1.5 |
| Storm Pipe Cleaned | 0.22 | 0.19 | 0.25 | 0.21 | 0.5 |
| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
| Annual maintenance of 20% of citywide stormwater network | 75% | 75% | 80% | 80% | 100% |
| Capital Improvement Projects completed within budget | 100% | 100% | 100% | 100% | 100% |
| Complaints resolved within 2 weeks | 80% | 85% | 90% | 100% | 100% |

EXPENSES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 307,650 | \$ 582,343 | \$ 380,300 | \$ 402,022 | \$ 350,110 | -14.83% |
| Purchase/Contract Services | \$ 110,966 | \$ 100,012 | \$ 130,805 | \$ 153,020 | \$ 204,510 | 25.18% |
| Supplies | \$ 42,475 | \$ 53,390 | \$ 26,297 | \$ 53,250 | \$ 46,600 | -14.27% |
| Capital Outlay (Minor) | \$ 1,979 | \$ - | \$ - | \$ 1,500 | \$ 1,200 | -25.00% |
| Interfund Dept. Charges | \$ 155,524 | \$ 155,477 | \$ 160,097 | \$ 162,340 | \$ 146,955 | -10.47% |
| Other Costs | \$ 19,664 | \$ 12,789 | \$ 17,216 | \$ 17,650 | \$ 21,000 | 15.95% |
| Non-Operating Expenses | \$ 71,825 | \$ 227,614 | \$ 86,701 | \$ 65,150 | \$ 69,360 | 6.07% |
| Total Expenditures | \$ 710,083 | \$ 1,131,625 | \$ 801,417 | \$ 854,932 | \$ 839,735 | -1.81% |



FUND 507 - STORMWATER FUND

DEPT - 4320 - STORMWATER

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------------------|--|----------------|----------------|----------------|
| OPERATING REVENUES: | | | | |
| Stormwater | | | | |
| 32-34 | CHARGES FOR SERVICES | | | |
| 3221901 | Land Disturb App Rev Fee | \$ 484 | \$ - | \$ 2,200 |
| 3343102 | GEFA Grant | \$ 377,581 | \$ - | \$ - |
| 3380000 | Intergovernmental Revenue | \$ 4,465 | \$ - | \$ - |
| 3441301 | Sale Residential Pipe | \$ - | \$ - | \$ 250 |
| 3441901 | Late Payment P and I: Stormwater | \$ 13,447 | \$ 6,500 | \$ 18,280 |
| | <i>Sub-total: Other Fees</i> | \$ 395,978 | \$ 6,500 | \$ 20,730 |
| 3442600 | Stormwater Utility Fee | \$ 1,308,103 | \$ 848,432 | \$ 1,319,005 |
| | <i>Sub-total: Stormwater Charges</i> | \$ 1,308,103 | \$ 848,432 | \$ 1,319,005 |
| | TOTAL CHARGES FOR SERVICES | \$ 1,704,080 | \$ 854,932 | \$ 1,339,735 |
| INVESTMENT INCOME | | | | |
| 36 | Investment Income | \$ - | \$ - | \$ - |
| 3610000 | Investment Income | \$ - | \$ - | \$ - |
| | <i>Sub-total: Investment Income</i> | \$ - | \$ - | \$ - |
| | TOTAL OPERATING REVENUES | \$ 1,704,080 | \$ 854,932 | \$ 1,339,735 |
| OPERATING EXPENSES: | | | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 313,443 | \$ 327,687 | \$ 277,825 |
| 5113001 | Overtime | \$ 11,423 | \$ 11,000 | \$ 10,000 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 324,866 | \$ 338,687 | \$ 287,825 |
| 5122001 | Social Security (FICA) Contributions | \$ 22,268 | \$ 25,910 | \$ 22,020 |
| 5124001 | Retirement Contributions | \$ 22,290 | \$ 27,095 | \$ 28,785 |
| 5127001 | Workers Compensation | \$ 10,731 | \$ 10,330 | \$ 11,165 |
| 5129002 | Employee Drug Screen Test | \$ 145 | \$ - | \$ 315 |
| | <i>Sub-total: Employee Benefits</i> | \$ 55,434 | \$ 63,335 | \$ 62,285 |
| | TOTAL PERSONAL SERVICES | \$ 380,300 | \$ 402,022 | \$ 350,110 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212001 | Legal Fees | \$ - | \$ 250 | \$ 250 |
| 5212002 | Engineering Fees | \$ 1,450 | \$ 2,500 | \$ 1,500 |
| 5213001 | Computer Programming Fees | \$ - | \$ 500 | \$ 1,000 |
| | <i>Sub-total: Prof. and Tech. Services</i> | \$ 1,450 | \$ 3,250 | \$ 2,750 |
| 5222001 | Rep. and Maint. (Equipment) | \$ 10,317 | \$ 10,000 | \$ 11,000 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 25,026 | \$ 25,000 | \$ 25,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 38,031 | \$ 30,000 | \$ 25,000 |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 565 | \$ 600 | \$ 850 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 178 | \$ 350 | \$ 400 |
| 5222103 | Rep. and Maint. Computers | \$ 5,539 | \$ 5,615 | \$ 6,075 |
| 5223200 | Rentals | \$ 1,948 | \$ 2,000 | \$ 1,000 |
| | <i>Sub-total: Property Services</i> | \$ 81,604 | \$ 73,565 | \$ 69,325 |
| 5231001 | Insurance, Other than Benefits | \$ 20,000 | \$ 21,745 | \$ 25,360 |
| 5232001 | Communication Devices/Service | \$ 6,612 | \$ 6,610 | \$ 4,575 |
| 5232006 | Postage | \$ - | \$ - | \$ 50 |

FUND 507 - STORMWATER FUND

DEPT - 4320 - STORMWATER

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---|----------------|----------------|----------------|
| 5233001 | Advertising | \$ 652 | \$ 100 | \$ 600 |
| 5234001 | Printing and Binding | \$ 32 | \$ 100 | \$ 100 |
| 5235001 | Travel | \$ 304 | \$ 1,500 | \$ 750 |
| 5236001 | Dues and Fees | \$ 1,608 | \$ 1,650 | \$ 2,000 |
| 5237001 | Education and Training | \$ 523 | \$ 1,500 | \$ 2,000 |
| 5237002 | Public Education & Outreach | \$ - | \$ 1,000 | \$ 1,000 |
| 5238501 | Contract Labor/Services | \$ 10,520 | \$ 20,000 | \$ 80,000 |
| 5239001 | Erosion Control | \$ - | \$ 7,000 | \$ 1,000 |
| 5239010 | Sustainability Initiatives | \$ 7,500 | \$ 15,000 | \$ 15,000 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 47,752 | \$ 76,205 | \$ 132,435 |
| | TOTAL PURCHASED SERVICES | \$ 130,805 | \$ 153,020 | \$ 204,510 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 2,679 | \$ 5,050 | \$ 4,000 |
| 5311002 | Parts and Materials | \$ 347 | \$ 20,000 | \$ 15,000 |
| 5311003 | Chemicals | \$ - | \$ 500 | \$ 500 |
| 5311005 | Uniforms | \$ 2,589 | \$ 3,000 | \$ 3,000 |
| 5312300 | Electricity | \$ 1,624 | \$ 1,500 | \$ 1,900 |
| 5312700 | Gasoline/Diesel/CNG | \$ 17,591 | \$ 19,000 | \$ 18,000 |
| 5314001 | Books and Periodicals | \$ - | \$ 200 | \$ 200 |
| 5316001 | Small Tools and Equipment | \$ 1,467 | \$ 4,000 | \$ 4,000 |
| | TOTAL SUPPLIES | \$ 26,297 | \$ 53,250 | \$ 46,600 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture and Fixtures | \$ - | \$ 500 | \$ 200 |
| 5424001 | Computers | \$ - | \$ - | \$ - |
| 5425001 | Other Equipment | \$ - | \$ 1,000 | \$ 1,000 |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ - | \$ 1,500 | \$ 1,200 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510004 | Indirect Cost Allocation - Customer Service | \$ 65,090 | \$ 63,625 | \$ 68,130 |
| 5510005 | Indirect Cost Allocation - GIS | \$ 9,015 | \$ 9,515 | \$ 3,000 |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 3,280 |
| 5524001 | Self-funded Insurance (Medical) | \$ 79,160 | \$ 81,855 | \$ 65,210 |
| 5524002 | Life and Disability | \$ 1,596 | \$ 1,815 | \$ 1,475 |
| 5524003 | Wellness Program | \$ 330 | \$ 330 | \$ 1,310 |
| 5524004 | OPEB | \$ 4,906 | \$ 5,200 | \$ 4,550 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 160,097 | \$ 162,340 | \$ 146,955 |
| 57-58 | OTHER COSTS | | | |
| 5733000 | Solid Waste Disposal Fees | \$ 10,863 | \$ 12,000 | \$ 15,000 |
| 5734001 | Miscellaneous Expenses | \$ 1,500 | \$ 500 | \$ 500 |
| 5740001 | Bad Debts | \$ 4,727 | \$ 5,000 | \$ 5,000 |
| 5741001 | Collection Costs | \$ 126 | \$ 150 | \$ 500 |
| | TOTAL OTHER COSTS | \$ 17,216 | \$ 17,650 | \$ 21,000 |
| | TOTAL OPERATING EXPENSES | \$ 714,716 | \$ 789,782 | \$ 770,375 |

FUND 507 - STORMWATER FUND

DEPT - 4320 - STORMWATER

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|-------------------------------|--------------------------------------|---------------------|------------------|-------------------|
| NON-OPERATING REVENUES | | | | |
| 39 | OTHER FINANCING SOURCES | | | |
| 3912005 | Transfer from 2013 SPLOST | \$ 108,277 | \$ - | \$ - |
| 3912006 | Transfer from 2016 CDBG | \$ 37,243 | \$ - | \$ - |
| 3922000 | Sale of Assets | \$ 16,200 | \$ - | \$ - |
| | TOTAL OTHER FINANCING SOURCES | \$ 161,720 | \$ - | \$ - |
| | TOTAL NON-OPERATING REVENUES | \$ 161,720 | \$ - | \$ - |
| NON-OPERATING EXPENSES | | | | |
| 4320-5822105 | GEFA Interest 2019-CW2019010 | \$ 71 | \$ 150 | \$ 150 |
| 4320-5860000 | Origination Fees | \$ - | \$ - | \$ - |
| 9000-6110001 | Transfer to General Fund | \$ 25,000 | \$ 25,000 | \$ 25,000 |
| 9000-6110002 | Transfer to Health Insurance Fund | \$ 5,630 | \$ - | \$ 4,210 |
| 9000-6110500 | Transfer to Central Service Fund | \$ 56,000 | \$ 40,000 | \$ 40,000 |
| | TOTAL NON-OPERATING EXPENSE | \$ 86,701 | \$ 65,150 | \$ 69,360 |
| | NET INCOME | \$ 1,064,384 | \$ - | \$ 500,000 |



TAB 28

515 Natural Gas Fund

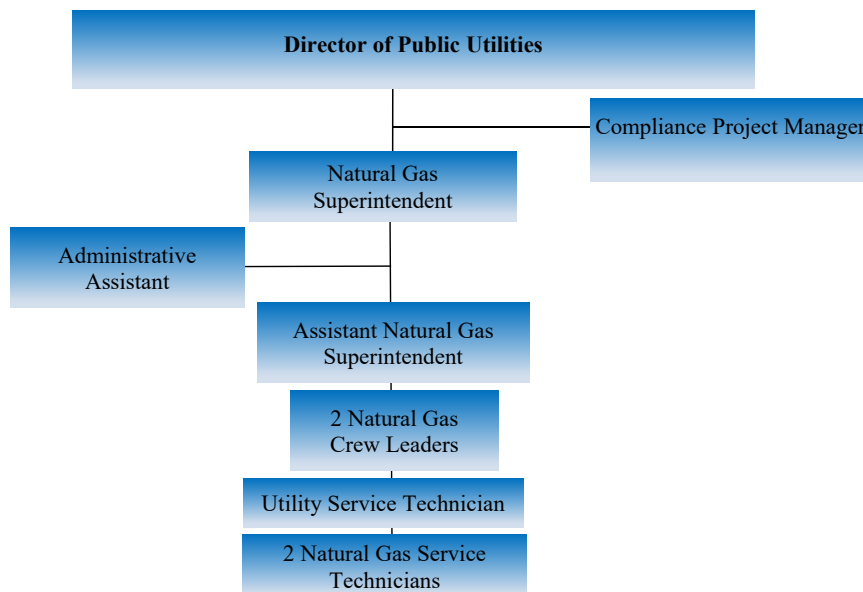
FUND - 515 - NATURAL GAS FUND

DEPT - 4700, 4750

This fund is used to account for the receipts and disbursements to finance the Natural Gas Department. The department is responsible for operating the City's natural gas distribution system. The City purchases its gas wholesale, then sells it retail to its industrial, commercial and residential customers. The natural gas industry was fully de-regulated by Congress in 1988, and the Federal Energy Regulatory Commission has implemented policies since then to encourage open competition for gas supply. Since de-regulation, local distribution companies such as the City have had to join with other buyers to get the best possible price in what can be a highly volatile gas supply market. The City is a member of the Municipal Gas Authority of Georgia (MGAG), which is a joint agency established by the State of Georgia to assist municipal gas systems. MGAG negotiates contracts for gas supply, and also can hedge those prices using the commodities market, in an attempt to meet our customers' demand for gas at the lowest price.

The City uses a flexible gas rate, so that it can receive a realistic margin on each of them it sells. The margin is added to the base rate, which is the wholesale price of gas for the month. In this way, the City charges what it needs to pay the personnel, maintain the system, and expand the system, in addition to buying the gas. Unlike private gas companies that must pay property and income taxes, as well as distributions to shareholders, the City is tax-exempt and our citizens are the shareholders. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.

The City has begun a much more aggressive program of system expansion in recent years. It is critical that this system be expanded in order to provide service to additional customers; and also because it is a source of revenue for the General Fund, thereby helping keep property taxes lower than they would be without this utility. The City is able to do this, and still have lower rates than the surrounding investor-owned gas utilities for the reasons cited above.



STATEMENT OF SERVICE

Statesboro Natural Gas is the sole provider of Natural Gas for customers in Statesboro/Bulloch County, Metter/Candler County and parts of Screven County. We provide commercial, residential and industrial services as well as serve a wide variety of agricultural customers within our service area. Our mission is to provide reliable and safe gas service for our customers at affordable prices, and generate a good return on investment for the taxpayers of the City of Statesboro.

| | GOALS | FY 2022 STATUS | FY 2023 PROJECTED |
|----------------|--|------------------------------------|---|
| FY 2023 | | | |
| 1. | Operate system as safely as possible and comply with all State and Federal regulations. | On-going | Comply with PSC regulations and complete inspections as required. |
| 2. | Expand system into unserved areas. | On-going | Expand into unserved areas to acquire new gas customers. |
| 3. | Expand and enhance customer incentive programs to encourage the use of Natural Gas. | On-going | Continue to expand incentive programs to encourage natural usage. |
| 4. | Design and install new CNG compressor station. Upgrade existing fill posts and enhance safety measures at CNG station and filling areas. | Scheduled to be completed in 2022. | Have new compressors in operation. |
| 5. | Design improvements to Tap Station to increase natural gas volume to keep up with future growth. | | Have design work completed for installation in FY2024. |

OBJECTIVES FOR FISCAL YEAR 2023

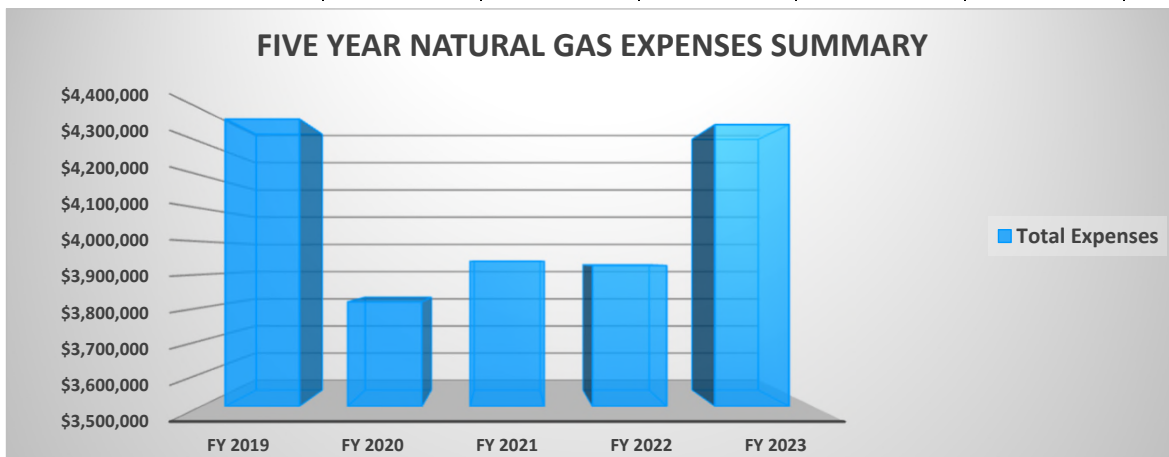
1. Implement work order system to integrate Billing Incode with Hiperweb work order system to track Incode Service orders and dispatch crews more efficiently.
2. Continue to operate Natural Gas System safely and adhere to PSCRules and regulations.

PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|--|------------------------|------------------------|------------------------|---------------------------|------------------------|
| Dollar amount of fixed assets | \$ 5,205,771 | \$ 5,216,214 | \$ 5,208,667 | \$ 5,613,667 | \$ 8,093,667 |
| Long term debt outstanding | \$ 95,301 | \$ 64,477 | \$ 32,720 | \$ - | \$ - |
| Long term debt as % of fixed assets | 2% | 1% | 1% | 0% | 0% |
| Long term debt outstanding per capital | \$3.79 | \$2.56 | \$1.05 | \$0.00 | \$0.00 |
| Annual debt service payment | 33,337 | 33,337 | 33,337 | 33,337 | - |
| Net income or (loss) | \$ 420,013 | \$ 464,930 | \$ 891,309 | \$ - | \$ 701,650 |
| Number of full time employees | 7.84 | 7.84 | 7.84 | 7.84 | 7.84 |
| Net income or (loss) per employee | \$ 53,573 | \$ 59,302 | \$ 113,687 | \$ - | \$ - |
| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
| Thousands MCF gas purchased | 551,978 | 537,509 | 576,432 | 592,597 | 568,116 |
| Thousands MCF gas sold | 557,071 | 534,840 | 576,432 | 592,597 | 568,116 |
| Lost and unaccounted for | 0 | 0 | 0 | 0 | 0 |
| Number of residential customers | 1,563 | 1,600 | 1,630 | 1,640 | 1,650 |
| Number of commercial customers | 468 | 470 | 475 | 480 | 485 |
| Number of industrial customers | 4 | 4 | 4 | 4 | 4 |
| Number of leaks repaired | 1 | 2 | 3 | 3 | 4 |
| Total miles of main | 151 | 131 | 153 | 153 | 154 |
| Total number of gas services | 3,102 | 3,131 | 3,160 | 3,175 | 3,185 |

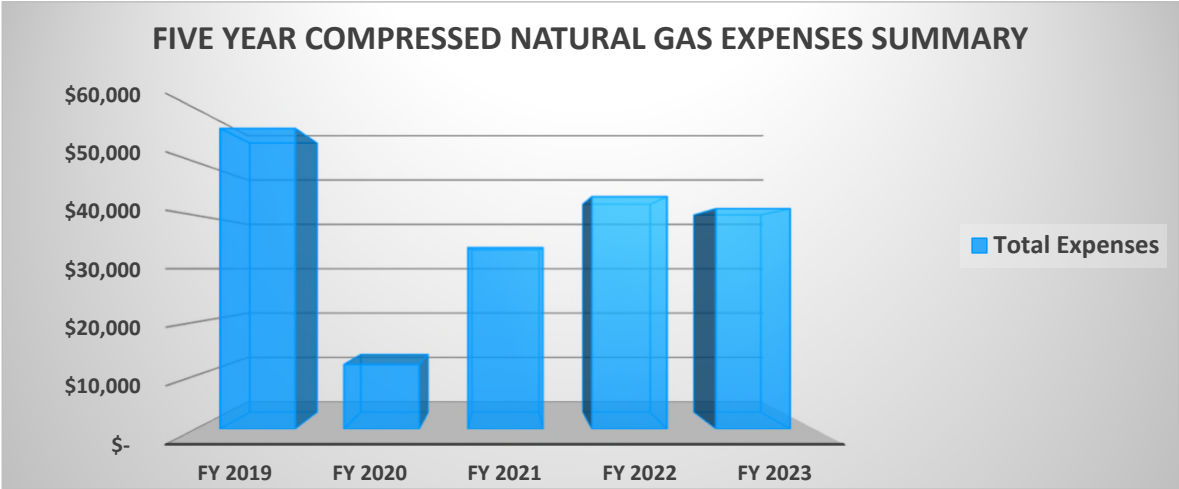
NATURAL GAS EXPENSES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Proposed FY 2023 | Percentage Inc./Dec. |
|----------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|---------------------------------|
| Personal Services/Benefits | \$ 339,369 | \$ 632,799 | \$ 423,076 | \$ 482,843 | \$ 533,305 | 10.45% |
| Purchase/Contract Services | \$ 160,215 | \$ 150,688 | \$ 183,622 | \$ 169,180 | \$ 192,130 | 13.57% |
| Supplies | \$ 2,681,595 | \$ 1,907,579 | \$ 2,170,903 | \$ 2,078,870 | \$ 2,427,950 | 16.79% |
| Capital Outlay (Minor) | \$ 14,844 | \$ 11,957 | \$ 17,354 | \$ 16,500 | \$ 15,000 | -9.09% |
| Interfund Dept. Charges | \$ 168,969 | \$ 172,584 | \$ 166,888 | \$ 203,625 | \$ 211,805 | 4.02% |
| Other Costs | \$ 34,886 | \$ 22,282 | \$ 44,829 | \$ 65,500 | \$ 55,150 | -15.80% |
| Debt Services | \$ 3,190 | \$ 2,286 | \$ 1,344 | \$ 615 | \$ - | -100.00% |
| Non-Operating Expenses | \$ 966,850 | \$ 916,925 | \$ 931,630 | \$ 910,000 | \$ 917,660 | 0.84% |
| Total Expenses | \$ 4,369,918 | \$ 3,817,100 | \$ 3,939,646 | \$ 3,927,133 | \$ 4,353,000 | 10.84% |



COMPRESSED NATURAL GAS EXPENSES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Purchase/Contract Services | \$ 21,311 | \$ 76 | \$ 832 | \$ 13,000 | \$ 8,000 | -38.46% |
| Supplies | \$ 34,980 | \$ 11,985 | \$ 33,134 | \$ 30,500 | \$ 33,250 | 9.02% |
| Total Expenses | \$ 56,291 | \$ 12,061 | \$ 33,966 | \$ 43,500 | \$ 41,250 | -5.17% |



FUND 515 - NATURAL GAS FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------------------|--|---------------------------------|---------------------|---------------------|
| OPERATING REVENUES: | | | | |
| 33 | INTERGOVERNMENTAL REVENUE | | | |
| 3380000 | Intergovernmental Revenue | \$ 10,449 | \$ - | \$ - |
| | TOTAL INTERGOVERNMENTAL REVENUE | \$ 10,449 | \$ - | \$ - |
| 34 | CHARGES FOR SERVICES | | | |
| 3444101 | Residential NG Charges | \$ 549,581 | \$ 516,000 | \$ 565,000 |
| 3444102 | Metter Residential NG Charges | \$ 24,110 | \$ 18,800 | \$ 19,000 |
| 3444103 | Compressed Natural Gas Charges | \$ 47,082 | \$ 40,000 | \$ 48,000 |
| 3444201 | Commercial NG Charges | \$ 2,282,453 | \$ 1,940,433 | \$ 2,427,500 |
| 3444202 | Metter Commercial NG Charges | \$ 144,131 | \$ 140,000 | \$ 155,000 |
| 3444301 | HLF Firm Industrial NG Charges | \$ 535,758 | \$ 330,000 | \$ 530,000 |
| 3444302 | Metter HLF Firm Ind. NG Charges | \$ 11,982 | \$ 12,000 | \$ 15,000 |
| 3444401 | Interruptible Ind. NG Charges | \$ 841,876 | \$ 760,000 | \$ 1,135,000 |
| 3444402 | Metter Interruptible Ind. NG Charges | \$ - | \$ 15,000 | \$ - |
| 3444502 | Franchise Tax - Metter | \$ 7,089 | \$ 8,000 | \$ 8,000 |
| 3444601 | Transportation Fees | \$ 24,467 | \$ 25,000 | \$ 25,000 |
| 3444701 | Gas Service Fees | \$ 930 | \$ 2,000 | \$ 1,500 |
| | <i>Sub-total: Natural Gas Charges</i> | <i>\$ 4,469,459</i> | <i>\$ 3,807,233</i> | <i>\$ 4,929,000</i> |
| 3469101 | Gas Tap Fees | \$ 8,080 | \$ 5,500 | \$ 4,000 |
| 3469102 | Metter Gas Tap Fees | \$ 4,650 | \$ 600 | \$ 600 |
| 3469201 | Late Payment Penalties and Interest | \$ 29,180 | \$ 19,000 | \$ 25,000 |
| 3469202 | Meter Late Penalties and Interest | \$ 1,764 | \$ 1,800 | \$ 1,800 |
| 3469301 | Reconnection Fees | \$ 6,225 | \$ 2,500 | \$ 5,000 |
| | <i>Sub-total: Other Fees</i> | <i>\$ 49,900</i> | <i>\$ 29,400</i> | <i>\$ 36,400</i> |
| | TOTAL CHARGES FOR SERVICES | \$ 4,519,359 | \$ 3,836,633 | \$ 4,965,400 |
| | TOTAL OPERATING REVENUES | \$ 4,529,808 | \$ 3,836,633 | \$ 4,965,400 |
| OPERATING EXPENSES: | | DEPT- 4700 - NATURAL GAS | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 348,768 | \$ 399,501 | \$ 431,985 |
| 5113001 | Overtime | \$ 13,871 | \$ 10,000 | \$ 13,000 |
| | <i>Sub-total: Salaries and Wages</i> | <i>\$ 362,639</i> | <i>\$ 409,501</i> | <i>\$ 444,985</i> |
| 5122001 | Social Security (FICA) Contributions | \$ 25,711 | \$ 31,327 | \$ 34,045 |
| 5124001 | Retirement Contributions | \$ 24,906 | \$ 32,760 | \$ 44,500 |
| 5127001 | Workers Compensation | \$ 6,710 | \$ 6,455 | \$ 6,975 |
| 5129002 | Employee Drug Screening Tests | \$ 310 | \$ - | \$ - |
| 5129006 | Vehicle Allowance | \$ 2,801 | \$ 2,800 | \$ 2,800 |
| | <i>Sub-total: Employee Benefits</i> | <i>\$ 60,438</i> | <i>\$ 73,342</i> | <i>\$ 88,320</i> |
| | TOTAL PERSONAL SERVICES | \$ 423,076 | \$ 482,843 | \$ 533,305 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5212002 | Engineering Fees | \$ 11,304 | \$ 9,000 | \$ 10,000 |
| 5213001 | Computer Programming Fees | \$ - | \$ - | \$ - |
| | <i>Sub-total: Prof. and Tech. Services</i> | <i>\$ 11,304</i> | <i>\$ 9,000</i> | <i>\$ 10,000</i> |
| 5221001 | Cleaning Services | \$ 2,040 | \$ 2,200 | \$ 2,500 |
| 5222001 | Rep. and Maint. (Equipment) | \$ 4,192 | \$ 12,000 | \$ 16,700 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 6,608 | \$ 8,000 | \$ 12,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 12,364 | \$ 12,000 | \$ 15,000 |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 1,854 | \$ 3,500 | \$ 3,500 |

FUND 515 - NATURAL GAS FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 1,068 | \$ 1,200 | \$ 1,200 |
| 5222006 | Rep. And Maint. (Other Equipment) | \$ 521 | \$ 500 | \$ 500 |
| 5222103 | Rep. and Maint. Computer | \$ 13,320 | \$ 16,880 | \$ 16,585 |
| 5223200 | Rentals | \$ 2,371 | \$ 2,500 | \$ 2,900 |
| | <i>Sub-total: Property Services</i> | \$ 44,337 | \$ 58,780 | \$ 70,885 |
| 5231001 | Insurance, Other than Benefits | \$ 32,606 | \$ 34,650 | \$ 35,635 |
| 5232001 | Communication Devices/Service | \$ 13,033 | \$ 13,300 | \$ 11,510 |
| 5232006 | Postage | \$ 44 | \$ 400 | \$ 50 |
| 5233001 | Advertising | \$ 605 | \$ 600 | \$ 1,000 |
| 5234001 | Printing and Binding | \$ - | \$ 50 | \$ 50 |
| 5235001 | Travel | \$ 108 | \$ 2,000 | \$ 2,500 |
| 5236001 | Dues and Fees | \$ 8,692 | \$ 12,900 | \$ 12,500 |
| 5237001 | Education and Training | \$ 125 | \$ 1,000 | \$ 2,000 |
| 5238501 | Contract Labor | \$ 49,502 | \$ 12,000 | \$ 21,000 |
| 5239101 | Other-Inspections | \$ 23,265 | \$ 24,500 | \$ 25,000 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 127,980 | \$ 101,400 | \$ 111,245 |
| | TOTAL PURCHASED SERVICES | \$ 183,622 | \$ 169,180 | \$ 192,130 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 4,849 | \$ 3,300 | \$ 3,600 |
| 5311002 | Gas System Parts and Materials | \$ 36,389 | \$ 50,000 | \$ 60,000 |
| 5311003 | Chemicals | \$ - | \$ 12,000 | \$ 12,000 |
| 5311005 | Uniforms | \$ 3,409 | \$ 5,500 | \$ 5,500 |
| 5311105 | Gas System Meters and Repair Parts | \$ 16,904 | \$ 33,000 | \$ 46,000 |
| 5312300 | Electricity | \$ 11,040 | \$ 11,000 | \$ 13,000 |
| 5312400 | Bottled Gas | \$ - | \$ - | \$ - |
| 5312700 | Gasoline/Diesel/CNG | \$ 12,260 | \$ 18,000 | \$ 19,000 |
| 5312800 | Stormwater | \$ 900 | \$ 900 | \$ 900 |
| 5313001 | Provisions | \$ 162 | \$ 750 | \$ 750 |
| 5314001 | Books and Periodicals | \$ 115 | \$ 200 | \$ 200 |
| 5315201 | Natural Gas Purchased | \$ 2,070,327 | \$ 1,930,220 | \$ 2,250,000 |
| 5315901 | Gas Appliance Purchases | \$ 12,382 | \$ 9,000 | \$ 12,000 |
| 5316001 | Small Tools and Equipment | \$ 2,167 | \$ 5,000 | \$ 5,000 |
| | TOTAL SUPPLIES | \$ 2,170,903 | \$ 2,078,870 | \$ 2,427,950 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5411500 | Easements | \$ 10,758 | \$ 6,500 | \$ 5,000 |
| 5423001 | Furniture and Fixtures | \$ - | \$ 500 | \$ 500 |
| 5424001 | Computers | \$ - | \$ - | \$ - |
| 5425001 | Other Equipment | \$ 6,595 | \$ 9,500 | \$ 9,500 |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 17,354 | \$ 16,500 | \$ 15,000 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510001 | Indirect Cost for Meter Reader | \$ 52,905 | \$ 52,905 | \$ 52,905 |
| 5510004 | Indirect Cost for Customer Service | \$ 13,020 | \$ 12,725 | \$ 13,625 |
| 5510005 | Indirect Cost for GIS | \$ 13,525 | \$ 14,275 | \$ 4,500 |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 12,015 |
| 5524001 | Self-funded Insurance (Medical) | \$ 79,160 | \$ 115,040 | \$ 118,735 |
| 5524002 | Life and Disability | \$ 2,362 | \$ 2,390 | \$ 2,455 |
| 5524003 | Wellness Program | \$ 440 | \$ 440 | \$ 1,720 |
| 5524004 | OPEB | \$ 5,476 | \$ 5,850 | \$ 5,850 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 166,888 | \$ 203,625 | \$ 211,805 |

FUND 515 - NATURAL GAS FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|---------------------|---------------------|---------------------|
| 57 | OTHER COSTS | | | |
| 5711001 | Screven County Property Taxes | \$ 813 | \$ 900 | \$ 850 |
| 5712001 | State Sales Taxes | \$ (1,044) | \$ - | \$ - |
| 5712002 | Franchise Fees - Metter | \$ 6,265 | \$ 8,000 | \$ 8,500 |
| 5732002 | Customer Assistance Program | \$ 38,526 | \$ 48,000 | \$ 40,000 |
| 5733000 | Solid Waste Disposal Fees | \$ - | \$ 300 | \$ - |
| 5734001 | Miscellaneous Expenses | \$ 249 | \$ 500 | \$ 500 |
| 5740001 | Bad Debts | \$ - | \$ 7,500 | \$ 5,000 |
| 5741001 | Collection Costs | \$ 20 | \$ 300 | \$ 300 |
| | TOTAL OTHER COSTS | \$ 44,829 | \$ 65,500 | \$ 55,150 |
| | Sub-total Natural Gas Expenses | \$ 3,006,672 | \$ 3,016,518 | \$ 3,435,340 |
| | DEPT - 4705 - COMPRESSED NATURAL GAS | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222001 | Rep. and Maint. (Equipment) | \$ 8 | \$ 2,000 | \$ 2,000 |
| 5222002 | Rep. and Maint. (Vehicle) | \$ - | \$ - | \$ - |
| 5222003 | Rep. and Maint. (Labor) | \$ 824 | \$ 1,000 | \$ 1,000 |
| | <i>Sub-total: Property Services</i> | <i>\$ 832</i> | <i>\$ 3,000</i> | <i>\$ 3,000</i> |
| 5238501 | Contract Labor/Services | \$ - | \$ 10,000 | \$ 5,000 |
| | <i>Sub-total: Other Purchased Services</i> | <i>\$ -</i> | <i>\$ 10,000</i> | <i>\$ 5,000</i> |
| | TOTAL PURCHASED SERVICES | \$ 832 | \$ 13,000 | \$ 8,000 |
| 53 | SUPPLIES | | | |
| 5311002 | Parts and Materials | \$ 7,858 | \$ 4,000 | \$ 4,000 |
| 5312300 | Electricity | \$ 9,096 | \$ 8,500 | \$ 10,000 |
| 5315201 | Natural Gas Purchased | \$ 16,181 | \$ 18,000 | \$ 19,250 |
| | TOTAL SUPPLIES | \$ 33,134 | \$ 30,500 | \$ 33,250 |
| | Sub-Total Compressed Natural Gas Expenses | \$ 33,966 | \$ 43,500 | \$ 41,250 |
| | TOTAL OPERATING EXPENSES | \$ 3,040,639 | \$ 3,060,018 | \$ 3,476,590 |

FUND 515 - NATURAL GAS FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|--------------------------------|--------------------------------------|-------------------|-------------------|-------------------|
| NON-OPERATING REVENUES | | | | |
| 36-38 | MISCELLANEOUS REVENUE | | | |
| 3610000 | Investment Income | \$ - | \$ - | \$ - |
| 3890002 | SONAT Marketing Refund | \$ 3,490 | \$ 3,500 | \$ 3,500 |
| 3890003 | MGAG Portfolio Refund | \$ 174,282 | \$ 120,000 | \$ 120,000 |
| 3890100 | Miscellaneous Income | \$ - | \$ 500 | \$ - |
| 3890102 | MGAG Cust. Appl Reimbursement | \$ 1,084 | \$ 5,000 | \$ 1,000 |
| 3890103 | Gas Appliance Sales | \$ 5,991 | \$ 4,000 | \$ 4,000 |
| 3890002 | Sale of Pipe | \$ 1,864 | \$ 1,000 | \$ 2,000 |
| | TOTAL MISCELLANEOUS | \$ 186,711 | \$ 134,000 | \$ 130,500 |
| OTHER FINANCING SOURCES | | | | |
| 39 | OTHER FINANCING SOURCES | | | |
| 3912005 | Transfer in from 2013 SPLOST | \$ 148,403 | \$ - | \$ - |
| 3912010 | Transfer in from 2019 SPLOST | \$ - | \$ - | \$ - |
| 3922000 | Sale of Assets | \$ - | \$ - | \$ - |
| | TOTAL OTHER FINANCING SOURCES | \$ 148,403 | \$ - | \$ - |
| | TOTAL NON-OPERATING REVENUE | \$ 335,114 | \$ 134,000 | \$ 130,500 |
| NON-OPERATING EXPENSES | | | | |
| 5823002 | One Georgia Loan Interest | \$ 1,344 | \$ 615 | \$ - |
| 6110001 | Transfer to General Fund | \$ 870,000 | \$ 870,000 | \$ 870,000 |
| 6110002 | Transfer to Health Insurance Fund | \$ 5,630 | \$ - | \$ 7,660 |
| 6110006 | Transfer to Fleet Fund | \$ - | \$ - | \$ - |
| 6110500 | Transfer to Central Services | \$ 56,000 | \$ 40,000 | \$ 40,000 |
| | TOTAL NON-OPERATING EXPENSE | \$ 932,974 | \$ 910,615 | \$ 917,660 |



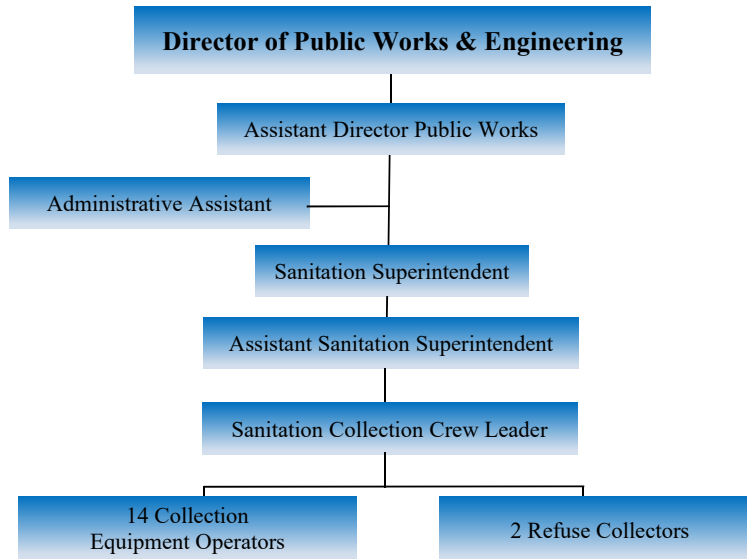
TAB 29

541 Solid Waste Collection Fund

FUND - 541 - SOLID WASTE COLLECTION FUND

DEPT - 4521, 4522, 4523, 4585

This fund accounts for the receipts and disbursements to operate the City's solid waste collection systems for commercial, residential, yard waste, and rolloff service. It is financed by the monthly user fees and rolloff services that customers pay. SPLOST funds are appropriated to assist this fund with capital expenses for collection equipment. Without these SPLOST funds, this fund would have to be subsidized by higher sanitation and polycart fees. If these fees become too high the result would likely be an increase in illegal dumping which would create public health concerns and aesthetics problems for the community.



STATEMENT OF SERVICE

The City provides commercial collection services using front loading trucks and dumpsters picked up on a schedule agreed to by the customer and City. Customers are charged an amount determined by the cubic yard size of the dumpster(s) used and the number of times per week it is serviced. The cost of yard waste collection is supplemented by an additional \$1.75 per month per customer. Dumpster service within apartment complexes is charged a per unit rate. The cost for this service is \$19.00 per month per unit and includes yard waste collection. Residential collection is provided using automated side loading trucks and polycarts that citizens place curbside for once per week service. The cost for this service is \$19.00 per month and includes yard waste, furniture and white goods collection. Yard waste, furniture and white goods are collected curbside throughout the City using knuckleboom loader trucks following a route system. Given the extent of services provided, the fee for curbside service remains competitive with similar services by private companies in the unincorporated areas of Bulloch County and with comparable cities. Rolloff collection services are provided using rolloff trucks and rolloff containers. Customers are charged fees for delivery, pickup and tippage - a minimum monthly container rental is required.

| | GOALS | FY 2022 STATUS | FY 2023 PROJECTED |
|----------------|--|----------------|-------------------|
| FY 2022 | | | |
| | 1. Maintain a healthy environment by removal and disposal of garbage, yard waste, and other debris in a timely manner. | Ongoing | Ongoing |
| | 2. To provide citizens a community that promotes health through good infrastructure while preserving the environment for future generations. | Ongoing | Ongoing |
| | 3. Provide effective communication with the public and explore ways to improve customer service and communication. | Ongoing | Ongoing |
| FY 2023 | | | |
| | 1. Explore additional services to provide to City residents and businesses to improve customer service. | Ongoing | Ongoing |

OBJECTIVES FOR FISCAL YEAR 2023

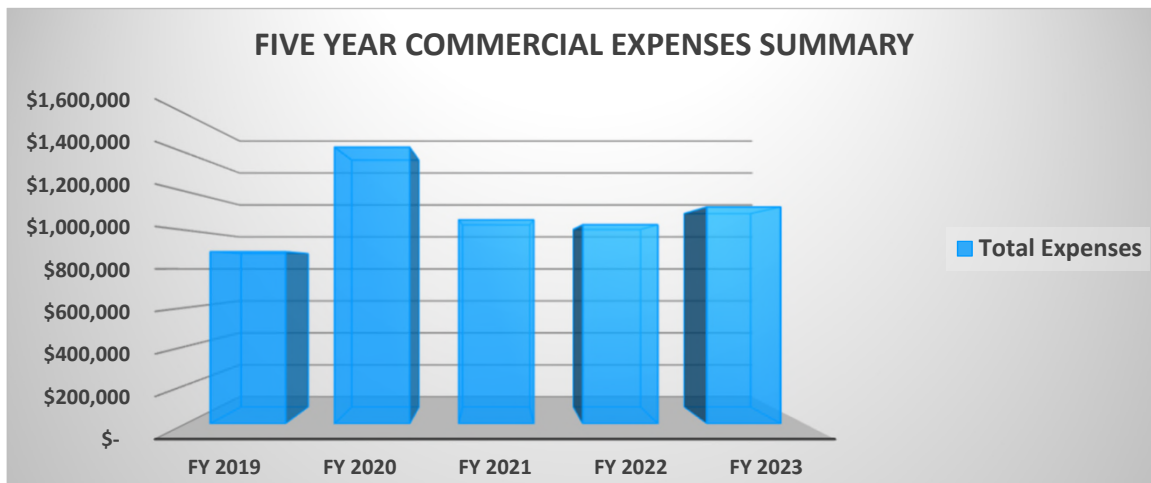
1. Continue to complete all assigned routes efficiently and effectively.
2. Implement GPS technology, where to optimize and track collection routes.
3. Explore additional ways to improve efficiency.
4. Improve recycling and waste reductions opportunities.
5. Explore options for bulk waste collection.
6. Improve communication of services, fees, and schedules by exploring social media opportunities.

PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|---|----------------|----------------|----------------|-------------------|----------------|
| Operating expenditures for commercial collection | \$889,271 | \$1,366,632 | \$1,054,513 | \$1,028,675 | \$1,120,440 |
| Number of commercial customers at FY end | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total tons of commercial garbage collected | 14,332 | 13,504 | 14,400 | 14,400 | 14,600 |
| Average number of dumpsters emptied per day | 485 | 490 | 490 | 490 | 490 |
| Number of commercial collection FTE employees | 3 | 3 | 3 | 3 | 3 |
| Operating expenditures for residential collection | \$881,306 | \$961,905 | \$1,757,192 | \$1,774,075 | \$2,074,575 |
| Number of residential customers at FY end | 6,800 | 7,000 | 6,900 | 6,900 | 6,900 |
| Total tons of residential garbage collected | 4,829 | 5,504 | 4,840 | 4,900 | 5,000 |
| Average number of polycarts emptied per truck per day | 850 | 880 | 880 | 880 | 900 |
| Number of residential collection FTE employees | 6 | 6 | 6 | 6 | 6 |
| Operating expenditures for yard waste collection | \$653,883 | \$668,256 | \$710,392 | \$730,044 | \$786,865 |
| Number of yard waste customers at FY end | 8,100 | 8,200 | 8,100 | 8,100 | 8,200 |
| Total tons of yard waste collected | 3,400 | 4,675 | 4,000 | 4,000 | 4,500 |
| Number of yard waste collection FTE employees | 9 | 9 | 9 | 9 | 9 |
| Operating expenditures for rolloff collection | \$211,821 | \$242,607 | \$328,171 | \$280,183 | \$331,515 |
| Number of rolloff containers collected at FY end | 1,380 | 1,500 | 1,400 | 1,400 | 1,500 |
| Total tons of rolloff waste collected | 2,888 | 3,182 | 2,900 | 3,000 | 3,000 |
| Number of rolloff collection FTE employees | | 1 | 1 | 1 | 1 |
| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
| Containers repaired/painted by employees | 80 | 42 | 35 | 35 | 40 |
| Containers repaired/painted by contractor | 70 | 50 | 50 | 50 | 50 |
| Cost per container repaired/painted by contractor | \$430 | \$430 | \$430 | \$430 | \$480 |
| Average response time - service request | 24 hrs | 24 hrs | 24 hrs | 24 hrs | 24hrs |

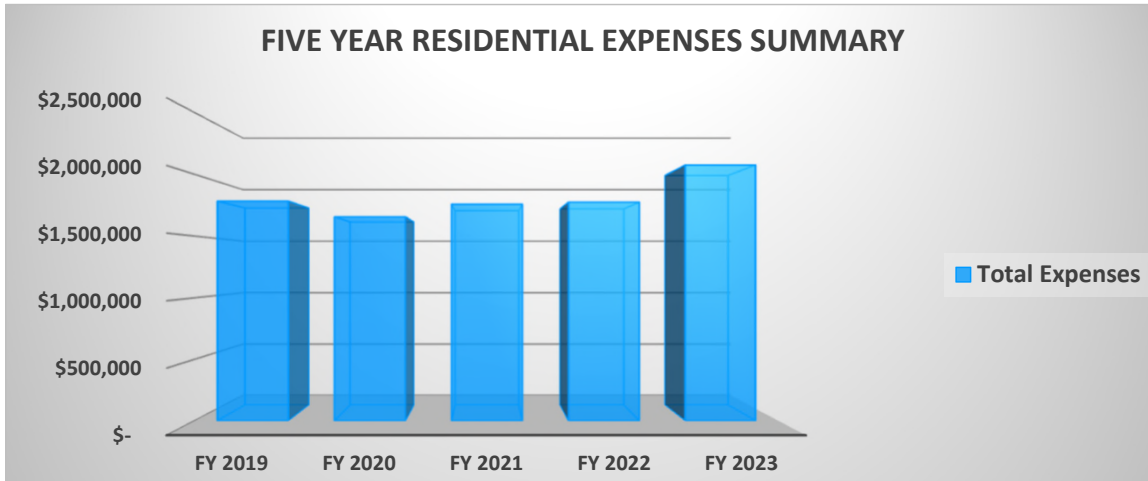
EXPENSES SUMMARY (COMMERCIAL)

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 85,641 | \$ 580,303 | \$ 158,724 | \$ 162,585 | \$ 185,415 | 14.04% |
| Purchase/Contract Services | \$ 168,866 | \$ 201,735 | \$ 162,580 | \$ 173,265 | \$ 172,585 | -0.39% |
| Supplies | \$ 42,881 | \$ 43,590 | \$ 45,394 | \$ 52,175 | \$ 49,900 | -4.36% |
| Capital Outlay (Minor) | \$ - | \$ 63,290 | \$ 38,130 | \$ 60,000 | \$ 75,000 | 0.00% |
| Interfund Dept. Charges | \$ 34,943 | \$ 51,356 | \$ 39,823 | \$ 34,650 | \$ 35,540 | 2.57% |
| Other Costs | \$ 556,940 | \$ 489,648 | \$ 609,862 | \$ 546,000 | \$ 602,000 | 10.26% |
| Total Expenses | \$ 889,271 | \$ 1,429,922 | \$ 1,054,513 | \$ 1,028,675 | \$ 1,120,440 | 8.92% |



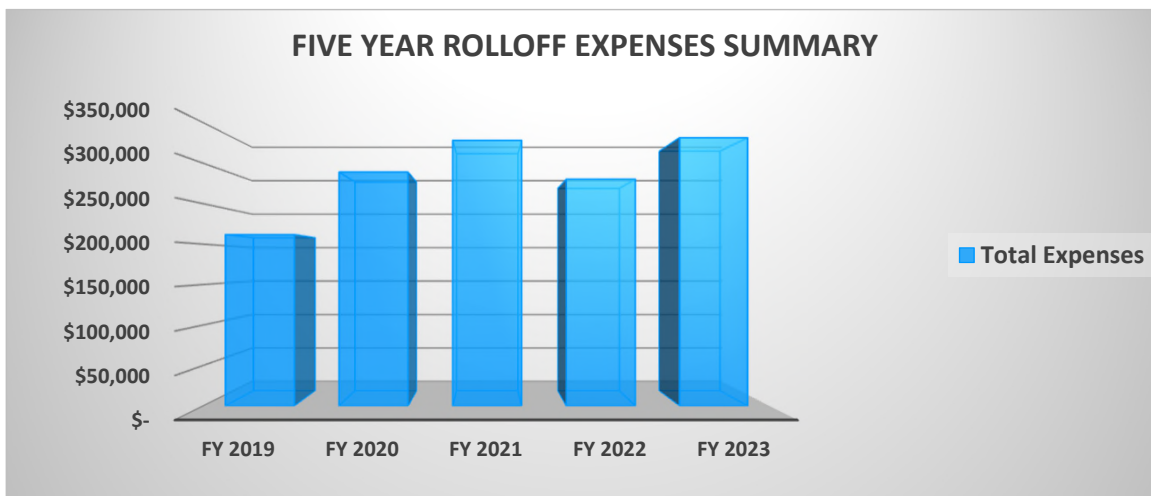
EXPENSES SUMMARY (RESIDENTIAL)

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 248,624 | \$ 250,375 | \$ 264,724 | \$ 333,165 | \$ 353,405 | 6.08% |
| Purchase/Contract Services | \$ 158,166 | \$ 120,068 | \$ 154,909 | \$ 140,410 | \$ 150,715 | 7.34% |
| Supplies | \$ 38,987 | \$ 34,309 | \$ 34,108 | \$ 44,360 | \$ 42,210 | -4.85% |
| Capital Outlay (Minor) | \$ - | \$ - | \$ 15,048 | \$ 20,000 | \$ 25,000 | 0.00% |
| Interfund Dept. Charges | \$ 209,375 | \$ 186,844 | \$ 222,025 | \$ 49,140 | \$ 207,880 | 323.04% |
| Other Costs | \$ 226,154 | \$ 165,322 | \$ 250,873 | \$ 247,000 | \$ 237,700 | -3.77% |
| Non-Operating Expenses | \$ 900,840 | \$ 898,920 | \$ 815,505 | \$ 940,000 | \$ 1,057,665 | 12.52% |
| Total Expenses | \$ 1,782,146 | \$ 1,655,837 | \$ 1,757,192 | \$ 1,774,075 | \$ 2,074,575 | 16.94% |



EXPENSES SUMMARY (ROLLOFF)

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ - | \$ 55,832 | \$ 59,267 | \$ 56,698 | \$ 61,405 | 8.30% |
| Purchase/Contract Services | \$ 38,223 | \$ 31,288 | \$ 51,045 | \$ 32,445 | \$ 38,400 | 18.35% |
| Supplies | \$ 15,269 | \$ 15,999 | \$ 12,082 | \$ 15,825 | \$ 16,150 | 2.05% |
| Capital Outlay (Minor) | \$ - | \$ 46,390 | \$ - | \$ - | \$ 75,000 | 0.00% |
| Interfund Dept. Charges | \$ - | \$ 12,483 | \$ 211 | \$ 215 | \$ 360 | 67.44% |
| Other Costs | \$ 158,329 | \$ 127,005 | \$ 205,566 | \$ 175,000 | \$ 140,200 | -19.89% |
| Total Expenses | \$ 211,821 | \$ 288,997 | \$ 328,171 | \$ 280,183 | \$ 331,515 | 18.32% |



| EXPENSES SUMMARY (YARDWASTE) | | | | | | |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------|
| | Actual | Actual | Actual | Budgeted | Budgeted | Percentage |
| | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Inc./Dec. |
| Personal Services/Benefits | \$ 341,921 | \$ 371,347 | \$ 385,477 | \$ 390,209 | \$ 461,940 | 18.38% |
| Purchase/Contract Services | \$ 99,669 | \$ 108,503 | \$ 101,167 | \$ 99,515 | \$ 111,140 | 11.68% |
| Supplies | \$ 36,944 | \$ 44,167 | \$ 37,135 | \$ 43,825 | \$ 46,375 | 5.82% |
| Capital Outlay | | | \$ 14,700 | \$ - | \$ - | #DIV/0! |
| Interfund Dept. Charges | \$ 66,978 | \$ 60,839 | \$ 60,852 | \$ 76,495 | \$ 62,310 | -18.54% |
| Other Costs | \$ 108,371 | \$ 83,400 | \$ 111,061 | \$ 120,000 | \$ 105,100 | -12.42% |
| Total Expenses | \$ 653,883 | \$ 668,256 | \$ 710,392 | \$ 730,044 | \$ 786,865 | 7.78% |



FUND 541 - SOLID WASTE COLLECTION FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|---|---|---------------------|---------------------|---------------------|
| OPERATING REVENUES: | | | | |
| 33 | INTERGOVERNMENTAL REVENUES | | | |
| 3380000 | Intergovernmental Revenues | \$ 22,372 | \$ - | \$ - |
| | TOTAL INTERGOVERNMENTAL REVENUE | \$ 22,372 | \$ - | \$ - |
| Refuse Collection | | | | |
| CHARGES FOR SERVICES | | | | |
| 34 | <i>Refuse Collection Charges</i> | | | |
| 3441101 | Residential Refuse Collection Charge | \$ 930,894 | \$ 800,000 | \$ 970,000 |
| 3441102 | Commercial Refuse Collection Charge | \$ 102,396 | \$ 90,000 | \$ 115,000 |
| 3441103 | Refuse Administrative Fee | \$ 30 | \$ - | \$ - |
| 3441104 | Commercial Dumpster Fee | \$ 1,052,779 | \$ 900,000 | \$ 1,130,000 |
| 3441105 | Commercial Dumpster Extra Fee | \$ 6,175 | \$ 3,700 | \$ 5,000 |
| 3441106 | City Polycart Fee (Tippage Fees) | \$ 325,990 | \$ 310,000 | \$ 335,000 |
| 3441107 | Residential Dumpster Fee | \$ 1,497,632 | \$ 1,180,000 | \$ 1,545,115 |
| 3441108 | Purchase of Polycarts | \$ 69 | \$ - | \$ - |
| 3441109 | Yard Waste Refuse Collection | \$ 286,171 | \$ 250,000 | \$ 300,000 |
| 3441200 | Rolloff Tippage Fees | \$ 220,548 | \$ 130,000 | \$ 220,000 |
| 3441201 | Rolloff Collection Fees | \$ 196,862 | \$ 100,000 | \$ 200,000 |
| | <i>Sub-total: Refuse Collection Charges</i> | \$ 4,619,545 | \$ 3,763,700 | \$ 4,820,115 |
| 3441901 | Late Payment P & I: Collection | \$ 63,294 | \$ 49,277 | \$ 70,000 |
| | <i>Sub-total: Other Fees</i> | \$ 63,294 | \$ 49,277 | \$ 70,000 |
| | TOTAL CHARGES FOR SERVICE | \$ 4,682,839 | \$ 3,812,977 | \$ 4,890,115 |
| | TOTAL OPERATING REVENUES | \$ 4,705,211 | \$ 3,812,977 | \$ 4,890,115 |
| OPERATING EXPENSES: | | | | |
| DEPT - 4521 - COMMERCIAL REFUSE COLLECTION | | | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 109,004 | \$ 112,443 | \$ 120,950 |
| 5113001 | Overtime | \$ 31,727 | \$ 20,000 | \$ 28,000 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 140,732 | \$ 132,443 | \$ 148,950 |
| 5122001 | Social Security (FICA) Contributions | \$ 10,022 | \$ 10,132 | \$ 11,395 |
| 5124001 | Retirement Contributions | \$ (2,021) | \$ 10,595 | \$ 14,895 |
| 5127001 | Workers Compensation | \$ 9,781 | \$ 9,415 | \$ 10,175 |
| 5129002 | Employee Drug Screening Test | \$ 210 | \$ - | \$ - |
| | <i>Sub-total: Employee Benefits</i> | \$ 17,992 | \$ 30,142 | \$ 36,465 |
| | TOTAL PERSONAL SERVICES | \$ 158,724 | \$ 162,585 | \$ 185,415 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222001 | Rep. and Maint. (Equipment) | \$ 8,056 | \$ 25,000 | \$ 12,000 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 73,709 | \$ 60,000 | \$ 65,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 54,141 | \$ 60,000 | \$ 65,000 |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 1,169 | \$ 1,000 | \$ 1,500 |
| 5222103 | Rep. and Maint. Computers | \$ 685 | \$ 680 | \$ 680 |
| 5223200 | Rentals | \$ 228 | \$ - | \$ - |
| | <i>Sub-total: Property Services</i> | \$ 137,989 | \$ 146,680 | \$ 144,180 |
| 5231001 | Insurance, Other than Benefits | \$ 20,588 | \$ 22,075 | \$ 25,205 |
| 5232001 | Communication Devices/Service | \$ 3,420 | \$ 3,410 | \$ 2,700 |
| 5233001 | Advertising | \$ - | \$ 100 | \$ - |
| 5235001 | Travel | \$ - | \$ 200 | \$ - |
| 5236001 | Dues and Fees | \$ 583 | \$ 400 | \$ 500 |

FUND 541 - SOLID WASTE COLLECTION FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 5237001 | Education and Training | \$ - | \$ 400 | \$ - |
| | <i>Sub-total: Other Purchased Services</i> | \$ 24,591 | \$ 26,585 | \$ 28,405 |
| | TOTAL PURCHASED SERVICES | \$ 162,580 | \$ 173,265 | \$ 172,585 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 666 | \$ 600 | \$ 750 |
| 5311003 | Chemicals | \$ 1,440 | \$ 1,600 | \$ 1,600 |
| 5311005 | Uniforms | \$ 2,050 | \$ 1,875 | \$ 1,950 |
| 5312300 | Electricity | \$ 8,570 | \$ 8,500 | \$ 8,500 |
| 5312700 | Gasoline/Diesel/CNG | \$ 32,546 | \$ 39,000 | \$ 36,500 |
| 5316001 | Small Tools and Equipment | \$ 122 | \$ 600 | \$ 600 |
| | TOTAL SUPPLIES | \$ 45,394 | \$ 52,175 | \$ 49,900 |
| 54 | CAPITAL OUTLAY | | | |
| 5425001 | Other Equipment | \$ 38,130 | \$ 60,000 | \$ 75,000 |
| | TOTAL CAPITAL OUTLAY | \$ 38,130 | \$ 60,000 | \$ 75,000 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510005 | Indirect Cost Allocation - GIS | \$ 4,510 | \$ 4,760 | \$ 1,500 |
| 5524001 | Self-funded Insurance (Medical) | \$ 24,025 | \$ 27,190 | \$ 30,890 |
| 5524002 | Life and Disability | \$ 492 | \$ 585 | \$ 625 |
| 5524003 | Wellness Program | \$ 165 | \$ 165 | \$ 575 |
| 5524004 | OPEB | \$ 10,631 | \$ 1,950 | \$ 1,950 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 39,823 | \$ 34,650 | \$ 35,540 |
| 57 | OTHER COSTS | | | |
| 5733000 | Solid Waste Disposal Fees | \$ 607,846 | \$ 545,000 | \$ 600,000 |
| 5734001 | Miscellaneous Expenses | \$ 2,016 | \$ 1,000 | \$ 2,000 |
| | TOTAL OTHER COSTS | \$ 609,862 | \$ 546,000 | \$ 602,000 |
| | Sub-total Commercial Expenses | \$ 1,054,513 | \$ 1,028,675 | \$ 1,120,440 |
| | DEPT - 4522 - RESIDENTIAL REFUSE COLLECTION | | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 199,024 | \$ 258,694 | \$ 269,980 |
| 5113001 | Overtime | \$ 7,060 | \$ 13,000 | \$ 13,000 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 206,084 | \$ 271,694 | \$ 282,980 |
| 5122001 | Social Security (FICA) Contributions | \$ 15,033 | \$ 20,785 | \$ 21,650 |
| 5124001 | Retirement Contributions | \$ 23,318 | \$ 21,736 | \$ 28,300 |
| 5127001 | Workers Compensation | \$ 19,689 | \$ 18,950 | \$ 20,475 |
| 5129002 | Employee Drug Screening Tests | \$ 600 | \$ - | \$ - |
| | <i>Sub-total: Employee Benefits</i> | \$ 58,640 | \$ 61,471 | \$ 70,425 |
| | TOTAL PERSONAL SERVICES | \$ 264,724 | \$ 333,165 | \$ 353,405 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222001 | Rep. and Maint. (Equipment) | \$ - | \$ - | \$ 1,000 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 81,008 | \$ 60,000 | \$ 65,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 40,838 | \$ 45,000 | \$ 45,000 |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 540 | \$ 750 | \$ 1,500 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 1,602 | \$ 1,550 | \$ 1,600 |
| 5222103 | Rep. and Maint. Computers | \$ 4,145 | \$ 4,195 | \$ 4,505 |
| | <i>Sub-total: Property Services</i> | \$ 128,133 | \$ 111,495 | \$ 118,605 |
| 5231001 | Insurance, Other than Benefits | \$ 19,374 | \$ 20,855 | \$ 21,490 |
| 5232001 | Communication Devices/Service | \$ 5,826 | \$ 5,810 | \$ 5,120 |

FUND 541 - SOLID WASTE COLLECTION FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---|----------------|----------------|----------------|
| 5233001 | Advertising | \$ 80 | \$ 100 | \$ - |
| 5235001 | Travel | \$ - | \$ 750 | \$ 2,000 |
| 5236001 | Dues and Fees | \$ 698 | \$ 650 | \$ 2,000 |
| 5237001 | Education and Training | \$ 798 | \$ 750 | \$ 1,500 |
| | <i>Sub-total: Other Purchased Services</i> | \$ 26,776 | \$ 28,915 | \$ 32,110 |
| | TOTAL PURCHASED SERVICES | \$ 154,909 | \$ 140,410 | \$ 150,715 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 1,519 | \$ 800 | \$ 1,000 |
| 5311002 | Parts and Materials | \$ 3,498 | \$ 3,500 | \$ 3,800 |
| 5311003 | Chemicals | \$ 889 | \$ 1,000 | \$ 1,100 |
| 5311005 | Uniforms | \$ 2,693 | \$ 3,750 | \$ 4,000 |
| 5312700 | Gasoline/Diesel/CNG | \$ 22,202 | \$ 32,000 | \$ 29,000 |
| 5312800 | Stormwater | \$ 2,910 | \$ 2,910 | \$ 2,910 |
| 5316001 | Small Tools and Equipment | \$ 397 | \$ 400 | \$ 400 |
| | TOTAL SUPPLIES | \$ 34,108 | \$ 44,360 | \$ 42,210 |
| 54 | CAPITAL OUTLAY | | | |
| 5425001 | Other Equipment | \$ 15,048 | \$ 20,000 | \$ 25,000 |
| | TOTAL CAPITAL OUTLAY | \$ 15,048 | \$ 20,000 | \$ 25,000 |
| 55 | INTERFUND/INTERDEPT CHARGES | | | |
| 5510004 | Indirect Cost Allocation for Customer Service | \$ 151,880 | \$ - | \$ 158,970 |
| 5510005 | Indirect Cost Allocation for GIS | \$ 13,525 | \$ 14,275 | \$ 4,500 |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 3,280 |
| 5524001 | Self-funded Insurance (Medical) | \$ 55,140 | \$ 30,505 | \$ 35,125 |
| 5524002 | Life and Disability | \$ 1,095 | \$ 1,375 | \$ 1,415 |
| 5524003 | Wellness Program | \$ 385 | \$ 385 | \$ 1,340 |
| 5524004 | OPEB | \$ - | \$ 2,600 | \$ 3,250 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 222,025 | \$ 49,140 | \$ 207,880 |
| 57 | OTHER COSTS | | | |
| 5733000 | Solid Waste Disposal Fees | \$ 224,601 | \$ 230,000 | \$ 220,000 |
| 5734001 | Miscellaneous Expenses | \$ 2,265 | \$ 1,500 | \$ 1,800 |
| 5740001 | Bad Debts | \$ 23,108 | \$ 15,000 | \$ 15,000 |
| 5741001 | Collection Costs | \$ 899 | \$ 500 | \$ 900 |
| | TOTAL OTHER COSTS | \$ 250,873 | \$ 247,000 | \$ 237,700 |
| | Sub-total Residential Expenses | \$ 941,687 | \$ 834,075 | \$ 1,016,910 |
| | DEPT - 4523 - ROLLOFF COLLECTION | | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 36,319 | \$ 34,408 | \$ 37,280 |
| 5113001 | Overtime | \$ 10,317 | \$ 10,000 | \$ 10,000 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 46,637 | \$ 44,408 | \$ 47,280 |
| 5122001 | Social Security (FICA) Contributions | \$ 3,482 | \$ 3,397 | \$ 3,620 |
| 5124001 | Retirement Contributions | \$ 3,818 | \$ 3,553 | \$ 4,730 |
| 5127001 | Workers Compensation | \$ 5,331 | \$ 5,340 | \$ 5,775 |
| | <i>Sub-total: Employee Benefits</i> | \$ 12,630 | \$ 12,290 | \$ 14,125 |
| | TOTAL PERSONAL SERVICES | \$ 59,267 | \$ 56,698 | \$ 61,405 |

FUND 541 - SOLID WASTE COLLECTION FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222001 | Rep. and Maint. (Equipment) | \$ 6 | \$ 100 | \$ 100 |
| 5222002 | Rep. and Maint. (Vehicle Parts) | \$ 31,946 | \$ 12,000 | \$ 15,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 15,811 | \$ 13,000 | \$ 15,000 |
| | <i>Sub-total: Property Services</i> | \$ 47,763 | \$ 25,100 | \$ 30,100 |
| 5231001 | Insurance, Other than Benefits | \$ 55 | \$ 4,545 | \$ 6,015 |
| 5232001 | Communication Devices/Service | \$ 3,228 | \$ 2,800 | \$ 2,285 |
| 5233001 | Advertising | \$ - | \$ - | \$ - |
| 5238501 | Contract Labor/Services | \$ - | \$ - | \$ - |
| | <i>Sub-total: Other Purchased Services</i> | \$ 3,283 | \$ 7,345 | \$ 8,300 |
| | TOTAL PURCHASED SERVICES | \$ 51,045 | \$ 32,445 | \$ 38,400 |
| 53 | SUPPLIES | | | |
| 5311001 | Office Supplies/General Supplies | \$ 55 | \$ 100 | \$ - |
| 5311002 | Parts and Material | \$ - | \$ - | \$ - |
| 5311003 | Chemicals | \$ - | \$ - | \$ 300 |
| 5311005 | Uniforms | \$ 719 | \$ 625 | \$ 650 |
| 5312700 | Gasoline/Diesel | \$ 11,283 | \$ 15,000 | \$ 15,000 |
| 5316001 | Small Tools and Equipment | \$ 25 | \$ 100 | \$ 200 |
| | TOTAL SUPPLIES | \$ 12,082 | \$ 15,825 | \$ 16,150 |
| 54 | CAPITAL OUTLAY | | | |
| 5425001 | Other Equipment | \$ - | \$ - | \$ 75,000 |
| | TOTAL CAPITAL OUTLAY | \$ - | \$ - | \$ 75,000 |
| 55 | INTERFUND/INTERDEPT CHARGES | | | |
| 5524002 | Life and Disability | \$ 156 | \$ 160 | \$ 165 |
| 5524003 | Wellness Program | \$ 55 | \$ 55 | \$ 195 |
| 5524004 | OPEB | \$ - | \$ - | \$ - |
| | TOTAL INTERFUND/INTERDEPT. | \$ 211 | \$ 215 | \$ 360 |
| 57 | OTHER COSTS | | | |
| 5733000 | Solid Waste Disposal Fees | \$ 205,336 | \$ 175,000 | \$ 140,000 |
| 5734001 | Miscellaneous Expenses | \$ 230 | \$ - | \$ 200 |
| | TOTAL OTHER COSTS | \$ 205,566 | \$ 175,000 | \$ 140,200 |
| | Sub-total Rolloff Expenses | \$ 328,171 | \$ 280,183 | \$ 331,515 |
| | DEPT - 4585 - YARD WASTE COLLECTION | | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 277,358 | \$ 285,356 | \$ 339,220 |
| 5113001 | Overtime | \$ 33,190 | \$ 30,000 | \$ 30,000 |
| | <i>Sub-total: Salaries and Wages</i> | \$ 310,548 | \$ 315,356 | \$ 369,220 |
| 5122001 | Social Security (FICA) Contributions | \$ 21,542 | \$ 24,125 | \$ 28,245 |
| 5124001 | Retirement Contributions | \$ 26,196 | \$ 25,228 | \$ 36,925 |
| 5127001 | Workers Compensation | \$ 26,491 | \$ 25,500 | \$ 27,550 |
| 5129002 | Employee Drug Screening Tests | \$ 700 | \$ - | \$ - |
| | <i>Sub-total: Employee Benefits</i> | \$ 74,929 | \$ 74,853 | \$ 92,720 |
| | TOTAL PERSONAL SERVICES | \$ 385,477 | \$ 390,209 | \$ 461,940 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222001 | Rep. and Maint. (Equipment) | \$ 23 | \$ - | \$ 2,500 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 31,262 | \$ 40,000 | \$ 50,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 51,689 | \$ 40,000 | \$ 40,000 |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 102 | \$ 500 | \$ 500 |

FUND 541 - SOLID WASTE COLLECTION FUND

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|--|----------------|----------------|----------------|
| 5222103 | Rep. and Maint. Computers | \$ 1,135 | \$ 1,135 | \$ 1,135 |
| | <i>Sub-total: Property Services</i> | \$ 84,210 | \$ 81,635 | \$ 94,135 |
| 5231001 | Insurance, Other than Benefits | \$ 10,963 | \$ 11,775 | \$ 13,195 |
| 5232001 | Communication Devices/Service | \$ 5,993 | \$ 5,605 | \$ 3,810 |
| 5237001 | Education and Training | \$ - | \$ 500 | \$ - |
| | <i>Sub-total: Other Purchased Services</i> | \$ 16,956 | \$ 17,880 | \$ 17,005 |
| | TOTAL PURCHASED SERVICES | \$ 101,167 | \$ 99,515 | \$ 111,140 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 540 | \$ 550 | \$ 550 |
| 5311003 | Chemicals | \$ - | \$ 300 | \$ 600 |
| 5311005 | Uniforms | \$ 3,965 | \$ 5,625 | \$ 5,875 |
| 5312700 | Gasoline/Diesel/CNG | \$ 32,279 | \$ 37,000 | \$ 39,000 |
| 5316001 | Small Tools and Equipment | \$ 350 | \$ 350 | \$ 350 |
| | TOTAL SUPPLIES | \$ 37,135 | \$ 43,825 | \$ 46,375 |
| 54 | CAPITAL OUTLAY | | | |
| | Other Equipment | \$ 14,700 | \$ - | \$ - |
| | TOTAL CAPITAL OUTLAY | \$ 14,700 | \$ - | \$ - |
| 55 | INTERFUND/INTERDEPT CHARGES | | | |
| 5510005 | Indirect Cost Allocation - GIS | \$ 4,510 | \$ 4,760 | \$ 1,500 |
| 5524001 | Self-funded Insurance (Medical) | \$ 54,520 | \$ 65,210 | \$ 52,790 |
| 5524002 | Life and Disability | \$ 1,382 | \$ 1,535 | \$ 1,750 |
| 5524003 | Wellness Program | \$ 440 | \$ 440 | \$ 1,720 |
| 5524004 | OPEB | \$ - | \$ 4,550 | \$ 4,550 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 60,852 | \$ 76,495 | \$ 62,310 |
| 57 | OTHER COSTS | | | |
| 5733000 | Solid Waste Disposal Fees | \$ 110,509 | \$ 120,000 | \$ 105,000 |
| 5734001 | Miscellaneous Expenses | \$ 553 | \$ - | \$ 100 |
| | TOTAL OTHER COSTS | \$ 111,061 | \$ 120,000 | \$ 105,100 |
| | Sub-total Yard Waste Expenses | \$ 710,392 | \$ 730,044 | \$ 786,865 |
| 3890300 | Sale of Scrap | \$ 10,806 | \$ - | \$ - |
| 3912005 | Transfer from 2013 SPLOST | \$ 310,699 | \$ - | \$ - |
| | TOTAL NON-OPERATING REVENUES | \$ 321,505 | \$ - | \$ - |
| | TOTAL NON-OPERATING REVENUES | \$ 321,505 | \$ - | \$ - |
| 61 | NON-OPERATING EXPENSES | | | |
| 9000-6110001 | Transfer to General Fund | \$ 750,000 | \$ 900,000 | \$ 1,010,000 |
| 9000-6110002 | Transfer to Health Insurance Fund | \$ 9,505 | \$ - | \$ 7,665 |
| 9000-6110500 | Transfer to Central Services | \$ 56,000 | \$ 40,000 | \$ 40,000 |
| | TOTAL NON-OPERATING EXPENSES | \$ 815,505 | \$ 940,000 | \$ 1,057,665 |



TAB 30

542 Solid Waste Disposal Fund

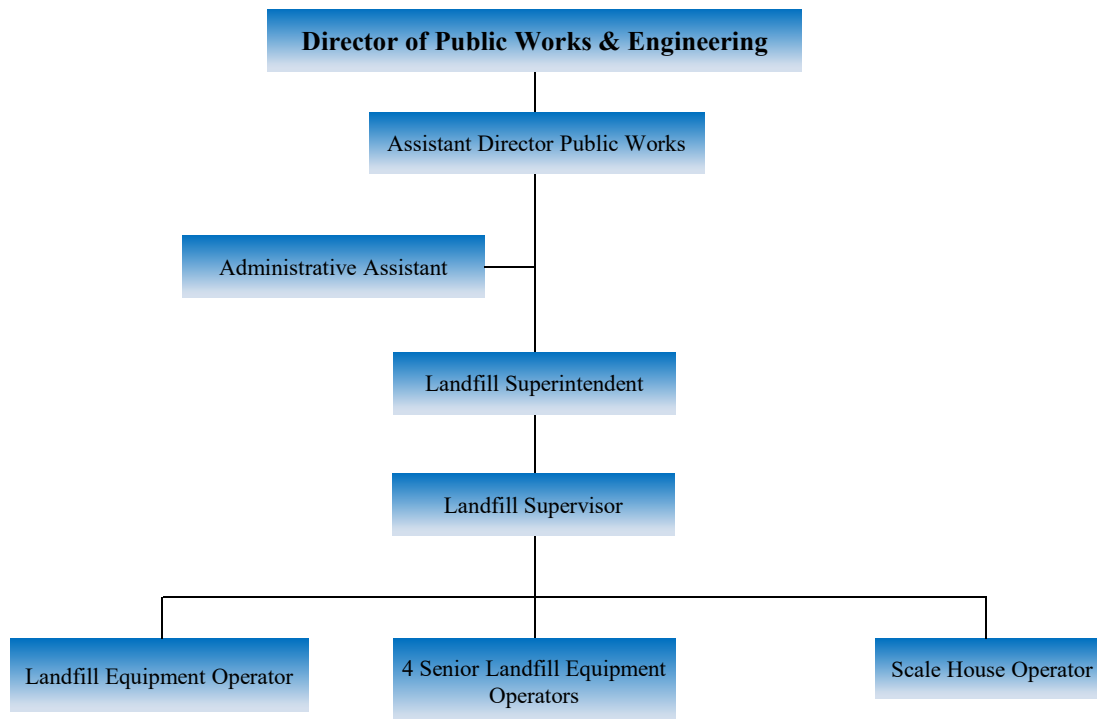
FUND - 542 - SOLID WASTE DISPOSAL FUND

DEPT - 4530

This fund accounts for the receipts and disbursements to operate the jointly owned City/County transfer station, inert landfill and the post-closure costs for the closed landfill located on Landfill Rd off North Main St. Included are the costs to transport and dispose of the solid waste at the Broadhurst landfill near Jesup, GA and scrap tires with Quality Tire near Jackson, GA. Both transportation services are provided by contract with a local trucking company. The cost of transportation is currently equivalent to approximately \$13.39 per ton. The disposal agreement with Broadhurst Environmental was renewed in 2018, resulting in a stabilization of the tipping fees to a proposed rate of \$25.92 per ton with an inflationary index included in this agreement. The disposal agreement with Quality Tire was renewed in 2014, resulting in a tippage fee of \$130 per ton for scrap tire disposal.

SPLOST funds are appropriated to pay the post-closure costs and cover of the disposal fees at the Broadhurst Environmental Landfill. Without these SPLOST funds, this fund would have significantly higher tippage fees or would have to be subsidized by additional property taxes. If the tippage fees become too high the result would likely be an increase in illegal dumping which would create public health concerns and aesthetics problems for the community.

The operation of the transfer station, inert landfill, closed Lakeview Landfill and the operation of the methane gas extraction system are under the direction of the Landfill Superintendent who, in coordination with the City's solid waste engineering consultant, is responsible for all post-closure regulatory compliance issues to keep the closed landfill in full compliance with US Environmental Protection Agency and Georgia Environmental Protection Division rules and regulations.



STATEMENT OF SERVICE

To manage the solid waste disposal division as a resource for the entire community. Promote sustainability and an environmentally sound and cost effective operation with the funds collected. To reduce the amount of waste in all categories by promoting individual and corporate responsibility. To provide a clean, stable work environment for all employees and the public.

| GOALS | | FY 2022 STATUS | FY 2023 PROJECTED |
|---|--|----------------|-------------------|
| FY 2023 | | | |
| 1. Maintain a healthy environment by properly disposing of all solid waste, yard debris, scrap tires and white goods (scrap metal) | | Completed | Completed |
| 2. Educate the public and private sectors of our community through educational tours of the solid waste disposal facility and Inert Landfill. | | Completed | Completed |
| 3. Continue to build the inert landfill in an environmentally friendly way and according to EPD guidelines. Life expectancy 7 years | | Completed | Completed |
| 4. Purchase land to the north of the current inert landfill for future generations. Approximaely 25-30 life span | | Completed | Completed |

OBJECTIVES FOR FISCAL YEAR 2023

1. Continue research to find alternatives to deal with the volume of yard waste being disposed of in the Inert Landfill.
2. Explore additional ways to further reduce the total tons of waste that is transported to the Broadhurst Landfill Facility for disposal (waste stream reduction).
3. Stay in compliance and up to date on all state and federal EPD compliance guidelines and to operate all sites within those guidelines.
4. Increase the amount of tours given to GSU and local High School students to increase their knowledge of sound solid waste disposal practices particularly with emphasis on the inert landfill, transfer station, and recycling center.

PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|---|------------------------|------------------------|------------------------|---------------------------|------------------------|
| Animals | 5 | 5 | 5 | 5 | 5 |
| Bulkwaste | 14,200 | 15,000 | 15,000 | 15,500 | 15,000 |
| Cardboard | 1,000 | 1,000 | 1,000 | 1,000 | - |
| Cover dirt | 25 | 25 | 25 | 25 | - |
| Demolition | 11,800 | 12,000 | 12,300 | 13,500 | 14,000 |
| Household | 32,400 | 34,000 | 34,500 | 33,500 | 34,000 |
| Inert | 7,400 | 7,400 | 7,400 | 8,000 | 8,500 |
| Paper | 400 | 425 | 425 | 425 | - |
| Sweepings | 425 | 500 | 500 | 350 | 350 |
| Tires | 275 | 300 | 300 | 375 | 425 |
| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
| Total tons disposed of in Inert Landfill | 7,850 | 8,400 | 8,500 | 8,000 | 8,500 |
| Total tons transported to Broadhurst Landfill | 58,500 | 61,500 | 61,500 | 62,500 | 63,000 |

EXPENSES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|---------------------------------|
| Personal Services/Benefits | \$ 256,507 | \$ 527,672 | \$ 338,548 | \$ 392,808 | \$ 426,900 | 8.68% |
| Purchase/Contract Services | \$ 212,349 | \$ 275,796 | \$ 221,345 | \$ 234,000 | \$ 256,740 | 9.72% |
| Supplies | \$ 34,119 | \$ 65,910 | \$ 49,847 | \$ 60,150 | \$ 60,900 | 1.25% |
| Capital Outlay (Minor) | \$ 210 | \$ 686 | \$ - | \$ 4,000 | \$ 16,700 | 317.50% |
| Interfund Dept. Charges | \$ 115,727 | \$ 114,235 | \$ 117,741 | \$ 86,615 | \$ 136,305 | 57.37% |
| Other Costs | \$ 2,444,804 | \$ 2,491,806 | \$ 2,958,574 | \$ 2,506,000 | \$ 2,824,000 | 12.69% |
| Non-Operating Expenses | \$ 363,537 | \$ 362,675 | \$ 435,170 | \$ 414,000 | \$ 419,435 | 1.31% |
| Total Expenses | \$ 3,427,253 | \$ 3,838,780 | \$ 4,121,226 | \$ 3,697,573 | \$ 4,140,980 | 11.99% |



FUND 542 - SOLID WASTE DISPOSAL FUND

DEPT - 4530 - LANDFILL

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------------------------|--|---------------------|---------------------|---------------------|
| OPERATING REVENUES: | | | | |
| 33 | INTERGOVERNMENTAL REVENUE | | | |
| 3380000 | Intergovernmental Revenue | \$ 14,178 | \$ - | \$ - |
| | TOTAL INTERGOVERNMENTAL REVENUE | \$ 14,178 | \$ - | \$ - |
| Landfill/Transfer Station | | | | |
| 34 | CHARGES FOR SERVICES | | | |
| 3441501 | Commercial Tipping Fees | \$ - | \$ - | \$ - |
| 3441502 | Sanitation Contractor Tipping Fees | \$ 419,355 | \$ 425,000 | \$ 430,000 |
| 3441503 | Individuals Tipping Fees | \$ 168,613 | \$ 160,000 | \$ 155,000 |
| 3441504 | Government Agencies Tipping Fees | \$ 1,893,406 | \$ 2,025,000 | \$ 2,275,000 |
| | <i>Sub-total: Landfill/TS Charges</i> | <i>\$ 2,481,374</i> | <i>\$ 2,610,000</i> | <i>\$ 2,860,000</i> |
| 3441901 | Late Payment P and I: Landfill | \$ 8,838 | \$ 5,000 | \$ 10,000 |
| | <i>Sub-total: Other Fees</i> | <i>\$ 8,838</i> | <i>\$ 5,000</i> | <i>\$ 10,000</i> |
| | TOTAL CHARGES FOR SERVICES | \$ 2,490,212 | \$ 2,615,000 | \$ 2,870,000 |
| | TOTAL OPERATING REVENUES | \$ 2,504,389 | \$ 2,615,000 | \$ 2,870,000 |
| OPERATING EXPENSES: | | | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 263,471 | \$ 312,069 | \$ 335,885 |
| 5113001 | Overtime | \$ 11,950 | \$ 10,000 | \$ 10,000 |
| | <i>Sub-total: Salaries and Wages</i> | <i>\$ 275,421</i> | <i>\$ 322,069</i> | <i>\$ 345,885</i> |
| 5122001 | Social Security (FICA) Contributions | \$ 19,341 | \$ 24,638 | \$ 24,460 |
| 5124001 | Retirement Contributions | \$ 22,449 | \$ 25,766 | \$ 34,590 |
| 5127001 | Workers Compensation | \$ 20,982 | \$ 20,335 | \$ 21,965 |
| 5129002 | Employee Drug Screening Tests | \$ 355 | \$ - | \$ - |
| | <i>Sub-total: Employee Benefits</i> | <i>\$ 63,127</i> | <i>\$ 70,739</i> | <i>\$ 81,015</i> |
| | TOTAL PERSONAL SERVICES | \$ 338,548 | \$ 392,808 | \$ 426,900 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222001 | Rep. and Maint. (Equipment) | \$ 32,323 | \$ 60,000 | \$ 70,000 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 13,029 | \$ 7,000 | \$ 15,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 45,710 | \$ 60,000 | \$ 50,000 |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 5,636 | \$ 7,500 | \$ 6,000 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ - | \$ 100 | \$ 200 |
| 5222103 | Rep. and Maint. Computers | \$ 7,155 | \$ 7,255 | \$ 7,875 |
| 5223200 | Rentals | \$ - | \$ 500 | \$ 500 |
| | <i>Sub-total: Property Services</i> | <i>\$ 103,852</i> | <i>\$ 142,355</i> | <i>\$ 149,575</i> |
| 5231001 | Insurance, Other than Benefits | \$ 29,517 | \$ 30,920 | \$ 31,890 |
| 5232001 | Communication Devices/Service | \$ 5,718 | \$ 4,375 | \$ 3,675 |
| 5233001 | Advertising | \$ 602 | \$ - | \$ 250 |
| 5235001 | Travel | \$ - | \$ 750 | \$ 750 |
| 5236001 | Dues and Fees | \$ 849 | \$ 850 | \$ 850 |
| 5237001 | Education and Training | \$ 430 | \$ 750 | \$ 750 |
| 5238501 | Contract Labor/Services | \$ 33,650 | \$ 4,000 | \$ 4,000 |
| 5239007 | Other services: Erosion Control | \$ - | \$ - | \$ - |
| 5239008 | Other services: Tire Disposal | \$ 46,727 | \$ 50,000 | \$ 65,000 |
| | <i>Sub-total: Other Purchased Services</i> | <i>\$ 117,493</i> | <i>\$ 91,645</i> | <i>\$ 107,165</i> |
| | TOTAL PURCHASED SERVICES | \$ 221,345 | \$ 234,000 | \$ 256,740 |

FUND 542 - SOLID WASTE DISPOSAL FUND

DEPT - 4530 - LANDFILL

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---|---------------------|---------------------|---------------------|
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 5,010 | \$ 5,100 | \$ 5,000 |
| 5311002 | Parts and Materials | \$ 245 | \$ 750 | \$ 900 |
| 5311003 | Chemicals | \$ 1,212 | \$ 1,500 | \$ 1,200 |
| 5311005 | Uniforms | \$ 3,431 | \$ 3,200 | \$ 3,200 |
| 5312300 | Electricity | \$ 5,114 | \$ 7,000 | \$ 6,000 |
| 5312400 | Bottled Gas | \$ 23 | \$ 100 | \$ 100 |
| 5312700 | Gasoline/Diesel/CNG | \$ 30,607 | \$ 39,000 | \$ 41,000 |
| 5313001 | Provisions | \$ - | \$ - | \$ - |
| 5316001 | Small Tools and Equipment | \$ 4,206 | \$ 3,500 | \$ 3,500 |
| | TOTAL SUPPLIES | \$ 49,847 | \$ 60,150 | \$ 60,900 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5425001 | Other Equipment | \$ - | \$ 4,000 | \$ 16,700 |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ - | \$ 4,000 | \$ 16,700 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510005 | Indirect Cost Allocation - Customer Service | \$ 39,055 | \$ - | \$ 40,880 |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 2,730 |
| 5524001 | Self-funded Insurance (Medical) | \$ 72,690 | \$ 79,340 | \$ 84,225 |
| 5524002 | Life and Disability | \$ 1,452 | \$ 1,690 | \$ 1,740 |
| 5524003 | Wellness Program | \$ 385 | \$ 385 | \$ 1,530 |
| 5524004 | OPEB | \$ 4,159 | \$ 5,200 | \$ 5,200 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 117,741 | \$ 86,615 | \$ 136,305 |
| 57 | OTHER COSTS | | | |
| 5710103 | Payment to Bulloch County | \$ 122,000 | \$ 122,000 | \$ 122,000 |
| 5733002 | Air Rights | \$ 1,526,805 | \$ 1,500,000 | \$ 1,550,000 |
| 5733003 | Transportation Fees | \$ 873,246 | \$ 875,000 | \$ 1,150,000 |
| 5733004 | Toxic Waste Disposal | \$ 120 | \$ 500 | \$ 500 |
| 5734001 | Miscellaneous Expenses | \$ 1,057 | \$ 1,000 | \$ 1,000 |
| 5740001 | Bad Debts | \$ - | \$ 7,500 | \$ 500 |
| 5790000 | Postclosure Cost | \$ 435,346 | \$ - | \$ - |
| | TOTAL OTHER COSTS | \$ 2,958,574 | \$ 2,506,000 | \$ 2,824,000 |
| | TOTAL OPERATING EXPENSES | \$ 3,686,056 | \$ 3,283,573 | \$ 3,721,545 |
| | NON-OPERATING REVENUES | | | |
| 39 | OTHER FINANCING SOURCES | | | |
| 3912005 | Transfer from 2013 SPLOST | \$ 1,215,620 | \$ - | \$ - |
| 3912010 | Transfer from 2019 SPLOST | \$ 311,185 | \$ 1,082,573 | \$ 2,800,000 |
| 3921001 | Sale of Assets | \$ - | \$ - | \$ - |
| | TOTAL OTHER FINANCING SOURCES | \$ 1,526,805 | \$ 1,082,573 | \$ 2,800,000 |
| | TOTAL NON-OPERATING REVENUES | \$ 1,526,805 | \$ 1,082,573 | \$ 2,800,000 |
| 61 | NON-OPERATING EXPENSES | | | |
| 6110001 | Transfer to General Fund | \$ 374,000 | \$ 374,000 | \$ 374,000 |
| 6110002 | Transfer to Health Insurance Fund | \$ 5,170 | \$ - | \$ 5,435 |
| 6110003 | Transfer to Stormwater Fund | \$ - | \$ - | \$ - |
| 6110500 | Transfer to Central Service Fund | \$ 56,000 | \$ 40,000 | \$ 40,000 |
| | TOTAL NON-OPERATING EXPENSES | \$ 435,170 | \$ 414,000 | \$ 419,435 |

TAB 31

601 Health Insurance Fund

FUND - 601 - HEALTH INSURANCE FUND

DEPT - 1500 - GENERAL ADMINISTRATION

This internal service fund accounts for the receipts and disbursements to operate the City's self-funded health insurance program. The City contracts with a third-party administrator (TPA) to run this program, and advise it on how to determine premiums for both the employer and the employee. The premiums are set to cover three cost components of the plan: the third party administrator's fees; actual medical claims; and the premiums for stop/loss reinsurance.

STATEMENT OF SERVICE

The City's portion of the premiums is budgeted within each budget that has personnel covered by the plan, so that the costs are allocated to the proper fund, department and division.

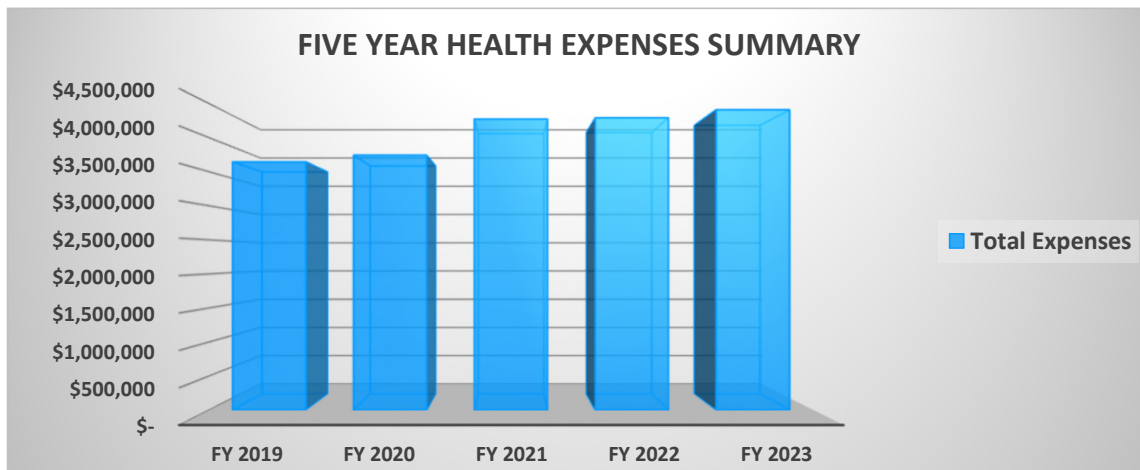
It is critical that adequate reserves be set aside in good claims years, so that when a bad claims year hits, the fund is financially strong. This removes the possibility of spikes in rates for both the City and its employees, or serious cuts in the level of benefits provided.

PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|--|------------------------|------------------------|------------------------|---------------------------|------------------------|
| Number of total full time employee positions | 312 | 322 | 323 | 332 | 343 |
| Number of total full time employee vacancies | 51 | 44 | 45 | 50 | 40 |
| Number of eligible employees | 312 | 322 | 323 | 332 | 300 |
| Number of retired employees covered | 6 | 6 | 10 | 17 | 20 |
| Number of employees with single coverage | 114 | 127 | 118 | 115 | 99 |
| Number of employees with family coverage | 143 | 167 | 177 | 170 | 161 |
| Percentage of eligible employees enrolled in the program | 82% | 91% | 91% | 86% | 87% |
| Total number of covered lives including dependents | 773 | 636 | 650 | 650 | 618 |
| Total Expenses | \$ 3,644,092 | \$ 3,742,558 | \$ 4,270,461 | \$ 4,290,120 | \$ 4,407,500 |
| Average annual expense per covered life | \$ 4,714 | \$ 5,885 | \$ 6,569.94 | \$ 6,600 | \$ 7,132 |
| Average annual expense per eligible employee | \$ 11,679.78 | \$ 11,622.85 | \$ 13,221.24 | \$ 12,922 | \$ 14,692 |
| Average annual expense per covered employee | \$ 14,179 | \$ 12,730 | \$ 14,476 | \$ 15,053 | \$ 16,952 |

EXPENSES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|-------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|---------------------------------|
| Interfund Dept. Charges | \$ 3,644,092 | \$ 3,742,558 | \$ 4,270,461 | \$ 4,290,120 | \$ 4,407,500 | 2.74% |
| Total Expenses | \$ 3,644,092 | \$ 3,742,558 | \$ 4,270,461 | \$ 4,290,120 | \$ 4,407,500 | 2.74% |



FUND 601 - HEALTH INSURANCE FUND

DEPT - 1500 - GENERAL ADMINISTRATION

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|--------------------------------------|---|---------------------|---------------------|---------------------|
| OPERATING REVENUES: | | | | |
| 3492001 | Health Premiums - Employer | \$ 2,607,904 | \$ 3,129,925 | \$ 3,099,700 |
| 3492002 | Health Premiums - Employee | \$ 912,041 | \$ 979,280 | \$ 978,670 |
| 3492003 | Flex Account | \$ 137,105 | \$ 138,120 | \$ 140,000 |
| 3492005 | Contribution to Reserves | \$ 12,035 | \$ - | \$ - |
| 3492006 | Clinic Copays | \$ 1,762 | \$ 1,500 | \$ 1,500 |
| TOTAL OPERATING REVENUES | | \$ 3,670,847 | \$ 4,248,825 | \$ 4,219,870 |
| OPERATING EXPENSES: | | | | |
| 5521001 | Administrative Fees | \$ 171,653 | \$ 175,000 | \$ 150,000 |
| 5521002 | Flex Account Fees | \$ 4,715 | \$ 5,000 | \$ 5,000 |
| 5521101 | Clinic Administration Fees | \$ 230,726 | \$ 235,000 | \$ 235,000 |
| 5522001 | Health Insurance Claims | \$ 3,723,833 | \$ 3,735,000 | \$ 3,875,000 |
| 5523001 | Flex Account Expenses | \$ 138,086 | \$ 138,120 | \$ 140,000 |
| 5734001 | Miscellaneous Expense | \$ 1,448 | \$ 2,000 | \$ 2,500 |
| TOTAL OPERATING EXPENSES | | \$ 4,270,461 | \$ 4,290,120 | \$ 4,407,500 |
| NON-OPERATING REVENUES | | | | |
| 39 OTHER FINANCING SOURCES | | | | |
| 3912001 | Transfer In - General Fund | \$ 101,745 | \$ - | \$ 98,255 |
| 3912008 | Transfer In - Fire Fund | \$ 28,845 | \$ - | \$ 32,090 |
| 3912009 | Transfer In - Central Services Fund | \$ 3,415 | \$ - | \$ 2,720 |
| 3912100 | Transfer In - Natural Gas Fund | \$ 5,630 | \$ - | \$ 7,660 |
| 3912200 | Transfer In - Water and Sewer Fund | \$ 36,185 | \$ - | \$ 37,320 |
| 3912300 | Transfer In - Solid Waste Disposal Fund | \$ 5,170 | \$ - | \$ 5,435 |
| 3912400 | Transfer In - Solid Waste Collection Fund | \$ 9,505 | \$ - | \$ 7,665 |
| 3912600 | Transfer In - Stormwater Fund | \$ 5,630 | \$ - | \$ 4,210 |
| 3912806 | Transfer In - Fleet Fund | \$ 3,875 | \$ - | \$ 4,735 |
| TOTAL OTHER FINANCING SOURCES | | \$ 200,000 | \$ - | \$ 200,090 |
| TOTAL NON-OPERATING REVENUES | | \$ 200,000 | \$ - | \$ 200,090 |

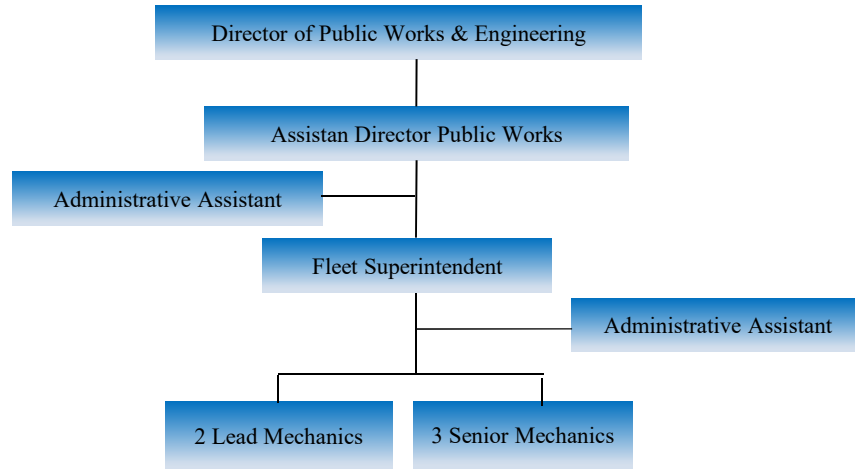
TAB 32

602 Fleet Management Fund

FUND - 602 - FLEET MANAGEMENT FUND

DEPT - 4900

This fund accounts for the receipts and disbursements to operate the City's centralized vehicle and equipment fleet maintenance program. The Fleet Management operation is a true internal service fund with all costs, including depreciation, charged to the using departments through labor, parts, and overhead charges just like a commercial garage. This reflects the true cost to each fund, department, and division.



STATEMENT OF SERVICE

For FY 2023, each General Fund user will be charged a \$65.00 per hour service rate. The Fire Department rate is \$65.00 per service hour. Enterprise fund users will be charged a \$65.00 per hour service rate. These rates will continue to be evaluated semi-annually for adjustment, as needed. There will continue to be a 10% mark-up on parts, 20% mark-up sublet work, and 5% mark-up for shop supplies. Computerized records of all maintenance on each piece of equipment will continue to be maintained and a preventive maintenance schedule, as established in conjunction with each department, will be continued. This, in conjunction with routine training, has resulted in more dependable equipment and vehicle service resulting in extended usage, reduced downtime and reduced life cycle costs.

| | GOALS | FY 2022 STATUS | FY 2023 PROJECTED |
|----------------|---|-----------------------|--------------------------|
| FY 2022 | | | |
| | 1. Provide superior preventative and unscheduled maintenance of the City fleet with rates below private market labor rates. | Ongoing | Ongoing |
| | 2. Keep all city vehicles and equipment operating in a safe and efficient manner with minimal downtime. | Ongoing | Ongoing |
| | 3. Provide technical support and guidance for all departments. | Ongoing | Ongoing |
| FY 2023 | | | |
| | 1. Explore additional ways to reduce sublets/outsourcing to provide quicker response and lower customer maintenance costs. | Ongoing | Ongoing |

OBJECTIVES FOR FISCAL YEAR 2023

1. Continue to complete maintenance and repairs on all city vehicles and equipment in a timely and safe manner.
2. Continue to remain available at all times and continue to provide open communication with all city departments.
3. Reduce the costs incurred by sublet work by remaining current with equipment and technology solutions.
4. Continue to improve knowledge and certification of mechanics by providing training opportunities.
5. Continue to improve knowledge and provide all training necessary to support the city's CNG and alternative fuels initiative.
6. Continue to encourage certified specialized training of mechanics for maintenance of public safety vehicles and equipment.

PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|---|------------------------|------------------------|------------------------|---------------------------|------------------------|
| Total number of vehicle and equipment in City fleet | 527 | 528 | 531 | 557 | 559 |
| Number of police patrol vehicles | 68 | 70 | 73 | 68 | 67 |
| Number of other automobiles in fleet | 22 | 30 | 32 | 37 | 10 |
| Number of pickup trucks in fleet | 64 | 48 | 68 | 75 | 75 |
| Number of midsize trucks in fleet | 53 | 47 | 44 | Delete | - |
| Number of heavy duty trucks in fleet | 54 | 55 | 48 | 119 | 51 |
| Number of fire trucks | 12 | 12 | 11 | 11 | 11 |
| Number of commercial garbage trucks | 7 | 6 | 6 | 8 | 9 |
| Number of residential garbage trucks | 7 | 6 | 6 | 6 | 4 |
| Number of knuckle boom loaders in fleet | 6 | 6 | 6 | 6 | 7 |
| Number of rolloff trucks in fleet | 3 | 3 | 3 | 3 | 4 |
| Number of off road equipment, tractors, etc. | 43 | 39 | 34 | 46 | 51 |
| Number of loader trailers in fleet | 19 | 24 | 21 | 21 | 21 |
| Number of small/medium duty trailers | 42 | 42 | 43 | 41 | 40 |
| Number of light duty equipment (mowers, UTV's, compressors and other small tools) | 136 | 137 | 136 | 116 | 209 |
| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
| Number of repair orders | 3,513 | 3,850 | 3,484 | 3,600 | 3,453 |
| Number of preventive maintenance performed | 2,400 | 2,500 | 2,160 | 2,100 | 1,975 |
| Number of unscheduled services performed | 1,113 | 1,310 | 1,324 | 1,500 | 1,478 |

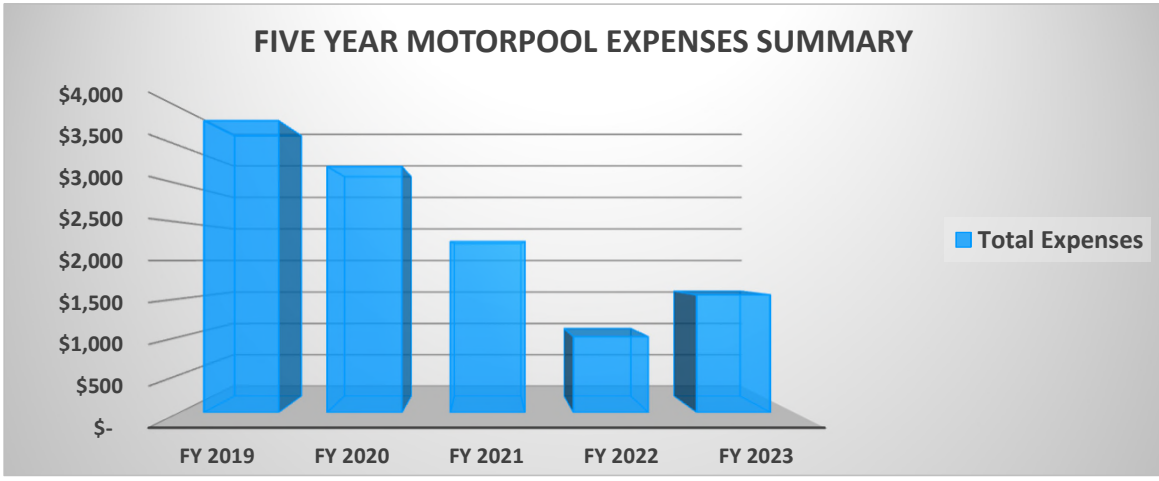
EXPENSES SUMMARY (FLEET)

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|---------------------------------|
| Personal Services/Benefits | \$ 299,484 | \$ 489,652 | \$ 329,115 | \$ 341,621 | \$ 371,585 | 8.77% |
| Purchase/Contract Services | \$ 133,613 | \$ 196,468 | \$ 152,725 | \$ 143,750 | \$ 155,485 | 8.16% |
| Supplies | \$ 52,418 | \$ 61,833 | \$ 53,452 | \$ 51,070 | \$ 51,020 | -0.10% |
| Capital Outlay (Minor) | \$ - | \$ - | \$ - | \$ - | \$ - | - |
| Interfund Dept. Charges | \$ 58,404 | \$ 65,441 | \$ 60,475 | \$ 70,760 | \$ 111,513 | 57.59% |
| Other Costs | \$ 1,667 | \$ 2,222 | \$ 2,314 | \$ 1,700 | \$ 1,700 | 0.00% |
| Non-Operating Expense | \$ 44,535 | \$ 45,765 | \$ 59,875 | \$ 40,000 | \$ 44,735 | 100.00% |
| Total Expenses | \$ 590,121 | \$ 861,381 | \$ 657,956 | \$ 648,901 | \$ 736,038 | 13.43% |



EXPENSES SUMMARY (MOTORPOOL)

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Purchase/Contract Services | \$ 2,696 | \$ 1,939 | \$ 2,186 | \$ 600 | \$ 1,200 | 100.00% |
| Supplies | \$ 1,133 | \$ 1,291 | \$ 62 | \$ 400 | \$ 350 | -12.50% |
| Total Expenses | \$ 3,829 | \$ 3,230 | \$ 2,248 | \$ 1,000 | \$ 1,550 | 55.00% |



FUND 602 - FLEET MANAGEMENT FUND

DEPT - 4900 - FLEET MAINTENANCE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------------------|---|-------------------|-------------------|-------------------|
| OPERATING REVENUES: | | | | |
| 33 | INTERGOVERNMENTAL REVENUE | | | |
| 3380000 | Intergovernmental Revenue | \$ 10,694 | \$ - | \$ - |
| | TOTAL INTERGOVERNMENTAL REVENUE | \$ 10,694 | \$ - | \$ - |
| 34 | CHARGES FOR SERVICES | | | |
| 3417501 | Vehicle Parts | \$ 525,149 | \$ 475,000 | \$ 550,000 |
| 3417502 | Misc. Parts | \$ 20,976 | \$ 20,000 | \$ 21,000 |
| 3417503 | Less: Cost of Parts and Fluids | \$ (482,500) | \$ (427,925) | \$ (495,495) |
| 3417504 | Labor Charges | \$ 419,335 | \$ 400,000 | \$ 457,000 |
| 3417505 | Sublet | \$ 140,593 | \$ 150,000 | \$ 175,000 |
| | TOTAL CHARGES FOR SERVICES | \$ 623,551 | \$ 617,075 | \$ 707,505 |
| | TOTAL OPERATING REVENUES | \$ 634,245 | \$ 617,075 | \$ 707,505 |
| OPERATING EXPENSES: | | | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 279,103 | \$ 282,259 | \$ 302,705 |
| 5113001 | Overtime | \$ 3,036 | \$ 7,500 | \$ 7,500 |
| | <i>Subtotal: Salaries and Wages</i> | <i>\$ 282,139</i> | <i>\$ 289,759</i> | <i>\$ 310,205</i> |
| 5122001 | Social Security (FICA) Contributions | \$ 20,005 | \$ 22,167 | \$ 23,730 |
| 5124001 | Retirement Contributions | \$ 19,424 | \$ 22,520 | \$ 29,895 |
| 5127001 | Workers Compensation | \$ 7,452 | \$ 7,175 | \$ 7,755 |
| 5129002 | Employee Drug Screen Test | \$ 95 | \$ - | \$ - |
| | <i>Subtotal: Employee Benefits</i> | <i>\$ 46,977</i> | <i>\$ 51,862</i> | <i>\$ 61,380</i> |
| | TOTAL PERSONAL SERVICES | \$ 329,115 | \$ 341,621 | \$ 371,585 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222001 | Rep. and Maint. (Equipment) | \$ 2,148 | \$ 2,500 | \$ 2,500 |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 2,845 | \$ 3,500 | \$ 5,000 |
| 5222003 | Rep. and Maint. (Labor) | \$ 4,021 | \$ 2,500 | \$ 2,500 |
| 5222004 | Rep. and Maint. (Buildings/Grounds) | \$ 620 | \$ 3,000 | \$ 3,000 |
| 5222005 | Rep. and Maint. (Office Equipment) | \$ 1,068 | \$ 1,000 | \$ 1,200 |
| 5222102 | Software Support | \$ 3,500 | \$ 4,000 | \$ 3,500 |
| 5222103 | Rep. and Maint. Computers | \$ 5,310 | \$ 5,385 | \$ 5,850 |
| 5223200 | Rentals | \$ 1,166 | \$ 1,000 | \$ 1,000 |
| | <i>Subtotal: Property Services</i> | <i>\$ 20,677</i> | <i>\$ 22,885</i> | <i>\$ 24,550</i> |
| 5231001 | Insurance, Other than Benefits | \$ 16,404 | \$ 17,835 | \$ 22,195 |
| 5232001 | Communication Devices/Service | \$ 3,056 | \$ 3,030 | \$ 2,890 |
| 5235001 | Travel | \$ - | \$ 2,000 | \$ 2,500 |
| 5236001 | Dues and Fees | \$ 828 | \$ 1,000 | \$ 850 |
| 5237001 | Education and Training | \$ 2,320 | \$ 2,000 | \$ 2,500 |
| 5239101 | Other Services | \$ 109,440 | \$ 95,000 | \$ 100,000 |
| | <i>Subtotal: Other Purchased Services</i> | <i>\$ 132,047</i> | <i>\$ 120,865</i> | <i>\$ 130,935</i> |
| | TOTAL PURCHASED SERVICES | \$ 152,725 | \$ 143,750 | \$ 155,485 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 10,636 | \$ 9,050 | \$ 9,000 |
| 5311003 | Chemicals | \$ 321 | \$ 500 | \$ 500 |
| 5311005 | Uniforms | \$ 2,597 | \$ 2,900 | \$ 2,900 |
| 5312300 | Electricity | \$ 17,411 | \$ 19,000 | \$ 19,000 |

FUND 602 - FLEET MANAGEMENT FUND

DEPT - 4900 - FLEET MAINTENANCE

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|---|---|---|-------------------|-------------------|
| 5312700 | Gasoline/Diesel/CNG | \$ 6,083 | \$ 8,000 | \$ 8,000 |
| 5312800 | Stormwater | \$ 1,620 | \$ 1,620 | \$ 1,620 |
| 5316001 | Small Tools and Equipment | \$ 14,784 | \$ 10,000 | \$ 10,000 |
| | TOTAL SUPPLIES | \$ 53,452 | \$ 51,070 | \$ 51,020 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5510006 | Indirect Cost Allocation - Gov't Bldgs | \$ - | \$ - | \$ 31,138 |
| 5524001 | Self-funded Insurance (Medical) | \$ 54,515 | \$ 65,600 | \$ 73,430 |
| 5524002 | Life and Disability | \$ 1,425 | \$ 1,635 | \$ 1,705 |
| 5524003 | Wellness Program | \$ 275 | \$ 275 | \$ 1,340 |
| 5524004 | OPEB | \$ 4,260 | \$ 3,250 | \$ 3,900 |
| | TOTAL INTERFUND/INTERDEPT. | \$ 60,475 | \$ 70,760 | \$ 111,513 |
| 57 | OTHER COSTS | | | |
| 5733000 | Solid Waste Disposal Fees | \$ 1,719 | \$ 1,200 | \$ 1,200 |
| 5734001 | Miscellaneous Expenses | \$ 595 | \$ 500 | \$ 500 |
| | TOTAL OTHER COSTS | \$ 2,314 | \$ 1,700 | \$ 1,700 |
| | Subtotal Fleet Operating Expenses | \$ 598,081 | \$ 608,901 | \$ 691,303 |
| FUND 602 - FLEET MANAGEMENT FUND | | DEPT - 4905 - Motorpool Division | | |
| OPERATING EXPENSES: | | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 1,037 | \$ 200 | \$ 600 |
| 5222003 | Rep. and Maint. (Labor) | \$ 1,149 | \$ 400 | \$ 600 |
| | TOTAL PURCHASED SERVICES | \$ 2,186 | \$ 600 | \$ 1,200 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ - | \$ - | \$ 50 |
| 5312700 | Gasoline/Diesel/CNG | \$ 62 | \$ 400 | \$ 300 |
| | TOTAL SUPPLIES | \$ 62 | \$ 400 | \$ 350 |
| | Subtotal Motorpool Expenses | \$ 2,248 | \$ 1,000 | \$ 1,550 |
| | TOTAL OPERATING EXPENSES | \$ 600,329 | \$ 609,901 | \$ 692,853 |
| NON-OPERATING REVENUES | | | | |
| 39 | OTHER FINANCING SOURCES | | | |
| 3912400 | Transfer from Solid Waste Collection Fund | \$ 100,000 | \$ - | \$ - |
| | TOTAL OTHER FINANCING SOURCES | \$ 100,000 | \$ - | \$ - |
| | TOTAL NON-OPERATING REVENUE | \$ 100,000 | \$ - | \$ - |
| 61 | NON-OPERATING EXPENSE | | | |
| 6110002 | Transfer to Health Insurance Fund | \$ 3,875 | \$ - | \$ 4,735 |
| 6110500 | Transfer to Central Service Fund | \$ 56,000 | \$ 40,000 | \$ 40,000 |
| | Subtotal Non-Operating Expenses | \$ 59,875 | \$ 40,000 | \$ 44,735 |
| | TOTAL NON-OPERATING EXPENSES | \$ 59,875 | \$ 40,000 | \$ 44,735 |



TAB 33

604 Wellness Program Fund

FUND - 604 - WELLNESS PROGRAM FUND

DEPT - 1500

In FY 2012, an employee fitness center was established to increase the health and well-being of City of Statesboro employees. The fitness center is open 24 hours, seven days a week exclusively for employees, spouses, and retirees of the City. The center has a variety of cardio, strength, and conditioning equipment. The center is located in the Municipal Court and IT Building.

EXPENSES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Purchase/Contract Services | \$ 1,578 | \$ 739 | \$ 12,616 | \$ 10,750 | \$ 58,000 | 439.53% |
| Supplies | \$ 5,085 | \$ 6,718 | \$ 6,322 | \$ 7,200 | \$ 6,500 | -9.72% |
| Capital Outlay (Minor) | \$ 8,309 | \$ 7,003 | \$ - | \$ 1,500 | \$ 5,000 | 233.33% |
| Other Costs | \$ 17 | \$ - | \$ 2,927 | \$ - | \$ 1,000 | #DIV/0! |
| Total Expenses | \$ 14,989 | \$ 14,460 | \$ 21,865 | \$ 19,450 | \$ 70,500 | 262.47% |



FUND 604 - WELLNESS PROGRAM FUND

DEPT - 1500 - GENERAL ADMINISTRATION

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|-------------------------------------|---------------------------------|------------------|------------------|------------------|
| OPERATING REVENUES: | | | | |
| 3492005 | Wellness Dues | \$ 18,565 | \$ 19,140 | \$ 69,280 |
| TOTAL OPERATING REVENUES | | \$ 18,565 | \$ 19,140 | \$ 69,280 |
| OPERATING EXPENSES: | | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222001 | Rep. and Maint. (Equipment) | \$ - | \$ - | \$ - |
| 5222004 | Rep. and Maint. (Bldgs/Grounds) | \$ 2,616 | \$ 500 | \$ - |
| 5237001 | Education and Training | \$ 10,000 | \$ 10,250 | \$ 10,000 |
| 5238501 | Contract Labor/Services | \$ - | \$ - | \$ 48,000 |
| TOTAL PURCHASED SERVICES | | \$ 12,616 | \$ 10,750 | \$ 58,000 |
| 53 | SUPPLIES | | | |
| 5312300 | Electricity | \$ 6,322 | \$ 7,200 | \$ 6,500 |
| TOTAL SUPPLIES | | \$ 6,322 | \$ 7,200 | \$ 6,500 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5425001 | Other Equipment | \$ - | \$ 1,500 | \$ 5,000 |
| TOTAL CAPITAL OUTLAY (MINOR) | | \$ - | \$ 1,500 | \$ 5,000 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ 2,927 | \$ - | \$ 1,000 |
| TOTAL OTHER COSTS | | \$ 2,927 | \$ - | \$ 1,000 |
| TOTAL OPERATING EXPENSES | | \$ 21,865 | \$ 19,450 | \$ 70,500 |

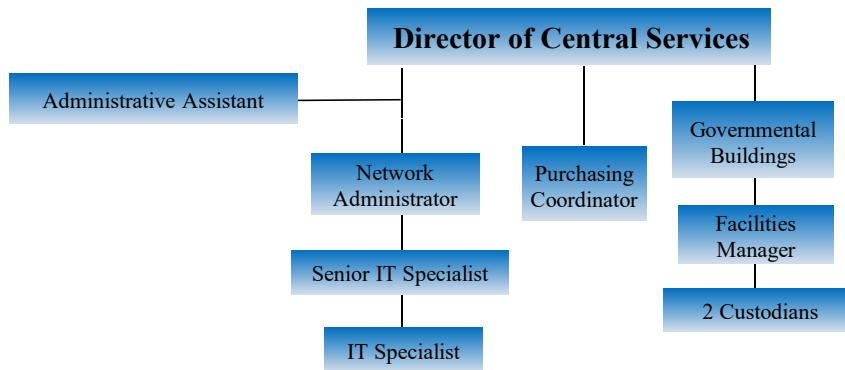
TAB 34

605 Central Services Fund

FUND - 605 - CENTRAL SERVICES FUND

DEPT - 1535 & 1565

The Central Services Department is comprised of Purchasing, IT, GIS and Governmental Buildings and is headed by the Director of Central Services.



CENTRAL SERVICES

STATEMENT OF SERVICE

The Purchasing Division's mission is to secure goods and services at the best possible prices while complying with federal, state and local procurement laws. While achieving this goal, it is the mission of the Purchasing Division to provide all departments with efficient and economical solutions to assist in carrying out daily operations. The IT Division's mission is to successfully integrate our citizens, process and technology by fostering partnerships and consistently delivering solutions that serve as the foundation of City operations. The IT Division measures internal processes, adopts the best practices and monitors innovative trends to better align technology services with the City and the citizens' needs. The City of Statesboro GIS mission is to provide geospatial mapping solutions to the employees and citizens of the City of Statesboro. The Facilities Manager along with the Custodians are responsible for daily cleaning and sanitization of City facilities and any repairs needed through contracted services.

| GOALS | FY 2022 STATUS | FY 2023 PROJECTED |
|---|----------------|-------------------|
| FY 2022 | | |
| 1. Reducing Help Desk ticket completion times. | Ongoing | - |
| 2. Increasing mobility efforts for City Departments. | Ongoing | - |
| 3. Developing and implementing City iOS applications. | Ongoing | - |
| 4. Creating tools for Public Information. | Ongoing | - |
| FY 2023 | | |
| 1. Establish and promote our MFBE program to reach the goal of 20% of expenditures. | - | Proposed |
| 2. Form a "Right Start" program for all formal bid processes. This will provide a more efficient bid/proposal process from start to finish. | - | Proposed |
| 3. Continue to develop our cloud storage capabilities | - | Proposed |

OBJECTIVES FOR FISCAL YEAR 2023

1. To continue to find ways to implement higher technology while finding efficiencies for the City of Statesboro.
2. Have a centralized GIS (Geographical Information System) for all City's GIS Data with access for Employees and Officials in a user friendly way.
3. Increase interactive availability for the citizens of the City of Statesboro throughout the use of Public Portals.
4. Increase the effectiveness of our MFBE program.

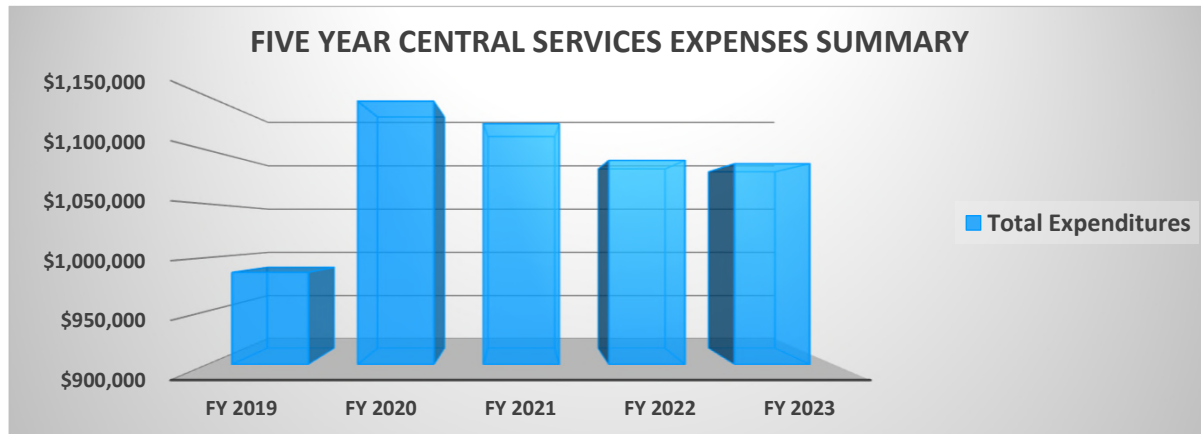
PERFORMANCE MEASURES

| WORKLOAD MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|---------------------------------|-------------|-------------|-------------|----------------|-------------|
| Windows PC's | 240 | 240 | 245 | 245 | 245 |
| Macintosh PC's | 7 | 7 | 7 | 7 | 7 |
| Windows Servers | 15 | 15 | 15 | 15 | 15 |
| Linux Servers | 1 | 1 | 1 | 1 | 1 |
| Verizon Cellular Devices | 275 | 275 | 280 | 280 | 285 |
| Exchange Server Email Addresses | 0 | 0 | 0 | 0 | 0 |
| Email Accounts | 300 | 310 | 330 | 330 | 350 |

| PRODUCTIVITY MEASURES | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 PROJECTED | 2023 BUDGET |
|------------------------------|-------------|-------------|-------------|----------------|-------------|
| Training Classes | 10 | 8 | 6 | 6 | 8 |
| iPhone/iPad/Web Applications | 10 | 10 | 10 | 10 | 12 |
| Helpdesk Tickets | 1250 | 1127 | 1300 | 1300 | 1636 |

EXPENSES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ 315,476 | \$ 580,091 | \$ 371,976 | \$ 429,971 | \$ 406,690 | -5.41% |
| Purchase/Contract Services | \$ 389,389 | \$ 371,192 | \$ 499,179 | \$ 399,335 | \$ 432,280 | 8.25% |
| Supplies | \$ 105,301 | \$ 54,157 | \$ 41,420 | \$ 56,100 | \$ 40,800 | -27.27% |
| Capital Outlay (Minor) | \$ 119,210 | \$ 82,992 | \$ 153,801 | \$ 134,500 | \$ 146,500 | 8.92% |
| Interfund Dept. Charges | \$ 52,632 | \$ 54,631 | \$ 54,842 | \$ 70,360 | \$ 58,439 | -16.94% |
| Other Costs | \$ 1,154 | \$ 837 | \$ - | \$ 200 | \$ - | 0.00% |
| Non-Operating Expense | \$ 3,050 | \$ 1,525 | \$ 3,415 | \$ - | \$ 2,720 | 0.00% |
| Total Expenditures | \$ 986,212 | \$ 1,145,425 | \$ 1,124,634 | \$ 1,090,466 | \$ 1,087,429 | -0.28% |



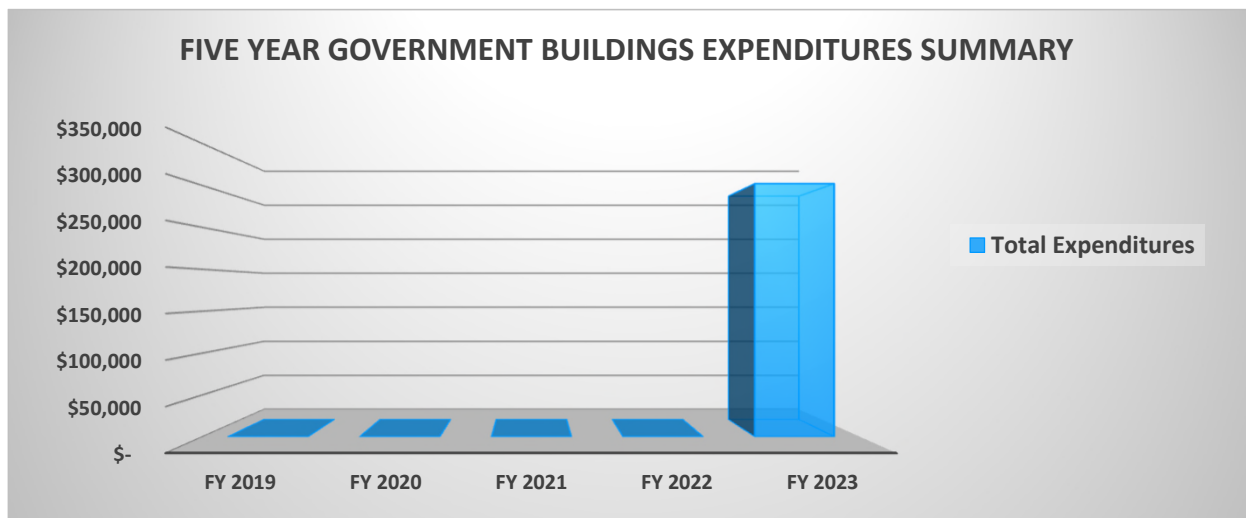
GOVERNMENTAL BUILDINGS

STATEMENT OF SERVICE

This Division is responsible for the upkeep of several City owned buildings including City Hall, Joe Brannen Hall, Municipal Court/Central Services Building, Police Station, and Public Works facilities.

EXPENDITURES SUMMARY

| | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Budgeted FY 2022 | Budgeted FY 2023 | Percentage Inc./Dec. |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------------|
| Personal Services/Benefits | \$ - | \$ - | \$ - | \$ - | \$ 123,665 | #DIV/0! |
| Purchase/Contract Services | \$ - | \$ - | \$ - | \$ - | \$ 98,675 | #DIV/0! |
| Supplies | \$ - | \$ - | \$ - | \$ - | \$ 55,235 | #DIV/0! |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - | \$ 1,000 | #DIV/0! |
| Interfund Dept. Charges | \$ - | \$ - | \$ - | \$ - | \$ 23,415 | #DIV/0! |
| Other Costs | \$ - | \$ - | \$ - | \$ - | \$ 200 | #DIV/0! |
| Total Expenditures | \$ - | \$ - | \$ - | \$ - | \$ 302,190 | #DIV/0! |



FUND 605 - CENTRAL SERVICES FUND

DEPT - CENTRAL SERVICES

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|---------------------------------------|---|-------------------|-------------------|---------------------|
| OPERATING REVENUES: | | | | |
| 34 | CHARGES FOR SERVICES | | | |
| 3417002 | Indirect Cost Allocation GIS | \$ 84,300 | \$ 95,160 | \$ 30,000 |
| 3417007 | Indirect Cost Allocation Government Buildings | \$ - | \$ - | \$ 301,190 |
| 3417506 | Device/User Charges | \$ 668,003 | \$ 675,306 | \$ 747,395 |
| | TOTAL CHARGES FOR SERVICE | \$ 752,302 | \$ 770,466 | \$ 1,078,585 |
| | TOTAL OPERATING REVENUES | \$ 752,302 | \$ 770,466 | \$ 1,078,585 |
| DEPT - 1535 - CENTRAL SERVICES | | | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ 317,608 | \$ 366,080 | \$ 337,527 |
| 5113001 | Overtime | \$ 1,410 | \$ - | \$ 2,500 |
| | <i>Subtotal: Salaries and Wages</i> | \$ 319,018 | \$ 366,080 | \$ 340,027 |
| 5122001 | Social Security (FICA) Contributions | \$ 23,116 | \$ 28,005 | \$ 26,012 |
| 5124001 | Retirement Contributions | \$ 23,184 | \$ 29,286 | \$ 34,003 |
| 5127001 | Workers Compensation | \$ 622 | \$ 600 | \$ 648 |
| 5129002 | Employee Drug Screening Test | \$ 35 | \$ - | \$ - |
| 5129006 | Vehicle Allowance | \$ 6,000 | \$ 6,000 | \$ 6,000 |
| | <i>Subtotal: Employee Benefits</i> | \$ 52,958 | \$ 63,891 | \$ 66,663 |
| | TOTAL PERSONAL SERVICES | \$ 371,976 | \$ 429,971 | \$ 406,690 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222001 | Rep. and Maint (Equipment) | \$ 134 | \$ 200 | \$ - |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ 376 | \$ 1,000 | \$ 100 |
| 5222003 | Rep. and Maint. (Labor) | \$ 508 | \$ 750 | \$ 100 |
| 5222004 | Rep. and Maint. (Building/Grounds) | \$ 1,598 | \$ 3,500 | \$ 2,500 |
| 5222005 | Rep. and Maint. (Office Equip.) | \$ 245 | \$ - | \$ - |
| 5222102 | Software Support | \$ 327,814 | \$ 230,000 | \$ 260,000 |
| 5222103 | Rep. and Maint. (Computers) | \$ 1,545 | \$ 15,260 | \$ 15,260 |
| 5223200 | Rentals | \$ 27,583 | \$ 30,000 | \$ 30,000 |
| | <i>Subtotal: Property Services</i> | \$ 359,804 | \$ 280,710 | \$ 307,960 |
| 5231001 | Insurance, Other than Benefits | \$ 17,146 | \$ 18,840 | \$ 23,020 |
| 5232001 | Communication Devices/Service | \$ 53,550 | \$ 45,335 | \$ 46,000 |
| 5232005 | Internet | \$ 21,307 | \$ 25,000 | \$ 25,000 |
| 5232006 | Postage | \$ 727 | \$ 750 | \$ 200 |
| 5233001 | Advertising | \$ 67 | \$ 100 | \$ - |
| 5235001 | Travel | \$ - | \$ 1,500 | \$ 1,500 |
| 5236001 | Dues and Fees | \$ - | \$ 100 | \$ 100 |
| 5237001 | Education and Training | \$ 3,402 | \$ 7,000 | \$ 3,500 |
| 5238501 | Contract Services | \$ 43,176 | \$ 20,000 | \$ 25,000 |
| | <i>Subtotal: Other Purchased Services</i> | \$ 139,375 | \$ 118,625 | \$ 124,320 |
| | TOTAL PURCHASED SERVICES | \$ 499,179 | \$ 399,335 | \$ 432,280 |

FUND 605 - CENTRAL SERVICES FUND

DEPT - CENTRAL SERVICES

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---|---------------------|---------------------|---------------------|
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ 1,623 | \$ 500 | \$ 500 |
| 5311005 | Uniforms | \$ 209 | \$ 500 | \$ 500 |
| 5311107 | Software Applications | \$ 23,845 | \$ 35,000 | \$ 24,000 |
| 5312300 | Electricity | \$ 6,322 | \$ 7,000 | \$ 7,000 |
| 5312700 | Gasoline/Diesel/CNG | \$ 56 | \$ 500 | \$ 300 |
| 5313001 | Provisions | \$ 210 | \$ 300 | \$ 200 |
| 5314001 | Books and Periodicals | \$ - | \$ 200 | \$ 100 |
| 5316001 | Small Tools and Equipment | \$ 73 | \$ 500 | \$ 200 |
| 5316002 | Computer Upgrade | \$ - | \$ 600 | \$ - |
| 5316003 | Computer Accessories | \$ 9,134 | \$ 5,000 | \$ 5,000 |
| 5316006 | Cellular Phone Equipment | \$ (50) | \$ 6,000 | \$ 3,000 |
| | TOTAL SUPPLIES | \$ 41,420 | \$ 56,100 | \$ 40,800 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture and Fixtures | \$ 1,969 | \$ 500 | \$ 500 |
| 5424001 | Computers | \$ 124,235 | \$ 114,000 | \$ 126,000 |
| 5424002 | Network Infrastructure | \$ 27,597 | \$ 20,000 | \$ 20,000 |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ 153,801 | \$ 134,500 | \$ 146,500 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5524001 | Self-funded Insurance (Medical) | \$ 48,045 | \$ 64,195 | \$ 51,656 |
| 5524002 | Life and Disability | \$ 1,595 | \$ 1,880 | \$ 1,737 |
| 5524003 | Wellness Program | \$ 385 | \$ 385 | \$ 1,146 |
| 5524004 | OPEB | \$ 4,817 | \$ 3,900 | \$ 3,900 |
| | TOTAL INTERFUND/DEPT.CHARGES | \$ 54,842 | \$ 70,360 | \$ 58,439 |
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ - | \$ 200 | \$ - |
| | TOTAL OTHER COSTS | \$ - | \$ 200 | \$ - |
| | Subtotal Central Services Expenditures | \$ 1,121,219 | \$ 1,090,466 | \$ 1,084,709 |

FUND 605 - CENTRAL SERVICES FUND

DEPT - CENTRAL SERVICES

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---|---|----------------|----------------|
| | | DEPT -1565- GOVERNMENT BUILDINGS | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 5111001 | Regular Employees | \$ - | \$ - | \$ 104,945 |
| 5113001 | Overtime | \$ - | \$ - | \$ 100 |
| | <i>Subtotal: Salaries and Wages</i> | \$ - | \$ - | \$ 105,045 |
| 5122001 | Social Security (FICA) Contributions | \$ - | \$ - | \$ 8,035 |
| 5124001 | Retirement Contributions | \$ - | \$ - | \$ 7,400 |
| 5127001 | Workers Compensation | \$ - | \$ - | \$ 3,185 |
| 5129002 | Employee Drug Screening Test | \$ - | \$ - | \$ - |
| | <i>Subtotal: Employee Benefits</i> | \$ - | \$ - | \$ 18,620 |
| | TOTAL PERSONAL SERVICES | \$ - | \$ - | \$ 123,665 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 5222001 | Rep. and Maint (Equipment) | \$ - | \$ - | \$ - |
| 5222002 | Rep. and Maint. (Vehicles-Parts) | \$ - | \$ - | \$ 150 |
| 5222003 | Rep. and Maint. (Labor) | \$ - | \$ - | \$ 250 |
| 5222004 | Rep. and Maint. (Building/Grounds) | \$ - | \$ - | \$ 70,000 |
| 5223200 | Rentals | \$ - | \$ - | \$ 1,000 |
| | <i>Subtotal: Property Services</i> | \$ - | \$ - | \$ 71,400 |
| 5231001 | Insurance, Other than Benefits | \$ - | \$ - | \$ 2,275 |
| 5238501 | Contract Services | \$ - | \$ - | \$ 25,000 |
| | <i>Subtotal: Other Purchased Services</i> | \$ - | \$ - | \$ 27,275 |
| | TOTAL PURCHASED SERVICES | \$ - | \$ - | \$ 98,675 |
| 53 | SUPPLIES | | | |
| 5311001 | Office/General/Janitorial Supplies | \$ - | \$ - | \$ 5,000 |
| 5311002 | Parts and Materials | \$ - | \$ - | \$ 900 |
| 5311003 | Chemicals | \$ - | \$ - | \$ 5,000 |
| 5311005 | Uniforms | \$ - | \$ - | \$ 500 |
| 5312300 | Electricity | \$ - | \$ - | \$ 40,000 |
| 5312700 | Gasoline/Diesel/CNG | \$ - | \$ - | \$ 800 |
| 5312700 | Stormwater | \$ - | \$ - | \$ 2,535 |
| 5316001 | Small Tools and Equipment | \$ - | \$ - | \$ 500 |
| | TOTAL SUPPLIES | \$ - | \$ - | \$ 55,235 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 5423001 | Furniture and Fixtures | \$ - | \$ - | \$ 1,000 |
| | TOTAL CAPITAL OUTLAY (MINOR) | \$ - | \$ - | \$ 1,000 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 5524001 | Self-funded Insurance (Medical) | \$ - | \$ - | \$ 21,265 |
| 5524002 | Life and Disability | \$ - | \$ - | \$ 275 |
| 5524003 | Wellness Program | \$ - | \$ - | \$ 575 |
| 5524004 | OPEB | \$ - | \$ - | \$ 1,300 |
| | TOTAL INTERFUND/DEPT.CHARGES | \$ - | \$ - | \$ 23,415 |

FUND 605 - CENTRAL SERVICES FUND

DEPT - CENTRAL SERVICES

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|----------------|---|----------------|----------------|----------------|
| 57 | OTHER COSTS | | | |
| 5734001 | Miscellaneous Expenses | \$ - | \$ - | \$ 200 |
| | TOTAL OTHER COSTS | \$ - | \$ - | \$ 200 |
| | Subtotal Govern Buildings Expenditures | \$ - | \$ - | \$ 302,190 |
| | TOTAL OPERATING EXPENSES | \$ 1,121,219 | \$ 1,090,466 | \$ 1,386,899 |
| | NON-OPERATING REVENUES | | | |
| 39 | OTHER FINANCING SOURCES | | | |
| 3912001 | Transfer In - General Fund | \$ 71,000 | \$ 40,000 | \$ 40,000 |
| 3912008 | Transfer In - Fire Fund | \$ 56,000 | \$ 40,000 | \$ 40,000 |
| 3912100 | Transfer In - Natural Gas Fund | \$ 56,000 | \$ 40,000 | \$ 40,000 |
| 3912200 | Transfer In - Water/Sewer Fund | \$ 56,000 | \$ 40,000 | \$ 40,000 |
| 3912300 | Transfer In - Solid Waste Disposal Fund | \$ 56,000 | \$ 40,000 | \$ 40,000 |
| 3912400 | Transfer In - Solid Waste Collection Fund | \$ 56,000 | \$ 40,000 | \$ 40,000 |
| 3912600 | Transfer In - Stormwater Fund | \$ 56,000 | \$ 40,000 | \$ 40,000 |
| 3912806 | Transfer In - Fleet Fund | \$ 56,000 | \$ 40,000 | \$ 40,000 |
| | TOTAL OTHER FINANCING SOURCES | \$ 463,000 | \$ 320,000 | \$ 320,000 |
| | TOTAL NON-OPERATING REVENUES | \$ 463,000 | \$ 320,000 | \$ 320,000 |
| 61 | NON-OPERATING EXPENSES | | | |
| 6110002 | Transfer to Health Insurance Fund | \$ 3,415 | \$ - | \$ 2,720 |
| | TOTAL NON-OPERATING EXPENSES | \$ 3,415 | \$ - | \$ 2,720 |

TAB 35

760 Other Post-Employment Benefits (OPEB) Fund

FUND - 760 - OTHER POST EMPLOYMENT BENEFITS FUND**DEPT - 1500**

In FY 2014, the City of Statesboro created the Other Post Employment Benefits Fund (OPEB) due to the Governmental Accounting Standards Board Statement 45. This fund accounts for the City's OPEB plan that is not required to be in a trust fund. Currently, the only OPEB plan that the City has is its Post-Retirement Health plan. The City's current policy states the following:

- a) Employees who are retiring after working for at least 30 years of service or 25 years of service and age 55 years old (Public Safety Employees) are eligible to continue their medical insurance plan regardless of age until they become Medicare eligible. The City will pay one hundred percent (100%) of the single premium or the assigned rate for family coverage.
- b) Any employee who retires between ages 62 and 65 may stay on the City's medical insurance plan until he qualifies for enrollment in the federal Medicare Plan.
 - 1) If the employee has a minimum of ten (10) years, but less than twenty-five (25) years of creditable service with the City as defined by the GMEBS Plan, the City will pay fifty percent (50%) of a single or family coverage premium until the employee is eligible for Medicare.
 - 2) If the employee has twenty-five (25) or more years of creditable service with the City, the City will pay one hundred percent (100%) of a single or family coverage premium until the employee is eligible for Medicare.
- c) Any retired employee, whose spouse is younger than the employee, may continue to cover the spouse on the City's medical insurance plan at the single coverage premium until the spouse qualifies for Medicare coverage, provided that a) the employee had a minimum of ten (10) years of creditable service at retirement; and b) the employee had paid for dependent coverage for at least the last five years of his employment, and had it in force at the time of his retirement.
 - 1) If the employee had a minimum of ten (10) years, but less than twenty-five (25) years of creditable service with the City as defined by the GMEBS Plan, the City will pay fifty percent (50%) of a single coverage premium until the spouse is eligible for Medicare.
 - 2) If the employee had twenty-five (25) or more years of creditable service with the City, the City will pay one hundred percent (100%) of a single or family coverage premium until the spouse is eligible for Medicare.

The City has been on a pay-as-you-go basis for funding the health insurance of its retirees. However, it will start transferring \$750 per employee to build the fund in order to meet its future OPEB obligations.

FUND 760 - OTHER POST EMPLOYMENT BENEFITS FUND

DEPT - 1500 - GENERAL ADMINISTRATION

| Account Number | Account Description or Title | FY 2021 Actual | FY 2022 Budget | FY 2023 Budget |
|-------------------------------------|------------------------------|----------------|-------------------|-------------------|
| NON-OPERATING REVENUES: | | | | |
| 3851001 | OPEB Contributions | \$ - | \$ 192,505 | \$ 190,450 |
| TOTAL NON-OPERATING REVENUES | | \$ - | \$ 192,505 | \$ 190,450 |

TAB 36

Capital Improvements Program

CAPITAL IMPROVEMENTS PROGRAM

Other than the annual operating budget, the preparation and adoption of a Capital Improvements Program (CIP) is one of the most important financial decisions which the City Council makes each year. The purposes of a CIP are to ascertain the community's capital improvement needs over the next six years; project revenue sources and expenditures; and serve as a planning tool in deciding how best to meet those needs within the financial capability of the City.

The City's six year CIP is updated on an annual basis as capital needs are assessed by the Mayor and Council, the City Manager, Department Heads and their staff. New projects are proposed which detail the estimated cost, description, and anticipated funding sources. If a new project need arises during the year, a budget amendment identifying both funding sources and project appropriations will be utilized to provide formal budgetary authority for the subject projects. **A capital improvement, for purposes of this program, is defined as a fixed asset costing at least \$15,000, and having a useful life of at least two years.** Therefore, this program will include numerous vehicles and equipment.

There are several major benefits resulting from a Capital Improvements Program:

1. It shows the public that objective analysis of existing and long-term needs has been applied.
2. It is increasingly demanded by federal and state agencies, and municipal bond rating agencies to prove that comprehensive planning and sound fiscal policies are in place.
3. It allows for the coordination in timing, location, and financing of interrelated, complex projects.
4. By projecting the financial commitment over a six-year period, it seeks to minimize the impact on local tax rates, fees, and charges, attempting to remove any spikes in these rates.
5. It provides realistic appraisals of future needs, and whether financial resources will be available to address them.
6. It provides a priority setting process including the public, Mayor and City Council, City management staff, and outside agencies receiving City funding.
7. It provides a plan of City improvements which might be linked with other public agencies' improvements (ie, the possibility of a community center on school grounds).
8. It provides sufficient lead time to develop detailed plans and specifications for projects, as well as applications for federal and state grants and other financing sources.

9. Finally, it forces the City to allocate its revenue sources adequately between both the Operating Budget and the Capital Budget. This requires a policy review to avoid deferring maintenance, equipment replacement, and needed capital projects.

The foremost consideration in any realistic long-range planning endeavor must be financial resources. Long-term improvements can be financed following either of two methods, or a combination thereof: “pay as you go” means you finance projects from existing operating funds, or Special Purpose Local Option Sales Taxes (SPLOST). This incurs no additional debt. “Pay as you use” means the City uses general obligation bonds, revenue bonds, capital outlay notes, GEFA loans, the GMA Equipment Lease Pool, or lease/purchase agreements to finance major improvements.

This section includes a summary sheet of all City capital projects and the funding sources. The project sheets include a department project number, a detailed description of the project with an explanation as to why this project is needed, the funding source(s), the year the project is proposed and the impact on the FY 2023 operating budget. Following the project sheets is a summary of projects by fiscal year for each fund.

Included in this CIP, are projects that are proposed to be funded with sources that need to be voted on by the citizens or voted on by Council. The newest funding source is a 2019 SPLOST. This additional 1% tax must be used for capital items and the proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

The following abbreviations are used to distinguish the department:

| | |
|-----|--|
| CC | Code Compliance |
| CS | Central Services Department |
| ENG | Engineering Department |
| FD | Fire Department |
| FIN | Finance Department |
| GB | Government Buildings |
| NGD | Natural Gas Department |
| PLG | Planning and Development Department |
| PD | Police Department |
| ADM | Public Works Administration Division |
| FMD | Public Works Fleet Management Division |
| PRK | Public Works Parks and Trees Division |
| STS | Public Works Streets Division |
| SWC | Public Works Solid Waste Collection Division |
| SWD | Public Works Solid Waste Disposal Division |
| STM | Stormwater Utility Fund |
| WWD | Water Sewer Department |
| WTP | Wastewater Treatment Plant |

SUMMARY OF PROJECTS BY FISCAL YEAR

| Project Number | Project | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|----------------|---|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| CS-1-R | Vehicle | \$ 30,000 | | | | | | \$ 30,000 |
| CS-4 | Servers | | | \$ 18,000 | | | | \$ 18,000 |
| ENG-5-R | Engineering Division Vehicles | | | | \$ 30,000 | | | \$ 30,000 |
| ENG-89 | Eastside Cemetery Fence | | | | \$ 35,000 | \$ 200,000 | \$ 200,000 | \$ 435,000 |
| ENG-92 | West Main Streetscape Improvements | | \$ 200,000 | \$ 2,000,000 | | | | \$ 2,200,000 |
| ENG-96 | Traffic Studies and Planning | | \$ 150,000 | | | | | \$ 150,000 |
| ENG-114 | Roadway Geometric Improvements | \$ 255,000 | | | \$ 445,000 | \$ 175,000 | | \$ 875,000 |
| ENG-115b | South Main Street (Blue Mile) Phase II | | | \$ 485,000 | \$ 4,850,000 | | | \$ 5,335,000 |
| ENG-122 | Sidewalk Projects | \$ 1,605,000 | \$ 680,000 | | | \$ 215,000 | \$ 1,785,000 | \$ 4,285,000 |
| ENG-123 | Intersection Improvements | \$ 250,000 | \$ 100,000 | \$ 2,650,000 | | | | \$ 3,000,000 |
| | Intersection Improvements | | \$ 600,000 | \$ 570,000 | \$ 1,700,000 | \$ 750,000 | | \$ 3,620,000 |
| ENG-124 | Road Improvements | \$ 300,000 | \$ 100,000 | \$ 1,000,000 | \$ 60,000 | \$ 400,000 | | \$ 1,860,000 |
| ENG-125 | Striping & Signage Improvements | \$ 75,000 | \$ 125,000 | \$ 75,000 | \$ 125,000 | \$ 75,000 | \$ 125,000 | \$ 600,000 |
| ENG-127 | Traffic Calming & Pedestrian Crossings | \$ 100,000 | \$ 100,000 | \$ 100,000 | | \$ 150,000 | | \$ 450,000 |
| ENG-128 | Resurfacing & Road Rehabilitation | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 6,000,000 |
| ENG-129 | Anderson Street Paving | | \$ 65,000 | \$ 275,000 | | | | \$ 340,000 |
| ENG-130 | New Roads and Roadway Extensions | \$ 300,000 | | | | \$ 1,000,000 | \$ 1,000,000 | \$ 2,300,000 |
| ENG-131 | Public Parking Lots | | | | \$ 500,000 | | \$ 500,000 | \$ 1,000,000 |
| ENG-134b | Implementation of Limited Transit System | \$ 150,000 | \$ 150,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 2,300,000 |
| ENG-135 | Citywide Trails, Parks & Greenspaces | \$ 220,000 | \$ 220,000 | \$ 220,000 | \$ 220,000 | \$ 550,000 | \$ 550,000 | \$ 1,980,000 |
| | Citywide Trails, Parks & Greenspaces | | | | | \$ 1,000,000 | \$ 1,000,000 | \$ 2,000,000 |
| ENG-136 | Subdivision Incentive Program | \$ 175,000 | \$ 175,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 1,350,000 |
| ENG-137 | Roadway Improvements | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 200,000 | \$ 200,000 | \$ 1,000,000 |
| ENG-138 | Akins Boulevard | \$ 509,850 | | | | | | \$ 509,850 |
| ENG-139 | Traffic Signals Maintenance | \$ 35,000 | \$ 35,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 270,000 |
| | ENG TOTAL 2018 TSPLOST | \$ 4,395,000 | \$ 2,865,000 | \$ 5,210,000 | \$ 4,850,000 | \$ - | \$ - | \$ 17,320,000 |
| | ENG TOTAL 2019 SPLOST | \$ 220,000 | \$ 220,000 | \$ 220,000 | \$ 220,000 | \$ - | \$ - | \$ 880,000 |
| | ENG SPLOST GRAND TOTALS EACH FY | \$ 4,615,000 | \$ 3,085,000 | \$ 5,430,000 | \$ 5,070,000 | \$ - | \$ - | \$ 18,200,000 |
| GBD-1 | Rehabilitation of Administrative Facilities | | | | \$ 1,500,000 | | | \$ 1,500,000 |
| GBD-2 | Rehabilitation of Culultural Facilities | \$ 125,000 | | | | | | \$ 125,000 |
| GBD-3 | Renovations to Administrative Facilities | \$ 800,000 | | | | | \$ 100,000 | \$ 900,000 |
| GBD-4 | Renovations to Cultural Facilities | | | | | \$ 50,000 | | \$ 50,000 |
| GBD-7 | New Vehicle | \$ 30,000 | | | | | | \$ 30,000 |
| | GB TOTAL 2019 SPLOST | \$ 925,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 925,000 |
| | GB SPLOST GRAND TOTALS EACH FY | \$ 925,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 925,000 |
| PRK-4-R | Replacement Crewcab Work Trucks | | \$ 44,000 | | | | | \$ 44,000 |
| PRK-11-R | Replace Work Truck | | | \$ 50,000 | | | | \$ 50,000 |
| PRK-23 | McTell Trail Addition | | \$ 50,000 | | | | | \$ 50,000 |
| PRK-31 | Marvin Avenue Park Renovations | | | | | | | Unfunded |
| PRK-35 | High Body Hydraulic Dump Trailer | \$ 17,000 | | | | | | \$ 17,000 |
| PRK-36 | Replace Dump Bed Truck | \$ 75,000 | | | | | | \$ 75,000 |
| | PRK TOTAL 2019 SPLOST | \$ 17,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 17,000 |
| | PRK SPLOST GRAND TOTAL EACH FY | \$ 17,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

SUMMARY OF PROJECTS BY FISCAL YEAR

| Project Number | Project | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|----------------|---|--------------|--------------|------------|------------|------------|------------|--------------|
| STS-31 | Sidewalk Repairs | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 120,000 |
| STS-74-R | Work Truck Replacement | | \$ 50,000 | | \$ 50,000 | | | \$ 100,000 |
| STS-80-R | Landscape Truck Replacement | \$ 50,000 | | \$ 50,000 | | \$ 50,000 | | \$ 150,000 |
| STS-89 | Dirt Pit | | | | | | | Unfunded |
| STS-101 | Shelters | | \$ 130,000 | | | | | \$ 130,000 |
| STS-103-R | Backhoe Replacement | | \$ 250,000 | | | | | \$ 250,000 |
| STS-111-R | Tractor Replacement | | | \$ 75,000 | | | | \$ 75,000 |
| STS-112-R | Dozer Replacement | \$ 250,000 | | | | | | \$ 250,000 |
| STS-121 | Message Boards | \$ 40,000 | \$ 40,000 | | | | | \$ 80,000 |
| | STS TOTAL 2018 TSPLOST | \$ 60,000 | \$ 60,000 | \$ - | \$ - | \$ - | \$ - | \$ 120,000 |
| | STS TOTAL 2019 SPLOST | \$ 250,000 | \$ 250,000 | \$ 75,000 | \$ - | \$ - | \$ - | \$ 575,000 |
| | STS SPLOST GRAND TOTAL EACH FY | \$ 310,000 | \$ 310,000 | \$ 75,000 | \$ - | \$ - | | \$ 695,000 |
| | STS SPLOST GRAND TOTAL EACH FY | \$ 310,000 | \$ 310,000 | \$ 75,000 | \$ - | \$ - | | \$ 1,390,000 |
| FD-64-R | Personal Protective Clothing | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 150,000 |
| FD-69 | FD Facility Upgrades | \$ 150,000 | | | | | | \$ 150,000 |
| FD-71-R | SCBA Replacement and Purchase | \$ 45,000 | | | | | \$ 45,000 | \$ 90,000 |
| FD-77 | Range Classroom-Training Grounds Upgrades | | | | \$ 50,000 | | | \$ 50,000 |
| FD-80-R | Air Compressor Replacement | | \$ 150,000 | | | | | \$ 150,000 |
| FD-81-R | SCBA Bottle Replacement and Purchase | | | \$ 40,000 | | \$ 40,000 | | \$ 80,000 |
| FD-82-R | Rescue/Extrication Tools Replacement | \$ 50,000 | | | | | | \$ 50,000 |
| FD-84 | Portable Radio Replacement | | | \$ 200,000 | | | | \$ 200,000 |
| FD-85 | Fire Station | \$ 400,000 | \$ 1,500,000 | | | | | \$ 1,900,000 |
| | FD TOTAL 2019 SPLOST | \$ 645,000 | \$ 1,650,000 | \$ 240,000 | \$ - | \$ - | \$ - | \$ 2,535,000 |
| | FD SPLOST GRAND TOTAL EACH FY | \$ 645,000 | \$ 1,650,000 | \$ 240,000 | \$ - | \$ - | \$ - | \$ 2,535,000 |
| FMD-6-R | Heavy Equipment Service Truck | | \$ 140,000 | | | | | \$ 140,000 |
| FMD-22 | Overhead Crane | | | \$ 100,000 | | | | \$ 100,000 |
| FMD-23 | Tire Building | | | \$ 90,000 | | | | \$ 90,000 |
| FMD-24-R | Medium Duty Service Truck Replacement | | \$ 50,000 | | | | | \$ 50,000 |
| FMD-28 | Fleet Fueling Facility | | | | | | \$ 250,000 | \$ 250,000 |
| FMD-29 | Vehicle Shelter | | | | | \$ 90,000 | | \$ 90,000 |
| FMD-32 | 4 Wheel Alignment System | | \$ 30,000 | | | | | \$ 30,000 |
| FMD-37-R | Motorpool Vehicle Replacement | \$ 25,000 | | | \$ 25,000 | | | \$ 50,000 |
| | | | | | | | | \$ - |
| NGD-11 | Gas System Expansion | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 900,000 |
| NGD-48-R | Heavy Duty Trencher | | | | \$ 115,000 | | | \$ 115,000 |
| NGD-55-R | Air Compressor | | | | | \$ 15,000 | | \$ 15,000 |
| NGD-57-R | Backhoe | | | | \$ 100,000 | | | \$ 100,000 |
| NGD-64 | Metter Industrial Park Expansion | | \$ 226,500 | | | | | \$ 226,500 |
| NGD-69-R | Replace Directional Boring Machine | | | \$ 225,000 | | | | \$ 225,000 |
| NGD-71 | Gateway Phase II Utility Improvements | | | \$ 160,000 | | | | \$ 160,000 |
| NGD-75-R | Replace Service Trucks | \$ 40,000 | \$ 75,000 | | | \$ 40,000 | \$ 90,000 | \$ 245,000 |
| NGD-88 | Subdivision Incentive | \$ 250,000 | \$ 250,000 | | | | | \$ 500,000 |
| NGD-90 | Akins Boulevard Extension | \$ 40,000 | | | | | | \$ 40,000 |
| NGD-92 | Natural Gas Main and Service Rehabilitation | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 240,000 |
| NGD-95 | GDOT Road Widening Project Hwy 301 North | \$ 1,400,000 | | | | | | \$ 1,400,000 |
| NGD-96 | Gas Pressure/Volumne Improvement Project | | \$ 3,600,000 | | | | | \$ 3,600,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR

| Project Number | Project | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|----------------|---|-------------------|-------------------|-------------------|-------------------|--------------|-------------|---------------------|
| NGD-97 | Windward South Subdivision | \$ 60,000 | | | | | | \$ 60,000 |
| NGD-98 | CDBG Ptenial Infrastructure Improvements - Johnson St. | \$ 150,000 | | | | | | \$ 150,000 |
| NGD-99 | Gateway Industrial Park Main Extension | \$ 350,000 | | | | | | \$ 350,000 |
| | NGD TOTAL 2019 SPLOST | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ - | \$ - | \$ - | \$ 450,000 |
| | NGD SPLOST GRAND TOTAL EACH FY | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ - | \$ - | \$ - | \$ 450,000 |
| PD-1-R | Police Vehicles and Conversions | \$ 408,000 | \$ 408,000 | \$ 408,000 | \$ 239,000 | | | \$ 1,463,000 |
| PD-1-R | Vehicles and Conversion | | | | \$ 169,000 | \$ 408,000 | \$ 408,000 | \$ 985,000 |
| PD-36 | New Vehicles - Newly Requested Sworn Positions | \$ 136,500 | | | | | | \$ 136,500 |
| | PD TOTAL 2019 SPLOST | \$ 408,000 | \$ 408,000 | \$ 408,000 | \$ 239,000 | \$ - | \$ - | \$ 1,463,000 |
| | NGD SPLOST GRAND TOTAL EACH FY | \$ 408,000 | \$ 408,000 | \$ 408,000 | \$ 239,000 | \$ - | \$ - | \$ 1,463,000 |
| PLG-5-R | Planning Division Vehicle | \$ 30,000 | | | | | | \$ 30,000 |
| STM-2 | Drainage Basin H&H Modeling/Engineering/Surveying | | \$ 150,000 | \$ 150,000 | | | | \$ 300,000 |
| STM-19-R | Dumptruck | | | | \$ 150,000 | | | \$ 150,000 |
| STM-21 | Acquisition of Property | | | \$ 100,000 | | | | \$ 100,000 |
| STM-24 | CDBG Grant Matching Funds | | | | | \$ 250,000 | | \$ 250,000 |
| STM-26 | W. Main Street at Foss Street Intersection Drainage | | | | \$ 300,000 | | | \$ 300,000 |
| STM-32 | Chandler Road at Paulson Stadium | | | | | | \$ 100,000 | \$ 100,000 |
| STM-34 | Little Lotts Creek Flood Control Project (Creek on Blue Mile) | | \$ 7,750,000 | \$ 7,750,000 | | | | \$ 15,500,000 |
| | Little Lotts Creek Flood Control Project | | \$ 2,500,000 | \$ 2,500,000 | | | | \$ 5,000,000 |
| STM-37 | Pitt Moore Street Drainage Upgrades | | | | | | \$ 200,000 | \$ 200,000 |
| STM-39 | Statesboro Place Circle Drainage Upgrades | | | | | | \$ 150,000 | \$ 150,000 |
| STM-40 | Chandler Road near Olympic Blvd. Culvert Replacement | | | | \$ 1,500,000 | | | \$ 1,500,000 |
| STM-42 | Bland Avenue Drainage Improvements | | \$ 250,000 | | | | | \$ 250,000 |
| STM-43 | Henry St. at W. Moore St. Drainage Upgrdes | | | \$ 150,000 | | | | \$ 150,000 |
| STM-45 | Little Lotts Creek Tributary at Brannen Street | | | | | \$ 1,000,000 | | \$ 1,000,000 |
| STM-46 | Stream Restoration at East Grady Street | \$ 500,000 | | | | | | \$ 500,000 |
| STM-47 | Donnie Simmons Drainage Upgrades | | | | | \$ 500,000 | | \$ 500,000 |
| SWC-1-R | Knuckleboom Loader Truck Replacement | | \$ 180,000 | | | | | \$ 180,000 |
| SWC-8-R | Automated Residential SideArm Garbage Truck | \$ 375,000 | \$ 375,000 | | | | | \$ 750,000 |
| SWC-9-R | Commercial Front Loading Garbage Truck | | | | \$ 375,000 | \$ 375,000 | \$ 375,000 | \$ 1,125,000 |
| SWC-14 | Activity Recorder | | | \$ 50,000 | | | | \$ 50,000 |
| SWC-21-R | Roll Off Trucks & Conversion | \$ 205,000 | | \$ 205,000 | | | | \$ 410,000 |
| | SWC TOTAL 2019 SPLOST | \$ - | \$ 180,000 | \$ - | \$ - | \$ - | \$ - | \$ 180,000 |
| | SWC SPLOST GRAND TOTAL EACH FY | \$ - | \$ 180,000 | \$ - | \$ - | \$ - | \$ - | \$ 180,000 |
| SWD-11-R | Wheel Loader Replacement | | | \$ 225,000 | \$ 375,000 | | | \$ 600,000 |
| SWD-16-R | Pickup Truck Replacement | | \$ 35,000 | | | | | \$ 35,000 |
| SWD-22 | Expansion & Renov. of Transfer Station | \$ 1,250,000 | \$ 1,250,000 | | | | | \$ 2,500,000 |
| SWD-33-R | Excavator Replacement | | | | | \$ 250,000 | | \$ 250,000 |
| SWD-40-R | Small Tractor | | | | | \$ 45,000 | | \$ 45,000 |
| SWD-52 | Property Acquisition | \$ 350,000 | | | | | | \$ 350,000 |
| SWD-54-R | 20ft. Rotary Mower Replacement | | | | \$ 30,000 | | | \$ 30,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR

| Project Number | Project | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|----------------|--|---------------------|---------------------|-------------------|---------------------|-------------|-------------|---------------------|
| SWD-55-R | Large Tractor Replacement | | | | \$ 75,000 | | | \$ 75,000 |
| | SWD TOTAL 2019 SPLOST | \$ 1,250,000 | \$ 1,250,000 | \$ - | \$ 105,000 | \$ - | \$ - | \$ 2,605,000 |
| | SWD SPLOST GRAND TOTAL EACH FY | \$ 1,250,000 | \$ 1,250,000 | \$ - | \$ 105,000 | \$ - | \$ - | \$ 2,605,000 |
| WWD-14-A | Water and Sewer Rehab | \$ 800,000 | \$ 800,000 | \$ 150,000 | | \$ 250,000 | \$ 250,000 | \$ 2,250,000 |
| WWD-14 | Water and Sewer Rehab | \$ 400,000 | | | | | | \$ 400,000 |
| WWD-14 (W) | Replace Water Main on West Main Street | | | | \$ 500,000 | | | \$ 500,000 |
| WWD-32 (A) | Extension of Water & Sewer to Unserved Areas | | | \$ 100,000 | \$ 100,000 | | | \$ 200,000 |
| WWD-32 (C) | Oakcrest Subdivision Sewer Extensions | \$ 1,500,000 | | | | | | \$ 1,500,000 |
| WWD-32 (E) | Ramblewood Subdivision Sewer Extension | \$ 1,200,000 | | | | | | \$ 1,200,000 |
| WWD-32-G | Extend Sewer Main on East Oliff Street | \$ 200,000 | | | | | | \$ 200,000 |
| WWD-32 (H) | Merrywood Subdivision Sewer Extensions | | \$ 2,500,000 | | | | | \$ 2,500,000 |
| WWD-37 | Generators for Sewage Pump Stations | \$ 115,000 | \$ 115,000 | \$ 115,000 | \$ 115,000 | \$ 115,000 | | \$ 575,000 |
| WWD-77-R | Replace Rodder Truck | \$ 450,000 | | | | | | \$ 450,000 |
| WWD-111 | Install New Well | \$ 1,200,000 | | | | | | \$ 1,200,000 |
| WWD-133-R | Replace F-150 Truck | \$ 40,000 | \$ 40,000 | \$ 40,000 | | | | \$ 120,000 |
| WWD-136-R | Replace F-150 Extended Cab Truck | \$ 40,000 | | \$ 40,000 | | | | \$ 80,000 |
| WWD-138-R | Replace F-350 Extended Cab Truck | | | \$ 80,000 | | | \$ 80,000 | \$ 160,000 |
| WWD-154 | Extend Water and Sewer Gateway Industrial Park | | | | \$ 350,000 | | | \$ 350,000 |
| WWD-166-R | Rep. Water Main on E. Oliff St., N. Main St. to N. Zetterower | | \$ 180,000 | | | | | \$ 180,000 |
| WWD-171 | Replace 2005 John Deere Backhoe | | \$ 150,000 | | | | | \$ 150,000 |
| WWD-174 | Extend Water and Sewer Service on Hwy 67 South | \$ 1,100,000 | \$ 600,000 | | | | | \$ 1,700,000 |
| WWD-181 | Incentive Program to extend Water&Sewer Utilities | \$ 400,000 | \$ 400,000 | | | | | \$ 800,000 |
| WWD-187 | Upgrade Sewer on Northside Dr. East & East Main St. | | \$ 500,000 | | | | | \$ 500,000 |
| WWD-188 | Upgrade Sewer on Fair Rd. - South Zetterower Ave. to Herty Drive | | \$ 352,000 | | | | | \$ 352,000 |
| WWD-189-R | Replace Pump and Motor on Wells | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | | \$ 225,000 |
| WWD-190-R | Replace 2002 F-8000 Dump Truck | | \$ 95,000 | | | | | \$ 95,000 |
| WWD-192 | Inflow and Infiltration Evaluation of Sewer Main | \$ 50,000 | | | | | | \$ 50,000 |
| WTP-2-R | Replace Heavy Duty Utility Trucks | | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | \$ 225,000 |
| WTP-3 | Rehab Concrete Basins at WWTP | \$ 400,000 | \$ 400,000 | | | | | \$ 800,000 |
| WTP-4-R | Replace Half Ton Utility Trucks | \$ 40,000 | | \$ 40,000 | | | | \$ 80,000 |
| WTP-5 | Wastewater Equipment Upgrades | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | | \$ 375,000 |
| WTP-6-R | Replace Membrane Diffusers in the Aeration Basins | \$ 100,000 | | | | | | \$ 100,000 |
| WTP-10 | New Waste Water Treatment Plant | | | | | | | Unfunded |
| WTP-14 | Replace Rotary fine Screens at WWTP | | | | \$ 1,500,000 | | | \$ 1,500,000 |
| WTP-15 | Upgrade Gril Removal System at WWTP | | | | | | \$ 500,000 | \$ 500,000 |
| WTP-16 | WWTP Motor Soft Starts for Existing Equipment | \$ 80,000 | \$ 80,000 | | | | | \$ 160,000 |
| WTP-17 | Motor Control Upgrade | \$ 400,000 | | | | | | \$ 400,000 |
| WTP-18 | Replace Filter Cloth in Disk Filter Units at the WWTP | | \$ 200,000 | | | | | \$ 200,000 |
| WTP-19-R | Replace Ottawa Yard Jockey | | | | \$ 120,000 | | | \$ 120,000 |
| WTP-20 | Replace CAT Telehandler Forklift | | | | | \$ 100,000 | | \$ 100,000 |
| WTP-21 | Replace International Boom (Crane) Truck | \$ 130,000 | | | | | | \$ 130,000 |
| WTP-22 | Upgrade Aeration System | | | | \$ 750,000 | | | \$ 750,000 |
| WTP-23 | Replace New Holland Skid Steer | | | \$ 80,000 | | | | \$ 80,000 |
| WTP-24 | Influent Pumps and Aeration Blower System | \$ 500,000 | | | | | | \$ 500,000 |
| | WWD TOTAL 2013 SPLOST | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 400,000 |
| | WWD TOTAL 2019 SPLOST | \$ 915,000 | \$ 915,000 | \$ 265,000 | \$ 1,500,000 | \$ - | \$ - | \$ 7,590,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR

| Project Number | Project | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|----------------|---|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|-----------------------|
| | Total Uses of Cash | \$ 22,286,350 | \$ 30,205,500 | \$ 22,976,000 | \$ 18,788,000 | \$ 10,403,000 | \$ 9,943,000 | \$ 114,601,850 |
| | Sources of Cash | | | | | | | |
| | Operating Income | \$ 6,690,000 | \$ 7,603,500 | \$ 2,068,000 | \$ 1,685,000 | \$ 940,000 | \$ 820,000 | \$ 19,806,500 |
| | ATC Fees for WWTP | \$ 975,000 | \$ 675,000 | \$ 75,000 | \$ 825,000 | \$ 75,000 | \$ 500,000 | \$ 3,125,000 |
| | 2013 SPLOST Proceeds | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 400,000 |
| | 2019 SPLOST Proceeds | \$ 4,780,000 | \$ 5,023,000 | \$ 1,358,000 | \$ 2,064,000 | \$ - | \$ - | \$ 13,225,000 |
| | 2018 TSPLOST | \$ 4,455,000 | \$ 2,925,000 | \$ 5,210,000 | \$ 4,850,000 | \$ - | \$ - | \$ 17,440,000 |
| | General Fund Capital Improvements Program | \$ 136,500 | \$ 180,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ 366,500 |
| | GDOT Grant | \$ - | \$ 2,500,000 | \$ 2,500,000 | \$ - | \$ - | \$ - | \$ 5,000,000 |
| | GEFA Loan | \$ 1,200,000 | \$ 7,750,000 | \$ 7,750,000 | \$ - | \$ - | \$ - | \$ 16,700,000 |
| | GMA Lease Pool | \$ 240,000 | \$ 284,000 | \$ 50,000 | \$ 255,000 | \$ 50,000 | \$ - | \$ 879,000 |
| | ARPA Funds | \$ 2,900,000 | \$ 2,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 5,400,000 |
| | Georgia Southern | \$ 509,850 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 509,850 |
| | Potential 2023 TSPLOST | | \$ 765,000 | \$ 3,915,000 | \$ 4,300,000 | \$ 5,785,000 | \$ 5,930,000 | \$ 20,695,000 |
| | Potential 2025 SPLOST | | | | \$ 4,809,000 | \$ 3,553,000 | \$ 2,693,000 | \$ 11,055,000 |
| | Total Sources of Cash | \$ 22,286,350 | \$ 30,205,500 | \$ 22,976,000 | \$ 18,788,000 | \$ 10,403,000 | \$ 9,943,000 | \$ 114,601,850 |

| | | | | | | | | |
|---|----------------|------------------|------------------|------------------|------------------|------------------|--------------|--|
| Project | CS-1 | Car | | | | | | |
| Description | | | | | | | | |
| Replace 2007 truck with small SUV in FY2023 for IT staff. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| GMA Lease Pool | \$ 30,000 | | | | | | \$ 30,000 | |
| Total | \$ 30,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 30,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease in maintenance costs | | | | | | | | |

| | | | | | | | | |
|---|----------------|------------------|------------------|------------------|------------------|------------------|--------------|--|
| Project | CS-4 | Servers | | | | | | |
| Description | | | | | | | | |
| For Data Storage | | | | | | | | |
| As the fleet of computers increases and the need for more network security grows, more servers to store and access data are needed. Servers facilitate data exchanges, which is the basis for nearly all Information Technology | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| 2019 SPLOST | | | \$ 18,000 | | | | \$ 18,000 | |
| Total | \$ - | \$ - | \$ 18,000 | \$ - | \$ - | \$ - | \$ 18,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| | | | | | | | | |
|--|----------------|-----------------------------|------------------|------------------|------------------|------------------|--------------|--|
| Project | ENG-5 | Engineering Vehicles | | | | | | |
| Description | | | | | | | | |
| Replace/purchase pickup trucks in Engineering. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| GMA Lease Pool | | | | \$ 30,000 | | | \$ 30,000 | |
| Total | \$ - | \$ - | \$ - | \$ 30,000 | \$ - | \$ - | \$ 30,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| | | | | | | | | |
|--|----------------|--------------------------------|------------------|------------------|------------------|------------------|--------------|--|
| Project | ENG-89 | Eastside Cemetery Fence | | | | | | |
| Description | | | | | | | | |
| Install new ornamental security fence around Eastside Cemetery property. New fence will provide for increased security and improve aesthetics. Previous incidents in the cemetery and concerns presented by the public have indicated to staff that providing the most basic of security measures for the cemetery is important. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Possible 2025 SPLOST | | | | \$ 35,000 | \$ 200,000 | \$ 200,000 | \$ 435,000 | |
| Total | \$ - | \$ - | \$ - | \$ 35,000 | \$ 200,000 | \$ 200,000 | \$ 435,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| | | | | | | | |
|--|----------------|------------------------------|------------------|------------------|------------------|------------------|--------------|
| Project | ENG-92 | West Main Streetscape | | | | | |
| Description | | | | | | | |
| Perform roadway, intersection, and sidewalk improvements on West Main Street. Aesthetic theme to match East Main Streetscape Project. Phase I of the Downtown Streetscape Project involved upgrading East Main St. between North/South Main St. to Railroad St. West Main Street Streetscape project is Phase II. Improvements to the W. Main St./S. College St. intersection were completed in FY2013. <i>Note: This estimate does not include Water/Sewer Improvements</i> | | | | | | | |
| Funding | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2018 TSPLOST | | \$ 200,000 | \$ 2,000,000 | | | | \$ 2,200,000 |
| Total | \$ - | \$ 200,000 | \$ 2,000,000 | \$ - | \$ - | \$ - | \$ 2,200,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|--|----------------|-------------------------------------|------------------|------------------|------------------|------------------|--------------|
| Project | ENG-96 | Traffic Studies and Planning | | | | | |
| Description | | | | | | | |
| Performing citywide transportation master planning in FY2022. FY2024 funding will be to perform studies in areas of priority identified in the transportation master plan. | | | | | | | |
| Funding | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2018 TSPLOST | | \$ 150,000 | | | | | \$ 150,000 |
| Possible 2023 TSPLOST | | | | \$ 150,000 | | | \$ 150,000 |
| Total | \$ - | \$ - | \$ - | \$ 150,000 | \$ - | \$ - | \$ 300,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|---|----------------|---------------------------------------|------------------|------------------|------------------|------------------|--------------|
| Project | ENG-114 | Roadway Geometric Improvements | | | | | |
| Description | | | | | | | |
| These projects include making roadway geometric safety improvements at various locations which have sharp curves, limited sight distance, need terminus improvements, or to address neighborhood safety concerns. Possible locations include Georgia Ave., West Jones Ave., Edwina Dr., Rountree St. and other various neighborhood dead-end streets. | | | | | | | |
| Funding | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2018 TSPLOST | \$ 255,000 | | | | | | \$ 255,000 |
| Possible 2023 TSPLOST | | | \$ 445,000 | \$ 175,000 | | | \$ 620,000 |
| Total | \$ 255,000 | \$ - | \$ 445,000 | \$ 175,000 | \$ - | \$ - | \$ 875,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|---|-----------------|--|------------------|------------------|------------------|------------------|--------------|
| Project | ENG-115b | S. Main Street (Blue Mile) Phase II | | | | | |
| Description | | | | | | | |
| This project has been identified by the community as a high priority due to the fact that S. Main St. acts as a major gateway to downtown Statesboro and it serves as a natural connection between the GSU Campus and downtown Statesboro. This project will be completed in three phases. Phase II is from Brannen St. to Grady St. Phase III is from Grady St. to Main St. Improvements will include the installation of decorative sidewalks, decorative crosswalks on the side streets, decorative street lighting, benches and bike racks. Some costs of the project will be the relocation of overhead power lines, telephone lines and cable to underground. | | | | | | | |
| Funding | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2018 TSPLOST | | | \$ 485,000 | \$ 4,850,000 | | | \$ 5,335,000 |
| Total | \$ - | \$ - | \$ 485,000 | \$ 4,850,000 | \$ - | \$ - | \$ 5,335,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|--|-----------------|---|------------------|------------------|------------------|------------------|--------------|
| Project | ENG-122c | Hwy. 24 (E. Main St.) Sidewalk from Hwy 80 to Packinghouse Rd. | | | | | |
| Description | | | | | | | |
| This project consists of the design and construction of a 5' sidewalk from existing sidewalk at Hwy. 80 intersection of E. Main St. to the proposed sidewalk project ending at Packinghouse intersection. This project will finish the network that connects Mill Creek to the high school and downtown. This project will include engineering, drainage, sidewalk easement or property acquisition needed to construct the sidewalk and related roadway improvements. | | | | | | | |
| Funding | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2018 TSPLOST | \$ 775,000 | | | | | | \$ 775,000 |
| Total | \$ 775,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 775,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|---|-----------------|--|------------------|------------------|------------------|------------------|--------------|
| Project | ENG-122h | E. Jones Ave. Sidewalk from S. Main St. to S. Zetterower Ave. | | | | | |
| Description | | | | | | | |
| This project will consist of a 5' sidewalk from S. Zetterower Ave. to S. Main St. This will be the final section of sidewalk to complete the sidewalk along the entire length of Jones Avenue from Johnson St. to Gentilly Dr. This project will include any drainage infrastructure, easements, and property acquisition needed to install the sidewalk. | | | | | | | |
| Funding | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2018 TSPLOST | \$ 300,000 | | | | | | \$ 300,000 |
| Total | \$ 300,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 300,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | | |
|---|-----------------|---|-------------------|------------------|------------------|------------------|------------------|-------------------|
| Project | ENG-122i | N. College St. Sidewalk from Proctor St. to Hwy 80 | | | | | | |
| Description | | | | | | | | |
| This project will consist of 5' sidewalk from Proctor St. to Northside Dr. This area is commercial and residential adjacent to downtown. Currently, pedestrians walk in the roadway due to no sidewalks in this area; this project will provide a safe area to walk to and from destinations. This project will include any drainage infrastructure, easements, and property acquisition needed for the construction of the sidewalk. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2018 TSPLOST | \$ | 55,000 | \$ 175,000 | | | | | \$ 230,000 |
| Total | \$ | 55,000 | \$ 175,000 | \$ - | \$ - | \$ - | \$ - | \$ 230,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| | | | | | | | | |
|--|-----------------|--|-------------------|------------------|------------------|------------------|------------------|-------------------|
| Project | ENG-122j | N. Zetterower Ave. Sidewalk from Hill St. to Hwy 80 | | | | | | |
| Description | | | | | | | | |
| This project will consist of a 5' sidewalk from Hill St. to Northside Dr (HWY 80). This project consists of completing a sidewalk along the full length of Zetterower continuously. This is a major city route with heavy traffic, including large trucks. This sidewalk will give pedestrians a safe place to walk along this corridor. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2018 TSPLOST | \$ | 70,000 | \$ 170,000 | | | | | \$ 240,000 |
| Total | \$ | 70,000 | \$ 170,000 | \$ - | \$ - | \$ - | \$ - | \$ 240,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| | | | | | | | | |
|--|-----------------|--|------------------|------------------|------------------|------------------|------------------|-------------------|
| Project | ENG-122k | W. Main St. Sidewalk from Ivory St. to Foss St. | | | | | | |
| Description | | | | | | | | |
| This project will consist of a 5' sidewalk along W. Main St. from Ivory St. to Foss Street intersection. This project will extend existing sidewalk at Ivory St. and provide a sidewalk to Julia P Bryant Elementary School and provide pedestrian connectivity between the school and adjacent neighborhoods and downtown. This project will include any drainage infrastructures, easements, and property acquisitions needed to install the sidewalk. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2018 TSPLOST | \$ | 300,000 | | | | | | \$ 300,000 |
| Total | \$ | 300,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 300,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| | | | | | | | |
|---|----------------------------|--|------------------------------|------------------------------|------------------------------|------------------------------|-------------------|
| Project | ENG-122l | S. College St. Sidewalk, W. Jones Ave to W. Brannen St. | | | | | |
| Description | | | | | | | |
| This project will consist of the construction of a 5' sidewalk along S. College Street from W. Jones Ave. to W. Brannen Street including a railroad crossing. This section of College Street's sidewalk has many gaps. This project will extend the existing sidewalk from W. Jones Ave. to W. Brannen St. This road is heavily traveled by pedestrians and motorists, which makes the risk of conflicts very high. This sidewalk will give pedestrians a safe place to walk outside of the roadway. This project will include any drainage infrastructures, easements, and property acquisitions needed to install the sidewalk. | | | | | | | |
| Funding | | | | | | | Total |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | |
| 2018 TSPLOST | \$ 50,000 | \$ 200,000 | | | | | \$ 250,000 |
| Total | \$ 50,000 | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ 250,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|---|----------------------------|--|------------------------------|------------------------------|------------------------------|------------------------------|-------------------|
| Project | ENG-122n | E. Grady Street Sidewalk from S. Main Street to Mulberry Street | | | | | |
| Description | | | | | | | |
| This project will consist of the construction of a 5' sidewalk along East Grady Street from South Main Street to Mulberry Street. This section of East Grady Street crosses the Willie McTell walking trail. This project will extend the existing sidewalk from South Main Street to Mulberry Street which will provide connectivity from McTell Trail to South Main St. and S. Zetterower Avenue. This project will include any drainage infrastructures, easements and property acquisitions needed to install the sidewalk. | | | | | | | |
| Funding | | | | | | | Total |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | |
| 2018 TSPLOST | \$ 55,000 | \$ 135,000 | | | | | \$ 190,000 |
| Total | \$ 55,000 | \$ 135,000 | \$ - | \$ - | \$ - | \$ - | \$ 190,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|--|----------------------------|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|-------------------|
| Project | ENG-122q | Stockyard Road Sidewalk | | | | | |
| Description | | | | | | | |
| This project will consist of a 5' sidewalk from West Main St to Williams Road. Currently no sidewalk exists along Stockyard Road. This sidewalk will give pedestrians a safe place to walk along this corridor and will provide an additional connection between neighborhoods adjacent to Williams Road and Julia P Bryant Elementary School. | | | | | | | |
| Funding | | | | | | | Total |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | |
| Possible 2023 TSPLOST | | | | | \$ 65,000 | \$ 535,000 | \$ 600,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ 65,000 | \$ 535,000 | \$ 600,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|---|----------------------------|---|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | ENG-122r | North Main Street Sidewalk from Parrish St to Fletcher Drive | | | | | |
| Description | | | | | | | |
| This project will consist of the construction of a 5' sidewalk along N. Main St. from E./W. Parrish St. to Fred Fletcher Park/Fletcher Drive including mid-block crossing. This will provide sidewalk connectivity with Mattie Lively Elementary School. This road is heavily traveled by pedestrians and motorists, which makes the risk of conflicts very high. This sidewalk will give pedestrians a safe place to walk outside of the roadway. This project will include any drainage infrastructures, easements, and property acquisitions needed to install the sidewalk. | | | | | | | |
| Funding | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| Possible 2023 TSPLOST | | | | | \$ 150,000 | \$ 1,250,000 | \$ 1,400,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ 150,000 | \$ 1,250,000 | \$ 1,400,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|--|----------------------------|--|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | ENG-123a | S. Main St. (US301) @ Fair Rd. (SR 67) Improvements | | | | | |
| Description | | | | | | | |
| Improvements to the intersection that may include geometric modifications, traffic signal, or roundabout. This intersection has been identified as one of the City's highest accident locations due to its current alignment, heavy volume of traffic and confluence with an active railroad track. Re-aligning this intersection and installing a traffic signal would improve its safety significantly. This general area is also the potential location for a potential East-West connector road. This is a GDOT STIP project. Funding in this CIP is to support GDOT; City's participation commitment is property acquisition. | | | | | | | |
| Funding | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| 2018 TSPLOST | | | \$ 1,500,000 | | | | \$ 1,500,000 |
| GTIB Grant | | | \$ 150,000 | | | | \$ 150,000 |
| Total | \$ - | \$ - | \$ 1,650,000 | \$ - | \$ - | \$ - | \$ 1,650,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|--|----------------------------|---|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | ENG-123c | W. Main St./Johnson St./MLK Dr. Improvements | | | | | |
| Description | | | | | | | |
| This intersection is located in the west downtown area. All three roadways at this intersection are major routes for city traffic and intersect at a skewed angle which also causes sight distance issues and long vehicle queues on Johnson and MLK. This project will realign the intersection to improve intersection efficiency and safety and include any drainage infrastructure, easements and property acquisitions needed to complete the work. Design in FY2023, property acquisition in FY2025, and construction in FY2026. | | | | | | | |
| Funding | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| 2018 TSPLOST | \$ 100,000 | | | | | | \$ 100,000 |
| Possible 2023 TSPLOST | | \$ 600,000 | | \$ 1,000,000 | | | \$ 1,600,000 |
| Total | \$ 100,000 | \$ 600,000 | \$ - | \$ 1,000,000 | \$ - | \$ - | \$ 1,700,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|---|----------------------------|---|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | ENG-123e | Brampton Ave. @ Bermuda Run Improvements | | | | | |
| Description | | | | | | | |
| This intersection is currently an all stop control. As this area has grown, traffic has increased at an exponential rate. Before the all stop control was implemented, there were long queues and delays on the side streets. This caused an increase in right angle accidents. This project is for the design and installation of a possible roundabout. | | | | | | | |
| Funding | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| Possible 2023 TSPLOST | | | \$ 70,000 | \$ 700,000 | | | \$ 770,000 |
| Total | \$ - | \$ - | \$ 70,000 | \$ 700,000 | \$ - | \$ - | \$ 770,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|---|----------------------------|---|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | ENG-123f | Cawana Rd @ Brannen St & Cawana Rd @ S&S Railroad Bed Rd Intersection Improvements | | | | | |
| Description | | | | | | | |
| This area is currently growing with the construction of schools, churches, walking trails, and residential housing. The area is still largely undeveloped, but expected to become a prime area for development. This CIP is to prepare for that growth. A traffic study of this area indicated intersection improvements would improve the level of service of this road network due to increased traffic upon development. This CIP will help construct those improvements as they are needed (e.g. construct designated right/left turn lanes). | | | | | | | |
| Funding | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| 2018 TSPLOST | | \$ 100,000 | \$ 1,000,000 | | | | \$ 1,100,000 |
| Total | \$ - | \$ 100,000 | \$ 1,000,000 | \$ - | \$ - | \$ - | \$ 1,100,000 |
| Impact on FY 2028 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|---|----------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | ENG-123g | New Traffic Signals | | | | | |
| Description | | | | | | | |
| These projects include installation of new traffic signals or modification/improvements to existing traffic signals including improved signal detection (i.e. camera detection) systems. Possibly East Main at N Zetterower or improvements to Buckhead @ Brannen & Zetterower @ Brannen. | | | | | | | |
| Funding | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| 2018 TSPLOST | \$ 150,000 | | | | | | \$ 150,000 |
| Possible 2023 TSPLOST | | | | | \$ 250,000 | | \$ 250,000 |
| Total | \$ 150,000 | \$ - | \$ - | \$ - | \$ 250,000 | \$ - | \$ 400,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|--|----------------------------|----------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | ENG-123h | Intersection Improvements | | | | | |
| Description | | | | | | | |
| As traffic increases in Statesboro, intersections have become congested resulting in a decrease level of service and substantial queue creating delay. This CIP provides funding for intersection improvements as identified by traffic studies. | | | | | | | |
| Funding | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| Possible 2023 TSPLOST | | | \$ 500,000 | | \$ 500,000 | | \$ 1,000,000 |
| Total | \$ - | \$ - | \$ 500,000 | \$ - | \$ 500,000 | \$ - | \$ 1,000,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|---|----------------------------|---|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | ENG-124b | Brannen St. @ Little Lotts Creek Roadway Drainage Improvements | | | | | |
| Description | | | | | | | |
| Brannen Street routinely overtops during heavy rains. This project will try to eliminate the flooding of the roadway during regular heavy rain events. Upsize the 36' corrugated metal pipe to alleviate surface water flooding. A drainage study will be prepared before construction commences to properly size this network. | | | | | | | |
| Funding | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| Possible 2023 TSPLOST | | | | \$ 60,000 | \$ 400,000 | | \$ 460,000 |
| Total | \$ - | \$ - | \$ - | \$ 60,000 | \$ 400,000 | \$ - | \$ 460,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|---|----------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | ENG-124e | Max Lockwood Drive | | | | | |
| Description | | | | | | | |
| Perform roadway profile improvements to help mitigate stormwater runoff into the Honey Bowen building and improve traffic flow by radius improvements from Hwy. 67 onto Max Lockwood. | | | | | | | |
| Funding | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| 2018 TSPLOST | \$ 300,000 | | | | | | \$ 300,000 |
| Total | \$ 300,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 300,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| | | | | | | | |
|---|----------------------------|--|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | ENG-124f | SR67/Fair Road Widening and Right Turn Lane | | | | | |
| Description | | | | | | | |
| Perform roadway profile improvements to help mitigate stormwater runoff into the Honey Bowen building and improve traffic flow by radius improvements from Hwy. 67 onto Max Lockwood. | | | | | | | |
| Funding | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| 2018 TSPLOST | | \$ 100,000 | | | | | \$ 100,000 |
| Possible 2023 TSPLOST | | | \$ 1,000,000 | | | | \$ 1,000,000 |
| Total | \$ - | \$ 100,000 | \$ 1,000,000 | \$ - | \$ - | \$ - | \$ 1,100,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No impact | | | | | | | |

| Project | ENG-125 | Street Maintenance Improvements | | | | | | |
|--|-----------|---------------------------------|-------------------|------------------|-------------------|------------------|-------------------|-------------------|
| Description | | | | | | | | |
| Perform maintenance of City street network including, pavement markings, signs, asphalt repair, and traffic signals. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2018 TSPLOST | \$ | 75,000 | \$ 125,000 | \$ 75,000 | | | | \$ 275,000 |
| Possible 2023 TSPLOST | | | | | \$ 125,000 | \$ 75,000 | \$ 125,000 | \$ 325,000 |
| Total | \$ | 75,000 | \$ 125,000 | \$ 75,000 | \$ 125,000 | \$ 75,000 | \$ 125,000 | \$ 600,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease General Fund maintenance expenses | | | | | | | | |

| Project | ENG-127 | Traffic Calming & Pedestrian/Bicycle Safety | | | | | | |
|---|-----------|---|-------------------|-------------------|------------------|-------------------|------------------|-------------------|
| Description | | | | | | | | |
| Includes studies and construction. Significant increases in pedestrian and vehicular traffic in several areas of the city have resulted in potentially dangerous conflicts between the two modes of travel. Locations with high pedestrian counts could possibly benefit significantly by installing traffic calming measures such as raised crossings, bulb-out islands, brighter striping, or refuge islands similar to those installed on Lanier Drive and Lester Road in recent years. Potential improvements include pedestrian safety along Fair Road, Chandler Road, etc, and bicycle related safety improvements. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2018 TSPLOST | \$ | 100,000 | | | | | | \$ 100,000 |
| Possible 2023 TSPLOST | | | \$ 100,000 | \$ 100,000 | | \$ 150,000 | | \$ 350,000 |
| Total | \$ | 100,000 | \$ 100,000 | \$ 100,000 | \$ - | \$ 150,000 | \$ - | \$ 450,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| Project | ENG-128 | Resurfacing & Road Rehabilitation | | | | | | |
|---|-----------|-----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Description | | | | | | | | |
| Perform resurfacing and/or rehabilitation of city streets. Approximately 8 miles (with GDOT LMIG) per year. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2018 TSPLOST | \$ | 1,000,000 | \$ 1,000,000 | | | | | \$ 2,000,000 |
| Possible 2023 TSPLOST | | | | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 4,000,000 |
| Total | \$ | 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 6,000,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| Project | ENG-129 | Anderson Street Paving | | | | | | |
|--|-----------|------------------------|------------------|-------------------|------------------|------------------|------------------|-------------------|
| Description | | | | | | | | |
| Perform paving and related improvements along Anderson Street. This is the last remaining dirt road in the city. This CIP has been on the books for years but has been delayed due to funding. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Possible 2023 TSPLOST | | | \$ 65,000 | \$ 275,000 | | | | \$ 340,000 |
| Total | \$ | - | \$ 65,000 | \$ 275,000 | \$ - | \$ - | \$ - | \$ 340,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| | | | | | | | | |
|--|-------------------|---|------------------|------------------|---------------------|---------------------|---------------------|--|
| Project | ENG-130 | New Roads and Roadway Extensions | | | | | | |
| Description | | | | | | | | |
| Construct new roads or extend existing roadways based on recommendations from the transportation master plan to improve connectivity and operational efficiency. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| 2018 TSPLOST | \$ 300,000 | | | | | | \$ 300,000 | |
| Possible 2023 TSPLOST | | | | | \$ 1,000,000 | \$ 1,000,000 | \$ 2,000,000 | |
| Total | \$ 300,000 | \$ - | \$ - | \$ - | \$ 1,000,000 | \$ 1,000,000 | \$ 2,300,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|----------------------------|------------------|-------------------|------------------|-------------------|---------------------|--|
| Project | ENG-131 | Public Parking Lots | | | | | | |
| Description | | | | | | | | |
| This CIP is to improve existing parking lots or provide additional parking areas to accommodate downtown businesses, parks, government facilities, etc. Proposed transportation master plan may identify locations. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Possible 2025 SPLOST | | | | \$ 500,000 | | \$ 500,000 | \$ 1,000,000 | |
| Total | \$ - | \$ - | \$ - | \$ 500,000 | \$ - | \$ 500,000 | \$ 1,000,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| | | | | | | | | |
|---|-------------------|---|-------------------|-------------------|-------------------|-------------------|---------------------|--|
| Project | ENG-134b | Implementation of a Limited Transit System | | | | | | |
| Description | | | | | | | | |
| Implementation of limited transit system as provided in the transit feasibility study and implementation plan. Increase number of routes and expand route schedule in FY2025. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| 2018 TSPLOST | \$ 150,000 | \$ 150,000 | | | | | \$ 300,000 | |
| Possible 2023 TSPLOST | | | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 2,000,000 | |
| Total | \$ 150,000 | \$ 150,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 2,300,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| Project | ENG-135 | Citywide Trails, Parks and Greenspaces | | | | | | |
|--|-----------|--|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|---------------------|
| Description | | | | | | | | |
| Improvements to Luetta Moore Park and Rev. W.D. Kent Park are underway in FY2021. The City has financed this project - 2019 SPLOST proceeds from the City and County will repay the financing outlay beginning in FY2022 and it is anticipated that the County will pursue a 2025 SPLOST referendum to provide funding for the balance of financing. Funding in FY2027 and FY2028 from possible 2023 TSPLOST is for continuation of bicycle/pedestrian trails within Statesboro including continuation of Rev. Julius Abraham Trail to Williams Road at the BOE Central Office, expansion of McTell Trail north of East Main Street, or connectivity of McTell Trail and S&S Greenway. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| 2019 SPLOST | \$ | 220,000 | \$ 220,000 | \$ 220,000 | \$ 220,000 | | | \$ 880,000 |
| Bulloch Co. | \$ | 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | | | \$ 800,000 |
| Possible 2025 SPLOST | | | | | | \$ 555,000 | \$ 555,000 | \$ 1,110,000 |
| Possible 2023 TSPLOST | | | | | | \$ 1,000,000 | \$ 1,000,000 | \$ 2,000,000 |
| Total | \$ | 420,000 | \$ 420,000 | \$ 420,000 | \$ 420,000 | \$ 1,555,000 | \$ 1,555,000 | \$ 4,790,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| Project | ENG-136 | Subdivision Incentive Program | | | | | | |
|---|-----------|-------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|---------------------|
| Description | | | | | | | | |
| This CIP is to provide engineering and infrastructure incentives to promote the development of R-8 (GICH), R-15 or R-20 subdivisions within the city limits. Utility incentives will be paid separately from the respective fund. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| 2018 TSPLOST | \$ | 175,000 | \$ 175,000 | | | | | \$ 350,000 |
| Possible 2023 TSPLOST | | | | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 1,000,000 |
| Total | \$ | - | \$ - | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 1,350,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| Project | ENG-137 | Roadway Improvements | | | | | | |
|--|-----------|----------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|---------------------|
| Description | | | | | | | | |
| Minor modifications, infrastructure installations, aesthetic improvements along roadways (widening, cul-de-sacs, utilities, street lighting, landscaping, etc.), bus shelters, bus lanes, etc. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| 2018 TSPLOST | \$ | 150,000 | \$ 150,000 | | | | | \$ 300,000 |
| Possible 2023 TSPLOST | | | | \$ 150,000 | \$ 150,000 | \$ 200,000 | \$ 200,000 | \$ 700,000 |
| Total | \$ | 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 200,000 | \$ 200,000 | \$ 1,000,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | ENG-138 | Akins Boulevard | | | | | | |
| Description | | | | | | | | |
| Extension of Akins Boulevard from Veteran's Memorial Parkway to existing Akins Boulevard (which intersects with Lanier Drive) including traffic signal improvements at Veteran's Memorial Parkway. Under an MOU, the City and Georgia Southern will be partnering to obtain GDOT funds and complete construction of Akins Boulevard. GDOT LMIG funds require a 30% match which GSU has pledged to provide - there will be no cost to the City for this project except for in-kind personnel expenses. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| GSU Funds | \$ | 509,850 | | | | | | \$ 509,850 |
| Total | \$ | 509,850 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 509,850 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|-----------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Project | ENG-139 | Traffic Signal Maintenance | | | | | | |
| Description | | | | | | | | |
| Repair and maintenance of traffic signals (cabinets, controllers, bulbs, contract services, etc). | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2018 TSPLOST | \$ | 35,000 | \$ 35,000 | | | | | \$ 70,000 |
| Possible 2023 TSPLOST | | | | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 200,000 |
| Total | \$ | 35,000 | \$ 35,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 270,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease General Fund maintenance expenses | | | | | | | | |

| | | | | | | | | |
|--|--------------|-------------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Project | FD-64 | Personal Protective Clothing | | | | | | |
| Description | | | | | | | | |
| Due to the nature of the service, personal protective gear becomes damaged, worn out and has a mandated replacement life of 10 years. This requires the purchase of Personal Protective Clothing in order for department personnel to perform the required duties. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Budget | \$ | 25,000 | \$ 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | \$ 150,000 |
| Total | \$ | 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 150,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Project funded out of operating budget | | | | | | | | |

| | | | | | | | | |
|---|--------------|-----------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | FD-69 | FD Facility Upgrades | | | | | | |
| Description | | | | | | | | |
| The Fire Department buildings are in need of upgrades and renovations to allow for the storage of equipment and vehicles. Many of the apparatus have water tanks that are required to be in climate control storage so weathering will not freeze or damage equipment or water tanks. Also, this project will be the primary funding for potential extensive renovations for Station 2. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2019 SPLOST | \$ | 150,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |
| Total | \$ | 150,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| Project | | SCBA Replacement and Purchase | | | | | | | | |
|---|-----------|-------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------|------------------|
| Description | | | | | | | | | | |
| Self-Contained Breathing Apparatus (SCBA) must be replaced after a period of time with mandated safety requirements. Older SCBAs are more prone to malfunctions and higher maintenance cost. New standards and technology found in new SCBAs are also beneficial. Cost would replace approximately 10 SCBA units per year over a 3 year period. | | | | | | | | | | |
| Funding | | | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Projected | | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | | |
| 2019 SPLOST | \$ | 45,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 45,000 |
| Possible 2025 SPLOST | \$ | - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | 45,000 | \$ 45,000 |
| Total | \$ | 45,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | 45,000 | \$ 90,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | | | |
| No Impact | | | | | | | | | | |

| Project | | Range Classroom-Training Ground Upgrades | | | | | | | | |
|---|-----------|--|------------------|------------------|------------------|------------------|------------------|------------------|-------------|------------------|
| Description | | | | | | | | | | |
| The Fire Department utilizes the Training Center for a variety of operations and evolutions. Within this, the Burn Facility as well as the Tower has certain components that will need to be replaced and repaired due to this training. This project will allow those items and components to be replaced to ensure there is no lapse in training. | | | | | | | | | | |
| Funding | | | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Projected | | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | | |
| Operating Budget | \$ | - | \$ - | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Total | \$ | - | \$ - | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | | | |
| No Impact | | | | | | | | | | |

| Project | | Air Compressor Replacement | | | | | | | | |
|--|-----------|----------------------------|-------------------|------------------|------------------|------------------|------------------|------------------|-------------|-------------------|
| Description | | | | | | | | | | |
| Firefighters are required to utilize SCBA in dangerous environments which require a breathing air compressor to fill the storage tanks for this equipment. The department utilizes two compressors, one at each station, and plans should be made to replace the one located at station 2 due to age and signs of major mechanical failure. In addition, air quality testing concerns are present. | | | | | | | | | | |
| Funding | | | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Projected | | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | | |
| 2019 SPLOST | \$ | - | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |
| Total | \$ | - | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | | | |
| No Impact | | | | | | | | | | |

| Project | | SCBA Bottle Replacement and Purchase | | | | | | | | |
|--|-----------|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------|------------------|
| Description | | | | | | | | | | |
| Self-Contained Breathing Apparatus (SCBA) Bottles must be replaced after a period of time with mandated safety requirements. Older SCBA bottles are more prone to malfunctions and no longer meet NFPA standards after a certain length of time. | | | | | | | | | | |
| Funding | | | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Projected | | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | | |
| 2019 SPLOST | \$ | - | \$ - | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 40,000 |
| Possible 2025 SPLOST | \$ | - | \$ - | \$ - | \$ - | \$ 40,000 | \$ - | \$ - | \$ - | \$ 40,000 |
| Total | \$ | - | \$ - | \$ 40,000 | \$ - | \$ 40,000 | \$ - | \$ - | \$ - | \$ 80,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | | | |
| No Impact | | | | | | | | | | |

| | | | | | | | | |
|--|--------------|---|------------------|------------------|------------------|------------------|------------------|------------------|
| Project | FD-82 | Rescue/Extrication Tools Replacement | | | | | | |
| Description | | | | | | | | |
| Currently the Department is utilizing Rescue Tools that are over 10 years old. The cost is to replace the current compliment with tools that will reduce the amount needed for repairs as well as more trending technology. This will greatly enhance the Department's efficiency and effectiveness in extrication situations. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2019 SPLOST | \$ | 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Total | \$ | 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|--------------|-----------------------------------|------------------|-------------------|------------------|------------------|------------------|-------------------|
| Project | FD-84 | Portable Radio Replacement | | | | | | |
| Description | | | | | | | | |
| The current radios are in need of upgrading within the next few years as they are becoming outdated as well as becoming more difficult to repair and replace with the current system. This should also reduce the number of issues that are occurring with the current radios that have created some safety concerns. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2019 SPLOST | \$ | - | \$ - | \$ 200,000 | \$ - | \$ - | \$ - | \$ 200,000 |
| Total | \$ | - | \$ - | \$ 200,000 | \$ - | \$ - | \$ - | \$ 200,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|--------------|---------------------|---------------------|------------------|------------------|------------------|------------------|---------------------|
| Project | FD-85 | Fire Station | | | | | | |
| Description | | | | | | | | |
| As the population grows, so too does the need to ensure that the citizens have proper fire service response. This project will improve the response time to locations outside of the current stations as well improve the overall customer service. The cost includes only the estimated building cost and possible land acquisition. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2019 SPLOST | \$ | 400,000 | \$ 1,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,900,000 |
| Total | \$ | 400,000 | \$ 1,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,900,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|--------------|--------------------------------------|-------------------|------------------|------------------|------------------|------------------|-------------------|
| Project | FMD-6 | Heavy Equipment Service Truck | | | | | | |
| Description | | | | | | | | |
| Replacement of heavy duty service trucks to ensure reliability and help reduce service downtime for other departments. Replace 2013 model truck in FY2023. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| GMA Lease Pool | \$ | - | \$ 140,000 | \$ - | \$ - | \$ - | \$ - | \$ 140,000 |
| Total | \$ | - | \$ 140,000 | \$ - | \$ - | \$ - | \$ - | \$ 140,000 |
| Impact on FY 2022 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|-----------------------|-------------------|------------------|------------------|------------------|------------------|-------------------|
| Project | FMD-22 | Overhead Crane | | | | | | |
| Description | | | | | | | | |
| Install overhead crane in heavy equipment area to safely lift large parts and equipment. Use of an overhead crane will improve safety - mechanics currently use a forklift and man-power. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ - | \$ - | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |
| Total | \$ - | \$ - | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|----------------|----------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Project | FMD-23 | Tire Building | | | | | | |
| Description | | | | | | | | |
| Replace shipping containers currently used to new store tires with a climate controlled building to keep inventory of tires for Police, Fire and all other departments. This will increase shelf life of tire inventory and the safety of our customers using these tires. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ - | \$ - | \$ 90,000 | \$ - | \$ - | \$ - | \$ - | \$ 90,000 |
| Total | \$ - | \$ - | \$ 90,000 | \$ - | \$ - | \$ - | \$ - | \$ 90,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|----------------|--|------------------|------------------|------------------|------------------|------------------|------------------|
| Project | FMD-24 | Medium Duty Service Truck Replacement | | | | | | |
| Description | | | | | | | | |
| Maintain 15 year replacement cycle for light duty service trucks to ensure reliability and help reduce downtime for other departments. Replace 2008 model truck in FY2024. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| GMA Lease Pool | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Total | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|-------------------------------|------------------|------------------|------------------|-------------------|------------------|-------------------|
| Project | FMD-28 | Fleet Fueling Facility | | | | | | |
| Description | | | | | | | | |
| Construct gasoline and diesel fueling facility for city fleet. This project will be coordinated with the CNG fueling station project by the Natural Gas Department. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 250,000 | \$ - | \$ 250,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 250,000 | \$ - | \$ 250,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|----------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------|--|
| Project | FMD-29 | Vehicle Shelter | | | | | | |
| Description | | | | | | | | |
| Provide sheltered storage of Fleet vehicles and out of service/damaged vehicles (Police, Fire, etc.) for parts or long-term maintenance. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total | |
| Operating Income | \$ - | \$ - | \$ - | \$ - | \$ 90,000 | \$ - | \$ 90,000 | |
| Total | \$ - | \$ - | \$ - | \$ - | \$ 90,000 | \$ - | \$ 90,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------------------|---------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------|--|
| Project | FMD-32 | 4 Wheel Alignment System | | | | | | |
| Description | | | | | | | | |
| Purchase new alignment equipment to perform alignment services in-house. This will reduce sublets and save other departments a considerable amount in downtime and maintenance costs over time. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total | |
| Operating Income | | \$ 30,000 | | | | | \$ 30,000 | |
| Total | \$ - | \$ 30,000 | \$ - | \$ - | \$ - | \$ - | \$ 30,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------------------|--------------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------|--|
| Project | FMD-37 | Motorpool Vehicle Replacement | | | | | | |
| Description | | | | | | | | |
| Replace existing Motorpool vehicles that have exceeded their service life with fuel efficient, low-emission, hybrid vehicles. In FY2023 replace 2000 model Motorpool/parts truck and in FY2025 replace 2003 model Motorpool/parts truck - these trucks are used to transport parts and light equipment by the parts clerk and Fleet personnel or for short-term use by other departments. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total | |
| GMA Lease Pool | \$ 25,000 | \$ - | \$ - | \$ 25,000 | \$ - | \$ - | \$ 50,000 | |
| Total | \$ 25,000 | \$ - | \$ - | \$ 25,000 | \$ - | \$ - | \$ 50,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease in repairs & maintenance | | | | | | | | |

| | | | | | | | | |
|--|----------------------------|--|------------------------------|------------------------------|------------------------------|------------------------------|---------------------|--|
| Project | GBD-1 | Rehabilitation of Administrative Facilities | | | | | | |
| Description | | | | | | | | |
| Replacement of the mechanical, electrical, boiler, and thermostatic control systems at City Hall. The Jaeckel Hotel was renovated and repurposed into Statesboro's City Hall in 1996. Although the chiller and dehumidifier systems have been replaced, the interior air handlers, boiler and thermostats must be replaced. In addition to being expensive to maintain, some of the equipment is obsolete. Based on the age of these systems (30 years), it is time to replace the system in its entirety and include computer controlled upgrades to the thermostatic control systems to improve the building's overall energy efficiency. Funding in FY2026 is for the replacement of the HVAC system, lighting, and ceiling in City Hall. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total | |
| Possible 2025 SPLOST | | | | \$ 1,500,000 | | | \$ 1,500,000 | |
| Total | \$ - | \$ - | \$ - | \$ 1,500,000 | \$ - | \$ - | \$ 1,500,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| Project | GBD-2 | | Rehabilitation of Cultural Facilities | | | | | |
|--|-----------|----------------|---------------------------------------|------------------|------------------|------------------|------------------|-------------------|
| Description | | | | | | | | |
| Replacement or upgrade of the mechanical, electrical, thermostatic control systems, etc. at Averitt Arts Center or other cultural facilities as needs warrant. The Averitt Arts Center opened in 2004. The mechanical system has incurred significant repair costs over the past few years and is in need of upgrades. Funding in FY2023 is for replacement of the HVAC system at the Averitt Arts Center. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2019 SPLOST | \$ | 125,000 | | | | | | \$ 125,000 |
| General Fund | \$ | 150,000 | | | | | | \$ 150,000 |
| Total | \$ | 275,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 275,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease in electrical costs, as well as repair & maintenance costs. | | | | | | | | |

| Project | GBD-3 | | Renovations to Administrative Facilities | | | | | |
|--|-----------|----------------|--|------------------|------------------|------------------|-------------------|-------------------|
| Description | | | | | | | | |
| Renovations to existing City facilities including structural, roofing, exterior facade, interior improvements, etc. Funding for FY2023 is for continued interior improvements to City Hall and Joe Brannen Hall. Funding in FY2028 is for interior/exterior painting of city hall. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2019 SPLOST | \$ | 800,000 | | | | | | \$ 800,000 |
| Possible 2025 SPLOST | | | | | | | \$ 100,000 | \$ 100,000 |
| Total | \$ | 800,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 | \$ 900,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| Project | GBD-4 | | Renovations to Cultural Facilities | | | | | |
|--|-----------|----------------|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Description | | | | | | | | |
| Renovations to existing City facilities including structural, roofing, exterior facade, interior improvements, etc. Funding for FY2027 is for painting of the Averitt Arts Center. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Possible 2025 SPLOST | | | | | | \$ 50,000 | | \$ 50,000 |
| Total | \$ | - | \$ - | \$ - | \$ - | \$ 50,000 | \$ - | \$ 50,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| Project | GBD-7 | | Facilities Manager Truck | | | | | |
|--|-----------|----------------|--------------------------|------------------|------------------|------------------|------------------|------------------|
| Description | | | | | | | | |
| Purchase new truck for Facilities Manager in FY2023. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| GMA Lease Pool | \$ | 30,000 | | | | | | \$ 30,000 |
| Total | \$ | 30,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 30,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase in fuel costs, as well as repair & maintenance costs. | | | | | | | | |

| | | | | | | | | |
|--|-------------------|-------------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|
| Project | NGD-11 | System Expansion | | | | | | |
| Description | | | | | | | | |
| As part of our master plan and the goal of expanding our system into new areas each year, we are proposing two miles (15,000' of 4" pipe) of new main this year. Reinvesting a portion of the system revenues back into the system is a way of insuring the continued growth and health of our system. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| 2019 SPLOST | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ - | \$ - | \$ - | | \$ 450,000 |
| Possible 2025 SPLOST | \$ - | \$ - | \$ - | \$ 150,000 | \$ 150,000 | \$ 150,000 | | \$ 450,000 |
| Total | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | | \$ 900,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase in revenue | | | | | | | | |

| | | | | | | | | |
|--|----------------|----------------------------|------------------|-------------------|------------------|------------------|------------------|-------------------|
| Project | NGD-48 | Heavy Duty Trencher | | | | | | |
| Description | | | | | | | | |
| This is the planned replacement of an existing 1998, 8020 Ditch Witch trencher that we purchased used in 2000. The current unit will be 25 years old at the time of replacement. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ - | \$ - | \$ - | \$ 115,000 | \$ - | \$ - | | \$ 115,000 |
| Total | \$ - | \$ - | \$ - | \$ 115,000 | \$ - | \$ - | | \$ 115,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|----------------|-----------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Project | NGD-55 | Air Compressor | | | | | | |
| Description | | | | | | | | |
| Replacement of the existing Gas Distribution towable air compressor. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ - | \$ - | \$ - | \$ - | \$ 15,000 | \$ - | | \$ 15,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ 15,000 | \$ - | | \$ 15,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|----------------|------------------|------------------|-------------------|------------------|------------------|------------------|-------------------|
| Project | NGD-57 | Backhoe | | | | | | |
| Description | | | | | | | | |
| Routine replacement of the existing 1998 backhoe unit. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ - | \$ - | \$ - | \$ 100,000 | \$ - | \$ - | | \$ 100,000 |
| Total | \$ - | \$ - | \$ - | \$ 100,000 | \$ - | \$ - | | \$ 100,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|-------------------|------------------------------|------------------|------------------|------------------|------------------|-------------------|--------------|
| Project | NGD-88 | Subdivision Incentive | | | | | | |
| Description | | | | | | | | |
| Natural gas infrastructure to serve 60 lot subdivision. <i>*FY2022 - \$250,000</i> | | | | | | | | |
| Funding | | | | | | | | Total |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ 250,000 | \$ 250,000 | | | | | \$ 500,000 | |
| Total | \$ 250,000 | \$ 250,000 | \$ - | \$ - | \$ - | \$ - | \$ 500,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase in revenue | | | | | | | | |

| | | | | | | | | |
|--|------------------|----------------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | NGD-90 | Akins Boulevard Extension | | | | | | |
| Description | | | | | | | | |
| Install 4" P.E. to serve Akins Boulevard Extension | | | | | | | | |
| Funding | | | | | | | | Total |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ 40,000 | | | | | | \$ 40,000 | |
| Total | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 40,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase in revenue | | | | | | | | |

| | | | | | | | | |
|--|------------------|--|------------------|------------------|------------------|------------------|-------------------|--------------|
| Project | NGD-92 | Natural Gas Main and Service Rehabilitation | | | | | | |
| Description | | | | | | | | |
| Replace steel natural gas pipelines with new PE in an effort to begin reducing the amount of steel pipe in the ground. | | | | | | | | |
| Funding | | | | | | | | Total |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ - | \$ - | \$ - | \$ 120,000 | |
| Possible 2025 SPLOST | \$ - | \$ - | \$ - | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 120,000 | |
| Total | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 240,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|---------------------|---|------------------|------------------|------------------|------------------|---------------------|--------------|
| Project | NGD-95 | GDOT Road Widening Project Hwy 301 North | | | | | | |
| Description | | | | | | | | |
| The existing high pressure gas main will be in conflict with the GDOT widening project. It will have to be relocated to the new GDOT right-of-way. | | | | | | | | |
| Funding | | | | | | | | Total |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ 1,400,000 | | | | | | \$ 1,400,000 | |
| Total | \$ 1,400,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,400,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------------------|--|------------------------------|------------------------------|------------------------------|------------------------------|--------------|--|
| Project | NGD-96 | Gas Pressure/Volume Improvement Project | | | | | | |
| Description | | | | | | | | |
| This will include the installation of a new tap station and approximately 6 miles of 8" high pressure steel gas main. The current tap station was built in the late 1950's and is in need of several improvements. These upgrades will help the City keep up with future natural gas demands. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total | |
| Operating Income | | \$ 3,600,000 | | | | | \$ 3,600,000 | |
| Total | \$ - | \$ 3,600,000 | \$ - | \$ - | \$ - | \$ - | \$ 3,600,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------------------|-----------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--------------|--|
| Project | NGD-97 | Windward South Subdivision | | | | | | |
| Description | | | | | | | | |
| Install natural gas mains and services to serve Phase 3 and Phase 4 of the Windward South Subdivision. This will be a total of 1200' of gas main and 50 gas services. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total | |
| Operating Income | \$ 60,000 | | | | | | \$ 60,000 | |
| Total | \$ 60,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 60,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase in revenue | | | | | | | | |

| | | | | | | | | |
|--|----------------------------|---|------------------------------|------------------------------|------------------------------|------------------------------|--------------|--|
| Project | NGD-98 | CDBG Potential Infrastructure Improvements Johnson Street Area | | | | | | |
| Description | | | | | | | | |
| Natural gas main and service improvements to be completed during CDBG Project. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total | |
| Operating Income | \$ 150,000 | | | | | | \$ 150,000 | |
| Total | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 150,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase in net income | | | | | | | | |

| | | | | | | | | |
|---|----------------------------|---|------------------------------|------------------------------|------------------------------|------------------------------|--------------|--|
| Project | NGD-99 | Gateway Industrial Park Main Extension (Aspen) | | | | | | |
| Description | | | | | | | | |
| Installation of approximately 3400' of 6" high pressure steel gas main, regulator station and industrial meter set. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total | |
| Operating Income | \$ 350,000 | | | | | | \$ 350,000 | |
| Total | \$ 350,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 350,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase in revenue | | | | | | | | |

| Project | PD-1 | SPD Police Vehicles | | | | | | |
|---|-----------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Description | | | | | | | | |
| The Police Department has attempted to rotate a percentage of the patrol vehicles out of the fleet due to excessive mileage and high maintenance cost. This has been a challenge due to approved funding levels. Pricing is based on a 5% increase per vehicle per year for projection purposes and will be recalculated annually. The projections listed below replace a <i>minimum</i> of 12 vehicles and equipment for the vehicles in FY2023, 12 in FY2024, 12 in FY2025, 12 in FY2026, 12 in FY2027 and 12 in FY2028. These projections reflect the current agency size and <i>does not</i> account for any new positions that could be added in future years. If adopted and funded this would rotate vehicles out of the fleet as daily use vehicles at the end of 7 years, currently this project would not be reach the 7 year rotation of vehicles until approximately 2027 if funded at the requested levels. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2019 SPLOST | \$ | 408,000 | \$ 408,000 | \$ 408,000 | \$ 239,000 | | | \$ 1,463,000 |
| Possible 2025 SPLOST | | | | | \$ 169,000 | \$ 408,000 | \$ 408,000 | \$ 985,000 |
| Total | \$ | 408,000 | \$ 408,000 | \$ 408,000 | \$ 408,000 | \$ 408,000 | \$ 408,000 | \$ 2,448,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease in repairs and maintenance | | | | | | | | |

| Project | PD-36 | SPD - New Vehicles for Newly Requested Sworn Positions | | | | | | |
|---|-----------|--|------------------|------------------|------------------|------------------|------------------|-------------------|
| Description | | | | | | | | |
| Vehicles and equipment for the 14 newly requested sworn positions for FY 2023. FY 2024 - FY 2025 requests follow the FY 2020 Statesboro Police Manpower Study recommendations. The study will be updated by the start of the FY 23 budget process and new recommendations made or updated at that time. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| CIP | \$ | 136,500 | \$ - | \$ - | | | | \$ 136,500 |
| Total | \$ | 136,500 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 136,500 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase in fuel costs | | | | | | | | |

| Project | PLG-5 | New Vehicle | | | | | | |
|--|-----------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Description | | | | | | | | |
| The Planning Department is currently using a re-purposed police vehicle that is a 2006 Chevy Impala. Aside from constant repairs, the rear passenger door does not open and a moldy smell permeates the car. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| GMA Lease Pool | \$ | 30,000 | | | | | | \$ 30,000 |
| Total | \$ | 30,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 30,000 |
| Impact on 2023 Operating Budget | | | | | | | | |
| Decrease in repair & maintenance costs. | | | | | | | | |

| Project | PRK-4 | Replace Crewcab Work Trucks | | | | | | |
|--|-----------|-----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Description | | | | | | | | |
| Replace trucks used to transport mowing equipment and multiple personnel. These trucks have landscape beds or tool bodies on them. Replace 2004 truck, unit 7236, in FY2024. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| GMA Lease Pool | | | \$ 44,000 | | | | | \$ 44,000 |
| Total | \$ | - | \$ 44,000 | \$ - | \$ - | \$ - | \$ - | \$ 44,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|---------------------------|------------------|------------------|------------------|------------------|--------------|--|
| Project | PRK-11 | Replace Work Truck | | | | | | |
| Description | | | | | | | | |
| Replace 2013 truck, unit 7318, work truck that has reached the end of its life cycle. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| CIP | | | \$ 50,000 | | | | \$ 50,000 | |
| Total | \$ - | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ 50,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|----------------|------------------------------|------------------|------------------|------------------|------------------|--------------|--|
| Project | PRK-23 | McTell Trail Addition | | | | | | |
| Description | | | | | | | | |
| Acquire vacant lot adjacent to McTell Trail (coordinate with DSDA) to protect trail, expand park area along trail, and provide parking area on trail for the public and special events. Acquisition of the vacant property helps protect the integrity of McTell Trail and will enhance the quality and use of the trail for the public. Staff will research if grant opportunities are available. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| CIP Fund | | \$ 50,000 | | | | | \$ 50,000 | |
| Total | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 50,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|----------------|------------------------------------|------------------|------------------|------------------|------------------|--------------|--|
| Project | PRK-31 | Marvin Ave Park Renovations | | | | | | |
| Description | | | | | | | | |
| Improvements at Marvin Ave. Park to include enhancements such as trees, shrubs, benches, tables, etc. and perform improvements to the parking area. Staff will explore possible grant opportunities. The initial \$5,000 will be used to survey and design a master plan for the park. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Unfunded | | | | | | | \$ - | |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Impact on FY 2023 Operating Budget | | | | | | | | |

| | | | | | | | | |
|---|----------------|---|------------------|------------------|------------------|------------------|--------------|--|
| Project | PRK-35 | High Body Hydraulic Dump Trailer | | | | | | |
| Description | | | | | | | | |
| High body hydraulic dump trailer used in Parks and Cemetery maintenance. Larger trailer to increase ability to perform work and with less travel to landscaped areas. Currently, Parks Division only has low profile trailers and identified a need for a high body trailer for dirt and mulch. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| 2019 SPLOST | \$ 17,000 | | | | | | \$ 17,000 | |
| Total | \$ 17,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 17,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase in fuel costs, as well as repairs & maintenance | | | | | | | | |

| | | | | | | | | |
|---|------------------|-------------------------------|------------------|------------------|------------------|------------------|------------------|--|
| Project | PRK-36 | Replace Dump Bed Truck | | | | | | |
| Description | | | | | | | | |
| Replacement of older small dump body truck used for transporting mulch, dirt, rock and various debris. The new truck would replace 2004 Ford F550 Vin# 5962 that is at the end of its life cycle. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| GMA Lease Pool | \$ 75,000 | | | | | | \$ 75,000 | |
| Total | \$ 75,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 75,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease in repairs & maintenance | | | | | | | | |

| | | | | | | | | |
|---|----------------|--|-------------------|------------------|------------------|------------------|-------------------|--|
| Project | STM-2 | Drainage Basin H&H Modeling/Engineering/Surveying | | | | | | |
| Description | | | | | | | | |
| Ongoing research, engineering and surveying for drainage projects to be completed under the Comprehensive Stormwater Management Program. As the City grows, there will be a need to conduct additional H&H modeling to add to the existing Master Plan. This CIP will be used in areas where master planning identifies problems in known drainage areas where flooding occurs such as Chandler Road, Little Lotts Creek tributary along McTell Trail, etc. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | | \$ 150,000 | \$ 150,000 | | | | \$ 300,000 | |
| Total | \$ - | \$ 150,000 | \$ 150,000 | \$ - | \$ - | \$ - | \$ 300,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|------------------|------------------|-------------------|------------------|------------------|-------------------|--|
| Project | STM-19 | Dumptruck | | | | | | |
| Description | | | | | | | | |
| Replace old 1997 dumptruck that has exceeded its useful life. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| GMA Lease Pool | | | | \$ 150,000 | | | \$ 150,000 | |
| Total | \$ - | \$ - | \$ - | \$ 150,000 | \$ - | \$ - | \$ 150,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|--------------------------------|-------------------|------------------|------------------|------------------|-------------------|--|
| Project | STM-21 | Acquisition of Property | | | | | | |
| Description | | | | | | | | |
| Purchase of property for public use for wetlands, flood plain preservation, and to reduce the impact of flooding or reduce the impacts on wetlands. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | | | \$ 100,000 | | | | \$ 100,000 | |
| Total | \$ - | \$ - | \$ 100,000 | \$ - | \$ - | \$ - | \$ 100,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| Project | STM-24 | | | | | | CDBG Grant Matching Funds | |
|---|----------------|------------------|------------------|------------------|------------------|------------------|---------------------------|--------------|
| Description | | | | | | | | |
| Community Development Block Grants have been a successful tool in the past to leverage local funds with federal funds to maximize the impact of stormwater improvement projects. This CIP will allocate the matching funds for these types of grants. The current "active" CDBG project (James St, Floyd St, Roundtree St and Carver St) is funded from FY2021. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Possible 2025 SPLOST | | | | | \$ 250,000 | | | \$ 250,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ 250,000 | \$ - | | \$ 250,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| Project | STM-26 | | | | | | West Main Street at Foss Street Intersection Drainage Improvements | |
|--|----------------|------------------|------------------|------------------|------------------|------------------|--|--------------|
| Description | | | | | | | | |
| There has been a history of flooding at this intersection. The City has worked with Bulloch County School Board to lessen the impact but several upgrades need to be performed. It is proposed to install larger pipes to increase the drainage flow and install curb and gutter along the south side of West Main Street from Bay Street to Foss Street. This CIP is where master planning has identified a problem to be corrected or in areas of known drainage deficiencies. This project is currently under evaluation, pending implementation of other project(s) in the area. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Possible 2025 SPLOST | | | | \$ 300,000 | | | | \$ 300,000 |
| Total | \$ - | \$ - | \$ - | \$ 300,000 | \$ - | \$ - | | \$ 300,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| Project | STM-32 | | | | | | Chandler Road at Paulson Stadium | |
|--|----------------|------------------|------------------|------------------|------------------|------------------|----------------------------------|--------------|
| Description | | | | | | | | |
| Chandler Road near the GSU Stadium holds water along the sides of the road. This is due to no drainage ditch or storm drainage in that area. It is proposed to grade a shallow swale and install storm drain piping with an inlet to collect stormwater. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Possible 2025 SPLOST | | | | | | \$ 100,000 | | \$ 100,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 100,000 | | \$ 100,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| Project | STM-34 | | | | | | Little Lotts Creek Flood Control Project (Creek on the Blue Mile) | |
|--|----------------|------------------|------------------|------------------|------------------|------------------|---|---------------|
| Description | | | | | | | | |
| Creek on the Blue Mile project, a flood control and economic development project. Funding began in FY2020 on the environmental feasibility study. Funds are appropriated in FY2022 for design and permitting and in FY2023 for construction. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| GEFA Loan | | \$ 7,750,000 | \$ 7,750,000 | | | | | \$ 15,500,000 |
| GDOT Grant | | \$ 2,500,000 | \$ 2,500,000 | | | | | \$ 5,000,000 |
| Total | \$ - | \$ 10,250,000 | \$ 10,250,000 | \$ - | \$ - | \$ - | | \$ 20,500,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|---------------|--|------------------|------------------|------------------|------------------|------------------|--|
| Project | STM-37 | Pitt-Moore Street Drainage Upgrades | | | | | | |
| Description | | | | | | | | |
| There are no roadway ditches/swales or storm drainage structures in this area to convey stormwater runoff. Water runs along the roadway and stands at low point and along road. It is proposed to add roadside swales and storm piping to handle runoff to outfall from Faculty Blvd. to Fair road (S.R. 67) | | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Total | |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Projected | |
| | | | | | | | FY 2028 | |
| Possible 2025 SPLOST | | | | | | | \$ 200,000 | |
| Total | \$ | - | \$ - | \$ - | \$ - | \$ - | \$ 200,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|---------------|--|------------------|------------------|------------------|------------------|------------------|--|
| Project | STM-39 | Statesboro Place Circle Drainage Upgrades | | | | | | |
| Description | | | | | | | | |
| Statesboro Place Circle provides access to several commercial and apartment developments. The roadway was installed with no curb inlets to remove stormwater from the road. At the moment, most of the stormwater stays on the roadway posing a risk of hydroplaning and accelerating the deterioration of the roadway asphalt. It is proposed to install a curb inlet at the low point in the road and pipe the stormwater to an appropriate outfall location. | | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Total | |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Projected | |
| | | | | | | | FY 2028 | |
| Possible 2025 SPLOST | | | | | | | \$ 150,000 | |
| Total | \$ | - | \$ - | \$ - | \$ - | \$ - | \$ 150,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|---------------|---|------------------|------------------|------------------|------------------|------------------|--|
| Project | STM-40 | Chandler Road near Olympic Blvd. Culvert Replacement | | | | | | |
| Description | | | | | | | | |
| This location experiences flooding events consistently during heavy rains. This stormwater has flood the the nearby parking lots including vehicles. It is believed that the culvert under Chandler Road is undersized and will need to be upgraded. This project will include a drainage study, to appropriately size the culvert and any other structures needed, easement, and utility relocations needed to upgrade the culvert. | | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Total | |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Projected | |
| | | | | | | | FY 2028 | |
| Possible 2025 SPLOST | | | | | \$ 1,500,000 | | \$ 1,500,000 | |
| Total | \$ | - | \$ - | \$ - | \$ 1,500,000 | \$ - | \$ 1,500,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|---------------|---|------------------|------------------|------------------|------------------|------------------|--|
| Project | STM-42 | Bland Avenue Drainage Improvements | | | | | | |
| Description | | | | | | | | |
| Bland Avenue connects West Gentilly Street to Georgia Avenue. This road collects and holds water during rain events. This is due to no drainage infrastructure existing along the roadway. This project will consist of studing and designing a working drainage system for Bland Avenue. This project will include any clearing and grubbing, easements, property acquisition, utility relocations for the purpose of installing the drainage system on Bland Avenue. | | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Total | |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Projected | |
| | | | | | | | FY 2028 | |
| Operating Income | | | \$ 250,000 | | | | \$ 250,000 | |
| Total | \$ | - | \$ 250,000 | \$ - | \$ - | \$ - | \$ 250,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | |
|--|----------------------------|--|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | STM-43 | Henry St. At W. Moore St. Drainage Upgrades | | | | | |
| Description | | | | | | | |
| There is a run of 18" reinforced concrete pipe parallel to Henry Street, just south of Moore Street that appears to have leaking joints. As a result, sinkholes are appearing along this run of pipe. This project proposes to replace the entire length pipe to create better seals at the joints. This will also provide an opportunity to resize the proposed pipe to eliminate any undersized section. Easements, property acquisition, and utility relocations are also included in this project for the purpose of replacing the pipe. | | | | | | | |
| Funding | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| Operating Income | | | \$ 150,000 | | | | \$ 150,000 |
| Total | \$ - | \$ - | \$ 150,000 | \$ - | \$ - | \$ - | \$ 150,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No Impact | | | | | | | |

| | | | | | | | |
|--|----------------------------|---|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | STM-45 | Little Lotts Creek Tributary at Brannen Street | | | | | |
| Description | | | | | | | |
| This location routinely experiences flooding events during heavy rains. The drainage canal from downtown frequently overtops Brannen Street and inundates downstream properties, including the railroad tracks to Claude Howard Lumber and Memorial Park. This project will also alleviate flooding in areas further downstream including South Zetterower Avenue and College Plaza. | | | | | | | |
| Funding | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| Possible 2025 SPLOST | | | | | \$ 1,000,000 | | \$ 1,000,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ 1,000,000 | \$ - | \$ 1,000,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No Impact | | | | | | | |

| | | | | | | | |
|--|----------------------------|--|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | STM-46 | Stream Restoration of Little Lotts Tributary at E. Grady Street | | | | | |
| Description | | | | | | | |
| The unnamed tributary flowing through the city dog park along Blind Willie McTell Trail just south of E. Grady Street exhibits significant aggradation of sediment within the stream channel and erosion along the stream bank. The city plans to apply for a 319(h) grant from EPD to assist in the cost of the project. This project will also incorporate aesthetic components to help revitalize the area along the walking trail. | | | | | | | |
| Funding | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| Operating Income | \$ 500,000 | | | | | | \$ 500,000 |
| Total | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 500,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No Impact | | | | | | | |

| | | | | | | | |
|--|----------------------------|---|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | STM-47 | Donnie Simmons Drainage upgrades | | | | | |
| Description | | | | | | | |
| As part of the Task Order #2, the city's consultant identified a segment of storm pipe system that is undersized and causing flooding. This project will upgrade this system to handle up to a twenty-five year storm event. This project will help acclimate street flooding in the area of Garfield Street, Baldwin Street and Anthony Street. | | | | | | | |
| Funding | | | | | | | |
| | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| Possible 2025 SPLOST | | | | | \$ 500,000 | | \$ 500,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ 500,000 | \$ - | \$ 500,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No Impact | | | | | | | |

| | | | | | | | | |
|---|------------------|--------------------------------------|------------------|------------------|------------------|------------------|-------------------|--------------|
| Project | STS-31 | Sidewalk Repair & Replace | | | | | | |
| Description | | | | | | | | |
| Repair and replace sidewalks, handicap ramps, driveway aprons, curbs, and trip hazards to meet ADA standards. | | | | | | | | |
| Funding | | | | | | | | Total |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| 2018 TSPLOST | \$ 20,000 | \$ 20,000 | \$ - | | | | \$ 40,000 | |
| Possible 2023 TSPLOST | | | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 80,000 | |
| Total | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 120,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|-------------------------------|------------------|------------------|------------------|------------------|-------------------|--------------|
| Project | STS-74 | Work Truck Replacement | | | | | | |
| Description | | | | | | | | |
| To replace existing medium duty work trucks that are over 10 years of age equipped with service bodies. Replace older trucks in regular rotation. | | | | | | | | |
| Funding | | | | | | | | Total |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| GMA Lease Pool | | \$ 50,000 | | \$ 50,000 | | | \$ 100,000 | |
| Total | \$ - | \$ 50,000 | \$ - | \$ 50,000 | \$ - | \$ - | \$ 100,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|------------------|------------------------------------|------------------|------------------|------------------|------------------|-------------------|--------------|
| Project | STS-80 | Landscape Truck Replacement | | | | | | |
| Description | | | | | | | | |
| To replace medium duty transport trucks that are over 10 years of age. These trucks are used to transport mowing equipment and multiple personnel. Replace 2003 truck, unit 9833, in FY2023. Replace 2006 truck, unit 0347, truck in FY2025. | | | | | | | | |
| Funding | | | | | | | | Total |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| GMA Lease Pool | \$ 50,000 | | \$ 50,000 | | \$ 50,000 | | \$ 150,000 | |
| Total | \$ 50,000 | \$ - | \$ 50,000 | \$ - | \$ 50,000 | \$ - | \$ 150,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease in repair & maintenance costs. | | | | | | | | |

| | | | | | | | | |
|--|----------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | STS-89 | Dirt Pit | | | | | | |
| Description | | | | | | | | |
| To purchase property to be used as a borrow pit for the City. Ownership will ensure a guaranteed supply of materials. Current borrow pits utilized are nearing end of useful life. New pits are difficult to locate. | | | | | | | | |
| Funding | | | | | | | | Total |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Unfunded | | \$ 90,000 | | | | | \$ 90,000 | |
| Total | \$ - | \$ 90,000 | \$ - | \$ - | \$ - | \$ - | \$ 90,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|-------------------|------------------|------------------|------------------|------------------|-------------------|--|
| Project | STS-101 | Shelters | | | | | | |
| Description | | | | | | | | |
| Extend existing shelters in Street Division yard to cover equipment to comply with EPD regulations. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| CIP Fund | \$ - | \$ 130,000 | | | | | \$ 130,000 | |
| Total | \$ - | \$ 130,000 | \$ - | \$ - | \$ - | \$ - | \$ 130,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|----------------------------|------------------|------------------|------------------|------------------|-------------------|--|
| Project | STS-103 | Backhoe Replacement | | | | | | |
| Description | | | | | | | | |
| Replace existing 2002 backhoe. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| 2019 SPLOST | | \$ 250,000 | | | | | \$ 250,000 | |
| Total | \$ - | \$ 250,000 | \$ - | \$ - | \$ - | \$ - | \$ 250,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|----------------|----------------------------|------------------|------------------|------------------|------------------|------------------|--|
| Project | STS-111 | Tractor Replacement | | | | | | |
| Description | | | | | | | | |
| Replace existing tractors used to maintain both street and drainage right of ways. Replace 2017 tractor in FY2027. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| 2019 SPLOST | | | \$ 75,000 | | \$ - | | \$ 75,000 | |
| Total | \$ - | \$ - | \$ 75,000 | \$ - | \$ - | \$ - | \$ 75,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|-------------------|--------------------------|------------------|------------------|------------------|------------------|-------------------|--|
| Project | STS-112 | Dozer Replacement | | | | | | |
| Description | | | | | | | | |
| Replace existing 2001 Deere bulldozer. The equipment is used for maintenance and construction on various City projects. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| 2019 SPLOST | \$ 250,000 | \$ - | | | | | \$ 250,000 | |
| Total | \$ 250,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 250,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|------------------|-----------------------|------------------|------------------|------------------|------------------|------------------|--|
| Project | STS-121 | Message Boards | | | | | | |
| Description | | | | | | | | |
| To replace existing 2008 message boards. These units are used to guide and warn motorist of various traffic issues. We currently have 10 units that are at the end of their life cycle. Replacement will be 2 units every year. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| 2018 TSPLOST | \$ 40,000 | \$ 40,000 | | | | | \$ 80,000 | |
| Total | \$ 40,000 | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ 80,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|----------------|---|------------------|------------------|------------------|------------------|-------------------|--|
| Project | SWC-1 | Knuckleboom Loader Truck Replacement | | | | | | |
| Description | | | | | | | | |
| Maintain replacement schedule for the knuckleboom loader trucks due to heavy wear from daily use. The next replacement is a 2011 truck and loader in FY2024. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| 2019 SPLOST | \$ - | \$ 180,000 | \$ - | \$ - | \$ - | \$ - | \$ 180,000 | |
| Total | \$ - | \$ 180,000 | \$ - | \$ - | \$ - | \$ - | \$ 180,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|-------------------|--|------------------|------------------|------------------|------------------|-------------------|--|
| Project | SWC-8 | Automated Residential Sidearm Garbage Truck Replacement | | | | | | |
| Description | | | | | | | | |
| Maintain a 10 year replacement schedule for the residential refuse trucks. Budget figure includes CNG fueled trucks. Replace 2008 model truck in FY2023, and a 2012 model truck in 2024. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ 375,000 | \$ 375,000 | \$ - | \$ - | \$ - | \$ - | \$ 750,000 | |
| Total | \$ 375,000 | \$ 375,000 | \$ - | \$ - | \$ - | \$ - | \$ 750,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease repair & maintenance | | | | | | | | |

| | | | | | | | | |
|--|----------------|---|------------------|-------------------|-------------------|-------------------|---------------------|--|
| Project | SWC-9 | Commercial Front Loading Garbage Truck Replacement | | | | | | |
| Description | | | | | | | | |
| Maintain a 10 year replacement schedule for three commercial refuse trucks. Budget figure includes CNG fueled trucks. Replaced 2012 model truck in FY2026 and replace a 2013 model truck in FY2027 and replace a 2014 model in FY2028. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ - | \$ - | \$ - | \$ 375,000 | \$ 375,000 | \$ 375,000 | \$ 1,125,000 | |
| Total | \$ - | \$ - | \$ - | \$ 375,000 | \$ 375,000 | \$ 375,000 | \$ 1,125,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|----------------|--------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | SWC-14 | Activity Recorder | | | | | | |
| Description | | | | | | | | |
| Continuance of a project that began in FY2012. Purchase of vehicle cameras, GPS data tracking and RFID system which records field data, vehicle route, stops and speed to reduce cost and improve productivity. Purchase of onboard dash camera system to record route data. | | | | | | | | |
| Funding | | | | | | | | Total |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ - | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ 50,000 | |
| Total | \$ - | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ 50,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|-------------------|--|-------------------|------------------|------------------|------------------|-------------------|--------------|
| Project | SWC-21 | Roll-off Trucks & Conversions | | | | | | |
| Description | | | | | | | | |
| Purchase of new truck or conversion of existing truck for roll-off container service to replace older equipment and to maintain dependable service and save on vehicle maintenance cost. | | | | | | | | |
| Funding | | | | | | | | Total |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ 205,000 | \$ - | \$ 205,000 | \$ - | \$ - | \$ - | \$ 410,000 | |
| Total | \$ 205,000 | \$ - | \$ 205,000 | \$ - | \$ - | \$ - | \$ 410,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease repair & maintenance | | | | | | | | |

| | | | | | | | | |
|--|----------------|---------------------------------|-------------------|-------------------|------------------|------------------|-------------------|--------------|
| Project | SWD-11 | Wheel Loader Replacement | | | | | | |
| Description | | | | | | | | |
| Loader replacement in FY 2024 is to replace the loader used for the inert landfill operation. This loader replacement is on a 5 year rotation period to minimize downtime and maintain operational efficiency. This amount includes several implement attachments. | | | | | | | | |
| Funding | | | | | | | | Total |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ - | \$ - | \$ 225,000 | \$ 375,000 | \$ - | \$ - | \$ 600,000 | |
| Total | \$ - | \$ - | \$ 225,000 | \$ 375,000 | \$ - | \$ - | \$ 600,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|----------------|---------------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | SWD-16 | Pickup Truck Replacement | | | | | | |
| Description | | | | | | | | |
| Replace 2009 pickup truck. Maintain 15 year replacement rotation. Cost includes CNG equipment. | | | | | | | | |
| Funding | | | | | | | | Total |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ - | \$ 35,000 | \$ - | \$ - | \$ - | \$ - | \$ 35,000 | |
| Total | \$ - | \$ 35,000 | \$ - | \$ - | \$ - | \$ - | \$ 35,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|---------------|---|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|---------------------|
| Project | SWD-22 | Expansion and renovation of Transfer Station | | | | | | |
| Description | | | | | | | | |
| Metal building with concrete tipping floor and recessed truck well for scales was constructed in 1998-99. The current transfer station was designed for a maximum of 250 tons per day. These limits are frequently exceeded and with a strong economy the building is full on a daily basis. Per EPD permit, the tipping floor is required to be cleared on a daily basis. This CIP will provide plans in FY2022 and begin construction in FY2023. Current estimate is approximately \$3,000,000 . Full funding to be obtained through a GEFA loan or revenue bonds and repayed by a combination of 2019 SPLOST (\$1,000,000) and the remainder from operating income beginning in FY2023. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| 2019 SPLOST | \$ | 1,250,000 | \$ 1,250,000 | \$ - | \$ - | \$ - | \$ - | \$ 2,500,000 |
| Total | \$ | 1,250,000 | \$ 1,250,000 | \$ - | \$ - | \$ - | \$ - | \$ 2,500,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|---------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | SWD-33 | Excavator Replacement | | | | | | |
| Description | | | | | | | | |
| Replace existing excavator. Excavator is used to continue inert landfill operations. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| Operating Income | \$ | - | \$ - | \$ - | \$ - | \$ 250,000 | \$ - | \$ 250,000 |
| Total | \$ | - | \$ - | \$ - | \$ - | \$ 250,000 | \$ - | \$ 250,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|---------------|----------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | SWD-40 | Small Tractor | | | | | | |
| Description | | | | | | | | |
| Replace 2021 Small tractor used to cut around landfill and fence line. Maintains a 7 year rotation to reduce cost. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| Operating Income | \$ | - | \$ - | \$ - | \$ - | \$ 45,000 | \$ - | \$ 45,000 |
| Total | \$ | - | \$ - | \$ - | \$ - | \$ 45,000 | \$ - | \$ 45,000 |
| Impact on FY 2028 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|---------------|-----------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--------------|
| Project | SWD-52 | Property Acquisition | | | | | | |
| Description | | | | | | | | |
| Purchase of additional property for inert landfill expansion. Current projections have the existing inert landfill reaching capacity within the next 7 years. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total |
| Operating Income | \$ | 350,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 350,000 |
| Total | \$ | 350,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 350,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase in landfill maintenance | | | | | | | | |

| | | | | | | | | |
|---|--|-----------------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | (B) WWD-14 | Sewer Lining (2013 SPLOST) | | | | | | |
| PROJECTS: | FY 2022: Tillman Road | | | | | | | (WWD-14-Q) |
| | FY 2023: Greenbriar Subdivision | | | | | | | (WWD-14-U) |
| Description | Upgrade existing deteriorated sewer lines due to high infiltration of ground water | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2013 SPLOST | \$ | 400,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 400,000 |
| Total | \$ | 400,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 400,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|--|---|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | WWD-14-W | Replace Water Main on West Main Street | | | | | | |
| Description | Replace approximately 2,650 feet of the existing 4" and 6" cast iron water main and service lines on West Main Street with a new 8" PVC main. Replacement will be from Foss Street then east to the railroad tracks. The water main will be replaced due to the West Main Street Scape Project. The majority of the cost is associated with replacing the sidewalk on one side of road (\$195,000) and for design and contingency funds. | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Possible 2025 SPLOST | \$ | - | \$ - | \$ - | \$ 500,000 | \$ - | \$ - | \$ 500,000 |
| Total | \$ | - | \$ - | \$ - | \$ 500,000 | \$ - | \$ - | \$ 500,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|---|---|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | WWD-32 | Extension of Water and Sewer to Unserved Areas | | | | | | |
| Description | Provide water and sewer infrastructure to areas inside the city limits not yet served by these utilities. | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Income | \$ | - | \$ - | \$ 100,000 | \$ 100,000 | \$ - | \$ - | \$ 200,000 |
| Total | \$ | - | \$ - | \$ 100,000 | \$ 100,000 | \$ - | \$ - | \$ 200,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|--|--|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | WWD-32-C | Oakcrest Subdivision Sewer Extensions | | | | | | |
| Description | Provide sewage collection system to Oakcrest, an existing subdivision within the city limits. Oakcrest is located off of Highway 24. | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| ARPA | \$ | 1,500,000 | | | | | | \$ 1,500,000 |
| Total | \$ | 1,500,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,500,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase reveue | | | | | | | | |

| | | | | | | | | |
|--|----------------------------|---|------------------------------|------------------------------|------------------------------|------------------------------|---------------------|--|
| Project | WWD-32-E | Ramblewood Subdivision Sewer Extension | | | | | | |
| Description | | | | | | | | |
| Provide sewage collection system to Ramblewood, an existing subdivision within the city limits. Ramblewood is located off of Highway 24. | | | | | | | | |
| Funding | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total | |
| ARPA | \$ 1,200,000 | \$ - | | | | | \$ 1,200,000 | |
| Total | \$ 1,200,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,200,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase revenue | | | | | | | | |

| | | | | | | | | |
|---|----------------------------|---|------------------------------|------------------------------|------------------------------|------------------------------|-------------------|--|
| Project | WWD-32-G | Extend Sewer Main on East Oliff Street | | | | | | |
| Description | | | | | | | | |
| some of the property. | | | | | | | | |
| Funding | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total | |
| ARPA | \$ 200,000 | | | | | | \$ 200,000 | |
| Total | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 200,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase revenue | | | | | | | | |

| | | | | | | | | |
|---|----------------------------|---|------------------------------|------------------------------|------------------------------|------------------------------|---------------------|--|
| Project | WWD-32-H | Merrywood Subdivision Sewer Extensions | | | | | | |
| Description | | | | | | | | |
| Provide sewage collection system to Merrywood, an existing subdivision within the city limits. Merrywood is located off of Highway 80 East. | | | | | | | | |
| Funding | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total | |
| ARPA | | \$ 2,500,000 | | | | | \$ 2,500,000 | |
| Total | \$ - | \$ 2,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 2,500,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase revenue | | | | | | | | |

| | | | | | | | | |
|--|----------------------------|--|------------------------------|------------------------------|------------------------------|------------------------------|-------------------|--|
| Project | WWD-37 | Generators for Sewage Pump Stations | | | | | | |
| Description | | | | | | | | |
| Program to retro-fit all sewage pump stations with emergency power generators to be in compliance to EPD regulations. This would limit the potential of overflows due to power outage. Currently we have 26 sewage pump stations in the collection system, of these only 21 have emergency power capability. Proposed amount should retro-fit one station per year with a generator. | | | | | | | | |
| Funding | Adopted FY 2023 | Projected FY 2024 | Projected FY 2025 | Projected FY 2026 | Projected FY 2027 | Projected FY 2028 | Total | |
| 2019 SPLOST | \$ 115,000 | \$ 115,000 | \$ 115,000 | \$ - | \$ - | \$ - | \$ 345,000 | |
| Possible 2025 SPLOST | \$ - | \$ - | \$ - | \$ 115,000 | \$ 115,000 | \$ - | \$ 230,000 | |
| Total | \$ 115,000 | \$ 115,000 | \$ 115,000 | \$ 115,000 | \$ 115,000 | \$ - | \$ 575,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|-------------------|-----------------------------|------------------|------------------|------------------|------------------|-------------------|--|
| Project | WWD-77 | Replace Rodder Truck | | | | | | |
| Description | | | | | | | | |
| Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace a 2003 Ford Sterling Rodder Truck. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ 450,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 450,000 | |
| Total | \$ 450,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 450,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease repairs & maintenance | | | | | | | | |

| | | | | | | | | |
|--|---------------------|-------------------------|------------------|------------------|------------------|------------------|---------------------|--|
| Project | WWD-111 | Install New Well | | | | | | |
| Description | | | | | | | | |
| Install a new deep well at Hwy 301 South/Interstate <i>*This project will only be constructed if a large water user located within the Industrial Park.</i> | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| GEFA Loan | \$ 1,200,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,200,000 | |
| Total | \$ 1,200,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,200,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|------------------|---|------------------|------------------|------------------|------------------|-------------------|--|
| Project | WWD-133 | Replace Water/Sewer Utility Trucks | | | | | | |
| Description | | | | | | | | |
| Replace Unit #86 2008 F150 Service Truck (2022) Replace Unit #83 2008 F150 Service Truck (2023) Replace Unit #89 2006 F150 Service Truck (2024) | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ - | \$ - | \$ - | \$ 120,000 | |
| Total | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ - | \$ - | \$ - | \$ 120,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease repairs & maintenance | | | | | | | | |

| | | | | | | | | |
|--|------------------|-------------------------------|------------------|------------------|------------------|------------------|------------------|--|
| Project | WWD-136 | Replace Service Trucks | | | | | | |
| Description | | | | | | | | |
| Replace Unit #72 Extended Cab 2012(2022) Replace Unit #73 Extended Cab 2012 F150 service truck. (2023) Replace Unit #74 Extended Cab 2012 F150 service truck. (2025) | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ 40,000 | \$ - | \$ 40,000 | \$ - | \$ - | \$ - | \$ 80,000 | |
| Total | \$ 40,000 | \$ - | \$ 40,000 | \$ - | \$ - | \$ - | \$ 80,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease repairs & maintenance | | | | | | | | |

| | | | | | | | | |
|--|----------------|------------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | WWD-138 | Replace Utility Truck | | | | | | |
| Description | | | | | | | | |
| Replace Unit #75 2012 F450 Utility Truck Replace Unit #76 2015 F450 Utility Truck | | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Income | \$ | - | \$ - | \$ 80,000 | \$ - | \$ - | \$ 80,000 | \$ 160,000 |
| Total | \$ | - | \$ - | \$ 80,000 | \$ - | \$ - | \$ 80,000 | \$ 160,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|---|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | WWD-154 | Extend Water and Sewer to Gateway Phase II | | | | | | |
| Description | | | | | | | | |
| Extend water and sewer to Gateway Phase II. | | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Income | \$ | - | \$ - | \$ - | \$ 350,000 | \$ - | \$ - | \$ 350,000 |
| Total | \$ | - | \$ - | \$ - | \$ 350,000 | \$ - | \$ - | \$ 350,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|----------------|---|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | WWD-166 | Replace Water Main on East Olliff Street, North Main Street to North Zetterower Avenue | | | | | | |
| Description | | | | | | | | |
| Replace 1,800 feet of lead joint 8" water main on East Olliff St., N. Main St. to N. Zetterower Ave. This is an old cast ironmain that has a history of leaks, it also contains lead joints that need to be removed from the system. | | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Income | \$ | - | \$ 180,000 | \$ - | \$ - | \$ - | \$ - | \$ 180,000 |
| Total | \$ | - | \$ 180,000 | \$ - | \$ - | \$ - | \$ - | \$ 180,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|--|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | WWD-171 | Replace 2005 John Deere Backhoe | | | | | | |
| Description | | | | | | | | |
| Replace 2005 John Deere backhoe due to age and condition. | | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Income | \$ | - | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |
| Total | \$ | - | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|---|-------------------|------------------|------------------|------------------|----------------|---------------------|
| Project | WWD-174 | Extend Water and Sewer Service on Hwy 67 South | | | | | | |
| Description | | | | | | | | |
| Extend water and sewer service on Hwy 67 South 1 mile and install sewer pump station <i>**This is a high growth area and is part of the City's Master Plan for water & sewer extensions.</i> | | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Total | |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Income | \$ | 1,100,000 | \$ 600,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,700,000 |
| Total | \$ | 1,100,000 | \$ 600,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,700,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase revenue | | | | | | | | |

| | | | | | | | | |
|--|----------------|---|-------------------|------------------|------------------|------------------|----------------|-------------------|
| Project | WWD-181 | Incentive Program to Extend Water & Sewer Utilities to Potential Subdivision | | | | | | |
| Description | | | | | | | | |
| Incentive Program to extend water and sewer utilities to potential subdivision. Water: \$2600/Lot, Sewer: \$3800/ Lot. Based on 60 lots for Water and Sewer = \$400,000 <i>**This program is to encourage the construction of new single family homes within the City limits.</i> | | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Total | |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Income | \$ | 400,000 | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ 800,000 |
| Total | \$ | 400,000 | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ 800,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase revenue | | | | | | | | |

| | | | | | | | | |
|--|----------------|---|-------------------|------------------|------------------|------------------|----------------|-------------------|
| Project | WWD-187 | Upgrade Sewer on Northside Drive East and East Main Street | | | | | | |
| Description | | | | | | | | |
| Line approximately 6,200 feet of sewer main on Northside Drive East from Cone Crescent Ave. to Carmel Dr., Lee St. to East Main St. including E. Main St. to North | | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Total | |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Income | \$ | - | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ 500,000 |
| Total | \$ | - | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ 500,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|----------------|--|-------------------|------------------|------------------|------------------|----------------|-------------------|
| Project | WWD-188 | Upgrade sewer on Fair Road - South Zetterower Avenue to Herty Drive | | | | | | |
| Description | | | | | | | | |
| Line approximately 3,200 feet of sewer main on Fair Road from S. Zetterower Ave. to Herty Dr. 1,900 feet will need to be completed at night. | | | | | | | | |
| Funding | | Adopted | Projected | Projected | Projected | Projected | Total | |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Income | \$ | - | \$ 352,000 | \$ - | \$ - | \$ - | \$ - | \$ 352,000 |
| Total | \$ | - | \$ 352,000 | \$ - | \$ - | \$ - | \$ - | \$ 352,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase revenue | | | | | | | | |

| | | | | | | | |
|--|------------------|--|------------------|------------------|------------------|------------------|-------------------|
| Project | WWD-189 | Replace Pump and Motor at Well #2, Well #4, Well #6 | | | | | |
| Description | | | | | | | |
| Replace pump and motor at wells in the event of failure. | | | | | | | |
| Funding | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Income | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ - | \$ - | \$ - | \$ 225,000 |
| Total | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ - | \$ - | \$ - | \$ 225,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| Decrease repair & maintenance | | | | | | | |

| | | | | | | | |
|--|----------------|---------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Project | WWD-190 | Replace 2002 F-8000 Dump Truck | | | | | |
| Description | | | | | | | |
| Replace existing 2002 Dump Truck that is now twenty years of age and is experiencing significant repair and maintenance issues | | | | | | | |
| Funding | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Income | \$ - | \$ 95,000 | \$ - | \$ - | \$ - | \$ - | \$ 95,000 |
| Total | \$ - | \$ 95,000 | \$ - | \$ - | \$ - | \$ - | \$ 95,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No Impact | | | | | | | |

| | | | | | | | |
|---|------------------|---|------------------|------------------|------------------|------------------|------------------|
| Project | WWD-192 | Inflow and Infiltration Evaluation of Sewer Main | | | | | |
| Description | | | | | | | |
| Conduct inflow and infiltration study on 60,000 feet of sewer main. 30,000 feet at .80/ft=\$24,000 and 30,000 feet at .75/ft=\$22,500 | | | | | | | |
| Funding | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Income | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Total | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| Decrease revenue | | | | | | | |

| | | | | | | | |
|---|----------------|--|------------------|------------------|------------------|------------------|-------------------|
| Project | WTP-2 | Replace Heavy Duty Utility Trucks | | | | | |
| Description | | | | | | | |
| Replace units: 7235: Doug Pless (F-350) FY 2024 5281: Doyle Turner (F-350) FY 2025 9923: Dexter Hendrix (F-450) FY 2026 | | | | | | | |
| Funding | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Income | \$ - | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ - | \$ - | \$ 225,000 |
| Total | \$ - | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ - | \$ - | \$ 225,000 |
| Impact on FY 2023 Operating Budget | | | | | | | |
| No Impact | | | | | | | |

| | | | | | | | | |
|--|-------------------|--------------------------------------|------------------|------------------|------------------|------------------|-------------------|--|
| Project | WTP-3 | Rehab Concrete Basins at WWTP | | | | | | |
| Description | | | | | | | | |
| Rehab existing concrete basins at the Wastewater Treatment Plant. Existing units are in excess of 40 years old and have stress cracks and structural issues. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| ATC Fees for WWTP | \$ 400,000 | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ 800,000 | |
| Total | \$ 400,000 | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ 800,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|------------------|--|------------------|------------------|------------------|------------------|------------------|--|
| Project | WTP-4 | Replace Half Ton Utility Trucks | | | | | | |
| Description | | | | | | | | |
| Replace units: 0292; Aulbert Brannen (2013 F-150) FY 2023 7889; Gary Mosley (2015 F-150) FY 2025 | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ 40,000 | \$ - | \$ 40,000 | \$ - | \$ - | \$ - | \$ 80,000 | |
| Total | \$ 40,000 | \$ - | \$ 40,000 | \$ - | \$ - | \$ - | \$ 80,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease repairs & maintenance | | | | | | | | |

| | | | | | | | | |
|---|------------------|--------------------------------------|------------------|------------------|------------------|------------------|-------------------|--|
| Project | WTP-5 | Wastewater Equipment Upgrades | | | | | | |
| Description | | | | | | | | |
| Funds are for unanticipated or emergency equipment upgrades or replacement. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| ATC Fees for WWTP | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ - | \$ 375,000 | |
| Total | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ - | \$ 375,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|-------------------|--|------------------|------------------|------------------|------------------|-------------------|--|
| Project | WTP-6 | Replace Membrane Diffusers in the Aeration Basins | | | | | | |
| Description | | | | | | | | |
| The existing membrane diffusers in the aeration basins were originally installed over 20 years ago and have reached their design lifespan for a synthetic rubber material under waste conditions. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| ATC Fees for WWTP | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 100,000 | |
| Total | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 100,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease in repairs & maintenance | | | | | | | | |

| | | | | | | | | |
|---|---------------|---|------------------|------------------|------------------|------------------|------------------|---------------|
| Project | WTP-10 | Complete WWTP Upgrade with Conversion to Membrane Technology or Combination of Plant Upgrade with new Satellite plant. | | | | | | |
| Description | | | | | | | | |
| NOTE: Upgrades and new construction typically run approximately \$6.00 per gallon. <i>**The existing WWTP is in excess of 50 years of age and has exceeded its design life by many years. It is in need of major upgrades or replacement to avoid failures that could cause permit violations.</i> | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| UNFUNDED | \$ | - | \$ - | \$ - | \$ - | \$ 60,000,000 | \$ - | \$ 60,000,000 |
| Total | \$ | - | \$ - | \$ - | \$ - | \$ 60,000,000 | \$ - | \$ 60,000,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|---------------|--|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | WTP-14 | Replace Rotary Fine Screens at WWTP | | | | | | |
| Description | | | | | | | | |
| The WWTP currently has four (4) 5 MGD rotary fine screens, essential to the operation of the plant, which are in excess of 25+ years old. Due to the age and 24 hours per day operation of many moving parts (chains, sprockets, gear boxes, etc.), these units need to be replaced. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| 2019 SPLOST | \$ | - | \$ - | \$ - | \$ 1,500,000 | \$ - | \$ - | \$ 1,500,000 |
| Total | \$ | - | \$ - | \$ - | \$ 1,500,000 | \$ - | \$ - | \$ 1,500,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|--|---------------|--|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | WTP-15 | Upgrade Grit Removal System at WWTP | | | | | | |
| Description | | | | | | | | |
| The WWTP currently has two (2) Pista Grit removal units. Due to age and current conditions, these units need to be upgraded for better removal efficiency of harmful solids. | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| ATC Fees for WWTP | \$ | - | \$ - | \$ - | \$ - | \$ - | \$ 500,000 | \$ 500,000 |
| Total | \$ | - | \$ - | \$ - | \$ - | \$ - | \$ 500,000 | \$ 500,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No Impact | | | | | | | | |

| | | | | | | | | |
|---|---------------|---|------------------|------------------|------------------|------------------|------------------|--------------|
| Project | WTP-16 | WWTP Motor Soft Sarts for Existing Equipment | | | | | | |
| Description | | | | | | | | |
| To increase motor life span, efficiency and to lwer peak demands to georgia Power charges. FY 2023 - Purchase of (10) Heavy Duty soft starts @ \$8,000 and FY 2024 - Purchase of (10) Medium Duty soft starts @ \$6,000 | | | | | | | | |
| Funding | | | | | | | | |
| | | Adopted | Projected | Projected | Projected | Projected | Projected | Total |
| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | |
| Operating Income | \$ | 80,000 | \$ 60,000 | \$ - | \$ - | \$ - | \$ - | \$ 140,000 |
| Total | \$ | 80,000 | \$ 60,000 | \$ - | \$ - | \$ - | \$ - | \$ 140,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease maintenance costs | | | | | | | | |

| | | | | | | | | |
|--|-------------------|------------------------------|------------------|------------------|------------------|------------------|-------------------|--|
| Project | WTP-17 | Motor Control Upgrade | | | | | | |
| Description | | | | | | | | |
| Upgrades to Electrical components (wiring, VFD's, etc.) required for current and future expansion of the WWTP. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| ATC Fees for WWTP | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 400,000 | |
| Total | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 400,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Increase revenue | | | | | | | | |

| | | | | | | | | |
|---|----------------|--|------------------|------------------|------------------|------------------|-------------------|--|
| Project | WTP-18 | Replace Filter Cloth in Disk Filter Units at the WWTP | | | | | | |
| Description | | | | | | | | |
| The cloth media disk filter cloths are rated with a 5 - 7 year life span. Current cloth media was installed in 2017 and needs to be replaced. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| ATC Fees for WWTP | \$ - | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ 200,000 | |
| Total | \$ - | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ 200,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|---|------------------|-------------------|------------------|------------------|-------------------|--|
| Project | WTP-19 | Replace 2001 Ottawa WWTP Yard Jockey | | | | | | |
| Description | | | | | | | | |
| Due to the age and current condition, this unit will need to be replaced with a new unit. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ - | \$ - | \$ - | \$ 120,000 | \$ - | \$ - | \$ 120,000 | |
| Total | \$ - | \$ - | \$ - | \$ 120,000 | \$ - | \$ - | \$ 120,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|---|------------------|------------------|-------------------|------------------|-------------------|--|
| Project | WTP-20 | Replace 2004 CAT TH360B Telehandler Forklift | | | | | | |
| Description | | | | | | | | |
| Due to the age and current condition, this unit will need to be replaced with a new unit. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ - | \$ - | \$ - | \$ - | \$ 100,000 | \$ - | \$ 100,000 | |
| Total | \$ - | \$ - | \$ - | \$ - | \$ 100,000 | \$ - | \$ 100,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| | | | | | | | | |
|---|-------------------|---|------------------|------------------|------------------|------------------|-------------------|--|
| Project | WTP-21 | 1998 Replace International 4700 Boom (Crane) Truck | | | | | | |
| Description | | | | | | | | |
| Due to the age and current condition, this unit will need to be replaced with a new unit. Current truck does not have the capacity to handle upcoming projects at the WWTP. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | Total | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ 130,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 130,000 | |
| Total | \$ 130,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 130,000 | |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease in repairs & maintenance | | | | | | | | |

| | | | | | | | | |
|---|----------------|------------------|--------------------------------|-------------------|------------------|------------------|-------------|-------------------|
| Project | WTP-22 | | Upgrade Aeration System | | | | | |
| Description | | | | | | | | Total |
| Due to the State of Georgia environmental regulations, the aeration system will need to be upgraded to include new diffusers (existing are 30+ years old), mixers, and baffle curtains to meet limitations for nitrogen and phosphorus. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| ATC Fees for WWTP | \$ - | \$ - | \$ - | \$ 750,000 | \$ - | \$ - | \$ - | \$ 750,000 |
| Total | \$ - | \$ - | \$ - | \$ 750,000 | \$ - | \$ - | \$ - | \$ 750,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| No impact | | | | | | | | |

| | | | | | | | | |
|---|----------------|------------------|--|------------------|------------------|------------------|-------------|------------------|
| Project | WTP-23 | | Replace 1990 New Holland Skid Steer | | | | | |
| Description | | | | | | | | Total |
| Due to the age and current condition, this unit will need to be replaced with a new unit. | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ - | \$ - | \$ 80,000 | \$ - | \$ - | \$ - | \$ - | \$ 80,000 |
| Total | \$ - | \$ - | \$ 80,000 | \$ - | \$ - | \$ - | \$ - | \$ 80,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease repair & maintenance | | | | | | | | |

| | | | | | | | | |
|---|-------------------|------------------|--|------------------|------------------|------------------|-------------|-------------------|
| Project | WTP-24 | | Influent Pumps and Aeration Blower System | | | | | |
| Description | | | | | | | | Total |
| Influent Pumps and Aeration Blower System | | | | | | | | |
| Funding | | | | | | | | |
| | Adopted | Projected | Projected | Projected | Projected | Projected | | |
| | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | | |
| Operating Income | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 500,000 |
| Total | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 500,000 |
| Impact on FY 2023 Operating Budget | | | | | | | | |
| Decrease maintenance | | | | | | | | |

SUMMARY OF PROJECTS BY FISCAL YEAR
ARPA FUNDS

| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|----------------|--|---------------------|---------------------|-------------|-------------|-------------|-------------|---------------------|
| | Revenues | | | | | | | |
| | ARPA Proceeds for: | | | | | | | |
| | Water Sewer Infrastructure | \$ 2,500,000 | \$ 3,000,000 | | | | | \$ 5,500,000 |
| | Total Revenues | \$ 2,500,000 | \$ 3,000,000 | \$ - | \$ - | \$ - | \$ - | \$ 5,500,000 |
| | Capital Projects | | | | | | | |
| Project | | | | | | | | |
| Number | Project | | | | | | | |
| | | | | | | | | |
| WWD-32-B | Foxlake SD Sewer Extension | | | | | | | \$ - |
| WWD-32-C | Oakcrest Subdivision Sewer Extensions | \$ 1,500,000 | | | | | | \$ 1,500,000 |
| WWD-32 (E) | Ramblewood Subdivision Sewer Extension | \$ 1,200,000 | | | | | | \$ 1,200,000 |
| WWD-32 (G) | Extend Sewer Main on East Oliff Street | \$ 200,000 | | | | | | \$ 200,000 |
| WWD-32 (H) | Merrywood Subdivision Sewer Extensions | | \$ 2,500,000 | | | | | \$ 2,500,000 |
| | | | | | | | | \$ - |
| | Total Proposed Expenditures | \$ 2,900,000 | \$ 2,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 5,400,000 |
| | Increase (decrease) in Cash | \$ (400,000) | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR
FIRE DISTRICT FUND

| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|----------------|---|-------------------|---------------------|-------------------|------------------|------------------|------------------|---------------------|
| | Revenues | | | | | | | |
| | Fire Fund | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 75,000 | \$ 25,000 | \$ 25,000 | \$ 200,000 |
| | 2019 SPLOST | \$ 645,000 | \$ 1,650,000 | \$ 240,000 | \$ - | \$ - | \$ - | \$ 2,535,000 |
| | Possible 2025 SPLOST | \$ - | \$ - | \$ - | \$ - | \$ 40,000 | \$ 45,000 | \$ 85,000 |
| | Total Revenues | \$ 670,000 | \$ 1,675,000 | \$ 265,000 | \$ 75,000 | \$ 65,000 | \$ 70,000 | \$ 2,820,000 |
| | | | | | | | | |
| | Capital Projects | | | | | | | |
| Project | | | | | | | | |
| Number | Project | | | | | | | |
| FD-64-R | Personal Protective Clothing | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 150,000 |
| FD-69 | FD Facility Upgrades | \$ 150,000 | | | | | | \$ 150,000 |
| FD-71-R | SCBA Replacement and Purchase | \$ 45,000 | | | | | \$ 45,000 | \$ 90,000 |
| FD-77 | Range Classroom-Training Grounds Upgrades | | | | \$ 50,000 | | | \$ 50,000 |
| FD-80-R | Air Compressor Replacement | | \$ 150,000 | | | | | \$ 150,000 |
| FD-81-R | SCBA Bottle Replacement and Purchase | | | \$ 40,000 | | \$ 40,000 | | \$ 80,000 |
| FD-82-R | Rescue/Extrication Tools Replacement | \$ 50,000 | | | | | | \$ 50,000 |
| FD-84-R | Portable Radio Replacement | | | \$ 200,000 | | | | \$ 200,000 |
| FD-85 | Fire Station | \$ 400,000 | \$ 1,500,000 | | | | | \$ 1,900,000 |
| | Proposed Capital Expenditures | \$ 670,000 | \$ 1,675,000 | \$ 265,000 | \$ 75,000 | \$ 65,000 | \$ 70,000 | \$ 2,820,000 |
| | | | | | | | | |
| | Total Proposed Expenditures | \$ 670,000 | \$ 1,675,000 | \$ 265,000 | \$ 75,000 | \$ 65,000 | \$ 70,000 | \$ 2,820,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR
CIP FUND

| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY2028 | TOTALS |
|-----------------------|--|-------------------|--------------------|-------------------|-------------------|------------------|------------------|-------------------|
| | Revenues | | | | | | | |
| | Transfer from General Fund | \$ 136,500 | \$ 100,000 | \$ 50,000 | \$ 40,000 | \$ - | \$ 40,000 | \$ 366,500 |
| | GMA Lease Pool | \$ 185,000 | \$ 94,000 | \$ 50,000 | \$ 80,000 | \$ 50,000 | \$ - | \$ 459,000 |
| | Total Revenues | \$ 321,500 | \$ 194,000 | \$ 100,000 | \$ 120,000 | \$ 50,000 | \$ 40,000 | \$ 825,500 |
| | Capital Projects | | | | | | | |
| Project Number | Project | | | | | | | |
| ENG-5-R | Engineering Division Vehicles | | | | \$ 30,000 | | | \$ 30,000 |
| GBD-7 | New Vehicle | \$ 30,000 | | | | | | \$ 30,000 |
| PD-36 | New Vehicles-Newly Requested Sworn Positions | \$ 136,500 | | | | | | \$ 136,500 |
| PLG-5-R | Planning Division Vehicle | \$ 30,000 | | | | | | \$ 30,000 |
| PRK-4-R | Replacement Crewcab Work Trucks | | \$ 44,000 | | | | | \$ 44,000 |
| PRK-11-R | Replace Work Truck | | | \$ 50,000 | | | | \$ 50,000 |
| PRK-23 | McTell Trail Addition | | \$ 50,000 | | | | | \$ 50,000 |
| PRK-31 | Marvin Avenue Park Renovations | | | | | | | Unfunded |
| PRK-36 | Replace Dump Bed Truck | \$ 75,000 | | | | | | \$ 75,000 |
| STS-74-R | Work Truck Replacement | | \$ 50,000 | | \$ 50,000 | | | \$ 100,000 |
| STS-80-R | Landscape Truck Replacement | \$ 50,000 | | \$ 50,000 | | \$ 50,000 | | \$ 150,000 |
| STS-89 | Dirt Pit | | | | | | | Unfunded |
| STS-101 | Shelters | | \$ 130,000 | | | | | \$ 130,000 |
| | Proposed Capital Expenditures | \$ 321,500 | \$ 274,000 | \$ 100,000 | \$ 80,000 | \$ 50,000 | \$ - | \$ 825,500 |
| | Total Proposed Expenditures | \$ 321,500 | \$ 274,000 | \$ 100,000 | \$ 80,000 | \$ 50,000 | \$ - | \$ 825,500 |
| | Increase (decrease) in Cash | \$ - | \$ (80,000) | \$ - | \$ 40,000 | \$ - | \$ 40,000 | \$ - |

SUMMARY OF PROJECTS BY FISCAL YEAR
2013 SPLOST FUND

| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|--------------------------------------|----------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Revenues | | | | | | | | |
| 2013 SPLOST Proceeds for: | | | | | | | | |
| | Water Sewer Projects | \$ 400,000 | | | | | | \$ 400,000 |
| Total Revenues | | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 400,000 |
| Capital Projects | | | | | | | | |
| Project Number | Project | | | | | | | |
| WWD-14-B | Sewer Lining | \$ 400,000 | | | | | | \$ 400,000 |
| Proposed Capital Expenditures | | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 400,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR
2018 TSPLOST FUND

| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|-----------------------|--|---------------------|---------------------|---------------------|---------------------|------------------|------------------|----------------------|
| | Revenues | | | | | | | |
| | TSPLOST Proceeds | \$ 4,128,000 | \$ 1,032,000 | \$ - | \$ - | \$ - | | \$ 5,160,000 |
| | Total Revenues | \$ 4,128,000 | \$ 1,032,000 | \$ - | \$ - | \$ - | \$ - | \$ 5,160,000 |
| | Capital Projects | | | | | | | |
| Project Number | Project | | | | | | | |
| ENG-92 | West Main Streetscape Improvements | | \$ 200,000 | \$ 2,000,000 | | | | \$ 2,200,000 |
| ENG-96 | Traffic Studies and Planning | | \$ 150,000 | | | | | \$ 150,000 |
| ENG-114 | Roadway Geometric Improvements | \$ 255,000 | | | | | | \$ 255,000 |
| ENG-115b | S. Main Street (Blue Mile) Phase II | | | \$ 485,000 | \$ 4,850,000 | | | \$ 5,335,000 |
| ENG-122 | Installation of Sidewalks | \$ 1,605,000 | \$ 680,000 | | | | | \$ 2,285,000 |
| ENG-123 | Intersection Improvements | \$ 250,000 | \$ 100,000 | \$ 2,650,000 | | | | \$ 3,000,000 |
| ENG-124 | Roadway Improvements | \$ 300,000 | \$ 100,000 | | | | | \$ 400,000 |
| ENG-125 | Striping & Signage Improvements | \$ 75,000 | \$ 125,000 | \$ 75,000 | | | | \$ 275,000 |
| ENG-127 | Traffic Calming & Pedestrian Crossings | \$ 100,000 | | | | | | \$ 100,000 |
| ENG-128 | Resurfacing & Road Rehabilitation | \$ 1,000,000 | \$ 1,000,000 | | | | | \$ 2,000,000 |
| ENG-130 | New Roads and Roadway Extensions | \$ 300,000 | | | | | | \$ 300,000 |
| ENG-134b | Implementation of Limited Transit System | \$ 150,000 | \$ 150,000 | | | | | \$ 300,000 |
| ENG-136 | Subdivision Incentive Program | \$ 175,000 | \$ 175,000 | | | | | \$ 350,000 |
| ENG-137 | Roadway Improvements | \$ 150,000 | \$ 150,000 | | | | | \$ 300,000 |
| ENG-139 | Traffic Signal Maintenance | \$ 35,000 | \$ 35,000 | | | | | \$ 70,000 |
| ENG-143 | McTell Trail Pedestrian Bridge | | \$ 75,000 | | | | | \$ 75,000 |
| STS-31 | Sidewalk Repairs | \$ 20,000 | \$ 20,000 | | | | | \$ 40,000 |
| STS-121-R | Message Boards | \$ 40,000 | \$ 40,000 | | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 200,000 |
| | Proposed Capital Expenditures | \$ 4,455,000 | \$ 2,800,000 | \$ 3,210,000 | \$ 4,890,000 | \$ 40,000 | \$ 40,000 | \$ 15,395,000 |
| | Total Proposed Expenditures | \$ 4,455,000 | \$ 2,800,000 | \$ 3,210,000 | \$ 4,890,000 | \$ 40,000 | \$ 40,000 | \$ 15,395,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR
2019 SPLOST FUND

| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|-----------|--|---------------------|---------------------|---------------------|---------------------|-------------|-------------|----------------------|
| | Revenues | | | | | | | |
| | 2019 SPLOST Proceeds for: | | | | | | | |
| | Intergov'l Rev. Bulloch | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | | | \$ 800,000 |
| | Police Department Equipment | \$ 408,270 | \$ 408,270 | \$ 408,270 | \$ 102,068 | \$ - | \$ - | \$ 1,326,878 |
| | Fire Department Equipment | \$ 551,460 | \$ 551,460 | \$ 551,460 | \$ 137,865 | \$ - | \$ - | \$ 1,792,245 |
| | SWD Air Rights/Equipment | \$ 1,966,670 | \$ 1,966,670 | \$ 1,966,670 | \$ 491,668 | \$ - | \$ - | \$ 6,391,678 |
| | Public Works Projects | \$ 104,165 | \$ 104,165 | \$ 104,165 | \$ 26,041 | \$ - | \$ - | \$ 338,536 |
| | Greenspace Projects | \$ 183,330 | \$ 183,330 | \$ 183,330 | \$ 45,833 | \$ - | \$ - | \$ 595,823 |
| | City Structures - Government Buildings | \$ 191,665 | \$ 191,665 | \$ 191,665 | \$ 47,916 | \$ - | \$ - | \$ 622,911 |
| | Cultural Facilities Projects - Government Bldgs. | \$ 45,000 | \$ 45,000 | \$ 45,000 | \$ 11,250 | \$ - | \$ - | \$ 146,250 |
| | Economic Development | \$ 166,665 | \$ 166,665 | \$ 166,665 | \$ 41,666 | \$ - | \$ - | \$ 541,661 |
| | Water Sewer Projects | \$ 638,330 | \$ 638,330 | \$ 638,330 | \$ 159,583 | \$ - | \$ - | \$ 2,074,573 |
| | Natural Gas Projects | \$ 166,665 | \$ 166,665 | \$ 166,665 | \$ 41,666 | \$ - | \$ - | \$ 541,661 |
| | Solid Waste Collection Projects | \$ 41,665 | \$ 41,665 | \$ 41,665 | \$ 10,416 | \$ - | \$ - | \$ 135,411 |
| | Information Technology Projects | \$ 26,665 | \$ 26,665 | \$ 26,665 | \$ 6,666 | \$ - | \$ - | \$ 86,661 |
| | Total Revenues | \$ 4,690,550 | \$ 4,690,550 | \$ 4,690,550 | \$ 1,322,638 | \$ - | \$ - | \$ 15,394,288 |
| | Capital Projects | | | | | | | |
| | Project Number | | | | | | | |
| | Project | | | | | | | |
| ENG-135 | Parks Renovations - Debt Service | \$ 220,000 | \$ 220,000 | \$ 220,000 | \$ 220,000 | | | \$ 880,000 |
| | Bulloch County Contribution - Debt Service | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | | | \$ 800,000 |
| GBD-2 | Rehabilitation of Culultural Facilities | \$ 125,000 | | | | | | \$ 125,000 |
| GBD-3 | Renovations to Administrative Facilities | \$ 800,000 | | | | | | \$ 800,000 |
| PRK-35 | High Body Hydraulic Dump Trailer | \$ 17,000 | | | | | | \$ 17,000 |
| STS-103-R | Backhoe Replacement | | \$ 250,000 | | | | | \$ 250,000 |
| STS-111-R | Tractor Replacement | | | \$ 75,000 | | | | \$ 75,000 |
| STS-112-R | Dozer Replacement | \$ 250,000 | | | | | | \$ 250,000 |
| FD-69 | FD Facility Upgrades | \$ 150,000 | | | | | | \$ 150,000 |
| FD-71-R | SCBA Replacement and Purchase | \$ 45,000 | | | | | | \$ 45,000 |
| FD-80-R | Air Compressor Replacement | | \$ 150,000 | | | | | \$ 150,000 |
| FD-81-R | SCBA Bottle Replacement and Purchase | | | \$ 40,000 | | | | \$ 40,000 |
| FD-82-R | Rescue/Extrication Tools Replacement | \$ 50,000 | | | | | | \$ 50,000 |
| FD-84-R | Portable Radio Replacement | | | \$ 200,000 | | | | \$ 200,000 |
| FD-85 | Fire Station | \$ 400,000 | \$ 1,500,000 | | | | | \$ 1,900,000 |
| NGD-11 | Gas System Expansion | \$ 150,000 | \$ 150,000 | \$ 150,000 | | | | \$ 450,000 |
| PD-1-R | Police Vehicles and Conversions | \$ 408,000 | \$ 408,000 | \$ 408,000 | \$ 239,000 | | | \$ 1,463,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR
2019 SPLOST FUND

| | | | | | | | | |
|----------|--|---------------------|---------------------|---------------------|---------------------|-------------|-------------|----------------------|
| SWC-1-R | Roll Off Trucks & Conversion | | \$ 180,000 | | | | | \$ 180,000 |
| SWD-22 | Expansion & Renov. of Transfer Station | \$ 1,250,000 | \$ 1,250,000 | | | | | \$ 2,500,000 |
| SWD-54-R | 20ft. Rotary Mower Replacement | | | | \$ 30,000 | | | \$ 30,000 |
| SWD-55-R | Large Tractor Replacement | | | | \$ 75,000 | | | \$ 75,000 |
| WWD-14-A | Water and Sewer Rehab | \$ 800,000 | \$ 800,000 | \$ 150,000 | | | | \$ 1,750,000 |
| WWD-37 | Generators for Sewage Pumps | \$ 115,000 | \$ 115,000 | \$ 115,000 | | | | \$ 345,000 |
| WTP-14 | Replace Rotary fine Screens at WWTP | | | | \$ 1,500,000 | | | \$ 1,500,000 |
| | Proposed Capital Expenditures | \$ 4,980,000 | \$ 5,223,000 | \$ 1,558,000 | \$ 2,264,000 | \$ - | \$ - | \$ 14,025,000 |
| | Total Proposed Expenditures | \$ 4,980,000 | \$ 5,223,000 | \$ 1,558,000 | \$ 2,264,000 | \$ - | \$ - | \$ 14,025,000 |
| | Increase (decrease) in Cash | \$ (289,450) | \$ (532,450) | \$ 3,132,550 | \$ (941,363) | \$ - | \$ - | \$ 1,369,288 |

SUMMARY OF PROJECTS BY FISCAL YEAR
WWD FUND

| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|------------------------------|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Revenues | | | | | | | | |
| | Water and Sewer Funds | \$ 3,179,610 | \$ 3,179,610 | \$ 3,179,610 | \$ 3,179,610 | \$ 3,179,610 | \$ 3,179,610 | \$ 19,077,660 |
| | Miscellaneous Income | \$ 213,374 | \$ 213,374 | \$ 213,374 | \$ 213,374 | \$ 213,374 | \$ 213,374 | \$ 1,280,244 |
| | ATC Fees for WWTP | \$ 975,000 | \$ 675,000 | \$ 75,000 | \$ 825,000 | \$ 75,000 | \$ 500,000 | \$ 3,125,000 |
| | GEFA Loan | \$ 1,200,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,200,000 |
| | 2013 SPLOST | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 400,000 |
| | 2019 SPLOST | \$ 915,000 | \$ 915,000 | \$ 265,000 | \$ 1,615,000 | \$ 250,000 | \$ - | \$ 3,960,000 |
| | ARPA | \$ 2,900,000 | \$ 2,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 5,400,000 |
| | Possible 2025 SPLOST | \$ - | \$ - | \$ - | \$ 615,000 | \$ 365,000 | \$ 250,000 | \$ 1,230,000 |
| | Total Revenues | \$ 9,782,984 | \$ 7,482,984 | \$ 3,732,984 | \$ 6,447,984 | \$ 4,082,984 | \$ 4,142,984 | \$ 35,672,904 |
| Existing Expenditures | | | | | | | | |
| | Transfer to General Fund | \$ 667,192 | \$ 667,192 | \$ 667,192 | \$ 667,192 | \$ 667,192 | \$ 667,192 | \$ 4,003,152 |
| | Transfer to Fire Fund (governmental rate) | \$ 825,000 | \$ 825,000 | \$ 825,000 | \$ 825,000 | \$ 825,000 | \$ 825,000 | \$ 4,950,000 |
| | Transfer to Health Insurance Fund | \$ 37,230 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 37,230 |
| | Transfer to Central Service Fund | \$ 40,000 | \$ 30,000 | \$ 30,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 175,000 |
| | 2020 Revenue Bond Payments | \$ 1,097,035 | \$ 1,100,797 | \$ 1,096,666 | \$ 1,090,014 | \$ 1,091,683 | \$ 1,091,683 | \$ 6,567,878 |
| | Total Expenditures | \$ 2,666,457 | \$ 2,622,989 | \$ 2,618,858 | \$ 2,607,206 | \$ 2,608,875 | \$ 2,608,875 | \$ 15,733,260 |
| Capital Projects | | | | | | | | |
| Project Number | Project | | | | | | | |
| WWD-14 (A) | Sewer Lining | \$ 800,000 | \$ 800,000 | \$ 150,000 | | \$ 250,000 | \$ 250,000 | \$ 2,250,000 |
| WWD-14 (B) | Sewer Lining (2013 SPLOST) | \$ 400,000 | | | | | | \$ 400,000 |
| WWD-14 (W) | Replace Water Main on West Main Street | | | | \$ 500,000 | | | \$ 500,000 |
| WWD-32 | Extension of Water & Sewer to Unserved Areas | \$ 2,900,000 | \$ 2,500,000 | \$ 100,000 | \$ 100,000 | | | \$ 5,600,000 |
| WWD-37 | Generators for Sewage Pump Stations | \$ 115,000 | \$ 115,000 | \$ 115,000 | \$ 115,000 | \$ 115,000 | | \$ 575,000 |
| WWD-77-R | Replace Rodder Truck | \$ 450,000 | | | | | | \$ 450,000 |
| WWD-111 | Install New Well at 301 South / I-16 Industrial Park | \$ 1,200,000 | | | | | | \$ 1,200,000 |
| WWD-133-R | Replace F-150 Truck | \$ 40,000 | \$ 40,000 | \$ 40,000 | | | | \$ 120,000 |
| WWD-136-R | Replace F-150 Extended Cab Truck | \$ 40,000 | | \$ 40,000 | | | | \$ 80,000 |
| WWD-138-R | Replace F-350 Extended Cab Truck | | | \$ 80,000 | | | \$ 80,000 | \$ 160,000 |
| WWD-154 | Extend Water and Sewer Gateway Industrial Park | | | | \$ 350,000 | | | \$ 350,000 |
| WWD-166 | Rep. Water Main on E. Olliff St., N. Main St. to N. Zetterower | | \$ 180,000 | | | | | \$ 180,000 |
| WWD-171-R | Replace 2005 John Deere Backhoe | | \$ 150,000 | | | | | \$ 150,000 |
| WWD-174 | Extend Water and Sewer Service on Hwy 67 South | \$ 1,100,000 | \$ 600,000 | | | | | \$ 1,700,000 |
| WWD-181 | Incentive Program to extend Water&Sewer Utilities | \$ 400,000 | \$ 400,000 | | | | | \$ 800,000 |
| WWD-187 | Upgrade Sewer on Northside Dr. East & East Main St. | | \$ 500,000 | | | | | \$ 500,000 |
| WWD-188 | Upgrade Sewer on Fair Rd. - South Zetterower Ave. to Herty Drive | | \$ 352,000 | | | | | \$ 352,000 |
| WWD-189-R | Replace Pump and Motor at Wells | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | | \$ 225,000 |
| WWD-190-R | Replace 2002 F-8000 Dump Truck | | \$ 95,000 | | | | | \$ 95,000 |
| WWD-192 | Inflow and Infiltration Evaluation of Sewer Main | \$ 50,000 | | | | | | \$ 50,000 |
| | Proposed Capital Expenditures | \$ 7,570,000 | \$ 5,807,000 | \$ 600,000 | \$ 1,065,000 | \$ 365,000 | \$ 330,000 | \$ 15,737,000 |
| WTP-2-R | Replace Heavy Duty Utility Trucks | | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | \$ 225,000 |
| WTP-3 | Rehab Concrete Basins at WWTP (WWD-122) | \$ 400,000 | \$ 400,000 | | | | | \$ 800,000 |
| WTP-4-R | Replace Half Ton Utility Trucks | \$ 40,000 | | \$ 40,000 | | | | \$ 80,000 |
| WTP-5 | Wastewater Equipment Upgrades (WWD-148) | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | | \$ 375,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR
WWD FUND

| | | | | | | | |
|----------|---|----------------|----------------|--------------|---------------|--------------|----------------------------|
| WTP-6-R | Replace Membrane Diffusers in the Aeration Basins (WWD-165) | \$ 100,000 | | | | | \$ 100,000 |
| WTP-10 | New Waste Water Treat Plant | | | | \$ 60,000,000 | | Unfunded |
| WTP-14 | Replace Rotary Fine Screens at WWTP | | | | \$ 1,500,000 | | \$ 1,500,000 |
| WTP-15 | Upgrade Gril Removal System at WWTP | | | | | \$ 500,000 | \$ 500,000 |
| WTP-16 | WWTP Motor Soft Starts for Existing Equipment | \$ 80,000 | \$ 60,000 | | | | \$ 140,000 |
| WTP-17 | Motor Control Upgrade | \$ 400,000 | | | | | \$ 400,000 |
| WTP-18 | Replace Filter Cloth in Disk Filter Units at the WWTP | | \$ 200,000 | | | | \$ 200,000 |
| WTP-19-R | Replace Ottawa Yard Jockey | | | | \$ 120,000 | | \$ 120,000 |
| WTP-20-R | Replace CAT Telehandler Forklift | | | | | \$ 100,000 | \$ 100,000 |
| WTP-21-R | Replace Internalianl Boom (Crane) Truck | \$ 130,000 | | | | | \$ 130,000 |
| WTP-22 | Upgrade Aeration System | | | | \$ 750,000 | | \$ 750,000 |
| WTP-23-R | Replace New Holland Skid Steer | | | \$ 80,000 | | | \$ 80,000 |
| WTP-24 | Influent Pumps and Aeration Blower System | \$ 500,000 | | | | | \$ 500,000 |
| | Proposed Capital Expenditures | \$ 1,725,000 | \$ 810,000 | \$ 270,000 | \$ 2,520,000 | \$ 175,000 | \$ 500,000 \$ 6,000,000 |
| | Total Proposed Capital Expenditures | \$ 9,295,000 | \$ 6,617,000 | \$ 870,000 | \$ 3,585,000 | \$ 540,000 | \$ 830,000 \$ 21,737,000 |
| | Total Proposed Expenditures | \$ 11,961,457 | \$ 9,239,989 | \$ 3,488,858 | \$ 6,192,206 | \$ 3,148,875 | \$ 3,438,875 \$ 37,470,260 |
| | Increase (decrease) in Cash | \$ (2,178,473) | \$ (1,757,005) | \$ 244,126 | \$ 255,778 | \$ 934,109 | \$ 704,109 \$ (1,797,356) |

SUMMARY OF PROJECTS BY FISCAL YEAR
STORMWATER SYSTEM FUND

| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|------------------------------|--|---------------------|----------------------|----------------------|---------------------|---------------------|---------------------|-----------------------|
| Revenues | | | | | | | | |
| | Stormwater Funds | \$ 569,360 | \$ 569,360 | \$ 569,360 | \$ 569,360 | \$ 569,360 | \$ 569,360 | \$ 3,416,160 |
| | GEFA Loan | \$ - | \$ 7,750,000 | \$ 7,750,000 | \$ - | \$ - | | \$ 15,500,000 |
| | GDOT Grant | \$ - | \$ 2,500,000 | \$ 2,500,000 | \$ - | \$ - | | \$ 5,000,000 |
| | GMA Lease Pool | \$ - | \$ - | \$ - | \$ 150,000 | \$ - | | \$ 150,000 |
| | Possible 2025 SPLOST | \$ - | \$ - | \$ - | \$ 1,800,000 | \$ 1,750,000 | \$ 450,000 | \$ 4,000,000 |
| | Total Revenues | \$ 569,360 | \$ 10,819,360 | \$ 10,819,360 | \$ 2,519,360 | \$ 2,319,360 | \$ 1,019,360 | \$ 28,066,160 |
| Existing Expenditures | | | | | | | | |
| | Repayment of GMA Lease Pool | \$ 127,020 | \$ 60,000 | \$ 100,000 | \$ 85,000 | \$ 30,000 | \$ - | \$ 402,020 |
| | Repayment of GEFA Loan | \$ 150 | \$ 356,250 | \$ 712,505 | \$ 712,505 | \$ 712,505 | \$ 712,505 | \$ 3,206,420 |
| | Transfer to General Fund | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 150,000 |
| | Transfer to Health Insurance Fund | \$ 4,210 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 4,210 |
| | Transfer to Central Service Fund | \$ 40,000 | \$ 40,000 | \$ 30,000 | \$ 30,000 | \$ 25,000 | \$ 25,000 | \$ 190,000 |
| | Total Expenditures | \$ 196,380 | \$ 481,250 | \$ 867,505 | \$ 852,505 | \$ 792,505 | \$ 762,505 | \$ 3,952,650 |
| Capital Projects | | | | | | | | |
| Project Number | Project | | | | | | | |
| STM-2 | Drainage Basin H&H Modeling/Engineering/Surveying | | \$ 150,000 | \$ 150,000 | | | | \$ 300,000 |
| STM-19-R | Dumptruck | | | | \$ 150,000 | | | \$ 150,000 |
| STM-21 | Acquisition of Property | | | \$ 100,000 | | | | \$ 100,000 |
| STM-24 | CDBG Grant Matching Funds | | | | | \$ 250,000 | | \$ 250,000 |
| STM-26 | W. Main Street at Foss Street Intersection Drainage | | | | \$ 300,000 | | | \$ 300,000 |
| STM-32 | Chandler Road at Paulson Stadium | | | | | | \$ 100,000 | \$ 100,000 |
| STM-34 | Creek on Blue Mile (Little Lotts Creek) | | | | | | | \$ - |
| | Creek on Blue Mile (Little Lotts Creek) | | \$ 7,750,000 | \$ 7,750,000 | | | | \$ 15,500,000 |
| | Creek on Blue Mile (Little Lotts Creek) | | \$ 2,500,000 | \$ 2,500,000 | | | | \$ 5,000,000 |
| STM-37 | Pitt Moore Street Drainage Upgrades | | | | | | \$ 200,000 | \$ 200,000 |
| STM-39 | Statesboro Place Circle Drainage Upgrades | | | | | | \$ 150,000 | \$ 150,000 |
| STM-40 | Chandler Road near Olympic Blvd. Culvert Replacement | | | | \$ 1,500,000 | | | \$ 1,500,000 |
| STM-42 | Bland Avenue Drainage Improvements | | \$ 250,000 | | | | | \$ 250,000 |
| STM-43 | Henry St. at W. Moore St. Drainage Upgrades | | | \$ 150,000 | | | | \$ 150,000 |
| STM-45 | Little Lotts Creek Tributary at Brannen Street | | | | | \$ 1,000,000 | | \$ 1,000,000 |
| STM-46 | Stream Restoration at East Grady Street | \$ 500,000 | | | | | | \$ 500,000 |
| STM-47 | Donnie Simmons Drainage upgrades | | | | | \$ 500,000 | | \$ 500,000 |
| | Proposed Capital Expenditures | \$ 500,000 | \$ 10,650,000 | \$ 10,650,000 | \$ 1,950,000 | \$ 1,750,000 | \$ 450,000 | \$ 25,950,000 |
| | Total Proposed Expenditures | \$ 696,380 | \$ 11,131,250 | \$ 11,517,505 | \$ 2,802,505 | \$ 2,542,505 | \$ 1,212,505 | \$ 29,902,650 |
| | Increase (decrease) in Cash | \$ (127,020) | \$ (311,890) | \$ (698,145) | \$ (283,145) | \$ (223,145) | \$ (193,145) | \$ (1,836,490) |

SUMMARY OF PROJECTS BY FISCAL YEAR
NATURAL GAS FUND

| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|-----------------------|--|-----------------------|-----------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|
| | Revenues | | | | | | | |
| | Natural Gas Funds | \$ 1,488,810 | \$ 1,488,810 | \$ 1,488,810 | \$ 1,488,810 | \$ 1,488,810 | \$ 1,488,810 | \$ 8,932,860 |
| | Miscellaneous Income | \$ 130,500 | \$ 130,500 | \$ 130,500 | \$ 130,500 | \$ 130,500 | \$ 130,500 | \$ 783,000 |
| | 2019 SPLOST | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ - | \$ - | \$ - | \$ 450,000 |
| | | | | | \$ 190,000 | \$ 190,000 | \$ 190,000 | \$ 570,000 |
| | Total Revenues | \$ 1,769,310 | \$ 1,769,310 | \$ 1,769,310 | \$ 1,619,310 | \$ 1,619,310 | \$ 1,619,310 | \$ 10,735,860 |
| | Existing Expenditures | | | | | | | |
| | Transfers to General Fund | \$ 870,000 | \$ 870,000 | \$ 870,000 | \$ 870,000 | \$ 870,000 | \$ 870,000 | \$ 5,220,000 |
| | Transfer to Health Insurance Fund | \$ 7,660 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 7,660 |
| | Transfers to Central Service Fund | \$ 40,000 | \$ 40,000 | \$ 30,000 | \$ 30,000 | \$ 25,000 | \$ 25,000 | \$ 190,000 |
| | Total Expenditures | \$ 917,660 | \$ 910,000 | \$ 900,000 | \$ 900,000 | \$ 895,000 | \$ 895,000 | \$ 5,417,660 |
| | Capital Projects | | | | | | | |
| Project Number | Project | | | | | | | |
| NGD-11 | Gas System Expansion | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 900,000 |
| NGD-48-R | Heavy Duty Trencher | | | | \$ 115,000 | | | \$ 115,000 |
| NGD-55-R | Air Compressor | | | | | \$ 15,000 | | \$ 15,000 |
| NGD-57-R | Backhoe | | | | \$ 100,000 | | | \$ 100,000 |
| NGD-64 | Metter Industrial Park Expansion | | \$ 226,500 | | | | | \$ 226,500 |
| NGD-69-R | Replace Directional Boring Machine | | | \$ 225,000 | | | | \$ 225,000 |
| NGD-71 | Gateway Phase II Utility Improvements | | | \$ 160,000 | | | | \$ 160,000 |
| NGD-75-R | Replace Service Trucks | \$ 40,000 | \$ 75,000 | | | \$ 40,000 | \$ 90,000 | \$ 245,000 |
| NGD-88 | Subdivision Incentive | \$ 250,000 | \$ 250,000 | | | | | \$ 500,000 |
| NGD-90 | Akins Boulevard Extension | \$ 40,000 | | | | | | \$ 40,000 |
| NGD-92 | Natural Gas Main and Service Rehabilitation | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 240,000 |
| NGD-95 | GDOT Road Widening Project Hwy 301 North | \$ 1,400,000 | | | | | | \$ 1,400,000 |
| NGD-96 | Gas Pressure/Volume Improvement Project | | \$ 3,600,000 | | | | | \$ 3,600,000 |
| NGD-97 | Windward South Subdivision | \$ 60,000 | | | | | | \$ 60,000 |
| NGD-98 | CDBG Potential Infrastructure Improvements - Johnson St. | \$ 150,000 | | | | | | \$ 150,000 |
| NGD-99 | Gateway Industrial Park Main Extension (Aspen) | \$ 350,000 | | | | | | \$ 350,000 |
| | Proposed Capital Expenditures | \$ 2,480,000 | \$ 4,341,500 | \$ 575,000 | \$ 405,000 | \$ 245,000 | \$ 280,000 | \$ 8,326,500 |
| | Total Proposed Expenditures | \$ 3,397,660 | \$ 5,251,500 | \$ 1,475,000 | \$ 1,305,000 | \$ 1,140,000 | \$ 1,175,000 | \$ 13,744,160 |
| | Increase (decrease) in Cash | \$ (1,628,350) | \$ (3,482,190) | \$ 294,310 | \$ 314,310 | \$ 479,310 | \$ 444,310 | \$ (3,008,300) |

SUMMARY OF PROJECTS BY FISCAL YEAR
SW COLLECTION FUND

| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|------------------------------|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenues | | | | | | | | |
| | Solid Waste Collection Funds | \$ 1,634,385 | \$ 1,634,385 | \$ 1,634,385 | \$ 1,634,385 | \$ 1,634,385 | \$ 1,634,385 | \$ 9,806,310 |
| | 2019 SPLOST | \$ - | \$ 180,000 | \$ - | \$ - | \$ - | \$ - | \$ 180,000 |
| | Total Revenues | \$ 1,634,385 | \$ 1,814,385 | \$ 1,634,385 | \$ 1,634,385 | \$ 1,634,385 | \$ 1,634,385 | \$ 9,986,310 |
| Existing Expenditures | | | | | | | | |
| | Transfer to General Fund | \$ 1,010,000 | \$ 1,010,000 | \$ 1,010,000 | \$ 1,010,000 | \$ 1,010,000 | \$ 1,010,000 | \$ 6,060,000 |
| | Transfer to Health Insurance | \$ 7,665 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 7,665 |
| | Transfer to Central Service Fund | \$ 40,000 | \$ 40,000 | \$ 30,000 | \$ 30,000 | \$ 25,000 | \$ 25,000 | \$ 190,000 |
| | Transfer to Fleet Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | Total Expenditures | \$ 1,057,665 | \$ 1,050,000 | \$ 1,040,000 | \$ 1,040,000 | \$ 1,035,000 | \$ 1,035,000 | \$ 6,257,665 |
| Capital Projects | | | | | | | | |
| Project Number | Project | | | | | | | |
| SWC-1-R | Knuckleboom Loader Truck Replacement | | \$ 180,000 | | | | | \$ 180,000 |
| SWC-8-R | Automated Residential SideArm Garbage Truck | \$ 375,000 | \$ 375,000 | | | | | \$ 750,000 |
| SWC-9-R | Commercial Front Loading Garbage Truck | | | | \$ 375,000 | \$ 375,000 | \$ 375,000 | \$ 1,125,000 |
| SWC-14 | Activity Recorder | | | \$ 50,000 | | | | \$ 50,000 |
| SWC-21-R | Roll-off Trucks & Conversions | \$ 205,000 | | \$ 205,000 | | | | \$ 410,000 |
| | Proposed Capital Expenditures | \$ 580,000 | \$ 555,000 | \$ 255,000 | \$ 375,000 | \$ 375,000 | \$ 375,000 | \$ 2,515,000 |
| | Total Proposed Expenditures | \$ 1,637,665 | \$ 1,605,000 | \$ 1,295,000 | \$ 1,415,000 | \$ 1,410,000 | \$ 1,410,000 | \$ 8,772,665 |
| | Increase (decrease) in Cash | \$ (3,280) | \$ 209,385 | \$ 339,385 | \$ 219,385 | \$ 224,385 | \$ 224,385 | \$ 1,213,645 |

SUMMARY OF PROJECTS BY FISCAL YEAR
SW DISPOSAL FUND

| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|-----------------------|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | Revenues | | | | | | | |
| | Solid Waste Disposal Funds | \$ (851,545) | \$ (851,545) | \$ (851,545) | \$ (851,545) | \$ (851,545) | \$ (851,545) | \$ (5,109,270) |
| | 2019 SPLOST | \$ 2,800,000 | \$ 1,966,667 | \$ 1,966,667 | \$ 491,667 | \$ - | \$ - | \$ 7,225,001 |
| | Possible 2025 SPLOST | \$ - | \$ - | \$ - | \$ 1,475,000 | \$ 1,966,667 | \$ 1,966,667 | \$ 5,408,334 |
| | Total Revenues | \$ 1,948,455 | \$ 1,115,122 | \$ 1,115,122 | \$ 1,115,122 | \$ 1,115,122 | \$ 1,115,122 | \$ 7,524,065 |
| | Existing Expenditures | | | | | | | |
| | Accrued Closure/Post Closure | \$ 204,500 | \$ 204,500 | \$ 204,500 | \$ 204,500 | \$ 204,500 | \$ 204,500 | \$ 1,227,000 |
| | Transfer to General Fund | \$ 374,000 | \$ 374,000 | \$ 374,000 | \$ 374,000 | \$ 374,000 | \$ 374,000 | \$ 2,244,000 |
| | Transfer to Health Insurance Fund | \$ 5,435 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 5,435 |
| | Transfer to Central Service Fund | \$ 40,000 | \$ 40,000 | \$ 30,000 | \$ 30,000 | \$ 25,000 | \$ 25,000 | \$ 190,000 |
| | Total Expenditures | \$ 623,935 | \$ 618,500 | \$ 608,500 | \$ 608,500 | \$ 603,500 | \$ 603,500 | \$ 3,666,435 |
| | Capital Projects | | | | | | | |
| Project Number | Project | | | | | | | |
| SWD-11-R | Wheel Loader Replacement | | | \$ 225,000 | \$ 375,000 | | | \$ 600,000 |
| SWD-16-R | Pickup Truck Replacement | | \$ 35,000 | | | | | \$ 35,000 |
| SWD-22 | Expansion & Renov. of Transfer Station | \$ 1,250,000 | \$ 1,250,000 | | | | | \$ 2,500,000 |
| SWD-33-R | Excavator Replacement | | | | | \$ 250,000 | | \$ 250,000 |
| SWD-40-R | Small Tractor | | | | | \$ 45,000 | | \$ 45,000 |
| SWD-52 | Property Acquisition | \$350,000 | | | | | | \$ 350,000 |
| SWD-54-R | 20ft. Rotary Mower Replacement | | | | \$ 30,000 | | | \$ 30,000 |
| SWD-55-R | Large Tractor Replacement | | | | \$ 75,000 | | | \$ 75,000 |
| | Proposed Capital Expenditures | \$ 1,600,000 | \$ 1,285,000 | \$ 225,000 | \$ 480,000 | \$ 295,000 | \$ - | \$ 3,885,000 |
| | Total Proposed Expenditures | \$ 2,223,935 | \$ 1,903,500 | \$ 833,500 | \$ 1,088,500 | \$ 898,500 | \$ 603,500 | \$ 7,551,435 |
| | Increase (decrease) in Cash | \$ (275,480) | \$ (788,378) | \$ 281,622 | \$ 26,622 | \$ 216,622 | \$ 511,622 | \$ (27,370) |

SUMMARY OF PROJECTS BY FISCAL YEAR
FLEET MANAGEMENT FUND

| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|----------------|---------------------------------------|--------------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| | Revenues | | | | | | | |
| | Fleet Funds | \$ 14,652 | \$ 14,652 | \$ 14,652 | \$ 14,652 | \$ 14,652 | \$ 14,652 | \$ 87,912 |
| | GMA Lease Pool | \$ 25,000 | \$ 190,000 | \$ - | \$ 25,000 | \$ - | \$ - | \$ 240,000 |
| | Total Revenues | \$ 39,652 | \$ 204,652 | \$ 14,652 | \$ 39,652 | \$ 14,652 | \$ 14,652 | \$ 313,260 |
| | Existing Expenditures | | | | | | | |
| | Repayment of GMA Lease Pool | \$ 15,025 | \$ 18,333 | \$ 56,333 | \$ 56,333 | \$ 46,333 | \$ 46,333 | \$ 238,691 |
| | Transfer to Health Insurance Fund | \$ 4,735 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 4,735 |
| | Transfer to Central Service Fund | \$ 40,000 | \$ 40,000 | \$ 30,000 | \$ 30,000 | \$ 25,000 | \$ 25,000 | \$ 190,000 |
| | Total Expenditures | \$ 59,760 | \$ 58,333 | \$ 86,333 | \$ 86,333 | \$ 71,333 | \$ 71,333 | \$ 362,093 |
| | Capital Projects | | | | | | | |
| Project | Project | | | | | | | |
| Number | | | | | | | | |
| FMD-6-R | Heavy Equipment Service Truck | | \$ 140,000 | | | | | \$ 140,000 |
| FMD-22 | Overhead Crane | | | \$ 100,000 | | | | \$ 100,000 |
| FMD-23 | Tire Building | | | \$ 90,000 | | | | \$ 90,000 |
| FMD-24-R | Medium Duty Service Truck Replacement | | \$ 50,000 | | | | | \$ 50,000 |
| FMD-28 | Fleet Fueling Facility | | | | | | \$ 250,000 | \$ 250,000 |
| FMD-29 | Vehicle Shelter | | | | | \$ 90,000 | | \$ 90,000 |
| FMD-32 | 4 Wheel Alignment System | | \$ 30,000 | | | | | \$ 30,000 |
| FMD-37-R | Motorpool Vehicle Replacement | \$ 25,000 | | | \$ 25,000 | | | \$ 50,000 |
| | Proposed Capital Expenditures | \$ 25,000 | \$ 220,000 | \$ 190,000 | \$ 25,000 | \$ 90,000 | \$ 250,000 | \$ 550,000 |
| | Total Proposed Expenditures | \$ 84,760 | \$ 278,333 | \$ 276,333 | \$ 111,333 | \$ 161,333 | \$ 321,333 | \$ 912,093 |
| | Increase (decrease) in Cash | \$ (45,108) | \$ (73,681) | \$ (261,681) | \$ (71,681) | \$ (146,681) | \$ (306,681) | \$ (598,833) |

SUMMARY OF PROJECTS BY FISCAL YEAR
CENTRAL SERVICES FUND

| | | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | TOTALS |
|------------------------------|---|------------------|------------------|-------------------|--------------------|--------------------|--------------------|--------------------|
| Revenues | | | | | | | | |
| | Central Service Funds | \$ (307,314) | \$ (307,314) | \$ (307,314) | \$ (307,314) | \$ (307,314) | \$ (307,314) | \$ (1,843,884) |
| | 2019 SPLOST | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | GMA Lease Pool | \$ 30,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 30,000 |
| | Transfer from General Fund | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ 225,000 |
| | Transfer from Fire Fund | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ 225,000 |
| | Transfer from Natural Gas Fund | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ 225,000 |
| | Transfer from Water and Sewer Fund | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ 225,000 |
| | Transfer from Solid Waste Disposal Fund | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ 225,000 |
| | Transfer from Solid Waste Collection Fund | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ 225,000 |
| | Transfer from Stormwater Fund | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ 225,000 |
| | Transfer from Fleet Fund | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ 225,000 |
| | Total Revenues | \$ 42,686 | \$ 12,686 | \$ 12,686 | \$ (27,314) | \$ (27,314) | \$ (27,314) | \$ (13,884) |
| Existing Expenditures | | | | | | | | |
| | Transfer to Health Insurance Fund | \$ 2,720 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,720 |
| | Total Uses of Cash | \$ 2,720 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,720 |
| Capital Projects | | | | | | | | |
| Project Number | Project | | | | | | | |
| CS-1-R | Vehicle | \$ 30,000 | | | | | | \$ 30,000 |
| CS-4 | Servers | | | \$ 18,000 | | | | \$ 18,000 |
| | Proposed Capital Expenditures | \$ 30,000 | \$ - | \$ 18,000 | \$ - | \$ - | \$ - | \$ 48,000 |
| | Total Proposed Expenditures | \$ 32,720 | \$ - | \$ 18,000 | \$ - | \$ - | \$ - | \$ 50,720 |
| | Increase (decrease) in Cash | \$ 9,966 | \$ 12,686 | \$ (5,314) | \$ (27,314) | \$ (27,314) | \$ (27,314) | \$ (64,604) |



TAB 37

Debt Service Schedules

DEBT SERVICE SCHEDULES

The City of Statesboro continues to be proactive in its fiscal management practices. This section summarizes the debt service obligations of the City at the beginning of FY 2023. These obligations represent the City's annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through debt financing.

According to the Georgia Constitution, a city's legal debt margin for general obligation debt is ten percent (10%) of the total assessed property values within the city limits. Currently, the City has no outstanding general obligation debt.

In 2020 in the Water and Sewer Fund, the City issued \$11,631,000 in Water and Sewer Revenue Bonds. This debt was issued to refund and redeem all of the outstanding Water and Sewer Refunding Revenue Bonds in 2010 and to prepay three loans with the Georgia Environmental Facilities Authority, to provide funds sufficient to satisfy the Debt Service Reserve Requirement on the Bonds.

In August of 2019 in the Old Register Tax Allocation District Fund, the City issued \$4,750,000 in Revenue Bonds. The debt was issued to provide for the cost of constructing certain public infrastructure improvements, capitalize interest during construction and pay for the costs of issuance associated with the 2019 Bond.

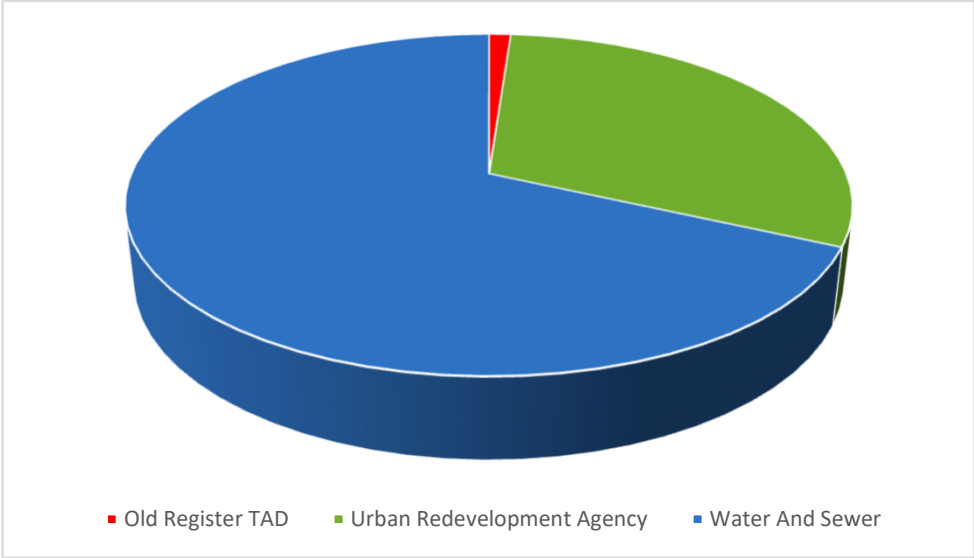
In February of 2021 in the 2019 SPLOST Fund thru the Urban Redevelopment Agency, the City issued \$4,500,000 in Revenue Bonds. The debt was issued to provide for the cost of constructing and renovating two parks in the City limits, capitalize interest during construction and pay for the costs of issuance associated with the 2021 Bond.

Computation of Legal Debt Margin:

| | |
|---|---------------|
| Gross Assessed Valuation (2021-2022) | \$752,289,806 |
| Legal Debt Limit – 10.00% of Grossed Assessed Value | \$75,228,980 |
| General Obligation Bonded Debt | <u>0</u> |
| Legal Debt Margin as of June 30, 2022 | \$677,060,826 |

OUTSTANDING DEBT

| | |
|----------------------------|--------------|
| Old Register TAD | \$ 156,037 |
| Urban Redevelopment Agency | \$ 4,150,000 |
| Water And Sewer | \$ 9,254,000 |



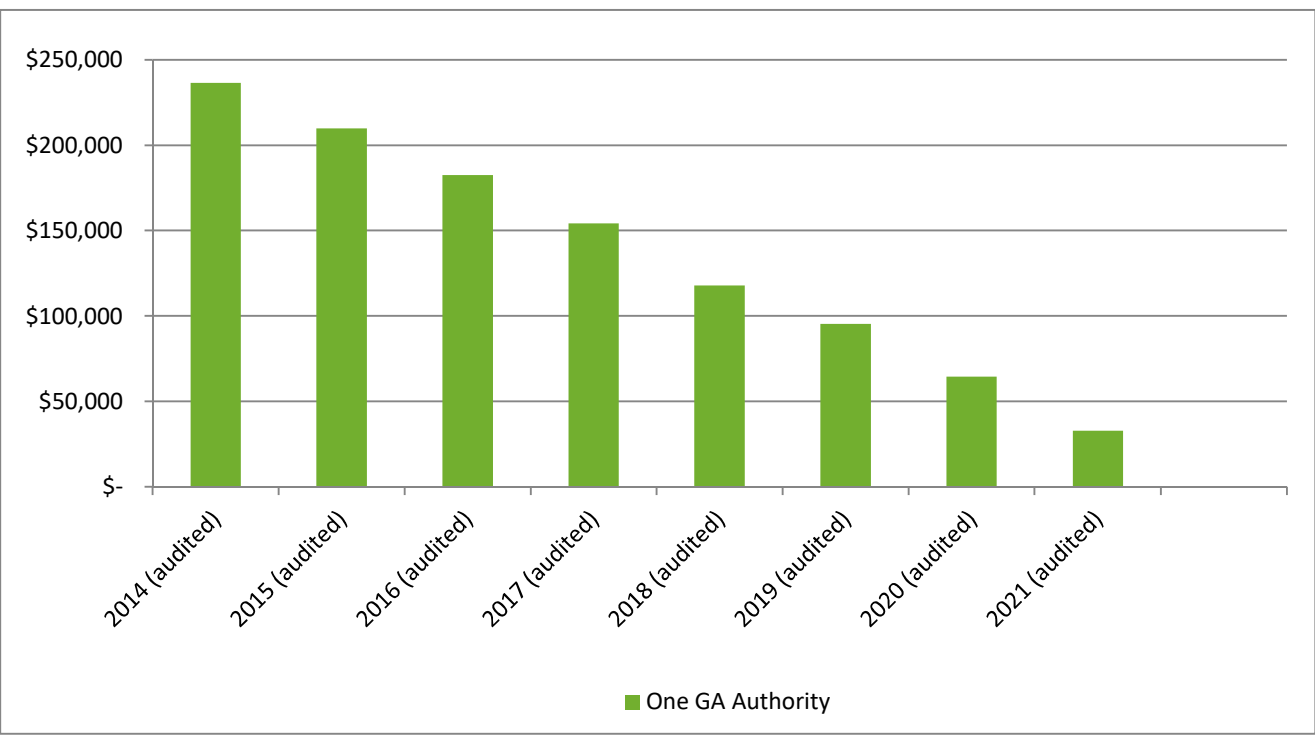
GENERAL FUND
CITY HALL CAPITAL LEASE

| | |
|-----------------|------------|
| 2014 (audited) | \$ 69,500 |
| 2015 (audited) | \$ 73,500 |
| 2016 (audited) | \$ 78,000 |
| 2017 (audited) | \$ 82,500 |
| 2018 (audited) | \$ 87,500 |
| 2019 (audited) | \$ 93,000 |
| 2020 (audited) | \$ 98,000 |
| 2021 (audited) | \$ 104,000 |
| 2022 (budgeted) | \$ 110,000 |



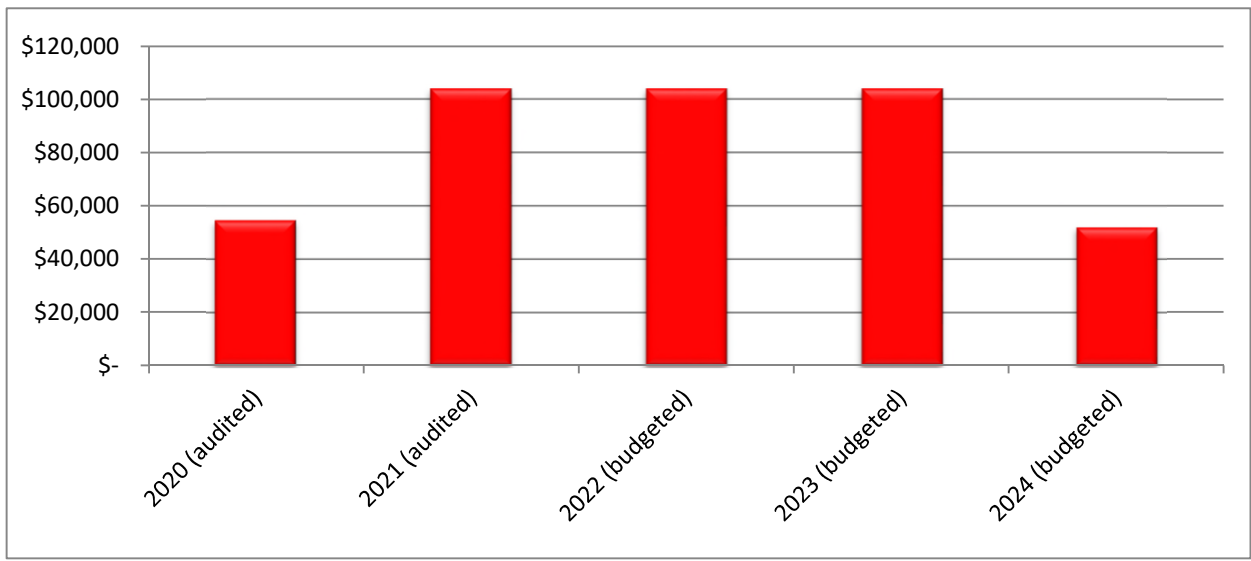
NATURAL GAS FUND
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

| | One GA Authority |
|----------------|------------------|
| 2014 (audited) | \$ 236,363 |
| 2015 (audited) | \$ 209,820 |
| 2016 (audited) | \$ 182,426 |
| 2017 (audited) | \$ 154,247 |
| 2018 (audited) | \$ 117,819 |
| 2019 (audited) | \$ 95,301 |
| 2020 (audited) | \$ 64,477 |
| 2021 (audited) | \$ 32,720 |



OLD REGISTER TAX ALLOCATION DISTRICT FUND
REVENUE BOND - INTEREST ONLY

| | |
|-----------------|------------|
| 2020 (audited) | \$ 54,613 |
| 2021 (audited) | \$ 104,025 |
| 2022 (budgeted) | \$ 104,025 |
| 2023 (budgeted) | \$ 104,025 |
| 2024 (budgeted) | \$ 52,012 |



DEBT SERVICE REPAYMENT SCHEDULE
 OLD REGISTER TAD FUND

| | | FY 2023 | FY 2024 | TOTALS |
|--|------|------------|-----------|------------|
| PROJECTED EXPENSES | | | | |
| 2019 Old Register TAD Bond | Prin | | | \$ - |
| Dated 8/1/19 -- 8/15/23 2.19% Fixed Rate | Int | \$ 104,025 | \$ 52,012 | \$ 156,037 |
| | | | | |
| TOTAL PRINCIPAL PAYMENTS | | | | |
| | | \$ - | \$ - | \$ - |
| TOTAL INTEREST PAYMENTS | | | | |
| | | \$ 104,025 | \$ 52,012 | \$ 156,037 |
| TOTAL EXPENSES | | | | |
| | | \$ 104,025 | \$ 52,012 | \$ 156,037 |

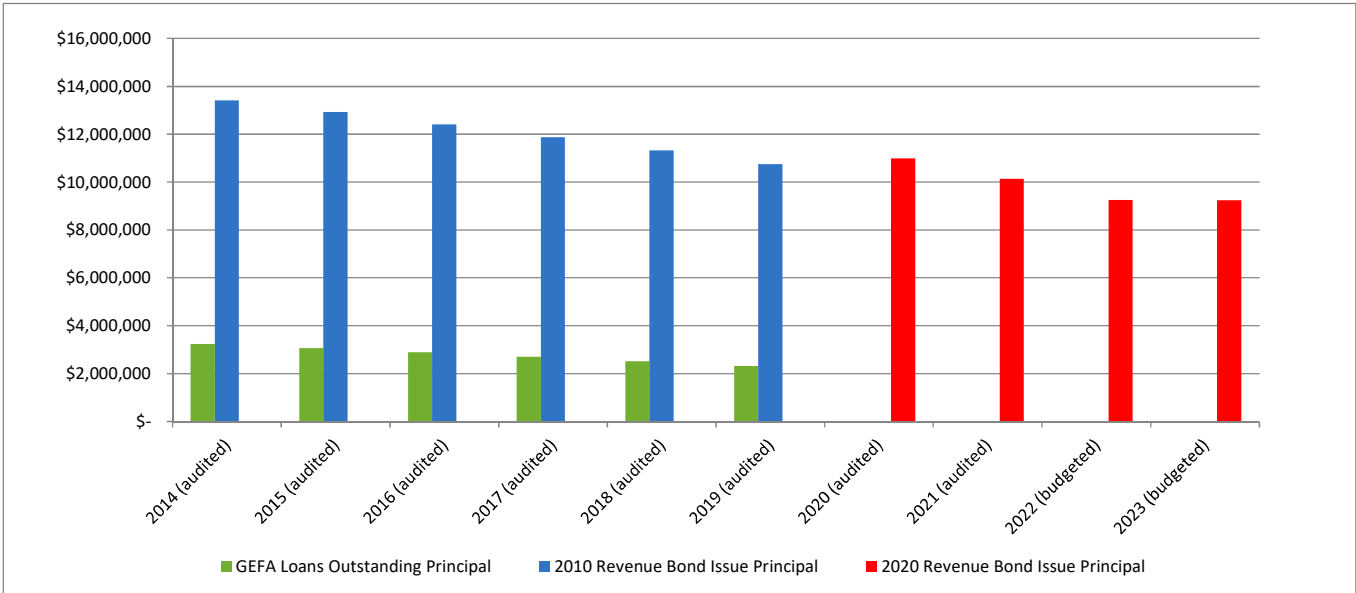
URBAN REDEVELOPMENT AGENCY
2021 URA REVENUE BOND

| | |
|-----------------|------------|
| 2022 (budgeted) | \$ 350,000 |
| 2023 (budgeted) | \$ 360,000 |
| 2024 (budgeted) | \$ 365,000 |
| 2025 (budgeted) | \$ 370,000 |
| 2026 (budgeted) | \$ 375,000 |
| 2027 (budgeted) | \$ 520,000 |
| 2028 (budgeted) | \$ 530,000 |
| 2029 (budgeted) | \$ 535,000 |
| 2030 (budgeted) | \$ 545,000 |
| 2031 (budgeted) | \$ 550,000 |



WATER AND SEWER
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

| | GEFA Loans Outstanding Principal | 2010 Revenue Bond Issue Principal | 2020 Revenue Bond Issue Principal | TOTAL W & S Fund Debt |
|-----------------|--|---|---|-----------------------------|
| 2014 (audited) | \$ 3,232,490 | \$ 13,410,784 | \$ - | \$ 16,643,274 |
| 2015 (audited) | \$ 3,064,216 | \$ 12,918,209 | \$ - | \$ 15,982,425 |
| 2016 (audited) | \$ 2,888,633 | \$ 12,405,633 | \$ - | \$ 15,294,266 |
| 2017 (audited) | \$ 2,705,455 | \$ 11,873,058 | \$ - | \$ 14,578,513 |
| 2018 (audited) | \$ 2,514,343 | \$ 11,325,483 | \$ - | \$ 13,839,826 |
| 2019 (audited) | \$ 2,314,958 | \$ 10,752,908 | \$ - | \$ 13,067,866 |
| 2020 (audited) | \$ - | \$ - | \$ 10,990,000 | \$ 10,990,000 |
| 2021 (audited) | \$ - | \$ - | \$ 10,132,000 | \$ 10,132,000 |
| 2022 (budgeted) | \$ - | \$ - | \$ 9,254,000 | \$ 9,254,000 |
| 2023 (budgeted) | \$ - | \$ - | \$ 9,233,000 | \$ 9,233,000 |
| 2024 (budgeted) | \$ - | \$ - | \$ 8,332,000 | \$ 8,332,000 |



TAB 38

Glossary of Terms

Glossary of Terms

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity - Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Allot - To divide an appropriation into amounts, this may be encumbered or expended during an allotment period.

Amortization - A tax deduction for the gradual consumption of the value of an asset.

Annualize - Taking changes that occurred mid-year and calculating their cost for a full year, for the purpose of preparing an annual budget.

Appropriation - A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation - The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio - The ratio at which the tax rate is applied to the tax base.

Asset - Resources owned or held by a government which has monetary value.

Attrition - A method of achieving reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Authorized Positions - Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available (Undesignated) Fund Balance - This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Balanced Budget – A budget in which planned revenues available equal planned expenditures.

Base Budget - Cost of continuing the existing levels of service in the current budget year.

Bond - A long-term I.O.U. or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government.

Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Bond Refinancing - The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget - A plan of financial activity for a specified period of time (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule of key dates that a government follows in preparation and adoption of the budget.

Budgetary Control- The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Capital Assets - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets. The City of Statesboro defines them as assets costing at least \$5,000 and a useful life of two or more years.

Capital Budget - The appropriation of bonds or operating revenue for improvements to facilities, and other infrastructure.

Capital Improvements - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure. It also includes vehicle and equipment replacement.

Capital Improvements Program (CIP) - A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay - Assets which have a value of \$500 or more and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be controlled for custody purposes as fixed asset.

Capital Project - Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Capital Reserve - An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index (CPI) - A statistical description of price levels provided by the U.S. Department of Labor. The index issued as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency - A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Cost-of-living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Dedicated Tax - A tax levied to support a specific government program or purpose.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department - The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development-related Fees - Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees and zoning, platting and subdivision fees.

Disbursement - The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Employee (or Fringe) Benefits - Contribution made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pensions, medical and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Entitlements - Payments to which local governmental units are entitled, pursuant to and allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditure - The payment of Cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense - Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy - A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year is July 1st through June 30th.

Fixed Assets - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit - A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function - A group of related activities aimed at accomplishing a major service of regulatory program for which a government is responsible (e.g., public safety).

Fund - A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

Governmental Fund – Funds generally used to account for tax-supported activities. There are five different types of governmental funds.

Capital Project Fund: Type of fund used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Debt Service Fund: Type of fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

General Fund: Type of fund typically serves as the chief operating fund of a government. This fund is used to account for all financial resources except those required to be accounted for in another fund.

Permanent Fund: Type of fund used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs.

Special Revenue Fund: Type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Proprietary Funds – Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds.

Enterprise Fund: Type of fund used to report an activity for which a fee is charged to external users for goods or services.

Internal Service Fund: Type of fund that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.

Fiduciary Fund – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government’s own programs. There are four different types of fiduciary funds.

Agency Funds: Type used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.

Investment Trust Funds: Type used to report governmental external investment pools in separately issued reports and the external portion of these same pools when reported by the sponsoring government.

Pension Trust Funds: Type used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other postemployment benefit plans, or other employee benefit plans.

Private-Purpose Trust Funds: Type used to report all trust arrangements, other than those properly reported in pension trust funds or investment trust funds, under which principal and income benefit individuals, private organizations, or other governments.

Fund Balance - The excess of the assets of a fund over its liabilities, reserves, and carryover.

GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants - A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure - The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Interfund Transfers - The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue - Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Charges - The charges to user departments for internal services provided by another government agency such as data processing, or insurance funded from a central pool.

Lapsing Appropriation - An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpected or unencumbered balance lapses or ends, unless otherwise provided by law.

Levy - To impose taxes for the support of government activities.

Line-item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Long-term Debt - Debt with a maturity of more than one year after the date of issuance.

Materials and Supplies - Expendable materials and operating supplies necessary to conduct departmental operations.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Modified Accrual – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Net Budget - The legally adopted budget less all inter-fund transfers and inter departmental charges.

Nominal Dollars - The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation would be done to reflect the real purchasing power of money today.

Object of Expenditure - An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

Objective - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Obligations - Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations. It includes items such as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Expenses - The cost of personnel, materials and equipment required for a department to function.

Output Indicator - A unit of work accomplished, without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

Pay-as-you-go-Basis - A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Budget - A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators - Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure - Data collected to determine how effective or efficient a program is in achieving objectives.

Personal Services - Expenditures for salaries, wages, and fringe benefits of a government's employees.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. The cease to be encumbrances when the obligations are paid or otherwise terminated.

Program - A group of related activities performed by one or more organizational unit for the purpose of accomplishing a function for which the government is responsible.

Program Budget - A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget - A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and

objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income) - Revenues earned by a program including fees for services, license and permit fees, and fines.

Purpose - A broad statement of the goals, in terms of meeting public service needs that a department is organized to meet.

Reserve - An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources - Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Retained Earnings - The accumulated earnings of an Enterprise or Internal Service Fund which have been retained or held in the fund and which are not reserved for any specific purpose.

Revenue - Sources of income financing the operations of government.

Service Level - Services or products which comprise actual or expected out-put of a given program. Focus is on results, not measures of workload.

Source of Revenue - Revenues are classified according to their source or point of origin.

Structurally Balanced Budget – one that supports financial sustainability for multiple years into the future.

Supplemental Appropriation - An additional appropriation made by the governing body after the budget year or biennium has started.

Supplemental Requests - Programs and services, which departments would like to have added (in priority order) over their target budget, or if revenue received is greater than anticipated. .

Target Budget - Desirable expenditure levels provided to departments in developing the coming year's recommended budget. Based on the prior year's adopted budget, excluding one-time expenditures, projected revenues and reserve requirements.

Tax Levy - The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Variable Cost - A cost that increases/decreases with increases/decreases in the amount of service provided such as the payment of wages.

Working Capital- Excess of current assets over current liabilities.

Workload Indicator - A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

Work Years - The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full-time, year round employee. For most categories, this equals 2080 hours per year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2080 to arrive at the equivalent number of "work years" for the position.

Source: The Best of Government Budgeting

A Guide to Preparing Budget Documents

By: Dennis Strachota

Government Finance Officers Association, 1994

Acronyms

| | | | |
|---------------|---|----------------|---|
| AFIS | Automated Fingerprinting Information System | HVAC | Heating, Ventilation, Air-Conditioning |
| ATC | Aid to Construction | IACP | International Association of Chiefs of Police |
| BOE | Board of Education | IRS | Internal Revenue Service |
| CDBG | Community Development Block Grant | ISO | Insurance Services Office |
| CDL | Commercial Drivers License | ISTEA | Intermodal Surface Transportation Efficiency Act |
| CH | City Hall | LARP | Local Assistance Resurfacing Program |
| CHIP | Community Housing Improvement Program | LLF | Low Load Factor |
| CID | Criminal Investigations Division | LMIG | Local Maintenance Improvement Grant |
| CIP | Capital Improvements Program | LOST | Local Option Sales Tax |
| CJIS | Criminal Justice Information System | MGAG | Municipal Gas Authority of Georgia |
| COLA | Cost of Living Adjustment | NCIC | National Crime Information Center |
| DABC | Development Authority of Bulloch County | NFPA | National Fire Protection Association |
| DCA | Department of Community Affairs | NG | Natural Gas |
| DDA | Direct Deposit Advices | NPDES | National Pollutants Discharge Elimination System |
| DHR | Department of Human Resources | OCGA | Official Code of Georgia Annotated |
| DNR | Department of Natural Resources | OSHA | Occupational Safety and Health Administration |
| DSDA | Downtown Statesboro Development Authority | OTC | Occupational Tax Certificate |
| EMT | Emergency Medical Technician | PD | Police Department |
| EPA | Environmental Protection Agency | PE | Professional Engineer |
| EPD | Environmental Protection Division | PI | Protective Inspections |
| ERT | Emergency Response Team | PWD | Public Works Department |
| FD | Fire Department | SAC | Statesboro Arts Council |
| FEMA | Federal Emergency Management Agency | SBCPRD | Statesboro/Bulloch County Parks & Recreation Department |
| FTE | Full-Time Employee | SCVB | Statesboro Convention and Visitors Bureau |
| FY | Fiscal Year | SONET | Southern Natural Gas' Online Service |
| GAAP | Generally Accepted Accounting Principles | SPLOST | Special Purpose Local Option Sales Tax |
| GASB | Government Accounting Standards Board | SWAT | Special Weapons and Tactics |
| GDOT | Georgia Department of Transportation | SWC | Solid Waste Collection |
| GEFA | Georgia Environmental Facilities Authority | SWD | Solid Waste Disposal |
| GEMA | Georgia Emergency Management Agency | TAD | Tax Allocation District |
| GFOA | Government Finance Officers Association | TEA | Transportation Enhancement Act |
| GMA | Georgia Municipal Association | TPA | Third-Party Administrator |
| GOHS | Governor's Office of Highway Safety | TSPLOST | Transportation Special Purpose Local Option Sales Tax |
| GPD | Gallons Per Day | W/S | Water/Sewer |
| GSU | Georgia Southern University | WCSWA | Wayne County Solid Waste Authority |
| H/M | Hotel/Motel | WWTP | Waste-Water Treatment Plant |
| HAZMAT | Hazardous Materials | | |
| HLF | High Load Factor | | |





**50 East Main Street
Statesboro, GA 30458
www.statesboroga.gov**