

CITY OF STATESBORO, GEORGIA

Annual Budget

Fiscal Year Ending

June 30, 2023



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Fiscal Year Ending

June 30, 2023





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Statesboro
Georgia**

For the Fiscal Year Beginning

July 01, 2021

Christopher P. Morill

Executive Director

FY2023
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Mission Statement

City of Statesboro, Georgia

To provide the most responsive and progressive public services so that our residents, businesses, and visitors can enjoy the highest quality of life Statesboro has to offer.



CITY OF STATESBORO, GEORGIA MAYOR AND COUNCIL

Jonathan M. McCollar
Mayor



*In office since January 2018
Current term expires December 2025*

Phil Boyum
District 1



*In office since January 2013
Current term expires December 2025*

Paulette Chavers
District 2



*In office since January 2020
Current term expires December 2023*

Venus Mack
District 3



*In office since January 2020
Current term expires December 2023*

John Riggs
District 4



*In office since January 2010
Current term expires December 2025*

Shari Barr
District 5



*In office since January 2020
Current term expires December 2023*

CITY MANAGER
AND
DEPARTMENT HEADS

Charles Penny
City Manager

Jason Boyles
Assistant City Manager

Cindy S. West
*Director of
Finance*

Darren Prather
*Director of
Central Services*

Tim Grams
Fire Chief

Cain Smith
City Attorney

Mike Broadhead
Police Chief

Leah Harden
City Clerk

Steve Hotchkiss
*Director of
Public Utilities*

John Washington
*Director of Public
Works and Engineering*



Demetrius Bynes
*Director of
Human Resources*

Layne Phillips
*Public Information
Officer*

Kathleen Field
*Director of Planning
and Development*

Key Finance Staff

Cindy S. West, *Finance Director*

Karin Larson, *Assistant Finance Director*

Ramona Carver, *Senior Accountant*

Heather Springer, *Accounting Technician/Payroll Tech.*

Ansley Lewis, *Accounts Payable/Accounting Tech.*

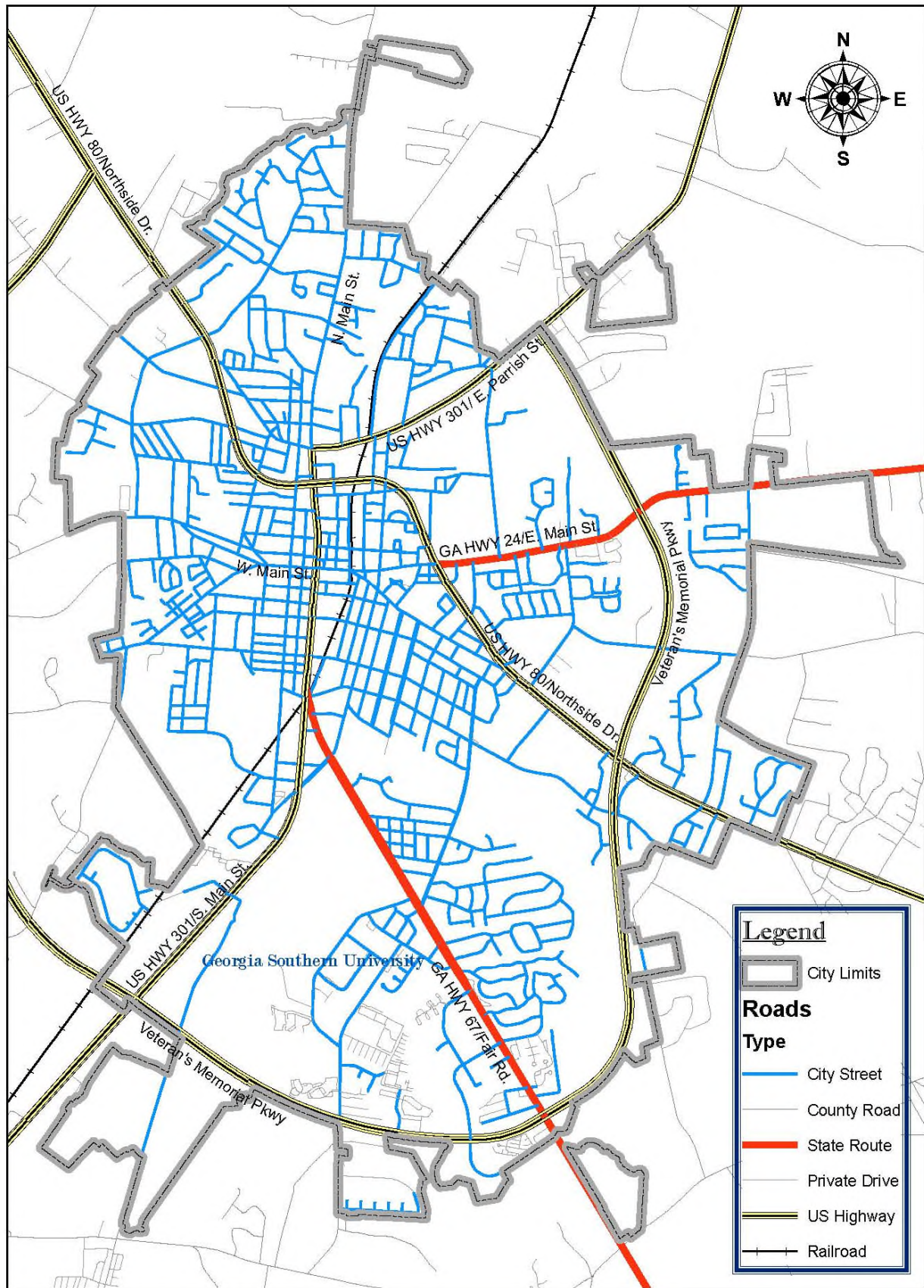
Leah Coleman, *Administrative Assistant*

TAB 1

Introduction



City of Statesboro, Georgia



TAB 2

Reader's Guide to the Budget

TAB 3

City Manager's Budget Message

TAB 4

Summary Budget of All Funds

City of Statesboro Summary of All Funds

This section consists of a consolidated summary of all funds used to provide city services. The first chart is a Department/Fund Overview. The Overview provides an illustration of the relationship between the City's department and funds. The revenue sources and expenditures of the City of Statesboro may be more easily understood by reviewing the pie charts following the Overview. Also included in this section are three-year budget spreadsheets (FY 2021 actual, FY 2022 budgeted and FY 2023 budgets) for each of the fund categories. The last section includes the City's Budget Summary and Reserve Targets.

Please see the individual tabs for detailed budget information and the services provided by the various funds.

TAB 5

Financial Policies

**RESOLUTION 2019-15: A RESOLUTION ADOPTING FINANCIAL POLICIES FOR
THE CITY OF STATESBORO, GEORGIA**

THAT WHEREAS, the City of Statesboro has developed a number of financial policies which guide the preparation and administration of the budgeting, accounting, investment, risk management, debt, auditing, and financial reporting functions of city government; and

WHEREAS, the Mayor and City Council have reviewed the Financial Policies proposed by the City Manager, and desire to adopt those policies;

NOW THEREFORE, BE IT RESOLVED by the City Council of the City of Statesboro, Georgia in regular session assembled this 21st day of May, 2019 that the financial policies included on the attached pages are hereby adopted as the Financial Policies for the City of Statesboro.

BE IT FURTHER RESOLVED that the City Manager is hereby directed to develop the annual proposed Budget and Capital Improvements Program, and to administer them in conformance with these policies.

This Resolution shall be effective from and after its date of adoption.
Adopted this 21st day of May, 2019.

CITY OF STATESBORO, GEORGIA


By: Jonathan McCollar, Mayor


Attest: Sue Starling, City Clerk



Financial Policies and Budget Preparation

The City Council has adopted policies in all areas of financial management, which guide the preparation, adoption, amendment, and administration of the Operating Budget, the Capital Budget, and the Capital Improvements Plan. Below is a listing of those policies in the areas of:

- Operating Budget Policies
- Capital Budget Policies
- Revenue Policies
- Expenditure Policies
- Reserve Policies
- Cash Management and Investment Policies
- Risk Management Policies
- Debt Policies
- Accounting, Auditing, and Financial Reporting Policies
- The Budget Process
- Budget Amendment Policy

Operating Budget Policies

The City Council shall hold an annual Planning Session each spring in order to establish priorities for funding in the next fiscal year; and discuss long-range planning of major capital improvements.

The City shall adopt a balanced budget (planned revenues available equal planned expenditures) annually; and any subsequent amendment must identify the revenues or other financing sources necessary to maintain said balance.

The City will not appropriate fund balance or retained earnings in any fund that would hinder meeting the reserve targets established herein. Once those targets are met in a particular fund, any amount over the target may be appropriated either for capital improvements or unexpected operating expenses.

The City will pay competitive wages and fringe benefits in order to attract and retain quality personnel.

All Enterprise Funds and Internal Service Funds shall be self-supporting from their fees and charges, without any subsidy from the General Fund. Transfers to the General Fund from the Enterprise Funds shall be made only after sufficient net income is retained to cover debt service and capital improvements essential to properly maintain and expand these utility services.

The Solid Waste Collection Fund and the Solid Waste Disposal Fund should reflect the true costs to provide residential and commercial garbage collection, disposal and recycling; brush collection and disposal; bulk (white goods) collection and disposal; and leaf collection and disposal. The City Council shall evaluate annually the extent to which each service is supported by service

charges rather than a subsidy from the General Fund.

The City shall aggressively pursue improvements in technology and work methods that will improve service levels and/or reduce operating costs.

The City shall use one-time revenues only for capital items, unexpected operating expenses or to build reserves, instead of operating expenditures/expenses.

The City shall raise property taxes only when absolutely necessary to balance the Budget and maintain adequate reserves. Any property tax increase should be used only for the purchase of additional capital improvements or to increase needed personnel.

All appropriations and expenditures shall be made in full compliance with applicable State laws and the City's Purchasing Manual.

The City will follow the Budget Preparation Calendar prepared by the Finance Department each year.

The Budget shall be prepared in full compliance with the State's Uniform Chart of Accounts, and with Generally Accepted Accounting Principles (GAAP) for Governments as promulgated by the Government Accounting Standards Board. This means the General Fund, Capital Projects Fund, Debt Service Fund, Expendable Trust Funds, and Special Revenue Funds will be budgeted on the modified accrual accounting basis. Enterprise Funds and Internal Service Funds will be budgeted on the full accrual accounting basis.

All Budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (i.e., expenditures/expenses may not exceed the total appropriation for any department within a fund without the City Council's approval).

The City Manager shall prepare an annual Budget that meets the requirements to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association.

Capital Budget Policies

The City shall adopt a Capital Improvements Plan (CIP) annually which will include the next fiscal year's Capital Budget, plus planned improvements for the following five years.

The City shall make every effort not to add additional programs and services until both the Operating Budget and the CIP are adequately funded.

The City shall provide resources from current revenues to fund an adequate maintenance and replacement schedule for infrastructure, and the vehicle and equipment fleet.

The City will aggressively pursue state and federal funding, as well as other sources of funding for

capital improvements.

All operating budget appropriations shall lapse at the end of a fiscal year. Appropriations for Capital Projects which have not been completed by fiscal year-end must be re-appropriated for the balance due on the project in the next fiscal year.

Revenue Policies

The City will budget revenues conservatively so that the chance of a revenue shortage during the year is remote. This also will help finance contingencies and Budget amendments that were unforeseen when the Budget was first adopted.

The City will review annually all fees and charges to assure that they maintain their inflation-adjusted purchasing power.

Since different revenue sources impact classes of taxpayers differently, the City Council recognizes that the only way to minimize these different impacts is to have a diversified revenue system. These impacts will be considered in making any needed adjustments to the various sources of revenue.

The City will make every effort not to become too dependent on one source of revenue in order to minimize serious fluctuations in any year.

The City will consider market rates and rates of comparable cities in the region when changing tax rates, fees, and charges. The City will make every effort to maintain its favorable comparative position with other Georgia cities in this regard, which has contributed to our economic development success.

All cash donations to any department or agency of the City must be deposited with the Finance Director's Office. All purchases using such donations must be budgeted and will comply fully with the City's purchasing policies. The City cannot accept donations on behalf of an outside agency or group. Donations of equipment or supplies may be made directly to a department or agency of the City. Donated equipment meeting the definition of a fixed asset must be reported to the Purchasing Director, for tagging and listing.

Expenditures Policies

Current expenditures shall be financed with current revenues that shall include that portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise. If short-term borrowing becomes unavoidable, such a borrowing would be competitively bid using Tax Anticipation Notes.

Reserve Policies

The City Council recognizes the need to set reserve targets for every operating fund of the City. The targets for those funds using the modified accrual basis of accounting are set as the percentage that the undesignated/unassigned fund balance is to the combined budgeted expenditures and transfers to other funds.

The targets for those funds using the accrual basis of accounting are set as the percentage that the working capital is to the budgeted operating expenses and transfers to other funds. The targets are as follows:

The City shall maintain its General Fund unassigned fund balance at 25% of General Fund expenditures and transfers out. Amounts in excess of 25% are permitted to be used for one-time expenditures that are nonrecurring in nature such as capital expenditures. In the event that the City's fund balance falls below this level, the City shall develop and present a plan and timeline for replenishment to City Council.

<i>Fund Title</i>	<i>Undesignated/Unassigned Fund Balance (Or Working Capital) as a % of Expenditures (Or Operating Expenses) and Transfers Out</i>
General Fund	25% Fund Balance
Statesboro Fire Service Fund	17% Fund Balance
Water/Wastewater Fund	50% Working Capital *(or 180 Days)
Stormwater Fund	40% Working Capital *(or 144 Days)
Natural Gas Fund	17% Working Capital and a \$350,000 Reserve Fund
Solid Waste Collection Fund	35% Working Capital *(or 126 Days)
Solid Waste Disposal Fund	17% Working Capital
Benefits Insurance Fund	9% Working Capital and a \$250,000 Reserve Fund
Fleet Management Fund	17% Working Capital

The City shall maintain a formal Days Cash on Hand for the City's Enterprise Funds. Days Cash on Hand shall be calculated by dividing unrestricted cash and liquid investments by operating expenditures net of depreciation plus debt service. Operating expenditures and debt service shall be on a per-day basis.

These reserve targets shall be reviewed annually by the City Manager who shall report to the City Council on their continued adequacy.

Cash Management and Investments Policies

Compliance: The City shall invest its funds only in investments that are permitted by the Georgia Code, indentures for bonded debt of the City, providers of bond insurance to City debt, and other

codes.

Safety: To ensure the security of its investments, the City shall only invest in the securities of issuers that have long term ratings that are at least Aa3 (Moody's) and/or AA- (S&P/Fitch) or a short term rating equal to or greater than P-2 from Moody's Investors Service, F2 from Fitch Ratings, or A-2 from Standard & Poor's Rating Services.

Return: The City's investments shall be allocated in such a way as to invest a reasonable portion of its portfolio in longer term securities (within the confines of the safety standard) so as to achieve a higher yield.

Reporting: The City shall prepare a quarterly investment report that shall be shared with City Council. Reports should include but not be limited to the average balance in each investment category, interest rate/yield for each investment type, investment holdings and uninvested holdings.

Concentration: The City shall limit investments from any one issuer to fifteen percent (15%) of the investment portfolio. This limitation shall not apply to the Local Government Investment Pool or direct obligations of the United States government.

The City will make all deposits of cash within the time period required by State law. All deposits must be fully collateralized as required by State law.

The City will aggressively pursue all revenues due, including past due utility bills, court tickets and fines, and property taxes, using whatever legal means are available.

The City will pay all obligations on or before the due date.

The City will continue the current cash management and investment policies, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield third. Those policies are outlined below:

The City will operate with the least number of bank accounts required by federal and state statutes and regulations and GAAP for governments. Consolidation of bank accounts makes investment decisions easier, and reduces staff time needed to reconcile monthly bank statements.

The Director of Finance will make a twelve-month cash flow projection, and from that develop a schedule of long-term investments. These investments could be any type authorized by State law. Large amounts of cash not in time deposits shall be kept in the sweep investment account to improve overall interest earnings. Should the sweep investments account interest rate be higher than that of a certificate of deposit, then the funds shall be kept in the sweep investment account.

Risk Management Policies

The City will minimize potential losses through employee safety training, inspections of the workplace, risk analysis, and OSHA compliance. The Purchasing Director shall be responsible for these programs.

A drug-testing program shall continue for all potential employees, as well as random testing of all federally-required employees.

Debt Policies

The City will issue bonds and capital outlay notes only for capital improvements and moral obligations. The City will attempt to fund capital improvements through net income of the utility systems, general revenues, and its portion of any SPLOST (Special Purpose Local Option Sales Tax) funds before resorting to long-term debt issuance. This will reduce the overall indebtedness and strengthen the City's creditworthiness.

The City will not issue notes or bonds to finance operating deficits. Adequate reserves will be maintained to assure this doesn't become necessary. No bond or note will be issued to purchase a fixed asset that has a shorter useful life than the term of the debt instrument.

The City will issue general obligation bonds or capital outlay notes for necessary general government projects and either general obligation or revenue bonds for enterprise fund projects. The City may also use pooled capital lease funds from GMA and loans from the Georgia Environmental Facilities Authority (GEFA).

As allowed by Georgia State Law, requires that no debt will be issued which would increase the outstanding amount of debt above ten (10%) percent of the total assessed value of property within the City. However, the City is taking a more aggressive position. The City's measure of Tax-Supported Net Direct Debt as a percentage of Full Value shall not exceed 1.75%. The outstanding amount of debt in this calculation shall not include debt issued for improvements in the utility systems, because that debt will be repaid from charges for services, not from property taxes. These limitations are found in Article IX, Section V, Paragraph 1 and Article IX, Section VI, Paragraph 1 of the Georgia Constitution. Additionally, the amount of debt in this calculation shall not include any debt that is considered self-supporting (i.e. TAD Revenue Bonds or DDA Bonds not supported by the General Fund).

A firm source of revenue sufficient to make the anticipated debt service payments must be identified by the City Council before any capital outlay note, GEFA loan, GMA capital equipment lease, general obligation bond, or revenue bond is issued. Specifically, for General Governmental Debt, the City shall seek to maintain its tax-supported debt service expenditures at a level not to exceed 15% of General Fund expenditures exclusive of any SPLOST-related debt service. For Enterprise Fund Revenue Debt, the City shall maintain a Debt Service Coverage ratio equal to at least 1.75x. Net revenues shall exclude tap fee revenue and transfers in/out.

When appropriate, the City may choose to issue securities that pay a rate of interest that varies according to a pre-determined formula or results from a periodic remarketing of the securities. The decisions to issue such securities must be reviewed and approved by the Finance Director before Mayor and Council is requested to approve their issuance. Should the City pursue variable rate debt and enter into agreements related to the management of the interest rate, the City will follow the parameters of the agreements (security and payment provisions, risk assessment and methods for monitoring these risks) outlined in an Interest Rate Management Plan that will be developed before entering into any such arrangement.

Accounting, Auditing, and Financial Reporting Policies

The City Council will receive a monthly finance report showing Income Statements, Cash Flow Statements where appropriate, and all Investments.

The City shall have a qualified certified public accounting firm conduct an independent audit annually, as required by OCGA 36-81-7 (a)(1).

The City will maintain its accounting records in full accord with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board. The Finance Director is expected to obtain clean (unqualified) Audit Opinions each year.

The Annual Audit shall be submitted to the State Auditor before December 15th of each year, so that the City complies with OCGA 36-81-7 (d) (1). Any deficiencies noted by the Auditors shall be corrected immediately by the Director of Finance.

The Budget Process

The City's Budget process begins in early January when department heads are given electronic format forms upon which to submit their operating and capital budget requests. The City Council is also notified to give the City Manager any requests they might have, so that costs may be researched. Departmental requests for the Capital Improvements Program are turned in to the Deputy City Manager by February 2nd, and all Operating Budget requests are turned in to the Deputy City Manager by March 3rd.

The Finance Director and City Manager decide upon the revenue estimates for the Operating Budget, and the amount to be transferred to the CIP and the amount of any proposed bond issues. At that point, the Finance Director begins the review of the operating expenditures, and the City Manager prepares the CIP. After the Finance Director has prepared a preliminary Budget, the Finance Director and the City Manager review it to determine whether further cuts are possible, or if additional revenues are necessary. Those decisions are made prior to the first week in April, when a Budget Planning Retreat is held by the City Council.

At that meeting, the Finance Director and City Manager's present projections of the current fiscal year's Budget, and the preliminary Operating Budget for Council review. In addition, the City Manager presents the Council with his recommendations for a six-year Capital Improvements Program. The City Council then debates any changes in suggested priorities in both the preliminary Operating Budget and the Capital Improvements Program. Once those priorities are established, the City Manager finalizes the CIP, and the Finance Director finalizes the Operating Budget. Both work on the narrative portions of the documents. The City Manager prepares the Budget Message and CIP Letter of Transmittal detailing the major issues, initiatives, and goals and objectives contained in both documents. The Finance Department prepares the spreadsheets detailing the line item budgets proposed for each fund.

The two documents are sent to the printers in mid-May, for distribution to the Mayor, City Council, and public by June 1st. Copies are available to the public at both the City Clerk's Office and the Statesboro Regional Library. A public hearing is scheduled for the first regular meeting in June, after which the Budget is voted upon, and the Budget becomes effective July 1st. In the event the Council cannot agree on a Budget before July 1st, an Interim Budget is adopted, which is simply a continuation Budget from the previous year. Once a Budget is adopted, the Finance Director authorizes the adopted Budget to be entered into the budgetary accounting system.

Budget Amendment Policy

Since a budget is an estimate of revenues and expenditures, the budget management process does allow for amendments to the budget. Budget amendments may be made at any time throughout the fiscal year. Any amendment request is reviewed by the City Manager, who makes a recommendation on whether the expenditure should be made, and what revenue source will be used to finance it. All amendments require a Budget amendment resolution, since the original Budget is adopted by resolution. After passage, the Finance Director authorizes the amended amounts to be entered in the budgetary accounting system.

**City of Statesboro, Georgia
Calendar for FY 2023
Budget and CIP Preparation**

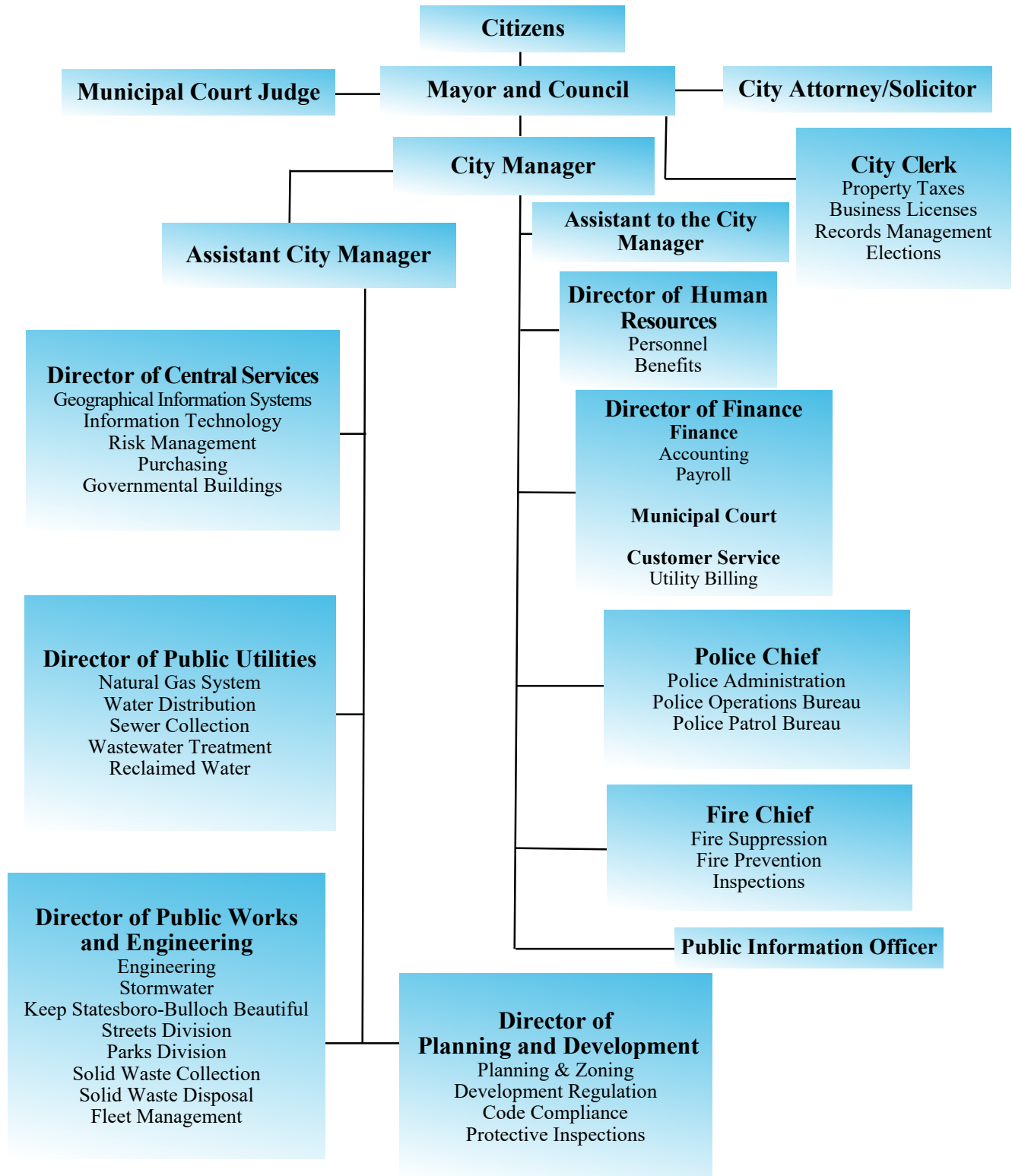
21-Oct-2021	Finance Director notifies Department Heads the CIP Sheets are available on the Budget Drive and to begin preparation of CIP requests.
30-Dec-2021	Departmental CIP Request must be completed on Server.
28-Jan-2022	New Personnel Request Sheets due to both Finance Department and Human Resources Department
28-Jan-2022	Any proposed rate/fee/fine changes due to Finance Department.
11-Feb-2022	All Revenue projections and all Operating Budget Requests must be completed on Server.
28-Feb-2022	Finance Department keys Personnel costs for all departments.
Mar 11-12, 2022	Council Retreat
Mar 14-25, 2022	Assistant City Manager and Finance Director complete all Revenue projections for the current and next fiscal year.
Mar 14-25, 2022	Assistant City Manager and Finance Director review each departmental budget.
31-March-2022	All Performance Measures and Departmental Goals must be completed on Server.
4-Apr-2022	Assistant City Manager and Finance Director finalizes Expenditures/Expense estimates for each department and outside agency for current and next fiscal years, and sends to City Manager to review.
Apr 15-27, 2022	City Manager, Assistant City Manager and Finance Director review each department budget with Department Heads.
10-May-2022	City Council Budget Work Session
17-May-2022	City Council schedules a Public Hearing on the Budget for June 7, 2022

May 10-27, 2022	City Manager, Assistant City Manager and Finance Director complete the Budget and CIP preparation, write Budget Message, Budget Resolution, and CIP Transmittal Letter.
28-May-2022	Budget Ad to run in Statesboro Herald
7-June-2022	Mayor and City Council conduct a Public Hearing on the Proposed Budget.
21-June-2022	Mayor and Council adopt FY2023 Budget
28-June-2022	Finance Director has Budget and CIP printed.
Sept-2022	City Council holds required Public Hearing and Adopts the Tax Rate Resolution, after receiving the Tax Digest from the County Tax Assessor's Office.

TAB 6

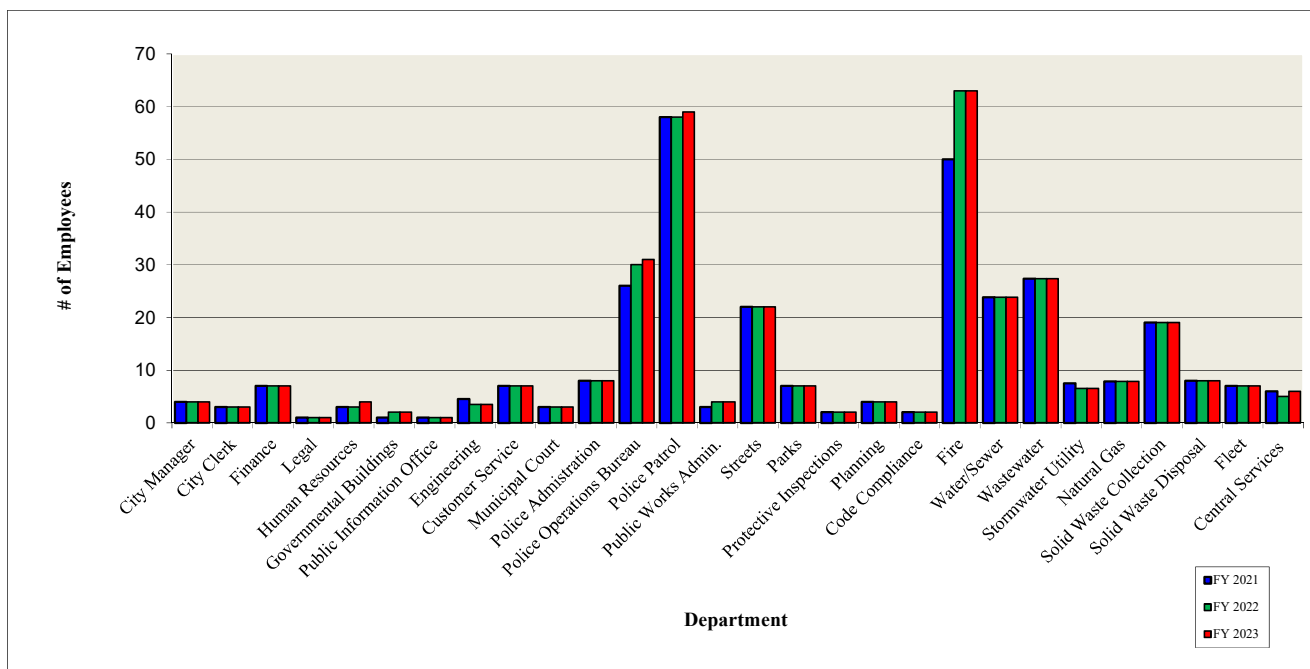
Authorized Personnel for FY 2023

ORGANIZATIONAL CHART FOR THE CITY OF STATESBORO



STAFFING COMPARISON BY DEPARTMENT
FULL-TIME EMPLOYEES

Departments	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
City Manager's Office	4	4	4
City Clerk's Office	3	3	3
Finance Department	7	7	7
Legal Division	1	1	1
Human Resources	3	3	4
Governmental Buildings Division	1	2	2
Public Information Office	1	1	1
Engineering	4.5	3.5	3.5
Customer Service Division	7	7	7
Municipal Court	3	3	3
Police Administration	8	8	8
Police Operations Bureau	26	30	31
Police Patrol Bureau	58	58	59
Public Works Administration	3	4	4
Public Works Streets Division	22	22	22
Public Works Parks Division	7	7	7
Protective Inspections Division	2	2	2
Planning and Development	4	4	4
Planning - Code Compliance	2	2	2
Fire Department	50	63	63
Water and Sewer Systems Divisions	23.83	23.83	23.83
Wastewater Treatment Plant Division	27.33	27.33	27.33
Stormwater Utility Fund	7.5	6.5	6.5
Natural Gas Fund	7.84	7.84	7.84
Solid Waste Collection Fund	19	19	19
Solid Waste Disposal Fund	8	8	8
Fleet Management Fund	7	7	7
Central Services Department	6	5	6
TOTAL Full-Time Employees	323	339	343



AUTHORIZED PERSONNEL								
Position Classification by Fund and Department	Position Grade	FY 2021 Budget		FY 2022 Budget		FY 2023 Budget		
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time	
GENERAL FUND:								
GENERAL GOVERNMENT AND LEGISLATIVE								
Mayor			1		1			1
Council Member			5		5			5
Sub-Total General Government & Legislative		0	6	0	6	0		6
CITY MANAGER'S OFFICE								
City Manager		1		1		1		
Assistant City Manager	28	1		1		1		
Assistant to City Manager	20	1		1		1		
Executive Assistant	16	1		1		1		
Sub-Total City Manager's Office		4	0	4	0	4		0
CITY CLERK'S OFFICE								
City Clerk	23	1		1		1		
Records Manager	16	1		1		1		
Tax and License Coordinator	14	1		1		1		
Sub-Total City Clerk's Office		3	0	3	0	3		0
FINANCE DEPARTMENT								
Director of Finance	25	1		1		1		
Assistant Director of Finance	23	1		1		1		
Senior Accountant	19	1		1		1		
Accountant	17	1		1		1		
Accounts Payable and Accounting Technician	12	1		1		1		
Accounting and Payroll Technician	12	1		1		1		
Administrative Assistant	12	1		1		1		
Sub-Total Finance Department		7	0	7	0	7		0
LEGAL DIVISION								
City Attorney		1		1		1		
Sub-Total Legal Division		1	0	1	0	1		0
HUMAN RESOURCES								
Director of Human Resources	24	1		1		1		
HR Coordinator, Senior	18	1						
HR Generalists	17			2		2		
HR/Safety Coordinator	17	1						
Administrative Assistant	12					1		
Sub-Total Human Resources		3	0	3	0	4		0
PUBLIC INFORMATION								
Public Information Officer	21	1		1		1		
Sub-Total Public Information Division		1	0	1	0	1		0
GOVERNMENTAL BUILDINGS DIVISION								
Facilities Manager				1				
Custodian	7	1	1	1	1			
Sub-Total Governmental Division		1	1	2	1	0		0
CUSTOMER SERVICE DIVISION								
Utility Billing Supervisor	16	1		1		1		
Utility Billing Clerk	11	1		1		1		
Senior Customer Service Representative	11	1		1		1		
Customer Service Representative	10	3		3		3		
Administrative Clerk	9	1		1		1		
Sub-Total Customer Service Division		7	0	7	0	7		0
MUNICIPAL COURT								
Municipal Clerk of Court	19	1		1		1		
Deputy Clerk	10	2		2		2		
Judge			1		1			1
Sub-Total Municipal Court		3	1	3	1	3		1

AUTHORIZED PERSONNEL								
Position Classification by Fund and Department	Position Grade	FY 2021 Budget		FY 2022 Budget		FY 2023 Budget		
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time	
ENGINEERING								
City Engineer	24	1						
Assistant City Engineer	23	1		1		1		
Civil Engineer	21	1		1		1		
TSPLOST/Capital Projects Manager	21	1		1		1		
Administrative Assistant	12	0.5		0.5		0.5		
Sub-Total Engineering Department		4.5	0	3.5	0	3.5		0
POLICE DEPARTMENT								
Police Chief	PD-10	1		1		1		
Deputy Police Chief	PD-9	1		1		1		
Captain	PD-8	3		3		3		
Lieutenant	PD-7	3		3		3		
Sergeant	PD-6	11		11		11		
Detective, Senior	PD-5	5		5		5		
Corporal	PD-5	8		8		8		
Detective	PD-4	2		2		3		
Advanced Patrol Officer	PD-3	23		23		23		
Police Officer	PD-2	20		20		21		
Communications Supervisor	17	1		1		1		
Senior Communications Officer	13	3		3		3		
Records Supervisor	12	1		1		1		
Communications Officer	12	5		9		9		
Community Information Specialists	12	1		1		1		
Administrative Assistant	12	3		3		3		
Administrative Clerk	9	1	1	1	1	1		1
Sub-Total Police Department		92	1	96	1	98		1
PUBLIC WORKS								
ADMINISTRATION DIVISION								
Director of Public Works and Engineering	26	1		1		1		
Assistant Director of Public Works	23			1		1		
KSBB Coordinator	16	1		1		1		
Administrative Assistant	12	1		1		1		
STREETS DIVISION								
Streets and Parks Superintendent	21	1		1		1		
Assistant Streets and Parks Superintendent	18	1		1		1		
Streets Supervisor	16	1		1		1		
Traffic Signal Technician	16	1		1		1		
Heavy Equipment Crew Leader	14	1		1		1		
Senior Heavy Equipment Operator	13	8		8		8		
Street Maintenance Crew Leader	12	3		3		3		
Heavy Equipment Operator	12	1		1		1		
Street Maintenance Worker	9	5		5		5		
PARKS DIVISION								
Parks Supervisor	16	1		1		1		
Groundskeeper	9	6		6		6		
Sub-Total Public Works		32	0	33	0	33		0
PLANNING AND DEVELOPMENT								
Director of Planning and Development	24	1		1		1		
Planning and Housing Administrator	21			1		1		
City Planner II	19	1						
Planner	17			1		1		
City Planner I	17	1						
Administrative Assistant	12	1		1		1		
CODE COMPLIANCE								
Senior Code Compliance Officer	16	1		1		1		
Code Compliance Officer	14	1		1		1		

AUTHORIZED PERSONNEL								
Position Classification by Fund and Department	Position Grade	FY 2021 Budget		FY 2022 Budget		FY 2023 Budget		
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time	
PROTECTIVE INSPECTIONS DIVISION								
Building Official	21	1		1		1		
Building Inspector	16	1		1		1		
Sub-Total Planning & Development		8	0	8	0	8	0	
GENERAL FUND TOTAL		166.5	9 0	171.5	9	172.5		8
STATESBORO FIRE SERVICE FUND:								
FIRE DEPARTMENT								
Fire Chief	25	1		1		1		
Deputy Fire Chief	23	1		1		1		
Assistant Fire Chief	22	1		1		1		
Fire Prevention Officer	22	1		1		1		
Battalion Chief	21	4		4		4		
Training Captain-FD	20	1		1		1		
Captain-FD	20	6		6		6		
Lieutenant-FD	18	6		6		6		
Fire Inspector	16	2		2		2		
Firefighter Apparatus Operator	16	13		13		13		
Firefighter	14	12	10	21	10	21		10
Communications Officer	12			4		4		
Administrative Assistant	12	2		2		2		
Sub-Total Fire Department		50	10	63	10	63		10
STATESBORO FIRE SERVICE FUND TOTAL		50	10	63	10	63		10
WATER AND SEWER FUND:								
WATER AND SEWER SYSTEMS DIVISION								
Public Utilities Director	26	0.33		0.33		0.33		
Water and Sewer Superintendent	21	1		1		1		
Assistant Water and Sewer Superintendent	18	1		1		1		
Water and Sewer Supervisor	16	1		1		1		
Water and Sewer Crew Leader	14	6		6		6		
Camera Crew Leader	14	1		1		1		
Regulatory and IT Specialist	14	1		1		1		
Meter System Technician	12	2		2		2		
Water and Sewer System Operator	12	6		6		6		
Utility Service Technician	12	1		1		1		
Senior Water and Sewer Worker	12	1		1		1		
Camera Operator	12	1		1		1		
Administrative Assistant	12	0.5		0.5		0.5		
Water and Sewer Worker	9	1		1		1		
Sub-Total Water and Sewer Division		23.83	0	23.83	0	23.83		0
WASTEWATER TREATMENT PLANT DIVISION								
Public Utilities Director	26	0.33		0.33		0.33		
Wastewater Superintendent	21	1		1		1		
Maintenance Supervisor	17	1		1		1		
SCADA Administrator	17	1		1		1		
Laboratory Supervisor	17	1		1		1		
WWTP Operations Supervisor	16	1		1		1		
Electrical & Controls Crew Leader	16	1		1		1		
Laboratory Technician	14	2		2		2		
Maintenance Crew Leader	14	1		1		1		
Chief WWTP Operator	14	4		4		4		
Instrumentation Technician	14	1		1		1		
Maintenance Technician	12	3		3		3		
WWTP Operator	12	9		9		9		
Administrative Assistant	12	1		1		1		
Sub-Total Wastewater Division		27.33	0	27.33	0	27.33		0
WATER AND SEWER FUND TOTAL		51.16	0	51.16	0	51.16		0

AUTHORIZED PERSONNEL								
Position Classification by Fund and Department	Position Grade	FY 2021 Budget		FY 2022 Budget		FY 2023 Budget		
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time	
STORMWATER UTILITY FUND								
STORMWATER UTILITY FUND								
Stormwater Manager	22	1						
Stormwater Supervisor	16	1		1		1		
Stormwater Technician	14	1		1		1		
Heavy Equipment Crew Leader	14	1		1		1		
Senior Heavy Equipment Operator	13	3		3		3		
Administrative Assistant	12	0.5		0.5		0.5		
Sub-Total Stormwater Department		7.5	0	6.5	0	6.5	0	
STORM WATER UTILITY FUND TOTAL 7.5 0 6.5 0 6.5 0								
NATURAL GAS FUND								
NATURAL GAS FUND								
Public Utilities Director	26	0.34		0.34		0.34		
Natural Gas Superintendent	22	1		1		1		
Assistant Natural Gas Superintendent	18	1		1		1		
Natural Gas Crew Leader	14	2		2		2		
Utility Service Technician	14	1		1		1		
Natural Gas Service Technician	13	2		2		2		
Administrative Assistant	12	0.5		0.5		0.5		
Sub-Total Natural Gas Department		7.84	0	7.84	0	7.84	0	
NATURAL GAS FUND TOTAL 7.84 0 7.84 0 7.84 0								
SOLID WASTE COLLECTION FUND								
SOLID WASTE COLLECTION FUND								
Sanitation Superintendent	20	1		1		1		
Assistant Sanitation Superintendent	17	1		1		1		
Sanitation Collection Crew Leader	14	1		1		1		
Collection Equipment Operator	12	14		14		14		
Refuse Collector	9	2		2		2		
Sub-Total Solid Waste Collection Division		19	0	19	0	19	0	
SOLID WASTE COLLECTION FUND TOTAL 19 0 19 0 19 0								
SOLID WASTE DISPOSAL FUND								
SOLID WASTE DISPOSAL FUND								
Landfill Superintendent	20	1		1		1		
Landfill Supervisor	16	1		1		1		
Senior Landfill Equipment Operator	13	2		2		2		
Landfill Equipment Operator	12	3		3		3		
Scale House Operator	10	1		1		1		
Sub-Total Solid Waste Disposal Division		8	0	8	0	8	0	
SOLID WASTE DISPOSAL FUND TOTAL 8 0 8 0 8 0								
FLEET MANAGEMENT FUND								
FLEET MANAGEMENT FUND								
Fleet Superintendent	20	1		1		1		
Lead Mechanic	16	2		2		2		
Senior Mechanic	14	3		3		3		
Administrative Assistant	12	1		1		1		
Sub-Total Fleet Management Fund		7	0	7	0	7	0	
FLEET MANAGEMENT FUND TOTAL 7 0 7 0 7 0								
CENTRAL SERVICES FUND								
CENTRAL SERVICES DIVISION								
Director of Central Services	24	1		1		1		
GIS Administrator	21	1						
Network Administrator	21	1		1		1		
Senior IT Support Specialist	18	1		1		1		
IT Support Specialist	17	1		1		1		

AUTHORIZED PERSONNEL								
Position Classification by Fund and Department	Position Grade	FY 2021 Budget		FY 2022 Budget		FY 2023 Budget		
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time	
Telecommunications Specialist	17	1						
Purchasing Coordinator	15			1		1		
Administrative Assistant	12		1		1	1		
Sub-Total Central Services Division		6	1	5	1	6		0
GOVERNMENT BUILDINGS DIVISION								
Facilities Manager	20						1	
Custodian	7					1		1
Sub-Total Government Buildings Division		0	0	0	0	2		1
CENTRAL SERVICES FUND TOTAL		6	1	5	1	8		1
TOTAL ALL FUNDS		323	20	339	20	343		19

The Authorized Personnel is a brief illustration of approved positions, grades and personnel only. The official position classification and compensation plan can be found on file in the City Manager's Office and the Director of Human Resources' Office and is effective as of its date of adoption. The plan designates classes of positions and titles and establishes wage and salary ranges (grades) for each classified staff position that is under the direction of the City Manager.

TAB 7

Proposed Pay Plan & Fringe Benefits

TAB 8

100 General Fund

FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
31	TAXES			
3111000	Property Taxes - Current Year	\$ 5,274,705	\$ 5,200,000	\$ 6,824,285
3111005	Refund of Taxes	\$ (1,100)	\$ (3,000)	\$ (3,000)
3113100	Motor Vehicle	\$ 45,649	\$ 32,000	\$ 16,000
3113105	Title Ad Valorem Tax	\$ 590,585	\$ 450,000	\$ 575,000
3113200	Mobile Home	\$ 2,518	\$ 2,000	\$ 1,000
3113500	Railroad Equipment	\$ 2,952	\$ -	\$ -
3116000	Real Estate Transfer (Intangible)	\$ 105,943	\$ 65,000	\$ 150,000
3117101	Franchise Tax - Georgia Power	\$ 1,526,723	\$ 1,525,000	\$ 1,600,000
3117102	Franchise Tax - EMC	\$ 51,205	\$ 51,000	\$ 56,000
3117501	Franchise Tax - Northland Cable	\$ 83,621	\$ 80,000	\$ 112,070
3117601	Franchise Tax - Frontier	\$ 64,713	\$ 70,000	\$ 50,000
3117602	Franchise Tax - Bulloch Rural	\$ 28,624	\$ 30,000	\$ 26,000
3117603	Franchise Tax - Hargray	\$ 8,799	\$ 6,500	\$ 9,000
	<i>Sub-total: General Property Taxes</i>	<i>\$ 7,784,938</i>	<i>\$ 7,508,500</i>	<i>\$ 9,416,355</i>
3142001	Beer and Wine	\$ 563,876	\$ 575,000	\$ 575,000
3142002	Liquor - Wholesale	\$ 33,318	\$ 25,000	\$ 37,500
3142003	Liquor - Retail	\$ 156,559	\$ 135,000	\$ 180,000
3142004	Liquor - Package	\$ -	\$ -	\$ 175,000
	<i>Sub-total: Select Sales & Use Taxes</i>	<i>\$ 753,753</i>	<i>\$ 735,000</i>	<i>\$ 967,500</i>
3162000	Insurance Premium Taxes	\$ 2,278,035	\$ 2,300,000	\$ 2,475,000
	<i>Sub-total: Business Taxes</i>	<i>\$ 2,278,035</i>	<i>\$ 2,300,000</i>	<i>\$ 2,475,000</i>
3191100	Real Property Tax Penalty and Interest	\$ 23,531	\$ 13,000	\$ 13,000
3195001	FIFA Fee and Cost	\$ 1,228	\$ 3,000	\$ 3,000
3199004	DTS Fees	\$ -	\$ 35,000	\$ -
3199005	Tax Sale Advertising Fees	\$ 1,394	\$ 3,500	\$ 3,500
	<i>Sub-total: Penalties & Int. on Delinquent Taxes</i>	<i>\$ 26,154</i>	<i>\$ 54,500</i>	<i>\$ 19,500</i>
	TOTAL TAXES	\$ 10,842,880	\$ 10,598,000	\$ 12,878,355
32	LICENSES AND PERMITS			
3211000	Alcoholic Beverages Licenses	\$ 203,263	\$ 225,000	\$ 225,000
3211050	Bouncer Security Permit	\$ 2,750	\$ 2,500	\$ 2,500
3212000	General Business Licenses	\$ 295,548	\$ 275,000	\$ 290,000
3212200	Insurance License	\$ 44,050	\$ 45,000	\$ 45,000
3212400	Bank License	\$ 123,968	\$ 115,000	\$ 123,970
3219001	Alcoholic Beverages Application Fees	\$ 4,955	\$ 3,000	\$ 5,000
3219002	Occupation Tax Administration Fees	\$ 6,000	\$ 5,000	\$ 5,000
	<i>Sub-total: Regulatory Fees</i>	<i>\$ 680,533</i>	<i>\$ 670,500</i>	<i>\$ 696,470</i>
3221901	Land Disturbance App Rev Fee	\$ 964	\$ -	\$ -
3222102	Variance Requests	\$ 3,575	\$ 3,000	\$ 4,550
3222300	Sign Permits	\$ 7,332	\$ 7,000	\$ 9,000
3229901	Inspection Fees	\$ 52,617	\$ 25,000	\$ 50,000
3229902	Engineering Misc. Fees	\$ 6,302	\$ 3,000	\$ 3,000
3229903	Planning Misc. Fees	\$ 2,770	\$ 2,000	\$ 3,900
3229904	Right of Way Fee	\$ 86,833	\$ 18,000	\$ 30,800
3231000	Building Permits	\$ 148,695	\$ 85,000	\$ 150,000
3231001	Building Permit App Review Fee	\$ 7,236	\$ 4,000	\$ 9,400
3231300	Plumbing Permits	\$ 9,216	\$ 4,200	\$ 8,500
3231400	Electrical Permits	\$ 21,159	\$ 11,000	\$ 21,000
3231600	HVAC Permits	\$ 17,300	\$ 9,000	\$ 15,000
	<i>Sub-total: Non-Business Licenses & Permits</i>	<i>\$ 363,999</i>	<i>\$ 171,200</i>	<i>\$ 305,150</i>

FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
3241001	Business License Penalty	\$ 1,100	\$ 1,800	\$ 1,800
	<i>Sub-total: Penalties & Int. on Del. Lic. & Perm.</i>	\$ 1,100	\$ 1,800	\$ 1,800
	TOTAL LICENSES AND PERMITS	\$ 1,045,632	\$ 843,500	\$ 1,003,420
33	OTHER INTERGOVERNMENTAL REVENUE			
3311050	CARES ACT Non-Categorical Grant	\$ 1,053,760	\$ -	\$ -
3380000	Intergovernmental Revenue	\$ 143,864	\$ -	\$ -
3390000	FEMA Reimbursement	\$ 74,295	\$ -	\$ -
	TOTAL INTERGOVERNMENTAL REVENUE	\$ 1,271,918	\$ -	\$ -
34	CHARGES FOR SERVICES			
3411005	Court Costs	\$ 41,975	\$ 40,000	\$ 40,000
3411950	Pretrial Diversion Fees	\$ 134,479	\$ 120,000	\$ 100,000
3413902	Noise Ordinance	\$ 60	\$ 150	\$ 150
3417001	Indirect Cost Allocation from Water/Sewer Fund	\$ -	\$ 1,126,543	\$ 1,261,413
3417003	Indirect Cost Allocation from Stormwater Fund	\$ -	\$ 63,630	\$ 68,130
3417004	Indirect Cost Allocation from Natural Gas Fund	\$ -	\$ 12,725	\$ 13,625
3417005	Indirect Cost Allocation from SWC Fund	\$ -	\$ 148,465	\$ 158,970
3417006	Indirect Cost Allocation from SWD Fund	\$ -	\$ 38,180	\$ 40,880
	<i>Sub-total: General Government</i>	\$ 176,514	\$ 1,549,693	\$ 1,683,168
3421001	Revenue - Extra Duty Police	\$ 108,941	\$ 76,700	\$ 85,000
3421004	Revenue- School Resource Officer	\$ 56,015	\$ 93,000	\$ 93,000
3464100	Background Check Fees	\$ 17,367	\$ 15,000	\$ 15,000
	<i>Sub-total: Other Fees</i>	\$ 182,323	\$ 184,700	\$ 193,000
3491000	Cemetery Fees	\$ 44,000	\$ 25,000	\$ 35,000
3493000	Bad Check Fees	\$ 3,495	\$ 5,000	\$ 5,000
3499001	Account Establishment Charge	\$ 104,560	\$ 100,000	\$ 100,000
3499004	Convenience Fee	\$ 88,669	\$ 85,000	\$ 100,000
	<i>Sub-total: Other Charges for Services</i>	\$ 240,724	\$ 215,000	\$ 240,000
	TOTAL CHARGES FOR SERVICES	\$ 599,562	\$ 1,949,393	\$ 2,116,168
35	FINES AND FORFEITURES			
3510001	Alcohol Related Citations	\$ 11,800	\$ 7,500	\$ 7,500
3511700	Municipal Court Fines	\$ 437,302	\$ 500,000	\$ 400,000
3514000	Jail Fees	\$ 25,266	\$ 30,000	\$ 25,000
	TOTAL FINES AND FORFEITURES	\$ 474,368	\$ 537,500	\$ 432,500
36	INVESTMENT INCOME			
3610001	Interest Income	\$ -	\$ -	\$ 3,000
	TOTAL INVESTMENT INCOME	\$ -	\$ -	\$ 3,000
37	CONTR. AND DON. FROM PRIV. SOURCES			
3710004	Love Ur City COVID-19 Relief Fund	\$ 500	\$ -	\$ -
	CONTR. AND DON. FROM PRIV. SOURCES	\$ 500	\$ -	\$ -

FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
38	MISCELLANEOUS REVENUE			
3890100	Miscellaneous Income	\$ 23,035	\$ 20,000	\$ 20,000
3890105	NSF Checks Charged Back	\$ 140	\$ -	\$ 70
3890400	Concession Revenue	\$ 29	\$ 50	\$ 50
	<i>Sub-total: Other Miscellaneous</i>	\$ 23,204	\$ 20,050	\$ 20,120
	TOTAL MISCELLANEOUS REVENUE	\$ 23,204	\$ 20,050	\$ 20,120
39	OTHER FINANCING SOURCES			
3912100	Operating Trans. in from Natural Gas	\$ 870,000	\$ 870,000	\$ 870,000
3912200	Operating Trans. in from Water/Wastewater	\$ 810,351	\$ 802,052	\$ 667,192
3912300	Operating Trans. in from S/W Disposal Fund	\$ 374,000	\$ 374,000	\$ 374,000
3912400	Operating Trans. in from S/W Collection Fund	\$ 750,000	\$ 900,000	\$ 1,010,000
3912500	Operating Trans. in from Hotel/Motel	\$ 39,284	\$ 37,500	\$ 55,000
3912600	Operating Trans. in from Stormwater Fund	\$ 25,000	\$ 25,000	\$ 25,000
	<i>Sub-total: Operating Transfers in</i>	\$ 2,868,635	\$ 3,008,552	\$ 3,001,192
3921001	Sale of Assets	\$ 47,288	\$ -	\$ 15,000
	<i>Sub-total: Proc. of General Fixed Asset Disp</i>	\$ 47,288	\$ -	\$ 15,000
	TOTAL OTHER FINANCING SOURCES	\$ 2,915,923	\$ 3,008,552	\$ 3,016,192
	TOTAL REVENUES AND OTHER FINANCING SOURCES	\$ 17,173,987	\$ 16,956,995	\$ 19,469,755
	FUND BALANCE APPROPRIATED	\$ -	\$ 1,150,691	\$ 1,135,098
	TOTAL REVENUES, OTHER FINANCING SOURCES AND FUND BALANCE APPROPRIATED	\$ 17,173,987	\$ 18,107,686	\$ 20,604,853

General Fund Budget Summary

	FY2020 ACTUAL	FY2021 ACTUAL	FY2022 BUDGETED	FY2023 PROPOSED	PERCENTAGE CHANGE
Revenues					
Taxes	\$ 10,267,694	\$ 10,842,880	\$ 10,598,000	\$ 12,878,355	21.52%
Licenses and Permits	\$ 1,030,828	\$ 1,045,632	\$ 843,500	\$ 1,003,420	18.96%
Intergovernmental Revenue	\$ -	\$ 1,271,918	\$ -	\$ -	0.00%
Charges for Services	\$ 1,438,541	\$ 1,986,845	\$ 1,949,393	\$ 2,116,168	8.56%
Fines and Forfeitures	\$ 487,557	\$ 474,368	\$ 537,500	\$ 432,500	-19.53%
Investment Income	\$ 1,705	\$ -	\$ -	\$ 3,000	0.00%
Contributions and Donations	\$ 32,607	\$ 500	\$ -	\$ -	0.00%
Miscellaneous Revenue	\$ 21,693	\$ 23,204	\$ 20,050	\$ 20,120	0.35%
Other Financing Sources	\$ 2,816,582	\$ 2,915,923	\$ 3,008,552	\$ 3,016,192	0.25%
Fund Balance Appropriated	\$ -	\$ -	\$ -	\$ 1,135,098	#DIV/0!
Total Revenues and Other Financial Resources	\$ 16,097,207	\$ 18,561,270	\$ 16,956,995	\$ 20,604,853	21.51%
Expenses					
Governing Body	\$ 171,568	\$ 150,195	\$ 230,490	\$ 258,965	12.35%
City Manager's Office	\$ 486,925	\$ 464,889	\$ 526,068	\$ 595,940	13.28%
City Clerk's Office	\$ 306,379	\$ 231,828	\$ 279,728	\$ 305,054	9.05%
Financial Administration	\$ 681,902	\$ 942,885	\$ 749,021	\$ 864,865	15.47%
Legal	\$ 175,931	\$ 186,962	\$ 199,434	\$ 210,900	5.75%
Human Resources	\$ 287,958	\$ 292,533	\$ 332,381	\$ 389,625	17.22%
Governmental Buildings	\$ 193,581	\$ 220,053	\$ 198,405	\$ -	-100.00%
Public Information	\$ 140,440	\$ 150,427	\$ 150,427	\$ 157,650	0.00%
Engineering	\$ 251,141	\$ 321,944	\$ 447,223	\$ 412,540	-7.76%
Customer Service	\$ -	\$ 412,410	\$ 429,986	\$ 466,690	0.00%
Municipal Court	\$ 457,608	\$ 450,259	\$ 447,898	\$ 467,885	4.46%
Police Administration	\$ 1,271,671	\$ 1,322,162	\$ 1,557,355	\$ 1,746,560	12.15%
Police Operations Bureau	\$ 1,962,723	\$ 2,204,761	\$ 2,509,412	\$ 2,859,632	13.96%
Police Patrol	\$ 3,877,455	\$ 4,342,622	\$ 4,524,980	\$ 5,201,802	14.96%
Public Works Administration	\$ 238,475	\$ 301,268	\$ 330,622	\$ 486,755	47.22%
Streets	\$ 1,745,668	\$ 1,789,792	\$ 1,886,428	\$ 2,087,685	10.67%
Parks	\$ 382,184	\$ 359,061	\$ 423,449	\$ 465,880	10.02%
Planning - Protective Insp.	\$ 142,368	\$ 161,268	\$ 177,832	\$ 189,270	6.43%
Planning	\$ 254,915	\$ 358,522	\$ 413,509	\$ 489,520	18.38%
Planning Code Compliance	\$ 87,723	\$ 159,042	\$ 195,701	\$ 201,070	2.74%
Children's Zone	\$ -	\$ -	\$ -	\$ 120,000	
Other Agencies	\$ 354,555	\$ 360,780	\$ 383,925	\$ 494,320	28.75%
Debt Service	\$ 226,798	\$ 197,327	\$ 232,310	\$ 50,000	-78.48%
Transfers Out	\$ 1,814,237	\$ 1,755,017	\$ 1,516,000	\$ 2,082,245	37.35%
Total Expenses	\$ 15,512,204	\$ 17,136,007	\$ 18,142,584	\$ 20,604,853	13.57%

Statesboro, GA Council Districts



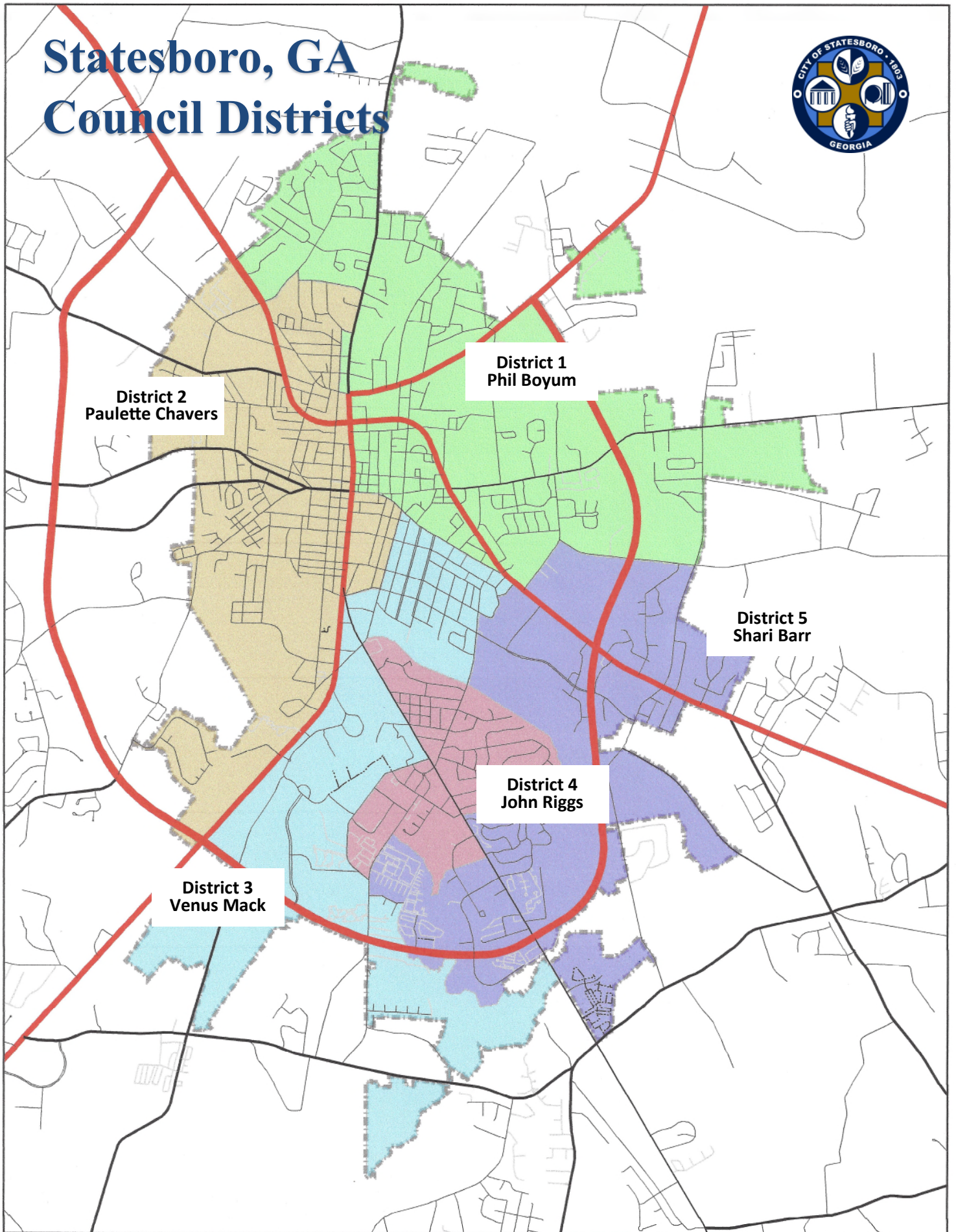
District 2
Paulette Chavers

District 1
Phil Boyum

District 5
Shari Barr

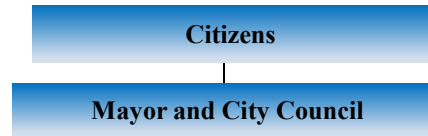
District 4
John Riggs

District 3
Venus Mack

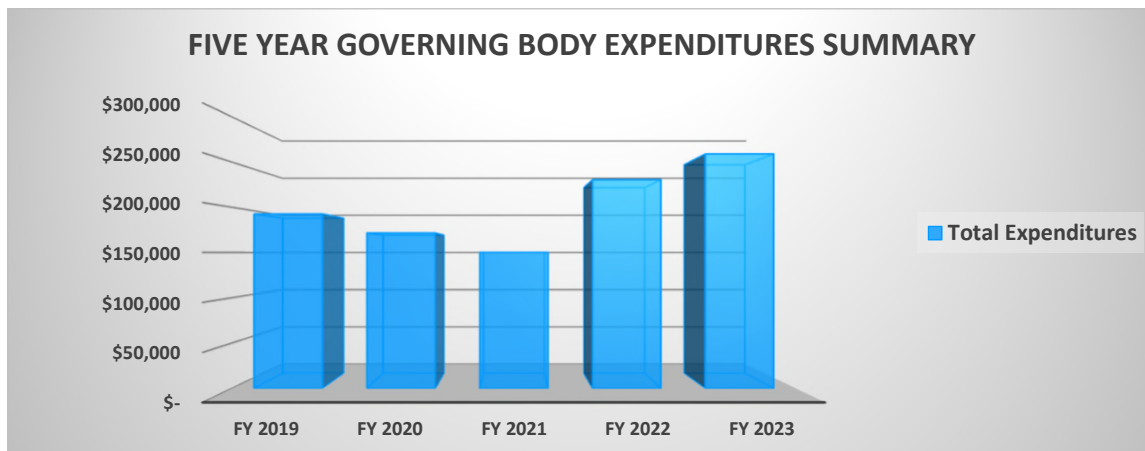


FUND - 100**DEPT - 1110 - GOVERNING BODY**

The City of Statesboro's Governing Body operates under the Council-Manager form of government, with a mayor and five council members. Elected at large, the Mayor acts as the primary representative of Statesboro. The Mayor and Council members serve four year terms. The council members are elected from the one to five districts. The Mayor and Council are responsible for approving all major city policies, all local laws, the annual budget, and the 6-year capital improvements program. In addition, they appoint and evaluate the City Manager.

**EXPENDITURES SUMMARY**

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 64,936	\$ 62,897	\$ 76,922	\$ 62,780	\$ 97,915	55.97%
Purchase/Contract Services	\$ 40,508	\$ 38,469	\$ 57,730	\$ 47,875	\$ 83,465	74.34%
Supplies	\$ 1,881	\$ 15,877	\$ 2,637	\$ 2,200	\$ 12,965	489.32%
Capital Outlay (Minor)	\$ 621	\$ -	\$ -	\$ 300	\$ 300	0.00%
Interfund Dept. Charges	\$ 24,527	\$ 12,306	\$ 12,380	\$ 16,335	\$ 28,820	76.43%
Other Costs	\$ 60,189	\$ 42,018	\$ 525	\$ 101,000	\$ 35,500	-64.85%
Total Expenditures	\$ 192,662	\$ 171,568	\$ 150,195	\$ 230,490	\$ 258,965	12.35%



FUND 100 - GENERAL FUND
DEPT - 1110 - GOVERNING BODY

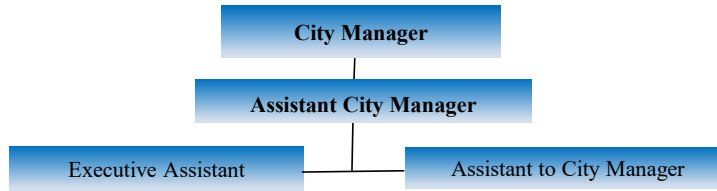
Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 58,776	\$ 58,320	\$ 58,330
5111004	Youth Connect Stipend	\$ 13,035	\$ -	\$ 32,625
	<i>Sub-total: Salaries and Wages</i>	\$ 71,811	\$ 58,320	\$ 90,955
5122001	Social Security (FICA) Contributions	\$ 5,111	\$ 4,460	\$ 6,960
	<i>Sub-total: Employee Benefits</i>	\$ 5,111	\$ 4,460	\$ 6,960
	TOTAL PERSONAL SERVICES	\$ 76,922	\$ 62,780	\$ 97,915
52	PURCHASE/CONTRACT SERVICES			
5212005	Public Relations	\$ 16,253	\$ -	\$ 1,200
5222005	Rep. and Maint. Office Equipment	\$ -	\$ -	\$ -
5222103	Rep. and Maint. Computers	\$ 8,105	\$ 6,475	\$ 8,615
	<i>Sub-total: Prof. & Tech. Services</i>	\$ 24,358	\$ 6,475	\$ 9,815
5231001	Insurance, Other than Benefits	\$ 997	\$ 1,070	\$ 1,515
5232001	Communication Devices/Service	\$ 3,560	\$ 4,630	\$ 4,635
5233001	Advertising	\$ 791	\$ 500	\$ 500
5234001	Printing & Binding	\$ 354	\$ -	\$ -
5235109	Travel - District 5	\$ 781	\$ 2,000	\$ 3,000
5235110	Travel - District 4	\$ 781	\$ 2,000	\$ 3,000
5235111	Travel - District 1	\$ 1,056	\$ 2,000	\$ 3,000
5235112	Travel - Mayor	\$ 1,439	\$ 2,000	\$ 3,000
5235113	Travel - District 2	\$ 781	\$ 2,000	\$ 3,000
5235114	Travel - District 3	\$ 781	\$ 2,000	\$ 3,000
5236001	Dues and Fees	\$ 4,549	\$ 5,000	\$ 5,000
5237001	Education and Training	\$ 1,813	\$ -	\$ 2,000
5237013	Education - District 2	\$ 920	\$ 2,200	\$ 2,000
5237014	Education - District 3	\$ 745	\$ 2,200	\$ 2,000
5237109	Education - District 5	\$ 1,595	\$ 2,200	\$ 2,000
5237110	Education - District 4	\$ 760	\$ 2,200	\$ 2,000
5237111	Education - District 1	\$ 3,575	\$ 2,200	\$ 2,000
5237112	Education - Mayor	\$ 1,375	\$ 2,200	\$ 2,000
5238501	Contract Labor/Services	\$ 6,722	\$ 5,000	\$ 30,000
	<i>Sub-total: Other Purchased Services</i>	\$ 33,373	\$ 41,400	\$ 73,650
	TOTAL PURCHASED SERVICES	\$ 57,730	\$ 47,875	\$ 83,465
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 251	\$ 500	\$ 750
5313001	Provisions	\$ 965	\$ 1,200	\$ 12,000
5314001	Books and Periodicals	\$ -	\$ -	\$ 115
5316001	Small Tools & Equipment	\$ 1,421	\$ 500	\$ 100
5316003	Computer Accessories	\$ -	\$ -	\$ -
	TOTAL SUPPLIES	\$ 2,637	\$ 2,200	\$ 12,965
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ 300	\$ 300
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 300	\$ 300

FUND 100 - GENERAL FUND**DEPT - 1110 - GOVERNING BODY**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
55	INTERFUND/DEPT. CHARGES			
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 12,485
5524001	Self-funded Insurance (Medical)	\$ 11,700	\$ 15,660	\$ 15,660
5524002	Life and Disability	\$ 350	\$ 345	\$ 345
5524003	Wellness Program	\$ 330	\$ 330	\$ 330
	TOTAL INTERFUND/INTERDEP'T.	\$ 12,380	\$ 16,335	\$ 28,820
57	OTHER COSTS			
5710204	Payment to Blue Mile Foundation/Blue Creek	\$ -	\$ 50,000	\$ 20,000
5710205	Commissions	\$ -	\$ 15,000	\$ 15,000
5730124	Youth Connect	\$ -	\$ 35,000	\$ -
5734001	Miscellaneous Expenses	\$ 525	\$ 1,000	\$ 500
5734108	Vaccine Incentive Programs	\$ -	\$ -	\$ -
	TOTAL OTHER COSTS	\$ 525	\$ 101,000	\$ 35,500
	TOTAL EXPENDITURES	\$ 150,195	\$ 230,490	\$ 258,965

FUND - 100**DEPT - 1320 - CITY MANAGER**

Appointed by the City Council, the City Manager is the chief administrative officer of the City. The City Manager presides over daily operation and administration for the city government within the guidelines of City ordinances, policies, and procedures; state and federal laws; and implements directives from the Mayor and City Council. The Assistant City Manager provides direct support to the City Manager with city-wide administration support. The City Manager is responsible for preparing the annual budget and capital improvements program, evaluating and supervising all department heads, assuring that all policies and ordinances are enforced, and recommending policy changes as required with assistance of the Assistant City Manager.

**EXPENDITURES SUMMARY**

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 228,103	\$ 376,240	\$ 394,365	\$ 441,298	\$ 508,040	15.12%
Purchase/Contract Services	\$ 84,183	\$ 58,046	\$ 33,620	\$ 44,980	\$ 40,355	-10.28%
Supplies	\$ 357	\$ 9,175	\$ 3,386	\$ 1,300	\$ 3,665	181.92%
Capital Outlay	\$ 2,822	\$ 3,170	\$ 802	\$ 1,500	\$ -	-100.00%
Interfund Dept. Charges	\$ 38,218	\$ 38,454	\$ 32,155	\$ 35,990	\$ 43,380	20.53%
Other Costs	\$ 14,385	\$ 1,840	\$ 561	\$ 1,000	\$ 500	-50.00%
Total Expenditures	\$ 368,068	\$ 486,925	\$ 464,889	\$ 526,068	\$ 595,940	13.28%



FUND 100 - GENERAL FUND

DEPT - 1320 - CITY MANAGER'S OFFICE

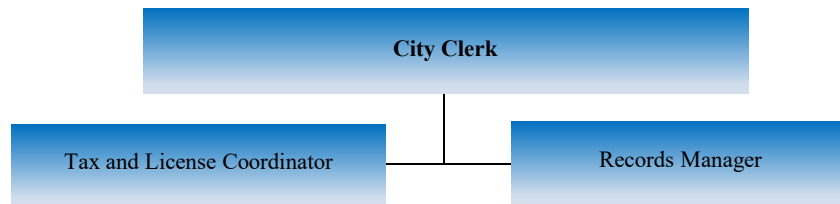
Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 318,927	\$ 366,414	\$ 416,865
5113001	Overtime	\$ 137	\$ -	\$ -
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 319,064</i>	<i>\$ 366,414</i>	<i>\$ 416,865</i>
5122001	Social Security (FICA) Contributions	\$ 22,615	\$ 28,031	\$ 31,890
5124001	Retirement Contributions	\$ 35,770	\$ 29,313	\$ 41,685
5127001	Workers Compensation	\$ 761	\$ 740	\$ 800
5129002	Employee Drug Screen	\$ -	\$ -	\$ -
5129006	Vehicle Allowance	\$ 16,155	\$ 16,800	\$ 16,800
	<i>Sub-total: Employee Benefits</i>	<i>\$ 75,301</i>	<i>\$ 74,884</i>	<i>\$ 91,175</i>
	TOTAL PERSONAL SERVICES	\$ 394,365	\$ 441,298	\$ 508,040
52	PURCHASE/CONTRACT SERVICES			
5212005	Public Relations	\$ -	\$ -	\$ -
	<i>Sub-total: Prof. and Tech. Services</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>
5222001	Rep. and Maint. Equipment	\$ -	\$ 7,500	\$ 110
5222005	Rep. and Maint. (Office Equipment)	\$ 178	\$ 300	\$ -
5222103	Rep. and Maint. Computers	\$ 3,698	\$ 6,060	\$ 6,750
	<i>Sub-total: Property Services</i>	<i>\$ 3,876</i>	<i>\$ 13,860</i>	<i>\$ 6,860</i>
5231001	Insurance, Other than Benefits	\$ 2,761	\$ 2,905	\$ 3,230
5232001	Communication Devices/Service	\$ 4,419	\$ 4,465	\$ 5,765
5233001	Advertising	\$ 5,225	\$ 2,250	\$ 1,000
5234001	Printing and Binding	\$ 269	\$ -	\$ -
5235001	Travel	\$ 2,511	\$ 7,500	\$ 7,500
5236001	Dues and Fees	\$ 6,394	\$ 4,000	\$ 4,000
5237001	Education and Training	\$ 3,642	\$ 5,000	\$ 6,000
5238501	Contracted Services	\$ 4,523	\$ 5,000	\$ 6,000
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 29,744</i>	<i>\$ 31,120</i>	<i>\$ 33,495</i>
	TOTAL PURCHASED SERVICES	\$ 33,620	\$ 44,980	\$ 40,355
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 1,681	\$ 500	\$ 2,900
5311005	Uniforms	\$ -	\$ 500	\$ 250
5311107	Software Applications	\$ 970	\$ -	\$ -
5313001	Provisions	\$ 357	\$ -	\$ 400
5314001	Books and Periodicals	\$ 110	\$ 300	\$ 115
5316001	Small Tools and Equipment	\$ 268	\$ -	\$ -
	TOTAL SUPPLIES	\$ 3,386	\$ 1,300	\$ 3,665
54	CAPITAL OUTLAY			
5423001	Furniture and Fixtures	\$ 777	\$ 1,500	\$ -
5424001	Computers	\$ 25	\$ -	\$ -
	TOTAL CAPITAL OUTLAY	\$ 802	\$ 1,500	\$ -

FUND 100 - GENERAL FUND**DEPT - 1320 - CITY MANAGER'S OFFICE**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
55	INTERFUND/DEPT. CHARGES			
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 6,240
5524001	Self-funded Insurance (Medical)	\$ 30,490	\$ 31,615	\$ 33,295
5524002	Life and Disability	\$ 1,445	\$ 2,205	\$ 1,780
5524003	Wellness Program	\$ 220	\$ 220	\$ 765
5524004	OPEB	\$ -	\$ 1,950	\$ 1,300
	TOTAL INTERFUND/INTERDEPT.	\$ 32,155	\$ 35,990	\$ 43,380
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 561	\$ 1,000	\$ 500
	TOTAL OTHER COSTS	\$ 561	\$ 1,000	\$ 500
	TOTAL EXPENDITURES	\$ 464,889	\$ 526,068	\$ 595,940

FUND - 100**DEPT - 1330 - CITY CLERK'S OFFICE**

This department is headed by the City Clerk. This department handles all of the property tax billing and collection, and occupation tax and other licenses and billing and collection. The City Clerk serves as supervisor of the city elections. The City Clerk is also responsible for records management including maintaining all official codes, ordinances, records and documents.



GOALS		FY 2022 STATUS	FY 2023 BUDGET
FY 2022			
1. Continue scanning all records into a digitized, searchable database.		Ongoing	Ongoing
2. Reduce paper copies whenever possible, using the server storage capability.		Ongoing	Ongoing
3. Use condensed printing on large printing jobs whenever feasible.		Ongoing	Ongoing
4. Destroy records that have been scanned and are not of historical value.		Ongoing	Ongoing
FY 2023			
1. Standardize record keeping with other departments		Ongoing	Ongoing
2. Create license renewal application to submit electronically		Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2023

1. Comply with Federal, State and City mandates and regulations governing official City Council meeting, actions and documentation; Elections; and City-wide policies and procedures concerning official government records.
2. Maintain and oversee updates to the City of Statesboro Code of Ordinances.
3. Respond to Open Records Requests for City documents promptly in compliance with the Open Records Act.

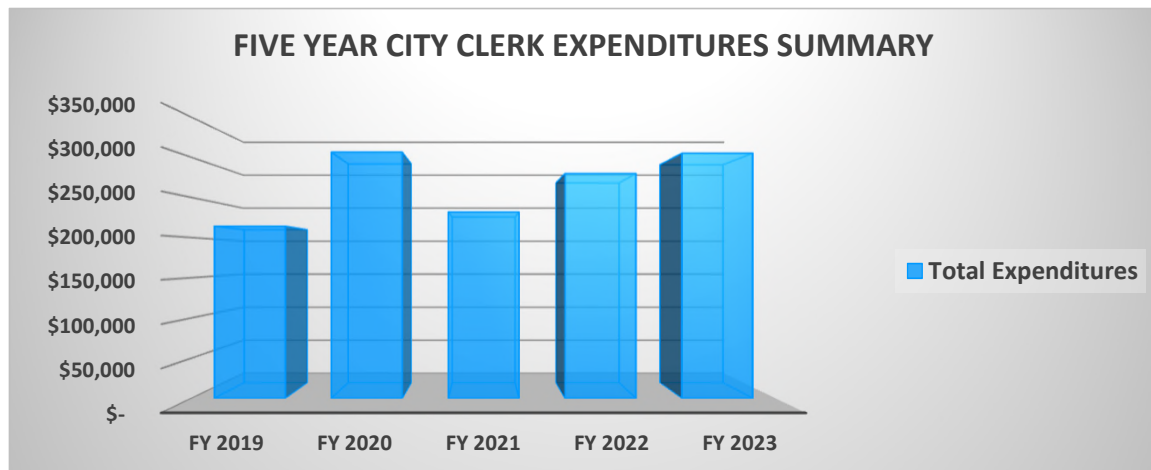
PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Council Workshops attended	4	14	16	12	12
Council meetings attended/Called Meetings	33	24	24	30	30
Council Minutes recorded & transcribed within two weeks	33	38	40	42	42
Open Records Requests processed	232	278	345	375	525
Number of Business License issued	1,578	1,666	1,734	1,750	1,750
Dollar Value of Business License issued	\$ 428,255	\$ 478,237	\$ 518,487	\$ 520,500	\$ 523,000
Number of Property Tax Bills issued	8,453	8,487	8,487	8,487	8,630
Dollar Value of Property Tax Bills issued	\$ 5,151,675	\$ 5,374,005	\$ 5,374,005	\$ 5,469,662	\$ 5,497,378
Number of Alcohol Licenses issued	85	79	85	90	90
Dollar Value of Alcohol Licenses issued	\$ 154,162	\$ 206,387	\$ 175,000	\$ 180,000	\$ 220,000

PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Percent of Workshop Minutes of Council meetings transcribed within two weeks.	100%	100%	100%	100%	100%
Percent of Minutes of Council meetings recorded and transcribed within two weeks.	100%	100%	100%	100%	100%
Percent of requests for information responded to within three days of receipt.	100%	100%	100%	100%	100%

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 137,419	\$ 155,604	\$ 169,983	\$ 173,253	\$ 192,860	11.32%
Purchase/Contract Services	\$ 62,821	\$ 139,241	\$ 40,548	\$ 80,870	\$ 77,110	-4.65%
Supplies	\$ 3,682	\$ 2,606	\$ 1,235	\$ 1,500	\$ 2,300	53.33%
Capital Outlay (Minor)	\$ 120	\$ -	\$ -	\$ 500	\$ 500	0.00%
Interfund Dept. Charges	\$ 7,488	\$ 6,607	\$ 19,139	\$ 20,605	\$ 30,284	46.97%
Other Costs	\$ 2,617	\$ 2,320	\$ 923	\$ 3,000	\$ 2,000	-33.33%
Total Expenditures	\$ 214,147	\$ 306,379	\$ 231,828	\$ 279,728	\$ 305,054	9.05%



FUND 100 - GENERAL FUND
DEPT - 1330 - CITY CLERK'S OFFICE

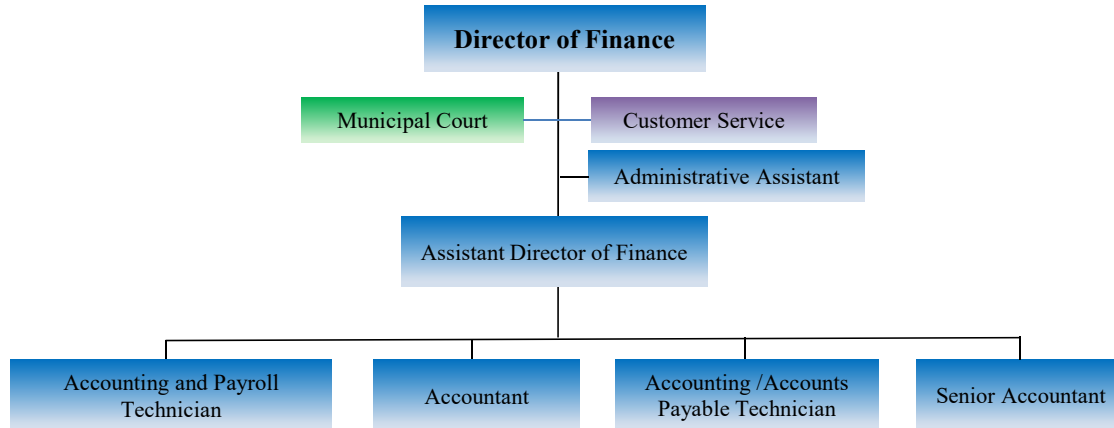
Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 145,850	\$ 148,858	\$ 161,230
5113001	Overtime	\$ 509	\$ 500	\$ 500
	<i>Sub-total: Salaries and Wages</i>	\$ 146,360	\$ 149,358	\$ 161,730
5122001	Social Security (FICA) Contributions	\$ 10,579	\$ 11,426	\$ 14,345
5124001	Retirement Contributions	\$ 12,537	\$ 11,949	\$ 16,225
5127001	Workers Compensation	\$ 507	\$ 520	\$ 560
	<i>Sub-total: Employee Benefits</i>	\$ 23,623	\$ 23,895	\$ 31,130
	TOTAL PERSONAL SERVICES	\$ 169,983	\$ 173,253	\$ 192,860
52	PURCHASED/CONTRACT SERVICES			
5211001	Official/Administrative	\$ 2,476	\$ 2,500	\$ 2,500
5212001	Legal Fees	\$ 3,400	\$ 1,700	\$ 1,700
5222001	Rep. and Maint. (Equipment)	\$ -	\$ -	\$ -
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 5,876	\$ 4,200	\$ 4,200
5222005	Rep. and Maint. (Office Equipment)	\$ 2,355	\$ 2,800	\$ 2,800
5222102	Software Support	\$ 8,933	\$ 4,000	\$ 21,000
5222103	Rep. and Maint. Computers	\$ 7,152	\$ 7,255	\$ 11,255
	<i>Sub-total: Property Services</i>	\$ 18,441	\$ 14,055	\$ 35,055
5231001	Insurance, Other than Benefits	\$ 1,457	\$ 1,530	\$ 1,715
5232001	Communication Devices/Service	\$ 3,593	\$ 3,535	\$ 3,340
5232006	Postage	\$ 2,862	\$ 3,000	\$ 1,000
5233001	Advertising	\$ 2,032	\$ 5,750	\$ 4,000
5234001	Printing and Binding	\$ -	\$ -	\$ -
5235001	Travel	\$ 977	\$ 3,000	\$ 3,000
5236001	Dues and Fees	\$ 385	\$ 300	\$ 300
5237001	Education and Training	\$ 1,785	\$ 5,500	\$ 4,500
5238501	Contract Labor/Services	\$ 3,141	\$ 40,000	\$ 20,000
	<i>Sub-total: Other Purchased Services</i>	\$ 16,232	\$ 62,615	\$ 37,855
	TOTAL PURCHASED SERVICES	\$ 40,548	\$ 80,870	\$ 77,110
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 1,002	\$ 1,000	\$ 1,500
5311005	Uniforms	\$ 233	\$ 200	\$ 500
5313001	Provisions	\$ -	\$ -	\$ 200
5316001	Small Tools and Equipment	\$ -	\$ 300	\$ 100
	TOTAL SUPPLIES	\$ 1,235	\$ 1,500	\$ 2,300
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ 500	\$ 500
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 500	\$ 500

FUND 100 - GENERAL FUND**DEPT - 1330 - CITY CLERK'S OFFICE**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
55	INTERFUND/DEPT. CHARGES			
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 9,245
5524001	Self-funded Insurance (Medical)	\$ 18,175	\$ 18,330	\$ 18,328
5524002	Life and Disability	\$ 799	\$ 810	\$ 838
5524003	Wellness Program	\$ 165	\$ 165	\$ 573
5524004	OPEB	\$ -	\$ 1,300	\$ 1,300
	TOTAL INTERFUND/INTERDEPT.	\$ 19,139	\$ 20,605	\$ 30,284
57	OTHER COSTS			
5720002	FIFA Filing Fee	\$ 924	\$ 3,000	\$ 2,000
5734001	Miscellaneous Expenses	\$ -	\$ -	\$ -
5734103	Tax Sale Fees	\$ -	\$ -	\$ -
5760001	Over/Short	\$ (1)	\$ -	\$ -
5760002	Amber-Over/Short	\$ -	\$ -	\$ -
	TOTAL OTHER COSTS	\$ 923	\$ 3,000	\$ 2,000
	TOTAL EXPENDITURES	\$ 231,828	\$ 279,728	\$ 305,054

FUND - 100**DEPT - 1510 - FINANCE DEPARTMENT**

This department is headed by the Director of Finance. This department is responsible for assisting the City Manager in the preparation of the Budget and the Capital Improvements Program. Once the Budget is adopted, this department is responsible for entering it into the accounting system, including any subsequent amendments. They then administer the Budget, prepare monthly finance reports, and work with the auditor on the annual outside audit. This department is also responsible for all investments, debt management, bank reconciliations, paying all invoices, payroll processing, and fixed assets.

**STATEMENT OF SERVICE**

The mission of Financial Administration is to provide superior customer and financial services with integrity for the enhancement of the City and the community. Financial Administration is responsible for the accounting and financial reporting of all City operations.

GOALS		FY 2022 STATUS	FY 2023 PROJECTED
FY 2022			
1. To review and revise the city's budget practices to ensure that the city continues to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association and to strive for special recognition for policy communication.		Ongoing	Ongoing
2. Written operational procedures for all financial activities to include: Accounts Payable, Payroll and Bank Reconciliations, Fixed Asset Management.		In process	Complete
3. To continue to receive the certificate of excellence in financial reporting from GFOA.		Ongoing	Ongoing
4. Participate in GFOA's Popular Annual Financial Reporting Awards Program (PAFR)		Ongoing	Ongoing
5. Cross train finance staff.		Ongoing	Ongoing
6. Prepare and administer a fiscally conservative operating and capital budget that stay within available resources. Build up the reserve funds to the targeted level in each fund.		Ongoing	Ongoing
7. Prepare accurate monthly financial reports for the governing body and management, so that decision-makers have timely financial information.		Ongoing	Ongoing
8. Obtain an unqualified (clean) audit opinion, and prepare the Annual Comprehensive Finance Report.		Ongoing	Ongoing
FY 2023			
9. Research and possibly implement Electronic Accounts Payable		In process	Complete
10. Have two members of the Finance Staff complete Level One Certification		In process	Complete
11. Update the Budget Preparation Manual		In process	Complete
12. Review and update all Financial Policies		In process	Complete
13. Hold a training class on Budget Preparation for Departments			Complete

OBJECTIVES FOR FISCAL YEAR 2023

1. Distribute monthly financial reports by the 10th working day of the month.
2. Continue staff professional and technical development.
3. Earn the Distinguished Budget Award from the Government Finance Officers Association's (GFOA) Distinguished Budget Award Program.
4. Calculate and distribute payroll payments to City employees and ensure that payroll tax liabilities are paid in a timely manner.
5. Maintain current inventory of fixed assets.
6. Prepare the Annual Comprehensive Financial Report (ACFR) within 120 days of fiscal year end.
7. Prepare the Popular Annual Financial Report (PAFR) within 120 days of fiscal year end.
8. Earn the GFOA Award for Outstanding Achievement in Popular Financial Reporting for the City's PAFR.
9. Earn the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's ACFR.
10. Continue to reduce the outstanding debt of the City, while incurring only a limited amount of new indebtedness.
11. Continue to monitor internal controls so that all funds are properly received and accounted for.
12. Monitor compliance closely on the procurement card process.
13. Audit the hotel/motel operators every three years to assure compliance with the hotel/motel tax.

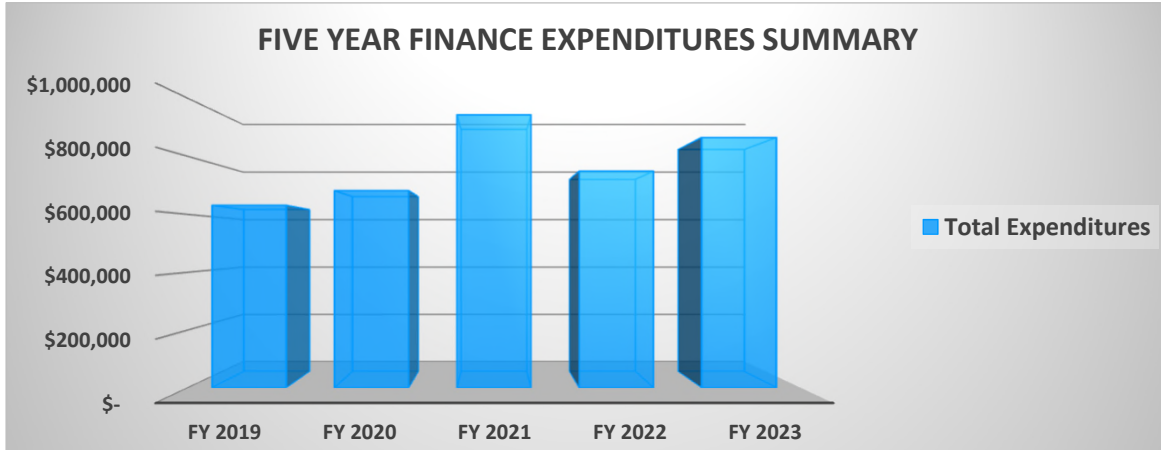
PERFORMANCE MEASURES

PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Accounts payable checks issued	3,123	3,088	2,754	2,625	2,700
Direct Deposit Payroll issued	7,998	8,368	8,420	8,218	8,300
Paper Payroll checks issued	91	67	64	80	90
Documents produced and published	3	2	3	3	3
Number of operating funds that meet financial reserve targets	6 of 8	6 of 8	6 of 8	6 of 8	6 of 8
The department obtained an Unqualified (Clean) Audit Opinion	1	1	1	1	1
The FY Budget received the Government Finance Officers Association's Distinguished Budget Presentation Award	1	1	1	1	1
The FY ACFR received the Government Officer's Association's Certificate of Achievement for Excellence in Financial Reporting	1	1	1	1	1

PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Percent of vendor invoices processed within 30 days.	98%	97%	98%	98%	98%
Percent of monthly operations reports distributed within 10 working days.	75%	75%	75%	83%	83%
Percent of monthly closings completed within 5 working days.	75%	75%	75%	83%	83%
Publish financial information no later than 120 days after fiscal year end as required by State law.	12/31/2019	1/30/2021	12/15/2021	12/15/2022	12/15/2023
Annual audit field work completed within State law guidelines.	9/30/2019	11/30/2021	9/15/2021	12/15/2022	12/15/2023

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Personal Services/Benefits	\$ 296,119	\$ 326,095	\$ 332,955	\$ 402,556	\$ 469,915	16.73%
Purchase/Contract Services	\$ 148,241	\$ 128,630	\$ 157,591	\$ 134,840	\$ 150,700	11.76%
Supplies	\$ 5,326	\$ 6,230	\$ 9,318	\$ 5,400	\$ 7,250	34.26%
Capital Outlay (Minor)	\$ 392	\$ -	\$ 2,693	\$ 200	\$ 450	125.00%
Interfund Dept. Charges	\$ 56,838	\$ 51,250	\$ 50,598	\$ 59,925	\$ 68,200	13.81%
Other Costs	\$ 124,523	\$ 169,697	\$ 389,730	\$ 146,100	\$ 168,350	15.23%
Total Expenditures	\$ 631,439	\$ 681,902	\$ 942,885	\$ 749,021	\$ 864,865	15.47%



FUND 100 - GENERAL FUND
DEPT - 1510 - FINANCE

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 277,196	\$ 341,819	\$ 393,125
5113001	Overtime	\$ 586	\$ 500	\$ 600
	<i>Sub-total: Salaries and Wages</i>	\$ 277,782	\$ 342,319	\$ 393,725
5122001	Social Security (FICA) Contributions	\$ 19,984	\$ 26,187	\$ 30,110
5124001	Retirement Contributions	\$ 28,499	\$ 27,385	\$ 39,360
5127001	Workers Compensation	\$ 690	\$ 665	\$ 720
5129022	Employee Drug Screening	\$ -	\$ -	\$ -
5129006	Vehicle Allowance	\$ 6,000	\$ 6,000	\$ 6,000
	<i>Sub-total: Employee Benefits</i>	\$ 55,173	\$ 60,237	\$ 76,190
	TOTAL PERSONAL SERVICES	\$ 332,955	\$ 402,556	\$ 469,915
52	PURCHASE/CONTRACT SERVICES			
5212003	Audit	\$ 49,250	\$ 50,000	\$ 55,000
5212009	Finance Consulting	\$ 33,735	\$ 10,000	\$ 13,000
5213001	Computer Programing Fees	\$ -	\$ -	\$ -
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 82,985	\$ 60,000	\$ 68,000
5222005	Rep. and Maint. (Office Equipment)	\$ 1,068	\$ 1,500	\$ 1,200
5222102	Software Support	\$ 295	\$ 300	\$ 1,820
5222103	Rep. and Maint. Computers	\$ 14,621	\$ 18,295	\$ 21,665
5223200	Rentals	\$ -	\$ -	\$ -
	<i>Sub-total: Property Services</i>	\$ 15,984	\$ 20,095	\$ 24,685
5231001	Insurance, Other than Benefits	\$ 24,955	\$ 28,405	\$ 28,760
5232001	Communication Devices/Service	\$ 3,610	\$ 3,365	\$ 3,355
5232006	Postage	\$ 7,896	\$ 7,000	\$ 7,000
5233001	Advertising	\$ 977	\$ 300	\$ 1,000
5234001	Printing and Binding	\$ 3,263	\$ 3,275	\$ 3,700
5235001	Travel	\$ 926	\$ 4,500	\$ 4,500
5236001	Dues and Fees	\$ 13,650	\$ 1,900	\$ 2,700
5237001	Education and Training	\$ 3,345	\$ 6,000	\$ 7,000
	<i>Sub-total: Other Purchased Services</i>	\$ 58,622	\$ 54,745	\$ 58,015
	TOTAL PURCHASED SERVICES	\$ 157,591	\$ 134,840	\$ 150,700
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 6,037	\$ 3,800	\$ 5,500
5311005	Uniforms	\$ -	\$ 200	\$ 350
5311107	Software Applications	\$ 150	\$ 150	\$ 150
5313001	Provisions	\$ 45	\$ 450	\$ 450
5314001	Books and Periodicals	\$ 569	\$ 600	\$ 600
5316000	Small Tools and Equipment	\$ 2,315	\$ 200	\$ 200
5316003	Computer Accessories	\$ 201	\$ -	\$ -
	TOTAL SUPPLIES	\$ 9,318	\$ 5,400	\$ 7,250

FUND 100 - GENERAL FUND**DEPT - 1510 - FINANCE**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 944	\$ 200	\$ 450
5424001	Computers	\$ 1,750	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 2,693	\$ 200	\$ 450
55	INTERFUND/DEPT. CHARGES			
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 6,240
5524001	Self-funded Insurance (Medical)	\$ 48,665	\$ 54,330	\$ 55,360
5524002	Life and Disability	\$ 1,548	\$ 1,960	\$ 2,010
5524003	Wellness Program	\$ 385	\$ 385	\$ 1,340
5524004	OPEB	\$ -	\$ 3,250	\$ 3,250
	TOTAL INTERFUND/INTERDEPT.	\$ 50,598	\$ 59,925	\$ 68,200
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 5,111	\$ 500	\$ 500
5734010	Mortgage & Rental Relief - COVID	\$ 100,000	\$ -	\$ -
5734011	Utility Assistance - COVID	\$ 9,296	\$ -	\$ 2,000
5734012	Small Business Relief - COVID	\$ 101,088	\$ -	\$ -
5734013	Food Assistance - COVID	\$ 13,000	\$ -	\$ -
5740001	Bad Debts	\$ -	\$ 1,000	\$ 2,000
5741001	Collection Costs	\$ -	\$ -	\$ -
5741002	Bank Card Charges	\$ 156,669	\$ 140,000	\$ 155,000
5741003	Bank Charges	\$ 4,566	\$ 4,600	\$ 8,850
	TOTAL OTHER COSTS	\$ 389,730	\$ 146,100	\$ 168,350
	TOTAL EXPENDITURES	\$ 942,885	\$ 749,021	\$ 864,865

FUND - 100**DEPT - 1530 - LEGAL**

This department is headed by the City Attorney. The City Attorney serves as the general counsel to the municipal corporation of the City of Statesboro. The City Attorney's duties include representing the City in litigation; drafting and reviewing legal instruments that concern the rights and obligations of the city; providing legal counsel and legal opinions on matters relevant to the City, and supervising and working with outside counsel who represent the City.

City Attorney

STATEMENT OF SERVICE

The mission of the City Attorney is to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro. This mission is accomplished by providing legal advice and representation on City matters to the City's elected and appointed officials as well as department heads. This mission is further accomplished by effectively representing the City in litigation.

GOALS	FY 2022 STATUS	FY 2023 PROJECTED
FY 2022		
1. Provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro.	Ongoing	-
2. Provide effective representation to the City of Statesboro in any litigation in which the City is a party.	Ongoing	-
3. Ensure the fair prosecution of criminal offenses in the Municipal Court of Statesboro.	Ongoing	-
FY 2023		
Continue with FY2022 goals.	-	Continuance

OBJECTIVES FOR FISCAL YEAR 2023

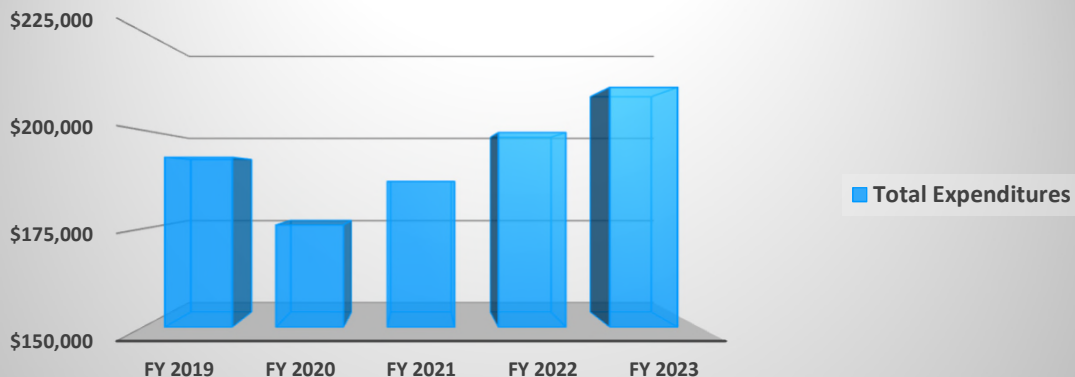
1. Continue to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro.
2. Continue to effectively represent the City of Statesboro in litigation.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Council Meetings Attended	24	24	24	24	24
Work Sessions Attended	7	12	12	12	12
Department Head Meetings Attended	15	20	20	20	24
Court calendars attended	36	36	36	36	36

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 95,110	\$ 101,251	\$ 110,747	\$ 114,694	\$ 126,595	10.38%
Purchase/Contract Services	\$ 80,871	\$ 55,359	\$ 62,211	\$ 69,045	\$ 69,835	1.14%
Supplies	\$ 4,351	\$ 5,622	\$ 1,122	\$ 3,050	\$ 2,050	-32.79%
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Interfund Dept. Charges	\$ 12,813	\$ 12,862	\$ 12,882	\$ 12,645	\$ 12,420	-1.78%
Other Costs	\$ -	\$ 837	\$ -	\$ -	\$ -	0.00%
Total Expenditures	\$ 193,145	\$ 175,931	\$ 186,962	\$ 199,434	\$ 210,900	5.75%

FIVE YEAR LEGAL EXPENDITURES SUMMARY

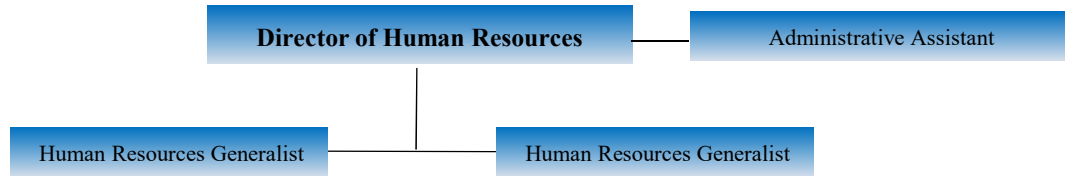
FUND 100 - GENERAL FUND

DEPT - 1530 - LEGAL

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 92,209	\$ 95,690	\$ 103,925
	<i>Sub-total: Salaries and Wages</i>	\$ 92,209	\$ 95,690	\$ 103,925
5122001	Social Security (FICA) Contributions	\$ 6,708	\$ 7,320	\$ 7,950
5124001	Retirement Contributions	\$ 11,613	\$ 11,474	\$ 14,495
5127001	Workers Compensation	\$ 217	\$ 210	\$ 225
	<i>Sub-total: Employee Benefits</i>	\$ 18,537	\$ 19,004	\$ 22,670
	TOTAL PERSONAL SERVICES	\$ 110,747	\$ 114,694	\$ 126,595
52	PURCHASE/CONTRACT SERVICES			
5211001	Official/Administrative	\$ 1,856	\$ 1,000	\$ -
5212001	Legal Fees	\$ 52,381	\$ 60,000	\$ 60,000
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 54,237	\$ 61,000	\$ 60,000
5222005	Repair & Maint. - Office Equipment	\$ 178	\$ 250	\$ 250
5222103	Rep. and Maint. Computers	\$ 1,840	\$ 1,870	\$ 3,735
	<i>Sub-total: Property Services</i>	\$ 2,018	\$ 2,120	\$ 3,985
5231001	Insurance, Other than Benefits	\$ 3,040	\$ 1,100	\$ 1,225
5232001	Communication Devices/Service	\$ 1,160	\$ 1,175	\$ 975
5232006	Postage	\$ 14	\$ 100	\$ 100
5235001	Travel	\$ 781	\$ 2,000	\$ 2,000
5236001	Dues and Fees	\$ 397	\$ 650	\$ 650
5237001	Education and Training	\$ 565	\$ 900	\$ 900
	<i>Sub-total: Other Purchased Services</i>	\$ 5,957	\$ 5,925	\$ 5,850
	TOTAL PURCHASED SERVICES	\$ 62,211	\$ 69,045	\$ 69,835
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ -	\$ 50	\$ 50
5311005	Provisions	\$ -	\$ -	\$ -
5314001	Books and Periodicals	\$ 1,122	\$ 3,000	\$ 2,000
	TOTAL SUPPLIES	\$ 1,122	\$ 3,050	\$ 2,050
54	CAPITAL OUTLAYS			
5424001	Computers	\$ -	\$ -	\$ -
	TOTAL CAPITAL OUTLAYS	\$ -	\$ -	\$ -
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 12,325	\$ 11,430	\$ 11,530
5524002	Life and Disability	\$ 502	\$ 510	\$ 50
5524003	Wellness Program	\$ 55	\$ 55	\$ 190
5524004	OPEB	\$ -	\$ 650	\$ 650
	TOTAL INTERFUND/INTERDEPT.	\$ 12,882	\$ 12,645	\$ 12,420
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ -	\$ -	\$ -
	TOTAL OTHER COSTS	\$ -	\$ -	\$ -
	TOTAL EXPENDITURES	\$ 186,962	\$ 199,434	\$ 210,900

FUND - 100**DEPT - 1540 - HUMAN RESOURCES**

This department is headed by the Director of Human Resources. This department is responsible for the recruiting, selecting, orienting, developing, and retaining of employees. It administers benefits programs such as retirement, health insurance, and worker's compensation. In addition, it maintains the Classification/Compensation plan, provides guidance on employee relations matters, coordinates grievance hearings, and ensures compliance with Title VII of the Civil Rights Act, the Fair Labor Standards Act, the Americans with Disabilities Act, the Family and Medical Leave Act, and other applicable laws.

**STATEMENT OF SERVICE**

Vision Statement: We are committed to advancing the City of Statesboro's position to provide the most responsive and progressive public services so our residents, businesses and visitors can enjoy the highest quality of life Statesboro has to offer. Mission Statement: To increase the success of the City of Statesboro by improving "decisions" that depend on and impact people.

GOALS	FY 2022 STATUS	FY 2023 PROJECTED
FY 2022		
1. Implement city-wide open enrollment	Completed	Complete
2. Expand employee perks card program	Ongoing	Ongoing
3. Conduct quarterly reviews of employee benefits	Ongoing	Complete
4. Complete & submit EEOC EEO-4 report	Completed	Complete
5. Measure and maintain best practices in the areas of equal employment opportunities and reasonable workplace accommodations.	Ongoing	Complete
6. Explore and implement new programs to the current new hire onboarding program	Completed	Ongoing
7. Complete annual valuation for GMEBS Retirement Plan	Completed	Complete
8. Budget & Implement classification and compensation cost study to remain competitive in the market	Ongoing	Ongoing
9. Continue developing department S.O.P's	Ongoing	Ongoing
10. Annual review of personnel policies by the policy review team	Ongoing	Ongoing
11. Scan/Purge records and files in accordance with retention schedule	Completed	Complete
12. Develop City of Statesboro recruitment video	Completed	Ongoing
13. Enhance Human Resources webpage	Completed	Ongoing
14. Continue to provide current and new employee wellness programs such as Open Gym night, 5K sponsored Races, etc.	Ongoing	Ongoing
15. Coordinate WC Safety Prevention program	Ongoing	Ongoing
16. Plan, schedule and conduct employee appreciation days	Ongoing	Complete
FY 2023		
1. Provide supervisory and employee training in the areas of: Sexual Harassment, Interviewing, Recruitment, Disciplinary process, FLSA, FMLA, Title VII, Policy & Procedures, Performance Evaluations, Diversity, CPR.	Ongoing	Ongoing
2. Evaluate HR systems.	Ongoing	Complete
3. Implement Years of Service Awards Program	Ongoing	Complete

OBJECTIVES FOR FISCAL YEAR 2023

1. To provide comprehensive programs, education, information, and problem resolution to employees, retirees, dependents, and the City to anticipate and meet their needs, attract and retain employees, optimize health and productivity, and maximize cost effectiveness.
2. To promote a diverse workforce by providing training, guidance, reasonable accommodations, assessments, and investigation of complaints to departments, employees, and applicants to foster a productive work environment free of discrimination and harassment.

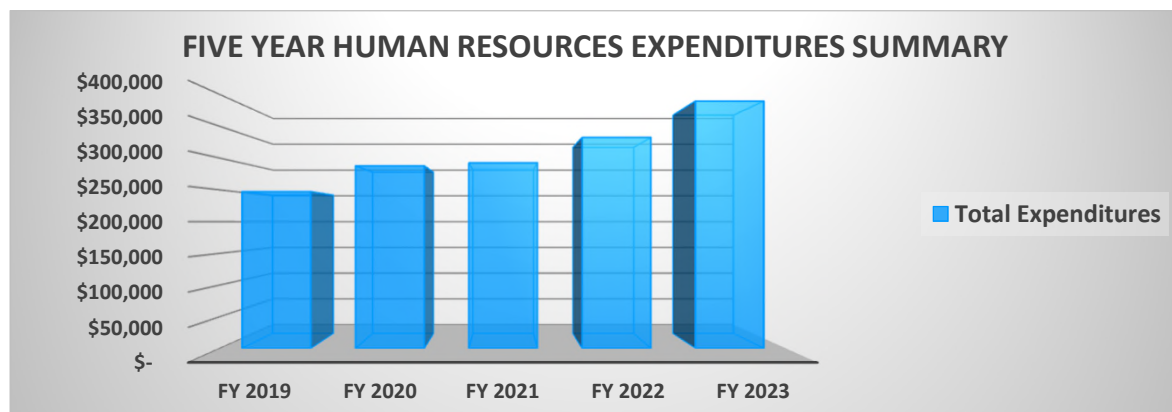
3. To promote, and foster individual and organizational effectiveness by developing and offering an array of innovative and diverse programs in support of the organization's commitment to employee development and organizational enrichment.
4. To promote a high quality work force and collaborative relationships between management and employee organizations by providing training and guidance on managing performance, conduct issues, and contract interpretation, resolving complaints at the lowest level, and by negotiating timely and fiscally responsible agreements.
5. To collaborate with City departments to protect financial stability and promote safe practices by managing and administering insurance programs and providing education and training to ensure the health and welfare of all employees and the public we serve.
6. To provide innovative, responsive, fair and consistent recruitment, and selection services to City departments, employees, and job applicants to ensure the City employs a qualified and diverse workforce that delivers essential services to the public.
7. To provide and monitor a competitive and fair compensation system and maintain a standardized and equitable classification system which defines the scope and nature of job assignments, provides ongoing updates of classification specifications, differentiates between work assignments, identifies job expectations, and supports career development options which enables the City to hire and retain qualified employees.
8. To promote individual and organizational excellence by providing responsive and innovative leadership, financial, Information Technology, Human Resource Systems, and support services for City employees, departments, community partners, and the public.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Applications Processed	2740	2255	2500	2700	2100
Positions Budgeted - Full Time & Part Time **	335	343	343	352	363
Average Employee Count	297	305	300	305	315
Employee separations	48	44	50	50	50
Employee Turnover Rate	16.16%	14.43%	16.67%	16.39%	15.87%
Employee Drug Tests Conducted	123	128	140	155	150
Employee Training Conducted	1	19	30	30	30
Employee Retirements	8	6	5	10	10
Health & Wellness Center Encounters	1975	1820	2500	2500	3200
Health Plan Participants	773	636	650	650	675
Workers Compensation Claims	45	52	60	60	50

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 130,495	\$ 179,732	\$ 208,447	\$ 220,001	\$ 264,815	20.37%
Purchase/Contract Services	\$ 67,073	\$ 75,371	\$ 61,148	\$ 81,760	\$ 68,655	-16.03%
Supplies	\$ 6,136	\$ 6,929	\$ 4,251	\$ 8,000	\$ 11,000	37.50%
Capital Outlay (Minor)	\$ 433	\$ -	\$ -	\$ -	\$ -	0.00%
Interfund Dept. Charges	\$ 31,126	\$ 24,871	\$ 18,631	\$ 20,120	\$ 42,155	109.52%
Other Costs	\$ 12,070	\$ 1,055	\$ 57	\$ 2,500	\$ 3,000	20.00%
Total Expenditures	\$ 247,333	\$ 287,958	\$ 292,533	\$ 332,381	\$ 389,625	17.22%



FUND 100 - GENERAL FUND
DEPT - 1540 - HUMAN RESOURCES

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 170,565	\$ 181,700	\$ 216,585
	<i>Sub-total: Salaries and Wages</i>	\$ 170,565	\$ 181,700	\$ 216,585
5122001	Social Security (FICA) Contributions	\$ 13,095	\$ 13,900	\$ 16,570
5124001	Retirement Contributions	\$ 15,214	\$ 14,536	\$ 21,660
5127001	Workers Compensation	\$ 3,769	\$ 3,865	\$ 4,000
5129002	Employee Drug Screening	\$ 35	\$ -	\$ -
5129006	Vehicle Allowance	\$ 5,769	\$ 6,000	\$ 6,000
	<i>Sub-total: Employee Benefits</i>	\$ 37,882	\$ 38,301	\$ 48,230
	TOTAL PERSONAL SERVICES	\$ 208,447	\$ 220,001	\$ 264,815
52	PURCHASE/CONTRACT SERVICES			
5211001	Office/Administrative	\$ 5,026	\$ 5,500	\$ 3,000
5222005	Rep. and Maint. (Office Equipment)	\$ 279	\$ 400	\$ 400
5222103	Rep. and Maint. Computers	\$ 12,275	\$ 12,545	\$ 15,275
	<i>Sub-total: Property Services</i>	\$ 17,580	\$ 18,445	\$ 18,675
5231001	Insurance, Other than Benefits	\$ 1,717	\$ 1,805	\$ 2,040
5232001	Communication Devices/Service	\$ 5,190	\$ 5,710	\$ 5,690
5232006	Postage	\$ -	\$ 100	\$ 50
5233001	Advertising	\$ 715	\$ 1,000	\$ 7,500
5234001	Printing and Binding	\$ -	\$ -	\$ -
5235001	Travel	\$ 231	\$ 3,500	\$ 3,500
5236001	Dues and Fees	\$ 1,945	\$ 1,200	\$ 1,200
5237001	Education and Training	\$ 4,040	\$ 5,000	\$ 5,000
5238501	Contract Services	\$ 29,730	\$ 45,000	\$ 25,000
	<i>Sub-total: Other Purchased Services</i>	\$ 43,568	\$ 63,315	\$ 49,980
	TOTAL PURCHASED SERVICES	\$ 61,148	\$ 81,760	\$ 68,655
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 711	\$ 2,000	\$ 2,000
5311107	Software Applications	\$ 180	\$ -	\$ -
5313001	Provisions	\$ 3,341	\$ 6,000	\$ 9,000
5314001	Books and Periodicals	\$ 20	\$ -	\$ -
	TOTAL SUPPLIES	\$ 4,251	\$ 8,000	\$ 11,000
54	CAPITAL OUTLAY (MINOR)			
5243001	Furniture and Fixtures	\$ -	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ -	\$ -

FUND 100 - GENERAL FUND**DEPT - 1540 - HUMAN RESOURCES**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
55	INTERFUND/DEPT. CHARGES			
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 3,930
5524001	Self-funded Insurance (Medical)	\$ 17,550	\$ 17,070	\$ 33,715
5524002	Life and Disability	\$ 916	\$ 935	\$ 1,165
5524003	Wellness Program	\$ 165	\$ 165	\$ 745
5524004	OPEB	\$ -	\$ 1,950	\$ 2,600
	TOTAL INTERFUND/INTERDEPT.	\$ 18,631	\$ 20,120	\$ 42,155
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 57	\$ 2,500	\$ 3,000
	TOTAL OTHER COSTS	\$ 57	\$ 2,500	\$ 3,000
	TOTAL EXPENDITURES	\$ 292,533	\$ 332,381	\$ 389,625

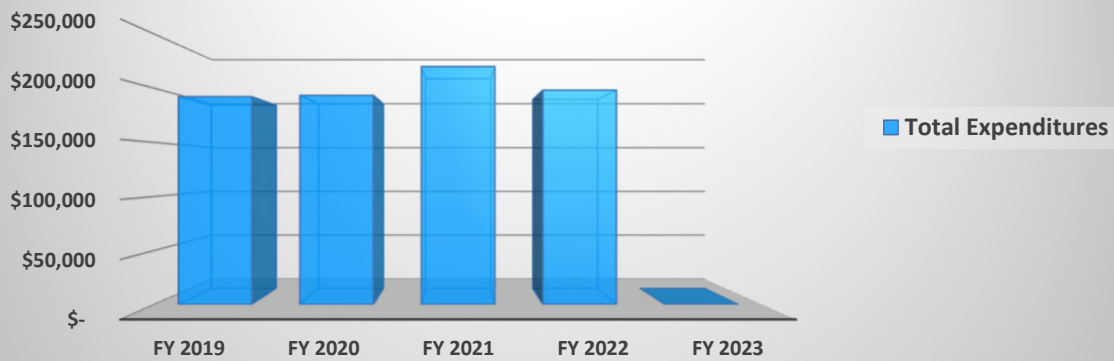
STATEMENT OF SERVICE

This Division has been moved to the Central Services Fund in FY2023.

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Personal Services/Benefits	\$ 52,032	\$ 49,402	\$ 57,247	\$ 56,505	\$ -	-100.00%
Purchase/Contract Services	\$ 74,952	\$ 80,703	\$ 104,445	\$ 78,070	\$ -	-100.00%
Supplies	\$ 62,279	\$ 62,377	\$ 57,579	\$ 58,185	\$ -	-100.00%
Capital Outlay	\$ 2,497	\$ -	\$ 409	\$ -	\$ -	0.00%
Interfund Dept. Charges	\$ 266	\$ 242	\$ 373	\$ 5,645	\$ -	-100.00%
Other Costs	\$ 200	\$ 857	\$ -	\$ -	\$ -	#DIV/0!
Total Expenditures	\$ 192,226	\$ 193,581	\$ 220,053	\$ 198,405	\$ -	-100.00%

FIVE YEAR GOVERNMENT BUILDINGS EXPENDITURES SUMMARY



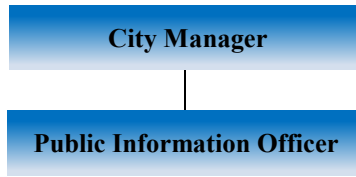
FUND 100 - GENERAL FUND

DEPT - 1565 - GOVERNMENTAL BUILDINGS

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 46,481	\$ 48,310	\$ -
5113001	Overtime	\$ 77	\$ -	\$ -
	<i>Sub-total: Salaries and Wages</i>	\$ 46,558	\$ 48,310	\$ -
5122001	Social Security (FICA) Contributions	\$ 3,503	\$ 3,695	\$ -
5124001	Retirement Contributions	\$ 4,124	\$ 1,550	\$ -
5127001	Workers Compensation	\$ 3,062	\$ 2,950	\$ -
5129002	Employee Drug Screening	\$ -	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 10,689	\$ 8,195	\$ -
	TOTAL PERSONAL SERVICES	\$ 57,247	\$ 56,505	\$ -
52	PURCHASE/CONTRACT SERVICES			
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 46	\$ 600	MOVED TO CENTRAL SERVICES FUND
5222003	Rep. and Maint. (Labor)	\$ 85	\$ 400	
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 70,769	\$ 60,000	
	<i>Sub-total: Property Services</i>	\$ 70,899	\$ 61,000	
5231001	Insurance, Other than Benefits	\$ 1,932	\$ 2,070	
5238501	Contract Labor/Services	\$ 31,614	\$ 15,000	
	<i>Sub-total: Other Purchased Services</i>	\$ 33,546	\$ 17,070	
	TOTAL PURCHASED SERVICES	\$ 104,445	\$ 78,070	\$ -
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 11,280	\$ 6,400	\$ -
5311002	Parts and Materials	\$ 771	\$ 900	\$ -
5311003	Chemicals	\$ 3,898	\$ 2,400	\$ -
5311005	Uniforms	\$ -	\$ 300	\$ -
5312300	Electricity	\$ 38,399	\$ 45,000	\$ -
5312700	Gasoline/Diesel	\$ 338	\$ 350	\$ -
5312800	Stormwater	\$ 2,535	\$ 2,535	\$ -
5316001	Small Tools and Equipment	\$ 359	\$ 300	\$ -
	TOTAL SUPPLIES	\$ 57,579	\$ 58,185	\$ -
54	CAPITAL OUTLAY			
5423001	Furniture and Fixtures	\$ 409	\$ -	\$ -
	TOTAL CAPITAL OUTLAY	\$ 409	\$ -	\$ -
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ -	\$ 4,620	\$ -
5524002	Life/Disability Insurance	\$ 263	\$ 265	\$ -
5524003	Wellness Program	\$ 110	\$ 110	\$ -
5524004	OPEB	\$ -	\$ 650	\$ -
	TOTAL INTERFUND/INTERDEPT.	\$ 373	\$ 5,645	\$ -
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ -	\$ -	MOVED TO CENTRAL SERVICES FUND
	TOTAL OTHER COSTS	\$ -	\$ -	
	TOTAL EXPENDITURES	\$ 220,053	\$ 198,405	

FUND - 100**DEPT - 1570 - PUBLIC INFORMATION**

This department includes the Public Information Officer.

**STATEMENT OF SERVICE**

The Public Information Officer serves as a liaison for the City and City Manager. The PIO ensures City employees and the citizens of Statesboro are informed of current information and events through the leveraging the City's communications channels and local media.

GOALS		FY 2022 STATUS	FY 2023 PROJECTED
FY 2022			
1. Make public meetings and events more accessible to citizens through live broadcasts, social media posts, website updates, and media relations.		Ongoing. Continuously innovating.	Ongoing. Continuously innovating.
2. Cultivate and maintain rapport with local media.		Ongoing	Ongoing
3. Improve and expand internal communications.		Ongoing. Continuously	Ongoing. Continuously
FY 2023			
1. Explore methods to expand internal and external communications.		Ongoing. Continuously	Ongoing. Continuously
2. Establish a distinctive, defined, and memorable brand for the City		RFPs Received.	Proposed Completion

OBJECTIVES FOR FISCAL YEAR 2023

1. Continue to improve and innovate how content is distributed via the City's communications channels through training and with new
2. Establish and maintain relationships on behalf of the City with local media outlets through writing press releases and responding to requests for information.
3. Provide effective and frequent communication with City of Statesboro employees through multiple mediums such as newsletters, email campaigns, video messages and more.
4. Partner with a place branding agency to create a brand that will position Statesboro as a destination for families, professionals, tourists, industry, and investors.

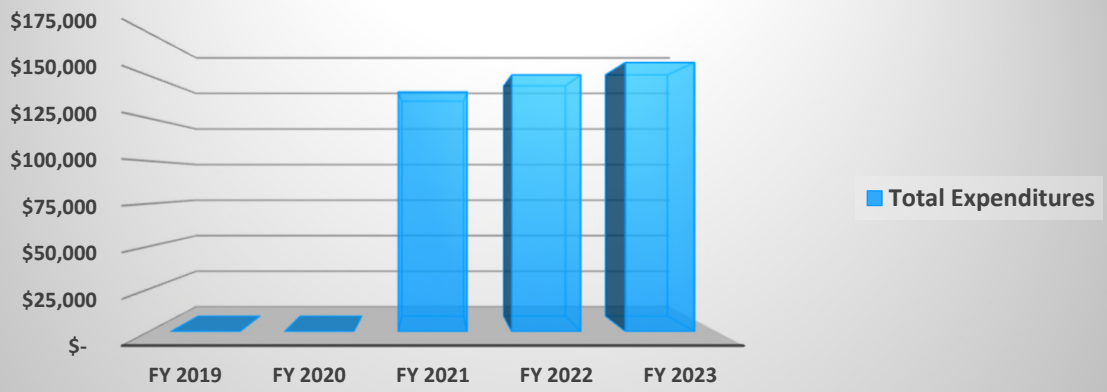
PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Social Media Accounts Maintained	-	4	4	4	5
Employee Newsletters Published	-	0	3	4	4

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ -	\$ -	\$ 68,016	\$ 68,857	\$ 75,115	9.09%
Purchase/Contract Services	\$ -	\$ -	\$ 15,840	\$ 62,530	\$ 63,350	1.31%
Supplies	\$ -	\$ -	\$ 43,737	\$ 6,500	\$ 6,500	0.00%
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Interfund Dept. Charges	\$ -	\$ -	\$ 12,683	\$ 12,540	\$ 12,685	1.16%
Other Costs	\$ -	\$ -	\$ 165	\$ -	\$ -	0.00%
Total Expenditures	\$ -	\$ -	\$ 140,440	\$ 150,427	\$ 157,650	4.80%

FIVE YEAR PUBLIC INFORMATION EXPENDITURES SUMMARY



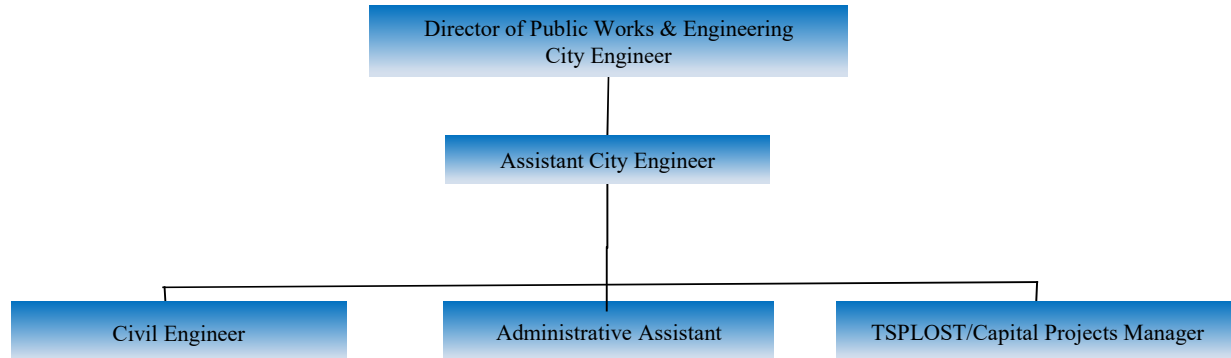
FUND 100 - GENERAL FUND

DEPT - 1570 - PUBLIC INFORMATION

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 54,928	\$ 55,764	\$ 60,160
	<i>Sub-total: Salaries and Wages</i>	\$ 54,928	\$ 55,764	\$ 60,160
5122001	Social Security (FICA) Contributions	\$ 4,174	\$ 4,266	\$ 4,600
5124001	Retirement Contributions	\$ 4,724	\$ 4,452	\$ 5,965
5127001	Workers Compensation	\$ 151	\$ 175	\$ 190
5129006	Vehicle Allowance	\$ 4,039	\$ 4,200	\$ 4,200
	<i>Sub-total: Employee Benefits</i>	\$ 13,087	\$ 13,093	\$ 14,955
	TOTAL PERSONAL SERVICES	\$ 68,016	\$ 68,857	\$ 75,115
52	PURCHASE/CONTRACT SERVICES			
5212005	Public Relations	\$ 350	\$ 10,000	\$ 5,000
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 350	\$ 10,000	\$ 5,000
5222103	Rep. and Maint. Computers	\$ 2,000	\$ 2,320	\$ 2,400
	<i>Sub-total: Property Services</i>	\$ 2,000	\$ 2,320	\$ 2,400
5231001	Insurance, Other than Benefits	\$ 562	\$ 650	\$ 925
5232001	Communication Devices/Service	\$ 1,624	\$ 2,560	\$ 3,275
5232006	Postage	\$ -	\$ 500	\$ -
5233001	Advertising	\$ 2,122	\$ 2,500	\$ 2,500
5234001	Printing and Binding	\$ 8,179	\$ 10,000	\$ 15,000
5235001	Travel	\$ 781	\$ 2,000	\$ 2,000
5236001	Dues and Fees	\$ 173	\$ 500	\$ 750
5237001	Education and Training	\$ 50	\$ 1,500	\$ 1,500
5238501	Contract Labor/Services	\$ -	\$ 30,000	\$ 30,000
	<i>Sub-total: Other Purchased Services</i>	\$ 13,491	\$ 50,210	\$ 55,950
	TOTAL PURCHASED SERVICES	\$ 15,840	\$ 62,530	\$ 63,350
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 41,154	\$ 500	\$ 500
5311005	Uniforms	\$ 38	\$ -	\$ -
5311107	Software Applications	\$ 1,148	\$ 5,000	\$ 5,000
5316001	Small Tools and Equipment	\$ 1,398	\$ 1,000	\$ 1,000
	TOTAL SUPPLIES	\$ 43,737	\$ 6,500	\$ 6,500
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ -	\$ -
	TOTAL CAPITAL OUTLAY	\$ -	\$ -	\$ -
54	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 12,325	\$ 11,530	\$ 11,530
5524002	Life and Disability	\$ 303	\$ 305	\$ 315
5524003	Wellness Program	\$ 55	\$ 55	\$ 190
5524004	OPEB	\$ -	\$ 650	\$ 650
	TOTAL INTERFUND/INTERDEPT.	\$ 12,683	\$ 12,540	\$ 12,685
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 165	\$ -	\$ -
	TOTAL OTHER COSTS	\$ 165	\$ -	\$ -
	TOTAL EXPENDITURES	\$ 140,440	\$ 150,427	\$ 157,650

FUND - 100**DEPT - 1575 - ENGINEERING**

The City Engineer provides administrative responsibility over the Engineering Division and serves as the chief engineer for the City providing technical engineering assistance to the Director, City Manager, Deputy City Manager, and other departments as needed. The Engineering Division is primarily funded through the City's General fund. Capital projects are funded from the Capital Improvements Program Fund, SPLOST, and TSPLOST Funds.

**STATEMENT OF SERVICE**

The Engineering Division is responsible for roadway design, administering the City's streets repaving and striping program (including LMIG), performing traffic engineering studies and related improvements, performing subdivision and commercial development plan reviews, maintaining the landfill's post-closure compliance with EPA and EPD rules and regulations, development of transportation plans and priorities, construction inspection of City projects, and maintains the records and maps for the Eastside, administers and enforces the Driveway Standards and Policies and issues right of way encroachment permits. In addition, the City Engineer has oversight for multiple City ordinances.

GOALS		FY 2022 STATUS	FY 2023 PROJECTED
FY 2022			
1. Akins Boulevard Extension		Design	Construction
2. Chandler Rd. from Knight Dr. to existing sidewalk		Design	Construction
3. Public Works Parking Lot		Complete	
4. Police Department Parking lot		Complete	
5. East Main Sidewalk - Packinghouse to Northside Drive		Design	Construction
6. E. Jones Ave Sidewalk from S. Main to S. Zetterower		Design	Construction
7. West Main Street Sidewalk from Ivory to Foss St.		Design	Construction
8. Brannen St. Sidewalk from Gentilly Dr. to Clairborne Ave.		Design	Construction
9. Cawana Rd. Intersection Improvements @ Brannen @ S&S RR		Long Range	
10. Street Striping		Construction	
FY2023			
1. Resurface approximately 5 miles of City streets			Construction
2. SR67/73 Fair Rd & S. Main Intersection Improvements			Design
3. W. Main St./Johnson St./MLK Dr. Improvements			Design
4. New Traffic Signals (Buckhead@Brannen & Zetterower@Brannen)			Construction
5. W. Main Street (College St. to MLK Dr. Drainage Improvements)			Construction
6. Roadway Geometric Improvements			Construction
7. Traffic Calming & Pedestrian/ Bicycle			Construction
8. Implementation of a Limited Transit System			Operating
9. Art Park		Design	Construction
10. S. College St. Sidewalk from Proctor St. to Hwy 80			Design
11. E. Grady Street Sidewalk from S. Main Street to Mulberry Street			Design
12. S. College St. Sidewalk, W. Jones to W. Brannen St.			Design
13. N. Zetterower Ave. Sidewalk from Hill St. to Hwy 80			Design

OBJECTIVES FOR FISCAL YEAR 2023

1. Improve vehicular and pedestrian safety.
2. Ensure that proposed developments are built according to City standards.
3. Implement TSPLOST Initiatives and projects.
4. Maintain roads in accordance with applicable standards for resurfacing, striping, and traffic control devices.
5. Continue to meet with developers at the beginning of projects so that they have a clear understanding of development standards before detailed design begins.
6. Utilize and continue to develop the pavement preservation program to maintain City streets in an efficient and equitable manner.
7. Continue to develop and expand the City's sidewalk network.
8. Continue to inspect all new residential and commercial infrastructure installations to ensure they are installed properly.
9. Continue road rating system for all City owned streets.
10. Comprehensive update of City Ordinances concerning engineering

PERFORMANCE MEASURES

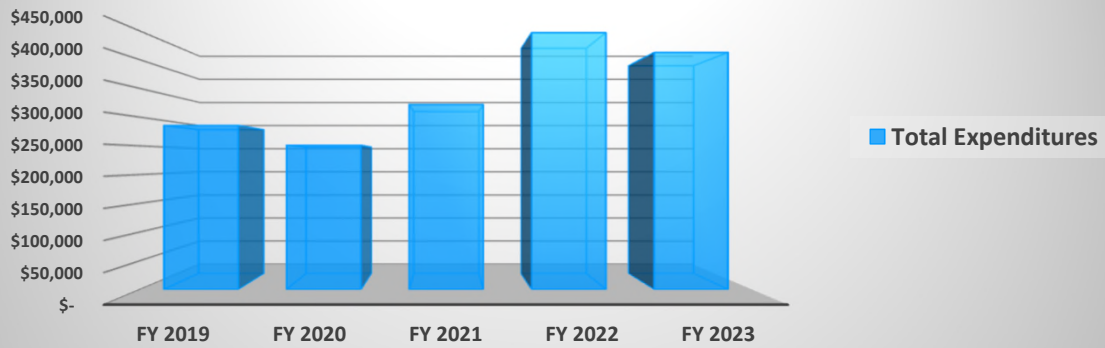
WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Number of street and/or drainage projects completed.	2	0	2	3	5
Dollar amount of street/drainage projects completed.	\$ 910,612	\$ 300,000	\$ 6,350,000	\$ 3,500,000	\$ 3,964,850
Total Linear miles of City Streets	121.78	123.66	123.66	123.77	123.66
Linear miles of new City streets constructed by the City or dedicated by private developers this FY	0	1.38	0	0.1	3.0
Linear miles of City streets resurfaced with LMIG and City funds	6.18	6.67	5.82	6.5	6.0
Percentage of City streets resurfaced in FY	5.07%	5.37%	4.68%	5.25%	5.00%
Dollar value of City streets resurfaced with LMIG and City funds.	\$ 1,072,561	\$ 924,877	\$ 1,063,686	\$ 1,063,686	\$ 1,340,598
Total Linear miles of State or Federal highways inside City.	21.03	21.03	21.03	21.03	21.03
Linear miles of State or Federal highways resurfaced by GDOT.	0	0	4.5	0.5	0
Percentage of State or Federal highways resurfaced in FY.	0.00%	0.00%	21.40%	2.30%	0.00%
Linear miles of unpaved streets remaining in the City.	0.17	0.17	0.17	0.17	0.17
Linear miles of sidewalk constructed this FY	0	0	2.44	0.2	3.0
Total Linear miles of sidewalks in the City.	55.92	55.92	58.36	58.56	62.56
Number of Cemetery lots sold.	19	32	30	50	30
Number of traffic engineering studies performed.	4	2	2	3	3

PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Percentage of Capital Projects completed on-schedule	100%	100%	100%	100%	100%
Percentage of Capital Projects completed within budget.	100%	100%	100%	100%	100%
Percentage of Capital Projects awarded within 15% of engineer's estimate.	100%	100%	100%	100%	100%
Percentage of site plans reviewed within 2 weeks.	95%	100%	100%	100%	100%

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Personal Services/Benefits	\$ 145,559	\$ 151,240	\$ 215,321	\$ 346,633	\$ 287,360	-17.10%
Purchase/Contract Services	\$ 89,722	\$ 40,775	\$ 59,892	\$ 37,715	\$ 72,470	92.15%
Supplies	\$ 3,024	\$ 7,630	\$ 2,675	\$ 7,450	\$ 3,510	-52.89%
Capital Outlay (Minor)	\$ 1,794	\$ 308	\$ -	\$ 500	\$ 500	0.00%
Interfund Dept. Charges	\$ 43,476	\$ 50,282	\$ 43,972	\$ 54,775	\$ 48,600	-11.27%
Other Costs	\$ 2,036	\$ 906	\$ 85	\$ 150	\$ 100	-33.33%
Total Expenditures	\$ 285,611	\$ 251,141	\$ 321,944	\$ 447,223	\$ 412,540	-7.76%

FIVE YEAR ENGINEERING EXPENDITURES SUMMARY



FUND 100 - GENERAL FUND
DEPT - 1575 - ENGINEERING

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 177,144	\$ 293,474	\$ 237,625
5113001	Overtime	\$ 55	\$ 100	\$ 100
	<i>Sub-total: Salaries and Wages</i>	\$ 177,198	\$ 293,574	\$ 237,725
5122001	Social Security (FICA) Contributions	\$ 12,859	\$ 22,458	\$ 18,180
5124001	Retirement Contributions	\$ 17,838	\$ 23,486	\$ 23,765
5127001	Workers Compensation	\$ 7,391	\$ 7,115	\$ 7,690
5129002	Employee Drug Screening	\$ 35	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 38,123	\$ 53,059	\$ 49,635
	TOTAL PERSONAL SERVICES	\$ 215,321	\$ 346,633	\$ 287,360
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ -	\$ 350	\$ 350
5212002	Engineering Fees	\$ 600	\$ 2,000	\$ 1,500
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 600	\$ 2,350	\$ 1,850
5222001	Rep. and Maint. (Equipment)	\$ 4,103	\$ 3,700	\$ 1,000
5222002	Rep. and Maint. (Vehicles)	\$ 119	\$ 500	\$ 500
5222003	Rep. and Maint. (Labor)	\$ 221	\$ 750	\$ 750
5222005	Rep. and Maint. (Office Equipment)	\$ 668	\$ 800	\$ 700
5222100	Traffic Signals	\$ 24,760	\$ -	\$ -
5222102	Software Support	\$ 5,290	\$ 4,000	\$ 2,500
5222103	Rep. and Maint. Computers	\$ 9,315	\$ 9,445	\$ 10,200
5222200	Traffic Calming	\$ -	\$ -	\$ -
	<i>Sub-total: Property Services</i>	\$ 44,476	\$ 19,195	\$ 15,650
5231001	Insurance, Other than Benefits	\$ 3,493	\$ 3,840	\$ 5,910
5232001	Communication Devices/Service	\$ 4,345	\$ 4,805	\$ 4,635
5232006	Postage	\$ 63	\$ 100	\$ 100
5233001	Advertising	\$ 3,645	\$ 1,000	\$ 1,000
5234001	Printing and Binding	\$ 23	\$ -	\$ -
5235001	Travel	\$ 60	\$ 1,750	\$ 1,750
5236001	Dues and Fees	\$ 255	\$ 475	\$ 300
5237001	Education and Training	\$ 615	\$ 1,200	\$ 1,200
5238001	Licenses	\$ -	\$ -	\$ 75
5238501	Contract Labor/Services	\$ 2,316	\$ 3,000	\$ 40,000
	<i>Sub-total: Other Purchased Services</i>	\$ 14,816	\$ 16,170	\$ 54,970
	TOTAL PURCHASED SERVICES	\$ 59,892	\$ 37,715	\$ 72,470
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 710	\$ 800	\$ 700
5311005	Uniforms	\$ 585	\$ 600	\$ 600
5311103	Traffic Signs	\$ -	\$ -	\$ -
5312700	Gasoline/Diesel/CNG	\$ 824	\$ 2,000	\$ 1,000
5313001	Provisions	\$ 54	\$ 200	\$ 100
5314001	Books and Periodicals	\$ 110	\$ 350	\$ 110
5316001	Small Tools and Equipment	\$ 392	\$ 3,500	\$ 1,000
	TOTAL SUPPLIES	\$ 2,675	\$ 7,450	\$ 3,510

FUND 100 - GENERAL FUND**DEPT - 1575 - ENGINEERING**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ 500	\$ 500
5424001	Computers	\$ -	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 500	\$ 500
55	INTERFUND/DEPT. CHARGES			
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 6,240
5524001	Self-funded Insurance (Medical)	\$ 42,820	\$ 50,475	\$ 37,685
5524002	Life and Disability	\$ 987	\$ 1,535	\$ 1,310
5524003	Wellness Program	\$ 165	\$ 165	\$ 765
5524004	OPEB	\$ -	\$ 2,600	\$ 2,600
	TOTAL INTERFUND/INTERDEPT.	\$ 43,972	\$ 54,775	\$ 48,600
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 85	\$ 150	\$ 100
	TOTAL OTHER COSTS	\$ 85	\$ 150	\$ 100
	TOTAL EXPENDITURES	\$ 321,944	\$ 447,223	\$ 412,540

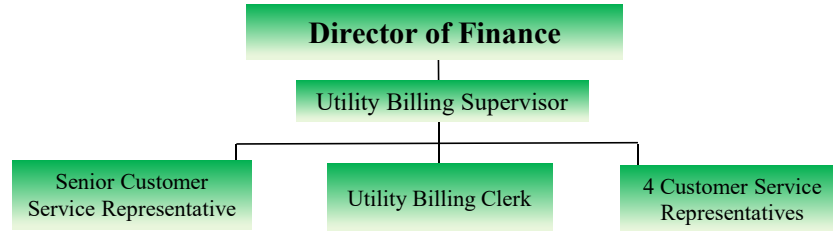
FUND 100 - GENERAL FUND

DEPT - 1590 - CUSTOMER SERVICE

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 216,968	\$ 234,530	\$ 251,890
5113001	Overtime	\$ 795	\$ 1,200	\$ 1,000
	<i>Subtotal: Salaries and Wages</i>	\$ 217,762	\$ 235,730	\$ 252,890
5122001	Social Security (FICA) Contributions	\$ 15,043	\$ 18,033	\$ 19,345
5124001	Retirement Contributions	\$ 19,899	\$ 18,858	\$ 25,290
5127001	Workers Compensation	\$ 405	\$ 415	\$ 450
5129002	Employee Drug Screening Tests	\$ 35	\$ -	\$ -
	<i>Subtotal: Employee Benefits</i>	\$ 35,381	\$ 37,306	\$ 45,085
	TOTAL PERSONAL SERVICES	\$ 253,144	\$ 273,036	\$ 297,975
52	PURCHASE/CONTRACT SERVICES			
5222005	Rep. and Maint. (Office Equipment)	\$ 5,339	\$ 5,000	\$ 5,500
5222102	Software Support	\$ 100	\$ -	\$ 100
5222103	Rep. and Maint. Computers	\$ 16,140	\$ 16,475	\$ 17,845
	<i>Subtotal: Property Services</i>	\$ 21,579	\$ 21,475	\$ 23,445
5231001	Insurance, Other than Benefits	\$ 2,377	\$ 3,700	\$ 3,955
5232001	Communication Devices/Service	\$ 1,997	\$ 1,975	\$ 1,975
5232006	Postage	\$ 1	\$ -	\$ -
5235001	Travel	\$ -	\$ 1,500	\$ 1,500
5236001	Dues and Fees	\$ 91	\$ -	\$ -
5237001	Education and Training	\$ 464	\$ 5,000	\$ 2,500
5238501	Contract Services/Labor	\$ 70,938	\$ 75,000	\$ 72,000
	<i>Subtotal: Other Purchased Services</i>	\$ 75,867	\$ 87,175	\$ 81,930
	TOTAL PURCHASED SERVICES	\$ 97,446	\$ 108,650	\$ 105,375
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 1,485	\$ 2,500	\$ 1,750
5311005	Uniforms	\$ 777	\$ 500	\$ 500
5313001	Provisions	\$ 439	\$ 400	\$ 400
5314001	Books and Periodicals	\$ 15	\$ -	\$ -
5316001	Small Tools and Equipment	\$ 696	\$ 500	\$ 900
	TOTAL SUPPLIES	\$ 3,411	\$ 3,900	\$ 3,550
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 1,268	\$ 300	\$ 300
5424001	Computers	\$ 875	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 2,143	\$ 300	\$ 300
55	INTERFUND/DEPT- CHARGES			
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 12,485
5524001	Self-funded Insurance (Medical)	\$ 54,520	\$ 38,535	\$ 40,355
5524002	Life and Disability	\$ 1,245	\$ 1,280	\$ 1,310
5524003	Wellness Program	\$ 385	\$ 385	\$ 1,340
5524004	OPEB	\$ -	\$ 3,900	\$ 3,900
	TOTAL INTERFUND/INTERDEPT.	\$ 56,150	\$ 44,100	\$ 59,390
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 140	\$ -	\$ 100
5760001	Over/Short	\$ (23)	\$ -	\$ -
	TOTAL OTHER COSTS	\$ 116	\$ -	\$ 100
	TOTAL EXPENDITURES	\$ 412,410	\$ 429,986	\$ 466,690

FUND - 100**DEPT - 1590 - CUSTOMER SERVICE**

This department is headed by the Director of Finance. This department handles all of the utility billing and collection for the City's five Enterprise funds.



GOALS	FY 2022 STATUS	FY 2023 PROJECTED
FY 2023		
1. Work with our software company to implement phone call and text reminders to customers.		Ongoing
2. Work with our software company to provide the Tyler App to our customers.		Ongoing

OBJECTIVES FOR FISCAL YEAR 2023

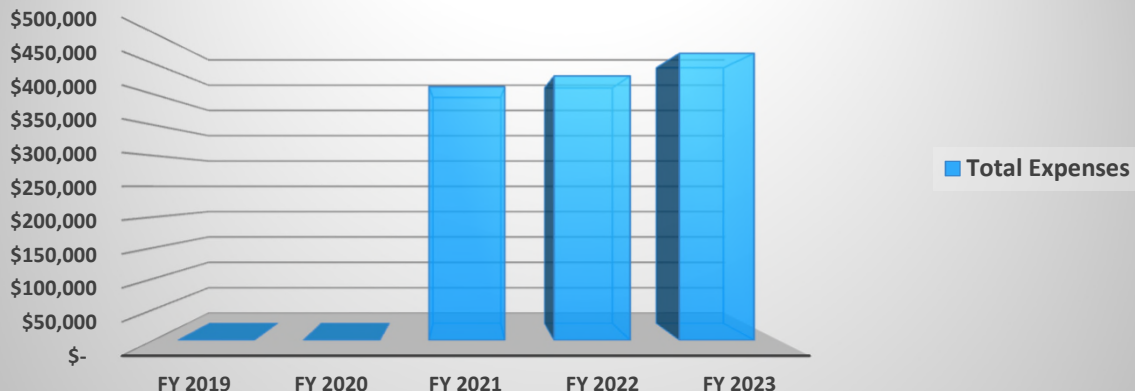
1. Publicize various forms of media the availability of online utility, automatic drafts, drop boxes, etc.
2. Continue to correct billing errors with a 24-hour period.
3. Continue to aggressively collect overdue utility bills, using account termination and collection agencies as needed.
4. Continue training with our software company annually to stay up to date on new features and improve our processes.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Number of Utility Bills processed annually	275,000	275,000	275,000	275,000	275,000
Number of Employees in utility billing/collection	7	7	7	7	7
Average Number of Utility Bills processed per employee	39,286	39,286	39,286	39,286	39,286
Dollar amount of Utility Bills processed annually	\$23,283,323	\$23,283,323	\$23,441,038	\$23,591,825	\$24,679,338

EXPENSES SUMMARY CUSTOMER SERVICE

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ -	\$ -	\$ 253,144	\$ 273,036	\$ 297,975	9.13%
Purchase/Contract Services	\$ -	\$ -	\$ 97,446	\$ 108,650	\$ 105,375	-3.01%
Supplies	\$ -	\$ -	\$ 3,411	\$ 3,900	\$ 3,550	-8.97%
Capital Outlay (Minor)	\$ -	\$ -	\$ 2,143	\$ 300	\$ 300	0.00%
Interfund Dept. Charges	\$ -	\$ -	\$ 56,150	\$ 44,100	\$ 59,390	34.67%
Other Costs	\$ -	\$ -	\$ 116	\$ -	\$ 100	0.00%
Total Expenses	\$ -	\$ -	\$ 412,410	\$ 429,986	\$ 466,690	8.54%

FIVE YEAR CUSTOMER SERVICE EXPENSES SUMMARY

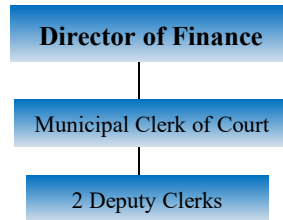
FUND 100 - GENERAL FUND

DEPT - 2650 - MUNICIPAL COURT

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 170,383	\$ 175,976	\$ 185,320
5113001	Overtime	\$ 645	\$ 300	\$ 1,000
	<i>Sub-total: Salaries and Wages</i>	\$ 171,028	\$ 176,276	\$ 186,320
5122001	Social Security (FICA) Contributions	\$ 12,200	\$ 13,485	\$ 14,250
5124001	Retirement Contributions	\$ 17,820	\$ 14,102	\$ 18,635
5127001	Workers Compensation	\$ 376	\$ 565	\$ 875
5129002	Employee Drug Screening Tests	\$ 35	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 30,431	\$ 28,152	\$ 33,760
	TOTAL PERSONAL SERVICES	\$ 201,459	\$ 204,428	\$ 220,080
52	PURCHASE/CONTRACT SERVICES			
5212100	Interpreter	\$ 154	\$ 500	\$ 500
5212101	Public Defender Services	\$ 49,772	\$ 20,000	\$ 23,000
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 49,926	\$ 20,500	\$ 23,500
5222004	Rep. and Maint. (Bldgs/Grounds)	\$ 2,616	\$ 2,500	\$ 3,000
5222005	Rep. and Maint. (Office Equipment)	\$ 1,602	\$ 1,600	\$ 1,600
5222102	Software Support	\$ 17,692	\$ 25,000	\$ 17,000
5222103	Rep. and Maint. Computers	\$ 10,510	\$ 14,130	\$ 15,335
	<i>Sub-total: Property Services</i>	\$ 32,420	\$ 43,230	\$ 36,935
5231001	Insurance, Other than Benefits	\$ 5,712	\$ 5,975	\$ 5,850
5232001	Communication Devices/Service	\$ 1,273	\$ 2,225	\$ 1,915
5232006	Postage	\$ 606	\$ 750	\$ 800
5233001	Advertising	\$ 140	\$ -	\$ -
5235001	Travel	\$ 844	\$ 800	\$ 1,500
5236001	Dues and Fees	\$ 527	\$ 500	\$ 600
5237001	Education and Training	\$ 230	\$ 600	\$ 1,200
5239003	Jail	\$ 13,005	\$ 15,000	\$ 15,000
	<i>Sub-total: Other Purchased Services</i>	\$ 22,338	\$ 25,850	\$ 26,865
	TOTAL PURCHASED SERVICES	\$ 104,684	\$ 89,580	\$ 87,300
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 1,465	\$ 2,000	\$ 1,500
5311005	Uniforms	\$ 594	\$ 500	\$ 500
5312300	Electricity	\$ 6,322	\$ 7,000	\$ 7,500
5312800	Stormwater	\$ 1,000	\$ 1,000	\$ 1,000
5313001	Provisions	\$ 217	\$ 150	\$ 150
5314001	Books & Periodicals	\$ 243	\$ 300	\$ 300
5316001	Small Tools and Equipment	\$ 181	\$ 500	\$ 400
	TOTAL SUPPLIES	\$ 10,021	\$ 11,450	\$ 11,350
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 102	\$ 500	\$ 500
5424001	Computers	\$ 875	\$ -	\$ -
5425001	Other Equipment	\$ 136	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 1,113	\$ 500	\$ 500

FUND - 100**DEPT - 2650 - MUNICIPAL COURT**

This department is headed by the Director of Finance. The department is responsible for the staff support to the Municipal Court Judge, preparing the court docket, entering all cases, notifying people of their docket time, and collecting all fines and forfeitures.

**STATEMENT OF SERVICE**

The mission of the Municipal Court is to provide those that we serve with high quality customer service that is effective, efficient, and delivered in a professional environment, while accomplishing the duties incumbent on it by the City Charter and the laws of the State of Georgia, thereby maintaining the public's respect, confidence, and satisfaction. The Municipal Court is responsible for:

- Processing all citations handled through the Court.
- Providing assistance to the Judge, attorneys and defendants during each session of the Court.
- Providing assistance to the Solicitors, who are responsible for the prosecution of all misdemeanor, traffic, animal control, and local ordinance violation cases.
- Maintaining and preparing all of the Municipal dockets.
- Recording the disposition of each case.
- Receiving all court documents and defendant correspondence, as well as, collecting fines, balancing and closing of accounts.

	GOALS	FY 2022 STATUS	FY 2023 PROJECTED
FY 2022			
	1. Complete all state-mandate documentation and reporting to ensure compliance with all laws and regulations.	On-going	On-going
FY 2023			
	1. Creation of all Municipal Court standard operating procedures in notebook form of SOP's.	On-going	Complete
	2. Take steps toward a paperless court system.	On-going	On-going
	3. Develop an Emergency Operating Procedures Plan.	On-going	Complete

OBJECTIVES FOR FISCAL YEAR 2023

1. Ensure that justice is administered in a fair and impartial manner.
2. Provide appropriate level of training for all court personnel.
3. Complete all state-mandated documentation and reporting to ensure compliance with all laws and regulations.
4. Judge, clerks, and staff to attend mandatory annual training.

PERFORMANCE MEASURES

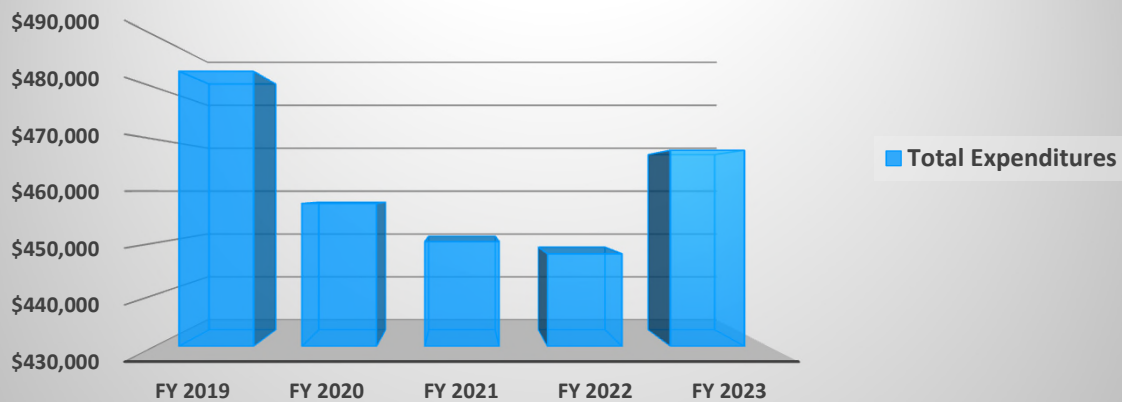
	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
WORKLOAD MEASURES					
Number of Cases processed	6,463	4,741	3,500	5,000	5,000
Number of Days Court is in Session	72	54	72	72	72
Number of FTE Employees	3	3	3	3	3
Number of Warrants issued	59	30	50	50	100
Amount of fine and fee payments collected	\$ 935,524	\$ 767,831	\$ 650,000	\$ 800,000	\$ 800,000
Total of community service hours ordered & converted	8,662	3,736	4,500	4,500	4,500
Total Operating Expenses	\$ 483,103	\$ 457,608	\$ 425,281	\$ 425,281	\$ 467,885
Operating Expenses as a Percentage of Fines and Forfeitures	52%	60%	65%	53%	58%
Operating Expenses per FTE employee	\$ 161,034	\$ 152,536	\$ 141,760	\$ 141,760	\$ 155,962

PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Percent of warrants issued (monthly)	10%	1%	1%	5%	5%
Length of court docket (hours)	15	15	15	15	15
Failure to appear	359	400	400	400	300
Percent of cases placed on probation	25%	30%	50%	50%	50%
Average Number of Cases per Court Day	80	80	100	100	100
Average Number of Cases Processed per Employee	2,139	1,580	1,166	1,667	1,667

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 181,451	\$ 180,525	\$ 201,459	\$ 204,428	\$ 220,080	7.66%
Purchase/Contract Services	\$ 111,817	\$ 109,451	\$ 104,684	\$ 89,580	\$ 87,300	-2.55%
Supplies	\$ 12,631	\$ 14,675	\$ 10,021	\$ 11,450	\$ 11,350	-0.87%
Capital Outlay (Minor)	\$ 834	\$ 3,657	\$ 1,113	\$ 500	\$ 500	0.00%
Interfund Dept. Charges	\$ 43,616	\$ 43,901	\$ 31,596	\$ 23,740	\$ 35,655	50.19%
Other Costs	\$ 132,754	\$ 105,399	\$ 101,386	\$ 118,200	\$ 113,000	-4.40%
Total Expenditures	\$ 483,103	\$ 457,608	\$ 450,259	\$ 447,898	\$ 467,885	4.46%

FIVE YEAR MUNICIPAL COURT EXPENDITURES SUMMARY

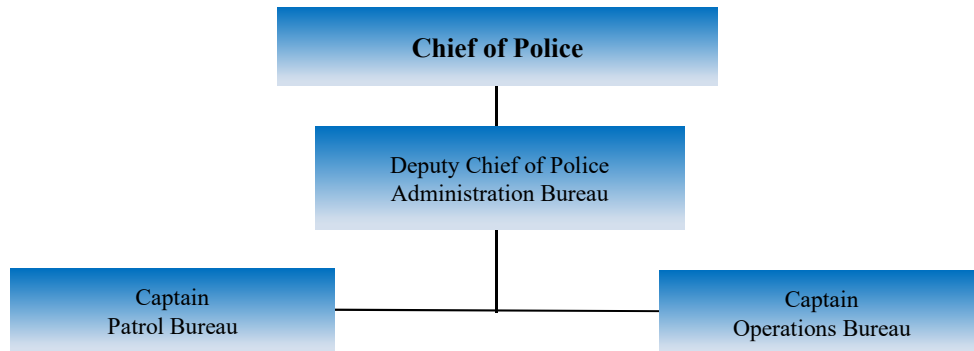


FUND 100 - GENERAL FUND**DEPT - 2650 - MUNICIPAL COURT**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
55	INTERFUND/DEPT. CHARGES			
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 20,220
5524001	Self-funded Insurance (Medical)	\$ 30,495	\$ 21,265	\$ 12,450
5524002	Life and Disability	\$ 881	\$ 955	\$ 920
5524003	Wellness Program	\$ 220	\$ 220	\$ 765
5524004	OPEB	\$ -	\$ 1,300	\$ 1,300
	TOTAL INTERFUND/INTERDEPT.	\$ 31,596	\$ 23,740	\$ 35,655
57	OTHER COSTS			
5720003	DA/Victim	\$ 12,353	\$ 15,000	\$ 14,000
5720004	Peace Officer's A&B Fund	\$ 35,059	\$ 25,000	\$ 35,000
5720005	Peace Officer's Pros. Train.	\$ 22,637	\$ 35,000	\$ 25,000
5720006	Georgia Department of Treasury	\$ 25	\$ 200	\$ 200
5720007	Georgia Crime Victim Emergency	\$ 455	\$ 500	\$ 500
5720100	DHR Financial Services	\$ 3,545	\$ 3,000	\$ 3,000
5720101	Indigent Fees	\$ 23,979	\$ 35,000	\$ 30,000
5720102	Driver's Ed & Training Fund	\$ 3,163	\$ 4,000	\$ 5,000
5734001	Miscellaneous Expenses	\$ 170	\$ 500	\$ 300
5760001	Over/Short	\$ -	\$ -	\$ -
	TOTAL OTHER COSTS	\$ 101,386	\$ 118,200	\$ 113,000
	TOTAL EXPENDITURES	\$ 450,259	\$ 447,898	\$ 467,885

FUND - 100**DEPT - 3210 - 3215 - 3223 - POLICE DEPARTMENT**

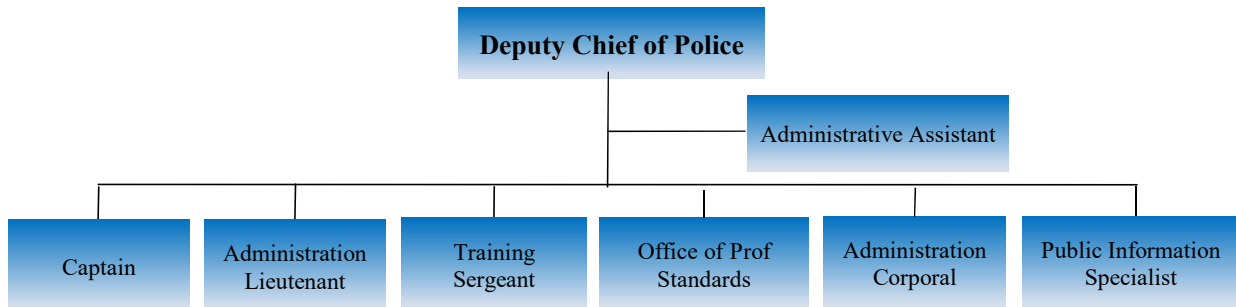
The department head is the Chief of Police. Police headquarters is located at 25 West Grady Street and has a substation on Chandler Road. The police department is a full service law enforcement agency with an authorized strength of 74 sworn personnel and an additional 17 support staff (2 are part time) including dispatchers and administrative specialists. The police department responds to calls for service, investigates crimes, and enforces traffic laws. The police department has three distinct bureaus: Patrol, Administration, and Operations. The Department website is full of information, and citizens can access public police reports, file a non-emergency report, and research criminal activity through our Crime Map.

Police Department Overall Structure**STATEMENT OF SERVICE**

The department operates under the community policing concept, which stresses involvement with the community, and placing resources where they are most needed. It also stresses trying to remove the root causes of crime and neighborhood deterioration utilizing problem oriented policing. The department is structured with three Bureaus: Administration Bureau, Patrol Bureau, and Operations Bureau.

FUND - 100**DEPT - 3210 POLICE ADMINISTRATION**

The Police Administration Bureau funds the Police Department's Administration Bureau as well as operational costs that are not tied to a specific Bureau.

Administration Bureau**STATEMENT OF SERVICE**

The Administration Bureau includes the Office of the Chief of Police. The Deputy Chief of Police leads the staff assigned to the Administration Bureau, including the Administration Captain, Administration Lieutenant, Training Sergeant, Professional Standards Sergeant, Administration Corporal, Public Information Specialist, and the Administration Bureau Administrative Assistant. Additionally, the overall police department budget is coordinated through the Administration Bureau. The Captain assigned to this Bureau coordinates the Crash Reduction Unit. The Lieutenant assigned to this Bureau coordinates the department's policies and efforts for State Certification along with other tasks such as permitting and special events planning. Recruiting and Internal Affairs are handled by the Professional Standards Sergeant, and the Training Sergeant coordinates and plans all department training. The Public Information Specialist coordinates all official messaging from the police department, and coordinates with all media inquiries. The position of Administration Corporal assists the Sergeants assigned to Training and Professional Standards with the roles assigned to their respective specialties.

GOALS		FY 2022 STATUS	FY 2023 PROJECTED
FY 2023			
1. Positively address the imbalance between attrition rate and hiring.		In Process	In Process
2. Maintain State Certification.		Ongoing	Ongoing
3. Continue professional development of department employees.		Ongoing	Ongoing
4. Provide two regularly scheduled in-house training days each month.		Ongoing	Ongoing
5. Provide a professional response to all citizen initiated complaints on staff.		Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2023

1. Continue with an already on-going aggressive recruiting campaign and seek adjustments to ensure salaries are comparable to the market.
2. Ensure departmental policies and procedures follow the standards set forth by the Georgia Law Enforcement Certification Program.
3. Enroll employees in the programs that will achieve GA POST Career Development certifications as well as the Professional Management Program and Command College.
4. Monthly in-house, in-service training is being scheduled which covers a host of topics and allows employees to attend.
5. Resolve and track all citizen complaints on staff, while providing training to all supervisors on the complaint process.

PERFORMANCE MEASURES

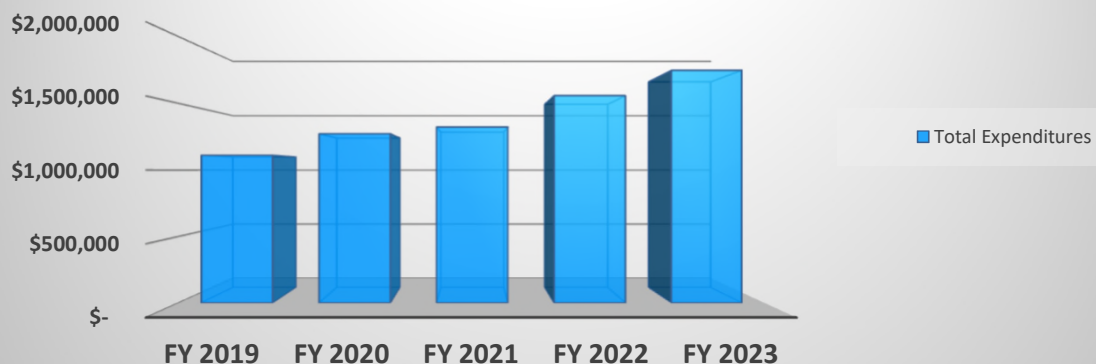
WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Total GA POST approved training hours	13,438	16,041	14,017	14,000	14,500
Community events/programs	88	*	*	20	25
Recruiting events attended	2	*	*	5	8
Total officer applications received	144	409	108	150	155
Total officers hired	11	13	7	10	12

* COVID-19 Impact

EXPENDITURES SUMMARY POLICE ADMINISTRATION 3210

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 496,233	\$ 521,225	\$ 628,462	\$ 713,205	\$ 743,805	4.29%
Purchase/Contract Services	\$ 339,144	\$ 307,418	\$ 392,870	\$ 520,640	\$ 566,150	8.74%
Supplies	\$ 169,098	\$ 314,329	\$ 186,917	\$ 193,720	\$ 250,420	29.27%
Capital Outlay (Minor)	\$ 4,339	\$ 16,243	\$ 7,534	\$ 4,500	\$ 4,000	-11.11%
Interfund Dept. Charges	\$ 93,528	\$ 100,184	\$ 95,150	\$ 115,790	\$ 172,685	49.14%
Other Costs	\$ 8,656	\$ 12,272	\$ 11,229	\$ 9,500	\$ 9,500	0.00%
Total Expenditures	\$ 1,110,998	\$ 1,271,671	\$ 1,322,162	\$ 1,557,355	\$ 1,746,560	12.15%

FIVE YEAR POLICE ADMINISTRATION EXPENDITURES SUMMARY



FUND 100 - GENERAL FUND

DEPT - 3210 - POLICE ADMINISTRATION

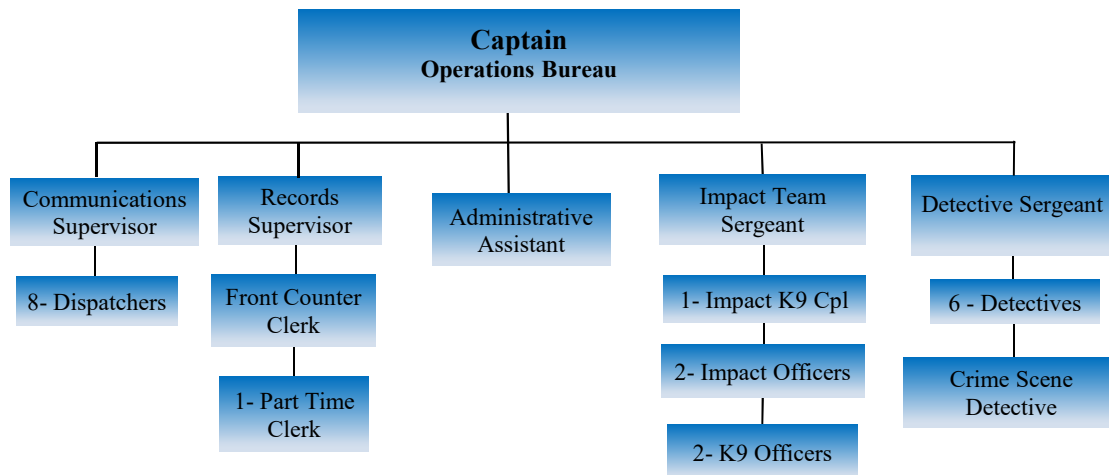
Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 507,016	\$ 589,421	\$ 603,995
5113001	Overtime	\$ 9,040	\$ 6,000	\$ 10,000
5114001	Extra Duty Pay	\$ 4,229	\$ 5,000	\$ -
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 520,285</i>	<i>\$ 600,421</i>	<i>\$ 613,995</i>
5122001	Social Security (FICA) Contributions	\$ 37,344	\$ 45,550	\$ 46,975
5124001	Retirement Contributions	\$ 50,814	\$ 47,634	\$ 61,400
5127001	Workers Compensation	\$ 15,638	\$ 15,050	\$ 16,260
5129002	Employee Drug Screening Tests	\$ 130	\$ -	\$ -
5129004	Polygraph Exams	\$ 4,250	\$ 4,550	\$ 5,175
	<i>Sub-total: Employee Benefits</i>	<i>\$ 108,177</i>	<i>\$ 112,784</i>	<i>\$ 129,810</i>
	TOTAL PERSONAL SERVICES	\$ 628,462	\$ 713,205	\$ 743,805
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	\$ 87,621	\$ 92,100	\$ 96,605
5222001	Rep. and Maint. (Equipment)	\$ 24,232	\$ 79,765	\$ 79,765
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 4,892	\$ 5,000	\$ 6,000
5222003	Rep. and Maint. (Labor)	\$ 5,106	\$ 7,000	\$ 14,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 43,771	\$ 31,000	\$ 33,140
5222005	Rep. and Maint. (Office Equipment)	\$ 1,068	\$ 3,000	\$ 3,000
5222102	Software Support	\$ 9,600	\$ 67,300	\$ 70,410
5222103	Rep. and Maint. Computers	\$ 24,510	\$ 24,960	\$ 34,665
5223200	Rentals	\$ 35,023	\$ 53,040	\$ 50,775
	<i>Sub-total: Property Services</i>	<i>\$ 235,823</i>	<i>\$ 363,165</i>	<i>\$ 388,360</i>
5231001	Insurance, Other than Benefits	\$ 52,479	\$ 56,470	\$ 63,510
5232001	Communication Devices/Service	\$ 14,271	\$ 14,840	\$ 14,120
5232006	Postage	\$ 1,506	\$ 2,000	\$ 1,500
5233001	Advertising	\$ 6,296	\$ 7,000	\$ 11,000
5234001	Printing and Binding	\$ 2,265	\$ 2,500	\$ 2,500
5235001	Travel	\$ 29,137	\$ 30,000	\$ 33,000
5236001	Dues and Fees	\$ 19,834	\$ 9,665	\$ 13,660
5236101	MDT Technology Fee	\$ -	\$ -	\$ -
5237001	Education and Training	\$ 31,259	\$ 35,000	\$ 38,500
5238501	Contract Labor/Services	\$ -	\$ -	\$ -
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 157,047</i>	<i>\$ 157,475</i>	<i>\$ 177,790</i>
	TOTAL PURCHASED SERVICES	\$ 392,870	\$ 520,640	\$ 566,150
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 19,433	\$ 14,750	\$ 15,000
5311005	Uniforms and Turnout Gear	\$ 16,657	\$ 21,950	\$ 42,950
5311007	CID Supplies	\$ -	\$ 500	\$ 250
5311014	Ammunition & Taser Supply	\$ 50,279	\$ 40,000	\$ 57,500
5312300	Electricity	\$ 74,367	\$ 82,000	\$ 75,000

FUND 100 - GENERAL FUND**DEPT - 3210 - POLICE ADMINISTRATION**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
5312700	Gasoline/Diesel/CNG	\$ 5,660	\$ 9,200	\$ 11,000
5312800	Stormwater	\$ 1,520	\$ 1,520	\$ 1,520
5313001	Provisions	\$ 1,771	\$ 5,000	\$ 4,000
5314001	Books and Periodicals	\$ 1,008	\$ 1,200	\$ 1,200
5316001	Small Tools and Equipment	\$ 16,221	\$ 17,600	\$ 42,000
	TOTAL SUPPLIES	\$ 186,917	\$ 193,720	\$ 250,420
54	CAPITAL OUTLAY (MINOR)			
5412008	Training Complex-LETC	\$ 3,084	\$ 3,000	\$ 3,000
5423001	Furniture and Fixtures	\$ 4,451	\$ 1,500	\$ 1,000
5424001	Computers	\$ -	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 7,534	\$ 4,500	\$ 4,000
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - GIS	\$ 11,720	\$ 12,370	\$ 3,900
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 67,110
5524001	Self-funded Insurance (Medical)	\$ 79,785	\$ 95,260	\$ 92,325
5524002	Life and Disability	\$ 3,150	\$ 3,115	\$ 3,080
5524003	Wellness Program	\$ 495	\$ 495	\$ 1,720
5524004	OPEB	\$ -	\$ 4,550	\$ 4,550
	TOTAL INTERFUND/INTERDEPT.	\$ 95,150	\$ 115,790	\$ 172,685
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 1,930	\$ 1,500	\$ 1,500
5734007	C.O.P	\$ 9,298	\$ 8,000	\$ 8,000
	TOTAL OTHER COSTS	\$ 11,229	\$ 9,500	\$ 9,500
	TOTAL EXPENDITURES	\$ 1,322,162	\$ 1,557,355	\$ 1,746,560

FUND - 100**DEPT - 3215 - POLICE DEPT. OPERATIONS**

The Police Department Operations Bureau funds the Detective Section, Impact Team, Evidence Custodian/Crime Scene Technician, Dispatch Section and Records Section. This Bureau was formerly comprised of the Investigations Bureau and parts of the Support Services Bureau. These were merged during FY 2018.

**STATEMENT OF SERVICE**

The Operations Bureau is comprised of the Detective Section, Impact Team, Evidence Custodian/Crime Scene Technician, Dispatch Section and Records Section. The Detective Section is responsible for in-depth investigation of crimes in order to build successful cases for prosecution. The Impact Team has one Sergeant, one K9 Corporal, two K9 Officers and two Advanced Patrol Officers that are assigned to conduct proactive criminal investigations and address quality of life issues throughout the community. The Evidence Custodian/Crime Scene Technician is a Detective responsible for the management of the evidence room and processing of major crime scenes. The Communications Section is responsible for receiving and dispatching calls for service, as well as keeping track of officer locations and activities throughout their shift. The Records Section is responsible for records retention, records processing and records requests as well as front counter reception.

	GOALS	FY 2022 STATUS	FY 2023 PROJECTED
FY 2023			
	1. Decrease the number of violent crimes through proactive patrol techniques, investigation and effective prosecution.	In progress	Ongoing
	2. Integrate Fire Dispatch into the existing dispatch center and remove those duties from Bulloch County 911.	In progress	Ongoing
	3. Increase training opportunities for all bureau personnel.	In progress	Ongoing
	4. Improve the quality of life for the community through proactive investigation of gang, narcotic and violent crimes.	In progress	Ongoing
	5. Fulfill all open records and discovery requests.	Completed	Ongoing

OBJECTIVES FOR FISCAL YEAR 2023

1. Utilize Impact Team to increase investigations related to drugs, firearms, and gang-activity.
2. Provide additional training and support to all Operations Bureau Personnel.
3. Provide professional dispatch and communication services for SPD and SFD.
4. Utilize Detective Section to increase clearances on violent and gun-related crimes.
5. Fulfill 100% of the open records and discovery requests in the time frame allowed in Georgia Statutes.

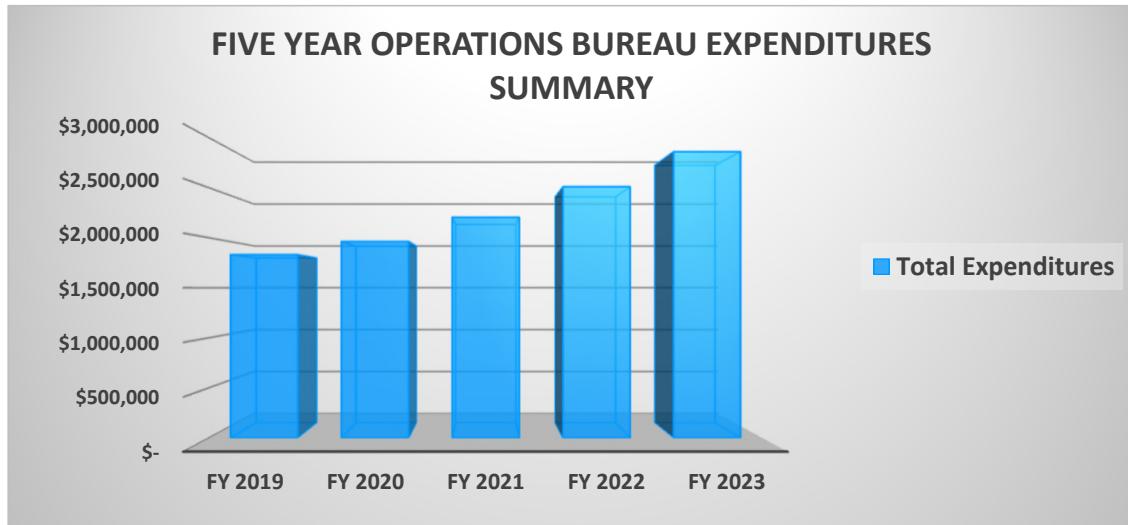
PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Cases forwarded to Operations Bureau	1,293	1,177	1,249	1,300	1,300
Cases cleared	861	753	852	900	900
UCR Part 1 Violent Crimes	120	112	65	70	70
UCR Part 1 Property Crimes	959	860	507	550	550
Open Records and discovery requests	317	360	400	400	400

Swapped to NIBRS

EXPENDITURES SUMMARY POLICE OPERATIONS BUREAU 3215

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Personal Services/Benefits	\$ 1,306,004	\$ 1,483,557	\$ 1,705,491	\$ 1,973,597	\$ 2,265,273	14.78%
Purchase/Contract Services	\$ 188,787	\$ 142,897	\$ 160,334	\$ 161,165	\$ 178,615	10.83%
Supplies	\$ 48,656	\$ 64,688	\$ 60,813	\$ 65,685	\$ 63,085	-3.96%
Capital Outlay (Minor)	\$ -	\$ 337	\$ 67	\$ 500	\$ -	-100.00%
Interfund Dept. Charges	\$ 287,835	\$ 269,629	\$ 276,624	\$ 307,965	\$ 352,159	14.35%
Other Costs	\$ 72	\$ 1,615	\$ 1,433	\$ 500	\$ 500	0.00%
Total Expenditures	\$ 1,831,354	\$ 1,962,723	\$ 2,204,761	\$ 2,509,412	\$ 2,859,632	13.96%



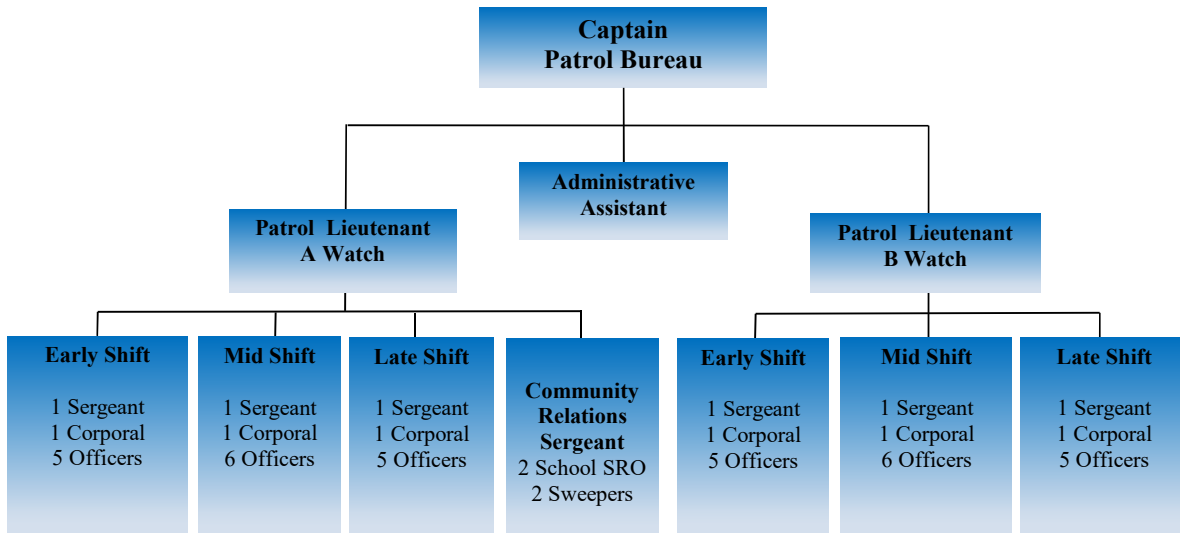
FUND 100 - GENERAL FUND

DEPT 3215 - POLICE OPERATIONS BUREAU

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 1,283,903	\$ 1,566,599	\$ 1,764,706
5113001	Overtime	\$ 131,003	\$ 90,000	\$ 114,000
5114001	Extra Duty Pay	\$ 28,557	\$ 30,000	\$ 25,000
5115001	Shift Differential	\$ -	\$ -	\$ -
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 1,443,462</i>	<i>\$ 1,686,599</i>	<i>\$ 1,903,706</i>
5122001	Social Security (FICA) Contributions	\$ 101,487	\$ 126,730	\$ 143,721
5124001	Retirement Contributions	\$ 131,292	\$ 132,528	\$ 187,871
5127001	Workers Compensation	\$ 28,820	\$ 27,740	\$ 29,975
5129002	Employee Drug Screening Tests	\$ 430	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	<i>\$ 262,029</i>	<i>\$ 286,998</i>	<i>\$ 361,567</i>
	TOTAL PERSONAL SERVICES	\$ 1,705,491	\$ 1,973,597	\$ 2,265,273
52	PURCHASE/CONTRACT SERVICES			
5212100	Interpreter	\$ -	\$ 1,200	\$ 100
5222001	Rep. and Maint. (Equipment)	\$ 10	\$ -	\$ -
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 16,398	\$ 10,000	\$ 15,000
5222003	Rep. and Maint. (Labor)	\$ 11,623	\$ 12,000	\$ 15,000
5222005	Rep. and Maint. (Office Equipment)	\$ 1,428	\$ 2,500	\$ 2,500
5222102	Software Support	\$ 10,702	\$ 13,000	\$ 13,000
5222103	Rep. and Maint. Computers	\$ 62,310	\$ 64,750	\$ 76,670
	<i>Sub-total: Property Services</i>	<i>\$ 102,471</i>	<i>\$ 102,250</i>	<i>\$ 122,170</i>
5231001	Insurance, Other than Benefits	\$ 30,552	\$ 33,865	\$ 39,645
5232001	Communication Devices/Service	\$ 23,406	\$ 22,800	\$ 14,550
5234001	Advertising	\$ 30	\$ -	\$ -
5236001	Dues and Fees	\$ 1,474	\$ 2,250	\$ 2,250
5237001	Education and Training	\$ 2,401	\$ -	\$ -
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 57,863</i>	<i>\$ 58,915</i>	<i>\$ 56,445</i>
	TOTAL PURCHASED SERVICES	\$ 160,334	\$ 161,165	\$ 178,615
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 837	\$ 1,400	\$ 1,000
5311002	Parts and Materials (K-9)	\$ 904	\$ 1,100	\$ 900
5311003	Chemicals (K-9 Medical)	\$ 4,215	\$ 5,500	\$ 5,500
5311005	Uniforms and Turnout Gear	\$ 12,826	\$ 14,000	\$ 15,500
5311007	CID Supplies	\$ 12,480	\$ 11,000	\$ 11,000
5312700	Gasoline/Diesel/CNG	\$ 22,096	\$ 28,000	\$ 25,000
5316001	Small Tools and Equipment	\$ 7,430	\$ 4,185	\$ 4,185
5316006	Cellular Phone Equipment	\$ 26	\$ 500	\$ -
	TOTAL SUPPLIES	\$ 60,813	\$ 65,685	\$ 63,085
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 67	\$ 500	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 67	\$ 500	\$ -

FUND 100 - GENERAL FUND**DEPT 3215 - POLICE OPERATIONS BUREAU**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 268,595	\$ 280,270	\$ 318,008
5524002	Life and Disability	\$ 6,544	\$ 8,660	\$ 8,346
5524003	Wellness Program	\$ 1,485	\$ 1,485	\$ 6,305
5524004	OPEB	\$ -	\$ 17,550	\$ 19,500
	TOTAL INTERFUND/INTERDEPT.	\$ 276,624	\$ 307,965	\$ 352,159
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 1,433	\$ 500	\$ 500
	TOTAL OTHER COSTS	\$ 1,433	\$ 500	\$ 500
	TOTAL EXPENDITURES	\$ 2,204,761	\$ 2,509,412	\$ 2,859,632



STATEMENT OF SERVICE

The Patrol Bureau is the largest and most visible bureau in the police department. The uniformed officers of the patrol bureau are the primary responders to emergency incidents, handle the vast majority of the calls for service, as well as providing preventive patrols and traffic enforcement. This bureau is commanded by a Captain, who is assisted by two lieutenants. The lieutenants each supervise a "watch" which consists of three patrol shifts, each led by a sergeant. Officers work four ten hour shifts each week, and between the six patrol teams, they provide 24 hour a day, seven days a week coverage. The Bureau also has two School Resource Officers (SRO) at Statesboro High School as well as two officer "Sweepers" who supplement the patrol shifts by covering details such as court bailiff, out of town prisoner transports, first appearance hearings and other functions. The SRO's as well as the "Sweeper" officers fall under the direction of the Community Relations Sergeant.

GOALS		FY 2022 STATUS	FY 2023 PROJECTED
FY 2023			
1. Increase the quality of services and public trust through officer development.		Ongoing	Ongoing
2. Foster a culture of proactive community policing.		Ongoing	Ongoing
3. Promote a positive working environment.		Ongoing	Ongoing
4. Encourage officer conduct that reflects the service mentality of the agency.		Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2023

1. Determine officer career goals and work with them to create a path for career advancement.
2. Mentor officers through personal meetings and interactions with supervisors focused on improving officer knowledge and performance.
3. Encourage positive public-police interactions through proactive contacts with citizens not associated with calls for service or
4. Create a culture of proactive policing strategies focused on addressing property and personal crimes in areas most impacted.
5. Introduce a culture of accountability for officers as well as supervisors.

PERFORMANCE MEASURES

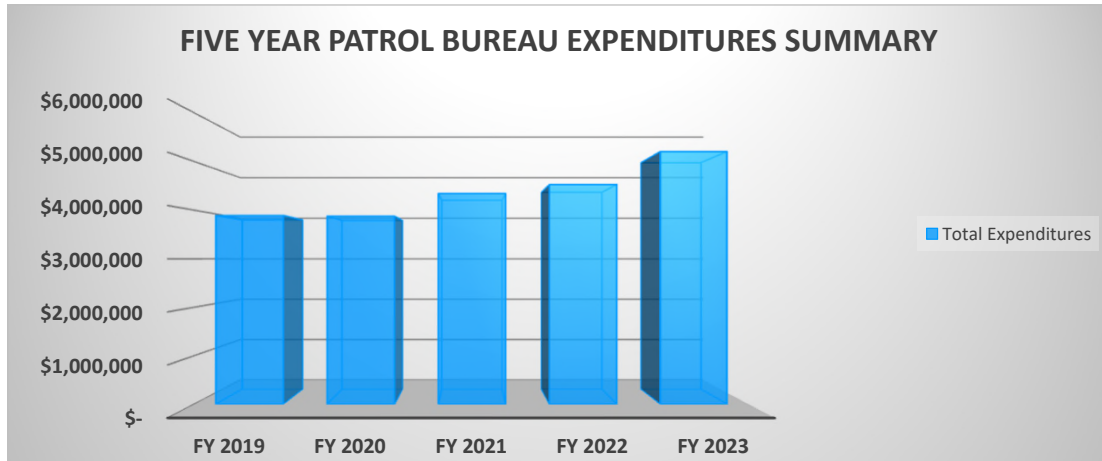
WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Calls for service	50,557	51,873	45,615	46,860	51,546
Traffic Crashes (Does not include worked by GSP)	1,333	1,433	1,987	2,438	2,682
Traffic Crashes with injuries	^331	63	68	82	90
Traffic Crash Fatalities	^0	^0	^0	^0	^0
Traffic Citations Issued	6,175	4,240	4,445	4,506	4,956
Warnings issued	7,128	4,317	4,270	3,582	3,940
DUIs	110	127	122	150	165
Incident reports taken	7,072	6,208	6,714	5,356	5,892
Arrests	1,983	1,180	1,201	1,400	1,540
Field Interviews	1,649	1,018	861	894	983
Gallons of gasoline used	75,205	74,131	60,627	65,000	71,500
Funeral escorts	161	50	5	6	5
Alarm calls	1,905	1,489	1,586	1,968	2,164

* MDS / Sungard reporting difference

^ Does not include accidents with injuries worked by GSP

EXPENDITURES SUMMARY POLICE PATROL BUREAU 3223

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Personal Services/Benefits	\$ 2,716,314	\$ 2,722,015	\$ 3,214,130	\$ 3,289,435	\$ 3,813,211	15.92%
Purchase/Contract Services	\$ 531,494	\$ 516,658	\$ 458,852	\$ 435,185	\$ 498,870	14.63%
Supplies	\$ 210,141	\$ 189,461	\$ 194,314	\$ 223,500	\$ 283,500	26.85%
Capital Outlay (Minor)	\$ 119	\$ 12,985	\$ 4,239	\$ -	\$ -	0.00%
Interfund Dept. Charges	\$ 432,902	\$ 435,499	\$ 471,060	\$ 576,860	\$ 606,221	5.09%
Other Costs	\$ (111)	\$ 837	\$ 26	\$ -	\$ -	0.00%
Total Expenditures	\$ 3,890,859	\$ 3,877,455	\$ 4,342,622	\$ 4,524,980	\$ 5,201,802	14.96%



FUND 100 - GENERAL FUND

DEPT - 3223 - PATROL BUREAU

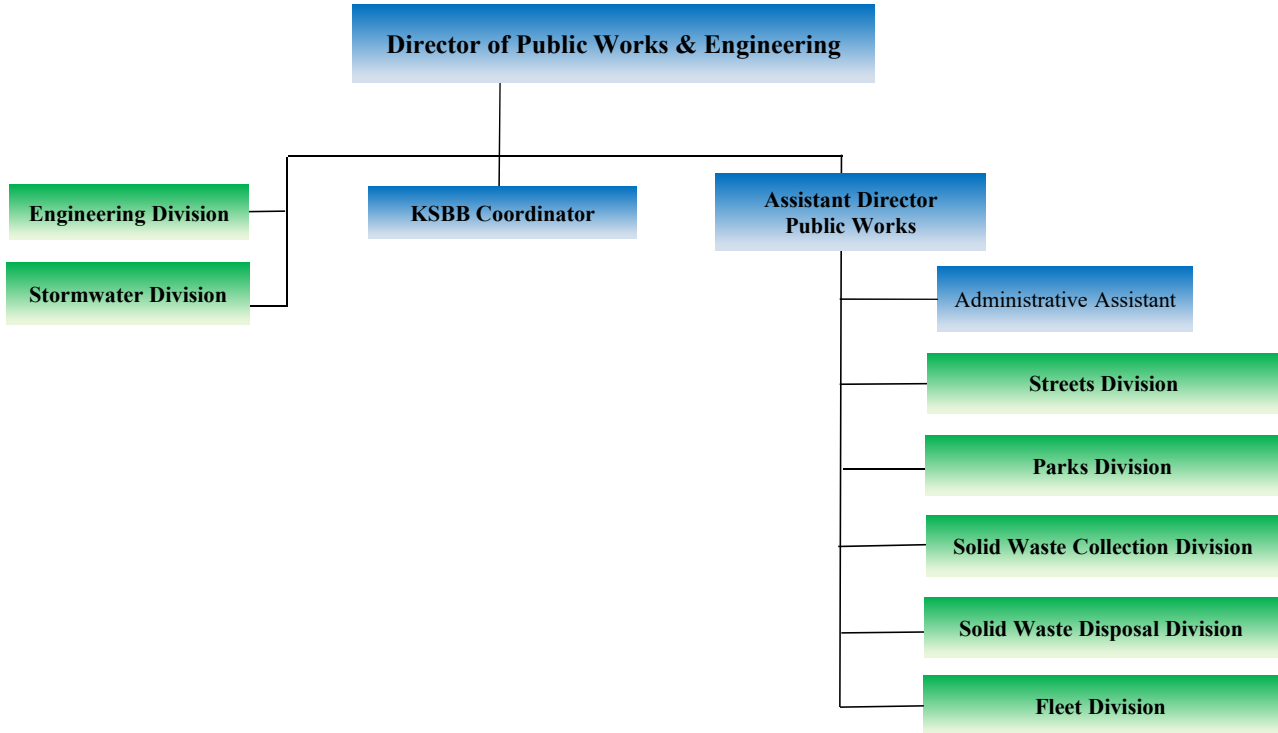
Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 2,436,572	\$ 2,552,105	\$ 2,893,444
5113001	Overtime	\$ 188,324	\$ 154,000	\$ 170,000
5114001	Extra Duty Pay	\$ 62,817	\$ 60,000	\$ 60,000
5115001	Shift Differential	\$ -	\$ -	\$ -
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 2,687,714</i>	<i>\$ 2,766,105</i>	<i>\$ 3,123,444</i>
5122001	Social Security (FICA) Contributions	\$ 191,089	\$ 211,607	\$ 234,353
5124001	Retirement Contributions	\$ 239,441	\$ 221,288	\$ 306,344
5127001	Workers Compensation	\$ 94,001	\$ 90,435	\$ 146,570
5129002	Employee Drug Screening Tests	\$ 1,885	\$ -	\$ 2,500
	<i>Sub-total: Employee Benefits</i>	<i>\$ 526,416</i>	<i>\$ 523,330</i>	<i>\$ 689,767</i>
	TOTAL PERSONAL SERVICES	\$ 3,214,130	\$ 3,289,435	\$ 3,813,211
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 6,114	\$ 10,000	\$ 16,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 91,678	\$ 80,000	\$ 89,000
5222003	Rep. and Maint. (Labor)	\$ 107,428	\$ 100,000	\$ 107,120
5222005	Rep. and Maint. (Office Equipment)	\$ 4,079	\$ 4,000	\$ 4,000
5222102	Software Support	\$ 5,000	\$ 7,000	\$ 6,500
5222103	Rep. and Maint. Computers	\$ 142,995	\$ 125,310	\$ 179,170
5223200	Rentals	\$ 6,034	\$ 8,400	\$ 8,400
	<i>Sub-total: Property Services</i>	<i>\$ 363,329</i>	<i>\$ 334,710</i>	<i>\$ 410,190</i>
5231001	Insurance, Other than Benefits	\$ 70,114	\$ 76,215	\$ 85,750
5232001	Communication Devices/Service	\$ 24,201	\$ 24,260	\$ 2,780
5233001	Advertising	\$ 100	\$ -	\$ -
5236001	Dues and Fees	\$ -	\$ -	\$ 150
5237001	Education and Training	\$ 1,108	\$ -	\$ -
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 95,523</i>	<i>\$ 100,475</i>	<i>\$ 88,680</i>
	TOTAL PURCHASED SERVICES	\$ 458,852	\$ 435,185	\$ 498,870
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 5,090	\$ 8,500	\$ 8,500
5311002	Parts and Materials (K-9)	\$ -	\$ -	\$ -
5311003	Chemicals (K-9 Medical)	\$ -	\$ -	\$ -
5311005	Uniforms and Turnout Gear	\$ 55,135	\$ 50,000	\$ 55,000
5312700	Gasoline/Diesel/CNG	\$ 118,415	\$ 150,000	\$ 180,000
5316001	Small Tools and Equipment	\$ 15,674	\$ 15,000	\$ 40,000
5316006	Cellular Phone Equipment	\$ -	\$ -	\$ -
	TOTAL SUPPLIES	\$ 194,314	\$ 223,500	\$ 283,500
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 4,239	\$ -	\$ -
5424001	Computers	\$ -	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 4,239	\$ -	\$ -

FUND 100 - GENERAL FUND**DEPT - 3223 - PATROL BUREAU**

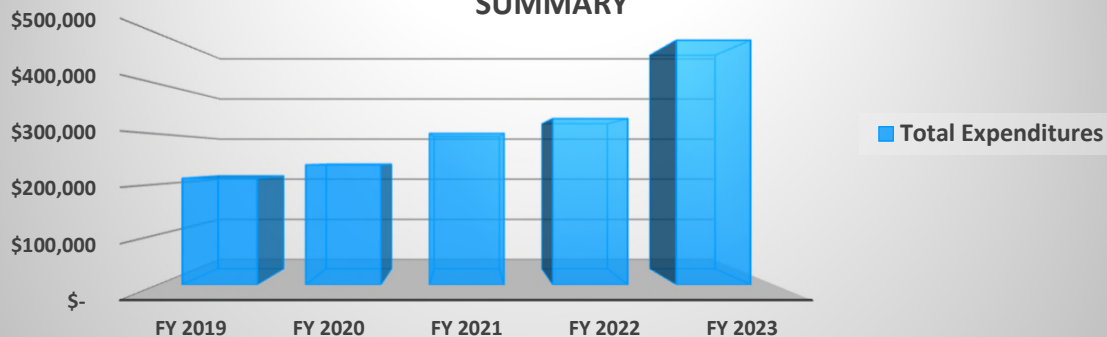
Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 455,545	\$ 527,025	\$ 547,433
5524002	Life and Disability	\$ 12,380	\$ 13,550	\$ 14,748
5524003	Wellness Program	\$ 3,135	\$ 3,135	\$ 10,890
5524004	OPEB	\$ -	\$ 33,150	\$ 33,150
	TOTAL INTERFUND/INTERDEPT.	\$ 471,060	\$ 576,860	\$ 606,221
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 26	\$ -	\$ -
	TOTAL OTHER COSTS	\$ 26	\$ -	\$ -
	TOTAL EXPENDITURES	\$ 4,342,622	\$ 4,524,980	\$ 5,201,802

FUND - 100**DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

The Public Works Administration division includes the Director of the Department of Public Works & Engineering and the Administrative Assistant to the Public Works Division and Keep Statesboro Bulloch Beautiful Coordinator. The Department is made up of the following divisions: Public Works Administration Division, Engineering Division, Stormwater Division, Parks Division, Streets Division, Solid Waste Collection Division, Solid Waste Disposal Division, and Fleet Maintenance Division. The Public Works Administration Division, Engineering Division, Parks Division and Streets Division are primarily funded through the City's General fund. The Stormwater Division, Solid Waste Collection Division, Solid Waste Disposal Division, and Fleet Maintenance Division operate as Enterprise Funds. Capital projects and equipment purchased by the Department are funded by the Capital Improvements Program Fund, Enterprise Funds, SPLOST Funds and TSPLOST Funds.

**EXPENDITURES SUMMARY**

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 154,437	\$ 160,843	\$ 229,585	\$ 234,982	\$ 365,995	55.75%
Purchase/Contract Services	\$ 28,653	\$ 46,855	\$ 19,997	\$ 37,590	\$ 35,350	-5.96%
Supplies	\$ 2,699	\$ 4,195	\$ 12,823	\$ 16,100	\$ 12,800	-20.50%
Capital Outlay	\$ -	\$ 30	\$ -	\$ 500	\$ -	-100.00%
Interfund Dept. Charges	\$ 25,459	\$ 25,455	\$ 38,312	\$ 40,950	\$ 72,310	76.58%
Other Costs	\$ 557	\$ 1,096	\$ 552	\$ 500	\$ 300	-40.00%
Total Expenditures	\$ 211,805	\$ 238,475	\$ 301,268	\$ 330,622	\$ 486,755	47.22%

**FIVE YEAR PUBLIC WORKS ADMINISTRATION EXPENDITURES
SUMMARY**


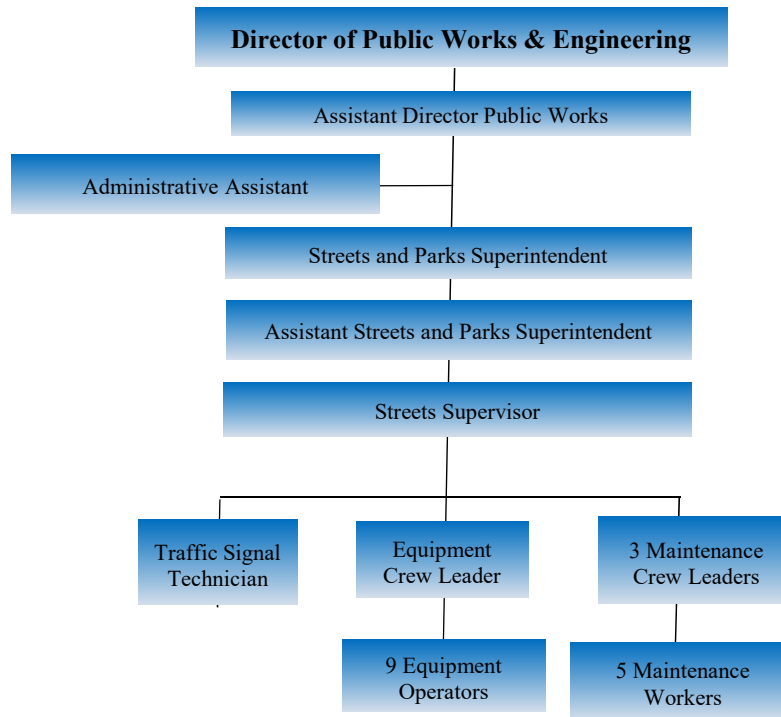
FUND 100 - GENERAL FUND

DEPT - 4100 - PUBLIC WORKS ADMINISTRATION

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 193,150	\$ 198,326	\$ 305,960
5113001	Overtime	\$ 426	\$ 500	\$ 500
	<i>Sub-total: Salaries and Wages</i>	\$ 193,576	\$ 198,826	\$ 306,460
5122001	Social Security (FICA) Contributions	\$ 13,911	\$ 15,210	\$ 23,440
5124001	Retirement Contributions	\$ 16,793	\$ 15,906	\$ 30,650
5127001	Workers Compensation	\$ 5,234	\$ 5,040	\$ 5,445
5129002	Employee Drug Screening Tests	\$ 70	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 36,008	\$ 36,156	\$ 59,535
	TOTAL PERSONAL SERVICES	\$ 229,585	\$ 234,982	\$ 365,995
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ -	\$ 10,200	\$ 2,500
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 625	\$ 1,000	\$ 1,000
5222003	Rep. and Maint. (Labor)	\$ 809	\$ 1,000	\$ 1,500
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 209	\$ 500	\$ 500
5222005	Rep. and Maint. (Office Equipment)	\$ 2,136	\$ 2,350	\$ 2,350
5222102	Software Support	\$ 150	\$ 500	\$ 750
5222103	Rep. and Maint. Computers	\$ 3,690	\$ 5,385	\$ 7,560
	<i>Sub-total: Property Services</i>	\$ 7,618	\$ 20,935	\$ 16,160
5231001	Insurance, Other than Benefits	\$ 3,396	\$ 3,760	\$ 4,450
5232001	Communication Devices/Service	\$ 3,505	\$ 1,645	\$ 2,490
5233001	Advertising	\$ 3,515	\$ 5,000	\$ 4,500
5235001	Travel	\$ 8	\$ 2,500	\$ 2,500
5236001	Dues and Fees	\$ 1,279	\$ 1,000	\$ 2,500
5237001	Education and Training	\$ 675	\$ 750	\$ 2,750
5238501	Contract Labor/Services	\$ -	\$ 2,000	\$ -
	<i>Sub-total: Other Purchased Services</i>	\$ 12,379	\$ 16,655	\$ 19,190
	TOTAL PURCHASED SERVICES	\$ 19,997	\$ 37,590	\$ 35,350
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 6,144	\$ 10,000	\$ 8,500
5311005	Uniforms	\$ 127	\$ 1,200	\$ 800
5312700	Gasoline/Diesel/CNG	\$ 5,506	\$ 1,800	\$ 2,000
5313001	Provisions	\$ 1,046	\$ 2,500	\$ 1,500
5314001	Books and Periodicals	\$ -	\$ 100	\$ -
5316001	Small Tools and Equipment	\$ -	\$ 500	\$ -
	TOTAL SUPPLIES	\$ 12,823	\$ 16,100	\$ 12,800
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture & Fixtures	\$ -	\$ 500	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 500	\$ -

FUND 100 - GENERAL FUND**DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
55	INTERFUND/DEPT. CHARGES			
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 6,285
5524001	Self-funded Insurance (Medical)	\$ 36,965	\$ 37,910	\$ 61,470
5524002	Life and Disability	\$ 1,182	\$ 925	\$ 1,190
5524003	Wellness Program	\$ 165	\$ 165	\$ 765
5524004	OPEB	\$ -	\$ 1,950	\$ 2,600
	TOTAL INTERFUND/INTERDEPT.	\$ 38,312	\$ 40,950	\$ 72,310
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 552	\$ 500	\$ 300
	TOTAL OTHER COSTS	\$ 552	\$ 500	\$ 300
	TOTAL EXPENDITURES	\$ 301,268	\$ 330,622	\$ 486,755



STATEMENT OF SERVICE

The Street Division is responsible for the maintenance of city streets, rights of ways, and easements. The Division performs pothole patching, crack sealing, street striping, repairing of utility cuts, traffic signal maintenance, street sign maintenance, right of way tree maintenance, sidewalk repair, right of way mowing and other related work. Large projects are typically contracted out, as the division is primarily staffed for minor maintenance only. The Division is also tasked with operating the City's mosquito abatement program. The division's operating budget is within the General Fund. Capital projects are in the CIP Fund, SPLOST and TSPLOST Funds.

	GOALS	FY 2022 STATUS	FY 2023 PROJECTED
FY 2023			
	1. Maintain the public rights of ways and drainage systems for compliance with standards and proper function.	Ongoing	Ongoing
	2. Improve communication with public to improve service delivery and response time.	Ongoing	Ongoing
	3. Update city tree inventory database to identify and mitigate hazardous trees in city rights of ways.	Ongoing	Ongoing
	4. Update city sign inventory database to identify and mitigate substandard and non-retroreflective signs in city rights of ways.	Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2023

1. Prioritize repairs and maintenance to promptly correct known safety hazards and identify potential safety hazards.
2. Improve the quality of work to ensure repairs are completed promptly and efficiently.
3. Improve Public Works webpages and explore additional forms of communication to provide public with a resource to report street and drainage deficiencies and track complaints received.
4. Utilize the work order system to evaluate all complaints the same day received, perform timely corrective action, and provide prompt response to the complainant.
5. Assist the City Engineer in identifying streets needing resurfacing, restriping or major improvement.
6. Assist the needs of other city departments as requested to maintain fiscal responsibility for the City.

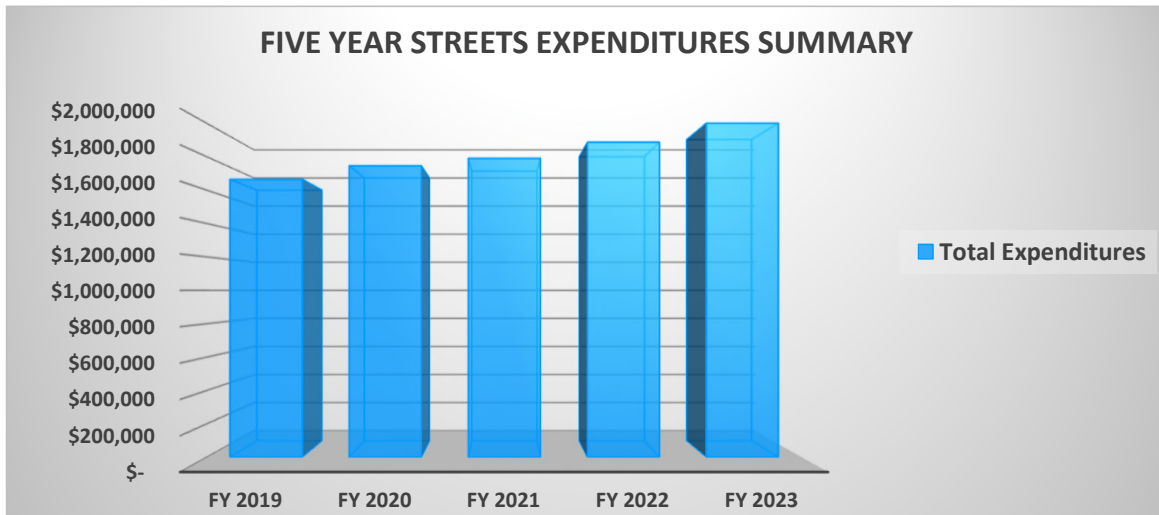
PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Potholes repaired	645	1050	950	1100	1150
Utility cuts repaired	84	66	90	90	100
Street signs repaired (City R/W)	1123	2170	1600	2000	2100
Street signs repaired (State R/W)	81	65	85	80	80
Traffic signals repaired (City R/W)	30	36	45	45	45
Traffic signals repaired (State R/W)	21	22	30	25	25
Hazardous tree removed	10	13	20	15	25
Trees on right of way pruned	348	204	400	375	400
PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Special events traffic control	19	7	20	15	20
Emergency call-ins	48	56	45	60	60

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 737,451	\$ 813,931	\$ 865,923	\$ 932,458	\$ 1,031,125	10.58%
Purchase/Contract Services	\$ 131,188	\$ 126,862	\$ 139,411	\$ 149,545	\$ 137,070	-8.34%
Supplies	\$ 595,491	\$ 590,008	\$ 577,197	\$ 580,750	\$ 657,650	13.24%
Capital Outlay (Minor)	\$ 1,350	\$ 5,124	\$ 6,449	\$ 14,500	\$ 25,000	72.41%
Interfund Dept. Charges	\$ 198,853	\$ 205,485	\$ 199,600	\$ 206,675	\$ 233,840	13.14%
Other Costs	\$ 254	\$ 4,258	\$ 1,212	\$ 2,500	\$ 3,000	20.00%
Total Expenditures	\$ 1,664,587	\$ 1,745,668	\$ 1,789,792	\$ 1,886,428	\$ 2,087,685	10.67%

FIVE YEAR STREETS EXPENDITURES SUMMARY

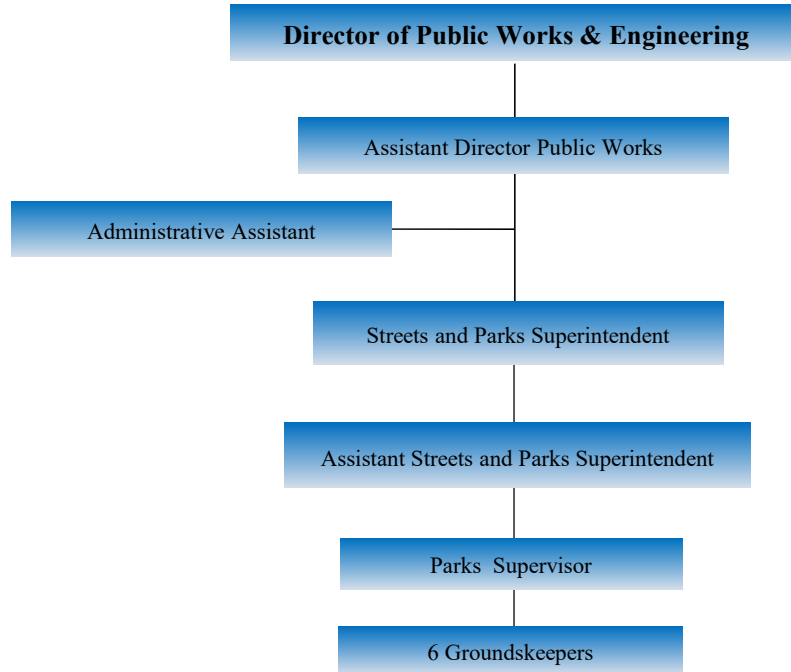


FUND 100 - GENERAL FUND
DEPT - 4200 - STREETS

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 678,048	\$ 743,469	\$ 805,210
5113001	Overtime	\$ 24,147	\$ 24,000	\$ 30,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 702,195</i>	<i>\$ 767,469</i>	<i>\$ 835,210</i>
5122001	Social Security (FICA) Contributions	\$ 48,354	\$ 58,711	\$ 63,895
5124001	Retirement Contributions	\$ 68,266	\$ 61,398	\$ 83,525
5127001	Workers Compensation	\$ 46,703	\$ 44,880	\$ 48,495
5129002	Employee Drug Screening Tests	\$ 405	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	<i>\$ 163,728</i>	<i>\$ 164,989</i>	<i>\$ 195,915</i>
	TOTAL PERSONAL SERVICES	\$ 865,923	\$ 932,458	\$ 1,031,125
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 14,040	\$ 21,000	\$ 18,500
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 18,678	\$ 20,000	\$ 18,000
5222003	Rep. and Maint. (Labor)	\$ 44,406	\$ 42,000	\$ 30,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 779	\$ 1,000	\$ 2,000
5222005	Rep. and Maint. (Office Equipment)	\$ 2,136	\$ -	\$ -
5222103	Rep. and Maint. Computers	\$ 10,935	\$ 11,000	\$ 12,000
5223200	Rentals	\$ 228	\$ 1,500	\$ 1,500
	<i>Sub-total: Property Services</i>	<i>\$ 91,201</i>	<i>\$ 96,500</i>	<i>\$ 82,000</i>
5231001	Insurance, Other than Benefits	\$ 32,287	\$ 34,890	\$ 38,795
5232001	Communication Devices/Service	\$ 9,106	\$ 8,905	\$ 4,525
5233001	Advertising	\$ 186	\$ -	\$ -
5235001	Travel	\$ -	\$ 2,000	\$ 2,000
5236001	Dues and Fees	\$ 360	\$ 1,250	\$ 1,250
5237001	Education and Training	\$ 1,446	\$ 1,500	\$ 2,000
5238501	Contract Services	\$ 3,600	\$ 3,000	\$ 5,000
5239001	Erosion Control (EPD)	\$ 1,224	\$ 1,500	\$ 1,500
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 48,209</i>	<i>\$ 53,045</i>	<i>\$ 55,070</i>
	TOTAL PURCHASED SERVICES	\$ 139,411	\$ 149,545	\$ 137,070
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 21,707	\$ 21,500	\$ 23,000
5311002	Parts and Materials	\$ 10,600	\$ 7,000	\$ 8,000
5311003	Chemicals	\$ 5,918	\$ 7,500	\$ 8,500
5311005	Uniforms	\$ 6,273	\$ 9,000	\$ 9,000
5311101	Street Paint/Traffic Marking Supplies	\$ 6,935	\$ -	\$ -
5311102	Asphalt	\$ 10,928	\$ -	\$ -
5311103	Signs	\$ 14,004	\$ -	\$ -
5312300	Electricity	\$ 2,013	\$ 3,500	\$ 2,500
5312302	Electricity - Street and Traffic Lights	\$ 460,856	\$ 475,000	\$ 550,000
5312400	Bottled Gas	\$ 467	\$ 250	\$ 600
5312700	Gasoline/Diesel/CNG	\$ 31,966	\$ 49,000	\$ 49,000
5314001	Books and Periodicals	\$ -	\$ -	\$ 50
5316001	Small Tools and Equipment	\$ 5,530	\$ 8,000	\$ 7,000
	TOTAL SUPPLIES	\$ 577,197	\$ 580,750	\$ 657,650

FUND 100 - GENERAL FUND**DEPT - 4200 - STREETS**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	\$ 6,449	\$ 14,500	\$ 25,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 6,449	\$ 14,500	\$ 25,000
55	INTERFUND/DEPT. CHARGES			
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 12,265
5524001	Self-funded Insurance (Medical)	\$ 194,665	\$ 186,770	\$ 198,510
5524002	Life and Disability	\$ 3,725	\$ 4,395	\$ 4,370
5524003	Wellness Program	\$ 1,210	\$ 1,210	\$ 4,395
5524004	OPEB	\$ -	\$ 14,300	\$ 14,300
	TOTAL INTERFUND/INTERDEPT.	\$ 199,600	\$ 206,675	\$ 233,840
57	OTHER COSTS			
5733000	Solid Waste Disposal	\$ 1,145	\$ 2,000	\$ 2,500
5734001	Miscellaneous Expenses	\$ 66	\$ 500	\$ 500
	TOTAL OTHER COSTS	\$ 1,212	\$ 2,500	\$ 3,000
	TOTAL EXPENDITURES	\$ 1,789,792	\$ 1,886,428	\$ 2,087,685



STATEMENT OF SERVICE

The Parks Division is responsible for maintenance of the Eastside cemetery, McTell Trail, Rev. Julius Abraham Trail, Triangle Park, Renaissance Park, Edgewood Park, Downtown Dog Park, City owned greenspaces, City facility grounds, and trees and other plantings in traffic islands. Cemetery lot sales are handled by the City Engineers' Office. The Parks Division operating budget is within the General Fund. Capital projects are in the CIP Fund and SPLOST Fund.

GOALS	FY 2022 STATUS	FY 2023 PROJECTED
FY 2023		
1. Maintain and improve the Cemetery and various public grounds to enhance the City's appearance and quality of life.	In Progress	Ongoing
2. Provide additional landscape features that promote environmental stewardship.	In Progress	Ongoing

OBJECTIVES FOR FISCAL YEAR 2023

1. Provide seasonal landscaping, pruning, and flower planting per yearly planting schedule.
2. Maintain landscaping in an efficient and effective manner to reduce environmental impacts.
3. Improve landscape irrigation in a manner that fosters water conservation.
4. Explore ways to educate the public regarding best management landscaping practices for environment stewardship.
5. Identify and remove hazardous trees in City Parks & greenspaces and replant with new trees.

PERFORMANCE MEASURES

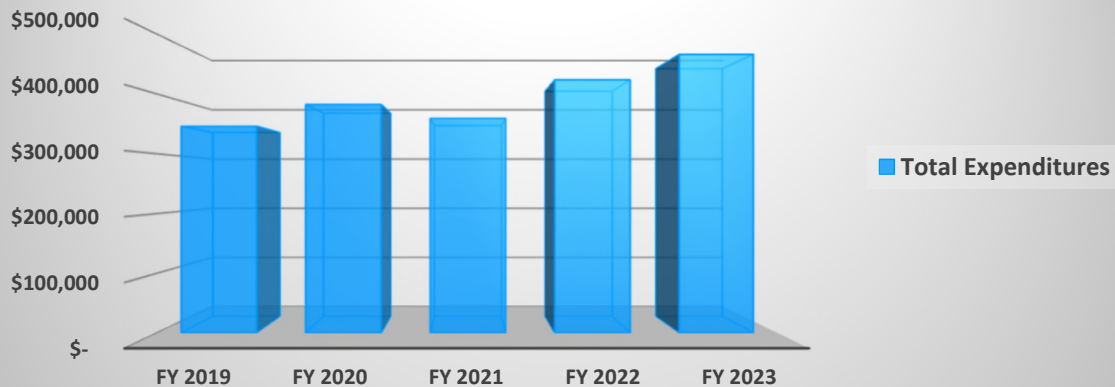
WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Facility grounds maintained	8	8	8	8	9
Facility grounds maintained (acres)	11	11	11	11	11
Parking lots w/landscape maintained	4	5	4	5	5
Parking lots w/landscape maintained (acres)	2.26	2.30	2.26	2.30	230.00
Parks maintained	9	9	9	9	9
Parks maintained (acres)	22.9	22.9	22.9	22.9	22.9
Right of way areas w/landscaping maintained	8	8	8	8	8
Right of way areas w/landscaping maintained (acres)	1	1	1	1	10

Bicycle/pedestrian trails	2	2	2	2	2
Bicycle/pedestrian trails (miles)	1.25	1.25	1.25	1.25	1.25
Cemetery (acres)	41.35	41.35	41.35	41.35	41.35
Number irrigation systems maintained	32	32	32	32	32

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 180,522	\$ 224,975	\$ 184,770	\$ 270,834	\$ 296,340	9.42%
Purchase/Contract Services	\$ 45,850	\$ 29,973	\$ 48,907	\$ 30,950	\$ 37,390	20.81%
Supplies	\$ 68,167	\$ 80,557	\$ 60,036	\$ 67,700	\$ 67,650	-0.07%
Capital Outlay	\$ -	\$ -	\$ 10,261	\$ -	\$ 18,000	0.00%
Interfund Dept. Charges	\$ 51,491	\$ 46,017	\$ 55,022	\$ 53,965	\$ 46,450	-13.93%
Other Costs	\$ -	\$ 662	\$ 66	\$ -	\$ 50	#DIV/0!
Total Expenditures	\$ 346,030	\$ 382,184	\$ 359,061	\$ 423,449	\$ 465,880	10.02%

FIVE YEAR PARKS EXPENDITURES SUMMARY



FUND 100 - GENERAL FUND
DEPT - 6200 - PARKS

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 142,623	\$ 223,797	\$ 237,970
5113001	Overtime	\$ 2,516	\$ 2,000	\$ 5,000
	<i>Sub-total: Salaries and Wages</i>	\$ 145,140	\$ 225,797	\$ 242,970
5122001	Social Security (FICA) Contributions	\$ 10,211	\$ 17,273	\$ 18,585
5124001	Retirement Contributions	\$ 18,986	\$ 18,064	\$ 24,300
5127001	Workers Compensation	\$ 10,078	\$ 9,700	\$ 10,485
5129002	Employee Drug Screening	\$ 355	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 39,630	\$ 45,037	\$ 53,370
	TOTAL PERSONAL SERVICES	\$ 184,770	\$ 270,834	\$ 296,340
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 3,752	\$ 2,500	\$ 3,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 7,581	\$ 3,500	\$ 3,500
5222003	Rep. and Maint. (Labor)	\$ 11,036	\$ 6,000	\$ 6,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 918	\$ 500	\$ 1,600
5222005	Rep. and Maint. (Office Equipment)	\$ 534	\$ 500	\$ 500
5222103	Rep. and Maint. Computers	\$ 1,845	\$ 1,870	\$ 2,035
5223200	Rentals	\$ 1,228	\$ 500	\$ 1,000
	<i>Sub-total: Property Services</i>	\$ 26,895	\$ 15,370	\$ 17,635
5231001	Insurance, Other than Benefits	\$ 9,231	\$ 9,880	\$ 11,085
5232001	Communication Devices/Service	\$ 976	\$ -	\$ 370
5233001	Advertising	\$ 70	\$ -	\$ -
5235001	Travel	\$ -	\$ 1,000	\$ 1,250
5236001	Dues and Fees	\$ -	\$ 400	\$ 400
5237001	Education and Training	\$ -	\$ 800	\$ 1,250
5238501	Contract Labor/Services	\$ 11,735	\$ 3,500	\$ 5,400
	<i>Sub-total: Other Purchased Services</i>	\$ 22,012	\$ 15,580	\$ 19,755
	TOTAL PURCHASED SERVICES	\$ 48,907	\$ 30,950	\$ 37,390
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 15,979	\$ 16,050	\$ 16,000
5311002	Parts and Materials	\$ 3,109	\$ 2,500	\$ 2,500
5311003	Chemicals	\$ 3,516	\$ 4,000	\$ 4,000
5311005	Uniforms	\$ 2,537	\$ 3,500	\$ 4,000
5311008	General S and M (Tree Board)	\$ 7,250	\$ 9,000	\$ 9,000
5312300	Electricity	\$ 11,518	\$ 10,000	\$ 11,500
5312700	Gasoline/Diesel/CNG	\$ 7,086	\$ 13,000	\$ 11,000
5312800	Stormwater	\$ 6,600	\$ 6,600	\$ 6,600
5314001	Books and Periodicals	\$ -	\$ 50	\$ 50
5316001	Small Tools and Equipment	\$ 2,440	\$ 3,000	\$ 3,000
	TOTAL SUPPLIES	\$ 60,036	\$ 67,700	\$ 67,650

FUND 100 - GENERAL FUND**DEPT - 6200 - PARKS**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
54	CAPITAL OUTLAY (MINOR)			
5424001	Computers	\$ 1,600	\$ -	\$ -
5425001	Other Equipment	\$ 8,661	\$ -	\$ 18,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 10,261	\$ -	\$ 18,000
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 53,895	\$ 47,845	\$ 40,015
5524002	Life and Disability	\$ 742	\$ 1,185	\$ 1,200
5524003	Wellness Program	\$ 385	\$ 385	\$ 1,335
5524004	OPEB	\$ -	\$ 4,550	\$ 3,900
	TOTAL INTERFUND/INTERDEPT.	\$ 55,022	\$ 53,965	\$ 46,450
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 66	\$ -	\$ 50
	TOTAL OTHER COSTS	\$ 66	\$ -	\$ 50
	TOTAL OPERATING EXPENSES	\$ 359,061	\$ 423,449	\$ 465,880

Director of Planning and Development

Administrative Assistant

Building Official

Building Inspector

STATEMENT OF SERVICE

The Inspections Division is responsible for performing building, plumbing, electrical, HVAC, and ADA inspections on all residential and commercial and industrial construction within the City to ensure they are in compliance with applicable building codes. The division also assists the Director of Planning and Development in ensuring that buildings meet the applicable Zoning Ordinance provisions, such as front, side and rear setbacks, driveway aprons, and adequate parking.

	GOALS	FY 2022 STATUS	FY 2023 PROJECTED
FY 2022			
1. Properly maintain the Local Building Code Board of Appeals.		On-going	On-going
2. Attend at least 4 Home Builder Association Meetings.		On-going	On-going
3. Present code updates to Home Builders Association.		On-going	On-going
4. Building Official or Building Inspector become certified in at least one new area.		On-going	On-going
FY 2023			
1. Building Official or Inspector to attend annual BOAG conference.		On-going	On-going

OBJECTIVES FOR FISCAL YEAR 2023

1. Continue improving/updating inspection process.
2. Explore public education and outreach opportunities.
3. Utilize new permitting software.
4. Continue maintenance on City Hall, Joe Brannen Hall, Averitt Arts Center, Municipal Court/IT Bldg., Police Station and Public Works.
5. Ensure that residential and commercial projects are in compliance with applicable building, plumbing, electrical and mechanical codes.

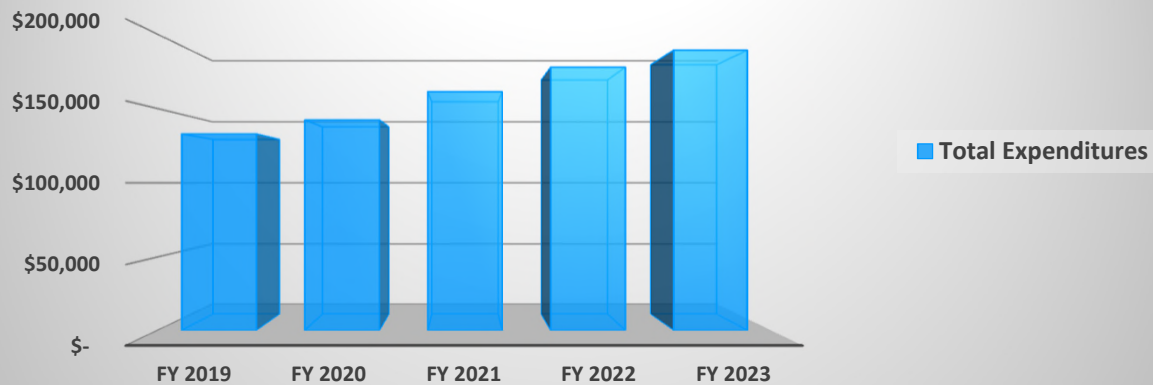
WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Number of plumbing permits issued	87	69	70	70	75
Dollar value of plumbing permits issued	\$ 6,273	\$ 5,514	\$ 6,200	\$ 6,200	\$ 6,400
Number of electrical permits issued	94	158	100	100	110
Dollar value of electrical permits issued	\$ 13,958	\$ 8,505	\$ 8,000	\$ 8,000	\$ 8,300
Number of mechanical permits issued	85	89	80	80	85
Dollar value of mechanical permits issued	\$ 3,663	\$ 3,312	\$ 3,200	\$ 3,200	\$ 3,400
Number of plumbing inspections performed*	253	270	150	150	160
Dollar value of plumbing inspections performed*	\$ 8,855	\$ 9,450	\$ 5,250	\$ 5,250	\$ 5,500
Number of electrical inspections performed*	309	376	300	300	320
Dollar value of electrical inspections performed*	\$ 10,815	\$ 13,160	\$ 10,500	\$ 10,500	\$ 11,500
Number of mechanical inspections performed*	245	242	250	250	260
Dollar value of mechanical inspections performed*	\$ 8,575	\$ 8,470	\$ 8,750	\$ 8,750	\$ 8,900

Number of building inspections performed*	441	429	350	350	360
Dollar value of building inspections performed*	\$ 15,435	\$ 15,015	\$ 12,250	\$ 12,250	\$ 12,500
Number of total inspections performed*	1,248	1,317	1,050	1,050	1,100
Dollar value of total inspections performed*	\$ 43,680	\$ 46,096	\$ 36,750	\$ 36,750	\$ 38,500
PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Percentage of inspections completed in 24 hours.	100%	100%	100%	100%	100%
Percentage of bldg plans/apps reviewed within 1 wk	99%	99%	99%	99%	99%
Home Builder Association Meetings Attended.	4	4	4	4	2

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Personal Services/Benefits	\$ 100,409	\$ 105,026	\$ 118,202	\$ 122,512	\$ 138,480	13.03%
Purchase/Contract Services	\$ 23,632	\$ 20,965	\$ 15,224	\$ 20,405	\$ 20,735	1.62%
Supplies	\$ 1,767	\$ 2,532	\$ 2,538	\$ 2,600	\$ 3,100	19.23%
Capital Outlay (Minor)	\$ 140	\$ -	\$ -	\$ -	\$ 200	#DIV/0!
Interfund Dept. Charges	\$ 6,431	\$ 12,951	\$ 25,294	\$ 32,315	\$ 26,705	-17.36%
Other Costs	\$ 517	\$ 894	\$ 10	\$ -	\$ 50	#DIV/0!
Total Expenditures	\$ 132,896	\$ 142,368	\$ 161,268	\$ 177,832	\$ 189,270	6.43%

FIVE YEAR INSPECTIONS EXPENDITURES SUMMARY



FUND 100 - GENERAL FUND

DEPT - 7200 - PROTECTIVE INSPECTIONS

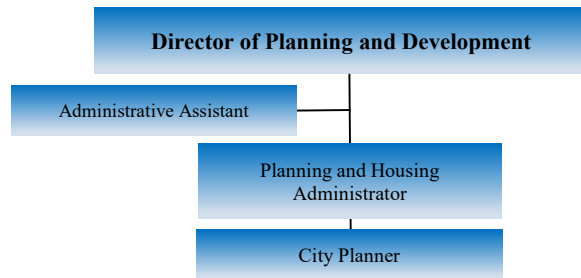
Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 98,798	\$ 102,820	\$ 114,005
5113001	Overtime	\$ 447	\$ 100	\$ 500
	<i>Sub-total: Salaries and Wages</i>	\$ 99,245	\$ 102,920	\$ 114,505
5122001	Social Security (FICA) Contributions	\$ 6,759	\$ 7,873	\$ 8,760
5124001	Retirement Contributions	\$ 8,580	\$ 8,234	\$ 11,450
5127001	Workers Compensation	\$ 3,618	\$ 3,485	\$ 3,765
	<i>Sub-total: Employee Benefits</i>	\$ 18,957	\$ 19,592	\$ 23,975
	TOTAL PERSONAL SERVICES	\$ 118,202	\$ 122,512	\$ 138,480
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	\$ -	\$ -	\$ 1,370
5222001	Rep. and Maint. (Equipment)	\$ 1,912	\$ 5,875	\$ 2,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 393	\$ 600	\$ 300
5222003	Rep. and Maint. (Labor)	\$ 910	\$ 600	\$ 400
5222005	Rep. and Maint. (Office Equipment)	\$ 178	\$ 200	\$ 200
5222103	Rep. and Maint. Computers	\$ 3,690	\$ 3,745	\$ 4,050
	<i>Sub-total: Property Services</i>	\$ 7,083	\$ 11,020	\$ 8,320
5231001	Insurance, Other than Benefits	\$ 3,329	\$ 3,720	\$ 4,255
5232001	Communication Devices/Service	\$ 3,439	\$ 2,915	\$ 3,160
5232006	Postage	\$ -	\$ -	\$ -
5234001	Printing and Binding	\$ -	\$ -	\$ -
5235001	Travel	\$ 426	\$ 1,000	\$ 2,500
5236001	Dues and Fees	\$ 409	\$ 500	\$ 500
5237001	Education and Training	\$ 539	\$ 1,250	\$ 2,000
	<i>Sub-total: Other Purchased Services</i>	\$ 8,142	\$ 9,385	\$ 12,415
	TOTAL PURCHASED SERVICES	\$ 15,224	\$ 20,405	\$ 20,735
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 46	\$ 100	\$ 250
5311005	Uniforms	\$ 864	\$ 500	\$ 500
5312700	Gasoline/Diesel/CNG	\$ 1,628	\$ 1,600	\$ 1,900
5313001	Provisions	\$ -	\$ -	\$ -
5314001	Books and Periodicals	\$ -	\$ 350	\$ 350
5316001	Small Tools and Equipment	\$ -	\$ 50	\$ 100
	TOTAL SUPPLIES	\$ 2,538	\$ 2,600	\$ 3,100
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ -	\$ 200
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ -	\$ 200
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 24,645	\$ 30,355	\$ 24,475
5524002	Life and Disability	\$ 539	\$ 550	\$ 560
5524003	Wellness Program	\$ 110	\$ 110	\$ 370
5524004	OPEB	\$ -	\$ 1,300	\$ 1,300
	TOTAL INTERFUND/INTERDEPT.	\$ 25,294	\$ 32,315	\$ 26,705

FUND 100 - GENERAL FUND**DEPT - 7200 - PROTECTIVE INSPECTIONS**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 10	\$ -	\$ 50
	TOTAL OTHER COSTS	\$ 10	\$ -	\$ 50
	TOTAL EXPENDITURES	\$ 161,268	\$ 177,832	\$ 189,270

FUND - 100**DEPT - 7400 - PLANNING AND DEVELOPMENT**

This division has three (3) primary functions: community and economic development; permitting services; and planning services. The department is staffed by the Director, two City Planners and one Administrative Assistant.

**STATEMENT OF SERVICE**

The Planning & Development division for the City of Statesboro is primarily responsible for all Community and Economic Development functions of the City as well as project management related to building permit applications. The Department is also responsible for all long term planning activities involving the City and Code Compliance Division.

The Economic Development function of the Department concentrates on providing excellent customer service for all economic development projects and land use permits issued within the City's boundaries and for those properties wishing to annex into the City's jurisdiction. Essential tasks of the City Planners include managing land use projects from concept to completion, providing project management services between the customer and the Citywide Development Team, as well as providing one stop permitting services for the customer. Additionally, the team works with sources to provide local economic market data, marketing materials, and additional assistance in attracting, retaining, and growing commercial enterprise within the City. Development Services is committed to working with staff, developers, citizens, and economic development professionals to ensure that the City of Statesboro is an excellent place to do business! This team also reviews, issues permits and approvals independent of building permit projects. We work with other City Departments in the review of permits and license applications. We serve as the staff liaison with other community partners important to local economic development, including the Chamber of Commerce, Georgia Southern University, East Georgia State College, the Bulloch County Development Authority, the Downtown Statesboro Development Authority, the Statesboro/Bulloch County Convention and Visitor's Bureau, and the Statesboro Planning Commission.

The Community Development function of the Department provides services in grant applications, management, and project delivery. Community Development also works to bring additional amenities and quality of life attributes to economic development and planning functions of the Department. Specifically through ordinance and policy recommendations that achieve the vision of the economic development and planning goals of the City of Statesboro.

The Planning function of the Department refers to a variety of short and long range planning, strategic planning activities, and associated implementation services engaged in by the Department. We are charged with ensuring that the City fulfills the requirements of all federal, state, and regional mandates regarding long range planning and implementation. Additionally, we participate in state required development reviews; and participation, review and compliance with all federal, state, and regional plans that impact the City. The Department initiates and participates in a variety of jurisdiction specific planning projects aimed at delivering short and long term strategies and policy recommendations to achieve sustainable and quality growth within Statesboro.

GOALS		FY 2022 STATUS	FY 2023 PROJECTED
FY 2022			
1. Update Comprehensive Plan.		Completed	Completed
2. Update Department website.		Ongoing	Ongoing
3. Continued Community engagement in local economic development associations.		Ongoing	Ongoing
4. Establish Urban Redevelopment Plan.		Completed	Completed
FY 2023			
1. Update Downtown Master Plan.		Completed	Completed
2. Complete Comprehensive Housing Study.		Completed	Completed
3. Revise City's zoning ordinance.		Initiated	Completed
4. Establish Land Bank Authority.		Initiated	Completed
5. Establish Housing Rehab Program.		Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2023

1. To effectively lead teams of city staff, developers, and citizens to produce suggested amendments to the Statesboro Zoning Ordinance and Zoning Map.
2. To continue to develop relationships with development entity partners such as Bulloch County, the DSDA, SCVB, Chamber of Commerce, GSU, OTC, EGSC, Board of Education, and others and to work together toward joint strategic planning and partnerships.

3. Implement Downtown Master Plan.
4. To manage and/or participate in all long term and strategic planning involving or impacting the City of Statesboro: including land use, economic development, infrastructure, and service provision plans and to aid in providing coordinated service delivery; growth; operations, etc.
5. To continue active staff engagement in community organizations especially those related to planning and economic development, such as the Statesboro Homebuilders Association, Habitat for Humanity, the Statesboro Area Apartment Association
6. To continue development of strong and positive working relationships with the development community; and to encourage quality and sustainable growth for the City of Statesboro at its determined standard of development.
7. To provide courteous, timely and accessible customer service to customers and applicants to positively represent the City of Statesboro in economic and community development opportunities, encourage needed development, and provide timely and consistent permitting processes.
8. Provide consistency in interpretation and application of development ordinances and in permitting processes.
9. To manage general economic and community development and engagement activities on behalf of the City of Statesboro.
10. To ensure City compliance with all federal, state, and regional planning activities and mandates.
11. To manage land use development and revise the Statesboro Zoning and Subdivision Ordinances.
12. To continue to monitor current and long term land use and economic development needs; including residential and commercial and identify and recommend appropriate methods of meeting those needs within the City of Statesboro.
13. To participate in the development and/or review of any planning efforts that will impact economic development, and/or land use within the City of Statesboro and it's future growth.
14. To manage building permit projects & the City's "One Stop Shop" permitting activities.
15. To implement the Residential Subdivision Incentive Program.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Number of Right Starts conducted	26	15	8	12	16
Number of Sign Permit Applications reviewed	186	136	87	90	168
Number of Business Licenses reviewed	179	182	180	182	214
Number of Alcohol Licenses reviewed	15	15	5	7	24
Number of Zoning Certifications rendered	28	18	10	12	72
Number of Annexation cases received and processed	1	0	2	2	4
Number of Conditional Use Variance Cases	6	2	2	2	1
Number of Zoning amendment cases rec'd & processed	12	8	16	12	8
Number of Variance cases received and processed	28	32	27	30	34
Number of Admin Variances cases rec'd & processed	0	2	1	2	2
Number of Special Exception cases received & processed	0	4	9	7	8
Number of Subdivision plats reviewed	21	24	9	10	16
Number of Planning Commission Cases heard	49	46	22	32	40
New Residential Construction	144	129	87	110	130
New Commercial Construction	83	7	1	2	18
Number of DEMO permits reviewed	5	12	13	15	32
Number of Water/Sewer Agreements processed	0	0	0	1	0
Number of Solar permits reviewed	0	0	2	1	6
Number of Cell Tower permits reviewed	16	7	3	3	10
Number of water/sewer tap orders generated	115	228	276	280	370
Number of community association meetings attended	18	3	4	4	10
Number of presentations prepared/given	10	4	3	4	10
Exemption to Open Container	4				
Ordinance Text Amendments presented to Council	2	1	2	2	
Number of Food Truck Zoning reviews		0	10	10	
PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Acres of property annexed into City	33.35	0	13	10	
Construction Value of Building Permits Issued	\$ 38,862,100	\$ 25,332,782	\$ 17,508,512	\$ 30,000,000	\$ 44,873,000
City of Statesboro fees collected with Building permits	\$ 648,074	\$ 458,477	\$ 273,195	\$ 600,000	\$ 872,724
Enhancement to total tax base based on value of permits issued	\$ 494,238	\$ 287,071	\$ 500,000	\$ 450,000	\$ 493,850
Enhancement to City of Statesboro tax base based on value of permits	\$ 124,227	\$ 74,053	\$ 130,000	\$ 180,000	\$ 131,186

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Personal Services/Benefits	\$ 230,652	\$ 161,158	\$ 246,537	\$ 265,469	\$ 297,275	11.98%
Purchase/Contract Services	\$ 41,526	\$ 58,464	\$ 71,990	\$ 107,190	\$ 129,510	20.82%
Supplies	\$ 1,909	\$ 3,209	\$ 3,022	\$ 2,500	\$ 2,550	2.00%
Capital Outlay (Minor)	\$ 1,916	\$ 1,769	\$ 962	\$ 500	\$ 18,500	3600.00%
Interfund Dept. Charges	\$ 17,043	\$ 29,478	\$ 36,011	\$ 37,850	\$ 41,385	9.34%
Other Costs	\$ 445	\$ 837	\$ -	\$ -	\$ 300	0.00%
Total Expenditures	\$ 293,491	\$ 254,915	\$ 358,522	\$ 413,509	\$ 489,520	18.38%



FUND 100 - GENERAL FUND

DEPT - 7400 - PLANNING & DEVELOPMENT

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 200,710	\$ 218,655	\$ 241,575
5113001	Overtime	\$ -	\$ -	\$ -
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 200,710</i>	<i>\$ 218,655</i>	<i>\$ 241,575</i>
5122001	Social Security (FICA) Contributions	\$ 14,798	\$ 16,727	\$ 18,480
5124001	Retirement Contributions	\$ 18,372	\$ 17,492	\$ 24,160
5127001	Workers Compensation	\$ 6,853	\$ 6,595	\$ 7,060
5129002	Employee Drug Screening	\$ 35	\$ -	\$ -
5129006	Vehicle Allowance	\$ 5,769	\$ 6,000	\$ 6,000
	<i>Sub-total: Employee Benefits</i>	<i>\$ 45,827</i>	<i>\$ 46,814</i>	<i>\$ 55,700</i>
	TOTAL PERSONAL SERVICES	\$ 246,537	\$ 265,469	\$ 297,275
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ -	\$ -	\$ -
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 935	\$ 500	\$ 400
5222003	Rep. and Maint. (Labor)	\$ 689	\$ 400	\$ 300
5222005	Rep. and Maint. (Office Equipment)	\$ 2,312	\$ 2,100	\$ 2,300
5222102	Software Support	\$ -	\$ -	\$ 22,350
5222103	Rep. and Maint. Computers	\$ 12,910	\$ 11,445	\$ 13,710
	<i>Sub-total: Property Services</i>	<i>\$ 16,845</i>	<i>\$ 14,445</i>	<i>\$ 39,060</i>
5231001	Insurance, Other than Benefits	\$ 5,005	\$ 5,565	\$ 5,845
5232001	Communication Devices/Service	\$ 4,403	\$ 6,330	\$ 5,155
5232006	Postage	\$ 141	\$ 150	\$ 150
5233001	Advertising	\$ 2,019	\$ 2,500	\$ 2,000
5234001	Printing and Binding	\$ 2,922	\$ 1,200	\$ 800
5235001	Travel	\$ 231	\$ 5,000	\$ 6,000
5236001	Dues and Fees	\$ 1,282	\$ 1,000	\$ 1,500
5237001	Education and Training	\$ -	\$ 3,000	\$ 4,000
5238001	Licenses	\$ -	\$ -	\$ -
5238501	Contract Services	\$ 39,141	\$ 68,000	\$ 65,000
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 55,145</i>	<i>\$ 92,745</i>	<i>\$ 90,450</i>
	TOTAL PURCHASED SERVICES	\$ 71,990	\$ 107,190	\$ 129,510
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 974	\$ 1,200	\$ 1,200
5311005	Uniforms	\$ 183	\$ 250	\$ 250
5312700	Gasoline/Diesel/CNG	\$ 99	\$ 150	\$ 200
5313001	Provisions	\$ 1,150	\$ 750	\$ 750
5314001	Books and Periodicals	\$ 162	\$ 100	\$ 100
5316001	Small Tools and Equipment	\$ -	\$ 50	\$ 50
5316003	Computer Accessories	\$ 455	\$ -	\$ -
	TOTAL SUPPLIES	\$ 3,022	\$ 2,500	\$ 2,550
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture & Fixtures	\$ 962	\$ 500	\$ 500

FUND 100 - GENERAL FUND**DEPT - 7400 - PLANNING & DEVELOPMENT**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 962	\$ 500	\$ 18,500
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost for GIS	\$ 4,320	\$ 4,760	\$ 1,500
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 6,245
5524001	Self-funded Insurance (Medical)	\$ 30,495	\$ 29,855	\$ 29,855
5524002	Life and Disability	\$ 976	\$ 1,065	\$ 1,070
5524003	Wellness Program	\$ 220	\$ 220	\$ 765
5524004	OPEB	\$ -	\$ 1,950	\$ 1,950
	TOTAL INTERFUND/INTERDEPT.	\$ 36,011	\$ 37,850	\$ 41,385
57	OTHER COSTS			
5734005	Miscellaneous Expenses	\$ -	\$ -	\$ 300
	TOTAL OTHER COSTS	\$ -	\$ -	\$ 300
	TOTAL EXPENDITURES	\$ 358,522	\$ 413,509	\$ 489,520

FUND - 100**DEPT - 7450 - CODE COMPLIANCE**

The Code Compliance Division of the Planning & Development Department serves an important role in land use, development, and public safety as it works with property owners to maintain and comply with the city's ordinances to ensure that the public's safety, welfare, and health are maintained and that investments in property, development, and growth within the City are protected. Code Compliance officers respond to request for services and complaints of violations as well as conduct pro-active patrols of the city, and self initiate compliance and enforcement actions with a determined focus on violations that jeopardize the health, safety, welfare, or investments of the citizens of Statesboro.

Director of Planning and Development

2 Code Compliance Officers

STATEMENT OF SERVICE

The Code Compliance Division of the Planning & Development Department is dedicated to protecting the public health, safety, welfare, and investment in property through effective code compliance efforts.

GOALS	FY 2022 STATUS	FY 2023 PROJECTED
FY 2022		
1. Utilize new permitting software.	On-going	On-going
2. Target Dilapidated Structures.	On-going	On-going
FY 2023		
1. Target Dilapidated Structures.	On-going	On-going
2. Community Education	On-going	On-going
3. Gradually Roll-Out IPMC Code.	On-going	Completed

OBJECTIVES FOR FISCAL YEAR 2023

1. To provide effective and efficient enforcement of city ordinances regarding the public health, welfare, and safety with a determined focus on health and safety hazards and the removal of dilapidated structures.
2. Proactively and continuously patrol the City for code compliance issues with a determined focus on enforcing matters of significance particularly those impacting public health and safety.
3. To continue to strengthen the implementation of the International Property Maintenance Code (IPMC) regarding dilapidated structures.
4. To treat situations while respecting the specific needs of each issue.
5. To participate in development related reviews for properties seeking City permits or licenses and ensure that those properties are compliant with municipal ordinances prior to issuance of licenses or permits.
6. To effectively lead a Code Task Force - an interdepartmental team of City staff dedicated to respond more effectively to issues such as blight, distressed, damaged, or dilapidated properties, and/or other significant issues whose existence negatively impact property values, discourages private investment, and/or jeopardizes the public health, safety, and welfare of the citizens of Statesboro.
7. To effectively partner with private homeowner neighborhood groups and property managers to assist their efforts in maintaining and strengthening their neighborhoods by providing guidance, enforcing City codes, and partnering with and leading other City departments to assist in these private efforts where appropriate.
8. To present appropriate amendments and additions to City Ordinances for staff and council consideration where such amendment or addition would serve to aid in the protection of the public's safety and health.
9. To continue to improve operational practices for efficient and effective service delivery, both in customer service and intra-departmental coordination and work.
10. To establish a code reporting system that will track cases, track response effectiveness, timeliness, and officer work load.

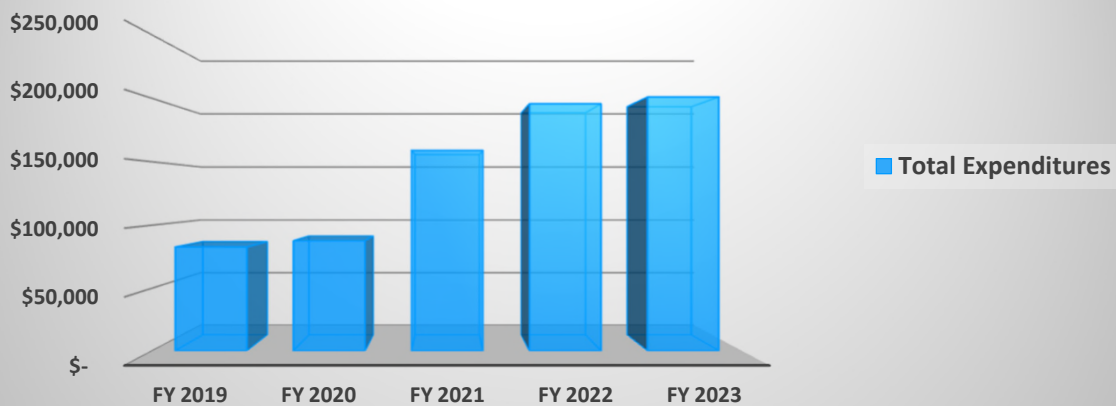
WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Number of request for services received	450	471	550	575	600
Number of dilapidated structures abatement cases worked	0	61	75	85	90
Number of self initiated code cases (includes removal of items from public right of way)	475	598	650	700	725
Education & Listening Sessions hosted or presented by City Code Compliance	1	3	3	2	2
Neighborhood or other organization partnerships formed *	1	2	2	2	2

Notice of violations issued	0	727	800	850	875
Number of citations issued	1	21	28	32	35
Educational Materials produced	0	1	1	2	1
Educational Materials delivered/verbal warnings	200	10	17	20	30
PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Request for services responded to within 48 business hours	100%	100%	100%	100%	100%
Dilapidated structures resolved voluntarily	4	15	20	23	25
Dilapidated structures resolved through court action	0	46	60	60	60
Number of violations voluntarily resolved	100%	85%	85%	90%	90%
Number of properties with violations resolved through court action	1	27	45	50	50
Working without proper permit (includes sign permits, business license, building permits and stop work orders)	20	12	17	20	30

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 34,707	\$ 38,564	\$ 93,193	\$ 95,426	\$ 112,155	17.53%
Purchase/Contract Services	\$ 21,663	\$ 22,423	\$ 37,191	\$ 70,185	\$ 58,655	-16.43%
Supplies	\$ 918	\$ 7,247	\$ 3,475	\$ 4,200	\$ 3,850	-8.33%
Capital Outlay (Minor)	\$ -	\$ 250	\$ -	\$ -	\$ 200	#DIV/0!
Interfund Dept. Charges	\$ 25,023	\$ 18,386	\$ 25,174	\$ 25,890	\$ 26,210	1.24%
Other Costs	\$ 500	\$ 853	\$ 8	\$ -	\$ -	#DIV/0!
Total Expenditures	\$ 82,811	\$ 87,723	\$ 159,042	\$ 195,701	\$ 201,070	2.74%

FIVE YEAR CODE COMPLIANCE EXPENDITURES SUMMARY



FUND 100 - GENERAL FUND

DEPT - 7450 - CODE COMPLIANCE

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 78,197	\$ 80,020	\$ 92,730
5113001	Overtime	\$ -	\$ 50	\$ -
	<i>Sub-total: Salaries and Wages</i>	\$ 78,197	\$ 80,070	\$ 92,730
5122001	Social Security (FICA) Contributions	\$ 5,295	\$ 6,125	\$ 7,095
5124001	Retirement Contributions	\$ 6,767	\$ 6,406	\$ 9,275
5127001	Workers Compensation	\$ 2,935	\$ 2,825	\$ 3,055
	<i>Sub-total: Employee Benefits</i>	\$ 14,996	\$ 15,356	\$ 19,425
	TOTAL PERSONAL SERVICES	\$ 93,193	\$ 95,426	\$ 112,155
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ -	\$ -	\$ 5,000
5222001	Rep. and Maint. (Equipment)	\$ -	\$ 5,875	\$ 1,500
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 262	\$ 800	\$ 800
5222003	Rep. and Maint. (Labor)	\$ 637	\$ 500	\$ 500
5222005	Rep. and Maint. (Office Equipment)	\$ 534	\$ 500	\$ 600
5222103	Rep. and Maint. Computers	\$ 3,690	\$ 3,740	\$ 4,050
	<i>Sub-total: Property Services</i>	\$ 5,123	\$ 11,415	\$ 12,450
5231001	Insurance, Other than Benefits	\$ 2,785	\$ 3,080	\$ 3,455
5232001	Communication Devices/Service	\$ 3,861	\$ 3,390	\$ 3,050
5232006	Postage	\$ -	\$ 50	\$ 50
5233001	Advertising	\$ -	\$ -	\$ 500
5234001	Printing and Binding	\$ -	\$ 50	\$ 50
5235001	Travel	\$ -	\$ 1,000	\$ 1,500
5236001	Dues and Fees	\$ 90	\$ 200	\$ 1,100
5237001	Education and Training	\$ 441	\$ 1,000	\$ 1,500
5238501	Contract Labor/Services	\$ 24,892	\$ 50,000	\$ 35,000
	<i>Sub-total: Other Purchased Services</i>	\$ 32,069	\$ 58,770	\$ 46,205
	TOTAL PURCHASED SERVICES	\$ 37,191	\$ 70,185	\$ 58,655
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 505	\$ 200	\$ 100
5311005	Uniforms	\$ 966	\$ 1,000	\$ 1,000
5312700	Gasoline/Diesel/CNG	\$ 2,004	\$ 2,500	\$ 2,500
5313001	Provisions	\$ -	\$ -	\$ -
5316001	Small Tools & Equipment	\$ -	\$ 500	\$ 250
5316003	Computer Accessories	\$ -	\$ -	\$ -
	TOTAL SUPPLIES	\$ 3,475	\$ 4,200	\$ 3,850
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ -	\$ 200
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ -	\$ 200

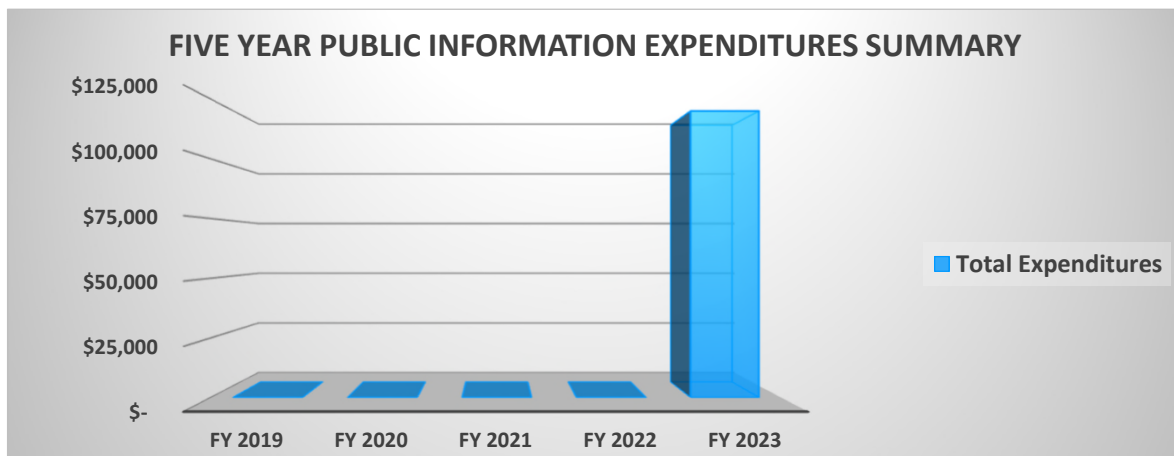
FUND 100 - GENERAL FUND**DEPT - 7450 - CODE COMPLIANCE**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 24,645	\$ 24,060	\$ 24,060
5524002	Life and Disability	\$ 419	\$ 420	\$ 465
5524003	Wellness Program	\$ 110	\$ 110	\$ 385
5524004	OPEB	\$ -	\$ 1,300	\$ 1,300
	TOTAL INTERFUND/INTERDEPT.	\$ 25,174	\$ 25,890	\$ 26,210
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 8	\$ -	\$ -
	TOTAL EXPENDITURES	\$ 159,042	\$ 195,701	\$ 201,070

FUND - 100**DEPT - 7600 - CHILDREN'S ZONE**

This is a new department in FY2023. It is intended to provide, through various partnerships, comprehensive services for youth ranging from birth continuing through the completion of high school. In these zones and into the surrounding county, a vast array of support services will be provided to youth and their families to address a variety of needs that include but are not limited to literacy, academic success, healthcare, food insecurity and mental health support.

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ 70,740	#DIV/0!
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ -	\$ 36,590	#DIV/0!
Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Interfund Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ 12,670	#DIV/0!
Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 120,000	#DIV/0!



FUND 100 - GENERAL FUND

DEPT - 7600 - CHILDREN'S ZONE

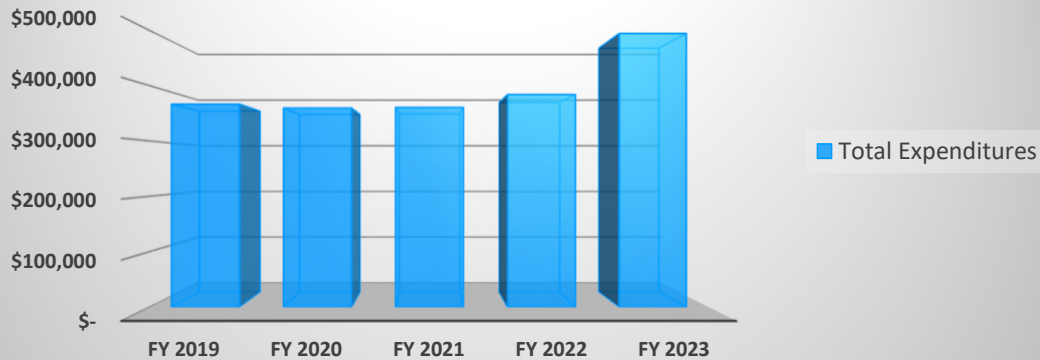
Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ -	\$ -	\$ 60,000
	<i>Sub-total: Salaries and Wages</i>	\$ -	\$ -	\$ 60,000
5122001	Social Security (FICA) Contributions	\$ -	\$ -	\$ 4,590
5124001	Retirement Contributions	\$ -	\$ -	\$ 5,960
5127001	Workers Compensation	\$ -	\$ -	\$ 190
	<i>Sub-total: Employee Benefits</i>	\$ -	\$ -	\$ 10,740
	TOTAL PERSONAL SERVICES	\$ -	\$ -	\$ 70,740
52	PURCHASE/CONTRACT SERVICES			
5222103	Rep. and Maint. Computers	\$ -	\$ -	\$ 2,400
	<i>Sub-total: Property Services</i>	\$ -	\$ -	\$ 2,400
5231001	Insurance, Other than Benefits	\$ -	\$ -	\$ 915
5232001	Communication Devices/Service	\$ -	\$ -	\$ 3,275
5238501	Contract Labor/Services	\$ -	\$ -	\$ 30,000
	<i>Sub-total: Other Purchased Services</i>	\$ -	\$ -	\$ 34,190
	TOTAL PURCHASED SERVICES	\$ -	\$ -	\$ 36,590
54	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ -	\$ -	\$ 11,530
5524002	Life and Disability	\$ -	\$ -	\$ 300
5524003	Wellness Program	\$ -	\$ -	\$ 190
5524004	OPEB	\$ -	\$ -	\$ 650
	TOTAL INTERFUND/INTERDEPT.	\$ -	\$ -	\$ 12,670
	TOTAL EXPENDITURES	\$ -	\$ -	\$ 120,000

FUND - 100**DEPT - OTHER AGENCIES**

The City provides partial funding for several outside agencies. This section of the General Fund finances those appropriations. Among the agencies that receive funding from the City of Statesboro are the Emergency Management Agency, the Boys and Girls Club, the Drug Abuse Council, the Statesboro Arts Council, the Downtown Statesboro Development Authority, and the Ogeechee Railroad for rental of space for downtown parking.

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Purchase/Contract Services	\$ 53,382	\$ 47,918	\$ 48,644	\$ 51,075	\$ 181,470	255.30%
Other Supplies	\$ -	\$ 57	\$ -	\$ -	\$ -	#DIV/0!
Interfund Dept. Charges	\$ 796	\$ 548	\$ 562	\$ 600	\$ 600	0.00%
Other Costs	\$ 312,366	\$ 311,198	\$ 311,574	\$ 332,250	\$ 312,250	-6.02%
Total Expenditures	\$ 366,544	\$ 359,720	\$ 360,780	\$ 383,925	\$ 494,320	28.75%

FIVE YEAR OTHER AGENCIES EXPENDITURES SUMMARY

FUND 100 - GENERAL FUND**DEPT - OTHER AGENCIES**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
52	PURCHASE/CONTRACT SERVICES			
1595-5236001	Dues and Fees - CRC	\$ 36,949	\$ 37,500	\$ 43,470
1595-5236002	Dues and Fees - GMA	\$ 10,216	\$ 10,220	\$ 11,000
6173-5222005	Rep. and Maint. (Office Equipment)	\$ 1,478	\$ 3,355	\$ 2,000
6170-5238502	Contract Serv. - Event Manager	\$ -	\$ -	\$ 50,000
7500-5238502	Contract Serv. - Small Business Recr.	\$ -	\$ -	\$ 75,000
	TOTAL PURCHASED SERVICES	\$ 48,644	\$ 51,075	\$ 181,470
55	INTERFUND/INTERDEPT- CHARGES			
7500-5524002	Life and Disability	\$ 562	\$ 600	\$ 600
	TOTAL INTERFUND/INTERDEPT.	\$ 562	\$ 600	\$ 600
57	OTHER COSTS			
1400-5710103	Payment to Bulloch County	\$ -	\$ 30,000	\$ -
3900-5710002	Emergency Management Agency	\$ 5,000	\$ 5,000	\$ 5,000
3910-5710103	Payment to Bulloch Cty - Animal Control	\$ 64,575	\$ 55,000	\$ 65,000
5100-5710004	Drug Abuse Council	\$ 25,000	\$ 25,000	\$ 25,000
6173-5710106	Arts Center (Operating)	\$ 128,000	\$ 128,000	\$ 128,000
6191-5710201	Boys and Girls Club	\$ 9,000	\$ 9,000	\$ 9,000
7500-5710109	Downtown Development Authority (Operating)	\$ 80,000	\$ 80,000	\$ 80,000
7564-5710102	Parking Lot Rental - Railroad	\$ -	\$ 250	\$ 250
	TOTAL OTHER COSTS	\$ 311,574	\$ 332,250	\$ 312,250
	TOTAL EXPENDITURES	\$ 360,780	\$ 383,925	\$ 494,320

FUND 100 - GENERAL FUND

DEPT - 8000 - DEBT SERVICE

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
NON-OPERATING EXPENDITURES				
5812001	City Hall Lease Principal	\$ 104,000	\$ 110,000	\$ -
5822001	City Hall Lease Interest	\$ 6,816	\$ 2,310	\$ -
5822002	GMA Swap Payments	\$ 99,800	\$ 120,000	\$ 50,000
5822003	GMA Swap Payments	\$ (13,289)	\$ -	\$ -
TOTAL NON-OPERATING EXPENDITURES		\$ 197,327	\$ 232,310	\$ 50,000

FUND 100 - GENERAL FUND**DEPT - 9000 - TRANSFERS OUT**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
	TRANSFERS:			
6110002	Transfer to Health Insurance Fund	\$ 101,745	\$ -	\$ 98,255
6110003	Transfer to Capital Improvements Fund	\$ 138,272	\$ 32,000	\$ 136,500
6110300	Transfer to Statesboro Fire Svc. Fund	\$ 1,444,000	\$ 1,444,000	\$ 1,807,490
6110500	Transfer to Central Service Fund	\$ 71,000	\$ 40,000	\$ 40,000
	TOTAL TRANSFERS	\$ 1,755,017	\$ 1,516,000	\$ 2,082,245

TAB 9

210 Confiscated Assets Fund

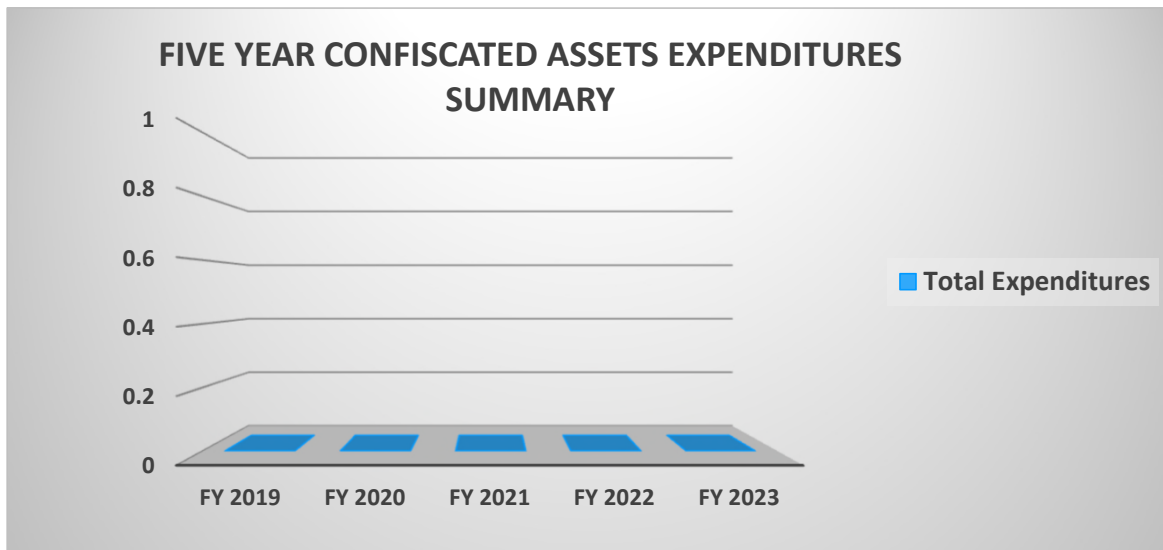
FUND - 210 - CONFISCATED ASSETS FUND**DEPT - 3200**

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%



FUND 210 - CONFISCATED ASSET FUND**DEPT - 3200 - POLICE**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
	OPERATING REVENUES:			
35	FINES AND FORFEITURES			
3513205	Cash Confiscation - Federal	\$ -	\$ 1,000	\$ 100
3513600	Sale of Confiscated Property - State	\$ -	\$ -	\$ -
	TOTAL FINES AND FORFEITURES	\$ -	\$ 1,000	\$ 100
	TOTAL OPERATING REVENUES	\$ -	\$ 1,000	\$ 100
	EXPENDITURES:			
52	PURCHASE/CONTRACT SERVICES			
5237001	Education and Training	\$ -	\$ -	\$ -
	TOTAL PURCHASE/CONTRACT SERVICES	\$ -	\$ -	\$ -
53	SUPPLIES			
5311005	Uniforms	\$ -	\$ -	\$ -
5316001	Small Tools & Equipment	\$ -	\$ -	\$ -
	TOTAL SUPPLIES	\$ -	\$ -	\$ -
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ -	\$ -	\$ -
	TOTAL EXPENDITURES	\$ -	\$ -	\$ -

TAB 10

221 CDBG Housing Fund

FUND - 221 - CDBG FUND**DEPT - 7400 - PLANNING AND DEVELOPMENT**

This fund accounts for the receipt and disbursement of the Community Development Block Grant (CDBG) for the infrastructure, and the Community Housing Improvement Program (CHIP) Grant to build houses, that was awarded to the City to develop Statesboro Pointe Subdivision. This is a 25-lot subdivision that the City created to provide low- and moderate-income citizens the opportunity for homeownership. Currently, the subdivision infrastructure is completely installed and twenty-five houses have been constructed and sold. The original plan was for the City to use the proceeds to construct houses, sell them, and repeat this process until all 25 homes had been built and sold. Then, the CHIP funding would continue as a Revolving Housing Loan Fund to finance additional homes that the City could build on individual lots it had acquired.

The City had experienced difficulty in getting some potential buyers bank-qualified for conventional loans. At the same time, Habitat for Humanity of Bulloch County, Inc. had a waiting list of potential homebuyers, but had difficulty in obtaining reasonably priced building lots. Since Habitat finances its own mortgages at zero interest, the bank qualification process is not an issue for their buyers. The City had 21 remaining lots in Statesboro Pointe, and in late May, 2003, partnered with Habitat; and had the Georgia Department of Community Affairs amend its two grant awards to allow the City to provide these lots as needed to Habitat through the Statesboro—Bulloch County Land Bank Authority at reduced market rates or in some cases, no cost. In addition, DCA authorized the City to loan Habitat up to \$15,000 per house from the CHIP Grant Revolving Loan Fund, to be repaid at no interest as the Habitat mortgage is repaid over 20 years. This has made it less expensive for groups wanting to build a Habitat house as they will have to provide \$15,000 less in upfront money for supplies and materials. This has spurred development of these houses at a faster pace, and has assisted Habitat in getting more volunteers. We believe it is an excellent partnership to address low-income housing in Statesboro.

To date, the City has given the Land Bank Authority three lots at no cost, to be provided to Habitat. In addition, the City has sold twenty-two lots to the Land Bank Authority for \$5,000 each, which in turn were sold to Habitat for the same price. Statesboro Pointe has been built out. It is anticipated that the City and Habitat will partner on still other subdivisions, as the CHIP Grant funds will constitute a Revolving Housing Loan Fund that is replenished monthly as the loans to previous homebuyers are repaid into this CDBG Fund. This fund will be the repository of the Revolving Housing Loan Fund.

The information in this Budget is for informational purposes only. Anyone wishing to participate in this housing program is encouraged to contact Kathy Field, Director of Planning and Development, at 764-0692, or Habitat for Humanity at 489-2076.

FUND 221 - CDBG HOUSING FUND

DEPT - 7400 - PLANNING AND DEVELOPMENT

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
	OPERATING EXPENDITURES:			
52	PURCHASE/CONTRACT SERVICES			
5238501	Contract Labor/Services	\$ 67,344	\$ -	\$ -
	TOTAL PURCHASE/CONTRACT SERVICES	\$ 67,344	\$ -	\$ -
	TOTAL EXPENDITURES	\$ 67,344	\$ -	\$ -

TAB 11

224 U.S. Department of Justice Grant
Fund

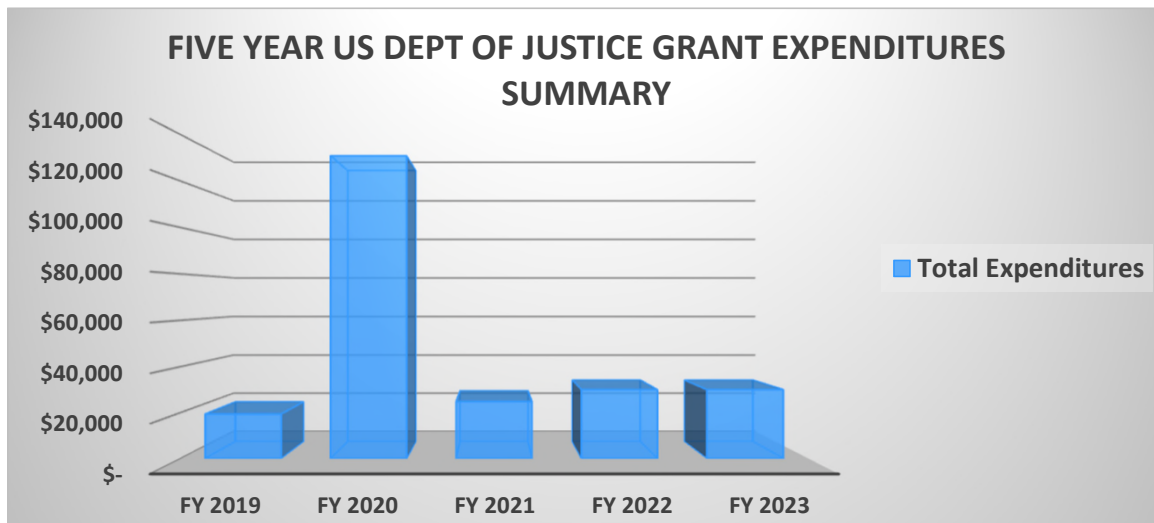
FUND - 224 - US DEPT OF JUSTICE GRANT**DEPT - 3200**

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Purchase/Contract Services	\$ -	\$ -	\$ 3,850	\$ 5,000	\$ 5,000	0.00%
Supplies	\$ 13,112	\$ 90,877	\$ 18,571	\$ 15,000	\$ 15,000	100%
Capital Outlay (Minor)	\$ 6,267	\$ 40,008	\$ 2,385	\$ 10,000	\$ 10,000	100%
Other Costs	\$ -	\$ 2	\$ -	\$ -	\$ -	0.00%
Total Expenditures	\$ 19,379	\$ 130,887	\$ 24,806	\$ 30,000	\$ 30,000	100%



FUND 224 - US DEPT OF JUSTICE GRANT FUND

DEPT - 3200 - POLICE

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
REVENUES:				
3513205	Cash Confiscation	\$ 26,027	\$ 15,000	\$ 15,000
	TOTAL REVENUES	\$ 26,027	\$ 15,000	\$ 15,000
39	OTHER FINANCING SOURCES			
3921001	Sale of Assets	\$ 8,726	\$ -	\$ -
3922011	Transfer From Confiscated Assets Fund	\$ -	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 8,726	\$ -	\$ -
TOTAL REVENUES AND OTHER FINANCING		\$ 34,753	\$ 15,000	\$ 15,000
EXPENDITURES:				
52	PURCHASE/CONTRACT SERVICES			
5237001	Education and Training	\$ 3,850	\$ 5,000	\$ 5,000
	TOTAL PURCHASE SERVICES	\$ 3,850	\$ 5,000	\$ 5,000
53	SUPPLIES			
5311005	Uniforms	\$ -	\$ -	\$ -
5316001	Small Tools & Equipment	\$ 18,571	\$ 15,000	\$ 15,000
	TOTAL SUPPLIES	\$ 18,571	\$ 15,000	\$ 15,000
54	CAPITAL OUTLAY (MINOR)			
5422105	Police Vehicle & Conversion	\$ -	\$ 10,000	\$ 10,000
5424001	Computers	\$ 2,385	\$ -	\$ -
5734001	Miscellaneous Expenses	\$ -	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 2,385	\$ 10,000	\$ 10,000
TOTAL EXPENDITURES		\$ 24,806	\$ 30,000	\$ 30,000

TAB 12

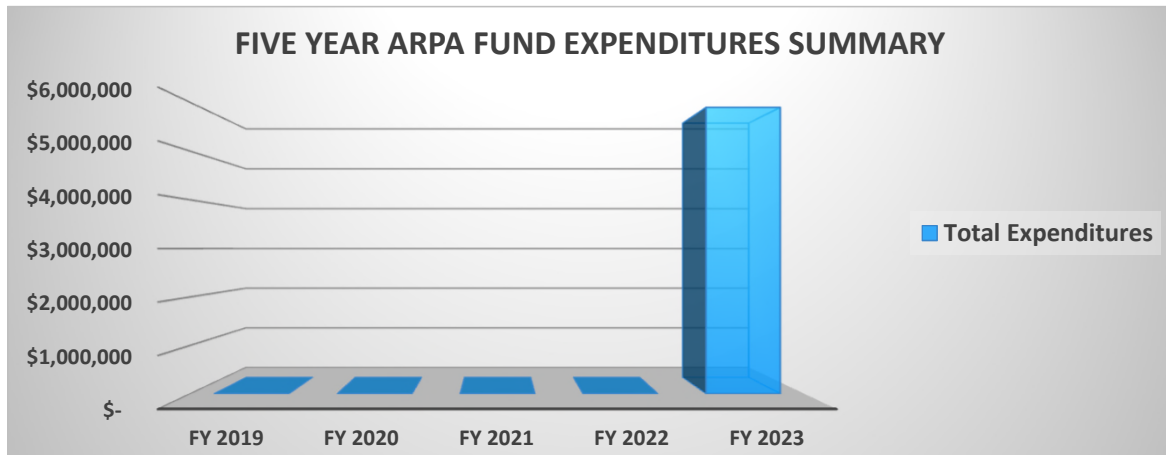
230 ARPA Fund

FUND - 230 - AMERICA RESCUE PLAN ACT

The City received ARPA funds in FY2022. The funds will be used to extend sewer lines in City subdivisions. These subdivisions were annexed into the City years ago without sewer lines being installed due to cost. The City will also use these funds to start a Housing Rehab project in the Urban Redevelopment Areas.

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ 5,900,000	#DIV/0!
				\$ -		
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 5,900,000	-100.00%



FUND 230 - ARPA FUNDS

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
OPERATING REVENUES:				
33	INTERGOVERNMENTAL REVENUE			
3321000	Local Fiscal Recovery Funds	\$ -	\$ -	\$ 6,153,111
	TOTAL INTERGOVERNMENTAL REV.	\$ -	\$ -	\$ 6,153,111
INVESTMENT INCOME:				
36	INTEREST INCOME:	\$ -	\$ -	\$ -
3610001	Interest Revenue	\$ -	\$ -	\$ 3,000
	TOTAL INVESTMENT INCOME	\$ -	\$ -	\$ 3,000
TOTAL OPERATING REVENUES		\$ -	\$ -	\$ 6,156,111
EXPENDITURES:				
52				
7400-5238501	Contract Labor/Services	\$ -	\$ -	\$ 2,500,000
54				
4330-5415714	WWD-32C Oakcrest SD Sewer Extension	\$ -	\$ -	\$ 1,500,000
4330-5415712	WWD-32E Ramblewood SD Sewer Extension	\$ -	\$ -	\$ 1,200,000
4330-5415708	WWD-32G Extend Sewer Main on East Olliff St.	\$ -	\$ -	\$ 200,000
57				
1510-5734015	Food Insecurities	\$ -	\$ -	\$ 500,000
TOTAL EXPENDITURES:		\$ -	\$ -	\$ 5,900,000

TAB 13

250 Multiple Grant Fund

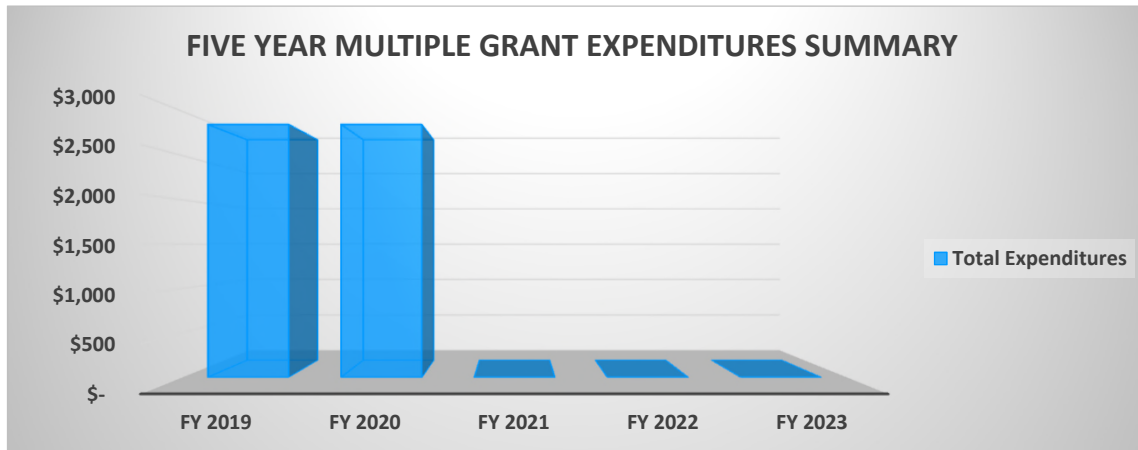
FUND - 250 - MULTIPLE GRANT

This fund accounts for receipts and disbursements for small state and federal grants that individually are less than 2% of the General Fund's annual expenditures. Based upon this Budget, that amount would be for any grant below \$326,371 that is not accounted for in an existing fund.

Should capital grants not budgeted here be received that are below the threshold, this fund would be amended to include both their revenues and expenditures.

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Supplies	\$ 2,850	\$ 2,850	\$ -	\$ -	\$ -	0.00%
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Total Expenditures	\$ 2,850	\$ 2,850	\$ -	\$ -	\$ -	0.00%



FUND 250 - MULTIPLE GRANT FUND

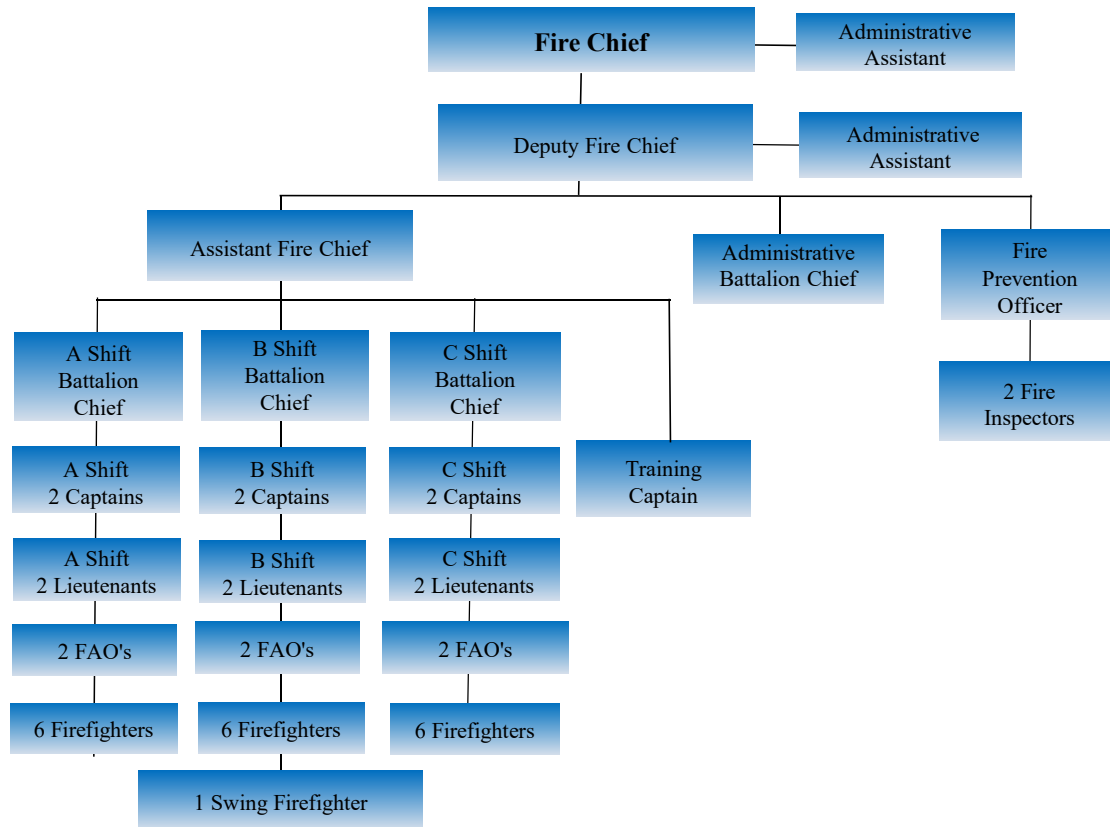
Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
	REVENUES:			
250-3343109	Bureau of Just - BVP Grant	\$ 1,836	\$ -	\$ -
250-3343200	BJA Edward Byrne Memorial Grant	\$ -	\$ -	\$ -
250-3343204	GA Urban Forest Council GRA	\$ -	\$ -	\$ -
250-3710001	Grant - MAG	\$ -	\$ -	\$ -
250-3710101	KAB Grant	\$ -	\$ -	\$ -
	TOTAL REVENUES	\$ 1,836	\$ -	\$ -
	EXPENDITURES:			
3200-5239101	CJCC Grant K75 - Other Costs	\$ -	\$ -	\$ -
3200-5311001	CJCC Grant K75 - Supplies	\$ -	\$ -	\$ -
3200-5311005	Uniforms	\$ 1,836	\$ -	\$ -
3200-5311006	Supplies (Narcan)	\$ -	\$ -	\$ -
3200-5425001	CJCC Grant K75 - Equipment	\$ -	\$ -	\$ -
7400-5239101	KAB Grant Expenses	\$ -	\$ -	\$ -
	TOTAL EXPENDITURES	\$ 1,836	\$ -	\$ -

TAB 14

270 Statesboro Fire Service Fund

FUND - 270 - STATESBORO FIRE SERVICE FUND**DEPT - 3500**

This department is headed by the Fire Chief who is located at Station One on West Grady Street which also serves as the administrative office, and Station Two is located on Fair Road. The department offers a full range of fire suppression, hazmat, vehicle and technical rescue, fire and life safety code management and fire safety education services.

**STATEMENT OF SERVICE**

The department operates with 50 personnel, 48 of which are state certified as either firefighters or inspectors. and two civilian administrative assistants. The department operates with three shifts with each shift working a 24-hour period providing the community with 24/7 -365 days per year coverage. This "24 on/48 off" schedule is considered the industry standard which provides 14 personnel on each shift with a minimum staffing of 11. Part-time firefighters are used to back-fill vacancies on shifts caused by vacation, sick and other leave. The administrative staff consists of a Fire Chief, Deputy Fire Chief, Assistant Fire Chief of Operations and Training, Fire Prevention Officer, Administrative Battalion Chief, Training Captain and two Fire Inspectors, who all work a typical 40-hour per week shift and are available for calls during those hours, as well as call-back on major fires.

Our two current station locations are equipped with five fire pumpers, two aerial ladders, Command/Tactical Support unit, haz-mat unit and a Rehabilitation/Victim assistant unit. All units are radio dispatched by the Bulloch County dispatch center which operates an enhanced 9-1-1 telephone system. All firefighters are issued pagers and/or radios which operate on an 800 MHz radio system. The department is actively involved in fire prevention. The Prevention Officer serves as the fire marshal, reviewing building plans for compliance with the Life Safety Code and the Fire Code. He works closely with the building official in the Engineering Department in the review of these plans. In addition, the department presents fire safety programs to hundreds of school children throughout the City of Statesboro and the Statesboro Fire District each year. The department has a Fire Safety House which is taken to schools, community events and other events throughout the City and fire district.

The department also covers, by contract with Bulloch County, an area approximately five miles in circumference from each station, most of which is outside the City limits. This is known as the Statesboro Fire District and the residents of the district pay a fire district tax of 1.8 mills to the County, which remits it to the City. For the FY 2021, the fire district paid approximately 32% of the Statesboro Fire Department's operating budget. For this payment, they receive reduced response times and enjoy the same Class 2 ISO rating as citizens of the City. The number of personnel, upgraded equipment, emergency communications, and the City's water system has resulted in the City enjoying a Class 2 fire insurance rating.

GOALS		FY 2022 STATUS	FY 2023 PROJECTED
FY 2022			
1. Finish a fire station master plan to determine the number and location of future fire stations. Then, work cooperatively with Bulloch County to implement the changes as they become needed.		On-Going	On-Going
2. Develop and implement cost recovery strategies to protect the fire district from material financial loss.		On-Going	On-Going
3. Maintain our ISO Class 2 Rating.		On-Going	On-Going
4. Expand and/or fully utilize existing technology to enhance the efficiency of fire department operations.		On-Going	On-Going
FY 2023			
1. Begin process to construct Fire Station 3.		On-Going	On-Going
2. Begin the process to become nationally accredited through the Center for Public Safety Excellence (CPSE).		Delayed	Delayed
3. Develop and implement recruitment and retention strategies for entry level positions.		On-Going	On-Going
4. Ensure that all Divisions within the department are utilizing technology to enhance efficient service delivery.		On-Going	On-Going

OBJECTIVES FOR FISCAL YEAR 2023

1. Continue to stress fire prevention through annual inspection of businesses.
2. Continue to stress fire prevention through visits to public and private schools within the fire district.
3. Continue to stress early detection of fire through distribution of residential smoke alarms.
4. Continue to properly train firefighters to stress safety in their work.
5. Continue to pursue grants as an alternative source of funding for needed capital items.

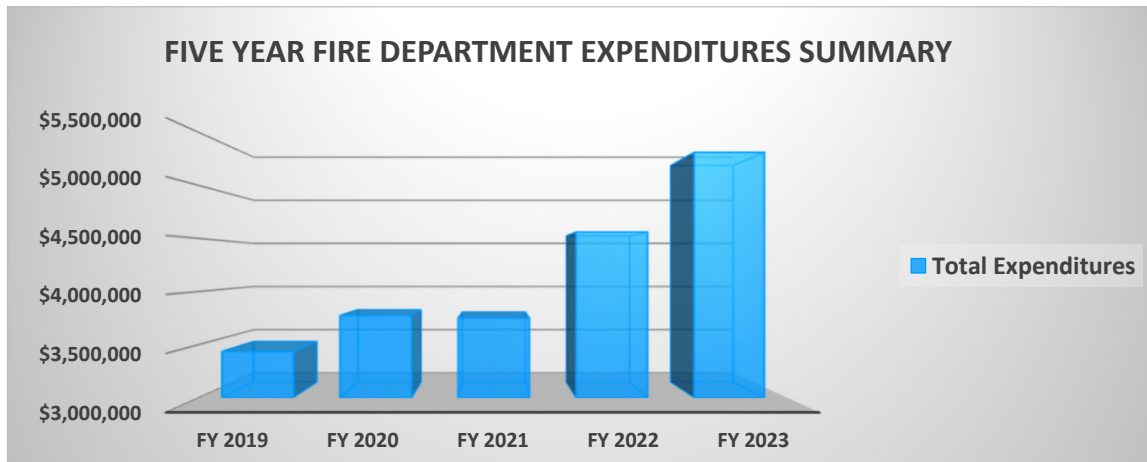
PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Total Call of Service	992	1,173	1,145	1,200	1,225
Structure Fire	67	43	70	65	60
Vehicle Fire	28	24	23	30	25
Grass or brush Fire	33	21	27	30	25
Vehicle Extrications	33	18	20	25	25
Other Rescues (Confined Space, High Angle, Etc.)	6	10	5	5	5
Emergency standby/Public Assist	39	183	190	100	75
False alarm--unintentional (System Malfunction)	460	402	515	450	400
False alarm--intentional (Human Initiated)	33	183	31	50	25
Hazardous Materials Response	2	5	4	3	4
Hazardous Conditions (spills and leaks)	55	26	35	30	25
Smoke Scare	28	41	60	40	30
Other Responses (Smoke Complaint, Smell of Gas, Etc.)	12	2	2	1	1
Fire Safety/Public Education Events	106	98	40	100	100
Number of Fire Safety/Public Ed Participants	14,100	603	900	12,500	12,500
Smoke Alarms Installed	59	120	50	125	50
Number of Locations Smoke Alarms Installed	37	83	40	75	50
Community Relation Events	63	4	25	50	50
Total of All Fire Calls to Service inside the City	712	906	840	775	784
Total of All Fire Calls to Service outside the City in the Fire District	222	220	260	225	233
Mutual Aid Fire Calls to other jurisdictions	58	47	48	45	53
Average Number of Fire Calls inside the City per day	1.95	2.48	2.50	2.50	2.15
Average Response Time (minutes) to Fire Calls inside the City	4.16	4.99	5.30	5.76	4.75
Average Number of Fire Calls outside City in Fire District per day	0.60	0.60	0.60	0.65	0.65

Number of serious fire-related injuries in City and Fire District	8	1	1	1	1
Number of fire-related fatalities in City and Fire District	2	0	1	1	1
Number of FTE Employees	50	50	50	59	59
Insurance Services Office (ISO) Department Rating	2	2	2	2	2
Operating Expenditures	\$3,435,912	\$3,956,520	\$3,681,805	\$ 4,480,790	\$ 5,311,546
PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Fire Inspections	1350	1557	1800	1800	1800
Re-Inspections	450	659	900	900	900
Number of commercial fire inspections	900	1112	1400	1400	1250
Number of industrial fire inspections	25	20	35	30	25
Number of school fire inspections/ day cares	25	5	35	30	30
Number of public assembly fire inspections	225	200	300	250	250
Number of new construction or major renovation Fire Code compliance plan reviews	120	180	180	150	175
Pre-Plans Performed	150	40	120	150	150
Number of participants in fire prevention programs	14,100	500	1,000	10,000	7,500

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 2,322,857	\$ 2,523,430	\$ 2,851,218	\$ 3,193,018	\$ 3,938,630	23.35%
Purchase/Contract Services	\$ 416,055	\$ 405,246	\$ 402,125	\$ 478,570	\$ 488,895	2.16%
Supplies	\$ 161,503	\$ 179,633	\$ 121,903	\$ 159,675	\$ 190,075	19.04%
Capital Outlay (Minor)	\$ 38,216	\$ 190,922	\$ 25,738	\$ 79,400	\$ 28,750	-63.79%
Interfund Dept. Charges	\$ 420,697	\$ 410,845	\$ 261,620	\$ 605,135	\$ 588,606	-2.73%
Other Costs	\$ 6,984	\$ 5,289	\$ 1,922	\$ 4,500	\$ 4,500	0.00%
Non-Operating Expenses	\$ 69,600	\$ 58,300	\$ 84,845	\$ 40,000	\$ 72,090	80.23%
Total Expenditures	\$ 3,435,912	\$ 3,773,665	\$ 3,749,372	\$ 4,560,298	\$ 5,311,546	16.47%



FUND 270 - STATESBORO FIRE SERVICE FUND

DEPT - 3500 - FIRE

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
OPERATING REVENUES:				
32	LICENSES AND PERMITS			
3229005	Permit Fees	\$ -	\$ -	\$ -
3229901	Inspection Fees	\$ -	\$ -	\$ -
3229904	Plan Review Fees	\$ -	\$ -	\$ 500
	TOTAL LICENSES AND PERMITS	\$ -	\$ -	\$ 500
INTERGOVERNMENTAL REVENUES				
3311050	Cares Act Non Categorical Grant	\$ 671,306	\$ -	\$ -
3343017	Hazmat Grant	\$ -	\$ -	\$ -
3380000	Intergovernmental Revenue	\$ 21,881	\$ -	\$ -
3390000	FEMA Reimb	\$ 45,338	\$ -	\$ -
	TOTAL INTERGOVERNMENTAL REVENUES	\$ 738,524	\$ -	\$ -
CHARGES FOR SERVICES				
34	CHARGES FOR SERVICES			
3421003	Revenue for Fire Overtime	\$ 12,912	\$ -	\$ -
3422001	Equipment Charge (Special Services)	\$ 23,500	\$ -	\$ -
3422100	Nuisance Fire Alarm Fees	\$ -	\$ -	\$ -
3422200	Fire Tax District - Current Year	\$ 1,086,193	\$ 1,337,955	\$ 2,061,810
3441901	Late Pymt Penalty & Int	\$ 2,297	\$ 2,500	\$ 2,500
3442108	Fire Line Access Fee	\$ 277,177	\$ 265,000	\$ 275,000
	TOTAL CHARGES FOR SERVICES	\$ 1,402,079	\$ 1,605,455	\$ 2,339,310
CONTRIBUTIONS AND DONATIONS				
37	CONTRIBUTIONS AND DONATIONS			
3710002	Contributions and Donations	\$ 11,643	\$ -	\$ -
	TOTAL CONTRIBUTIONS AND DONATIONS	\$ 11,643	\$ -	\$ -
MISCELLANEOUS REVENUE				
38	MISCELLANEOUS REVENUE			
3610000	Investment Interest	\$ -	\$ -	\$ -
3890100	Miscellaneous Income	\$ 12	\$ -	\$ -
	TOTAL MISCELLANEOUS REVENUE	\$ 12	\$ -	\$ -
OTHER FINANCING SOURCES				
39	OTHER FINANCING SOURCES			
3912001	Operating Trans. in General Fund	\$ 1,444,000	\$ 1,444,000	\$ 1,807,490
3912300	Transfer in from WS Fund	\$ 825,000	\$ 825,000	\$ 825,000
3921001	Sale of Assets	\$ -	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 2,269,000	\$ 2,269,000	\$ 2,632,490
TOTAL REVENUES AND OTHER FINANCING		\$ 4,421,258	\$ 3,874,455	\$ 4,972,300
PERSONAL SERVICES/BENEFITS				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 2,248,781	\$ 2,585,698	\$ 3,071,965
5111003	Part-Time	\$ 30,841	\$ 45,600	\$ 45,600
5113001	Overtime	\$ 146,817	\$ 70,000	\$ 180,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 2,426,439</i>	<i>\$ 2,701,298</i>	<i>\$ 3,297,565</i>
5122001	Social Security (FICA) Contributions	\$ 170,214	\$ 206,649	\$ 248,775
5124001	Retirement Contributions	\$ 191,852	\$ 212,456	\$ 320,635
5127001	Workers Compensation	\$ 52,171	\$ 50,215	\$ 54,255
5129001	Employment Physicals	\$ 9,288	\$ 20,500	\$ 15,500
5129002	Employee Drug Screening Tests	\$ 1,255	\$ 1,900	\$ 1,900
	<i>Sub-total: Employee Benefits</i>	<i>\$ 424,779</i>	<i>\$ 491,720</i>	<i>\$ 641,065</i>
	TOTAL PERSONAL SERVICES	\$ 2,851,218	\$ 3,193,018	\$ 3,938,630

FUND 270 - STATESBORO FIRE SERVICE FUND

DEPT - 3500 - FIRE

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ -	\$ -	\$ -
5213001	Computer Programming Fees	\$ 25,862	\$ 23,860	\$ 25,890
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 25,862	\$ 23,860	\$ 25,890
5221001	Cleaning Services	\$ 2,281	\$ 2,000	\$ 2,400
5222001	Rep. and Maint. (Equipment)	\$ 1,233	\$ 21,000	\$ 17,500
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 49,180	\$ 57,500	\$ 60,000
5222003	Rep. and Maint. (Labor)	\$ 54,214	\$ 57,500	\$ 60,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 6,181	\$ 14,500	\$ 10,000
5222005	Rep. and Maint. (Office Equipment)	\$ 2,615	\$ 1,350	\$ 1,200
5222006	Rep. and Maint. (Other Equipment)	\$ 12,393	\$ 25,500	\$ 25,500
5222102	Software Support	\$ -	\$ -	\$ -
5222103	Rep. and Maint. Computers	\$ 68,659	\$ 67,680	\$ 64,635
5223200	Rentals	\$ 2,488	\$ 3,000	\$ 3,000
	<i>Sub-total: Property Services</i>	\$ 199,245	\$ 250,030	\$ 244,235
5231001	Insurance, Other than Benefits	\$ 86,931	\$ 87,190	\$ 96,025
5232001	Communication Devices/Service	\$ 24,946	\$ 24,715	\$ 15,650
5232006	Postage	\$ 110	\$ 275	\$ 300
5233001	Advertising	\$ 857	\$ 2,000	\$ 2,000
5234001	Printing & Binding	\$ 82	\$ 500	\$ 500
5235001	Travel	\$ 1,508	\$ 12,500	\$ 12,500
5236001	Dues and Fees	\$ 421	\$ 3,250	\$ 3,730
5237001	Education and Training	\$ 28,583	\$ 14,000	\$ 15,950
5238501	Contract Labor/Services	\$ 14,595	\$ 32,250	\$ 42,385
5238503	Pest Control - Buildings	\$ 20	\$ -	\$ -
5239002	Inspections of Equipment	\$ 18,965	\$ 28,000	\$ 29,730
	<i>Sub-total: Other Purchased Services</i>	\$ 177,019	\$ 204,680	\$ 218,770
	TOTAL PURCHASED SERVICES	\$ 402,125	\$ 478,570	\$ 488,895
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 9,501	\$ 9,000	\$ 7,050
5311002	Parts and Materials	\$ 369	\$ -	\$ 250
5311003	Chemicals	\$ 5,604	\$ 4,500	\$ 5,100
5311005	Uniforms	\$ 29,414	\$ 30,000	\$ 45,000
5311106	Public Education Supplies	\$ 190	\$ 2,000	\$ 2,000
5312300	Electricity	\$ 29,896	\$ 33,500	\$ 33,500
5312400	Bottled Gas	\$ 54	\$ 250	\$ 150
5312700	Gasoline/Diesel/CNG	\$ 30,029	\$ 38,000	\$ 38,000
5312800	Stormwater	\$ 1,400	\$ 1,400	\$ 1,400
5313001	Provisions	\$ 1,293	\$ 6,000	\$ 6,000
5314001	Books and Periodicals	\$ 316	\$ 2,625	\$ 2,625
5316001	Small Tools and Equipment	\$ 12,219	\$ 32,400	\$ 49,000
5316005	Hazardous Materials Response Equipment	\$ 1,619	\$ -	\$ -
	TOTAL SUPPLIES	\$ 121,903	\$ 159,675	\$ 190,075
54	CAPITAL OUTLAY (MINOR)			
5413000	Buildings	\$ 3,340	\$ 50,000	\$ -
5422000	Vehicles	\$ -	\$ -	\$ -
5423001	Furniture and Fixtures	\$ 6,560	\$ 3,900	\$ 3,750
5425001	Other Equipment	\$ -	\$ 500	\$ -
5425603	FD-27 Protective Clothing	\$ 15,838	\$ 25,000	\$ 25,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 25,738	\$ 79,400	\$ 28,750

FUND 270 - STATESBORO FIRE SERVICE FUND**DEPT - 3500 - FIRE**

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - GIS	\$ 635	\$ 6,660	\$ 2,100
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 36,846
5524001	Self-funded Insurance (Medical)	\$ 236,890	\$ 552,690	\$ 497,330
5524002	Life and Disability	\$ 20,795	\$ 12,585	\$ 13,685
5524003	Wellness Program	\$ 3,300	\$ 3,300	\$ 13,945
5524004	OPEB	\$ -	\$ 29,900	\$ 24,700
	TOTAL INTERFUND/INTERDEPT.	\$ 261,620	\$ 605,135	\$ 588,606
57	OTHER COSTS			
5610001	Bad Debt Expenses	\$ -	\$ -	\$ -
5734001	Miscellaneous Expenses	\$ 1,922	\$ 4,000	\$ 3,750
5734100	Fire Honor Guard	\$ -	\$ 500	\$ 750
	TOTAL OTHER COSTS	\$ 1,922	\$ 4,500	\$ 4,500
61	NON-OPERATING EXPENSES			
6110002	Transfer to Health Insurance Fund	\$ 28,845	\$ -	\$ 32,090
6110500	Transfer to Central Services Fund	\$ 56,000	\$ 40,000	\$ 40,000
	TOTAL NON-OPERATING EXPENSES	\$ 84,845	\$ 40,000	\$ 72,090
	TOTAL EXPENDITURES	\$ 3,749,372	\$ 4,560,298	\$ 5,311,546

TAB 15

271 South Main Tax Allocation District (TAD)

FUND - 271 - SOUTH MAIN TAX ALLOCATION DISTRICT FUND**DEPT - 1500**

This fund accounts for the receipts and disbursements of the Tax Allocation District (TAD). The citizens of Statesboro approved the creation of the South Main Street Tax Allocation District on November 4, 2014. The objective of the TAD is to fund improvements in the South Main Street Tax Allocation District – the heart and soul of our community.

FUND 271 - SOUTH MAIN TAX ALLOCATION DISTRICT FUND

DEPT - 1500

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
OPERATING REVENUES:				
31	TAXES			
3111001	Property Taxes TAD	\$ 303,529	\$ 278,250	\$ 303,530
INVESTMENT INCOME				
3610001	Interest Revenue	\$ 67	\$ 50	\$ 50
TOTAL OPERATING REVENUES		\$ 303,596	\$ 278,300	\$ 303,580
EXPENDITURES				
52	PURCHASE/CONTRACT SERVICES			
5238501	Contract Services	\$ 70,153	\$ -	\$ -
TOTAL EXPENDITURES		\$ 70,153	\$ -	\$ -

TAB 16

272 Old Register Tax Allocation District (TAD)

FUND - 272 - OLD REGISTER TAX ALLOCATION DISTRICT FUND**DEPT - 1500**

This fund accounts for the receipts and disbursements of the Tax Allocation District (TAD). Three local government board, the City, the County and the BOE, approved the creation of the Old Register Tax Allocation District on August 6, 2018. The objective of the TAD is to fund improvements in the Old Register Tax Allocation District – specifically road construction and other infrastructure projects required for a planned soccer stadium and other commercial development, including a grocery store.

FUND 272 - OLD REGISTER TAX ALLOCATION DISTRICT FUND

DEPT - 1500

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
	OPERATING REVENUE:			
31	TAXES			
3111001	Property Taxes TAD	\$ 18,175	\$ -	\$ -
	TOTAL OPERATING REVENUE	\$ 18,175	\$ -	\$ -
	OPERATING EXPENDITURES			
	CAPITAL OUTLAY			
5415804	ENG-120 Old Register Rd. to Akins Blvd.	\$ -	\$ -	\$ -
5418804	Old Register Road Improvements	\$ 1,405,404	\$ -	\$ -
5411003	Bank Charges	\$ 502	\$ -	\$ -
	TOTAL OPERATING EXPENSES	\$ 1,405,906	\$ -	\$ -
	OPERATING INCOME (LOSS)	\$ (1,387,731)	\$ -	\$ -
	NON-OPERATING REVENUES			
	INVESTMENT INCOME			
3610001	Interest Revenue	\$ 384	\$ -	\$ -
	TOTAL INVESTMENT INCOME	\$ 384	\$ -	\$ -
	CONTRIBUTIONS AND DONATIONS			
3710007	Contributions from Developers	\$ 25,576	\$ -	\$ 104,025
	TOTAL CONTRIBUTIONS AND DONATIONS	\$ 25,576	\$ -	\$ 104,025
	OTHER FINANCING SOURCES			
3912007	Transfer In - TSPLOST	\$ -	\$ -	\$ -
3932001	2019 TAD Revenue Bond	\$ -	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ -	\$ -	\$ -
	TOTAL NON-OPERATING REVENUES	\$ 25,960	\$ -	\$ -
	NON-OPERATING EXPENDITURES			
58				
5840001	Bond Issuance Cost	\$ -	\$ -	\$ -
5821001	2019 Bonds Interest Expense	\$ 104,025	\$ 104,025	\$ 104,025
	TOTAL NON-OPERATING EXPENDITURES	\$ 104,025	\$ 104,025	\$ 104,025

TAB 17

275 Hotel/Motel Fund

FUND - 275 - HOTEL MOTEL TAX FUND**DEPT - 7540**

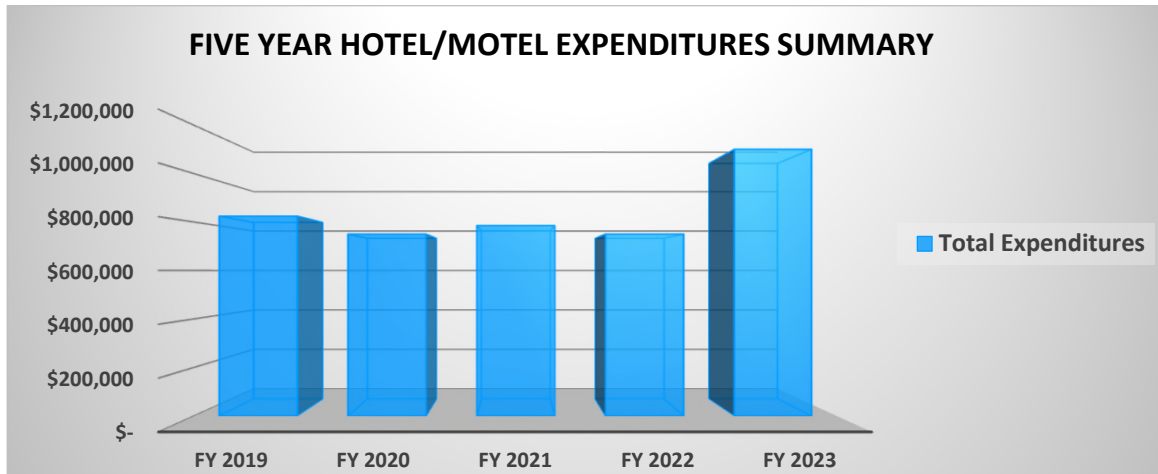
This fund accounts for the receipts and disbursements of the hotel/motel room occupancy tax. Since April, 2002, the City has had one-year Service Contracts with the SCVB, the Downtown Statesboro Development Authority (DSDA), and the Statesboro Arts Council (SAC) to promote tourism-related activities. The hotel/motel tax proceeds are distributed as follows under the contracts:

5%	City of Statesboro
19.90%	DSDA
25.10%	SAC
50.00%	SCVB

The proceeds are received from the hotel and motel operators monthly, and are distributed based upon the agreed percentages on a monthly basis as well. The current contract is effective from July 1, 2022 through June 30, 2023.

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Other Costs	\$ 781,037	\$ 712,279	\$ 746,403	\$ 712,500	\$ 1,045,000	46.67%
Non-Operating Costs	\$ 43,352	\$ 37,488	\$ 39,284	\$ 37,500	\$ 55,000	46.67%
Total Expenditures	\$ 824,389	\$ 749,767	\$ 785,687	\$ 750,000	\$ 1,100,000	46.67%



FUND 275 - HOTEL MOTEL TAX FUND

DEPT - 7540 - TOURISM

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
	OPERATING REVENUES:			
31	TAXES			
3141000	Hotel/Motel Taxes	\$ 785,685	\$ 750,000	\$ 1,100,000
	TOTAL OPERATING REVENUES	\$ 785,685	\$ 750,000	\$ 1,100,000
	EXPENDITURES:			
57	OTHER COSTS			
5720001	Payment to other Agencies-SCVB	\$ 392,844	\$ 375,000	\$ 550,000
5720003	Payment to other Agencies-DSDA	\$ 156,351	\$ 149,250	\$ 218,900
5720004	Payment to other Agencies-Arts Council	\$ 197,207	\$ 188,250	\$ 276,100
	TOTAL OTHER COSTS	\$ 746,403	\$ 712,500	\$ 1,045,000
	NON-OPERATING EXPENDITURES:			
6110001	Transfer to General Fund	\$ 39,284	\$ 37,500	\$ 55,000
	TOTAL NON-OPERATING EXPENDITURES	\$ 39,284	\$ 37,500	\$ 55,000
	TOTAL EXPENDITURES AND OTHER FINANCING USES	\$ 785,687	\$ 750,000	\$ 1,100,000

TAB 18

286 Technology Fee Fund

FUND - 286 - TECHNOLOGY FEE**DEPT - 3200**

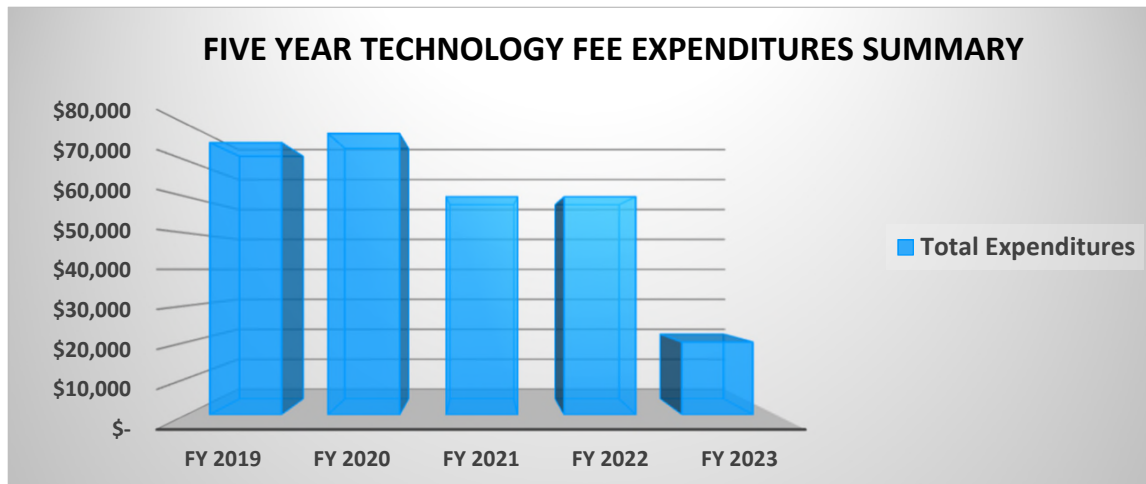
This fund accounts for fees collected from citations issued by the Police Department. Currently, the ordinance reads as follows:

Section 78-10. Technology Fee. There shall be imposed by the Municipal Court of the City of Statesboro, Georgia, a technology surcharge per offense for all offenses against the ordinances of the City of Statesboro or laws of the State of Georgia. The technology surcharge shall be in addition to all other fines and fees imposed by the Municipal Court. The revenue derived from the technology surcharge shall be used by the City to provide technical support for Law Enforcement and Municipal Court functions. This amendment shall become effective upon its approval by the Mayor and City Council of Statesboro, Georgia.

These fees are also used to supplement normal technical operating budget items for the Police Department. The amounts can fluctuate from year to year depending on several variables.

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Purchase/Contract Services	\$ 74,938	\$ 77,434	\$ 60,000	\$ 60,000	\$ 20,000	-66.67%
Total Expenditures	\$ 74,938	\$ 77,434	\$ 60,000	\$ 60,000	\$ 20,000	-66.67%



FUND 286 - TECHNOLOGY FEE FUND

DEPT - 3200

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
	OPERATING REVENUES			
34	Charges for Services			
3411901	Technology Fee	\$ 62,963	\$ 60,000	\$ 50,000
	TOTAL CHARGES FOR SERVICES	\$ 62,963	\$ 60,000	\$ 50,000
	TOTAL REVENUES	\$ 62,963	\$ 60,000	\$ 50,000
	EXPENDITURES:			
52	PURCHASE/CONTRACT SERVICES			
5232003	Cellular Phones Service (Patrol)	\$ 60,000	\$ 60,000	\$ 20,000
	TOTAL PURCHASE/CONTRACT SERVICES	\$ 60,000	\$ 60,000	\$ 20,000
	TOTAL EXPENDITURES	\$ 60,000	\$ 60,000	\$ 20,000

TAB 19

323 2013 SPLOST Fund

FUND - 323 - 2013 SPLOST

This fund is used to account for the receipts and disbursements of the City's portion of the 2013 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers.

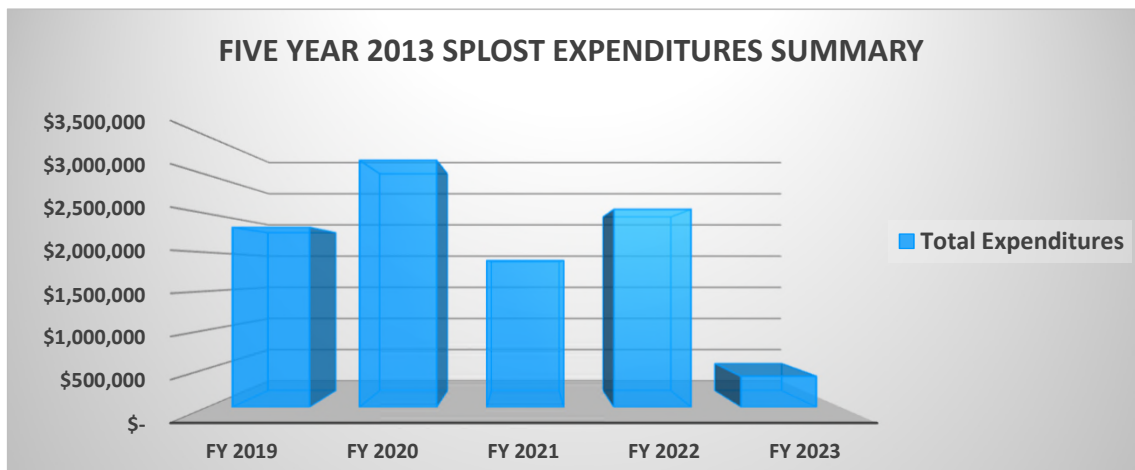
On November 8, 2012, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2007 SPLOST lapsed at the end of September 2013. Since there is a two-month delay in receiving the new funds, receipt of the proceeds began March, 2014. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is not an additional tax, but an extension for six years of the 2007 SPLOST. This means that the sales tax rate in Bulloch County will remain at 7% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, and this 1% SPLOST for the County and four cities.

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Capital Outlay	\$ 639,903	\$ 747,276	\$ 112,243	\$ 2,556,279	\$ 400,000	-84.35%
Other Financing Costs	\$ 1,684,275	\$ 2,443,266	\$ 1,783,374	\$ -	\$ -	0.00%
Total Expenditures	\$ 2,324,178	\$ 3,190,542	\$ 1,895,617	\$ 2,556,279	\$ 400,000	-84.35%

FIVE YEAR 2013 SPLOST EXPENDITURES SUMMARY



FUND 323 - 2013 SPLOST FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
REVENUES:				
3380000	Intergovernmental Revenue	\$ 101,219	\$ -	\$ -
3610001	Interest Income	\$ 438	\$ -	\$ 500
TOTAL REVENUES		\$ 101,656	\$ -	\$ 500
EXPENDITURES:				
BUILDINGS				
1565-5413306	GBD-3 Building Renovations	\$ -	\$ 19,000	\$ -
7400-5413315	ENG-140 City Campus Expansion	\$ -	\$ 413,800	\$ -
INFRASTRUCTURE				
4220-5425809	ENG-115 South Main Streetscape Project	\$ 102,174	\$ -	\$ -
4220-5415612	ENG-131 Public Parking Lots	\$ 4,069	\$ -	\$ -
4320-5415516	STM-36 Northlake Area Watershed Detention Facility	\$ -	\$ 1,000,000	\$ -
4320-5415517	STM-44 Johnson Street Culvert Crossing Replacement	\$ -	\$ 400,000	\$ -
4400-5415400	WWD-14 Water and Sewer Rehab	\$ -	\$ 160,000	\$ 400,000
4330-5415708	WWD-32-G Extend Sewer Main - East Olliff Street	\$ -	\$ 120,000	\$ -
4330-5415709	WWD-147 Upgrade Water/Sewer - S. Main Street	\$ -	\$ 50,000	\$ -
EQUIPMENT				
3200-5425707	PD-22 Bullet Proof Vest (Patrol)	\$ 6,000	\$ -	\$ -
4521-5415518	SWC-22 Bulk Waste Roll-off Containers/Compactors	\$ -	\$ 28,479	\$ -
4400-5425510	WWD-37 Generators for Sewage Pumps Stations	\$ -	\$ 115,000	\$ -
4400-5415519	WWD-172 2019 CDBG Utility Upgrade	\$ -	\$ 250,000	\$ -
TOTAL CAPITAL OUTLAY		\$ 112,243	\$ 2,556,279	\$ 400,000
OTHER FINANCING USES				
1510-5741003	Bank Charges	\$ 375	\$ -	\$ -
9000-6110300	Transfers to Solid Waste Collection	\$ 310,699	\$ -	\$ -
9000-6110400	Transfers to Solid Waste Disposal	\$ 1,215,620	\$ -	\$ -
9000-6110600	Transfer to Stormwater	\$ 108,277	\$ -	\$ -
9000-6110700	Transfers to Natural Gas	\$ 148,403	\$ -	\$ -
TOTAL OTHER COSTS		\$ 1,783,374	\$ -	\$ -
TOTAL EXPENDITURES		\$ 1,895,617	\$ 2,556,279	\$ 400,000

TAB 20

324 2018 TSPLOST Fund

FUND - 324 - 2018 TSPLOST

This fund is used to account for the receipts and disbursements of the City's portion of the 2018 1% Transportation Special Purpose Local Option Sales Tax. The Transportation Investment Act was enacted to improve a deteriorating transportation network in Georgia, which is important for economic growth and jobs.

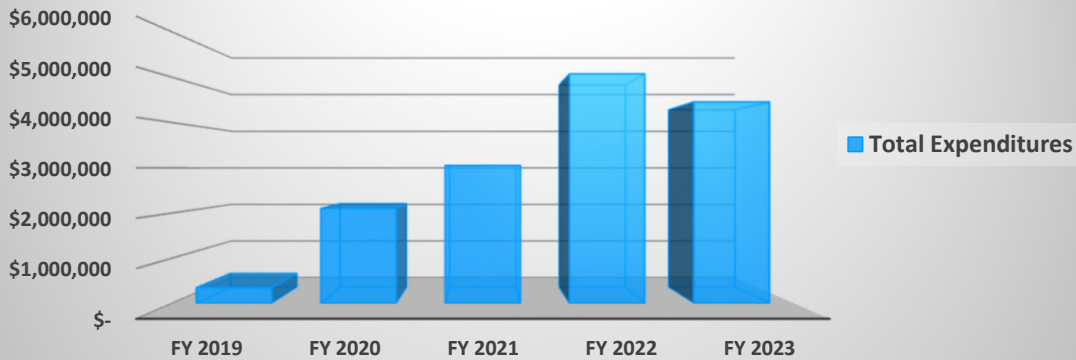
On May 22, 2018, the voters of Bulloch County approved a referendum measure to impose this sales tax for transportation. The TSPLOST became effective October 1, 2018. Since there is a two-month delay in receiving the new funds, receipt of the proceeds began in March, 2019. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum. Projects will include street resurfacing, bike/pedestrian improvements, intersection improvements and a transit system.

This is an additional tax which must be used for transportation and will free up other revenue sources, such as the Special Purpose Local Option Sales Tax for other kinds of projects. This means that the sales tax rate in Bulloch County will be at 8% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, 1% SPLOST for the County and four cities and this 1% for the 2018 Transportation SPLOST.

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Capital Outlay	\$ 349,566	\$ 2,102,171	\$ 3,058,882	\$ 5,076,000	\$ 4,455,000	-12.23%
Total Expenditures	\$ 349,566	\$ 2,102,171	\$ 3,058,882	\$ 5,076,000	\$ 4,455,000	-12.23%

FIVE YEAR 2018 TSPLOST EXPENDITURES SUMMARY



FUND 324 - 2018 TSPLOST FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
REVENUES:				
3343101	LMIG Grant GDOT Traffic Projects	\$ 291,686	\$ -	\$ -
3370002	T-SPLOST Revenue	\$ 5,913,380	\$ 4,128,000	\$ 4,128,000
3610001	Interest	\$ 345	\$ -	\$ 1,200
TOTAL REVENUES & OTHER FINANCING SOURCES		\$ 6,205,411	\$ 4,128,000	\$ 4,129,200
EXPENDITURES:				
INFRASTRUCTURE				
4220-5415504	ENG-96 Traffic Studies and Planning	\$ -	\$ 200,000	\$ -
4220-5415606	ENG-114 Roadway Geometric Improvements	\$ -	\$ -	\$ 255,000
4220-5410809	ENG-115a South Main Street (Blue Mile) Phase I	\$ 134,756	\$ 1,500,000	\$ -
4220-5414500	ENG-122 Sidewalk Projects	\$ 1,608,185	\$ -	\$ -
4220-5414511	ENG-122b Packinghouse - E. Main to 301	\$ 12,002	\$ -	\$ -
4220-5414512	ENG-122c Hwy. 24 Side. - Hwy 80 to Packinghouse	\$ -	\$ 100,000	\$ 775,000
4220-5414513	ENG-122d W. Jones Side. - S. Main to Johnson	\$ 153,261	\$ -	\$ -
4220-5414514	ENG-122e Herty Dr Sidewalk - Fair to Gentilly	\$ 169,165	\$ -	\$ -
4220-5414515	ENG-122f Edgewood Dr Sidewalk - Gentilly to Edge.	\$ 76,350	\$ -	\$ -
4220-5414516	ENG-122g Gentilly from E. Jones	\$ -	\$ 375,000	\$ -
4220-5414517	ENG-122h E. Jones Sidewalk - S. Main to S. Zetterower	\$ -	\$ 25,000	\$ 300,000
4220-5414518	ENG-122i N. College Sidewalk from Proctor to Hwy 80	\$ -	\$ -	\$ 55,000
4220-5414528	ENG-122j N. Zetterower Sidewalk from Hill St. to Hwy 80	\$ -	\$ -	\$ 70,000
4220-5414519	ENG-122k W. Main Sidewalk - Ivory St. to Foss St.	\$ -	\$ 50,000	\$ 300,000
4220-5414529	ENG-122l S. College Sidewalk from W. Jones to W. Brannen	\$ -	\$ -	\$ 50,000
4220-5414520	ENG-122m Chandler Rd Sidewalk - Knight Dr to Exist.	\$ -	\$ 150,000	\$ -
4220-5414523	ENG-122n E. Grady Sidewalk from S. Main to Mulberry	\$ -	\$ 30,000	\$ 55,000
4220-5414521	ENG-122o Bulloch St Sidewalk - S. Main to S. College	\$ -	\$ 125,000	\$ -
4220-5414524	ENG-122p Brannen Sidewalk from Gentilly Drive to Clairborn	\$ -	\$ 250,000	\$ -
4220-5415801	ENG-123c W. Main/Johnson/MLK Dr. Improvements	\$ -	\$ -	\$ 100,000
4220-5415806	ENG-123d S. Zetterower @ Stillwell St	\$ 3,000	\$ -	\$ -
4220-5425825	ENG-123g New Traffic Signals	\$ -	\$ -	\$ 150,000
4220-5415802	ENG-124a Stillwell St. Improvements	\$ 8,205	\$ -	\$ -
4220-5415803	ENG-124c W. Main St. Drainage	\$ 2,650	\$ 725,000	\$ -
4220-5415824	ENG-124e Max Lockwood Drive Improvements	\$ -	\$ -	\$ 300,000
4220-5414607	ENG-125 Striping & Signage Imp.	\$ 17,367	\$ 75,000	\$ 75,000
4220-5415410	ENG-127 Traffic Calming & Pedestrian Crossings	\$ -	\$ -	\$ 100,000
4220-5414703	ENG-128 Resurf. & Road Rehabilitation	\$ 701,044	\$ 775,000	\$ 1,000,000
4220-5414530	ENG-130 New Roads and Roadway Extensions	\$ -	\$ -	\$ 300,000
4220-5212011	ENG-134b Imp. of Limited Transit System	\$ -	\$ 150,000	\$ 150,000
4220-5415613	ENG-136 Subdivision Incentive Program	\$ -	\$ 175,000	\$ 175,000
4220-5415312	ENG-137 Roadway Improvements	\$ -	\$ 75,000	\$ 150,000
4220-5414509	STS-31 Sidewalk Repairs	\$ 18,217	\$ 20,000	\$ 20,000
OTHER EQUIPMENT				
4200-5422304	STS-105 Traffic Control Bucket Truck Replacement	\$ 113,779	\$ -	\$ -
4200-5425814	STS-116-R Excavator Replacement	\$ -	\$ 200,000	\$ -
4200-5425710	STS-121 Message Boards	\$ 40,000	\$ 40,000	\$ 40,000
1575-5222100	ENG-140 Traffic Signals Maintenance	\$ -	\$ 35,000	\$ 35,000
OTHER COSTS				
1510-5741002	Bank Charges	\$ 902	\$ 1,000	\$ -
TOTAL EXPENDITURES		\$ 3,058,882	\$ 5,076,000	\$ 4,455,000

TAB 21

325 2019 SPLOST Fund

FUND - 325 - 2019 SPLOST

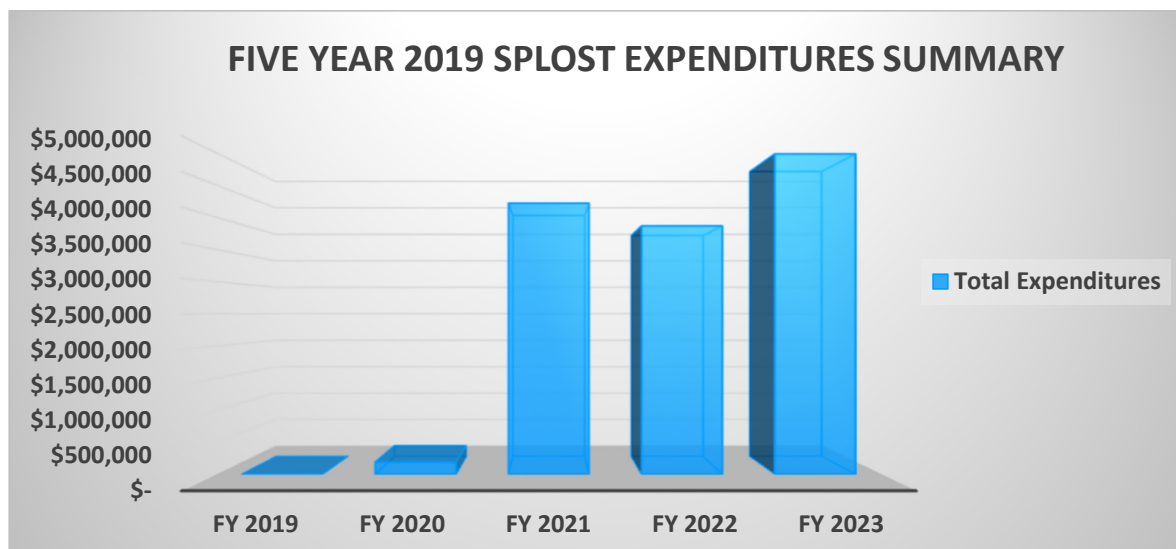
This fund is used to account for the receipts and disbursements of the City's portion of the 2019 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers. The SPLOST renewal will help fund City projects such as upgrading and expanding parks and greenways, police and fire vehicles and equipment, and solid waste vehicles and equipment.

On November 6, 2018, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2013 SPLOST will end at the end of September 2019. Since there is a two-month delay in receiving the new funds, receipt of the proceeds should begin in March, 2020. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is not an additional tax, but an extension for six years of the 2013 SPLOST. This means that the sales tax rate in Bulloch County will be at 8% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, 1% for the 2018 Transportation SPLOST and this 1% SPLOST for the County and four cities.

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Capital Outlay	\$ -	\$ 189,617	\$ 4,214,794	\$ 3,863,000	\$ 4,980,000	28.92%
Total Expenditures	\$ -	\$ 189,617	\$ 4,214,794	\$ 3,863,000	\$ 4,980,000	28.92%



FUND 325 - 2019 SPLOST FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
REVENUES:				
3310002	Intergov'l Rev. Bulloch	\$ -	\$ -	\$ 200,000
3371011	Proceeds for Police	\$ 795,058	\$ 294,000	\$ 408,270
3371012	Proceeds for Fire	\$ 1,069,734	\$ 403,200	\$ 551,460
3371100	Proceeds for SWD Air Rights/Equipment	\$ 1,966,668	\$ 1,371,122	\$ 1,966,668
3371104	Proceeds for Public Works Projects	\$ 202,974	\$ 75,467	\$ 104,165
3371105	Proceeds for Greenspace Projects	\$ 356,103	\$ 132,384	\$ 183,330
3371200	Proceeds for City Structures	\$ 348,476	\$ 138,432	\$ 191,665
3371201	Proceeds for Cultural Facilities	\$ 105,551	\$ 32,459	\$ 45,000
3371300	Proceeds for Economic Development	\$ 329,315	\$ 120,288	\$ 166,665
3371500	Proceeds for Water and Sewer Projects	\$ 1,240,401	\$ 462,000	\$ 638,330
3371600	Proceeds for Natural Gas Projects	\$ 323,730	\$ 120,288	\$ 166,665
3371700	Proceeds for Solid Waste Projects	\$ 80,933	\$ 30,072	\$ 41,665
3371800	Proceeds for Information Technology	\$ 52,397	\$ 19,488	\$ 26,665
3939001	Proceeds from GMA Lease	\$ -	\$ 750,000	\$ -
3932002	Park Revenue Bond Series 2021	\$ 4,500,000	\$ -	\$ -
TOTAL REVENUES		\$ 11,371,340	\$ 3,949,200	\$ 4,690,548
EXPENDITURES:				
BUILDINGS				
3500-5413311	FD-69 FD Facility Upgrades	\$ -	\$ 50,000	\$ 150,000
1565-5413206	GBD-1 Rehabilitation of Admin Facilities	\$ -	\$ 350,000	\$ 800,000
1565-5413308	GBD-4 Renovations to Cultural Facilities	\$ -	\$ 75,000	\$ -
1565-5413310	GBD-3 Renovations to Cultural Facilities	\$ -	\$ -	\$ 125,000
4530-5413312	SWD-22 Expansion & Renov. of Transfer Station	\$ -	\$ 250,000	\$ 1,250,000
7400-5413315	ENG-140 City Campus Expansion	\$ -	\$ -	\$ -
3500-5410725	FD-85 Fire Station	\$ -	\$ -	\$ 400,000
INFRASTRUCTURE				
4220-5410315	ENG-135 Citywide Trails, Parks & Greenspaces	\$ 3,207,982	\$ 220,000	\$ -
3500-5415113	FD-89 Renovation of Station 1-Driveway	\$ -	\$ 75,000	\$ -
4330-5415400	Water and Sewer Rehab Projects	\$ -	\$ 800,000	\$ 800,000
4700-5415602	NGD-11 Gas System Expansion	\$ -	\$ 150,000	\$ 150,000
4330-5415103	WWD-32B Foxlake SD Sewer Extension	\$ -	\$ 500,000	\$ -
EQUIPMENT				
1535-5422601	CS-4 Servers	\$ -	\$ 15,000	\$ -
1535-5425207	CS-6 Generator	\$ -	\$ 25,000	\$ -
3223-5422105	PD-1 Police Vehicles and Conversion	\$ 371,725	\$ 408,000	\$ 408,000
3500-5425003	FD-71 SCBA Replacement and Purchase	\$ 117,149	\$ -	\$ 45,000
3500-5425730	FD-73 Engine Replacement	\$ -	\$ 900,000	\$ -
3500-5422600	FD-82 Rescue/Extrication Tools Replacement	\$ 29,596	\$ -	\$ 50,000
3500-5425803	FD-86 Station Generators	\$ 49,250	\$ -	\$ -
6200-5422220	PRK-34 Mini Skid Steer with Attachments	\$ 4,500	\$ -	\$ -
6200-5425860	PRK-35 High Body Hydraulic Dump Trailer	\$ -	\$ -	\$ 17,000
4200-5425815	STS-112 Dozer Replacement	\$ -	\$ -	\$ 250,000
4400-5425510	WWD-37 Generators for Sewage Pump	\$ -	\$ -	\$ 115,000
4200-5425813	STS-111 Tractor Replacement	\$ -	\$ 45,000	\$ -
OTHER FINANCING ISSUES				
6200-5810001	URA 2021 Revenue Bond Payment	\$ -	\$ -	\$ 420,000
6200-5840001	Bond Issuance Cost	\$ 76,003	\$ -	\$ -
9000-6110200	Transfer to W/S	\$ 47,404	\$ -	\$ -
9000-6110400	Transfer to Solid Waste Disposal Fund	\$ 311,185	\$ -	\$ -
TOTAL EXPENDITURES		\$ 4,214,794	\$ 3,863,000	\$ 4,980,000

TAB 22

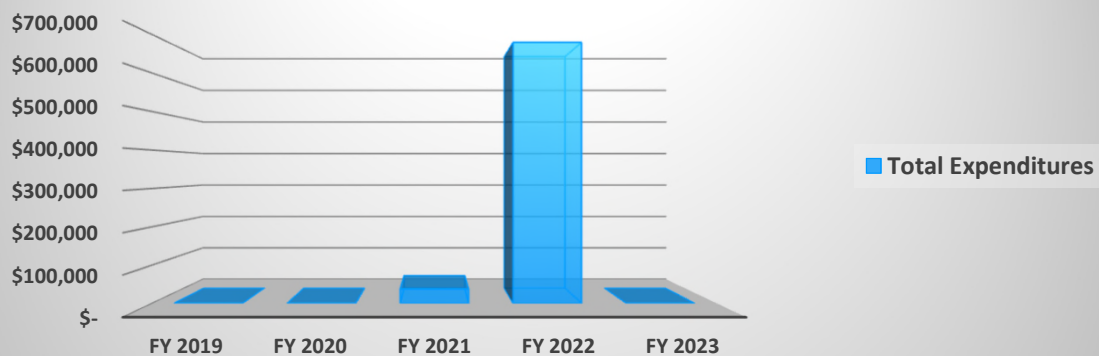
343 2019 CDBG Grant Fund

FUND - 343 - 2019 CDBG GRANT**DEPT - 4250 - STORM DRAINAGE**

The Community Development Block Grant program provides funding for projects that benefit low-to-moderate income neighborhoods. The City was awarded a 2019 CDBG grant in the amount of \$750,000 for improvements to James Street, Floyd Street, Roundtree Street and Carver Street. In combination with the local match and supplemental funds from City utility enterprises the project will provide improvements to water infrastructure, sewer infrastructure, natural gas infrastructure, roadways and drainage and flood control. This project is a continuation of the 2016 CDBG project that performed similar improvements to nearby Kent Street, Lovett Street, and Bryant Street.

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Purchase/Contract Services	\$ -	\$ -	\$ 37,243	\$ 24,743	\$ -	-100.00%
Capital Outlay	\$ -	\$ -	\$ -	\$ 655,000	\$ -	-100.00%
Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Total Expenditures	\$ -	\$ -	\$ 37,243	\$ 679,743	\$ -	-100.00%

FIVE YEAR 2019 CDBG GRANT EXPENDITURES SUMMARY

FUND 343 - 2019 CDBG FUND

DEPT - 4250 - STORM DRAINAGE

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
	OPERATING REVENUES:			
33	INTERGOVERNMENTAL REVENUE			
3343107	Proceeds from DCA-CDBG	\$ 37,243	\$ 679,743	\$ -
	TOTAL OPERATING REVENUES	\$ 37,243	\$ 679,743	\$ -
	EXPENDITURES:			
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	\$ 14,743	\$ 6,743	\$ -
5212007	General Administration	\$ 22,500	\$ 18,000	\$ -
	TOTAL PURCHASE/CONTRACT SERVICES	\$ 37,243	\$ 24,743	\$ -
54	CAPITAL OUTLAY (MINOR)			
5415503	Construction - Streets & Storm/Drain	\$ -	\$ 655,000	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 655,000	\$ -
	TOTAL EXPENDITURES	\$ 37,243	\$ 679,743	\$ -

TAB 23

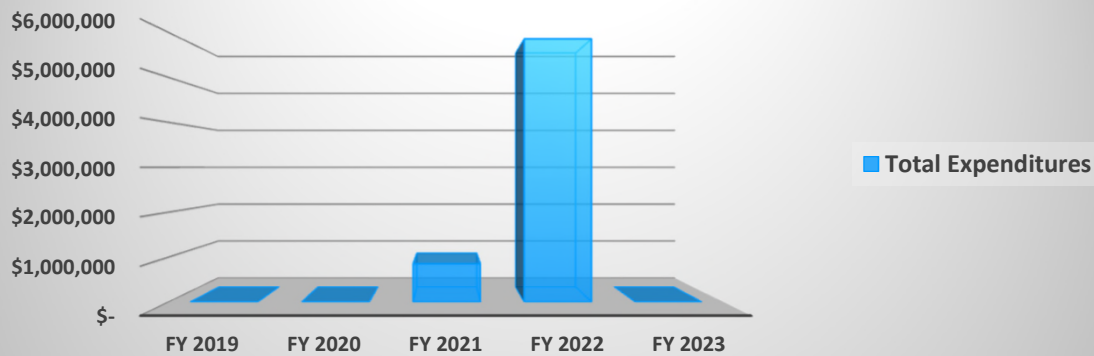
344 Local Maintenance Improvement
Grant (LMIG): Akins Boulevard

FUND - 344 - LMIG FUND - AKINS BLVD**DEPT - 4220 - ROADWAYS/WALKWAYS**

The Local Maintenance Improvement Grant is a Georgia Department of Transportation program that provides funds to local governments to perform roadway development and improvements. The City and Georgia Southern University have executed a Memorandum of Understanding & Agreement for the construction of an extension of Akins Boulevard. The MOU asserts that the City will apply for LMIG funds for construction of Akins Boulevard and the University will procure design and construction and provide project management for all work. The first phase of work will begin at Veteran's Memorial Parkway and extend to Tormenta Way. The next phase of work will begin at Tormenta Way and extend to the previously constructed spur of Akins Boulevard that connects with Lanier Drive. When completed Akins Boulevard will provide secondary access for the Old Register Road TAD to Veteran's Memorial Parkway and will also provide alternate connectivity for Paulson Stadium to Lanier Drive/Old Register Road and south to Langston Chapel road.

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Other Financing Uses	\$ -	\$ -	\$ 849,790	\$ 5,860,000	\$ -	-100.00%
Total Expenditures	\$ -	\$ -	\$ 849,790	\$ 5,860,000	\$ -	-100.00%

FIVE YEAR LMIG FUND EXPENDITURES SUMMARY

FUND 344 - LMIG - AKINS BOULEVARD

DEPT - 4220 - ROADWAYS/WALKWAYS

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
	OPERATING REVENUES:			
33	INTERGOVERNMENTAL REVENUE			
3343107	GDOT Grants Traffic Project	\$ 859,294	\$ 5,350,000	\$ -
3343206	Payment from GSU		\$ 510,000	\$ -
	TOTAL OPERATING REVENUES	\$ 859,294	\$ 5,860,000	\$ -
	CAPITAL OUTLAY:			
54	Eng-138 Akins Blvd	\$ 849,790	\$ 5,860,000	\$ -
5418805				
	TOTAL OPERATING EXPENSES	\$ 849,790	\$ 5,860,000	\$ -
	TOTAL EXPENDITURES:	\$ 849,790	\$ 5,860,000	\$ -

TAB 24

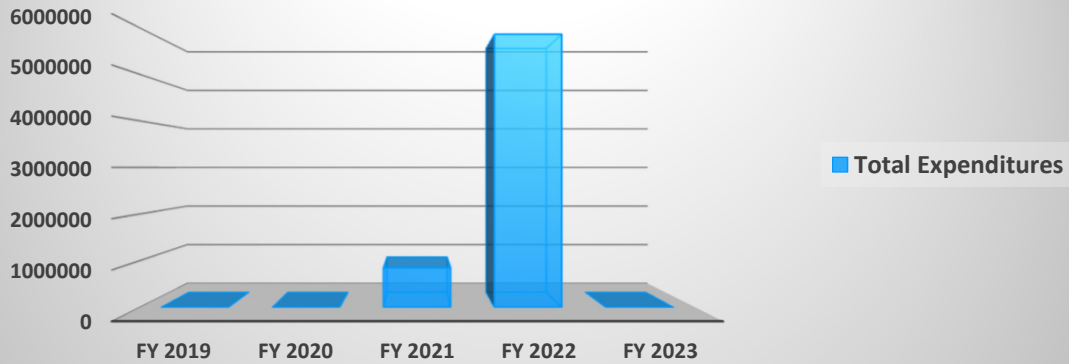
345 Local Maintenance Improvement
Grant (LMIG): South Main Street

FUND - 345 - LMIG FUND - SOUTH MAIN STREET**DEPT - 4220 - ROADWAYS/WALKWAYS**

The Local Maintenance Improvement Grant is a Georgia Department of Transportation program that provides funds to local governments to perform roadway development and improvements. The City received an LMIG to make improvements on South Main Street.

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	-100.00%

FIVE YEAR LMIG FUND EXPENDITURES SUMMARY

FUND 345 - LMIG - SOUTH MAIN STREET

DEPT - 4220 - ROADWAYS/WALKWAYS

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
	OPERATING REVENUES:			
33	INTERGOVERNMENTAL REVENUE			
3343107	GDOT Grants Traffic Project	\$ -	\$ -	\$ -
	TOTAL OPERATING REVENUES	\$ -	\$ -	\$ -
	CAPITAL OUTLAY:			
54	ENG-115 A S Main Street Phase 1	\$ -	\$ -	\$ -
5410809		\$ -	\$ -	\$ -
	TOTAL OPERATING EXPENSES	\$ -	\$ -	\$ -
	TOTAL EXPENDITURES:	\$ -	\$ -	\$ -

TAB 25

350 Capital Improvements Program Fund

FUND - 350 - CAPITAL IMPROVEMENTS PROGRAM FUND

This fund accounts for the receipt and disbursement of funds to acquire major general fixed assets for the City. The projects are derived from the first year's listing within the 6-year Capital Improvements Program for the CIP Fund. Other capital projects are funded in the individual utility funds such as the Water and Sewer Fund, the Stormwater Fund, the Natural Gas Fund, the Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Some are also funded in the Fleet Management Fund, the Confiscated Assets Fund, the Multiple Grants Fund, the Statesboro Fire Service Fund, 2013 SPLOST Fund, 2018 TSPLOST Fund and 2019 SPLOST Fund.

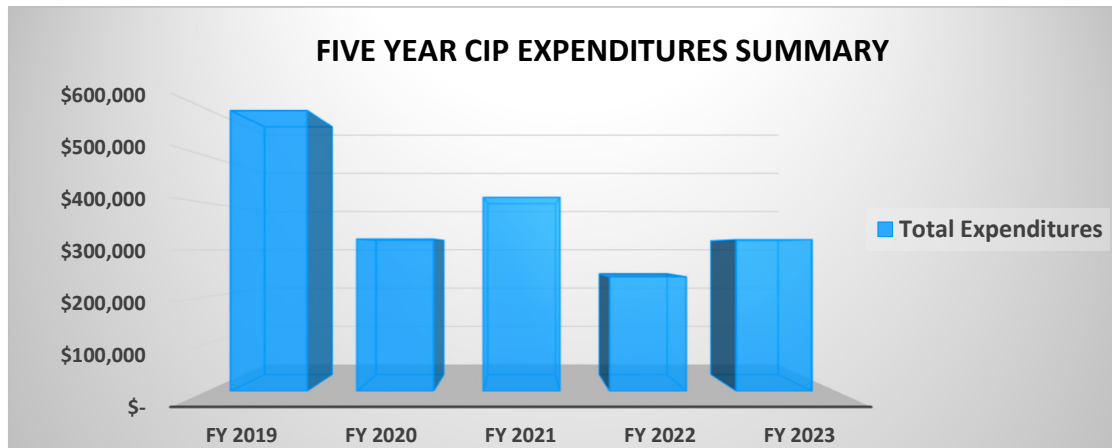
Funding is provided by a transfer from the General Fund, federal and state grants, and the Georgia Municipal Association (GMA) lease pool loans. Projects funded here should cost at least \$15,000 and have a useful life of at least two years. Some may have a smaller dollar amount when they are a carryover from the previous year when a project was not finished by year-end. Some capital projects take longer than one fiscal year to complete, requiring the remainder of the project to be funded in the following fiscal year(s). Projects retain the same Project Number and accounting line item in subsequent years in order to easily track a multiple-year project.

The savings from projects or purchases that come in under the budgeted amount are transferred throughout the fiscal year to a Contingency line item in this fund. The Contingency is then available to fund any change orders or unanticipated projects or purchases that arise during the fiscal year without having to amend this fund's budget. Any appropriations remaining in the Contingency line item at fiscal year-end go into the fund balance, which can be appropriated in a subsequent year for other projects.

The complete six-year Capital Improvements program is located in a separate tab within this document, and contains more detailed information on each project.

EXPENDITURES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Capital Outlay	\$ 595,754	\$ 322,573	\$ 411,207	\$ 242,500	\$ 321,500	32.58%
Total Expenditures	\$ 595,754	\$ 322,573	\$ 411,207	\$ 242,500	\$ 321,500	32.58%



FUND 350 - CAPITAL IMPROVEMENTS PROGRAM

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
REVENUES:				
33-39	OTHER FINANCING SOURCES:			
3380000	Intergovernmental Revenue	\$ 92,000	\$ -	\$ -
3912001	Operating transfers from General Fund	\$ 138,272	\$ 32,000	\$ 136,500
3939001	Loan from GMA Lease Pool Fund	\$ 75,520	\$ 44,000	\$ 185,000
TOTAL REVENUES & OTHER FINANCING SOURCES		\$ 305,792	\$ 76,000	\$ 321,500
EXPENDITURES:				
CAPITAL OUTLAY				
Vehicles (and motorized equipment)				
1575-5422108	ENG-5 Utility Vehicle	\$ -	\$ -	\$ -
1575-5425816	GBD-7 New Vehicle	\$ -	\$ -	\$ 30,000
3200-5422105	PD-1 Vehicles & Conversion	\$ 244,707	\$ -	\$ -
3200-5422105	PD-36 New Vehicles - New Sworn Positions	\$ 136,500	\$ 136,500	\$ 136,500
3215-5425613	PD-38 Dispatch Console	\$ -	\$ -	\$ -
4200-5422207	PW-ST-64 Replace Mower	\$ -	\$ 16,000	\$ -
4200-5422401	ENG-ST-74 Work Truck Replacement	\$ -	\$ 44,000	\$ -
7400-5422401	PLG-R Replace Vehicle	\$ 30,000	\$ 30,000	\$ 30,000
4200-5422402	PW-ST- 80 Replace Existing Truck	\$ -	\$ -	\$ 50,000
6200-5422106	PW-PT-1 Replace PKS Mower	\$ -	\$ 16,000	\$ 75,000
TOTAL CAPITAL OUTLAY EXPENDITURES		\$ 411,207	\$ 242,500	\$ 321,500

TAB 26

505 Water and Sewer Fund

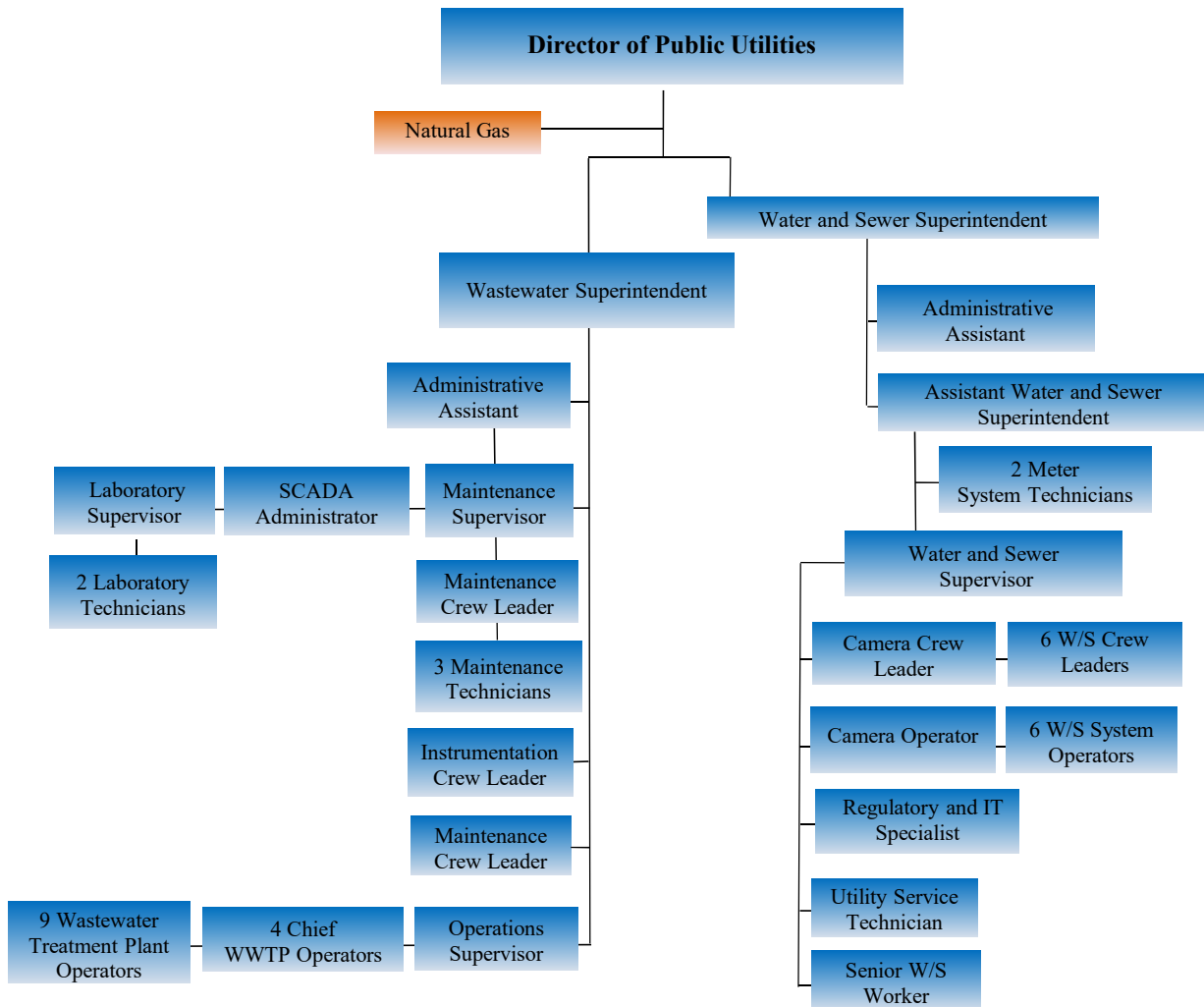
FUND - 505 - WATER/SEWER FUND**DEPT - 4335, 4400, 4440**

This fund accounts for the receipts and disbursements to finance the City's Water and Sewer Department. The department is responsible for water treatment, storage, and the distribution system; and the wastewater collection, pumping, and treatment system, as well as the utility billing and collection through the Customer Service Department. The City's water is pumped from deep groundwater wells, treated, pumped to elevated storage tanks, and distributed throughout the City and parts of the County. Wastewater is collected in the sewer lines, pumped where gravity flow is not possible, then treated at a state-of-the-art wastewater treatment plant before discharging to Bird's Pond.

The City must meet stringent US Environmental Protection Agency standards for the treatment of drinking water, and the treatment before discharge of wastewater. Both of these functions are critical to public health, and require certified operators and laboratory personnel.

This fund is accounted for on the accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. In order to keep rates low, some SPLOST funds are used for major projects. Any SPLOST funds to be used for water and wastewater projects are spent within the SPLOST Fund, with the completed project then transferred to this fund as a fixed asset.

The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations, equipment and improvements and extensions of the systems. Unlike private utility companies, the City does not have to pay property or income taxes, and there are no distributions to shareholders, since the City is tax-exempt and non-profit. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.

**STATEMENT OF SERVICE**

The Water/Sewer and Wastewater Department is responsible to provide maintenance and operation of the Water Distribution System, Wastewater Collection System, Advanced Activated Sludge Wastewater Treatment Facility and Reclaimed Water System. The department also monitors and enforces the Industrial Pre-treatment Program and the Watershed Program. Other responsibilities include the oversight and inspection of design and construction of any extensions of the Water and Sewer system or expansions of the Wastewater Treatment Facility and participates in all new development review discussions in reference to water and sewer infrastructure.

GOALS		FY 2022 STATUS	FY 2023 PROJECTED
FY 2022			
1. Continue to provide safe drinking water to our customers with minimal disruption of service.		Complete Water Audit	Ongoing
2. Continue to reduce the amount of infiltration and inflow into the Wastewater Collection System.		Lined 5,800' of 30" Sewer	Continue Sewer Lining
3. Continue to expand the Water Distribution and Wastewater Collection System into undeveloped area's, as determined by Mayor and Council.		Hwy 67 Sewer Lift Station Under Construction	Construct Water and Sewer in Fern Hill Farms Subdivision
4. Continue to collect and properly treat all wastewater entering the Wastewater Collection System to ensure regulatory compliance with EPD.		New Blower System Under Design	Install New Primary Pumps
5. Continue to ensure Industrial Pre-treatment compliance by all Industries.		Conduct Monthly Reporting	Ongoing
6. Continue to provide quality Reclaimed Water to Georgia Southern University, as well as extending the system to other users.		Ongoing	Ongoing
7. Ensure that all applicable Water/Sewer and Wastewater personnel obtain the state licenses required for their positions.		Ongoing	Ongoing
8. Continue to improve the departments capacity to provide Quality Customer Service.		Implemented 3rd Party After-Hours Call Service	Implement Electronic Work Orders Program
9. Continue to monitor the condition of the older Wastewater Treatment Plant equipment and schedule for needed up-grades or replacement of the equipment that has reached it's life expectancy.		Install New Blower System	Upgrade Raw Waste Water Pumps at WWTP
10. Continue to provide the necessary training for all Water and Wastewater personnel.		Ongoing	Ongoing
FY 2023			
1. Rehabilitate approximately 13,000' of 8" and 10" sewer.		Under Design	Complete
2. Extend Water Sewer to Fern Hill Farms Subdivision.		Out to Bid	Complete
3. Install Sewer Main in Foxlake Subdivision.		Under Construction	Complete
4. Continued I & I Study of Collection System.		Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2023

1. Continue to maintain all water lines, pumps and water tanks so that disruptions are avoided.
2. Continue to maintain the SCADA System so that system information is provided in a timely manner for all operators.
3. Continue to train and supervise the laboratory staff so that all required EPA/EPD testing is completed and reported as required and that any quality issues are addressed immediately.
4. Continue the backflow prevention installation program.
5. Continue to maintain the sewer lines, pump stations and Wastewater Treatment Facility so that overflows are avoided.
6. Continue to operate the Wastewater Treatment Facility and the Laboratory so that all parameters of the NPDES permit are met and properly reported to the State monthly.
7. Install emergency generators to all sewer pump stations.
8. Repair concrete tanks at the Wastewater Treatment Facility.
9. Use the QUES camera to systematically identify the areas of worst infiltration and inflow, particularly during heavy rain events.
10. Develop a priority rating system for these problems and either contract for or repair in-house.
11. Keep the number of misreads on utility accounts below 0.5%.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Dollar amount of fixed assets at FY end	\$51,405,026	\$51,207,775	\$49,708,437	\$53,179,937	\$62,664,937
Long-term debt outstanding at FY end	\$13,067,866	\$10,990,000	\$10,132,000	\$9,254,000	\$8,355,000
Long-term debt outstanding as % of fixed assets at FY end	25%	21%	20%	17%	13%
Long-term debt outstanding per capita at FY end	\$458	\$385	\$355	\$324	\$293
Water & Wastewater Annual Debt Service Payments P&I	\$1,369,945	\$3,075,246	\$1,093,148	\$1,094,825	\$1,097,035
Net Income for FY	\$3,045,183	\$1,251,415	\$3,074,597	\$0	\$1,774,753
Ratio of Water & Wastewater System Net Income to Net Income to Annual Debt Service Payments (P & P)	222.3%	40.7%	281.3%	0.0%	161.8%
Number of FTE employees	57.16	58.16	51.16	51.16	51.16
Net Income (Loss) per FTE employee	\$53,275	\$21,517	\$60,098	\$0	\$34,690
PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Gallons of water pumped from wells	1,200,088,000	1,199,287,000	1,190,585,000	1,200,150,000	1,296,362,000
Gallons of water billed	1,102,744,000	1,113,913,000	1,095,338,000	1,100,537,550	1,187,596,000
Percentage of treated water lost to leakage, fire protection and other sources.	8.1%	7.1%	8.0%	8.3%	8.6%
Gallons of sewage treated and discharged from WWTP	1,986,150,000	1,920,980,000	1,480,650,000	1,524,650,000	1,460,000,000
Gallons of sewage billed	1,021,724,000	1,068,164,000	829,164,000	1,040,250,000	1,051,387
Percentage of treated sewage from infiltration & inflow	49%	45%	44%	35%	35%
Number of operational water wells	6	6	6	6	6
Average Gallons per Day (GPD) of water pumped	3,287,912	3,285,718	3,345,000	3,288,000	3,550,676
Percentage of Permitted Average GPD actually used	56%	56%	57%	57%	50%
Peak GPD of water pumped	4,843,000	5,165,000	4,550,000	4,600,000	4,700,000
Number of operational sewage lift stations	26	26	27	27	27
Average GPD of sewage treated & discharged from WWTP	5,440,000	5,260,000	4,060,000	4,750,000	4,000,000
Average GPD of sewage discharged permitted by NPDES permit	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
Percentage of Permitted Average GPD actually used	54%	53%	41%	48%	49%
Number of water leaks repaired	277	301	307	315	310
Number of sewage spills requiring EPD notification	0	0	0	0	0
Number of NPDES Permit violations per EPD	0	0	0	0	0
* Number of residential water customers	12,026	10,805	10,850	10,875	10,751
* Number of residential sewer customers	10,520	10,192	10,240	10,260	10,466
* Number of commercial/industrial water customers	1443	1446	1448	1448	1216
* Number of commercial/industrial sewer customers	1126	1144	1146	1146	1176
* Government agency water customers	704	703	704	704	440
* Government agency sewer customers	564	564	565	565	412
* Irrigation customers	608	610	612	614	616
* Fire system customers	236	236	237	237	235
** Multi-meter customers	207	207	207	207	207
*** Average GPD allowed by EPD withdrawal permit	5,875,000	5,875,000	5,875,000	5,875,000	5,875,000

* Actual accounts based on Feb. of FY to be representative of college students.

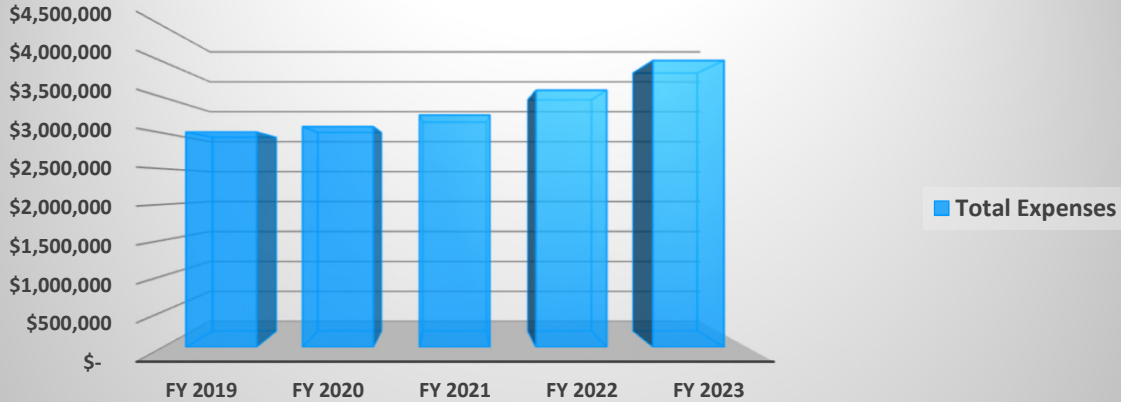
** FY Actual units supplied by multi-meter accounts= 3168 units

*** Current water withdrawal permit 7.345 monthly average 5.875 annual average

EXPENSES SUMMARY WASTEWATER DEPARTMENT

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Personal Services/Benefits	\$ 1,065,228	\$ 1,171,650	\$ 1,303,835	\$ 1,447,153	\$ 1,618,490	11.84%
Purchase/Contract Services	\$ 447,044	\$ 328,145	\$ 348,149	\$ 389,730	\$ 421,295	8.10%
Supplies	\$ 637,759	\$ 660,157	\$ 573,841	\$ 654,610	\$ 603,660	-7.78%
Capital Outlay (Minor)	\$ 9,030	\$ 15,183	\$ 3,643	\$ 5,000	\$ 5,500	10.00%
Interfund Dept. Charges	\$ 626,855	\$ 639,364	\$ 795,249	\$ 878,072	\$ 992,155	12.99%
Other Costs	\$ 228,714	\$ 276,053	\$ 227,874	\$ 225,600	\$ 375,000	66.22%
Total Expenses	\$ 3,014,630	\$ 3,090,552	\$ 3,252,591	\$ 3,600,165	\$ 4,016,100	11.55%

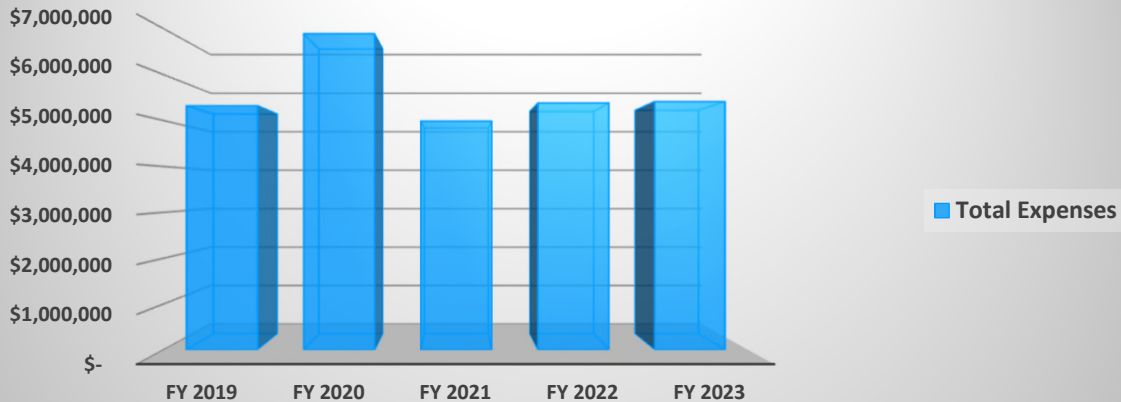
FIVE YEAR WASTEWATER EXPENSES SUMMARY



EXPENSES SUMMARY WATER/SEWER DEPARTMENT

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Personal Services/Benefits	\$ 855,097	\$ 2,455,913	\$ 997,204	\$ 1,242,592	\$ 1,299,105	4.55%
Purchase/Contract Services	\$ 493,254	\$ 567,552	\$ 423,862	\$ 587,300	\$ 537,800	-8.43%
Supplies	\$ 738,603	\$ 700,673	\$ 674,987	\$ 744,975	\$ 812,525	9.07%
Capital Outlay (Minor)	\$ 9,656	\$ 11,392	\$ 17,396	\$ 29,000	\$ 29,000	0.00%
Interfund Dept. Charges	\$ 739,494	\$ 786,844	\$ 842,252	\$ 869,851	\$ 940,565	8.13%
Other Costs	\$ 31,217	\$ 47,212	\$ 84,522	\$ 38,950	\$ 38,700	-0.64%
Debt Services	\$ 570,178	\$ 624,281	\$ 218,002	\$ 204,250	\$ 185,460	-9.20%
Non-Operating Expenses	\$ 1,884,900	\$ 1,695,819	\$ 1,727,536	\$ 1,667,052	\$ 1,569,422	-5.86%
Total Expenses	\$ 5,322,399	\$ 6,889,685	\$ 4,985,761	\$ 5,383,970	\$ 5,412,577	0.53%

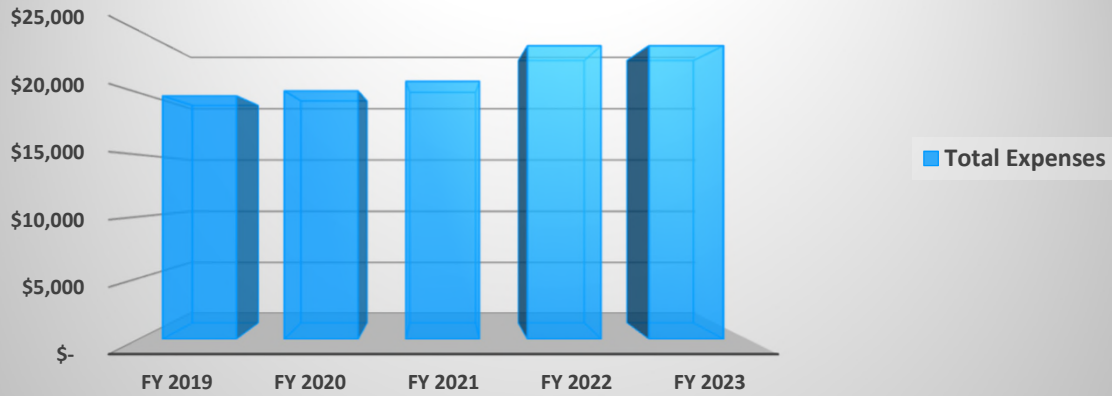
FIVE YEAR WATER/SEWER EXPENSES SUMMARY



EXPENSES SUMMARY RECLAIMED WATER

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Personal Services/Benefits	\$ 11,700	\$ 11,700	\$ 11,700	\$ 11,700	\$ 11,700	0.00%
Purchase/Contract Services	\$ 268	\$ 251	\$ 167	\$ 300	\$ 300	0.00%
Supplies	\$ 7,777	\$ 8,205	\$ 9,054	\$ 11,800	\$ 11,800	0.00%
Interfund Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Total Expenses	\$ 19,745	\$ 20,156	\$ 20,921	\$ 23,800	\$ 23,800	0.00%

FIVE YEAR RECLAIMED WATER EXPENSES SUMMARY



FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
OPERATING REVENUES:				
Water				
CHARGES FOR SERVICES				
33-34	<i>General government</i>			
3380000	Intergovernmental Revenue	\$ 59,211	\$ -	\$ -
3417000	Indirect Cost Allocation for Meter Reader	\$ 52,905	\$ 52,900	\$ 52,905
	<i>Sub-total: General Government</i>	\$ 112,116	\$ 52,900	\$ 52,905
3442100	<i>Water charges</i>			
3442101	Administrative Service Fees	\$ 78,925	\$ 68,000	\$ 80,000
3442102	Inside Residential Water Charges	\$ 3,167,569	\$ 2,260,000	\$ 3,150,000
3442103	Outside Residential Water Charges	\$ 104,124	\$ 114,000	\$ 114,000
3442104	Inside Commercial Water Charge	\$ 1,257,233	\$ 1,228,000	\$ 1,300,000
3442105	Outside Commercial Water Charge	\$ 259,538	\$ 205,000	\$ 290,000
3442107	Outside Industrial Water Charge	\$ 193,993	\$ 200,000	\$ 195,000
	<i>Sub-total: Water Charges</i>	\$ 5,061,383	\$ 4,075,000	\$ 5,129,000
3442901	Water Tap Fees	\$ 184,420	\$ 100,000	\$ 200,000
3442902	Late Payment Penalties and Interest	\$ 53,598	\$ 49,000	\$ 65,000
3442903	Reconnection Fees	\$ 250,686	\$ 169,360	\$ 240,000
3442907	Water Conn/Running inside	\$ 580	\$ -	\$ -
	<i>Sub-total: Other Fees</i>	\$ 489,284	\$ 318,360	\$ 505,000
	TOTAL CHARGES FOR SERVICES	\$ 5,662,783	\$ 4,446,260	\$ 5,686,905
Sewer				
CHARGES FOR SERVICES				
34	<i>Sewer charges</i>			
3442501	Inside Residential Sewer Charges	\$ 2,881,749	\$ 2,160,000	\$ 2,800,000
3442502	Outside Residential Sewer Charges	\$ 8,834	\$ 8,000	\$ 8,000
3445503	Inside Commercial Sewer Charges	\$ 1,738,827	\$ 1,525,000	\$ 1,750,000
3445504	Outside Commercial Sewer Charges	\$ 260,225	\$ 220,000	\$ 270,000
3442506	Outside Industrial Sewer Charges	\$ 212,227	\$ 225,000	\$ 210,000
	<i>Sub-total: Sewer Charges</i>	\$ 5,101,862	\$ 4,138,000	\$ 5,038,000
3442905	Sewer Tap Fees	\$ 38,790	\$ 25,000	\$ 40,000
3442906	Late Payment Penalties and Interest	\$ 53,500	\$ 48,000	\$ 60,000
	<i>Sub-total: Other Fees</i>	\$ 92,290	\$ 73,000	\$ 100,000
	TOTAL CHARGES FOR SERVICES	\$ 5,194,152	\$ 4,211,000	\$ 5,138,000
34	Reclaimed Water			
3442200	Reclaimed Water	\$ 52,932	\$ 52,035	\$ 52,300
	TOTAL CHARGES FOR SERVICES	\$ 52,932	\$ 52,035	\$ 52,300
	TOTAL OPERATING REVENUES	\$ 10,909,866	\$ 8,709,295	\$ 10,877,205
		DEPT - 4335 - WASTE WATER TREATMENT PLANT		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 1,013,965	\$ 1,151,546	\$ 1,269,250
5113001	Overtime	\$ 72,716	\$ 70,000	\$ 75,000
	<i>Sub-total: Salaries and Wages</i>	\$ 1,086,681	\$ 1,221,546	\$ 1,344,250
5122001	Social Security (FICA) Contributions	\$ 78,141	\$ 93,448	\$ 102,835
5124001	Retirement Contributions	\$ 102,663	\$ 97,724	\$ 134,425
5127001	Workers Compensation	\$ 32,865	\$ 31,635	\$ 34,180
5129002	Employee Drug Screening Tests	\$ 685	\$ -	\$ -
5129006	Vehicle Allowance	\$ 2,800	\$ 2,800	\$ 2,800
	<i>Sub-total: Employee Benefits</i>	\$ 217,154	\$ 225,607	\$ 274,240
	TOTAL PERSONAL SERVICES	\$ 1,303,835	\$ 1,447,153	\$ 1,618,490

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ -	\$ 1,000	\$ 1,000
5212002	Engineering Fees	\$ 4,038	\$ 15,000	\$ 10,000
5213001	Computer Programming Fees	\$ 3,020	\$ 2,000	\$ 2,000
	<i>Sub-total: Prof- and Tech- Services</i>	\$ 7,058	\$ 18,000	\$ 13,000
5221001	Cleaning Services	\$ -	\$ 2,500	\$ 1,500
5222001	Rep. and Maint. (Equipment)	\$ 29,137	\$ 21,000	\$ 23,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 13,496	\$ 12,000	\$ 15,000
5222003	Rep. and Maint. (Labor)	\$ 33,589	\$ 25,000	\$ 32,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 15,280	\$ 15,000	\$ 15,000
5222005	Rep. and Maint. (Office Equipment)	\$ 7,409	\$ 7,600	\$ 7,600
5222006	Rep. and Maint. (Other Equipment)	\$ 66,997	\$ 85,000	\$ 85,000
5222103	Rep. and Maint. Computers	\$ 32,815	\$ 38,365	\$ 41,400
5223200	Rentals	\$ 4,149	\$ 7,000	\$ 7,000
	<i>Sub-total: Property Services</i>	\$ 202,872	\$ 213,465	\$ 227,500
5231001	Insurance, Other than Benefits	\$ 52,058	\$ 55,475	\$ 61,030
5232001	Communication Devices/Service	\$ 37,738	\$ 54,990	\$ 48,965
5232006	Postage	\$ 1,622	\$ 2,700	\$ 2,700
5233001	Advertising	\$ 925	\$ 1,000	\$ 1,000
5234001	Printing and Binding	\$ 525	\$ 100	\$ 100
5235001	Travel	\$ 1,734	\$ 5,000	\$ 6,500
5236001	Dues and Fees	\$ 359	\$ 1,000	\$ 1,500
5237001	Education and Training	\$ 9,132	\$ 5,000	\$ 6,000
5238001	Licenses	\$ 2,882	\$ 1,000	\$ 5,000
5238501	Contract Labor	\$ 11,523	\$ 14,000	\$ 30,000
5239004	Laboratory Services	\$ 19,722	\$ 18,000	\$ 18,000
	<i>Sub-total: Other Purchased Services</i>	\$ 138,220	\$ 158,265	\$ 180,795
	TOTAL PURCHASED SERVICES	\$ 348,149	\$ 389,730	\$ 421,295
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 19,144	\$ 17,250	\$ 18,000
5311002	Parts and Materials	\$ 27,531	\$ 20,000	\$ 22,000
5311003	Chemicals	\$ 101,828	\$ 100,000	\$ 120,000
5311005	Uniforms	\$ 10,302	\$ 12,000	\$ 13,000
5311104	Laboratory Supplies	\$ 14,217	\$ 17,000	\$ 17,000
5311105	Laboratory Reagents	\$ 18,486	\$ 17,000	\$ 17,000
5312300	Electricity: WWTP	\$ 340,164	\$ 425,000	\$ 350,000
5312303	Electricity: Sewage Pumps	\$ 580	\$ -	\$ -
5312700	Gasoline/Diesel/CNG	\$ 22,492	\$ 30,000	\$ 30,000
5312800	Stormwater	\$ 2,910	\$ 2,910	\$ 2,910
5313001	Provisions	\$ 548	\$ 750	\$ 750
5314001	Books and Periodicals	\$ 799	\$ 700	\$ 1,000
5316001	Small Tools and Equipment	\$ 14,841	\$ 12,000	\$ 12,000
	TOTAL SUPPLIES	\$ 573,841	\$ 654,610	\$ 603,660
54	CAPITAL OUTLAY (MINOR)			
5421001	Machinery	\$ -	\$ 4,000	\$ 4,500
5423001	Furniture and Fixtures	\$ 1,833	\$ 1,000	\$ 1,000
5424001	Computers	\$ 1,810	\$ -	\$ -
5425001	Other Equipment	\$ -	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 3,643	\$ 5,000	\$ 5,500

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
55	INTERFUND/DEPT- CHARGES			
5510002	Indirect Cost Allocation - General Fund	\$ 556,351	\$ 574,537	\$ 655,935
5510005	Indirect Cost Allocation for GIS	\$ 9,015	\$ 9,515	\$ 3,000
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 20,485
5524001	Self-funded Insurance (Medical)	\$ 223,005	\$ 269,055	\$ 284,360
5524002	Life and Disability	\$ 5,393	\$ 6,365	\$ 6,965
5524003	Wellness Program	\$ 1,485	\$ 1,485	\$ 5,160
5524004	OPEB	\$ -	\$ 17,115	\$ 16,250
	TOTAL INTERFUND/INTERDEPT.	\$ 795,249	\$ 878,072	\$ 992,155
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 225,897	\$ 225,000	\$ 375,000
5734001	Miscellaneous Expenses	\$ 325	\$ 400	\$ -
5741001	Collection Costs	\$ 1,652	\$ 200	\$ -
	TOTAL OTHER COSTS	\$ 227,874	\$ 225,600	\$ 375,000
	Sub-total Wastewater TP Operating Expenses	\$ 3,252,591	\$ 3,600,165	\$ 4,016,100
		DEPT - 4400 - WATER/SEWER COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 819,839	\$ 1,021,058	\$ 1,043,690
5113001	Overtime	\$ 38,416	\$ 32,000	\$ 38,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 858,255</i>	<i>\$ 1,053,058</i>	<i>\$ 1,081,690</i>
5122001	Social Security (FICA) Contributions	\$ 59,913	\$ 80,559	\$ 82,750
5124001	Retirement Contributions	\$ 52,802	\$ 84,245	\$ 108,170
5127001	Workers Compensation	\$ 22,785	\$ 21,930	\$ 23,695
5129002	Employee Drug Screening Tests	\$ 650	\$ -	\$ -
5129006	Vehicle Allowance	\$ 2,800	\$ 2,800	\$ 2,800
	<i>Sub-total: Employee Benefits</i>	<i>\$ 138,949</i>	<i>\$ 189,534</i>	<i>\$ 217,415</i>
	TOTAL PERSONAL SERVICES	\$ 997,204	\$ 1,242,592	\$ 1,299,105
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ -	\$ 1,000	\$ 1,000
5212002	Engineering Fees	\$ 10,802	\$ 10,000	\$ 15,000
5213001	Computer Programming Fees	\$ 1,920	\$ -	\$ -
5213002	Bond Paying Agent Fees	\$ -	\$ 1,800	\$ -
	<i>Sub-total: Prof- and Tech- Services</i>	<i>\$ 12,722</i>	<i>\$ 12,800</i>	<i>\$ 16,000</i>
5221001	Cleaning Services	\$ 2,040	\$ 2,400	\$ 2,400
5222001	Rep. and Maint. (Equipment)	\$ 8,637	\$ 25,000	\$ 10,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 14,213	\$ 20,000	\$ 17,000
5222003	Rep. and Maint. (Labor)	\$ 27,762	\$ 31,000	\$ 28,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 1,460	\$ 5,000	\$ 3,000
5222005	Rep. and Maint. (Office Equipment)	\$ 1,602	\$ 1,700	\$ 1,700
5222006	Rep. and Maint. (Other Equipment)	\$ 494	\$ 5,000	\$ 5,000
5222007	Rep. and Maint. (Wells)	\$ 39,250	\$ 70,000	\$ 80,000
5222008	Rep. and Maint. (Pump Stations)	\$ 39,282	\$ 35,000	\$ 35,000
5222009	Rep. and Maint. (Control Panel)	\$ 1,510	\$ 1,000	\$ 1,500
5222102	Software Support	\$ -	\$ 3,500	\$ 1,000
5222103	Rep. and Maint. Computers	\$ 15,845	\$ 17,790	\$ 24,260
5223200	Rentals	\$ 2,047	\$ 3,000	\$ 3,000
	<i>Sub-total: Property Services</i>	<i>\$ 154,141</i>	<i>\$ 220,390</i>	<i>\$ 211,860</i>

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
5231001	Insurance, Other than Benefits	\$ 59,740	\$ 63,310	\$ 57,100
5232001	Communication Devices/Service	\$ 39,309	\$ 43,750	\$ 20,390
5232006	Postage	\$ -	\$ 3,500	\$ 500
5233001	Advertising	\$ 1,239	\$ 750	\$ 750
5234001	Printing and Binding	\$ 3,377	\$ 3,500	\$ 3,500
5235001	Travel	\$ 3,061	\$ 1,200	\$ 3,000
5236001	Dues and Fees	\$ 5,499	\$ 7,500	\$ 9,000
5237001	Education and Training	\$ 8,813	\$ 3,500	\$ 5,000
5238001	Licenses	\$ 3,118	\$ 5,600	\$ 5,600
5238501	Contract Labor/Services	\$ 48,814	\$ 118,500	\$ 100,000
5239004	Laboratory Services	\$ 12,200	\$ 14,000	\$ 14,000
5239005	Inspections - Tanks	\$ 71,829	\$ 89,000	\$ 91,100
	<i>Sub-total: Other Purchased Services</i>	\$ 256,999	\$ 354,110	\$ 309,940
	TOTAL PURCHASED SERVICES	\$ 423,862	\$ 587,300	\$ 537,800
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 7,796	\$ 14,200	\$ 12,000
5311002	Parts and Materials	\$ 196,441	\$ 220,000	\$ 275,000
5311003	Chemicals	\$ 32,343	\$ 45,000	\$ 50,000
5311005	Uniforms	\$ 9,294	\$ 10,000	\$ 10,250
5311602	Conservation Water Supply	\$ -	\$ 1,500	\$ -
5312300	Electricity	\$ 9,348	\$ 9,000	\$ 10,000
5312303	Electricity: Sewage Pumps	\$ 104,763	\$ 105,000	\$ 115,000
5312304	Electricity: Water Pumps	\$ 268,050	\$ 285,000	\$ 285,000
5312700	Gasoline/Diesel/CNG	\$ 33,151	\$ 45,000	\$ 45,000
5312800	Stormwater	\$ 1,983	\$ 1,975	\$ 1,975
5313001	Provisions	\$ 1,389	\$ 1,000	\$ 1,000
5314001	Books and Periodicals	\$ 115	\$ 300	\$ 300
5316001	Small Tools and Equipment	\$ 10,313	\$ 7,000	\$ 7,000
	TOTAL SUPPLIES	\$ 674,987	\$ 744,975	\$ 812,525
54	CAPITAL OUTLAY (MINOR)			
5411500	Easements	\$ 12,644	\$ 10,000	\$ 10,000
5421001	Machinery	\$ 1,443	\$ 15,000	\$ 15,000
5423001	Furniture and Fixtures	\$ 1,010	\$ 500	\$ 500
5424001	Computers	\$ 2,299	\$ 1,500	\$ 1,500
5425001	Other Equipment	\$ -	\$ 2,000	\$ 2,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 17,396	\$ 29,000	\$ 29,000
55	INTERFUND/DEPT- CHARGES			
5510002	Indirect Cost Allocation - General Fund	\$ 561,893	\$ 552,006	\$ 605,480
5510005	Indirect Cost Allocation for GIS	\$ 13,525	\$ 14,275	\$ 4,500
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 12,015
5524001	Self-funded Insurance (Medical)	\$ 231,320	\$ 281,190	\$ 292,655
5524002	Life and Disability	\$ 4,496	\$ 5,540	\$ 5,270
5524003	Wellness Program	\$ 1,350	\$ 1,350	\$ 4,395
5524004	OPEB	\$ 29,668	\$ 15,490	\$ 16,250
	TOTAL INTERFUND/INTERDEPT.	\$ 842,252	\$ 869,851	\$ 940,565

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ -	\$ 200	\$ 200
5734001	Miscellaneous Expenses	\$ 65	\$ 200	\$ 200
5740001	Bad Debts	\$ 80,283	\$ 35,000	\$ 35,000
5741001	Collection Costs	\$ 4,174	\$ 3,300	\$ 3,300
5741003	Bank Charges	\$ -	\$ 250	\$ -
	TOTAL OTHER COSTS	\$ 84,522	\$ 38,950	\$ 38,700
	Sub-total WT, Distribution and Sewer System Expense	\$ 3,040,224	\$ 3,512,668	\$ 3,657,695
	OPERATING EXPENSES:	DEPT - 4440 - RECLAIMED WATER		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 11,700	\$ 11,700	\$ 11,700
	TOTAL PERSONAL SERVICES	\$ 11,700	\$ 11,700	\$ 11,700
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	\$ -	\$ -	\$ -
5231001	Insurance, Other than Benefits	\$ 167	\$ 300	\$ 300
	TOTAL PURCHASED SERVICES	\$ 167	\$ 300	\$ 300
53	SUPPLIES			
5311002	Parts and Materials	\$ 2,755	\$ 2,000	\$ 2,000
5311003	Chemicals	\$ -	\$ 2,000	\$ 2,000
5312300	Electricity	\$ 6,299	\$ 7,800	\$ 7,800
5312700	Gasoline/Diesel/CNG	\$ -	\$ -	\$ -
	TOTAL SUPPLIES	\$ 9,054	\$ 11,800	\$ 11,800
	Sub-total Reclaimed Water	\$ 20,921	\$ 23,800	\$ 23,800
	TOTAL OPERATING EXPENSES	\$ 6,313,736	\$ 7,136,633	\$ 7,697,595
	NON-OPERATING REVENUES			
36	INVESTMENT INCOME			
3610000	Investment Income	\$ 1,036	\$ -	\$ -
3610011	Interest Income - Bonds	\$ -	\$ -	\$ -
	TOTAL INVESTMENT INCOME	\$ 1,036	\$ -	\$ -
38	MISCELLANEOUS REVENUE			
3810012	Rental Income-T-Mobile	\$ 120,945	\$ 111,310	\$ 120,945
3810013	Rental Income-AT&T	\$ 97,250	\$ 90,500	\$ 97,250
3810015	Rental Income-Verizon	\$ 41,830	\$ 41,830	\$ 41,830
3890100	Miscellaneous Income	\$ -	\$ -	\$ -
3890300	Sale of Scrap	\$ 7,487	\$ -	\$ -
3890500	WASA	\$ -	\$ -	\$ -
3890501	ATC Fees	\$ 89,203	\$ 55,000	\$ 90,000
	TOTAL MISCELLANEOUS	\$ 356,714	\$ 298,640	\$ 350,025

FUND 505 - WATER SEWER FUND

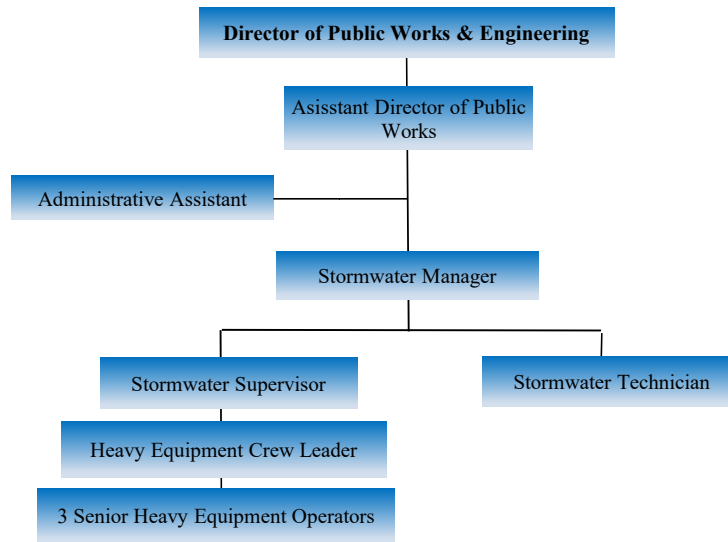
Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
39	OTHER FINANCING SOURCES			
3912005	Transfer in from 2013 SPLOST	\$ -	\$ -	\$ -
3912010	Transfer in from 2019 SPLOST	\$ 47,404	\$ -	\$ -
3922000	Sale of Assets	\$ 18,851	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 66,255	\$ -	\$ -
	TOTAL NON-OPERATING REVENUE	\$ 424,005	\$ 298,640	\$ 350,025
58	NON-OPERATING EXPENSES			
4400-5821001	Revenue Bonds Interest Expense	\$ 230,577	\$ 216,825	\$ 198,035
4400-5821002	Premium Amortization	\$ (12,575)	\$ (12,575)	\$ (12,575)
	<i>Sub-total: Non-Operating Expenses</i>	<i>\$ 218,002</i>	<i>\$ 204,250</i>	<i>\$ 185,460</i>
9000-6110001	Transfer to General Fund	\$ 810,351	\$ 802,052	\$ 667,192
9000-6110002	Transfer to Health Insurance Fund	\$ 36,185	\$ -	\$ 37,230
9000-6110300	Transfer to SFS Fund	\$ 825,000	\$ 825,000	\$ 825,000
9000-6110500	Transfer to Central Service Fund	\$ 56,000	\$ 40,000	\$ 40,000
	<i>Sub-total: Transfers</i>	<i>\$ 1,727,536</i>	<i>\$ 1,667,052</i>	<i>\$ 1,569,422</i>
	TOTAL NON-OPERATING EXPENSES	\$ 1,945,538	\$ 1,871,302	\$ 1,754,882

TAB 27

507 Stormwater Fund

FUND - 507 - STORMWATER FUND**DEPT - 4320 - STORMWATER**

This fund accounts for the receipts and disbursements for the City's Stormwater Utility. It is financed by the monthly Stormwater Utility fees that customers pay.

**STATEMENT OF SERVICE**

The Stormwater Division is responsible for drainage design; construction inspections on City drainage projects; development of drainage improvements plans and priorities; maintenance of city drainage infrastructure, ditches, canals and regional detention facilities; and street sweeping. The Division also administers and enforces the Stormwater Utility Ordinance; Drainage Control Ordinance; Flood Plain Damage Prevention Ordinance; Tree Ordinance; and Soil Erosion, Sedimentation & Pollution Control Ordinance. Large projects are typically contracted out under the direction of the Assistant Director of Public Works, as the division is primarily staffed for maintenance and minor repairs.

The cost for this utility service is \$5.00/equivalent residential unit (ERU). An ERU is 3200 sf of impervious area. Single family residential properties pay a flat \$5.00 per month. All other properties pay a monthly fee specific to the amount of ERUs of impervious area. The division's operating budget is within the Stormwater Enterprise Fund. Capital projects are funded by Stormwater Fund revenues.

	GOALS	FY 2022 STATUS	FY 2023 PROJECTED
FY 2022			
	1. Maintain the public drainage systems for compliance with standards and proper function.	On-going	On-going
	2. Replace a triple barrel culvert under Donnie Simmons Way. The existing culverts are separated and causing the roadway to fail.	Design Completed	Complete
	3. Complete the hydrology and hydrologic study of North Lake Basin.	On-going	Complete
FY 2023			
	1. Upgrade the culvert crossing across Johnson Street between Johnson Lane and Denmark Street. These culverts are undersized.	On-going	Complete
	2. Construct two watershed detention facility to control stormwater at Lake Sal inlets. This will help with flooding in the area.	On-going	Complete
	3. Reconfigure the storm culvert crossing Hart Street. Currently outlet pipe is in private property and has no access for maintenance.	On-going	Complete

OBJECTIVES FOR FISCAL YEAR 2023

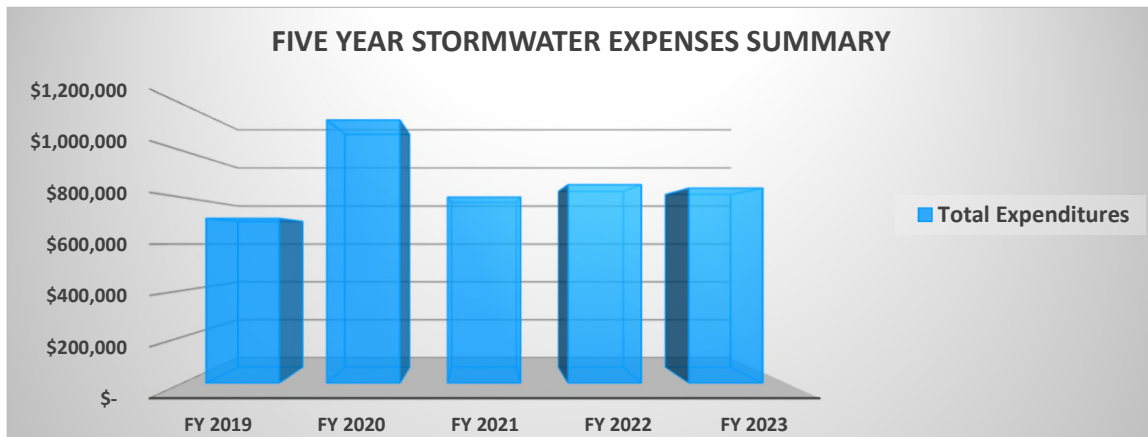
1. Improve the overall drainage system conveyance and pollution removal efficiency.
2. Perform improvements that reduce and/or minimize flooding.
3. Improve Stormwater Management webpages to provide public with a resource to report drainage deficiencies and track complaints received.
4. Complete the detailed drainage system inventory and condition assessment of the City's public drainage system and critical parts of the private drainage system.
5. Enhance public education and awareness efforts related to stormwater management.
6. Utilize the inventory and condition assessment data for guidance of projects and proactive drainage system operations & maintenance program.
7. Continue with citywide drainage master plan and modeling for prioritizing CIP projects short and long range planning.
8. Continue established formal Erosion & Sedimentation Control Program.
9. Incorporate a street sweeping program to remove pollutants from roadways before being washed into storm drainage system during rain events.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Box Culverts repaired	1	0	1	1	2
Catch Basin repaired	2	2	3	4	5
Curb Inlets repaired	24	20	27	19	30
Grate Inlets repaired	2	4	5	4	7
Junction Box repaired	4	2	3	2	5
Street sweeping tonnage	502	480	560	570	650
Head Wall repair	0	0	1	2	3
Ditch Cleaning	1.35	0.85	1.25	1.1	1.5
Canal Maintained	1.08	1.53	1	1.23	1.5
Storm Pipe Cleaned	0.22	0.19	0.25	0.21	0.5
WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Annual maintenance of 20% of citywide stormwater network	75%	75%	80%	80%	100%
Capital Improvement Projects completed within budget	100%	100%	100%	100%	100%
Complaints resolved within 2 weeks	80%	85%	90%	100%	100%

EXPENSES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 307,650	\$ 582,343	\$ 380,300	\$ 402,022	\$ 350,110	-14.83%
Purchase/Contract Services	\$ 110,966	\$ 100,012	\$ 130,805	\$ 153,020	\$ 204,510	25.18%
Supplies	\$ 42,475	\$ 53,390	\$ 26,297	\$ 53,250	\$ 46,600	-14.27%
Capital Outlay (Minor)	\$ 1,979	\$ -	\$ -	\$ 1,500	\$ 1,200	-25.00%
Interfund Dept. Charges	\$ 155,524	\$ 155,477	\$ 160,097	\$ 162,340	\$ 146,955	-10.47%
Other Costs	\$ 19,664	\$ 12,789	\$ 17,216	\$ 17,650	\$ 21,000	15.95%
Non-Operating Expenses	\$ 71,825	\$ 227,614	\$ 86,701	\$ 65,150	\$ 69,360	6.07%
Total Expenditures	\$ 710,083	\$ 1,131,625	\$ 801,417	\$ 854,932	\$ 839,735	-1.81%



FUND 507 - STORMWATER FUND

DEPT - 4320 - STORMWATER

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
OPERATING REVENUES:				
Stormwater				
32-34	CHARGES FOR SERVICES			
3221901	Land Disturb App Rev Fee	\$ 484	\$ -	\$ 2,200
3343102	GEFA Grant	\$ 377,581	\$ -	\$ -
3380000	Intergovernmental Revenue	\$ 4,465	\$ -	\$ -
3441301	Sale Residential Pipe	\$ -	\$ -	\$ 250
3441901	Late Payment P and I: Stormwater	\$ 13,447	\$ 6,500	\$ 18,280
	<i>Sub-total: Other Fees</i>	\$ 395,978	\$ 6,500	\$ 20,730
3442600	Stormwater Utility Fee	\$ 1,308,103	\$ 848,432	\$ 1,319,005
	<i>Sub-total: Stormwater Charges</i>	\$ 1,308,103	\$ 848,432	\$ 1,319,005
	TOTAL CHARGES FOR SERVICES	\$ 1,704,080	\$ 854,932	\$ 1,339,735
INVESTMENT INCOME				
36				
3610000	Investment Income	\$ -	\$ -	\$ -
	<i>Sub-total: Investment Income</i>	\$ -	\$ -	\$ -
	TOTAL OPERATING REVENUES	\$ 1,704,080	\$ 854,932	\$ 1,339,735
OPERATING EXPENSES:				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 313,443	\$ 327,687	\$ 277,825
5113001	Overtime	\$ 11,423	\$ 11,000	\$ 10,000
	<i>Sub-total: Salaries and Wages</i>	\$ 324,866	\$ 338,687	\$ 287,825
5122001	Social Security (FICA) Contributions	\$ 22,268	\$ 25,910	\$ 22,020
5124001	Retirement Contributions	\$ 22,290	\$ 27,095	\$ 28,785
5127001	Workers Compensation	\$ 10,731	\$ 10,330	\$ 11,165
5129002	Employee Drug Screen Test	\$ 145	\$ -	\$ 315
	<i>Sub-total: Employee Benefits</i>	\$ 55,434	\$ 63,335	\$ 62,285
	TOTAL PERSONAL SERVICES	\$ 380,300	\$ 402,022	\$ 350,110
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ -	\$ 250	\$ 250
5212002	Engineering Fees	\$ 1,450	\$ 2,500	\$ 1,500
5213001	Computer Programming Fees	\$ -	\$ 500	\$ 1,000
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 1,450	\$ 3,250	\$ 2,750
5222001	Rep. and Maint. (Equipment)	\$ 10,317	\$ 10,000	\$ 11,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 25,026	\$ 25,000	\$ 25,000
5222003	Rep. and Maint. (Labor)	\$ 38,031	\$ 30,000	\$ 25,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 565	\$ 600	\$ 850
5222005	Rep. and Maint. (Office Equipment)	\$ 178	\$ 350	\$ 400
5222103	Rep. and Maint. Computers	\$ 5,539	\$ 5,615	\$ 6,075
5223200	Rentals	\$ 1,948	\$ 2,000	\$ 1,000
	<i>Sub-total: Property Services</i>	\$ 81,604	\$ 73,565	\$ 69,325
5231001	Insurance, Other than Benefits	\$ 20,000	\$ 21,745	\$ 25,360
5232001	Communication Devices/Service	\$ 6,612	\$ 6,610	\$ 4,575
5232006	Postage	\$ -	\$ -	\$ 50

FUND 507 - STORMWATER FUND

DEPT - 4320 - STORMWATER

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
5233001	Advertising	\$ 652	\$ 100	\$ 600
5234001	Printing and Binding	\$ 32	\$ 100	\$ 100
5235001	Travel	\$ 304	\$ 1,500	\$ 750
5236001	Dues and Fees	\$ 1,608	\$ 1,650	\$ 2,000
5237001	Education and Training	\$ 523	\$ 1,500	\$ 2,000
5237002	Public Education & Outreach	\$ -	\$ 1,000	\$ 1,000
5238501	Contract Labor/Services	\$ 10,520	\$ 20,000	\$ 80,000
5239001	Erosion Control	\$ -	\$ 7,000	\$ 1,000
5239010	Sustainability Initiatives	\$ 7,500	\$ 15,000	\$ 15,000
	<i>Sub-total: Other Purchased Services</i>	\$ 47,752	\$ 76,205	\$ 132,435
	TOTAL PURCHASED SERVICES	\$ 130,805	\$ 153,020	\$ 204,510
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 2,679	\$ 5,050	\$ 4,000
5311002	Parts and Materials	\$ 347	\$ 20,000	\$ 15,000
5311003	Chemicals	\$ -	\$ 500	\$ 500
5311005	Uniforms	\$ 2,589	\$ 3,000	\$ 3,000
5312300	Electricity	\$ 1,624	\$ 1,500	\$ 1,900
5312700	Gasoline/Diesel/CNG	\$ 17,591	\$ 19,000	\$ 18,000
5314001	Books and Periodicals	\$ -	\$ 200	\$ 200
5316001	Small Tools and Equipment	\$ 1,467	\$ 4,000	\$ 4,000
	TOTAL SUPPLIES	\$ 26,297	\$ 53,250	\$ 46,600
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ 500	\$ 200
5424001	Computers	\$ -	\$ -	\$ -
5425001	Other Equipment	\$ -	\$ 1,000	\$ 1,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 1,500	\$ 1,200
55	INTERFUND/DEPT. CHARGES			
5510004	Indirect Cost Allocation - Customer Service	\$ 65,090	\$ 63,625	\$ 68,130
5510005	Indirect Cost Allocation - GIS	\$ 9,015	\$ 9,515	\$ 3,000
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 3,280
5524001	Self-funded Insurance (Medical)	\$ 79,160	\$ 81,855	\$ 65,210
5524002	Life and Disability	\$ 1,596	\$ 1,815	\$ 1,475
5524003	Wellness Program	\$ 330	\$ 330	\$ 1,310
5524004	OPEB	\$ 4,906	\$ 5,200	\$ 4,550
	TOTAL INTERFUND/INTERDEPT.	\$ 160,097	\$ 162,340	\$ 146,955
57-58	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 10,863	\$ 12,000	\$ 15,000
5734001	Miscellaneous Expenses	\$ 1,500	\$ 500	\$ 500
5740001	Bad Debts	\$ 4,727	\$ 5,000	\$ 5,000
5741001	Collection Costs	\$ 126	\$ 150	\$ 500
	TOTAL OTHER COSTS	\$ 17,216	\$ 17,650	\$ 21,000
	TOTAL OPERATING EXPENSES	\$ 714,716	\$ 789,782	\$ 770,375

FUND 507 - STORMWATER FUND

DEPT - 4320 - STORMWATER

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
NON-OPERATING REVENUES				
39	OTHER FINANCING SOURCES			
3912005	Transfer from 2013 SPLOST	\$ 108,277	\$ -	\$ -
3912006	Transfer from 2016 CDBG	\$ 37,243	\$ -	\$ -
3922000	Sale of Assets	\$ 16,200	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 161,720	\$ -	\$ -
TOTAL NON-OPERATING REVENUES		\$ 161,720	\$ -	\$ -
NON-OPERATING EXPENSES				
4320-5822105	GEFA Interest 2019-CW2019010	\$ 71	\$ 150	\$ 150
4320-5860000	Origination Fees	\$ -	\$ -	\$ -
9000-6110001	Transfer to General Fund	\$ 25,000	\$ 25,000	\$ 25,000
9000-6110002	Transfer to Health Insurance Fund	\$ 5,630	\$ -	\$ 4,210
9000-6110500	Transfer to Central Service Fund	\$ 56,000	\$ 40,000	\$ 40,000
	TOTAL NON-OPERATING EXPENSE	\$ 86,701	\$ 65,150	\$ 69,360
NET INCOME		\$ 1,064,384	\$ -	\$ 500,000

TAB 28

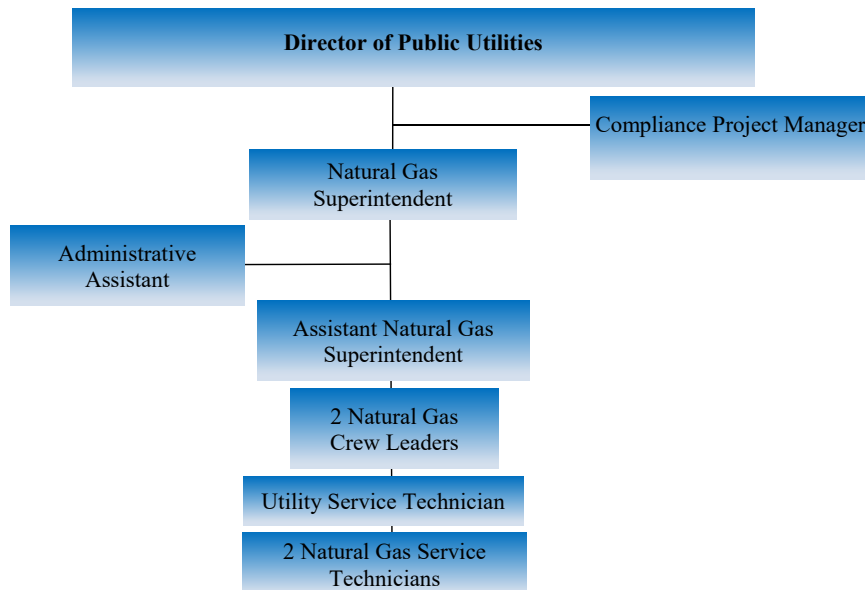
515 Natural Gas Fund

FUND - 515 - NATURAL GAS FUND**DEPT - 4700, 4750**

This fund is used to account for the receipts and disbursements to finance the Natural Gas Department. The department is responsible for operating the City's natural gas distribution system. The City purchases its gas wholesale, then sells it retail to its industrial, commercial and residential customers. The natural gas industry was fully de-regulated by Congress in 1988, and the Federal Energy Regulatory Commission has implemented policies since then to encourage open competition for gas supply. Since de-regulation, local distribution companies such as the City have had to join with other buyers to get the best possible price in what can be a highly volatile gas supply market. The City is a member of the Municipal Gas Authority of Georgia (MGAG), which is a joint agency established by the State of Georgia to assist municipal gas systems. MGAG negotiates contracts for gas supply, and also can hedge those prices using the commodities market, in an attempt to meet our customers' demand for gas at the lowest price.

The City uses a flexible gas rate, so that it can receive a realistic margin on each of them it sells. The margin is added to the base rate, which is the wholesale price of gas for the month. In this way, the City charges what it needs to pay the personnel, maintain the system, and expand the system, in addition to buying the gas. Unlike private gas companies that must pay property and income taxes, as well as distributions to shareholders, the City is tax-exempt and our citizens are the shareholders. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.

The City has begun a much more aggressive program of system expansion in recent years. It is critical that this system be expanded in order to provide service to additional customers; and also because it is a source of revenue for the General Fund, thereby helping keep property taxes lower than they would be without this utility. The City is able to do this, and still have lower rates than the surrounding investor-owned gas utilities for the reasons cited above.

**STATEMENT OF SERVICE**

Statesboro Natural Gas is the sole provider of Natural Gas for customers in Statesboro/Bulloch County, Metter/Candler County and parts of Screven County. We provide commercial, residential and industrial services as well as serve a wide variety of agricultural customers within our service area. Our mission is to provide reliable and safe gas service for our customers at affordable prices, and generate a good return on investment for the taxpayers of the City of Statesboro.

	GOALS	FY 2022 STATUS	FY 2023 PROJECTED
FY 2023			
	1. Operate system as safely as possible and comply with all State and Federal regulations.	On-going	Comply with PSC regulations and complete inspections as required.
	2. Expand system into unserved areas.	On-going	Expand into unserved areas to acquire new gas customers.
	3. Expand and enhance customer incentive programs to encourage the use of Natural Gas.	On-going	Continue to expand incentive programs to encourage natural usage.
	4. Design and install new CNG compressor station. Upgrade existing fill posts and enhance safety measures at CNG station and filling areas.	Scheduled to be completed in 2022.	Have new compressors in operation.
	5. Design improvements to Tap Station to increase natural gas volume to keep up with future growth.		Have design work completed for installation in FY2024.

OBJECTIVES FOR FISCAL YEAR 2023

1. Implement work order system to integrate Billing Incode with Hiperweb work order system to track Incode Service orders and dispatch crews more efficiently.
2. Continue to operate Natural Gas System safely and adhere to PSCrules and regulations.

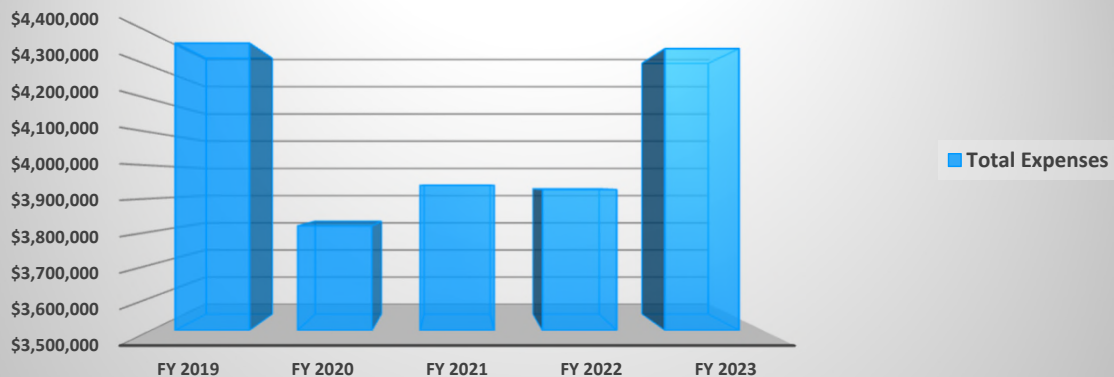
PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Dollar amount of fixed assets	\$ 5,205,771	\$ 5,216,214	\$ 5,208,667	\$ 5,613,667	\$ 8,093,667
Long term debt outstanding	\$ 95,301	\$ 64,477	\$ 32,720	\$ -	\$ -
Long term debt as % of fixed assets	2%	1%	1%	0%	0%
Long term debt outstanding per capital	\$3.79	\$2.56	\$1.05	\$0.00	\$0.00
Annual debt service payment	33,337	33,337	33,337	33,337	-
Net income or (loss)	\$ 420,013	\$ 464,930	\$ 891,309	\$ -	\$ 701,650
Number of full time employees	7.84	7.84	7.84	7.84	7.84
Net income or (loss) per employee	\$ 53,573	\$ 59,302	\$ 113,687	\$ -	\$ -
PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Thousands MCF gas purchased	551,978	537,509	576,432	592,597	568,116
Thousands MCF gas sold	557,071	534,840	576,432	592,597	568,116
Lost and unaccounted for	0	0	0	0	0
Number of residential customers	1,563	1,600	1,630	1,640	1,650
Number of commercial customers	468	470	475	480	485
Number of industrial customers	4	4	4	4	4
Number of leaks repaired	1	2	3	3	4
Total miles of main	151	131	153	153	154
Total number of gas services	3,102	3,131	3,160	3,175	3,185

NATURAL GAS EXPENSES SUMMARY

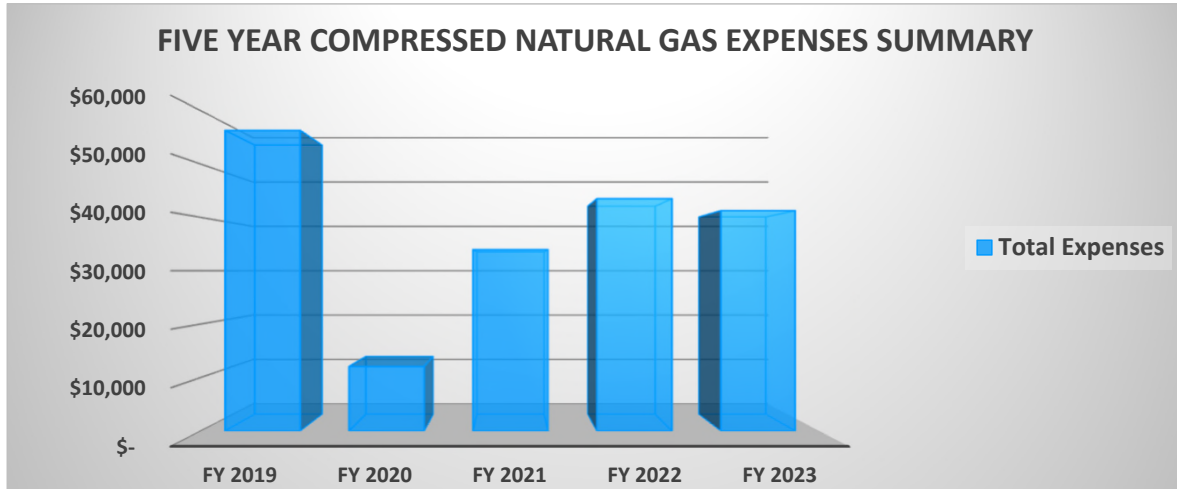
	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Proposed FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 339,369	\$ 632,799	\$ 423,076	\$ 482,843	\$ 533,305	10.45%
Purchase/Contract Services	\$ 160,215	\$ 150,688	\$ 183,622	\$ 169,180	\$ 192,130	13.57%
Supplies	\$ 2,681,595	\$ 1,907,579	\$ 2,170,903	\$ 2,078,870	\$ 2,427,950	16.79%
Capital Outlay (Minor)	\$ 14,844	\$ 11,957	\$ 17,354	\$ 16,500	\$ 15,000	-9.09%
Interfund Dept. Charges	\$ 168,969	\$ 172,584	\$ 166,888	\$ 203,625	\$ 211,805	4.02%
Other Costs	\$ 34,886	\$ 22,282	\$ 44,829	\$ 65,500	\$ 55,150	-15.80%
Debt Services	\$ 3,190	\$ 2,286	\$ 1,344	\$ 615	\$ -	-100.00%
Non-Operating Expenses	\$ 966,850	\$ 916,925	\$ 931,630	\$ 910,000	\$ 917,660	0.84%
Total Expenses	\$ 4,369,918	\$ 3,817,100	\$ 3,939,646	\$ 3,927,133	\$ 4,353,000	10.84%

FIVE YEAR NATURAL GAS EXPENSES SUMMARY



COMPRESSED NATURAL GAS EXPENSES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Purchase/Contract Services	\$ 21,311	\$ 76	\$ 832	\$ 13,000	\$ 8,000	-38.46%
Supplies	\$ 34,980	\$ 11,985	\$ 33,134	\$ 30,500	\$ 33,250	9.02%
Total Expenses	\$ 56,291	\$ 12,061	\$ 33,966	\$ 43,500	\$ 41,250	-5.17%



FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
OPERATING REVENUES:				
33	INTERGOVERNMENTAL REVENUE			
3380000	Intergovernmental Revenue	\$ 10,449	\$ -	\$ -
	TOTAL INTERGOVERNMENTAL REVENUE	\$ 10,449	\$ -	\$ -
34	CHARGES FOR SERVICES			
3444101	Residential NG Charges	\$ 549,581	\$ 516,000	\$ 565,000
3444102	Metter Residential NG Charges	\$ 24,110	\$ 18,800	\$ 19,000
3444103	Compressed Natural Gas Charges	\$ 47,082	\$ 40,000	\$ 48,000
3444201	Commercial NG Charges	\$ 2,282,453	\$ 1,940,433	\$ 2,427,500
3444202	Metter Commercial NG Charges	\$ 144,131	\$ 140,000	\$ 155,000
3444301	HLF Firm Industrial NG Charges	\$ 535,758	\$ 330,000	\$ 530,000
3444302	Metter HLF Firm Ind. NG Charges	\$ 11,982	\$ 12,000	\$ 15,000
3444401	Interruptible Ind. NG Charges	\$ 841,876	\$ 760,000	\$ 1,135,000
3444402	Metter Interruptible Ind. NG Charges	\$ -	\$ 15,000	\$ -
3444502	Franchise Tax - Metter	\$ 7,089	\$ 8,000	\$ 8,000
3444601	Transportation Fees	\$ 24,467	\$ 25,000	\$ 25,000
3444701	Gas Service Fees	\$ 930	\$ 2,000	\$ 1,500
	<i>Sub-total: Natural Gas Charges</i>	<i>\$ 4,469,459</i>	<i>\$ 3,807,233</i>	<i>\$ 4,929,000</i>
3469101	Gas Tap Fees	\$ 8,080	\$ 5,500	\$ 4,000
3469102	Metter Gas Tap Fees	\$ 4,650	\$ 600	\$ 600
3469201	Late Payment Penalties and Interest	\$ 29,180	\$ 19,000	\$ 25,000
3469202	Meter Late Penalties and Interest	\$ 1,764	\$ 1,800	\$ 1,800
3469301	Reconnection Fees	\$ 6,225	\$ 2,500	\$ 5,000
	<i>Sub-total: Other Fees</i>	<i>\$ 49,900</i>	<i>\$ 29,400</i>	<i>\$ 36,400</i>
	TOTAL CHARGES FOR SERVICES	\$ 4,519,359	\$ 3,836,633	\$ 4,965,400
	TOTAL OPERATING REVENUES	\$ 4,529,808	\$ 3,836,633	\$ 4,965,400
OPERATING EXPENSES:		DEPT- 4700 - NATURAL GAS		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 348,768	\$ 399,501	\$ 431,985
5113001	Overtime	\$ 13,871	\$ 10,000	\$ 13,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 362,639</i>	<i>\$ 409,501</i>	<i>\$ 444,985</i>
5122001	Social Security (FICA) Contributions	\$ 25,711	\$ 31,327	\$ 34,045
5124001	Retirement Contributions	\$ 24,906	\$ 32,760	\$ 44,500
5127001	Workers Compensation	\$ 6,710	\$ 6,455	\$ 6,975
5129002	Employee Drug Screening Tests	\$ 310	\$ -	\$ -
5129006	Vehicle Allowance	\$ 2,801	\$ 2,800	\$ 2,800
	<i>Sub-total: Employee Benefits</i>	<i>\$ 60,438</i>	<i>\$ 73,342</i>	<i>\$ 88,320</i>
	TOTAL PERSONAL SERVICES	\$ 423,076	\$ 482,843	\$ 533,305
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	\$ 11,304	\$ 9,000	\$ 10,000
5213001	Computer Programming Fees	\$ -	\$ -	\$ -
	<i>Sub-total: Prof. and Tech. Services</i>	<i>\$ 11,304</i>	<i>\$ 9,000</i>	<i>\$ 10,000</i>
5221001	Cleaning Services	\$ 2,040	\$ 2,200	\$ 2,500
5222001	Rep. and Maint. (Equipment)	\$ 4,192	\$ 12,000	\$ 16,700
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 6,608	\$ 8,000	\$ 12,000
5222003	Rep. and Maint. (Labor)	\$ 12,364	\$ 12,000	\$ 15,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 1,854	\$ 3,500	\$ 3,500

FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
5222005	Rep. and Maint. (Office Equipment)	\$ 1,068	\$ 1,200	\$ 1,200
5222006	Rep. And Maint. (Other Equipment)	\$ 521	\$ 500	\$ 500
5222103	Rep. and Maint. Computer	\$ 13,320	\$ 16,880	\$ 16,585
5223200	Rentals	\$ 2,371	\$ 2,500	\$ 2,900
	<i>Sub-total: Property Services</i>	<i>\$ 44,337</i>	<i>\$ 58,780</i>	<i>\$ 70,885</i>
5231001	Insurance, Other than Benefits	\$ 32,606	\$ 34,650	\$ 35,635
5232001	Communication Devices/Service	\$ 13,033	\$ 13,300	\$ 11,510
5232006	Postage	\$ 44	\$ 400	\$ 50
5233001	Advertising	\$ 605	\$ 600	\$ 1,000
5234001	Printing and Binding	\$ -	\$ 50	\$ 50
5235001	Travel	\$ 108	\$ 2,000	\$ 2,500
5236001	Dues and Fees	\$ 8,692	\$ 12,900	\$ 12,500
5237001	Education and Training	\$ 125	\$ 1,000	\$ 2,000
5238501	Contract Labor	\$ 49,502	\$ 12,000	\$ 21,000
5239101	Other-Inspections	\$ 23,265	\$ 24,500	\$ 25,000
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 127,980</i>	<i>\$ 101,400</i>	<i>\$ 111,245</i>
	TOTAL PURCHASED SERVICES	\$ 183,622	\$ 169,180	\$ 192,130
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 4,849	\$ 3,300	\$ 3,600
5311002	Gas System Parts and Materials	\$ 36,389	\$ 50,000	\$ 60,000
5311003	Chemicals	\$ -	\$ 12,000	\$ 12,000
5311005	Uniforms	\$ 3,409	\$ 5,500	\$ 5,500
5311105	Gas System Meters and Repair Parts	\$ 16,904	\$ 33,000	\$ 46,000
5312300	Electricity	\$ 11,040	\$ 11,000	\$ 13,000
5312400	Bottled Gas	\$ -	\$ -	\$ -
5312700	Gasoline/Diesel/CNG	\$ 12,260	\$ 18,000	\$ 19,000
5312800	Stormwater	\$ 900	\$ 900	\$ 900
5313001	Provisions	\$ 162	\$ 750	\$ 750
5314001	Books and Periodicals	\$ 115	\$ 200	\$ 200
5315201	Natural Gas Purchased	\$ 2,070,327	\$ 1,930,220	\$ 2,250,000
5315901	Gas Appliance Purchases	\$ 12,382	\$ 9,000	\$ 12,000
5316001	Small Tools and Equipment	\$ 2,167	\$ 5,000	\$ 5,000
	TOTAL SUPPLIES	\$ 2,170,903	\$ 2,078,870	\$ 2,427,950
54	CAPITAL OUTLAY (MINOR)			
5411500	Easements	\$ 10,758	\$ 6,500	\$ 5,000
5423001	Furniture and Fixtures	\$ -	\$ 500	\$ 500
5424001	Computers	\$ -	\$ -	\$ -
5425001	Other Equipment	\$ 6,595	\$ 9,500	\$ 9,500
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 17,354	\$ 16,500	\$ 15,000
55	INTERFUND/DEPT. CHARGES			
5510001	Indirect Cost for Meter Reader	\$ 52,905	\$ 52,905	\$ 52,905
5510004	Indirect Cost for Customer Service	\$ 13,020	\$ 12,725	\$ 13,625
5510005	Indirect Cost for GIS	\$ 13,525	\$ 14,275	\$ 4,500
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 12,015
5524001	Self-funded Insurance (Medical)	\$ 79,160	\$ 115,040	\$ 118,735
5524002	Life and Disability	\$ 2,362	\$ 2,390	\$ 2,455
5524003	Wellness Program	\$ 440	\$ 440	\$ 1,720
5524004	OPEB	\$ 5,476	\$ 5,850	\$ 5,850
	TOTAL INTERFUND/INTERDEPT.	\$ 166,888	\$ 203,625	\$ 211,805

FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
57	OTHER COSTS			
5711001	Screven County Property Taxes	\$ 813	\$ 900	\$ 850
5712001	State Sales Taxes	\$ (1,044)	\$ -	\$ -
5712002	Franchise Fees - Metter	\$ 6,265	\$ 8,000	\$ 8,500
5732002	Customer Assistance Program	\$ 38,526	\$ 48,000	\$ 40,000
5733000	Solid Waste Disposal Fees	\$ -	\$ 300	\$ -
5734001	Miscellaneous Expenses	\$ 249	\$ 500	\$ 500
5740001	Bad Debts	\$ -	\$ 7,500	\$ 5,000
5741001	Collection Costs	\$ 20	\$ 300	\$ 300
	TOTAL OTHER COSTS	\$ 44,829	\$ 65,500	\$ 55,150
	Sub-total Natural Gas Expenses	\$ 3,006,672	\$ 3,016,518	\$ 3,435,340
		DEPT - 4705 - COMPRESSED NATURAL GAS		
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 8	\$ 2,000	\$ 2,000
5222002	Rep. and Maint. (Vehicle)	\$ -	\$ -	\$ -
5222003	Rep. and Maint. (Labor)	\$ 824	\$ 1,000	\$ 1,000
	<i>Sub-total: Property Services</i>	<i>\$ 832</i>	<i>\$ 3,000</i>	<i>\$ 3,000</i>
5238501	Contract Labor/Services	\$ -	\$ 10,000	\$ 5,000
	<i>Sub-total: Other Purchased Services</i>	<i>\$ -</i>	<i>\$ 10,000</i>	<i>\$ 5,000</i>
	TOTAL PURCHASED SERVICES	\$ 832	\$ 13,000	\$ 8,000
53	SUPPLIES			
5311002	Parts and Materials	\$ 7,858	\$ 4,000	\$ 4,000
5312300	Electricity	\$ 9,096	\$ 8,500	\$ 10,000
5315201	Natural Gas Purchased	\$ 16,181	\$ 18,000	\$ 19,250
	TOTAL SUPPLIES	\$ 33,134	\$ 30,500	\$ 33,250
	Sub-Total Compressed Natural Gas Expenses	\$ 33,966	\$ 43,500	\$ 41,250
	TOTAL OPERATING EXPENSES	\$ 3,040,639	\$ 3,060,018	\$ 3,476,590

FUND 515 - NATURAL GAS FUND

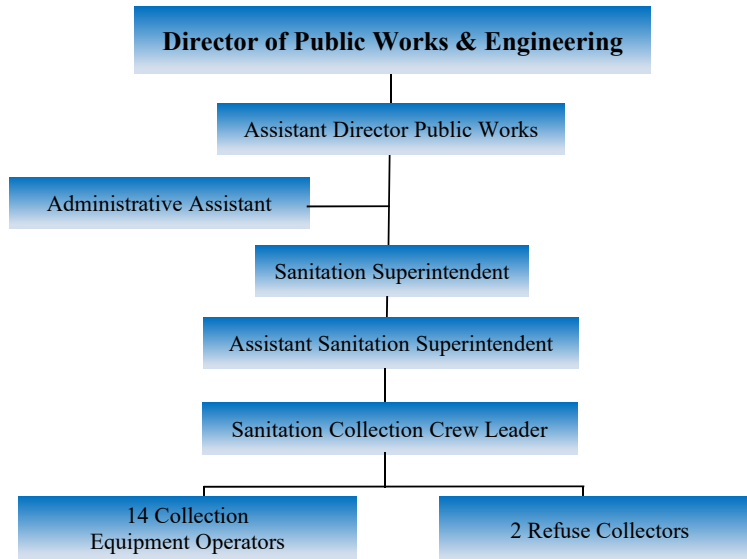
Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
NON-OPERATING REVENUES				
36-38	MISCELLANEOUS REVENUE			
3610000	Investment Income	\$ -	\$ -	\$ -
3890002	SONAT Marketing Refund	\$ 3,490	\$ 3,500	\$ 3,500
3890003	MGAG Portfolio Refund	\$ 174,282	\$ 120,000	\$ 120,000
3890100	Miscellaneous Income	\$ -	\$ 500	\$ -
3890102	MGAG Cust. Appl Reimbursement	\$ 1,084	\$ 5,000	\$ 1,000
3890103	Gas Appliance Sales	\$ 5,991	\$ 4,000	\$ 4,000
3890002	Sale of Pipe	\$ 1,864	\$ 1,000	\$ 2,000
	TOTAL MISCELLANEOUS	\$ 186,711	\$ 134,000	\$ 130,500
39	OTHER FINANCING SOURCES			
3912005	Transfer in from 2013 SPLOST	\$ 148,403	\$ -	\$ -
3912010	Transfer in from 2019 SPLOST	\$ -	\$ -	\$ -
3922000	Sale of Assets	\$ -	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 148,403	\$ -	\$ -
	TOTAL NON-OPERATING REVENUE	\$ 335,114	\$ 134,000	\$ 130,500
NON-OPERATING EXPENSES				
5823002	One Georgia Loan Interest	\$ 1,344	\$ 615	\$ -
6110001	Transfer to General Fund	\$ 870,000	\$ 870,000	\$ 870,000
6110002	Transfer to Health Insurance Fund	\$ 5,630	\$ -	\$ 7,660
6110006	Transfer to Fleet Fund	\$ -	\$ -	\$ -
6110500	Transfer to Central Services	\$ 56,000	\$ 40,000	\$ 40,000
	TOTAL NON-OPERATING EXPENSE	\$ 932,974	\$ 910,615	\$ 917,660

TAB 29

541 Solid Waste Collection Fund

FUND - 541 - SOLID WASTE COLLECTION FUND**DEPT - 4521, 4522, 4523, 4585**

This fund accounts for the receipts and disbursements to operate the City's solid waste collection systems for commercial, residential, yard waste, and rolloff service. It is financed by the monthly user fees and rolloff services that customers pay. SPLOST funds are appropriated to assist this fund with capital expenses for collection equipment. Without these SPLOST funds, this fund would have to be subsidized by higher sanitation and polycart fees. If these fees become too high the result would likely be an increase in illegal dumping which would create public health concerns and aesthetics problems for the community.

**STATEMENT OF SERVICE**

The City provides commercial collection services using front loading trucks and dumpsters picked up on a schedule agreed to by the customer and City. Customers are charged an amount determined by the cubic yard size of the dumpster(s) used and the number of times per week it is serviced. The cost of yard waste collection is supplemented by an additional \$1.75 per month per customer. Dumpster service within apartment complexes is charged a per unit rate. The cost for this service is \$19.00 per month per unit and includes yard waste collection. Residential collection is provided using automated side loading trucks and polycarts that citizens place curbside for once per week service. The cost for this service is \$19.00 per month and includes yard waste, furniture and white goods collection. Yard waste, furniture and white goods are collected curbside throughout the City using knuckleboom loader trucks following a route system. Given the extent of services provided, the fee for curbside service remains competitive with similar services by private companies in the unincorporated areas of Bulloch County and with comparable cities. Rolloff collection services are provided using rolloff trucks and rolloff containers. Customers are charged fees for delivery, pickup and tippage - a minimum monthly container rental is required.

GOALS		FY 2022 STATUS	FY 2023 PROJECTED
FY 2022			
1. Maintain a healthy environment by removal and disposal of garbage, yard waste, and other debris in a timely manner.		Ongoing	Ongoing
2. To provide citizens a community that promotes health through good infrastructure while preserving the environment for future generations.		Ongoing	Ongoing
3. Provide effective communication with the public and explore ways to improve customer service and communication.		Ongoing	Ongoing
FY 2023			
1. Explore additional services to provide to City residents and businesses to improve customer service.		Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2023

1. Continue to complete all assigned routes efficiently and effectively.
2. Implement GPS technology, where to optimize and track collection routes.
3. Explore additional ways to improve efficiency.
4. Improve recycling and waste reductions opportunities.
5. Explore options for bulk waste collection.
6. Improve communication of services, fees, and schedules by exploring social media opportunities.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Operating expenditures for commercial collection	\$889,271	\$1,366,632	\$1,054,513	\$1,028,675	\$1,120,440
Number of commercial customers at FY end	1,000	1,000	1,000	1,000	1,000
Total tons of commercial garbage collected	14,332	13,504	14,400	14,400	14,600
Average number of dumpsters emptied per day	485	490	490	490	490
Number of commercial collection FTE employees	3	3	3	3	3
Operating expenditures for residential collection	\$881,306	\$961,905	\$1,757,192	\$1,774,075	\$2,074,575
Number of residential customers at FY end	6,800	7,000	6,900	6,900	6,900
Total tons of residential garbage collected	4,829	5,504	4,840	4,900	5,000
Average number of polycarts emptied per truck per day	850	880	880	880	900
Number of residential collection FTE employees	6	6	6	6	6
Operating expenditures for yard waste collection	\$653,883	\$668,256	\$710,392	\$730,044	\$786,865
Number of yard waste customers at FY end	8,100	8,200	8,100	8,100	8,200
Total tons of yard waste collected	3,400	4,675	4,000	4,000	4,500
Number of yard waste collection FTE employees	9	9	9	9	9
Operating expenditures for rolloff collection	\$211,821	\$242,607	\$328,171	\$280,183	\$331,515
Number of rolloff containers collected at FY end	1,380	1,500	1,400	1,400	1,500
Total tons of rolloff waste collected	2,888	3,182	2,900	3,000	3,000
Number of rolloff collection FTE employees		1	1	1	1
PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Containers repaired/painted by employees	80	42	35	35	40
Containers repaired/painted by contractor	70	50	50	50	50
Cost per container repaired/painted by contractor	\$430	\$430	\$430	\$430	\$480
Average response time - service request	24 hrs	24 hrs	24 hrs	24 hrs	24hrs

EXPENSES SUMMARY (COMMERCIAL)

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 85,641	\$ 580,303	\$ 158,724	\$ 162,585	\$ 185,415	14.04%
Purchase/Contract Services	\$ 168,866	\$ 201,735	\$ 162,580	\$ 173,265	\$ 172,585	-0.39%
Supplies	\$ 42,881	\$ 43,590	\$ 45,394	\$ 52,175	\$ 49,900	-4.36%
Capital Outlay (Minor)	\$ -	\$ 63,290	\$ 38,130	\$ 60,000	\$ 75,000	0.00%
Interfund Dept. Charges	\$ 34,943	\$ 51,356	\$ 39,823	\$ 34,650	\$ 35,540	2.57%
Other Costs	\$ 556,940	\$ 489,648	\$ 609,862	\$ 546,000	\$ 602,000	10.26%
Total Expenses	\$ 889,271	\$ 1,429,922	\$ 1,054,513	\$ 1,028,675	\$ 1,120,440	8.92%

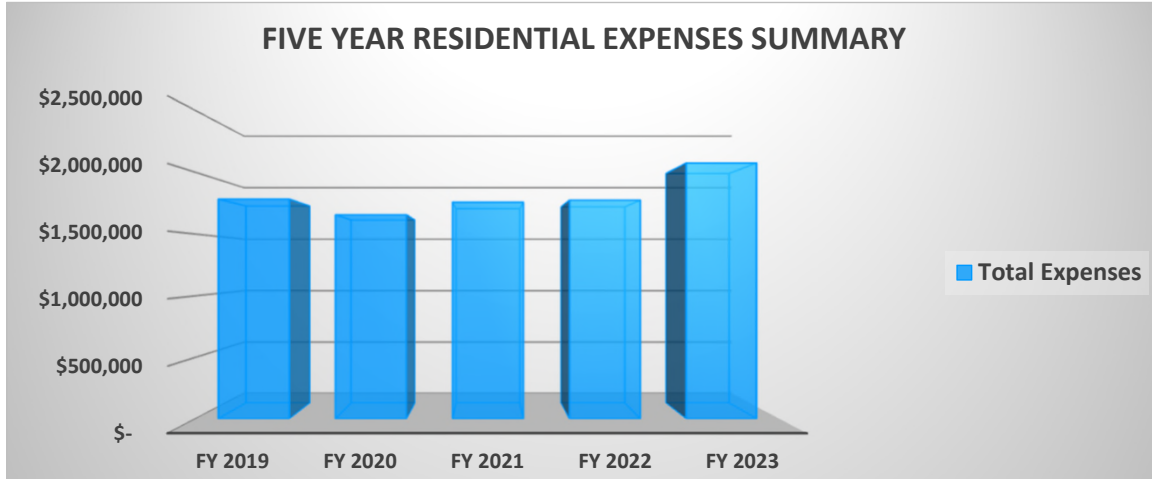
FIVE YEAR COMMERCIAL EXPENSES SUMMARY



EXPENSES SUMMARY (RESIDENTIAL)

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 248,624	\$ 250,375	\$ 264,724	\$ 333,165	\$ 353,405	6.08%
Purchase/Contract Services	\$ 158,166	\$ 120,068	\$ 154,909	\$ 140,410	\$ 150,715	7.34%
Supplies	\$ 38,987	\$ 34,309	\$ 34,108	\$ 44,360	\$ 42,210	-4.85%
Capital Outlay (Minor)	\$ -	\$ -	\$ 15,048	\$ 20,000	\$ 25,000	0.00%
Interfund Dept. Charges	\$ 209,375	\$ 186,844	\$ 222,025	\$ 49,140	\$ 207,880	323.04%
Other Costs	\$ 226,154	\$ 165,322	\$ 250,873	\$ 247,000	\$ 237,700	-3.77%
Non-Operating Expenses	\$ 900,840	\$ 898,920	\$ 815,505	\$ 940,000	\$ 1,057,665	12.52%
Total Expenses	\$ 1,782,146	\$ 1,655,837	\$ 1,757,192	\$ 1,774,075	\$ 2,074,575	16.94%

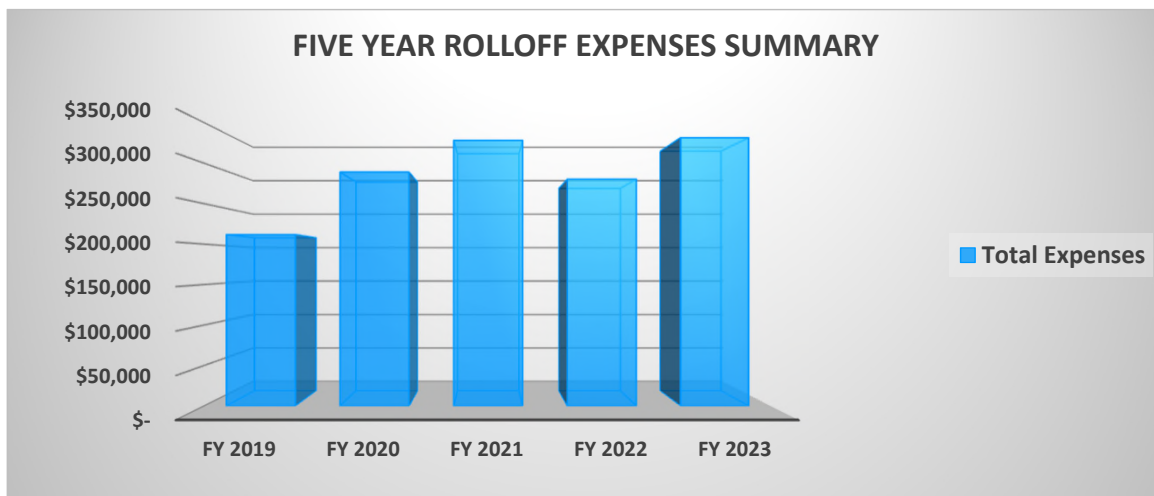
FIVE YEAR RESIDENTIAL EXPENSES SUMMARY



EXPENSES SUMMARY (ROLLOFF)

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ -	\$ 55,832	\$ 59,267	\$ 56,698	\$ 61,405	8.30%
Purchase/Contract Services	\$ 38,223	\$ 31,288	\$ 51,045	\$ 32,445	\$ 38,400	18.35%
Supplies	\$ 15,269	\$ 15,999	\$ 12,082	\$ 15,825	\$ 16,150	2.05%
Capital Outlay (Minor)	\$ -	\$ 46,390	\$ -	\$ -	\$ 75,000	0.00%
Interfund Dept. Charges	\$ -	\$ 12,483	\$ 211	\$ 215	\$ 360	67.44%
Other Costs	\$ 158,329	\$ 127,005	\$ 205,566	\$ 175,000	\$ 140,200	-19.89%
Total Expenses	\$ 211,821	\$ 288,997	\$ 328,171	\$ 280,183	\$ 331,515	18.32%

FIVE YEAR ROLLOFF EXPENSES SUMMARY



EXPENSES SUMMARY (YARDWASTE)

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Personal Services/Benefits	\$ 341,921	\$ 371,347	\$ 385,477	\$ 390,209	\$ 461,940	18.38%
Purchase/Contract Services	\$ 99,669	\$ 108,503	\$ 101,167	\$ 99,515	\$ 111,140	11.68%
Supplies	\$ 36,944	\$ 44,167	\$ 37,135	\$ 43,825	\$ 46,375	5.82%
Capital Outlay			\$ 14,700	\$ -	\$ -	#DIV/0!
Interfund Dept. Charges	\$ 66,978	\$ 60,839	\$ 60,852	\$ 76,495	\$ 62,310	-18.54%
Other Costs	\$ 108,371	\$ 83,400	\$ 111,061	\$ 120,000	\$ 105,100	-12.42%
Total Expenses	\$ 653,883	\$ 668,256	\$ 710,392	\$ 730,044	\$ 786,865	7.78%



FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
OPERATING REVENUES:				
33	INTERGOVERNMENTAL REVENUES			
3380000	Intergovernmental Revenues	\$ 22,372	\$ -	\$ -
	TOTAL INTERGOVERNMENTAL REVENUE	\$ 22,372	\$ -	\$ -
Refuse Collection				
CHARGES FOR SERVICES				
34	<i>Refuse Collection Charges</i>			
3441101	Residential Refuse Collection Charge	\$ 930,894	\$ 800,000	\$ 970,000
3441102	Commercial Refuse Collection Charge	\$ 102,396	\$ 90,000	\$ 115,000
3441103	Refuse Administrative Fee	\$ 30	\$ -	\$ -
3441104	Commercial Dumpster Fee	\$ 1,052,779	\$ 900,000	\$ 1,130,000
3441105	Commercial Dumpster Extra Fee	\$ 6,175	\$ 3,700	\$ 5,000
3441106	City Polycart Fee (Tippage Fees)	\$ 325,990	\$ 310,000	\$ 335,000
3441107	Residential Dumpster Fee	\$ 1,497,632	\$ 1,180,000	\$ 1,545,115
3441108	Purchase of Polycarts	\$ 69	\$ -	\$ -
3441109	Yard Waste Refuse Collection	\$ 286,171	\$ 250,000	\$ 300,000
3441200	Rolloff Tippage Fees	\$ 220,548	\$ 130,000	\$ 220,000
3441201	Rolloff Collection Fees	\$ 196,862	\$ 100,000	\$ 200,000
	<i>Sub-total: Refuse Collection Charges</i>	<i>\$ 4,619,545</i>	<i>\$ 3,763,700</i>	<i>\$ 4,820,115</i>
3441901	Late Payment P & I: Collection	\$ 63,294	\$ 49,277	\$ 70,000
	<i>Sub-total: Other Fees</i>	<i>\$ 63,294</i>	<i>\$ 49,277</i>	<i>\$ 70,000</i>
	TOTAL CHARGES FOR SERVICE	\$ 4,682,839	\$ 3,812,977	\$ 4,890,115
TOTAL OPERATING REVENUES		\$ 4,705,211	\$ 3,812,977	\$ 4,890,115
OPERATING EXPENSES:				
DEPT - 4521 - COMMERCIAL REFUSE COLLECTION				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 109,004	\$ 112,443	\$ 120,950
5113001	Overtime	\$ 31,727	\$ 20,000	\$ 28,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 140,732</i>	<i>\$ 132,443</i>	<i>\$ 148,950</i>
5122001	Social Security (FICA) Contributions	\$ 10,022	\$ 10,132	\$ 11,395
5124001	Retirement Contributions	\$ (2,021)	\$ 10,595	\$ 14,895
5127001	Workers Compensation	\$ 9,781	\$ 9,415	\$ 10,175
5129002	Employee Drug Screening Test	\$ 210	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	<i>\$ 17,992</i>	<i>\$ 30,142</i>	<i>\$ 36,465</i>
	TOTAL PERSONAL SERVICES	\$ 158,724	\$ 162,585	\$ 185,415
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 8,056	\$ 25,000	\$ 12,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 73,709	\$ 60,000	\$ 65,000
5222003	Rep. and Maint. (Labor)	\$ 54,141	\$ 60,000	\$ 65,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 1,169	\$ 1,000	\$ 1,500
5222103	Rep. and Maint. Computers	\$ 685	\$ 680	\$ 680
5223200	Rentals	\$ 228	\$ -	\$ -
	<i>Sub-total: Property Services</i>	<i>\$ 137,989</i>	<i>\$ 146,680</i>	<i>\$ 144,180</i>
5231001	Insurance, Other than Benefits	\$ 20,588	\$ 22,075	\$ 25,205
5232001	Communication Devices/Service	\$ 3,420	\$ 3,410	\$ 2,700
5233001	Advertising	\$ -	\$ 100	\$ -
5235001	Travel	\$ -	\$ 200	\$ -
5236001	Dues and Fees	\$ 583	\$ 400	\$ 500
5237001	Education and Training	\$ -	\$ 400	\$ -
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 24,591</i>	<i>\$ 26,585</i>	<i>\$ 28,405</i>
	TOTAL PURCHASED SERVICES	\$ 162,580	\$ 173,265	\$ 172,585

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 666	\$ 600	\$ 750
5311003	Chemicals	\$ 1,440	\$ 1,600	\$ 1,600
5311005	Uniforms	\$ 2,050	\$ 1,875	\$ 1,950
5312300	Electricity	\$ 8,570	\$ 8,500	\$ 8,500
5312700	Gasoline/Diesel/CNG	\$ 32,546	\$ 39,000	\$ 36,500
5316001	Small Tools and Equipment	\$ 122	\$ 600	\$ 600
	TOTAL SUPPLIES	\$ 45,394	\$ 52,175	\$ 49,900
54	CAPITAL OUTLAY			
5425001	Other Equipment	\$ 38,130	\$ 60,000	\$ 75,000
	TOTAL CAPITAL OUTLAY	\$ 38,130	\$ 60,000	\$ 75,000
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - GIS	\$ 4,510	\$ 4,760	\$ 1,500
5524001	Self-funded Insurance (Medical)	\$ 24,025	\$ 27,190	\$ 30,890
5524002	Life and Disability	\$ 492	\$ 585	\$ 625
5524003	Wellness Program	\$ 165	\$ 165	\$ 575
5524004	OPEB	\$ 10,631	\$ 1,950	\$ 1,950
	TOTAL INTERFUND/INTERDEPT.	\$ 39,823	\$ 34,650	\$ 35,540
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 607,846	\$ 545,000	\$ 600,000
5734001	Miscellaneous Expenses	\$ 2,016	\$ 1,000	\$ 2,000
	TOTAL OTHER COSTS	\$ 609,862	\$ 546,000	\$ 602,000
	Sub-total Commercial Expenses	\$ 1,054,513	\$ 1,028,675	\$ 1,120,440
	DEPT - 4522 - RESIDENTIAL REFUSE COLLECTION			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 199,024	\$ 258,694	\$ 269,980
5113001	Overtime	\$ 7,060	\$ 13,000	\$ 13,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 206,084</i>	<i>\$ 271,694</i>	<i>\$ 282,980</i>
5122001	Social Security (FICA) Contributions	\$ 15,033	\$ 20,785	\$ 21,650
5124001	Retirement Contributions	\$ 23,318	\$ 21,736	\$ 28,300
5127001	Workers Compensation	\$ 19,689	\$ 18,950	\$ 20,475
5129002	Employee Drug Screening Tests	\$ 600	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	<i>\$ 58,640</i>	<i>\$ 61,471</i>	<i>\$ 70,425</i>
	TOTAL PERSONAL SERVICES	\$ 264,724	\$ 333,165	\$ 353,405
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ -	\$ -	\$ 1,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 81,008	\$ 60,000	\$ 65,000
5222003	Rep. and Maint. (Labor)	\$ 40,838	\$ 45,000	\$ 45,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 540	\$ 750	\$ 1,500
5222005	Rep. and Maint. (Office Equipment)	\$ 1,602	\$ 1,550	\$ 1,600
5222103	Rep. and Maint. Computers	\$ 4,145	\$ 4,195	\$ 4,505
	<i>Sub-total: Property Services</i>	<i>\$ 128,133</i>	<i>\$ 111,495</i>	<i>\$ 118,605</i>
5231001	Insurance, Other than Benefits	\$ 19,374	\$ 20,855	\$ 21,490
5232001	Communication Devices/Service	\$ 5,826	\$ 5,810	\$ 5,120
5233001	Advertising	\$ 80	\$ 100	\$ -
5235001	Travel	\$ -	\$ 750	\$ 2,000
5236001	Dues and Fees	\$ 698	\$ 650	\$ 2,000
5237001	Education and Training	\$ 798	\$ 750	\$ 1,500
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 26,776</i>	<i>\$ 28,915</i>	<i>\$ 32,110</i>
	TOTAL PURCHASED SERVICES	\$ 154,909	\$ 140,410	\$ 150,715

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 1,519	\$ 800	\$ 1,000
5311002	Parts and Materials	\$ 3,498	\$ 3,500	\$ 3,800
5311003	Chemicals	\$ 889	\$ 1,000	\$ 1,100
5311005	Uniforms	\$ 2,693	\$ 3,750	\$ 4,000
5312700	Gasoline/Diesel/CNG	\$ 22,202	\$ 32,000	\$ 29,000
5312800	Stormwater	\$ 2,910	\$ 2,910	\$ 2,910
5316001	Small Tools and Equipment	\$ 397	\$ 400	\$ 400
	TOTAL SUPPLIES	\$ 34,108	\$ 44,360	\$ 42,210
54	CAPITAL OUTLAY			
5425001	Other Equipment	\$ 15,048	\$ 20,000	\$ 25,000
	TOTAL CAPITAL OUTLAY	\$ 15,048	\$ 20,000	\$ 25,000
55	INTERFUND/INTERDEPT CHARGES			
5510004	Indirect Cost Allocation for Customer Service	\$ 151,880	\$ -	\$ 158,970
5510005	Indirect Cost Allocation for GIS	\$ 13,525	\$ 14,275	\$ 4,500
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 3,280
5524001	Self-funded Insurance (Medical)	\$ 55,140	\$ 30,505	\$ 35,125
5524002	Life and Disability	\$ 1,095	\$ 1,375	\$ 1,415
5524003	Wellness Program	\$ 385	\$ 385	\$ 1,340
5524004	OPEB	\$ -	\$ 2,600	\$ 3,250
	TOTAL INTERFUND/INTERDEPT.	\$ 222,025	\$ 49,140	\$ 207,880
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 224,601	\$ 230,000	\$ 220,000
5734001	Miscellaneous Expenses	\$ 2,265	\$ 1,500	\$ 1,800
5740001	Bad Debts	\$ 23,108	\$ 15,000	\$ 15,000
5741001	Collection Costs	\$ 899	\$ 500	\$ 900
	TOTAL OTHER COSTS	\$ 250,873	\$ 247,000	\$ 237,700
	Sub-total Residential Expenses	\$ 941,687	\$ 834,075	\$ 1,016,910
	DEPT - 4523 - ROLLOFF COLLECTION			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 36,319	\$ 34,408	\$ 37,280
5113001	Overtime	\$ 10,317	\$ 10,000	\$ 10,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 46,637</i>	<i>\$ 44,408</i>	<i>\$ 47,280</i>
5122001	Social Security (FICA) Contributions	\$ 3,482	\$ 3,397	\$ 3,620
5124001	Retirement Contributions	\$ 3,818	\$ 3,553	\$ 4,730
5127001	Workers Compensation	\$ 5,331	\$ 5,340	\$ 5,775
	<i>Sub-total: Employee Benefits</i>	<i>\$ 12,630</i>	<i>\$ 12,290</i>	<i>\$ 14,125</i>
	TOTAL PERSONAL SERVICES	\$ 59,267	\$ 56,698	\$ 61,405
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 6	\$ 100	\$ 100
5222002	Rep. and Maint. (Vehicle Parts)	\$ 31,946	\$ 12,000	\$ 15,000
5222003	Rep. and Maint. (Labor)	\$ 15,811	\$ 13,000	\$ 15,000
	<i>Sub-total: Property Services</i>	<i>\$ 47,763</i>	<i>\$ 25,100</i>	<i>\$ 30,100</i>
5231001	Insurance, Other than Benefits	\$ 55	\$ 4,545	\$ 6,015
5232001	Communication Devices/Service	\$ 3,228	\$ 2,800	\$ 2,285
5233001	Advertising	\$ -	\$ -	\$ -
5238501	Contract Labor/Services	\$ -	\$ -	\$ -
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 3,283</i>	<i>\$ 7,345</i>	<i>\$ 8,300</i>
	TOTAL PURCHASED SERVICES	\$ 51,045	\$ 32,445	\$ 38,400

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
53	SUPPLIES			
5311001	Office Supplies/General Supplies	\$ 55	\$ 100	\$ -
5311002	Parts and Material	\$ -	\$ -	\$ -
5311003	Chemicals	\$ -	\$ -	\$ 300
5311005	Uniforms	\$ 719	\$ 625	\$ 650
5312700	Gasoline/Diesel	\$ 11,283	\$ 15,000	\$ 15,000
5316001	Small Tools and Equipment	\$ 25	\$ 100	\$ 200
	TOTAL SUPPLIES	\$ 12,082	\$ 15,825	\$ 16,150
54	CAPITAL OUTLAY			
5425001	Other Equipment	\$ -	\$ -	\$ 75,000
	TOTAL CAPITAL OUTLAY	\$ -	\$ -	\$ 75,000
55	INTERFUND/INTERDEPT CHARGES			
5524002	Life and Disability	\$ 156	\$ 160	\$ 165
5524003	Wellness Program	\$ 55	\$ 55	\$ 195
5524004	OPEB	\$ -	\$ -	\$ -
	TOTAL INTERFUND/INTERDEPT.	\$ 211	\$ 215	\$ 360
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 205,336	\$ 175,000	\$ 140,000
5734001	Miscellaneous Expenses	\$ 230	\$ -	\$ 200
	TOTAL OTHER COSTS	\$ 205,566	\$ 175,000	\$ 140,200
	Sub-total Rolloff Expenses	\$ 328,171	\$ 280,183	\$ 331,515
	DEPT - 4585 - YARD WASTE COLLECTION			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 277,358	\$ 285,356	\$ 339,220
5113001	Overtime	\$ 33,190	\$ 30,000	\$ 30,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 310,548</i>	<i>\$ 315,356</i>	<i>\$ 369,220</i>
5122001	Social Security (FICA) Contributions	\$ 21,542	\$ 24,125	\$ 28,245
5124001	Retirement Contributions	\$ 26,196	\$ 25,228	\$ 36,925
5127001	Workers Compensation	\$ 26,491	\$ 25,500	\$ 27,550
5129002	Employee Drug Screening Tests	\$ 700	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	<i>\$ 74,929</i>	<i>\$ 74,853</i>	<i>\$ 92,720</i>
	TOTAL PERSONAL SERVICES	\$ 385,477	\$ 390,209	\$ 461,940
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 23	\$ -	\$ 2,500
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 31,262	\$ 40,000	\$ 50,000
5222003	Rep. and Maint. (Labor)	\$ 51,689	\$ 40,000	\$ 40,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 102	\$ 500	\$ 500
5222103	Rep. and Maint. Computers	\$ 1,135	\$ 1,135	\$ 1,135
	<i>Sub-total: Property Services</i>	<i>\$ 84,210</i>	<i>\$ 81,635</i>	<i>\$ 94,135</i>
5231001	Insurance, Other than Benefits	\$ 10,963	\$ 11,775	\$ 13,195
5232001	Communication Devices/Service	\$ 5,993	\$ 5,605	\$ 3,810
5237001	Education and Training	\$ -	\$ 500	\$ -
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 16,956</i>	<i>\$ 17,880</i>	<i>\$ 17,005</i>
	TOTAL PURCHASED SERVICES	\$ 101,167	\$ 99,515	\$ 111,140
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 540	\$ 550	\$ 550
5311003	Chemicals	\$ -	\$ 300	\$ 600
5311005	Uniforms	\$ 3,965	\$ 5,625	\$ 5,875
5312700	Gasoline/Diesel/CNG	\$ 32,279	\$ 37,000	\$ 39,000
5316001	Small Tools and Equipment	\$ 350	\$ 350	\$ 350
	TOTAL SUPPLIES	\$ 37,135	\$ 43,825	\$ 46,375

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
54	CAPITAL OUTLAY			
	Other Equipment	\$ 14,700	\$ -	\$ -
	TOTAL CAPITAL OUTLAY	\$ 14,700	\$ -	\$ -
55	INTERFUND/INTERDEPT CHARGES			
5510005	Indirect Cost Allocation - GIS	\$ 4,510	\$ 4,760	\$ 1,500
5524001	Self-funded Insurance (Medical)	\$ 54,520	\$ 65,210	\$ 52,790
5524002	Life and Disability	\$ 1,382	\$ 1,535	\$ 1,750
5524003	Wellness Program	\$ 440	\$ 440	\$ 1,720
5524004	OPEB	\$ -	\$ 4,550	\$ 4,550
	TOTAL INTERFUND/INTERDEPT.	\$ 60,852	\$ 76,495	\$ 62,310
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 110,509	\$ 120,000	\$ 105,000
5734001	Miscellaneous Expenses	\$ 553	\$ -	\$ 100
	TOTAL OTHER COSTS	\$ 111,061	\$ 120,000	\$ 105,100
	Sub-total Yard Waste Expenses	\$ 710,392	\$ 730,044	\$ 786,865
3890300	Sale of Scrap	\$ 10,806	\$ -	\$ -
3912005	Transfer from 2013 SPLOST	\$ 310,699	\$ -	\$ -
	TOTAL NON-OPERATING REVENUES	\$ 321,505	\$ -	\$ -
	TOTAL NON-OPERATING REVENUES	\$ 321,505	\$ -	\$ -
61	NON-OPERATING EXPENSES			
9000-6110001	Transfer to General Fund	\$ 750,000	\$ 900,000	\$ 1,010,000
9000-6110002	Transfer to Health Insurance Fund	\$ 9,505	\$ -	\$ 7,665
9000-6110500	Transfer to Central Services	\$ 56,000	\$ 40,000	\$ 40,000
	TOTAL NON-OPERATING EXPENSES	\$ 815,505	\$ 940,000	\$ 1,057,665
	NET INCOME	\$ 1,176,448	\$ -	\$ 576,720

TAB 30

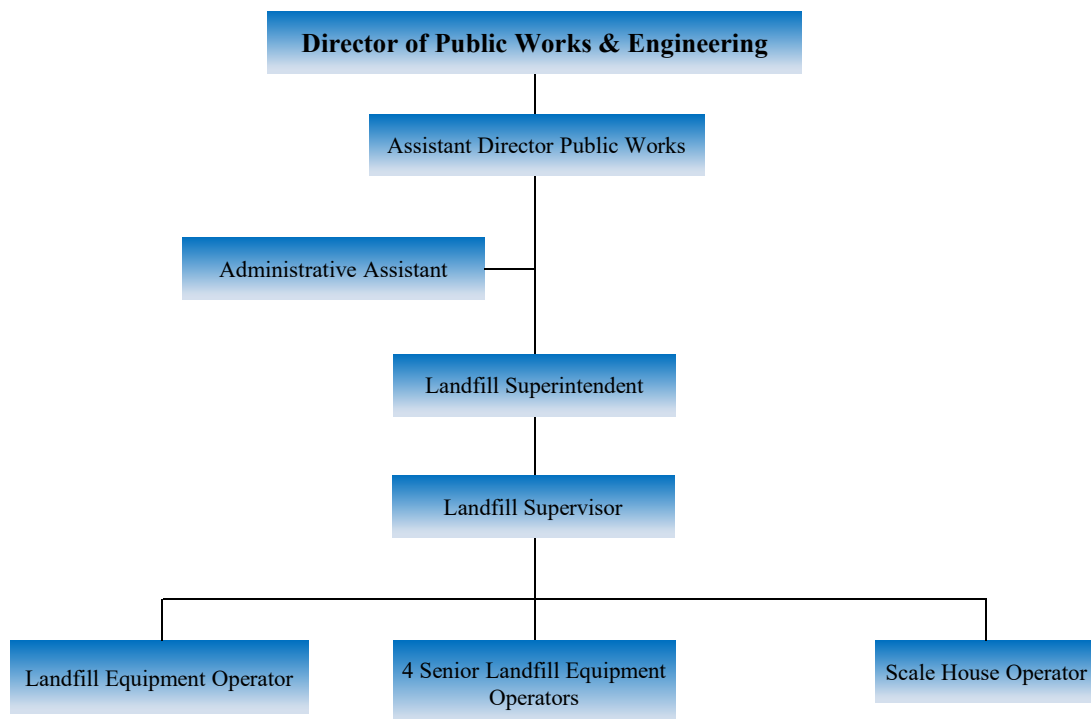
542 Solid Waste Disposal Fund

FUND - 542 - SOLID WASTE DISPOSAL FUND**DEPT - 4530**

This fund accounts for the receipts and disbursements to operate the jointly owned City/County transfer station, inert landfill and the post-closure costs for the closed landfill located on Landfill Rd off North Main St. Included are the costs to transport and dispose of the solid waste at the Broadhurst landfill near Jesup, GA and scrap tires with Quality Tire near Jackson, GA. Both transportation services are provided by contract with a local trucking company. The cost of transportation is currently equivalent to approximately \$13.39 per ton. The disposal agreement with Broadhurst Environmental was renewed in 2018, resulting in a stabilization of the tipping fees to a proposed rate of \$25.92 per ton with an inflationary index included in this agreement. The disposal agreement with Quality Tire was renewed in 2014, resulting in a tippage fee of \$130 per ton for scrap tire disposal.

SPLOST funds are appropriated to pay the post-closure costs and cover of the disposal fees at the Broadhurst Environmental Landfill. Without these SPLOST funds, this fund would have significantly higher tippage fees or would have to be subsidized by additional property taxes. If the tippage fees become too high the result would likely be an increase in illegal dumping which would create public health concerns and aesthetics problems for the community.

The operation of the transfer station, inert landfill, closed Lakeview Landfill and the operation of the methane gas extraction system are under the direction of the Landfill Superintendent who, in coordination with the City's solid waste engineering consultant, is responsible for all post-closure regulatory compliance issues to keep the closed landfill in full compliance with US Environmental Protection Agency and Georgia Environmental Protection Division rules and regulations.

**STATEMENT OF SERVICE**

To manage the solid waste disposal division as a resource for the entire community. Promote sustainability and an environmentally sound and cost effective operation with the funds collected. To reduce the amount of waste in all categories by promoting individual and corporate responsibility. To provide a clean, stable work environment for all employees and the public.

GOALS		FY 2022 STATUS	FY 2023 PROJECTED
FY 2023			
1. Maintain a healthy environment by properly disposing of all solid waste, yard debris, scrap tires and white goods (scrap metal)		Completed	Completed
2. Educate the public and private sectors of our community through educational tours of the solid waste disposal facility and Inert Landfill.		Completed	Completed
3. Continue to build the inert landfill in an environmentally friendly way and according to EPD guidelines. Life expectancy 7 years		Completed	Completed
4. Purchase land to the north of the current inert landfill for future generations. Approximaely 25-30 life span		Completed	Completed

OBJECTIVES FOR FISCAL YEAR 2023

1. Continue research to find alternatives to deal with the volume of yard waste being disposed of in the Inert Landfill.
2. Explore additional ways to further reduce the total tons of waste that is transported to the Broadhurst Landfill Facility for disposal (waste stream reduction).
3. Stay in compliance and up to date on all state and federal EPD compliance guidelines and to operate all sites within those guidelines.
4. Increase the amount of tours given to GSU and local High School students to increase their knowledge of sound solid waste disposal practices particularly with emphasis on the inert landfill, transfer station, and recycling center.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Animals	5	5	5	5	5
Bulkwaste	14,200	15,000	15,000	15,500	15,000
Cardboard	1,000	1,000	1,000	1,000	-
Cover dirt	25	25	25	25	-
Demolition	11,800	12,000	12,300	13,500	14,000
Household	32,400	34,000	34,500	33,500	34,000
Inert	7,400	7,400	7,400	8,000	8,500
Paper	400	425	425	425	-
Sweepings	425	500	500	350	350
Tires	275	300	300	375	425
PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Total tons disposed of in Inert Landfill	7,850	8,400	8,500	8,000	8,500
Total tons transported to Broadhurst Landfill	58,500	61,500	61,500	62,500	63,000

EXPENSES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 256,507	\$ 527,672	\$ 338,548	\$ 392,808	\$ 426,900	8.68%
Purchase/Contract Services	\$ 212,349	\$ 275,796	\$ 221,345	\$ 234,000	\$ 256,740	9.72%
Supplies	\$ 34,119	\$ 65,910	\$ 49,847	\$ 60,150	\$ 60,900	1.25%
Capital Outlay (Minor)	\$ 210	\$ 686	\$ -	\$ 4,000	\$ 16,700	317.50%
Interfund Dept. Charges	\$ 115,727	\$ 114,235	\$ 117,741	\$ 86,615	\$ 136,305	57.37%
Other Costs	\$ 2,444,804	\$ 2,491,806	\$ 2,959,631	\$ 2,513,500	\$ 2,824,000	12.35%
Non-Operating Expenses	\$ 363,537	\$ 362,675	\$ 435,170	\$ 414,000	\$ 419,435	1.31%
Total Expenses	\$ 3,427,253	\$ 3,838,780	\$ 4,122,283	\$ 3,705,073	\$ 4,140,980	11.77%



FUND 542 - SOLID WASTE DISPOSAL FUND

DEPT - 4530 - LANDFILL

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
OPERATING REVENUES:				
33	INTERGOVERNMENTAL REVENUE			
3380000	Intergovernmental Revenue	\$ 14,178	\$ -	\$ -
	TOTAL INTERGOVERNMENTAL REVENUE	\$ 14,178	\$ -	\$ -
Landfill/Transfer Station				
34	CHARGES FOR SERVICES			
3441501	Commercial Tipping Fees	\$ -	\$ -	\$ -
3441502	Sanitation Contractor Tipping Fees	\$ 419,355	\$ 425,000	\$ 430,000
3441503	Individuals Tipping Fees	\$ 168,613	\$ 160,000	\$ 155,000
3441504	Government Agencies Tipping Fees	\$ 1,893,406	\$ 2,025,000	\$ 2,275,000
	<i>Sub-total: Landfill/TS Charges</i>	<i>\$ 2,481,374</i>	<i>\$ 2,610,000</i>	<i>\$ 2,860,000</i>
3441901	Late Payment P and I: Landfill	\$ 8,838	\$ 5,000	\$ 10,000
	<i>Sub-total: Other Fees</i>	<i>\$ 8,838</i>	<i>\$ 5,000</i>	<i>\$ 10,000</i>
	TOTAL CHARGES FOR SERVICES	\$ 2,490,212	\$ 2,615,000	\$ 2,870,000
	TOTAL OPERATING REVENUES	\$ 2,504,389	\$ 2,615,000	\$ 2,870,000
OPERATING EXPENSES:				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 263,471	\$ 312,069	\$ 335,885
5113001	Overtime	\$ 11,950	\$ 10,000	\$ 10,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 275,421</i>	<i>\$ 322,069</i>	<i>\$ 345,885</i>
5122001	Social Security (FICA) Contributions	\$ 19,341	\$ 24,638	\$ 24,460
5124001	Retirement Contributions	\$ 22,449	\$ 25,766	\$ 34,590
5127001	Workers Compensation	\$ 20,982	\$ 20,335	\$ 21,965
5129002	Employee Drug Screening Tests	\$ 355	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	<i>\$ 63,127</i>	<i>\$ 70,739</i>	<i>\$ 81,015</i>
	TOTAL PERSONAL SERVICES	\$ 338,548	\$ 392,808	\$ 426,900
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 32,323	\$ 60,000	\$ 70,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 13,029	\$ 7,000	\$ 15,000
5222003	Rep. and Maint. (Labor)	\$ 45,710	\$ 60,000	\$ 50,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 5,636	\$ 7,500	\$ 6,000
5222005	Rep. and Maint. (Office Equipment)	\$ -	\$ 100	\$ 200
5222103	Rep. and Maint. Computers	\$ 7,155	\$ 7,255	\$ 7,875
5223200	Rentals	\$ -	\$ 500	\$ 500
	<i>Sub-total: Property Services</i>	<i>\$ 103,852</i>	<i>\$ 142,355</i>	<i>\$ 149,575</i>
5231001	Insurance, Other than Benefits	\$ 29,517	\$ 30,920	\$ 31,890
5232001	Communication Devices/Service	\$ 5,718	\$ 4,375	\$ 3,675
5233001	Advertising	\$ 602	\$ -	\$ 250
5235001	Travel	\$ -	\$ 750	\$ 750
5236001	Dues and Fees	\$ 849	\$ 850	\$ 850
5237001	Education and Training	\$ 430	\$ 750	\$ 750
5238501	Contract Labor/Services	\$ 33,650	\$ 4,000	\$ 4,000
5239007	Other services: Erosion Control	\$ -	\$ -	\$ -
5239008	Other services: Tire Disposal	\$ 46,727	\$ 50,000	\$ 65,000
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 117,493</i>	<i>\$ 91,645</i>	<i>\$ 107,165</i>
	TOTAL PURCHASED SERVICES	\$ 221,345	\$ 234,000	\$ 256,740

FUND 542 - SOLID WASTE DISPOSAL FUND

DEPT - 4530 - LANDFILL

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 5,010	\$ 5,100	\$ 5,000
5311002	Parts and Materials	\$ 245	\$ 750	\$ 900
5311003	Chemicals	\$ 1,212	\$ 1,500	\$ 1,200
5311005	Uniforms	\$ 3,431	\$ 3,200	\$ 3,200
5312300	Electricity	\$ 5,114	\$ 7,000	\$ 6,000
5312400	Bottled Gas	\$ 23	\$ 100	\$ 100
5312700	Gasoline/Diesel/CNG	\$ 30,607	\$ 39,000	\$ 41,000
5313001	Provisions	\$ -	\$ -	\$ -
5316001	Small Tools and Equipment	\$ 4,206	\$ 3,500	\$ 3,500
	TOTAL SUPPLIES	\$ 49,847	\$ 60,150	\$ 60,900
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	\$ -	\$ 4,000	\$ 16,700
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 4,000	\$ 16,700
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - Customer Service	\$ 39,055	\$ -	\$ 40,880
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 2,730
5524001	Self-funded Insurance (Medical)	\$ 72,690	\$ 79,340	\$ 84,225
5524002	Life and Disability	\$ 1,452	\$ 1,690	\$ 1,740
5524003	Wellness Program	\$ 385	\$ 385	\$ 1,530
5524004	OPEB	\$ 4,159	\$ 5,200	\$ 5,200
	TOTAL INTERFUND/INTERDEPT.	\$ 117,741	\$ 86,615	\$ 136,305
57	OTHER COSTS			
5710103	Payment to Bulloch County	\$ 122,000	\$ 122,000	\$ 122,000
5733002	Air Rights	\$ 1,526,805	\$ 1,500,000	\$ 1,550,000
5733003	Transportation Fees	\$ 873,246	\$ 875,000	\$ 1,150,000
5733004	Toxic Waste Disposal	\$ 120	\$ 500	\$ 500
5734001	Miscellaneous Expenses	\$ 1,057	\$ 1,000	\$ 1,000
5740001	Bad Debts	\$ -	\$ 7,500	\$ 500
5790000	Postclosure Cost	\$ 435,346	\$ -	\$ -
	TOTAL OTHER COSTS	\$ 2,958,574	\$ 2,506,000	\$ 2,824,000
	TOTAL OPERATING EXPENSES	\$ 3,686,056	\$ 3,283,573	\$ 3,721,545
	NON-OPERATING REVENUES			
39	OTHER FINANCING SOURCES			
3912005	Transfer from 2013 SPLOST	\$ 1,215,620	\$ -	\$ -
3912010	Transfer from 2019 SPLOST	\$ 311,185	\$ 1,082,573	\$ 2,800,000
3921001	Sale of Assets	\$ -	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 1,526,805	\$ 1,082,573	\$ 2,800,000
	TOTAL NON-OPERATING REVENUES	\$ 1,526,805	\$ 1,082,573	\$ 2,800,000
61	NON-OPERATING EXPENSES			
6110001	Transfer to General Fund	\$ 374,000	\$ 374,000	\$ 374,000
6110002	Transfer to Health Insurance Fund	\$ 5,170	\$ -	\$ 5,435
6110003	Transfer to Stormwater Fund	\$ -	\$ -	\$ -
6110500	Transfer to Central Service Fund	\$ 56,000	\$ 40,000	\$ 40,000
	TOTAL NON-OPERATING EXPENSES	\$ 435,170	\$ 414,000	\$ 419,435
	NET INCOME	\$ (90,031)	\$ -	\$ 1,529,020

TAB 31

601 Health Insurance Fund

FUND - 601 - HEALTH INSURANCE FUND**DEPT - 1500 - GENERAL ADMINISTRATION**

This internal service fund accounts for the receipts and disbursements to operate the City's self-funded health insurance program. The City contracts with a third-party administrator (TPA) to run this program, and advise it on how to determine premiums for both the employer and the employee. The premiums are set to cover three cost components of the plan: the third party administrator's fees; actual medical claims; and the premiums for stop/loss reinsurance.

STATEMENT OF SERVICE

The City's portion of the premiums is budgeted within each budget that has personnel covered by the plan, so that the costs are allocated to the proper fund, department and division.

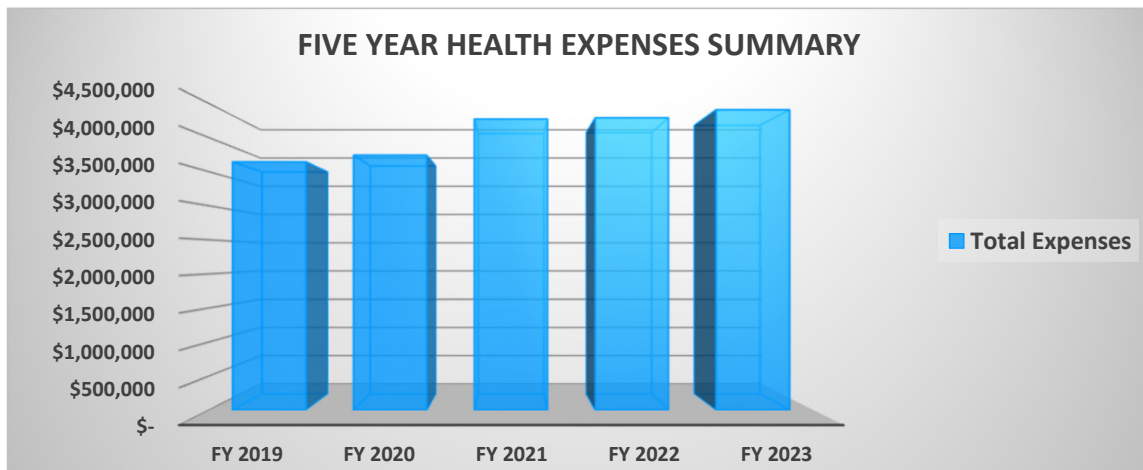
It is critical that adequate reserves be set aside in good claims years, so that when a bad claims year hits, the fund is financially strong. This removes the possibility of spikes in rates for both the City and its employees, or serious cuts in the level of benefits provided.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Number of total full time employee positions	312	322	323	332	343
Number of total full time employee vacancies	51	44	45	50	40
Number of eligible employees	312	322	323	332	300
Number of retired employees covered	6	6	10	17	20
Number of employees with single coverage	114	127	118	115	99
Number of employees with family coverage	143	167	177	170	161
Percentage of eligible employees enrolled in the program	82%	91%	91%	86%	87%
Total number of covered lives including dependents	773	636	650	650	618
Total Expenses	\$ 3,644,092	\$ 3,742,558	\$ 4,270,461	\$ 4,290,120	\$ 4,407,500
Average annual expense per covered life	\$ 4,714	\$ 5,885	\$ 6,569.94	\$ 6,600	\$ 7,132
Average annual expense per eligible employee	\$ 11,679.78	\$ 11,622.85	\$ 13,221.24	\$ 12,922	\$ 14,692
Average annual expense per covered employee	\$ 14,179	\$ 12,730	\$ 14,476	\$ 15,053	\$ 16,952

EXPENSES SUMMARY

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Interfund Dept. Charges	\$ 3,644,092	\$ 3,742,558	\$ 4,270,461	\$ 4,290,120	\$ 4,407,500	2.74%
Total Expenses	\$ 3,644,092	\$ 3,742,558	\$ 4,270,461	\$ 4,290,120	\$ 4,407,500	2.74%

FIVE YEAR HEALTH EXPENSES SUMMARY

FUND 601 - HEALTH INSURANCE FUND

DEPT - 1500 - GENERAL ADMINISTRATION

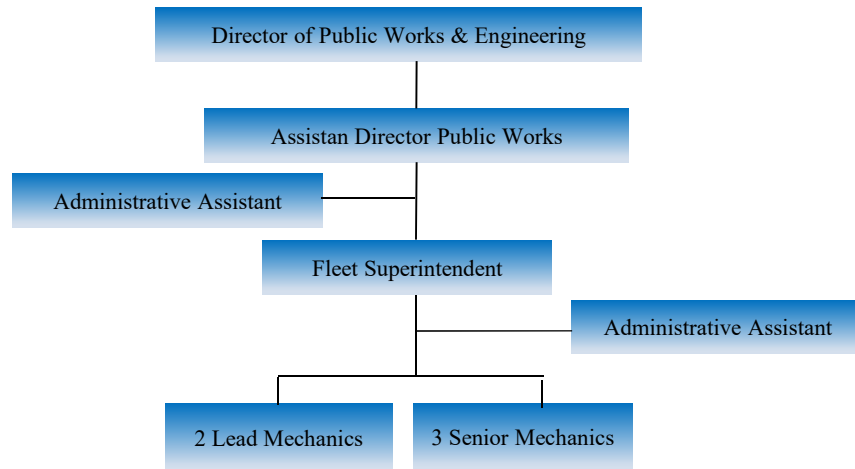
Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
OPERATING REVENUES:				
3492001	Health Premiums - Employer	\$ 2,607,904	\$ 3,129,925	\$ 3,099,700
3492002	Health Premiums - Employee	\$ 912,041	\$ 979,280	\$ 978,670
3492003	Flex Account	\$ 137,105	\$ 138,120	\$ 140,000
3492005	Contribution to Reserves	\$ 12,035	\$ -	\$ -
3492006	Clinic Copays	\$ 1,762	\$ 1,500	\$ 1,500
TOTAL OPERATING REVENUES		\$ 3,670,847	\$ 4,248,825	\$ 4,219,870
OPERATING EXPENSES:				
5521001	Administrative Fees	\$ 171,653	\$ 175,000	\$ 150,000
5521002	Flex Account Fees	\$ 4,715	\$ 5,000	\$ 5,000
5521101	Clinic Administration Fees	\$ 230,726	\$ 235,000	\$ 235,000
5522001	Health Insurance Claims	\$ 3,723,833	\$ 3,735,000	\$ 3,875,000
5523001	Flex Account Expenses	\$ 138,086	\$ 138,120	\$ 140,000
5734001	Miscellaneous Expense	\$ 1,448	\$ 2,000	\$ 2,500
TOTAL OPERATING EXPENSES		\$ 4,270,461	\$ 4,290,120	\$ 4,407,500
NON-OPERATING REVENUES				
39	OTHER FINANCING SOURCES			
3912001	Transfer In - General Fund	\$ 101,745	\$ -	\$ 98,255
3912008	Transfer In - Fire Fund	\$ 28,845	\$ -	\$ 32,090
3912009	Transfer In - Central Services Fund	\$ 3,415	\$ -	\$ 2,720
3912100	Transfer In - Natural Gas Fund	\$ 5,630	\$ -	\$ 7,660
3912200	Transfer In - Water and Sewer Fund	\$ 36,185	\$ -	\$ 37,320
3912300	Transfer In - Solid Waste Disposal Fund	\$ 5,170	\$ -	\$ 5,435
3912400	Transfer In - Solid Waste Collection Fund	\$ 9,505	\$ -	\$ 7,665
3912600	Transfer In - Stormwater Fund	\$ 5,630	\$ -	\$ 4,210
3912806	Transfer In - Fleet Fund	\$ 3,875	\$ -	\$ 4,735
TOTAL OTHER FINANCING SOURCES		\$ 200,000	\$ -	\$ 200,090
TOTAL NON-OPERATING REVENUES		\$ 200,000	\$ -	\$ 200,090

TAB 32

602 Fleet Management Fund

FUND - 602 - FLEET MANAGEMENT FUND**DEPT - 4900**

This fund accounts for the receipts and disbursements to operate the City's centralized vehicle and equipment fleet maintenance program. The Fleet Management operation is a true internal service fund with all costs, including depreciation, charged to the using departments through labor, parts, and overhead charges just like a commercial garage. This reflects the true cost to each fund, department, and division.

**STATEMENT OF SERVICE**

For FY 2023, each General Fund user will be charged a \$65.00 per hour service rate. The Fire Department rate is \$65.00 per service hour. Enterprise fund users will be charged a \$65.00 per hour service rate. These rates will continue to be evaluated semi-annually for adjustment, as needed. There will continue to be a 10% mark-up on parts, 20% mark-up sublet work, and 5% mark-up for shop supplies. Computerized records of all maintenance on each piece of equipment will continue to be maintained and a preventive maintenance schedule, as established in conjunction with each department, will be continued. This, in conjunction with routine training, has resulted in more dependable equipment and vehicle service resulting in extended usage, reduced downtime and reduced life cycle costs.

GOALS		FY 2022 STATUS	FY 2023 PROJECTED
FY 2022			
1. Provide superior preventative and unscheduled maintenance of the City fleet with rates below private market labor rates.		Ongoing	Ongoing
2. Keep all city vehicles and equipment operating in a safe and efficient manner with minimal downtime.		Ongoing	Ongoing
3. Provide technical support and guidance for all departments.		Ongoing	Ongoing
FY 2023			
1. Explore additional ways to reduce sublets/outsourcing to provide quicker response and lower customer maintenance costs.		Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2023

1. Continue to complete maintenance and repairs on all city vehicles and equipment in a timely and safe manner.
2. Continue to remain available at all times and continue to provide open communication with all city departments.
3. Reduce the costs incurred by sublet work by remaining current with equipment and technology solutions.
4. Continue to improve knowledge and certification of mechanics by providing training opportunities.
5. Continue to improve knowledge and provide all training necessary to support the city's CNG and alternative fuels initiative.
6. Continue to encourage certified specialized training of mechanics for maintenance of public safety vehicles and equipment.

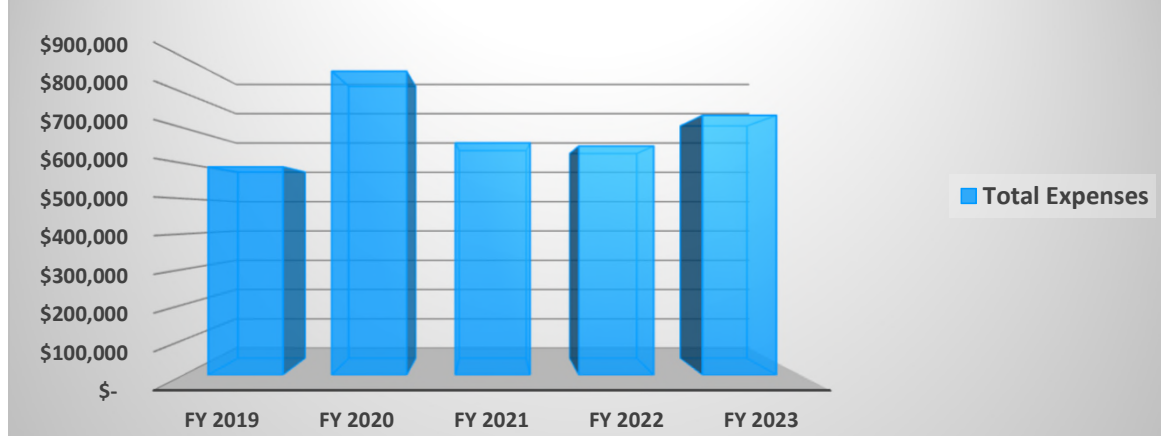
PERFORMANCE MEASURES

WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Total number of vehicle and equipment in City fleet	527	528	531	557	559
Number of police patrol vehicles	68	70	73	68	67
Number of other automobiles in fleet	22	30	32	37	10
Number of pickup trucks in fleet	64	48	68	75	75
Number of midsize trucks in fleet	53	47	44	Delete	-
Number of heavy duty trucks in fleet	54	55	48	119	51
Number of fire trucks	12	12	11	11	11
Number of commercial garbage trucks	7	6	6	8	9
Number of residential garbage trucks	7	6	6	6	4
Number of knuckle boom loaders in fleet	6	6	6	6	7
Number of rolloff trucks in fleet	3	3	3	3	4
Number of off road equipment, tractors, etc.	43	39	34	46	51
Number of loader trailers in fleet	19	24	21	21	21
Number of small/medium duty trailers	42	42	43	41	40
Number of light duty equipment (mowers, UTV's, compressors and other small tools)	136	137	136	116	209
PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Number of repair orders	3,513	3,850	3,484	3,600	3,453
Number of preventive maintenance performed	2,400	2,500	2,160	2,100	1,975
Number of unscheduled services performed	1,113	1,310	1,324	1,500	1,478

EXPENSES SUMMARY (FLEET)

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budgeted FY 2022	Budgeted FY 2023	Percentage Inc./Dec.
Personal Services/Benefits	\$ 299,484	\$ 489,652	\$ 329,115	\$ 341,621	\$ 371,585	8.77%
Purchase/Contract Services	\$ 133,613	\$ 196,468	\$ 152,725	\$ 143,750	\$ 155,485	8.16%
Supplies	\$ 52,418	\$ 61,833	\$ 53,452	\$ 51,070	\$ 51,020	-0.10%
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interfund Dept. Charges	\$ 58,404	\$ 65,441	\$ 60,475	\$ 70,760	\$ 111,513	57.59%
Other Costs	\$ 1,667	\$ 2,222	\$ 2,314	\$ 1,700	\$ 1,700	0.00%
Non-Operating Expense	\$ 44,535	\$ 45,765	\$ 59,875	\$ 40,000	\$ 44,735	100.00%
Total Expenses	\$ 590,121	\$ 861,381	\$ 657,956	\$ 648,901	\$ 736,038	13.43%

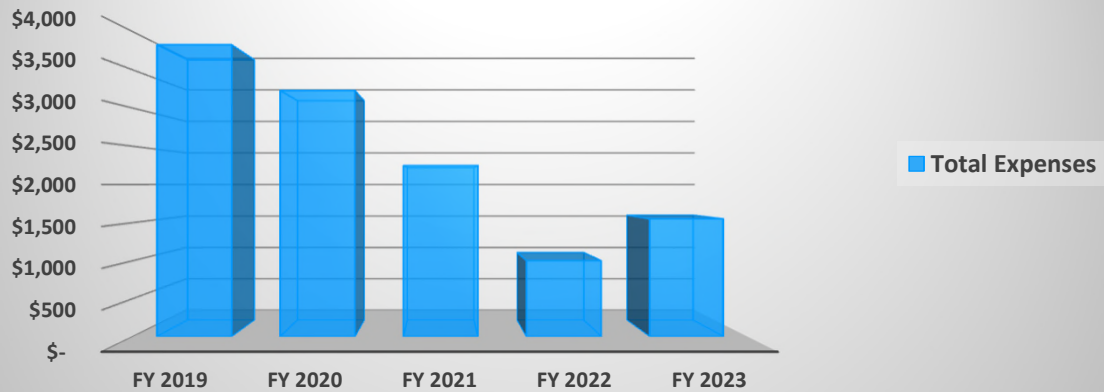
FIVE YEAR FLEET EXPENSES SUMMARY



EXPENSES SUMMARY (MOTORPOOL)

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Purchase/Contract Services	\$ 2,696	\$ 1,939	\$ 2,186	\$ 600	\$ 1,200	100.00%
Supplies	\$ 1,133	\$ 1,291	\$ 62	\$ 400	\$ 350	-12.50%
Total Expenses	\$ 3,829	\$ 3,230	\$ 2,248	\$ 1,000	\$ 1,550	55.00%

FIVE YEAR MOTORPOOL EXPENSES SUMMARY



FUND 602 - FLEET MANAGEMENT FUND

DEPT - 4900 - FLEET MAINTENANCE

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
OPERATING REVENUES:				
33	INTERGOVERNMENTAL REVENUE			
3380000	Intergovernmental Revenue	\$ 10,694	\$ -	\$ -
	TOTAL INTERGOVERNMENTAL REVENUE	\$ 10,694	\$ -	\$ -
34	CHARGES FOR SERVICES			
3417501	Vehicle Parts	\$ 525,149	\$ 475,000	\$ 550,000
3417502	Misc. Parts	\$ 20,976	\$ 20,000	\$ 21,000
3417503	Less: Cost of Parts and Fluids	\$ (482,500)	\$ (427,925)	\$ (495,495)
3417504	Labor Charges	\$ 419,335	\$ 400,000	\$ 457,000
3417505	Sublet	\$ 140,593	\$ 150,000	\$ 175,000
	TOTAL CHARGES FOR SERVICES	\$ 623,551	\$ 617,075	\$ 707,505
	TOTAL OPERATING REVENUES	\$ 634,245	\$ 617,075	\$ 707,505
OPERATING EXPENSES:				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 279,103	\$ 282,259	\$ 302,705
5113001	Overtime	\$ 3,036	\$ 7,500	\$ 7,500
	<i>Subtotal: Salaries and Wages</i>	<i>\$ 282,139</i>	<i>\$ 289,759</i>	<i>\$ 310,205</i>
5122001	Social Security (FICA) Contributions	\$ 20,005	\$ 22,167	\$ 23,730
5124001	Retirement Contributions	\$ 19,424	\$ 22,520	\$ 29,895
5127001	Workers Compensation	\$ 7,452	\$ 7,175	\$ 7,755
5129002	Employee Drug Screen Test	\$ 95	\$ -	\$ -
	<i>Subtotal: Employee Benefits</i>	<i>\$ 46,977</i>	<i>\$ 51,862</i>	<i>\$ 61,380</i>
	TOTAL PERSONAL SERVICES	\$ 329,115	\$ 341,621	\$ 371,585
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 2,148	\$ 2,500	\$ 2,500
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 2,845	\$ 3,500	\$ 5,000
5222003	Rep. and Maint. (Labor)	\$ 4,021	\$ 2,500	\$ 2,500
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 620	\$ 3,000	\$ 3,000
5222005	Rep. and Maint. (Office Equipment)	\$ 1,068	\$ 1,000	\$ 1,200
5222102	Software Support	\$ 3,500	\$ 4,000	\$ 3,500
5222103	Rep. and Maint. Computers	\$ 5,310	\$ 5,385	\$ 5,850
5223200	Rentals	\$ 1,166	\$ 1,000	\$ 1,000
	<i>Subtotal: Property Services</i>	<i>\$ 20,677</i>	<i>\$ 22,885</i>	<i>\$ 24,550</i>
5231001	Insurance, Other than Benefits	\$ 16,404	\$ 17,835	\$ 22,195
5232001	Communication Devices/Service	\$ 3,056	\$ 3,030	\$ 2,890
5235001	Travel	\$ -	\$ 2,000	\$ 2,500
5236001	Dues and Fees	\$ 828	\$ 1,000	\$ 850
5237001	Education and Training	\$ 2,320	\$ 2,000	\$ 2,500
5239101	Other Services	\$ 109,440	\$ 95,000	\$ 100,000
	<i>Subtotal: Other Purchased Services</i>	<i>\$ 132,047</i>	<i>\$ 120,865</i>	<i>\$ 130,935</i>
	TOTAL PURCHASED SERVICES	\$ 152,725	\$ 143,750	\$ 155,485
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 10,636	\$ 9,050	\$ 9,000
5311003	Chemicals	\$ 321	\$ 500	\$ 500
5311005	Uniforms	\$ 2,597	\$ 2,900	\$ 2,900
5312300	Electricity	\$ 17,411	\$ 19,000	\$ 19,000

FUND 602 - FLEET MANAGEMENT FUND
DEPT - 4900 - FLEET MAINTENANCE

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
5312700	Gasoline/Diesel/CNG	\$ 6,083	\$ 8,000	\$ 8,000
5312800	Stormwater	\$ 1,620	\$ 1,620	\$ 1,620
5316001	Small Tools and Equipment	\$ 14,784	\$ 10,000	\$ 10,000
	TOTAL SUPPLIES	\$ 53,452	\$ 51,070	\$ 51,020
55	INTERFUND/DEPT. CHARGES			
5510006	Indirect Cost Allocation - Gov't Bldgs	\$ -	\$ -	\$ 31,138
5524001	Self-funded Insurance (Medical)	\$ 54,515	\$ 65,600	\$ 73,430
5524002	Life and Disability	\$ 1,425	\$ 1,635	\$ 1,705
5524003	Wellness Program	\$ 275	\$ 275	\$ 1,340
5524004	OPEB	\$ 4,260	\$ 3,250	\$ 3,900
	TOTAL INTERFUND/INTERDEPT.	\$ 60,475	\$ 70,760	\$ 111,513
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 1,719	\$ 1,200	\$ 1,200
5734001	Miscellaneous Expenses	\$ 595	\$ 500	\$ 500
	TOTAL OTHER COSTS	\$ 2,314	\$ 1,700	\$ 1,700
	Subtotal Fleet Operating Expenses	\$ 598,081	\$ 608,901	\$ 691,303
FUND 602 - FLEET MANAGEMENT FUND		DEPT - 4905 - Motorpool Division		
	OPERATING EXPENSES:			
52	PURCHASE/CONTRACT SERVICES			
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 1,037	\$ 200	\$ 600
5222003	Rep. and Maint. (Labor)	\$ 1,149	\$ 400	\$ 600
	TOTAL PURCHASED SERVICES	\$ 2,186	\$ 600	\$ 1,200
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ -	\$ -	\$ 50
5312700	Gasoline/Diesel/CNG	\$ 62	\$ 400	\$ 300
	TOTAL SUPPLIES	\$ 62	\$ 400	\$ 350
	Subtotal Motorpool Expenses	\$ 2,248	\$ 1,000	\$ 1,550
	TOTAL OPERATING EXPENSES	\$ 600,329	\$ 609,901	\$ 692,853
	NON-OPERATING REVENUES			
39	OTHER FINANCING SOURCES			
3912400	Transfer from Solid Waste Collection Fund	\$ 100,000	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 100,000	\$ -	\$ -
	TOTAL NON-OPERATING REVENUE	\$ 100,000	\$ -	\$ -
61	NON-OPERATING EXPENSE			
6110002	Transfer to Health Insurance Fund	\$ 3,875	\$ -	\$ 4,735
6110500	Transfer to Central Service Fund	\$ 56,000	\$ 40,000	\$ 40,000
	Subtotal Non-Operating Expenses	\$ 59,875	\$ 40,000	\$ 44,735
	TOTAL NON-OPERATING EXPENSES	\$ 59,875	\$ 40,000	\$ 44,735
	NET INCOME	\$ 74,041	\$ (32,826)	\$ (30,083)

TAB 33

604 Wellness Program Fund

FUND - 604 - WELLNESS PROGRAM FUND**DEPT - 1500**

In FY 2012, an employee fitness center was established to increase the health and well-being of City of Statesboro employees. The fitness center is open 24 hours, seven days a week exclusively for employees, spouses, and retirees of the City. The center has a variety of cardio, strength, and conditioning equipment. The center is located in the Municipal Court and IT Building.

EXPENSES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Purchase/Contract Services	\$ 1,578	\$ 739	\$ 12,616	\$ 10,750	\$ 58,000	439.53%
Supplies	\$ 5,085	\$ 6,718	\$ 6,322	\$ 7,200	\$ 6,500	-9.72%
Capital Outlay (Minor)	\$ 8,309	\$ 7,003	\$ -	\$ 1,500	\$ 5,000	233.33%
Other Costs	\$ 17	\$ -	\$ 2,927	\$ -	\$ 1,000	#DIV/0!
Total Expenses	\$ 14,989	\$ 14,460	\$ 21,865	\$ 19,450	\$ 70,500	262.47%



FUND 604 - WELLNESS PROGRAM FUND

DEPT - 1500 - GENERAL ADMINISTRATION

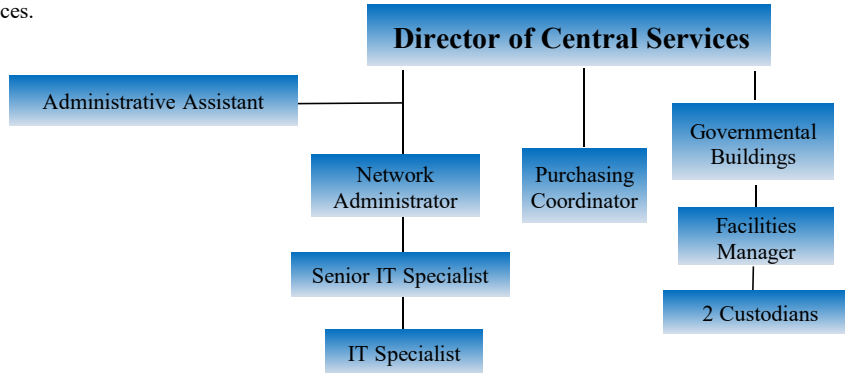
Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
	OPERATING REVENUES:			
3492005	Wellness Dues	\$ 18,565	\$ 19,140	\$ 69,280
	TOTAL OPERATING REVENUES	\$ 18,565	\$ 19,140	\$ 69,280
	OPERATING EXPENSES:			
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ -	\$ -	\$ -
5222004	Rep. and Maint. (Bldgs/Grounds)	\$ 2,616	\$ 500	\$ -
5237001	Education and Training	\$ 10,000	\$ 10,250	\$ 10,000
5238501	Contract Labor/Services	\$ -	\$ -	\$ 48,000
	TOTAL PURCHASED SERVICES	\$ 12,616	\$ 10,750	\$ 58,000
53	SUPPLIES			
5312300	Electricity	\$ 6,322	\$ 7,200	\$ 6,500
	TOTAL SUPPLIES	\$ 6,322	\$ 7,200	\$ 6,500
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	\$ -	\$ 1,500	\$ 5,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 1,500	\$ 5,000
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 2,927	\$ -	\$ 1,000
	TOTAL OTHER COSTS	\$ 2,927	\$ -	\$ 1,000
	TOTAL OPERATING EXPENSES	\$ 21,865	\$ 19,450	\$ 70,500

TAB 34

605 Central Services Fund

FUND - 605 - CENTRAL SERVICES FUND**DEPT - 1535**

The Central Services Department is comprised of Purchasing, IT, GIS and Governmental Buildings and is headed by the Director of Central Services.

**CENTRAL SERVICES****STATEMENT OF SERVICE**

The Purchasing Division's mission is to secure goods and services at the best possible prices while complying with federal, state and local procurement laws. While achieving this goal, it is the mission of the Purchasing Division to provide all departments with efficient and economical solutions to assist in carrying out daily operations. The IT Division's mission is to successfully integrate our citizens, process and technology by fostering partnerships and consistently delivering solutions that serve as the foundation of City operations. The IT Division measures internal processes, adopts the best practices and monitors innovative trends to better align technology services with the City and the citizens' needs. The City of Statesboro GIS mission is to provide geospatial mapping solutions to the employees and citizens of the City of Statesboro. The Facilities Manager along with the Custodians are responsible for daily cleaning and sanitization of City facilities and any repairs needed through contracted services.

GOALS		FY 2022 STATUS	FY 2023 PROJECTED
FY 2022			
1. Reducing Help Desk ticket completion times.		Ongoing	-
2. Increasing mobility efforts for City Departments.		Ongoing	-
3. Developing and implementing City iOS applications.		Ongoing	-
4. Creating tools for Public Information.		Ongoing	-
FY 2023			
1. Establish and promote our MFBE program to reach the goal of 20% of expenditures.		-	Proposed
2. Form a "Right Start" program for all formal bid processes. This will provide a more efficient bid/proposal process from start to finish.		-	Proposed
3. Continue to develop our cloud storage capabilities		-	Proposed

OBJECTIVES FOR FISCAL YEAR 2023

1. To continue to find ways to implement higher technology while finding efficiencies for the City of Statesboro.
2. Have a centralized GIS (Geographical Information System) for all City's GIS Data with access for Employees and Officials in a user friendly way.
3. Increase interactive availability for the citizens of the City of Statesboro throughout the use of Public Portals.
4. Increase the effectiveness of our MFBE program.

PERFORMANCE MEASURES

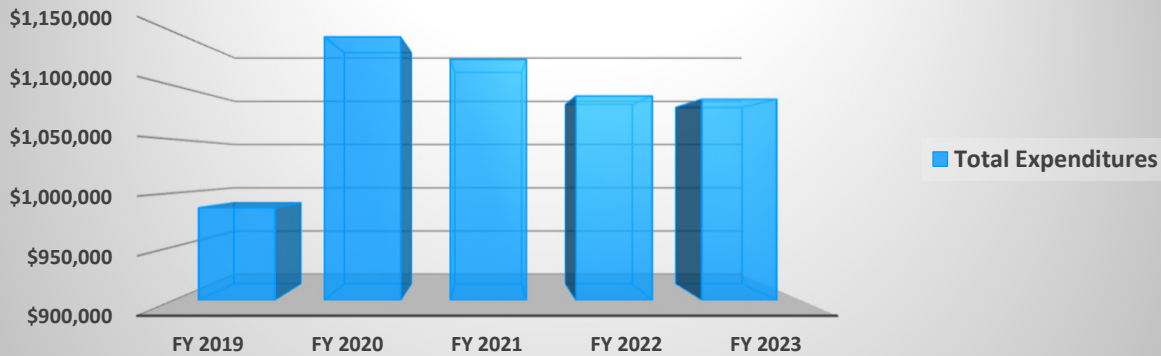
WORKLOAD MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Windows PC's	240	240	245	245	245
Macintosh PC's	7	7	7	7	7
Windows Servers	15	15	15	15	15
Linux Servers	1	1	1	1	1
Verizon Cellular Devices	275	275	280	280	285
Exchange Server Email Addresses	0	0	0	0	0
Email Accounts	300	310	330	330	350

PRODUCTIVITY MEASURES	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 PROJECTED	2023 BUDGET
Training Classes	10	8	6	6	8
iPhone/iPad/Web Applications	10	10	10	10	12
Helpdesk Tickets	1250	1127	1300	1300	1636

EXPENSES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Personal Services/Benefits	\$ 315,476	\$ 580,091	\$ 371,976	\$ 429,971	\$ 406,690	-5.41%
Purchase/Contract Services	\$ 389,389	\$ 371,192	\$ 499,179	\$ 399,335	\$ 432,280	8.25%
Supplies	\$ 105,301	\$ 54,157	\$ 41,420	\$ 56,100	\$ 40,800	-27.27%
Capital Outlay (Minor)	\$ 119,210	\$ 82,992	\$ 153,801	\$ 134,500	\$ 146,500	8.92%
Interfund Dept. Charges	\$ 52,632	\$ 54,631	\$ 54,842	\$ 70,360	\$ 58,439	-16.94%
Other Costs	\$ 1,154	\$ 837	\$ -	\$ 200	\$ -	0.00%
Non-Operating Expense	\$ 3,050	\$ 1,525	\$ 3,415	\$ -	\$ 2,720	0.00%
Total Expenditures	\$ 986,212	\$ 1,145,425	\$ 1,124,634	\$ 1,090,466	\$ 1,087,429	-0.28%

FIVE YEAR CENTRAL SERVICES EXPENSES SUMMARY



GOVERNMENTAL BUILDINGS

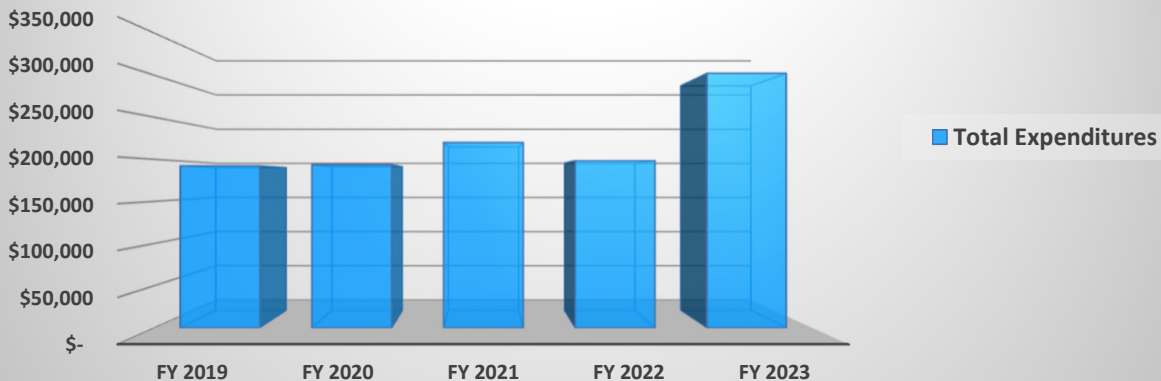
STATEMENT OF SERVICE

This Division is responsible for the upkeep of several City owned buildings including City Hall, Joe Brannen Hall, Municipal Court/Central Services Building, Police Station, and Public Works facilities.

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Inc./Dec.
Personal Services/Benefits	\$ 52,032	\$ 49,402	\$ 57,247	\$ 56,505	\$ 123,665	118.86%
Purchase/Contract Services	\$ 74,952	\$ 80,703	\$ 104,445	\$ 78,070	\$ 98,675	26.39%
Supplies	\$ 62,279	\$ 62,377	\$ 57,579	\$ 58,185	\$ 55,235	-5.07%
Capital Outlay	\$ 2,497	\$ -	\$ 409	\$ -	\$ 1,000	0.00%
Interfund Dept. Charges	\$ 266	\$ 242	\$ 373	\$ 5,645	\$ 23,415	314.79%
Other Costs	\$ 200	\$ 857	\$ -	\$ -	\$ 200	0.00%
Total Expenditures	\$ 192,226	\$ 193,581	\$ 220,053	\$ 198,405	\$ 302,190	52.31%

FIVE YEAR GOVERNMENT BUILDINGS EXPENDITURES SUMMARY



FUND 605 - CENTRAL SERVICES FUND

DEPT - 1535 - CENTRAL SERVICES

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
OPERATING REVENUES:				
34	CHARGES FOR SERVICES			
3417002	Indirect Cost Allocation GIS	\$ 84,300	\$ 95,160	\$ 30,000
3417007	Indirect Cost Allocation Government Buildings	\$ -	\$ -	\$ 301,190
3417506	Device/User Charges	\$ 668,003	\$ 675,306	\$ 747,395
	TOTAL CHARGES FOR SERVICE	\$ 752,302	\$ 770,466	\$ 1,078,585
TOTAL OPERATING REVENUES		\$ 752,302	\$ 770,466	\$ 1,078,585
		DEPT - 1535 - CENTRAL SERVICES		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 317,608	\$ 366,080	\$ 337,527
5113001	Overtime	\$ 1,410	\$ -	\$ 2,500
	<i>Subtotal: Salaries and Wages</i>	<i>\$ 319,018</i>	<i>\$ 366,080</i>	<i>\$ 340,027</i>
5122001	Social Security (FICA) Contributions	\$ 23,116	\$ 28,005	\$ 26,012
5124001	Retirement Contributions	\$ 23,184	\$ 29,286	\$ 34,003
5127001	Workers Compensation	\$ 622	\$ 600	\$ 648
5129002	Employee Drug Screening Test	\$ 35	\$ -	\$ -
5129006	Vehicle Allowance	\$ 6,000	\$ 6,000	\$ 6,000
	<i>Subtotal: Employee Benefits</i>	<i>\$ 52,958</i>	<i>\$ 63,891</i>	<i>\$ 66,663</i>
	TOTAL PERSONAL SERVICES	\$ 371,976	\$ 429,971	\$ 406,690
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint (Equipment)	\$ 134	\$ 200	\$ -
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 376	\$ 1,000	\$ 100
5222003	Rep. and Maint. (Labor)	\$ 508	\$ 750	\$ 100
5222004	Rep. and Maint. (Building/Grounds)	\$ 1,598	\$ 3,500	\$ 2,500
5222005	Rep. and Maint. (Office Equip.)	\$ 245	\$ -	\$ -
5222102	Software Support	\$ 327,814	\$ 230,000	\$ 260,000
5222103	Rep. and Maint. (Computers)	\$ 1,545	\$ 15,260	\$ 15,260
5223200	Rentals	\$ 27,583	\$ 30,000	\$ 30,000
	<i>Subtotal: Property Services</i>	<i>\$ 359,804</i>	<i>\$ 280,710</i>	<i>\$ 307,960</i>
5231001	Insurance, Other than Benefits	\$ 17,146	\$ 18,840	\$ 23,020
5232001	Communication Devices/Service	\$ 53,550	\$ 45,335	\$ 46,000
5232005	Internet	\$ 21,307	\$ 25,000	\$ 25,000
5232006	Postage	\$ 727	\$ 750	\$ 200
5233001	Advertising	\$ 67	\$ 100	\$ -
5235001	Travel	\$ -	\$ 1,500	\$ 1,500
5236001	Dues and Fees	\$ -	\$ 100	\$ 100
5237001	Education and Training	\$ 3,402	\$ 7,000	\$ 3,500
5238501	Contract Services	\$ 43,176	\$ 20,000	\$ 25,000
	<i>Subtotal: Other Purchased Services</i>	<i>\$ 139,375</i>	<i>\$ 118,625</i>	<i>\$ 124,320</i>
	TOTAL PURCHASED SERVICES	\$ 499,179	\$ 399,335	\$ 432,280

FUND 605 - CENTRAL SERVICES FUND
DEPT - 1535 - CENTRAL SERVICES

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 1,623	\$ 500	\$ 500
5311005	Uniforms	\$ 209	\$ 500	\$ 500
5311107	Software Applications	\$ 23,845	\$ 35,000	\$ 24,000
5312300	Electricity	\$ 6,322	\$ 7,000	\$ 7,000
5312700	Gasoline/Diesel/CNG	\$ 56	\$ 500	\$ 300
5313001	Provisions	\$ 210	\$ 300	\$ 200
5314001	Books and Periodicals	\$ -	\$ 200	\$ 100
5316001	Small Tools and Equipment	\$ 73	\$ 500	\$ 200
5316002	Computer Upgrade	\$ -	\$ 600	\$ -
5316003	Computer Accessories	\$ 9,134	\$ 5,000	\$ 5,000
5316006	Cellular Phone Equipment	\$ (50)	\$ 6,000	\$ 3,000
	TOTAL SUPPLIES	\$ 41,420	\$ 56,100	\$ 40,800
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 1,969	\$ 500	\$ 500
5424001	Computers	\$ 124,235	\$ 114,000	\$ 126,000
5424002	Network Infrastructure	\$ 27,597	\$ 20,000	\$ 20,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 153,801	\$ 134,500	\$ 146,500
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 48,045	\$ 64,195	\$ 51,656
5524002	Life and Disability	\$ 1,595	\$ 1,880	\$ 1,737
5524003	Wellness Program	\$ 385	\$ 385	\$ 1,146
5524004	OPEB	\$ 4,817	\$ 3,900	\$ 3,900
	TOTAL INTERFUND/DEPT.CHARGES	\$ 54,842	\$ 70,360	\$ 58,439
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ -	\$ 200	\$ -
	TOTAL OTHER COSTS	\$ -	\$ 200	\$ -
	Subtotal Central Services Expenditures	\$ 1,121,219	\$ 1,090,466	\$ 1,084,709

FUND 605 - CENTRAL SERVICES FUND

DEPT - 1535 - CENTRAL SERVICES

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
		DEPT -1565-	GOVERNMENT BUILDINGS	
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ -	\$ -	\$ 104,945
5113001	Overtime	\$ -	\$ -	\$ 100
	<i>Subtotal: Salaries and Wages</i>	\$ -	\$ -	\$ 105,045
5122001	Social Security (FICA) Contributions	\$ -	\$ -	\$ 8,035
5124001	Retirement Contributions	\$ -	\$ -	\$ 7,400
5127001	Workers Compensation	\$ -	\$ -	\$ 3,185
5129002	Employee Drug Screening Test	\$ -	\$ -	\$ -
	<i>Subtotal: Employee Benefits</i>	\$ -	\$ -	\$ 18,620
	TOTAL PERSONAL SERVICES	\$ -	\$ -	\$ 123,665
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint (Equipment)	\$ -	\$ -	\$ -
5222002	Rep. and Maint. (Vehicles-Parts)	\$ -	\$ -	\$ 150
5222003	Rep. and Maint. (Labor)	\$ -	\$ -	\$ 250
5222004	Rep. and Maint. (Building/Grounds)	\$ -	\$ -	\$ 70,000
5223200	Rentals	\$ -	\$ -	\$ 1,000
	<i>Subtotal: Property Services</i>	\$ -	\$ -	\$ 71,400
5231001	Insurance, Other than Benefits	\$ -	\$ -	\$ 2,275
5238501	Contract Services	\$ -	\$ -	\$ 25,000
	<i>Subtotal: Other Purchased Services</i>	\$ -	\$ -	\$ 27,275
	TOTAL PURCHASED SERVICES	\$ -	\$ -	\$ 98,675
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ -	\$ -	\$ 5,000
5311002	Parts and Materials	\$ -	\$ -	\$ 900
5311003	Chemicals	\$ -	\$ -	\$ 5,000
5311005	Uniforms	\$ -	\$ -	\$ 500
5312300	Electricity	\$ -	\$ -	\$ 40,000
5312700	Gasoline/Diesel/CNG	\$ -	\$ -	\$ 800
5312700	Stormwater	\$ -	\$ -	\$ 2,535
5316001	Small Tools and Equipment	\$ -	\$ -	\$ 500
	TOTAL SUPPLIES	\$ -	\$ -	\$ 55,235
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ -	\$ 1,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ -	\$ 1,000
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ -	\$ -	\$ 21,265
5524002	Life and Disability	\$ -	\$ -	\$ 275
5524003	Wellness Program	\$ -	\$ -	\$ 575
5524004	OPEB	\$ -	\$ -	\$ 1,300
	TOTAL INTERFUND/DEPT.CHARGES	\$ -	\$ -	\$ 23,415

FUND 605 - CENTRAL SERVICES FUND

DEPT - 1535 - CENTRAL SERVICES

Account Number	Account Description or Title	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ -	\$ -	\$ 200
	TOTAL OTHER COSTS	\$ -	\$ -	\$ 200
	Subtotal Govern Buildings Expenditures	\$ -	\$ -	\$ 302,190
	TOTAL OPERATING EXPENSES	\$ 1,121,219	\$ 1,090,466	\$ 1,386,899
	NON-OPERATING REVENUES			
39	OTHER FINANCING SOURCES			
3912001	Transfer In - General Fund	\$ 71,000	\$ 40,000	\$ 40,000
3912008	Transfer In - Fire Fund	\$ 56,000	\$ 40,000	\$ 40,000
3912100	Transfer In - Natural Gas Fund	\$ 56,000	\$ 40,000	\$ 40,000
3912200	Transfer In - Water/Sewer Fund	\$ 56,000	\$ 40,000	\$ 40,000
3912300	Transfer In - Solid Waste Disposal Fund	\$ 56,000	\$ 40,000	\$ 40,000
3912400	Transfer In - Solid Waste Collection Fund	\$ 56,000	\$ 40,000	\$ 40,000
3912600	Transfer In - Stormwater Fund	\$ 56,000	\$ 40,000	\$ 40,000
3912806	Transfer In - Fleet Fund	\$ 56,000	\$ 40,000	\$ 40,000
	TOTAL OTHER FINANCING SOURCES	\$ 463,000	\$ 320,000	\$ 320,000
	TOTAL NON-OPERATING REVENUES	\$ 463,000	\$ 320,000	\$ 320,000
61	NON-OPERATING EXPENSES			
6110002	Transfer to Health Insurance Fund	\$ 3,415	\$ -	\$ 2,720
	TOTAL NON-OPERATING EXPENSES	\$ 3,415	\$ -	\$ 2,720
	NET INCOME (LOSS)	\$ 90,669	\$ -	\$ 311,156

TAB 35

760 Other Post-Employment Benefits (OPEB) Fund

TAB 36

Capital Improvements Program

CAPITAL IMPROVEMENTS PROGRAM

Other than the annual operating budget, the preparation and adoption of a Capital Improvements Program (CIP) is one of the most important financial decisions which the City Council makes each year. The purposes of a CIP are to ascertain the community's capital improvement needs over the next six years; project revenue sources and expenditures; and serve as a planning tool in deciding how best to meet those needs within the financial capability of the City.

The City's six year CIP is updated on an annual basis as capital needs are assessed by the Mayor and Council, the City Manager, Department Heads and their staff. New projects are proposed which detail the estimated cost, description, and anticipated funding sources. If a new project need arises during the year, a budget amendment identifying both funding sources and project appropriations will be utilized to provide formal budgetary authority for the subject projects. **A capital improvement, for purposes of this program, is defined as a fixed asset costing at least \$15,000, and having a useful life of at least two years.** Therefore, this program will include numerous vehicles and equipment.

There are several major benefits resulting from a Capital Improvements Program:

1. It shows the public that objective analysis of existing and long-term needs has been applied.
2. It is increasingly demanded by federal and state agencies, and municipal bond rating agencies to prove that comprehensive planning and sound fiscal policies are in place.
3. It allows for the coordination in timing, location, and financing of interrelated, complex projects.
4. By projecting the financial commitment over a six-year period, it seeks to minimize the impact on local tax rates, fees, and charges, attempting to remove any spikes in these rates.
5. It provides realistic appraisals of future needs, and whether financial resources will be available to address them.
6. It provides a priority setting process including the public, Mayor and City Council, City management staff, and outside agencies receiving City funding.
7. It provides a plan of City improvements which might be linked with other public agencies' improvements (ie, the possibility of a community center on school grounds).
8. It provides sufficient lead time to develop detailed plans and specifications for projects, as well as applications for federal and state grants and other financing sources.

9. Finally, it forces the City to allocate its revenue sources adequately between both the Operating Budget and the Capital Budget. This requires a policy review to avoid deferring maintenance, equipment replacement, and needed capital projects.

The foremost consideration in any realistic long-range planning endeavor must be financial resources. Long-term improvements can be financed following either of two methods, or a combination thereof: “pay as you go” means you finance projects from existing operating funds, or Special Purpose Local Option Sales Taxes (SPLOST). This incurs no additional debt. “Pay as you use” means the City uses general obligation bonds, revenue bonds, capital outlay notes, GEFA loans, the GMA Equipment Lease Pool, or lease/purchase agreements to finance major improvements.

This section includes a summary sheet of all City capital projects and the funding sources. The project sheets include a department project number, a detailed description of the project with an explanation as to why this project is needed, the funding source(s), the year the project is proposed and the impact on the FY 2023 operating budget. Following the project sheets is a summary of projects by fiscal year for each fund.

Included in this CIP, are projects that are proposed to be funded with sources that need to be voted on by the citizens or voted on by Council. The newest funding source is a 2019 SPLOST. This additional 1% tax must be used for capital items and the proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

The following abbreviations are used to distinguish the department:

CC	Code Compliance
CS	Central Services Department
ENG	Engineering Department
FD	Fire Department
FIN	Finance Department
GB	Government Buildings
NGD	Natural Gas Department
PLG	Planning and Development Department
PD	Police Department
ADM	Public Works Administration Division
FMD	Public Works Fleet Management Division
PRK	Public Works Parks and Trees Division
STS	Public Works Streets Division
SWC	Public Works Solid Waste Collection Division
SWD	Public Works Solid Waste Disposal Division
STM	Stormwater Utility Fund
WWD	Water Sewer Department
WTP	Wastewater Treatment Plant

SUMMARY OF PROJECTS BY FISCAL YEAR
ARPA FUNDS

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTALS
	Revenues							
	ARPA Proceeds for:							
	Water Sewer Infrastructure	\$ 2,500,000	\$ 3,000,000					\$ 5,500,000
	Total Revenues	\$ 2,500,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,500,000
	Capital Projects							
Project								
Number	Project							
WWD-32-B	Foxlake SD Sewer Extension							\$ -
WWD-32-C	Oakcrest Subdivision Sewer Extensions	\$ 1,500,000						\$ 1,500,000
WWD-32 (E)	Ramblewood Subdivision Sewer Extension	\$ 1,200,000						\$ 1,200,000
WWD-32 (G)	Extend Sewer Main on East Oliff Street	\$ 200,000						\$ 200,000
WWD-32 (H)	Merrywood Subdivision Sewer Extensions		\$ 2,500,000					\$ 2,500,000
								\$ -
	Total Proposed Expenditures	\$ 2,900,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 5,400,000
	Increase (decrease) in Cash	\$ (400,000)	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

SUMMARY OF PROJECTS BY FISCAL YEAR
FIRE DISTRICT FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTALS
	Revenues							
	Fire Fund	\$ 25,000	\$ 25,000	\$ 25,000	\$ 75,000	\$ 25,000	\$ 25,000	\$ 200,000
	2019 SPLOST	\$ 645,000	\$ 1,650,000	\$ 240,000	\$ -	\$ -	\$ -	\$ 2,535,000
	Possible 2025 SPLOST	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 45,000	\$ 85,000
	Total Revenues	\$ 670,000	\$ 1,675,000	\$ 265,000	\$ 75,000	\$ 65,000	\$ 70,000	\$ 2,820,000
	Capital Projects							
Project								
Number	Project							
FD-64-R	Personal Protective Clothing	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 150,000
FD-69	FD Facility Upgrades	\$ 150,000						\$ 150,000
FD-71-R	SCBA Replacement and Purchase	\$ 45,000					\$ 45,000	\$ 90,000
FD-77	Range Classroom-Training Grounds Upgrades				\$ 50,000			\$ 50,000
FD-80-R	Air Compressor Replacement		\$ 150,000					\$ 150,000
FD-81-R	SCBA Bottle Replacement and Purchase			\$ 40,000		\$ 40,000		\$ 80,000
FD-82-R	Rescue/Extrication Tools Replacement	\$ 50,000						\$ 50,000
FD-84-R	Portable Radio Replacement			\$ 200,000				\$ 200,000
FD-85	Fire Station	\$ 400,000	\$ 1,500,000					\$ 1,900,000
	Proposed Capital Expenditures	\$ 670,000	\$ 1,675,000	\$ 265,000	\$ 75,000	\$ 65,000	\$ 70,000	\$ 2,820,000
	Total Proposed Expenditures	\$ 670,000	\$ 1,675,000	\$ 265,000	\$ 75,000	\$ 65,000	\$ 70,000	\$ 2,820,000

SUMMARY OF PROJECTS BY FISCAL YEAR
CIP FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY2028	TOTALS
	Revenues							
	Transfer from General Fund	\$ 136,500	\$ 100,000	\$ 50,000	\$ 40,000	\$ -	\$ 40,000	\$ 366,500
	GMA Lease Pool	\$ 185,000	\$ 94,000	\$ 50,000	\$ 80,000	\$ 50,000	\$ -	\$ 459,000
	Total Revenues	\$ 321,500	\$ 194,000	\$ 100,000	\$ 120,000	\$ 50,000	\$ 40,000	\$ 825,500
	Capital Projects							
Project Number	Project							
ENG-5-R	Engineering Division Vehicles				\$ 30,000			\$ 30,000
GBD-7	New Vehicle	\$ 30,000						\$ 30,000
PD-36	New Vehicles-Newly Requested Sworn Positions	\$ 136,500						\$ 136,500
PLG-5-R	Planning Division Vehicle	\$ 30,000						\$ 30,000
PRK-1-R	Replace Commercial Mower		\$ 18,000		\$ 18,000		\$ 18,000	\$ 54,000
PRK-4-R	Replacement Crewcab Work Trucks		\$ 44,000					\$ 44,000
PRK-11-R	Replace Work Truck			\$ 50,000				\$ 50,000
PRK-23	McTell Trail Addition		\$ 50,000					\$ 50,000
PRK-31	Marvin Avenue Park Renovations							Unfunded
PRK-36	Replace Dump Bed Truck	\$ 75,000						\$ 75,000
STS-64-R	Replace Commercial Mowers (net with trade-in)		\$ 18,000		\$ 18,000		\$ 18,000	\$ 54,000
STS-74-R	Work Truck Replacement		\$ 50,000		\$ 50,000			\$ 100,000
STS-80-R	Landscape Truck Replacement	\$ 50,000		\$ 50,000		\$ 50,000		\$ 150,000
STS-89	Dirt Pit							Unfunded
STS-101	Shelters		\$ 130,000					\$ 130,000
	Proposed Capital Expenditures	\$ 321,500	\$ 310,000	\$ 100,000	\$ 116,000	\$ 50,000	\$ 36,000	\$ 933,500
	Total Proposed Expenditures	\$ 321,500	\$ 310,000	\$ 100,000	\$ 116,000	\$ 50,000	\$ 36,000	\$ 933,500
	Increase (decrease) in Cash	\$ -	\$ (116,000)	\$ -	\$ 4,000	\$ -	\$ 4,000	\$ (108,000)

SUMMARY OF PROJECTS BY FISCAL YEAR
2013 SPLOST FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTALS
	Revenues							
	2013 SPLOST Proceeds for:							
	Water Sewer Projects	\$ 400,000						\$ 400,000
	Total Revenues	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
	Capital Projects							
Project								
Number	Project							
WWD-14-B	Sewer Lining	\$ 400,000						\$ 400,000
	Proposed Capital Expenditures	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

SUMMARY OF PROJECTS BY FISCAL YEAR
2018 TSPLOST FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTALS
	Revenues							
	TSPLOST Proceeds	\$ 4,128,000	\$ 1,032,000	\$ -	\$ -	\$ -		\$ 5,160,000
	Total Revenues	\$ 4,128,000	\$ 1,032,000	\$ -	\$ -	\$ -	\$ -	\$ 5,160,000
	Capital Projects							
Project								
Number	Project							
ENG-92	West Main Streetscape Improvements		\$ 200,000	\$ 2,000,000				\$ 2,200,000
ENG-96	Traffic Studies and Planning		\$ 150,000					\$ 150,000
ENG-114	Roadway Geometric Improvements	\$ 255,000						\$ 255,000
ENG-115b	S. Main Street (Blue Mile) Phase II			\$ 485,000	\$ 4,850,000			\$ 5,335,000
ENG-122	Installation of Sidewalks	\$ 1,605,000	\$ 680,000					\$ 2,285,000
ENG-123	Intersection Improvements	\$ 250,000	\$ 100,000	\$ 2,650,000				\$ 3,000,000
ENG-124	Roadway Improvements	\$ 300,000	\$ 100,000					\$ 400,000
ENG-125	Striping & Signage Improvements	\$ 75,000	\$ 125,000	\$ 75,000				\$ 275,000
ENG-127	Traffic Calming & Pedestrian Crossings	\$ 100,000						\$ 100,000
ENG-128	Resurfacing & Road Rehabilitation	\$ 1,000,000	\$ 1,000,000					\$ 2,000,000
ENG-130	New Roads and Roadway Extensions	\$ 300,000						\$ 300,000
ENG-134b	Implementation of Limited Transit System	\$ 150,000	\$ 150,000					\$ 300,000
ENG-136	Subdivision Incentive Program	\$ 175,000	\$ 175,000					\$ 350,000
ENG-137	Roadway Improvements	\$ 150,000	\$ 150,000					\$ 300,000
ENG-139	Traffic Signal Maintenance	\$ 35,000	\$ 35,000					\$ 70,000
ENG-143	McTell Trail Pedestrian Bridge		\$ 75,000					\$ 75,000
STS-31	Sidewalk Repairs	\$ 20,000	\$ 20,000					\$ 40,000
STS-121-R	Message Boards	\$ 40,000	\$ 40,000		\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000
	Proposed Capital Expenditures	\$ 4,455,000	\$ 2,800,000	\$ 3,210,000	\$ 4,890,000	\$ 40,000	\$ 40,000	\$ 15,395,000
	Total Proposed Expenditures	\$ 4,455,000	\$ 2,800,000	\$ 3,210,000	\$ 4,890,000	\$ 40,000	\$ 40,000	\$ 15,395,000

SUMMARY OF PROJECTS BY FISCAL YEAR
2019 SPLOST FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTALS
	Revenues							
	2019 SPLOST Proceeds for:							
	Intergov'l Rev. Bulloch	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000			\$ 800,000
	Police Department Equipment	\$ 408,270	\$ 408,270	\$ 408,270	\$ 102,068	\$ -	\$ -	\$ 1,326,878
	Fire Department Equipment	\$ 551,460	\$ 551,460	\$ 551,460	\$ 137,865	\$ -	\$ -	\$ 1,792,245
	SWD Air Rights/Equipment	\$ 1,966,670	\$ 1,966,670	\$ 1,966,670	\$ 491,668	\$ -	\$ -	\$ 6,391,678
	Public Works Projects	\$ 104,165	\$ 104,165	\$ 104,165	\$ 26,041	\$ -	\$ -	\$ 338,536
	Greenspace Projects	\$ 183,330	\$ 183,330	\$ 183,330	\$ 45,833	\$ -	\$ -	\$ 595,823
	City Structures - Government Buildings	\$ 191,665	\$ 191,665	\$ 191,665	\$ 47,916	\$ -	\$ -	\$ 622,911
	Cultural Facilities Projects - Government Bldgs.	\$ 45,000	\$ 45,000	\$ 45,000	\$ 11,250	\$ -	\$ -	\$ 146,250
	Economic Development	\$ 166,665	\$ 166,665	\$ 166,665	\$ 41,666	\$ -	\$ -	\$ 541,661
	Water Sewer Projects	\$ 638,330	\$ 638,330	\$ 638,330	\$ 159,583	\$ -	\$ -	\$ 2,074,573
	Natural Gas Projects	\$ 166,665	\$ 166,665	\$ 166,665	\$ 41,666	\$ -	\$ -	\$ 541,661
	Solid Waste Collection Projects	\$ 41,665	\$ 41,665	\$ 41,665	\$ 10,416	\$ -	\$ -	\$ 135,411
	Information Technology Projects	\$ 26,665	\$ 26,665	\$ 26,665	\$ 6,666	\$ -	\$ -	\$ 86,661
	Total Revenues	\$ 4,690,550	\$ 4,690,550	\$ 4,690,550	\$ 1,322,638	\$ -	\$ -	\$ 15,394,288
	Capital Projects							
Project Number	Project							
ENG-135	Parks Renovations - Debt Service	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000			\$ 880,000
	Bulloch County Contribution - Debt Service	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000			\$ 800,000
GBD-2	Rehabilitation of Culutural Facilities	\$ 125,000						\$ 125,000
GBD-3	Renovations to Administrative Facilities	\$ 800,000						\$ 800,000
PRK-35	High Body Hydraulic Dump Trailer	\$ 17,000						\$ 17,000
STS-103-R	Backhoe Replacement		\$ 250,000					\$ 250,000
STS-111-R	Tractor Replacement			\$ 75,000				\$ 75,000
STS-112-R	Dozer Replacement	\$ 250,000						\$ 250,000
FD-69	FD Facility Upgrades	\$ 150,000						\$ 150,000
FD-71-R	SCBA Replacement and Purchase	\$ 45,000						\$ 45,000
FD-80-R	Air Compressor Replacement		\$ 150,000					\$ 150,000
FD-81-R	SCBA Bottle Replacement and Purchase			\$ 40,000				\$ 40,000
FD-82-R	Rescue/Extrication Tools Replacement	\$ 50,000						\$ 50,000
FD-84-R	Portable Radio Replacement			\$ 200,000				\$ 200,000
FD-85	Fire Station	\$ 400,000	\$ 1,500,000					\$ 1,900,000
NGD-11	Gas System Expansion	\$ 150,000	\$ 150,000	\$ 150,000				\$ 450,000
PD-1-R	Police Vehicles and Conversions	\$ 408,000	\$ 408,000	\$ 408,000	\$ 239,000			\$ 1,463,000

SUMMARY OF PROJECTS BY FISCAL YEAR
2019 SPLOST FUND

SWC-1-R	Roll Off Trucks & Conversion		\$ 180,000					\$ 180,000
SWD-22	Expansion & Renov. of Transfer Station	\$ 1,250,000	\$ 1,250,000					\$ 2,500,000
SWD-54-R	20ft. Rotary Mower Replacement				\$ 30,000			\$ 30,000
SWD-55-R	Large Tractor Replacement				\$ 75,000			\$ 75,000
WWD-14-A	Water and Sewer Rehab	\$ 800,000	\$ 800,000	\$ 150,000				\$ 1,750,000
WWD-37	Generators for Sewage Pumps	\$ 115,000	\$ 115,000	\$ 115,000				\$ 345,000
WTP-14	Replace Rotary fine Screens at WWTP				\$ 1,500,000			\$ 1,500,000
	Proposed Capital Expenditures	\$ 4,980,000	\$ 5,223,000	\$ 1,558,000	\$ 2,264,000	\$ -	\$ -	\$ 14,025,000
	Total Proposed Expenditures	\$ 4,980,000	\$ 5,223,000	\$ 1,558,000	\$ 2,264,000	\$ -	\$ -	\$ 14,025,000
	Increase (decrease) in Cash	\$ (289,450)	\$ (532,450)	\$ 3,132,550	\$ (941,363)	\$ -	\$ -	\$ 1,369,288

SUMMARY OF PROJECTS BY FISCAL YEAR
WWD FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTALS
	Revenues							
	Water and Sewer Funds	\$ 3,179,610	\$ 3,179,610	\$ 3,179,610	\$ 3,179,610	\$ 3,179,610	\$ 3,179,610	\$ 19,077,660
	Miscellaneous Income	\$ 213,374	\$ 213,374	\$ 213,374	\$ 213,374	\$ 213,374	\$ 213,374	\$ 1,280,244
	ATC Fees for WWTP	\$ 975,000	\$ 675,000	\$ 75,000	\$ 825,000	\$ 75,000	\$ 500,000	\$ 3,125,000
	GEFA Loan	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
	2013 SPLOST	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
	2019 SPLOST	\$ 915,000	\$ 915,000	\$ 265,000	\$ 1,615,000	\$ 250,000	\$ -	\$ 3,960,000
	ARPA	\$ 2,500,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,500,000
	Possible 2025 SPLOST	\$ -	\$ -	\$ -	\$ 615,000	\$ 365,000	\$ 250,000	\$ 1,230,000
	Total Revenues	\$ 9,382,984	\$ 7,982,984	\$ 3,732,984	\$ 6,447,984	\$ 4,082,984	\$ 4,142,984	\$ 35,772,904
	Existing Expenditures							
	Transfer to General Fund	\$ 667,192	\$ 667,192	\$ 667,192	\$ 667,192	\$ 667,192	\$ 667,192	\$ 4,003,152
	Transfer to Fire Fund (governmental rate)	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000	\$ 4,950,000
	Transfer to Health Insurance Fund	\$ 37,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,230
	Transfer to Central Service Fund	\$ 40,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 175,000
	2020 Revenue Bond Payments	\$ 1,097,035	\$ 1,100,797	\$ 1,096,666	\$ 1,090,014	\$ 1,091,683	\$ 1,091,683	\$ 6,567,878
	Total Expenditures	\$ 2,666,457	\$ 2,622,989	\$ 2,618,858	\$ 2,607,206	\$ 2,608,875	\$ 2,608,875	\$ 15,733,260
	Capital Projects							
Project Number	Project							
WWD-14 (A)	Sewer Lining	\$ 800,000	\$ 800,000	\$ 150,000		\$ 250,000	\$ 250,000	\$ 2,250,000
WWD-14 (B)	Sewer Lining (2013 SPLOST)	\$ 400,000						\$ 400,000
WWD-14 (W)	Replace Water Main on West Main Street				\$ 500,000			\$ 500,000
WWD-32	Extension of Water & Sewer to Unserved Areas	\$ 3,000,000	\$ 2,600,000	\$ 100,000	\$ 100,000			\$ 5,800,000
WWD-37	Generators for Sewage Pump Stations	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000		\$ 575,000
WWD-77-R	Replace Rodder Truck	\$ 450,000						\$ 450,000
WWD-111	Install New Well at 301 South / I-16 Industrial Park	\$ 1,200,000						\$ 1,200,000
WWD-133-R	Replace F-150 Truck	\$ 40,000	\$ 40,000	\$ 40,000				\$ 120,000
WWD-136-R	Replace F-150 Extended Cab Truck	\$ 40,000		\$ 40,000				\$ 80,000
WWD-138-R	Replace F-350 Extended Cab Truck			\$ 80,000			\$ 80,000	\$ 160,000
WWD-154	Extend Water and Sewer Gateway Industrial Park				\$ 350,000			\$ 350,000
WWD-166	Rep. Water Main on E. Olliff St., N. Main St. to N. Zetterower		\$ 180,000					\$ 180,000
WWD-171-R	Replace 2005 John Deere Backhoe		\$ 150,000					\$ 150,000
WWD-174	Extend Water and Sewer Service on Hwy 67 South	\$ 1,100,000	\$ 600,000					\$ 1,700,000
WWD-180-R	Replace Massey Ferguson Tractor	\$ 90,000						\$ 90,000
WWD-181	Incentive Program to extend Water&Sewer Utilities	\$ 400,000	\$ 400,000					\$ 800,000
WWD-187	Upgrade Sewer on Northside Dr. East & East Main St.		\$ 500,000					\$ 500,000
WWD-188	Upgrade Sewer on Fair Rd. - South Zetterower Ave. to Herty Drive		\$ 352,000					\$ 352,000
WWD-189-R	Replace Pump and Motor at Wells	\$ 75,000	\$ 75,000	\$ 75,000				\$ 225,000
WWD-190-R	Replace 2002 F-8000 Dump Truck		\$ 95,000					\$ 95,000
WWD-192	Inflow and Infiltration Evaluation of Sewer Main	\$ 50,000						\$ 50,000
	Proposed Capital Expenditures	\$ 7,760,000	\$ 5,907,000	\$ 600,000	\$ 1,065,000	\$ 365,000	\$ 330,000	\$ 16,027,000
WTP-2-R	Replace Heavy Duty Utility Trucks		\$ 75,000	\$ 75,000	\$ 75,000			\$ 225,000
WTP-3	Rehab Concrete Basins at WWTP (WWD-122)	\$ 400,000	\$ 400,000					\$ 800,000
WTP-4-R	Replace Half Ton Utility Trucks	\$ 40,000		\$ 40,000				\$ 80,000

SUMMARY OF PROJECTS BY FISCAL YEAR
WWD FUND

WTP-5	Wastewater Equipment Upgrades (WWD-148)	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000		\$ 375,000
WTP-6-R	Replace Membrane Diffusers in the Aeration Basins (WWD-165)	\$ 100,000						\$ 100,000
WTP-10	New Waste Water Treat Plant					\$ 60,000,000		Unfunded
WTP-14	Replace Rotary Fine Screens at WWTP				\$ 1,500,000			\$ 1,500,000
WTP-15	Upgrade Gril Removal System at WWTP						\$ 500,000	\$ 500,000
WTP-16	WWTP Motor Soft Starts for Existing Equipment	\$ 80,000	\$ 60,000					\$ 140,000
WTP-17	Motor Control Upgrade	\$ 400,000						\$ 400,000
WTP-18	Replace Filter Cloth in Disk Filter Units at the WWTP		\$ 200,000					\$ 200,000
WTP-19-R	Replace Ottawa Yard Jockey				\$ 120,000			\$ 120,000
WTP-20-R	Replace CAT Telehandler Forklift					\$ 100,000		\$ 100,000
WTP-21-R	Replace Internationl Boom (Crane) Truck	\$ 130,000						\$ 130,000
WTP-22	Upgrade Aeration System				\$ 750,000			\$ 750,000
WTP-23-R	Replace New Holland Skid Steer			\$ 80,000				\$ 80,000
WTP-24	Influent Pumps and Aeration Blower System	\$ 500,000						\$ 500,000
	Proposed Capital Expenditures	\$ 1,725,000	\$ 810,000	\$ 270,000	\$ 2,520,000	\$ 175,000	\$ 500,000	\$ 6,000,000
	Total Proposed Capital Expenditures	\$ 9,485,000	\$ 6,717,000	\$ 870,000	\$ 3,585,000	\$ 540,000	\$ 830,000	\$ 22,027,000
	Total Proposed Expenditures	\$ 12,151,457	\$ 9,339,989	\$ 3,488,858	\$ 6,192,206	\$ 3,148,875	\$ 3,438,875	\$ 37,760,260
	Increase (decrease) in Cash	\$ (2,768,473)	\$ (1,357,005)	\$ 244,126	\$ 255,778	\$ 934,109	\$ 704,109	\$ (1,987,356)

SUMMARY OF PROJECTS BY FISCAL YEAR
STORMWATER SYSTEM FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTALS
	Revenues							
	Stormwater Funds	\$ 569,360	\$ 569,360	\$ 569,360	\$ 569,360	\$ 569,360	\$ 569,360	\$ 3,416,160
	GEFA Loan	\$ -	\$ 7,750,000	\$ 7,750,000	\$ -	\$ -		\$ 15,500,000
	GDOT Grant	\$ -	\$ 2,500,000	\$ 2,500,000	\$ -	\$ -		\$ 5,000,000
	GMA Lease Pool	\$ -	\$ -	\$ -	\$ 150,000	\$ -		\$ 150,000
	Possible 2025 SPLOST	\$ -	\$ -	\$ -	\$ 1,800,000	\$ 1,750,000	\$ 450,000	\$ 4,000,000
	Total Revenues	\$ 569,360	\$ 10,819,360	\$ 10,819,360	\$ 2,519,360	\$ 2,319,360	\$ 1,019,360	\$ 28,066,160
	Existing Expenditures							
	Repayment of GMA Lease Pool	\$ 127,020	\$ 60,000	\$ 100,000	\$ 85,000	\$ 30,000	\$ -	\$ 402,020
	Repayment of GEFA Loan	\$ 150	\$ 356,250	\$ 712,505	\$ 712,505	\$ 712,505	\$ 712,505	\$ 3,206,420
	Transfer to General Fund	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 150,000
	Transfer to Health Insurance Fund	\$ 4,210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,210
	Transfer to Central Service Fund	\$ 40,000	\$ 40,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 25,000	\$ 190,000
	Total Expenditures	\$ 196,380	\$ 481,250	\$ 867,505	\$ 852,505	\$ 792,505	\$ 762,505	\$ 3,952,650
	Capital Projects							
Project Number	Project							
STM-2	Drainage Basin H&H Modeling/Engineering/Surveying		\$ 150,000	\$ 150,000				\$ 300,000
STM-19-R	Dumptruck				\$ 150,000			\$ 150,000
STM-21	Acquisition of Property			\$ 100,000				\$ 100,000
STM-24	CDBG Grant Matching Funds					\$ 250,000		\$ 250,000
STM-26	W. Main Street at Foss Street Intersection Drainage				\$ 300,000			\$ 300,000
STM-32	Chandler Road at Paulson Stadium						\$ 100,000	\$ 100,000
STM-34	Creek on Blue Mile (Little Lotts Creek)							\$ -
	Creek on Blue Mile (Little Lotts Creek)		\$ 7,750,000	\$ 7,750,000				\$ 15,500,000
	Creek on Blue Mile (Little Lotts Creek)		\$ 2,500,000	\$ 2,500,000				\$ 5,000,000
STM-37	Pitt Moore Street Drainage Upgrades						\$ 200,000	\$ 200,000
STM-39	Statesboro Place Circle Drainage Upgrades						\$ 150,000	\$ 150,000
STM-40	Chandler Road near Olympic Blvd. Culvert Replacement				\$ 1,500,000			\$ 1,500,000
STM-42	Bland Avenue Drainage Improvements		\$ 250,000					\$ 250,000
STM-43	Henry St. at W. Moore St. Drainage Upgrades			\$ 150,000				\$ 150,000
STM-45	Little Lotts Creek Tributary at Brannen Street					\$ 1,000,000		\$ 1,000,000
STM-46	Stream Restoration at East Grady Street	\$ 500,000						\$ 500,000
STM-47	Donnie Simmons Drainage upgrades					\$ 500,000		\$ 500,000
	Proposed Capital Expenditures	\$ 500,000	\$ 10,650,000	\$ 10,650,000	\$ 1,950,000	\$ 1,750,000	\$ 450,000	\$ 25,950,000
	Total Proposed Expenditures	\$ 696,380	\$ 11,131,250	\$ 11,517,505	\$ 2,802,505	\$ 2,542,505	\$ 1,212,505	\$ 29,902,650
	Increase (decrease) in Cash	\$ (127,020)	\$ (311,890)	\$ (698,145)	\$ (283,145)	\$ (223,145)	\$ (193,145)	\$ (1,836,490)

SUMMARY OF PROJECTS BY FISCAL YEAR
NATURAL GAS FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTALS
	Revenues							
	Natural Gas Funds	\$ 1,488,810	\$ 1,488,810	\$ 1,488,810	\$ 1,488,810	\$ 1,488,810	\$ 1,488,810	\$ 8,932,860
	Miscellaneous Income	\$ 130,500	\$ 130,500	\$ 130,500	\$ 130,500	\$ 130,500	\$ 130,500	\$ 783,000
	2019 SPLOST	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 450,000
					\$ 190,000	\$ 190,000	\$ 190,000	\$ 570,000
	Total Revenues	\$ 1,769,310	\$ 1,769,310	\$ 1,769,310	\$ 1,619,310	\$ 1,619,310	\$ 1,619,310	\$ 10,735,860
	Existing Expenditures							
	Transfers to General Fund	\$ 870,000	\$ 870,000	\$ 870,000	\$ 870,000	\$ 870,000	\$ 870,000	\$ 5,220,000
	Transfer to Health Insurance Fund	\$ 7,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,660
	Transfers to Central Service Fund	\$ 40,000	\$ 40,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 25,000	\$ 190,000
	Total Expenditures	\$ 917,660	\$ 910,000	\$ 900,000	\$ 900,000	\$ 895,000	\$ 895,000	\$ 5,417,660
	Capital Projects							
Project Number	Project							
NGD-11	Gas System Expansion	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 900,000
NGD-48-R	Heavy Duty Trencher				\$ 115,000			\$ 115,000
NGD-55-R	Air Compressor					\$ 15,000		\$ 15,000
NGD-57-R	Backhoe				\$ 100,000			\$ 100,000
NGD-64	Metter Industrial Park Expansion		\$ 226,500					\$ 226,500
NGD-69-R	Replace Directional Boring Machine			\$ 225,000				\$ 225,000
NGD-71	Gateway Phase II Utility Improvements			\$ 160,000				\$ 160,000
NGD-75-R	Replace Service Trucks	\$ 40,000	\$ 75,000			\$ 40,000	\$ 90,000	\$ 245,000
NGD-88	Subdivision Incentive	\$ 250,000	\$ 250,000					\$ 500,000
NGD-90	Akins Boulevard Extension	\$ 40,000						\$ 40,000
NGD-92	Natural Gas Main and Service Rehabilitation	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 240,000
NGD-95	GDOT Road Widening Project Hwy 301 North	\$ 1,400,000						\$ 1,400,000
NGD-96	Gas Pressure/Volume Improvement Project		\$ 3,600,000					\$ 3,600,000
NGD-97	Windward South Subdivision	\$ 60,000						\$ 60,000
NGD-98	CDBG Potential Infrastructure Improvements - Johnson St.	\$ 150,000						\$ 150,000
NGD-99	Gateway Industrial Park Main Extension (Aspen)	\$ 350,000						\$ 350,000
	Proposed Capital Expenditures	\$ 2,480,000	\$ 4,341,500	\$ 575,000	\$ 405,000	\$ 245,000	\$ 280,000	\$ 8,326,500
	Total Proposed Expenditures	\$ 3,397,660	\$ 5,251,500	\$ 1,475,000	\$ 1,305,000	\$ 1,140,000	\$ 1,175,000	\$ 13,744,160
	Increase (decrease) in Cash	\$ (1,628,350)	\$ (3,482,190)	\$ 294,310	\$ 314,310	\$ 479,310	\$ 444,310	\$ (3,008,300)

SUMMARY OF PROJECTS BY FISCAL YEAR
SW COLLECTION FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTALS
	Revenues							
	Solid Waste Collection Funds	\$ 1,634,385	\$ 1,634,385	\$ 1,634,385	\$ 1,634,385	\$ 1,634,385	\$ 1,634,385	\$ 9,806,310
	2019 SPLOST	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
	Total Revenues	\$ 1,634,385	\$ 1,814,385	\$ 1,634,385	\$ 1,634,385	\$ 1,634,385	\$ 1,634,385	\$ 9,986,310
	Existing Expenditures							
	Transfer to General Fund	\$ 1,010,000	\$ 1,010,000	\$ 1,010,000	\$ 1,010,000	\$ 1,010,000	\$ 1,010,000	\$ 6,060,000
	Transfer to Health Insurance	\$ 7,665	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,665
	Transfer to Central Service Fund	\$ 40,000	\$ 40,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 25,000	\$ 190,000
	Transfer to Fleet Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Expenditures	\$ 1,057,665	\$ 1,050,000	\$ 1,040,000	\$ 1,040,000	\$ 1,035,000	\$ 1,035,000	\$ 6,257,665
	Capital Projects							
Project Number	Project							
SWC-1-R	Knuckleboom Loader Truck Replacement		\$ 180,000					\$ 180,000
SWC-8-R	Automated Residential SideArm Garbage Truck	\$ 375,000	\$ 375,000					\$ 750,000
SWC-9-R	Commercial Front Loading Garbage Truck				\$ 375,000	\$ 375,000	\$ 375,000	\$ 1,125,000
SWC-14	Activity Recorder			\$ 50,000				\$ 50,000
SWC-21-R	Roll-off Trucks & Conversions	\$ 205,000		\$ 205,000				\$ 410,000
	Proposed Capital Expenditures	\$ 580,000	\$ 555,000	\$ 255,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 2,515,000
	Total Proposed Expenditures	\$ 1,637,665	\$ 1,605,000	\$ 1,295,000	\$ 1,415,000	\$ 1,410,000	\$ 1,410,000	\$ 8,772,665
	Increase (decrease) in Cash	\$ (3,280)	\$ 209,385	\$ 339,385	\$ 219,385	\$ 224,385	\$ 224,385	\$ 1,213,645

SUMMARY OF PROJECTS BY FISCAL YEAR
SW DISPOSAL FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTALS
	Revenues							
	Solid Waste Disposal Funds	\$ (851,545)	\$ (851,545)	\$ (851,545)	\$ (851,545)	\$ (851,545)	\$ (851,545)	\$ (5,109,270)
	2019 SPLOST	\$ 2,800,000	\$ 1,966,667	\$ 1,966,667	\$ 491,667	\$ -	\$ -	\$ 7,225,001
	Possible 2025 SPLOST	\$ -	\$ -	\$ -	\$ 1,475,000	\$ 1,966,667	\$ 1,966,667	\$ 5,408,334
	Total Revenues	\$ 1,948,455	\$ 1,115,122	\$ 1,115,122	\$ 1,115,122	\$ 1,115,122	\$ 1,115,122	\$ 7,524,065
	Existing Expenditures							
	Accrued Closure/Post Closure	\$ 204,500	\$ 204,500	\$ 204,500	\$ 204,500	\$ 204,500	\$ 204,500	\$ 1,227,000
	Transfer to General Fund	\$ 374,000	\$ 374,000	\$ 374,000	\$ 374,000	\$ 374,000	\$ 374,000	\$ 2,244,000
	Transfer to Health Insurance Fund	\$ 5,435	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,435
	Transfer to Central Service Fund	\$ 40,000	\$ 40,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 25,000	\$ 190,000
	Total Expenditures	\$ 623,935	\$ 618,500	\$ 608,500	\$ 608,500	\$ 603,500	\$ 603,500	\$ 3,666,435
	Capital Projects							
Project Number	Project							
SWD-11-R	Wheel Loader Replacement			\$ 225,000	\$ 375,000			\$ 600,000
SWD-16-R	Pickup Truck Replacement		\$ 35,000					\$ 35,000
SWD-22	Expansion & Renov. of Transfer Station	\$ 1,250,000	\$ 1,250,000					\$ 2,500,000
SWD-33-R	Excavator Replacement					\$ 250,000		\$ 250,000
SWD-40-R	Small Tractor					\$ 45,000		\$ 45,000
SWD-52	Property Acquisition	\$350,000						\$ 350,000
SWD-54-R	20ft. Rotary Mower Replacement				\$ 30,000			\$ 30,000
SWD-55-R	Large Tractor Replacement				\$ 75,000			\$ 75,000
	Proposed Capital Expenditures	\$ 1,600,000	\$ 1,285,000	\$ 225,000	\$ 480,000	\$ 295,000	\$ -	\$ 3,885,000
	Total Proposed Expenditures	\$ 2,223,935	\$ 1,903,500	\$ 833,500	\$ 1,088,500	\$ 898,500	\$ 603,500	\$ 7,551,435
	Increase (decrease) in Cash	\$ (275,480)	\$ (788,378)	\$ 281,622	\$ 26,622	\$ 216,622	\$ 511,622	\$ (27,370)

SUMMARY OF PROJECTS BY FISCAL YEAR
FLEET MANAGEMENT FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTALS
	Revenues							
	Fleet Funds	\$ 14,652	\$ 14,652	\$ 14,652	\$ 14,652	\$ 14,652	\$ 14,652	\$ 87,912
	GMA Lease Pool	\$ 25,000	\$ 190,000	\$ -	\$ 25,000	\$ -	\$ -	\$ 240,000
	Total Revenues	\$ 39,652	\$ 204,652	\$ 14,652	\$ 39,652	\$ 14,652	\$ 14,652	\$ 313,260
	Existing Expenditures							
	Repayment of GMA Lease Pool	\$ 15,025	\$ 18,333	\$ 56,333	\$ 56,333	\$ 46,333	\$ 46,333	\$ 238,691
	Transfer to Health Insurance Fund	\$ 4,735	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,735
	Transfer to Central Service Fund	\$ 40,000	\$ 40,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 25,000	\$ 190,000
	Total Expenditures	\$ 59,760	\$ 58,333	\$ 86,333	\$ 86,333	\$ 71,333	\$ 71,333	\$ 362,093
	Capital Projects							
Project								
Number	Project							
FMD-6-R	Heavy Equipment Service Truck		\$ 140,000					\$ 140,000
FMD-22	Overhead Crane			\$ 100,000				\$ 100,000
FMD-23	Tire Building			\$ 90,000				\$ 90,000
FMD-24-R	Medium Duty Service Truck Replacement		\$ 50,000					\$ 50,000
FMD-28	Fleet Fueling Facility						\$ 250,000	\$ 250,000
FMD-29	Vehicle Shelter					\$ 90,000		\$ 90,000
FMD-32	4 Wheel Alignment System		\$ 30,000					\$ 30,000
FMD-37-R	Motorpool Vehicle Replacement	\$ 25,000			\$ 25,000			\$ 50,000
	Proposed Capital Expenditures	\$ 25,000	\$ 220,000	\$ 190,000	\$ 25,000	\$ 90,000	\$ 250,000	\$ 550,000
	Total Proposed Expenditures	\$ 84,760	\$ 278,333	\$ 276,333	\$ 111,333	\$ 161,333	\$ 321,333	\$ 912,093
	Increase (decrease) in Cash	\$ (45,108)	\$ (73,681)	\$ (261,681)	\$ (71,681)	\$ (146,681)	\$ (306,681)	\$ (598,833)

SUMMARY OF PROJECTS BY FISCAL YEAR
CENTRAL SERVICES FUND

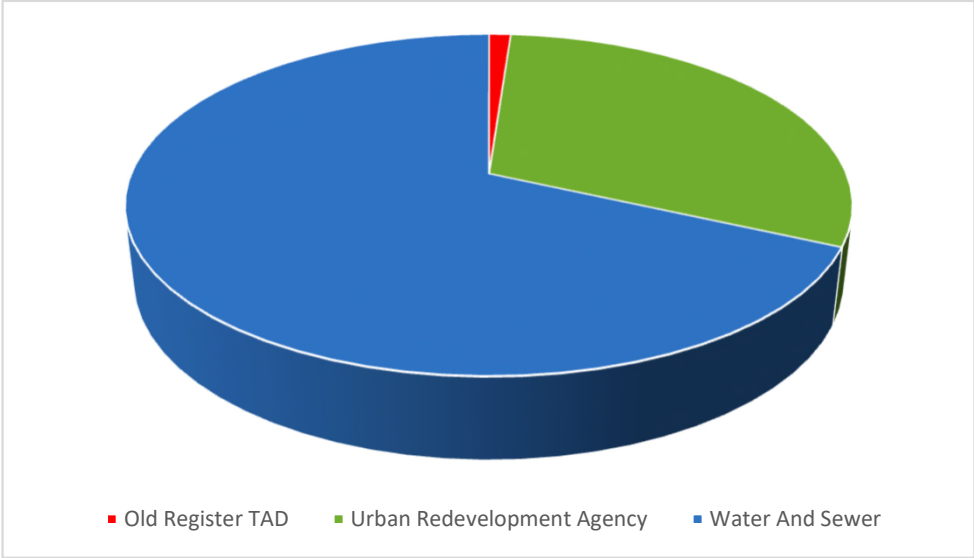
		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTALS
	Revenues							
	Central Service Funds	\$ (307,314)	\$ (307,314)	\$ (307,314)	\$ (307,314)	\$ (307,314)	\$ (307,314)	\$ (1,843,884)
	2019 SPLOST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	GMA Lease Pool	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
	Transfer from General Fund	\$ 40,000	\$ 40,000	\$ 40,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 225,000
	Transfer from Fire Fund	\$ 40,000	\$ 40,000	\$ 40,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 225,000
	Transfer from Natural Gas Fund	\$ 40,000	\$ 40,000	\$ 40,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 225,000
	Transfer from Water and Sewer Fund	\$ 40,000	\$ 40,000	\$ 40,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 225,000
	Transfer from Solid Waste Disposal Fund	\$ 40,000	\$ 40,000	\$ 40,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 225,000
	Transfer from Solid Waste Collection Fund	\$ 40,000	\$ 40,000	\$ 40,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 225,000
	Transfer from Stormwater Fund	\$ 40,000	\$ 40,000	\$ 40,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 225,000
	Transfer from Fleet Fund	\$ 40,000	\$ 40,000	\$ 40,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 225,000
	Total Revenues	\$ 42,686	\$ 12,686	\$ 12,686	\$ (27,314)	\$ (27,314)	\$ (27,314)	\$ (13,884)
	Existing Expenditures							
	Transfer to Health Insurance Fund	\$ 2,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,720
	Total Uses of Cash	\$ 2,720	\$ -	\$ -	\$ -	\$ -		\$ 2,720
	Capital Projects							
Project Number	Project							
CS-1-R	Vehicle	\$ 30,000						\$ 30,000
CS-4	Servers			\$ 18,000				\$ 18,000
CS-6	Generator							\$ -
	Proposed Capital Expenditures	\$ 30,000	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ 48,000
	Total Proposed Expenditures	\$ 32,720	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ 50,720
	Increase (decrease) in Cash	\$ 9,966	\$ 12,686	\$ (5,314)	\$ (27,314)	\$ (27,314)	\$ (27,314)	\$ (64,604)

TAB 37

Debt Service Schedules

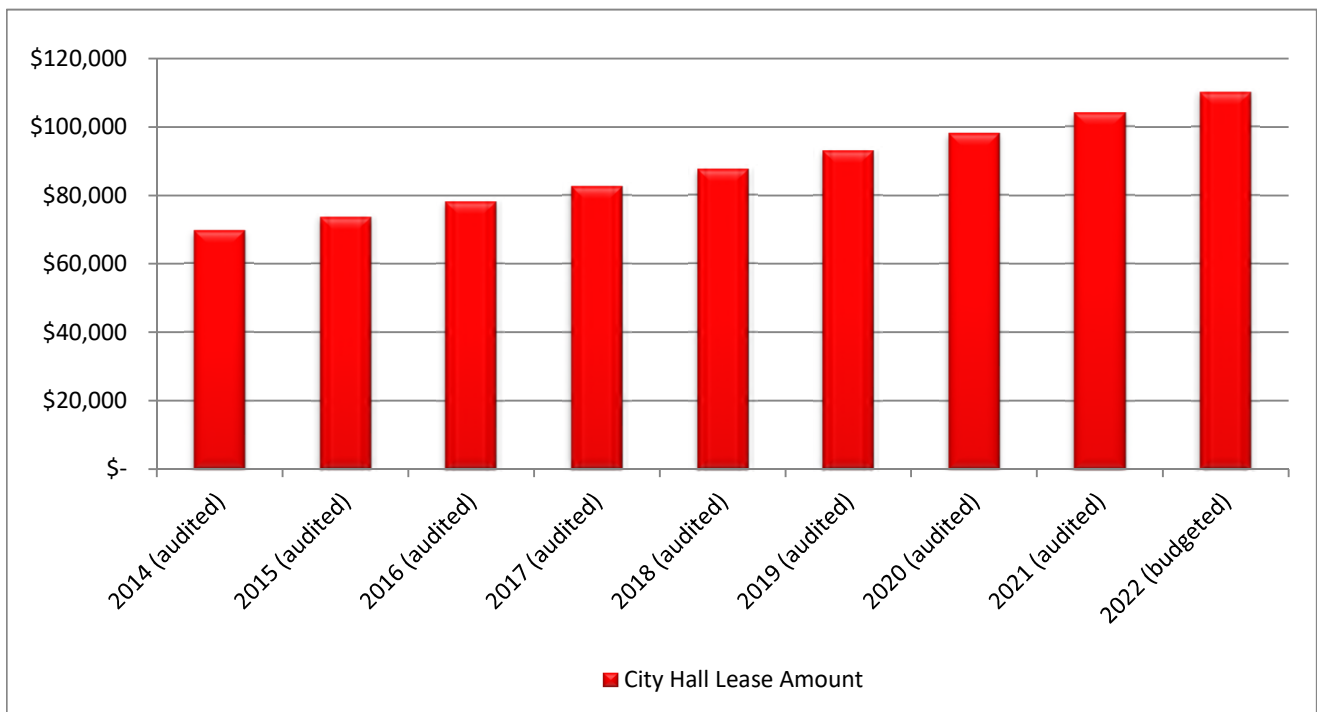
OUTSTANDING DEBT

Old Register TAD	\$ 156,037
Urban Redevelopment Agency	\$ 4,150,000
Water And Sewer	\$ 9,254,000



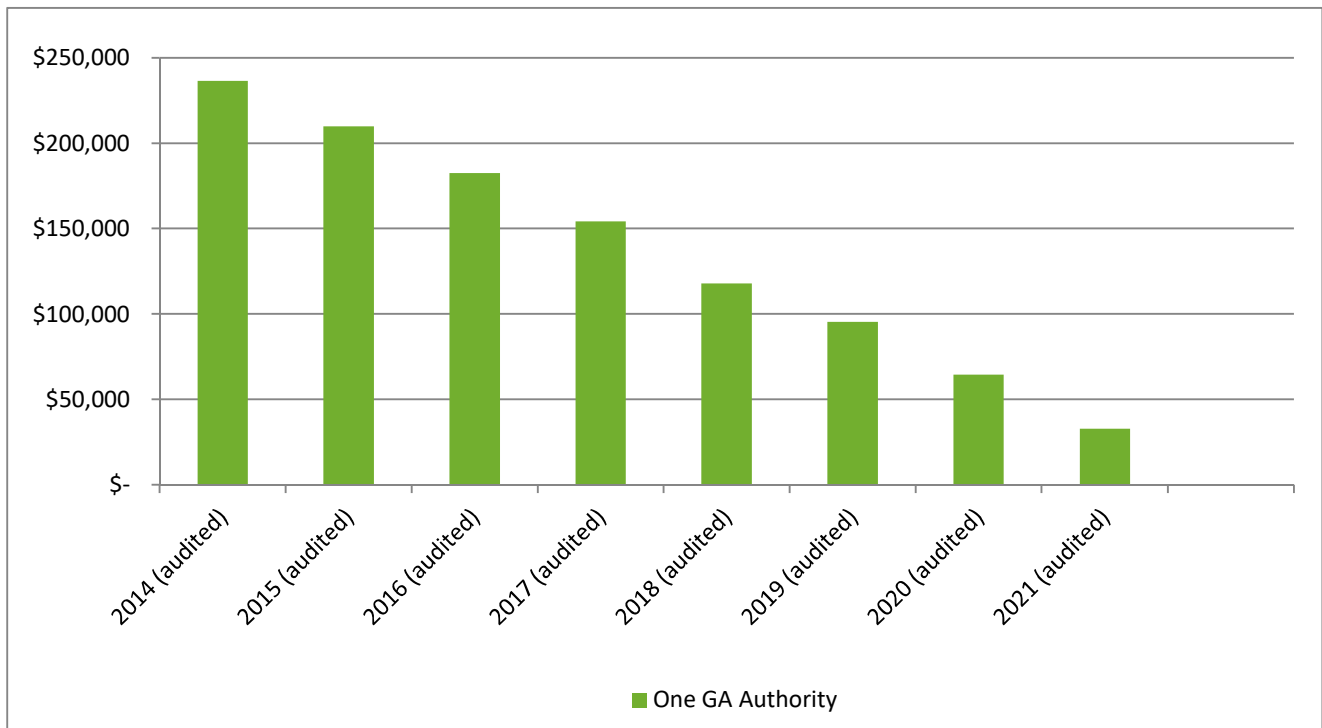
GENERAL FUND
CITY HALL CAPITAL LEASE

2014 (audited)	\$ 69,500
2015 (audited)	\$ 73,500
2016 (audited)	\$ 78,000
2017 (audited)	\$ 82,500
2018 (audited)	\$ 87,500
2019 (audited)	\$ 93,000
2020 (audited)	\$ 98,000
2021 (audited)	\$ 104,000
2022 (budgeted)	\$ 110,000



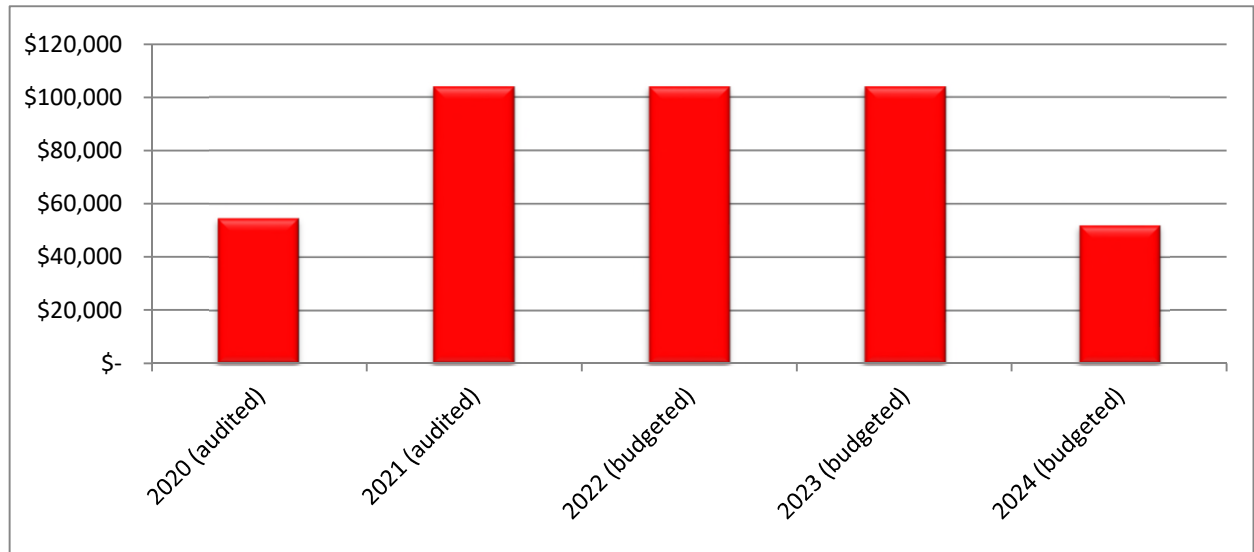
NATURAL GAS FUND
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

	One GA Authority
2014 (audited)	\$ 236,363
2015 (audited)	\$ 209,820
2016 (audited)	\$ 182,426
2017 (audited)	\$ 154,247
2018 (audited)	\$ 117,819
2019 (audited)	\$ 95,301
2020 (audited)	\$ 64,477
2021 (audited)	\$ 32,720



OLD REGISTER TAX ALLOCATION DISTRICT FUND
REVENUE BOND - INTEREST ONLY

2020 (audited)	\$ 54,613
2021 (audited)	\$ 104,025
2022 (budgeted)	\$ 104,025
2023 (budgeted)	\$ 104,025
2024 (budgeted)	\$ 52,012

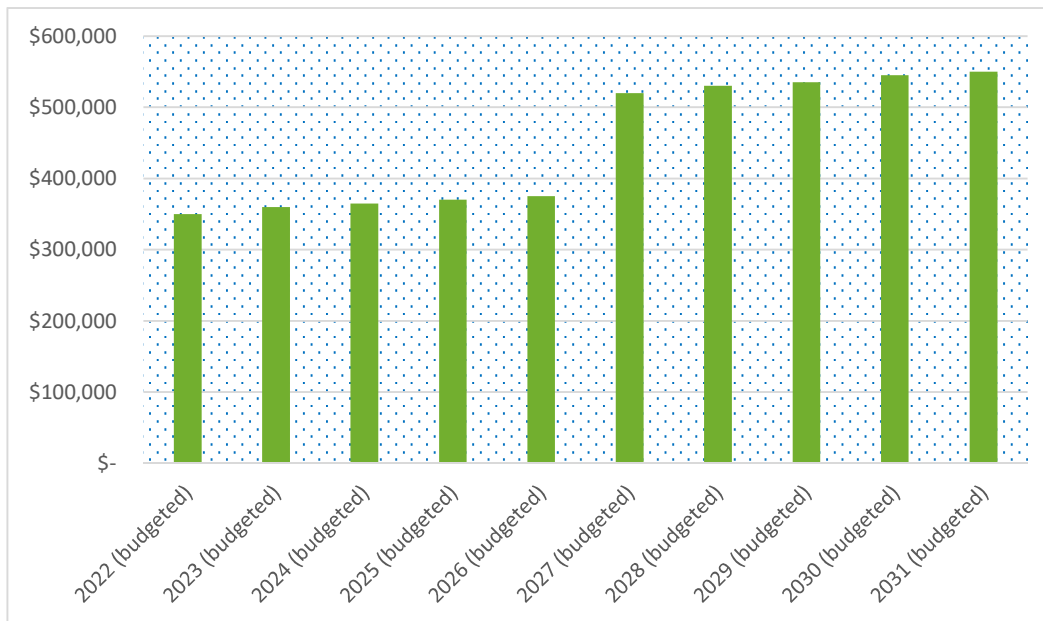


DEBT SERVICE REPAYMENT SCHEDULE
OLD REGISTER TAD FUND

		FY 2023	FY 2024	TOTALS
PROJECTED EXPENSES				
2019 Old Register TAD Bond	Prin			\$ -
Dated 8/1/19 -- 8/15/23 2.19% Fixed Rate	Int	\$ 104,025	\$ 52,012	\$ 156,037
TOTAL PRINCIPAL PAYMENTS		\$ -	\$ -	\$ -
TOTAL INTEREST PAYMENTS		\$ 104,025	\$ 52,012	\$ 156,037
TOTAL EXPENSES		\$ 104,025	\$ 52,012	\$ 156,037

URBAN REDEVELOPMENT AGENCY
2021 URA REVENUE BOND

2022 (budgeted)	\$ 350,000
2023 (budgeted)	\$ 360,000
2024 (budgeted)	\$ 365,000
2025 (budgeted)	\$ 370,000
2026 (budgeted)	\$ 375,000
2027 (budgeted)	\$ 520,000
2028 (budgeted)	\$ 530,000
2029 (budgeted)	\$ 535,000
2030 (budgeted)	\$ 545,000
2031 (budgeted)	\$ 550,000

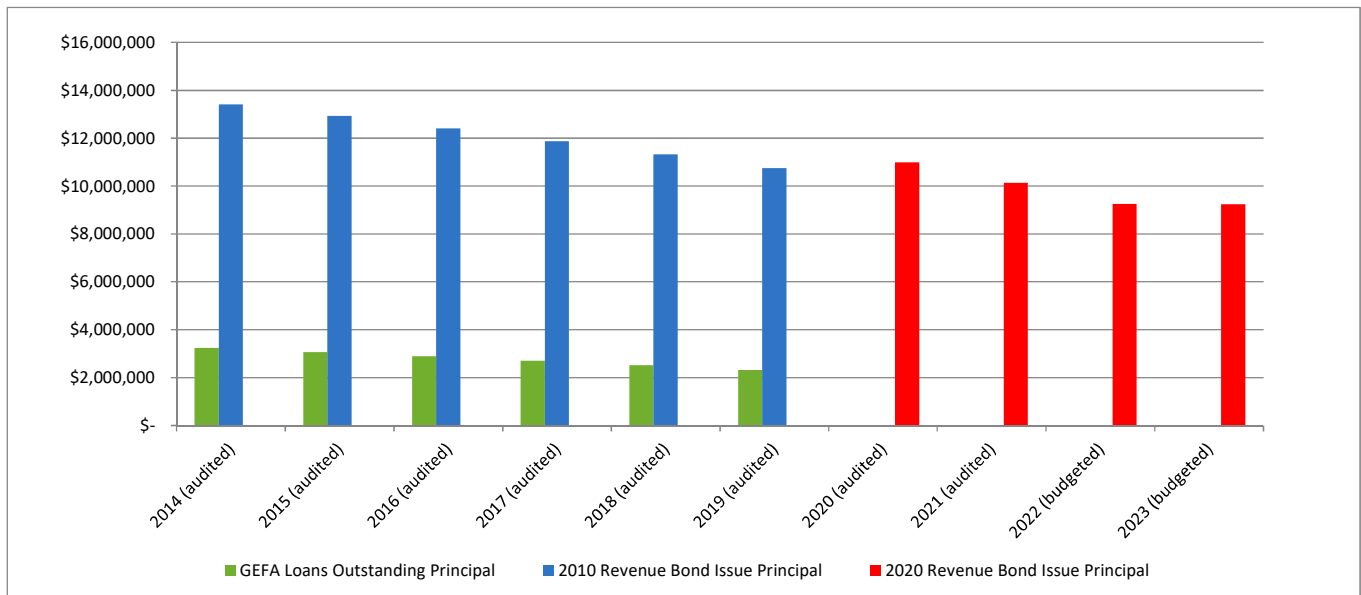


DEBT SERVICE REPAYMENT SCHEDULE URBAN REDEVELOPMENT AGENCY

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
PROJECTED EXPENSES									
2021 Urban Redevelopment Agency Revenue Bond		Prin	\$ 360,000	\$ 365,000	\$ 370,000	\$ 375,000	\$ 520,000	\$ 530,000	\$ 545,000
Dated 10/1/21 -- 10/1/30 1.47% Fixed Rate		Int	\$ 58,359	\$ 53,030	\$ 47,628	\$ 42,152	\$ 35,574	\$ 27,857	\$ 20,028
TOTAL PRINCIPAL PAYMENTS			\$ 360,000	\$ 365,000	\$ 370,000	\$ 375,000	\$ 520,000	\$ 530,000	\$ 545,000
TOTAL INTEREST PAYMENTS			\$ 58,359	\$ 53,030	\$ 47,628	\$ 42,152	\$ 35,574	\$ 27,857	\$ 20,028
TOTAL EXPENSES			\$ 418,359	\$ 418,030	\$ 417,628	\$ 417,152	\$ 555,574	\$ 557,857	\$ 555,028
			FY 2031	TOTALS					
PROJECTED EXPENSES									
2021 Urban Redevelopment Agency Revenue Bond		Prin	\$ 550,000	\$ 4,150,000					
Dated 10/1/21 -- 10/1/30 1.47% Fixed Rate		Int	\$ 4,043	\$ 300,762					
TOTAL PRINCIPAL PAYMENTS			\$ 550,000	\$ 4,150,000					
TOTAL INTEREST PAYMENTS			\$ 4,043	\$ 300,762					
TOTAL EXPENSES			\$ 554,043	\$ 4,450,762					

**WATER AND SEWER
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS**

	GEFA Loans Outstanding Principal	2010 Revenue Bond Issue Principal	2020 Revenue Bond Issue Principal	TOTAL W & S Fund Debt
2014 (audited)	\$ 3,232,490	\$ 13,410,784	\$ -	\$ 16,643,274
2015 (audited)	\$ 3,064,216	\$ 12,918,209	\$ -	\$ 15,982,425
2016 (audited)	\$ 2,888,633	\$ 12,405,633	\$ -	\$ 15,294,266
2017 (audited)	\$ 2,705,455	\$ 11,873,058	\$ -	\$ 14,578,513
2018 (audited)	\$ 2,514,343	\$ 11,325,483	\$ -	\$ 13,839,826
2019 (audited)	\$ 2,314,958	\$ 10,752,908	\$ -	\$ 13,067,866
2020 (audited)	\$ -	\$ -	\$ 10,990,000	\$ 10,990,000
2021 (audited)	\$ -	\$ -	\$ 10,132,000	\$ 10,132,000
2022 (budgeted)	\$ -	\$ -	\$ 9,254,000	\$ 9,254,000
2023 (budgeted)	\$ -	\$ -	\$ 9,233,000	\$ 9,233,000
2024 (budgeted)	\$ -	\$ -	\$ 8,332,000	\$ 8,332,000



DEBT SERVICE REPAYMENT SCHEDULE WATER AND SEWER FUND

[illegible]

TAB 38

Glossary of Terms

Glossary of Terms

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity - Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Allot - To divide an appropriation into amounts, this may be encumbered or expended during an allotment period.

Amortization - A tax deduction for the gradual consumption of the value of an asset.

Annualize - Taking changes that occurred mid-year and calculating their cost for a full year, for the purpose of preparing an annual budget.

Appropriation - A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation - The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio - The ratio at which the tax rate is applied to the tax base.

Asset - Resources owned or held by a government which has monetary value.

Attrition - A method of achieving reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Authorized Positions - Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available (Undesignated) Fund Balance - This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Balanced Budget – A budget in which planned revenues available equal planned expenditures.

Base Budget - Cost of continuing the existing levels of service in the current budget year.

Bond - A long-term I.O.U. or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government.

Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Bond Refinancing - The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget - A plan of financial activity for a specified period of time (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule of key dates that a government follows in preparation and adoption of the budget.

Budgetary Control- The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Capital Assets - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets. The City of Statesboro defines them as assets costing at least \$5,000 and a useful life of two or more years.

Capital Budget - The appropriation of bonds or operating revenue for improvements to facilities, and other infrastructure.

Capital Improvements - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure. It also includes vehicle and equipment replacement.

Capital Improvements Program (CIP) - A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay - Assets which have a value of \$500 or more and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be controlled for custody purposes as fixed asset.

Capital Project - Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Capital Reserve - An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index (CPI) - A statistical description of price levels provided by the U.S. Department of Labor. The index issued as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency - A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Cost-of-living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Dedicated Tax - A tax levied to support a specific government program or purpose.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department - The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development-related Fees - Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees and zoning, platting and subdivision fees.

Disbursement - The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Employee (or Fringe) Benefits - Contribution made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pensions, medical and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Entitlements - Payments to which local governmental units are entitled, pursuant to and allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditure - The payment of Cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense - Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy - A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year is July 1st through June 30th.

Fixed Assets - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit - A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function - A group of related activities aimed at accomplishing a major service of regulatory program for which a government is responsible (e.g., public safety).

Fund - A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

Governmental Fund – Funds generally used to account for tax-supported activities. There are five different types of governmental funds.

Capital Project Fund: Type of fund used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Debt Service Fund: Type of fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

General Fund: Type of fund typically serves as the chief operating fund of a government. This fund is used to account for all financial resources except those required to be accounted for in another fund.

Permanent Fund: Type of fund used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs.

Special Revenue Fund: Type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Proprietary Funds – Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds.

Enterprise Fund: Type of fund used to report an activity for which a fee is charged to external users for goods or services.

Internal Service Fund: Type of fund that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.

Fiduciary Fund – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. There are four different types of fiduciary funds.

Agency Funds: Type used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.

Investment Trust Funds: Type used to report governmental external investment pools in separately issued reports and the external portion of these same pools when reported by the sponsoring government.

Pension Trust Funds: Type used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other postemployment benefit plans, or other employee benefit plans.

Private-Purpose Trust Funds: Type used to report all trust arrangements, other than those properly reported in pension trust funds or investment trust funds, under which principal and income benefit individuals, private organizations, or other governments.

Fund Balance - The excess of the assets of a fund over its liabilities, reserves, and carryover.

GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants - A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure - The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Interfund Transfers - The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue - Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Charges - The charges to user departments for internal services provided by another government agency such as data processing, or insurance funded from a central pool.

Lapsing Appropriation - An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpected or unencumbered balance lapses or ends, unless otherwise provided by law.

Levy - To impose taxes for the support of government activities.

Line-item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Long-term Debt - Debt with a maturity of more than one year after the date of issuance.

Materials and Supplies - Expendable materials and operating supplies necessary to conduct departmental operations.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Modified Accrual – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Net Budget - The legally adopted budget less all inter-fund transfers and inter departmental charges.

Nominal Dollars - The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation would be done to reflect the real purchasing power of money today.

Object of Expenditure - An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

Objective - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Obligations - Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations. It includes items such as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Expenses - The cost of personnel, materials and equipment required for a department to function.

Output Indicator - A unit of work accomplished, without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

Pay-as-you-go-Basis - A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Budget - A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators - Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure - Data collected to determine how effective or efficient a program is in achieving objectives.

Personal Services - Expenditures for salaries, wages, and fringe benefits of a government's employees.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. The cease to be encumbrances when the obligations are paid or otherwise terminated.

Program - A group of related activities performed by one or more organizational unit for the purpose of accomplishing a function for which the government is responsible.

Program Budget - A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget - A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and

objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income) - Revenues earned by a program including fees for services, license and permit fees, and fines.

Purpose - A broad statement of the goals, in terms of meeting public service needs that a department is organized to meet.

Reserve - An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources - Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Retained Earnings - The accumulated earnings of an Enterprise or Internal Service Fund which have been retained or held in the fund and which are not reserved for any specific purpose.

Revenue - Sources of income financing the operations of government.

Service Level - Services or products which comprise actual or expected out-put of a given program. Focus is on results, not measures of workload.

Source of Revenue - Revenues are classified according to their source or point of origin.

Structurally Balanced Budget – one that supports financial sustainability for multiple years into the future.

Supplemental Appropriation - An additional appropriation made by the governing body after the budget year or biennium has started.

Supplemental Requests - Programs and services, which departments would like to have added (in priority order) over their target budget, or if revenue received is greater than anticipated. .

Target Budget - Desirable expenditure levels provided to departments in developing the coming year's recommended budget. Based on the prior year's adopted budget, excluding one-time expenditures, projected revenues and reserve requirements.

Tax Levy - The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Variable Cost - A cost that increases/decreases with increases/decreases in the amount of service provided such as the payment of wages.

Working Capital- Excess of current assets over current liabilities.

Workload Indicator - A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

Work Years - The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full-time, year round employee. For most categories, this equals 2080 hours per year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2080 to arrive at the equivalent number of "work years" for the position.

Source: The Best of Government Budgeting

A Guide to Preparing Budget Documents

By: Dennis Strachota

Government Finance Officers Association, 1994

Acronyms

AFIS	Automated Fingerprinting Information System	HVAC	Heating, Ventilation, Air-Conditioning
ATC	Aid to Construction	IACP	International Association of Chiefs of Police
BOE	Board of Education	IRS	Internal Revenue Service
CDBG	Community Development Block Grant	ISO	Insurance Services Office
CDL	Commercial Drivers License	ISTEA	Intermodal Surface Transportation Efficiency Act
CH	City Hall	LARP	Local Assistance Resurfacing Program
CHIP	Community Housing Improvement Program	LLF	Low Load Factor
CID	Criminal Investigations Division	LMIG	Local Maintenance Improvement Grant
CIP	Capital Improvements Program	LOST	Local Option Sales Tax
CJIS	Criminal Justice Information System	MGAG	Municipal Gas Authority of Georgia
COLA	Cost of Living Adjustment	NCIC	National Crime Information Center
DABC	Development Authority of Bulloch County	NFPA	National Fire Protection Association
DCA	Department of Community Affairs	NG	Natural Gas
DDA	Direct Deposit Advices	NPDES	National Pollutants Discharge Elimination System
DHR	Department of Human Resources	OCGA	Official Code of Georgia Annotated
DNR	Department of Natural Resources	OSHA	Occupational Safety and Health Administration
DSDA	Downtown Statesboro Development Authority	OTC	Occupational Tax Certificate
EMT	Emergency Medical Technician	PD	Police Department
EPA	Environmental Protection Agency	PE	Professional Engineer
EPD	Environmental Protection Division	PI	Protective Inspections
ERT	Emergency Response Team	PWD	Public Works Department
FD	Fire Department	SAC	Statesboro Arts Council
FEMA	Federal Emergency Management Agency	SBCPRD	Statesboro/Bulloch County Parks & Recreation Department
FTE	Full-Time Employee	SCVB	Statesboro Convention and Visitors Bureau
FY	Fiscal Year	SONET	Southern Natural Gas' Online Service
GAAP	Generally Accepted Accounting Principles	SPLOST	Special Purpose Local Option Sales Tax
GASB	Government Accounting Standards Board	SWAT	Special Weapons and Tactics
GDOT	Georgia Department of Transportation	SWC	Solid Waste Collection
GEFA	Georgia Environmental Facilities Authority	SWD	Solid Waste Disposal
GEMA	Georgia Emergency Management Agency	TAD	Tax Allocation District
GFOA	Government Finance Officers Association	TEA	Transportation Enhancement Act
GMA	Georgia Municipal Association	TPA	Third-Party Administrator
GOHS	Governor's Office of Highway Safety	TSPLOST	Transportation Special Purpose Local Option Sales Tax
GPD	Gallons Per Day	W/S	Water/Sewer
GSU	Georgia Southern University	WCSWA	Wayne County Solid Waste Authority
H/M	Hotel/Motel	WWTP	Waste-Water Treatment Plant
HAZMAT	Hazardous Materials		
HLF	High Load Factor		