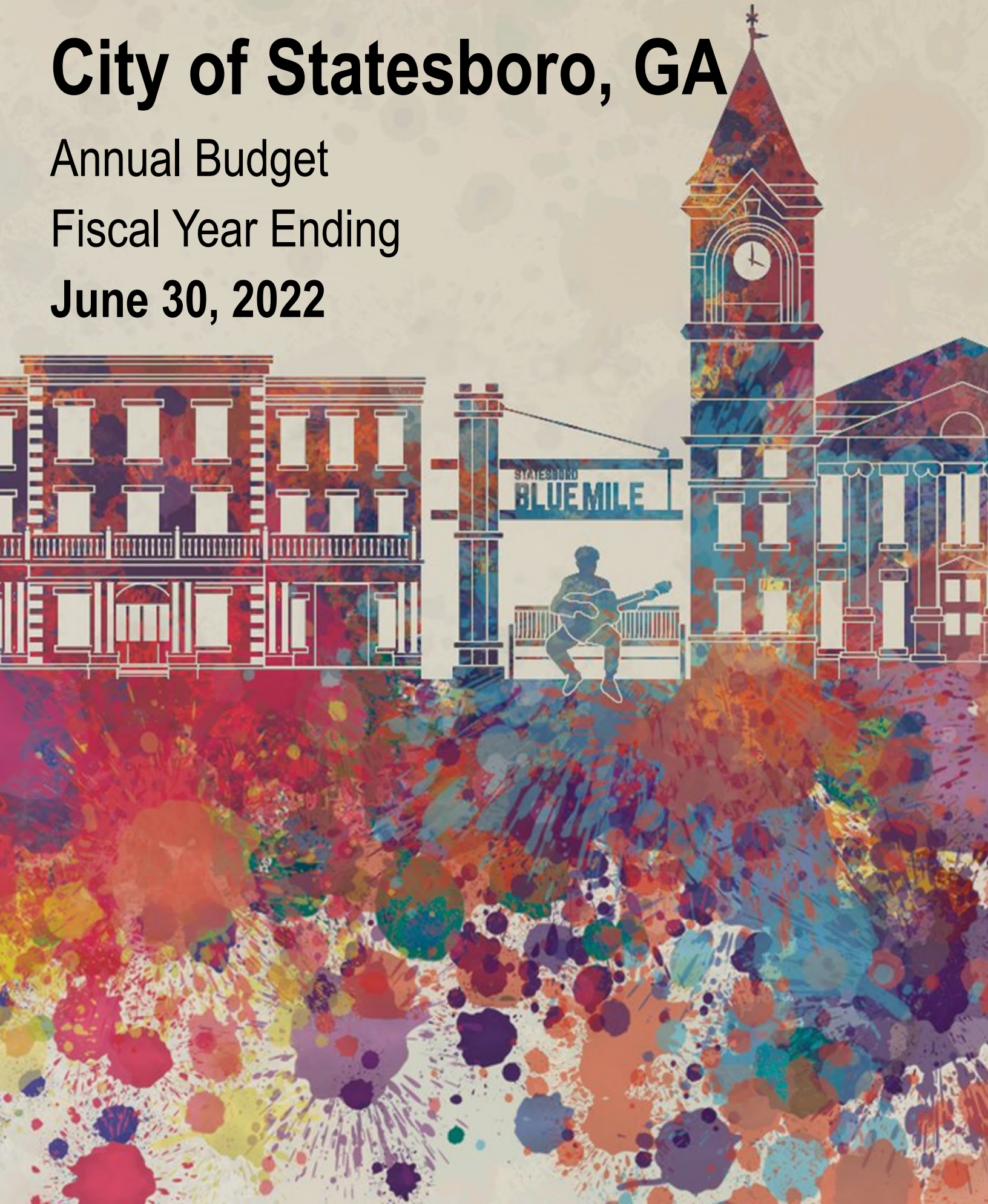


City of Statesboro, GA

Annual Budget

Fiscal Year Ending

June 30, 2022

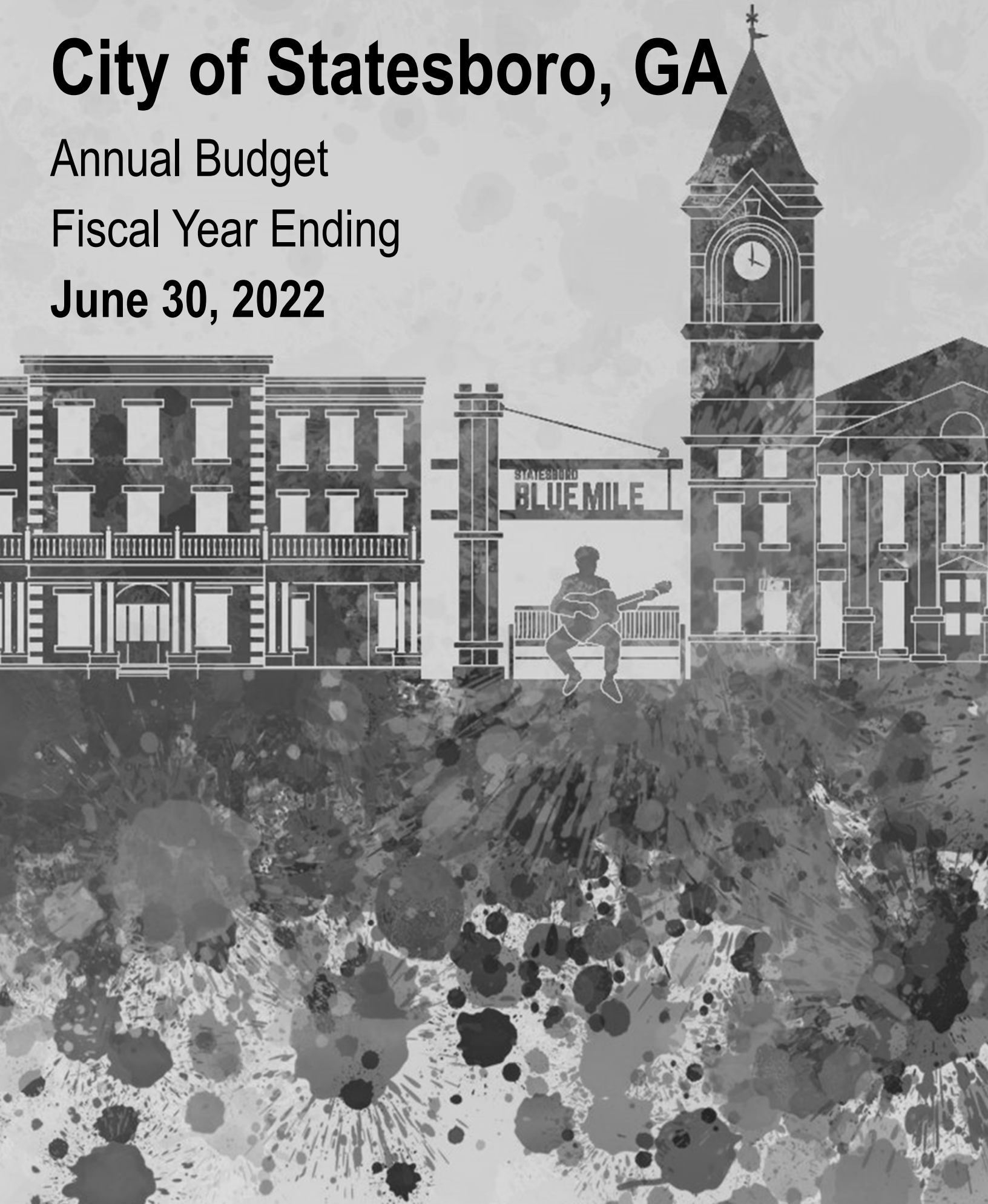


City of Statesboro, GA

Annual Budget

Fiscal Year Ending

June 30, 2022





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Statesboro

Georgia

For the Fiscal Year Beginning

July 1, 2020

Christopher P. Morill

Executive Director

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Mission Statement
City of Statesboro, Georgia

To provide the most responsive and progressive public services so that our residents, businesses, and visitors can enjoy the highest quality of life Statesboro has to offer.



CITY OF STATESBORO, GEORGIA MAYOR AND COUNCIL

Jonathan M. McCollar
Mayor



*In office since January 2018
Current term expires December 2021*

Phil Boyum
District 1



*In office since January 2013
Current term expires December 2021*

Paulette Chavers
District 2



*In office since January 2020
Current term expires December 2023*

Venus Mack
District 3



*In office since January 2020
Current term expires December 2023*

John Riggs
District 4



*In office since January 2010
Current term expires December 2021*

Shari Barr
District 5



*In office since January 2020
Current term expires December 2023*

CITY MANAGER
AND
DEPARTMENT HEADS

Charles Penny
City Manager

Jason Boyles
Assistant City Manager

Cindy S. West
*Director of
Finance*

Darren Prather
*Director of
Central Services*

Tim Grams
Fire Chief

Cain Smith
City Attorney

Mike Broadhead
Police Chief

Leah Harden
City Clerk

Steve Hotchkiss
*Director of
Public Utilities*

John Washington
*Director of Public Works
and Engineering*



Demetrius Bynes
*Director of
Human Resources*

Kathleen Field
*Director of Planning and
Development*

Key Finance Staff

Cindy S. West, Finance Director

Karin Larson, Assistant Finance Director

Ramona Carver, Senior Accountant

Heather Springer, Accounting Technician/Payroll Tech.

Ansley Whitehurst, Administrative Assistant

TAB 1

Introduction

Introduction

The City of Statesboro is a progressive community that provides an exceptional quality of life to its residents and offers southern charm and hospitality to its visitors. The City offers a high standard of living with a commitment to ensure the most responsive and progressive public services to residents, businesses, and visitors alike. Statesboro is where the living remains softly southern and folks call out to one another by first name.

Created by an act of the Georgia legislature in 1803, Statesboro is a Georgia Municipal Association City of Excellence. Statesboro has an economy comprised of a growing industrial base, a growing university, expanding retail activity, and a regional medical center. This regional economic hub is located 10 miles off Interstate 16 and offers many educational and vocational opportunities that provide a competitive advantage for a strong workforce.

The City operates under the Council-Manager form of government, established by a 1999 Charter amendment. The Mayor is elected at large while the five council members are elected by district. All elections are non-partisan, and the terms are for four years, with half of the members elected every two years. The City Council appoints the City Manager to head the administrative functions of city government. As authorized by its Charter and Code, the services provided by the City are General Government (Administration, City Clerk, Human Resources, Finance, Planning and Development and Engineering), Judicial (Municipal Court), Public Safety (Police and Fire), Public Works (Streets, Parks, Fleet Maintenance, Sanitation, Stormwater), Public Utilities (Natural Gas, Water/Sewer, and Wastewater).

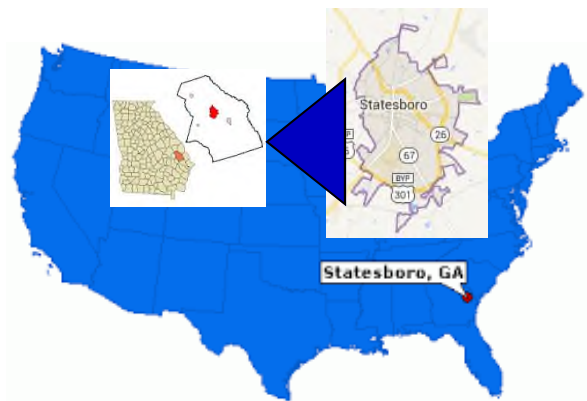


The City of Statesboro was incorporated on December 19, 1803, with a population of less than 25 people. The County seat of Bulloch County, Statesboro's population as of July 2020 was 31,495 with an average growth rate of 3.81% per year. If past trends continue, forecast of the population count would be 34,356 by 2023. (The Bulloch County area population growth rate is estimated to increase yearly by 1.84%.) The median age for the City of Statesboro is 22, not a surprising age since Statesboro is home to one university and two colleges. The 2020 median income per household in Statesboro was \$29,203 and the per capita income was \$14,779. The unemployment rate for March 2021 for Statesboro was 5.6%, which is higher than the 4.5% rate for the State of Georgia. The rate for this same period last year was 7.3%. The March 2021 unemployment rate for Bulloch County was 4.3%.



Situated in the southeastern corner of the state, Statesboro is located 194 miles from Atlanta, 76 miles from Augusta, 55 miles west of Savannah, 144 miles from Charleston, SC and 168 miles from Jacksonville, FL. It is located 10 miles from Interstate 16, and is on US Highways 301, 80, and 25, and State Routes 73, 46, 67, and 24. Statesboro is included on the southern leg of the Savannah River Parkway, which is a four-lane connector between Savannah and Augusta.

The City of Statesboro is approximately 15.32 square miles in area with an average elevation of 253 feet above sea level, the terrain being mostly flat. The climate is seasonal, but moderate, with mild winters and warm, humid summers. The average high temperature in January is 56 degrees and 92 degrees in July. The average annual rainfall is 47.7" and the relative humidity is 56.2% in January and 66.7% in July.



Statesboro is a regional trade center for commerce, education and health care. The City has a highly diversified economy with several major industries located in the area and is a regional shopping center and health care provider for 8 surrounding Georgia counties (Effingham, Screven, Jenkins, Emanuel, Candler, Evans, Tattnall, and Toombs). Approximately 26.5% of the Bulloch County labor force is employed by the government sector including the City's largest employer, Georgia Southern University. Major private sector employers in the City include East Georgia Regional Medical Center, Wal-Mart Super Center, and Lowe's Home Center.

There are three institutions of higher learning in the greater Statesboro area: Georgia Southern University located within the city limits of the City of Statesboro, Ogeechee Technical College and East Georgia State College located just outside the City on Highway 301 South. These Colleges are accredited by the Southern Association of Colleges and Schools as Georgia's largest and most comprehensive center of higher education south of Atlanta, Georgia Southern offers 141 degree programs and 125 majors in its nine colleges. In January 2017, the merger of Armstrong

State University and Georgia Southern University was voted to consolidate. Georgia Southern University now has 3 campus choices for the students: Statesboro, Savannah and Hinesville. Multiple programs range from bachelor, master and doctoral degree programs. The University's 2020 fall enrollment of 26,949 students come from 50 states, District of Columbia, Puerto Rico, and foreign countries such as: Mexico, Nigeria and Honduras. More than 4,300 students graduated in May 2020.

East Georgia State College is also accredited by the Southern Association of Colleges and Schools on Colleges to award the Associate in Arts Degree and a Bachelor of Science in Biology degree. The East Georgia State College-Statesboro campus offers students smaller classes and personalized instruction. After the completion of 30 hours of college-level coursework, students who have a minimum grade point average of 2.0 can transfer to Georgia Southern University or another university-level institution or state college. The students that attend East Georgia State College-Statesboro are able to use the Georgia Southern University library, participate in campus meal plans, intramural sports, fitness extension facilities, athletic tickets, marching band, and more.



Ogeechee Technical College offers 123 programs of study including 22 diploma programs and 73 certificate programs as well as 28 Associate degrees in conjunction with Georgia Southern University and East Georgia College. In the academic year 2020 there were a total of 1,631 program awards to 905 graduating students. There are 17 public schools, 3 private and parochial schools, one state charter school and one home school association in Bulloch County that educate the approximately 11,879 students.

Statesboro is a leader in health care in southeast Georgia with East Georgia Regional Medical Center located within the city limits employing more than 600 employees and 112 physicians representing a wide range of specialties. East Georgia is a 149-bed, \$60 million hospital featuring a Women's Pavilion and an adjacent professional office building. The hospital is accredited by the Joint Commission on Accreditation of Healthcare Organizations, a distinction that is awarded only to those healthcare facilities that maintain the highest standards of quality. The Hospital has been making extensive improvements with last phase being expansion of the Emergency Department. The Emergency room now boasts 29 treatment rooms and additional patient flow capacity. East Georgia Regional Medical Center offers a 24-hour physician-staffed emergency department, a Level II neonatal center, outpatient services including same day surgery and ambulatory care, a pain center, a cardiac catheterization lab, and state-of-the-art diagnostic procedures including MRI and CT.



The Statesboro VA Clinic now has three medical teams. Each is led by a medical provider who is a doctor, nurse practitioner or physician's assistant along with a registered nurse, licensed practical nurse and a scheduler. They provide basic medical services and special programs for things like substance abused treatment, weight loss, post-traumatic stress disorder, suicide and other psychiatric issues. The clinic can connect veterans to specialized services and hospital treatment. Another service provided is setting up home health care services. The clinic is open Monday thru Friday with space to grow and offer more services to our veterans.



Recreational opportunities that enhance the quality of life for our citizens are plentiful in Statesboro. The Willie McTell Trail is a linear park that provides a pedestrian walk and bicycle path for local cycle enthusiasts from the Georgia Southern University campus to downtown Statesboro. Statesboro residents and visitors can also enjoy cultural and performing arts in the David H. Averitt Center for the Arts located on East Main Street. The Mission of the Averitt Center for the Arts is to provide quality arts opportunities for our community and serve as a centerpiece for a vibrant historic downtown. Bulloch County constructed a greenway trail and bike path from the City of Statesboro to nearby Brooklet, Georgia. Also located in Statesboro is Bulloch County's family water park and aquatics center, "Splash in the Boro". There are twenty-one hotels, motels and two Bed & Breakfast Inns with 1337 rooms located in the greater Statesboro area.



The Statesboro Family YMCA opened October 28, 2017. The brand new state of the art exercise machines, a boxing studio with 5 punching bags and 2 speed bags and daycare facilities. The old Sally Zetterower school was renovated to fit the needs of the new YMCA to provide a good benefit for the community. Membership began with 400 and is expanding to make full use of the 11,000 sq. ft. of space.

Statesboro is served by Georgia Southern Railway Company and numerous common freight carriers. Industrial recruitment, the process of attracting industry jobs to the location, is determined by proximity to the Port of Savannah, the 4th busiest port in the United States and also



the ease-of-use interchange the Highway 301 provides. The Port of Savannah is one of only four East Coast ports with the desired 50 feet depth at low tide. The container ship CMA CGM Theodore Roosevelt arrived in the Port of Savannah heralding the largest ship ever to sail the Savannah River and U.S. East Coast with clearing the bridge by a slim 3 ft. to spare. The 14,000-TEU vessel required seven cranes to move 4,500 containers on and off the ship. Savannah's Garden City Terminal features 26 ship-to-shore cranes and 146 rubber-tired gantry cranes. With all the neopanamax

vessels traveling through the new Panama Canal, Savannah is their main destination port supporting more than 369,000 jobs throughout the State.

The City and Bulloch County jointly own the Statesboro Municipal Airport which is located approximately 30 minutes from Interstate 16, and 45 minutes from the Savannah International Airport, which is serviced by 7 major airlines. Statesboro is located approximately fifty miles from the Savannah ports while Bulloch County is equal distance between the ports of Charleston, Beaufort, Brunswick, and Jacksonville, giving several options on ports and sailing frequency.

In Statesboro there are 6 local radio stations, WHKN, WMCD, WPMX, WPTB, WWNS, and WVGS, and one daily newspaper, the *Statesboro Herald*. In addition, the *Savannah Morning News* reports on the news in Statesboro. Statesboro is covered locally by Northland Cable TV located within the city limits. Three television stations in Savannah also cover Statesboro regularly: WTOC (CBS), WJCL (ABC), and WSAV (NBC).

The City has 124.28 miles of roads of which 124.11 are paved and 17 traffic signals. Natural Gas is sold to 2,074 customers while water and sewer service is provided by the City to 13,188 customers with an average daily water consumption of 3.474 million gallons. Statesboro has 204.10 miles of sanitary sewer and 250.74 miles of water mains with 1,940 fire hydrants. The City maintains a class 2/2Y ISO rating with 2 fire stations.

Utilities are provided by the following within the City:

City of Statesboro	Water & Sewer, Sanitation, Storm water, & Gas
Excelsior Electric	Electricity
Georgia Power	Electricity
Frontier Communications	Telecommunications
Bulloch Rural Telephone	Telecommunications
Northland Communications	Telecommunications

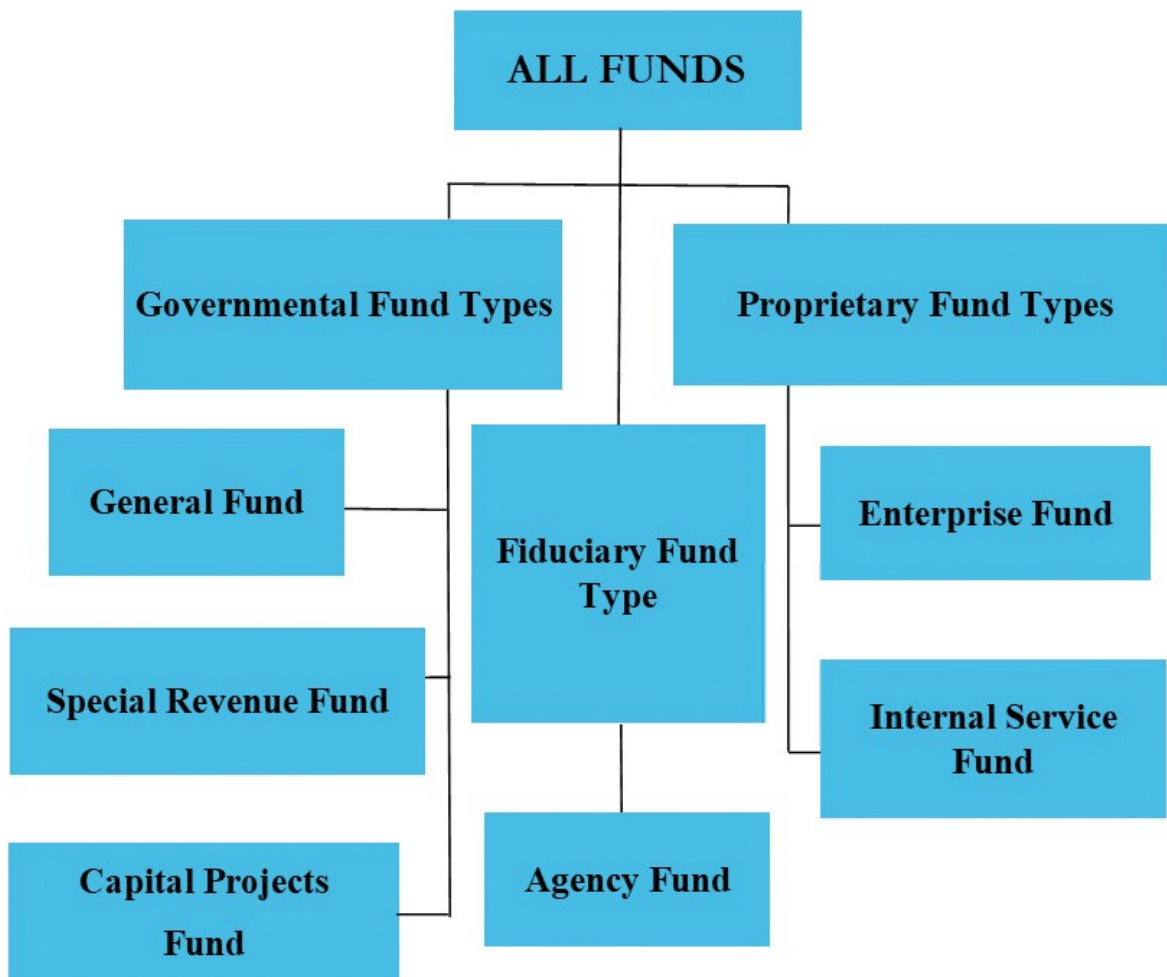
TAB 2

Reader's Guide to the Budget

READER'S GUIDE TO THE BUDGET

One of the primary goals in formatting this Budget has been to make it user-friendly. Government budgets by definition are confusing documents, particularly for the first-time reader. Generally Accepted Accounting Principles (GAAP) for governments requires the use of multiple funds, grouped into seven categories. To further complicate it, some of those fund categories are budgeted and accounted for using the modified accrual basis of accounting, and some the accrual basis of accounting. Most citizens are accustomed to private sector accounting, where a business has one balance sheet and one income statement, both kept on the accrual basis of accounting. Therefore, it is strongly recommended that you take a few moments to review this Reader's Guide before reading the Budget. It should help you understand the framework of the City's fund structure and accounting system.

The City of Statesboro will operate with twenty-six separate funds this year, which makes municipal budgeting and accounting considerably different from that in the private sector. Although the City may in most cases legally transfer money from one fund to another, each fund is a separate accounting entity with assets, liabilities, equity, revenues, and expenditures (expenses). Consequently, there will be twenty-six separate balance sheets and income statements. The funds fall into six different categories, or types of funds, as required by Generally Accepted Accounting Principles for governmental entities. The funds by fund type that will be used in the fiscal year are as follows:



(1) Governmental Funds

General Fund – This is the principal fund of the city and is used to account for all activities of the City not included in other specified funds. The General Fund accounts for the normal recurring activities of the City (i.e., public safety, general government, engineering, community development, finance, and public works).

Special Revenue Funds – Funds used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Included in the Special Revenue Funds are the Confiscated Assets Fund, CDBG Housing Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, South Main Tax Allocation District, Old Register Tax Allocation District, Hotel-Motel Tax Fund and Technology Fee Fund. The Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Capital Project Funds – Funds used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations. The City's Capital Project Funds include the 2013 SPLOST Fund, the 2018 TSPLOST Fund, the 2019 SPLOST Fund, 2019 CDBG Fund, LMIG Grant Fund, and the Capital Improvements Program Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of each fund.

(2) Proprietary Funds

Enterprise Funds – Funds used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The City has five Enterprise Funds: the Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Internal Service Funds – Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to the other government units, on a cost reimbursement (internal fees and charges) basis. The City has four Internal Service Funds: the Health Insurance Fund, Fleet Management Fund, the Wellness Program Fund and Central Services Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

(3) Fiduciary Fund

Agency Fund – The trust and agency funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, or other government units. The City has one Agency Fund: The Other Post-Employment Benefits Fund.

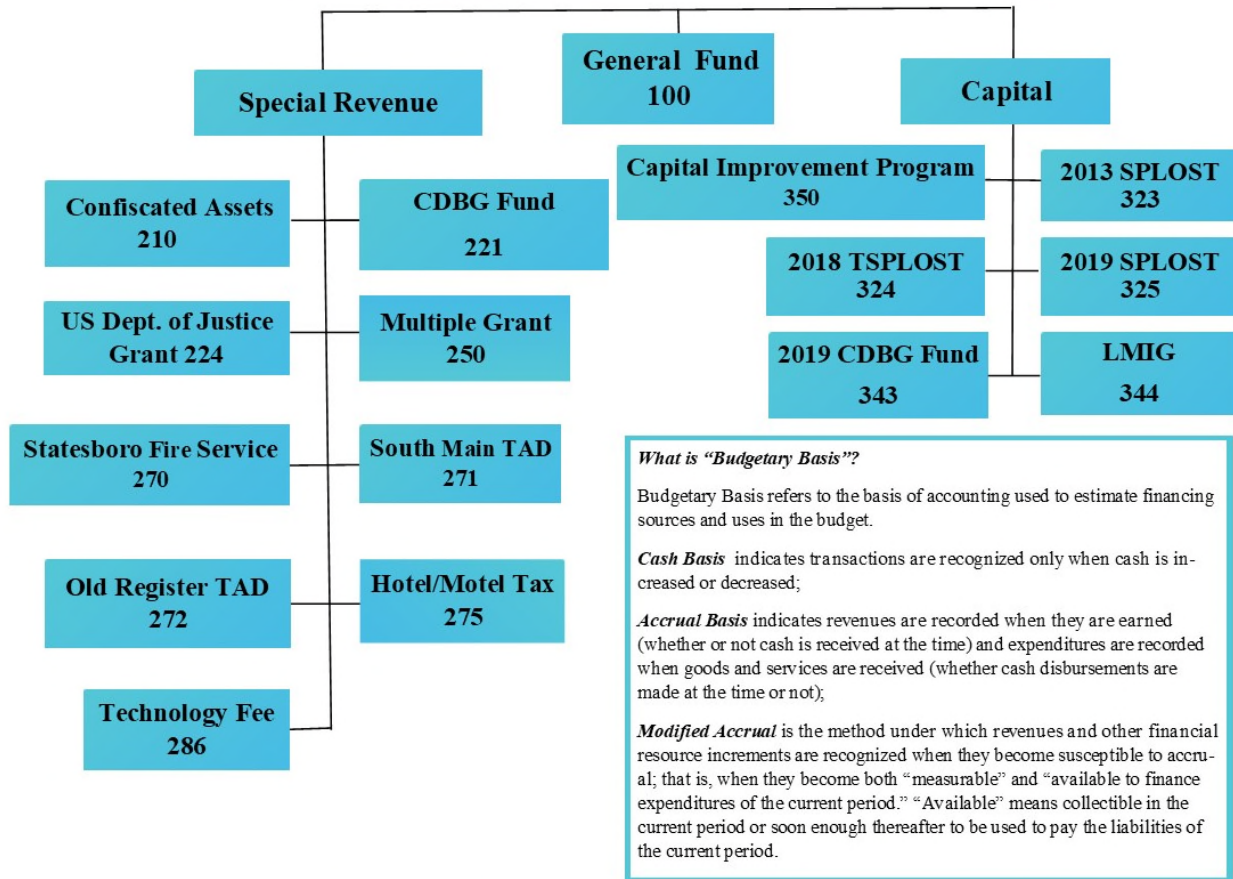
Please note that funds by fund type are summarized in the chart on the next page and the second column of the funds chart shows two different accounting bases: accrual and modified accrual. Accrual accounting is similar to private sector accounting, in that revenues are accrued when earned, and expenses are accrued when the financial transaction takes place. Proprietary Funds and Fiduciary Funds are accounted for on this basis, as they are operated very similarly to private businesses. In the Budget, these types of funds have a Budgeted Income Statement and a Budgeted Cash Flow Statement. Any major capital expenses for these funds are budgeted in the Budgeted Cash Flow Statement.

All Governmental Funds are accounted for using the modified accrual basis. Revenues are recognized in the accounting period in which they became available and measurable. The expenditures are recognized in the accounting period in which the fund liability is incurred. These funds reflect only available resources. In addition, this Budget shows all the major capital expenditures for these types of funds in the Capital Improvements Program Fund, or another capital projects fund. Major capital expenditures are defined as capital assets costing at least \$15,000 and having a useful life of at least two years. This includes not only land, buildings, and infrastructure, but also vehicles and equipment.

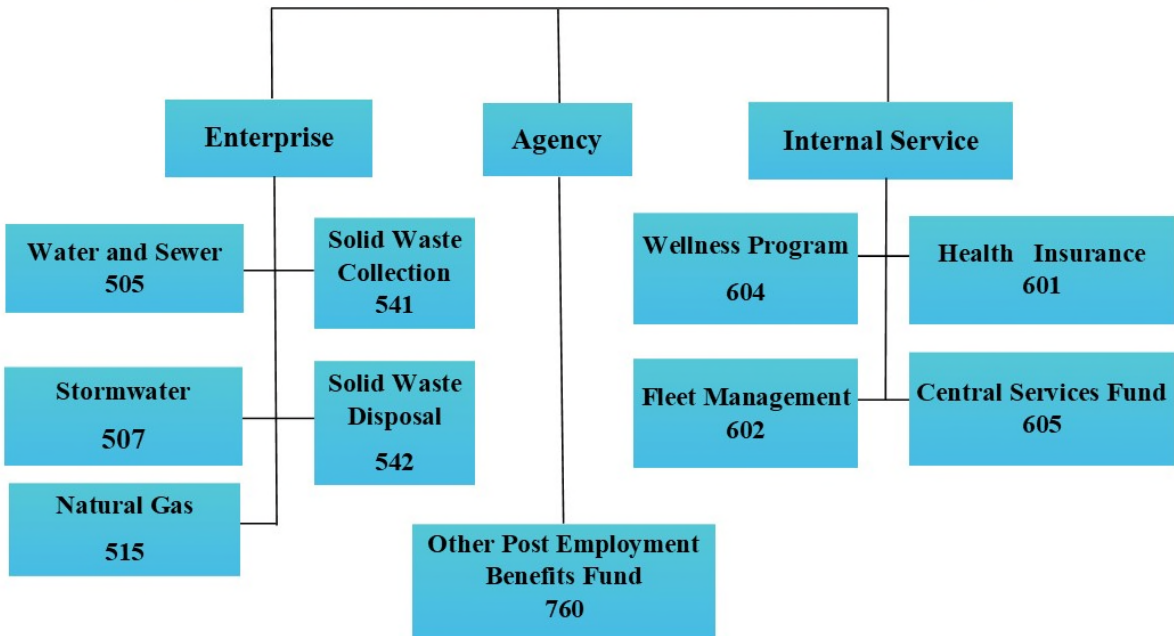
The following chart illustrates each of the types of funds and the actual funds included in the City of Statesboro's budgetary process.

Fund Number	Basis of Account-	Major/ Nonmajor	Types of Funds Actual Funds	FY 2021 Budget	FY 2022 Budget
GOVERNMENTAL FUND TYPES:					
100	Modified	Major	GENERAL FUND	Current	Current
SPECIAL REVENUE FUNDS:					
210	Modified	Nonmajor	CONFISCATED ASSETS FUND	Current	Current
221	Modified	Nonmajor	CDBG FUND	Current	Current
224	Modified	Nonmajor	US DEPARTMENT OF JUSTICE GRANT FUND	Current	Current
250	Modified	Nonmajor	MULTIPLE GRANT FUND	Current	Current
270	Modified	Major	STATESBORO FIRE SERVICE FUND	Current	Current
271	Modified	Nonmajor	SOUTH MAIN TAX ALLOCATION DISTRICT FUND	Current	Current
272	Modified	Nonmajor	OLD REGISTER TAX ALLOCATION DISTRICT FUND	Current	Current
275	Modified	Nonmajor	HOTEL/MOTEL TAX FUND	Current	Current
286	Modified	Nonmajor	TECHNOLOGY FEE FUND	Current	Current
CAPITAL PROJECTS FUNDS:					
323	Modified	Major	2013 SPLOST FUND	Current	Current
324	Modified	Major	2018 TSPLOST FUND	Current	Current
325	Modified	Major	2019 SPLOST FUND	Current	Current
343	Modified	Nonmajor	2019 CDBG FUND	Current	Current
344	Modified	Nonmajor	LMIG FUND	Current	Current
350	Modified	Nonmajor	CAPITAL IMPROVEMENTS PROGRAM FUND	Current	Current
PROPRIETARY FUND TYPES:					
ENTERPRISE FUNDS					
505	Accrual	Major	WATER AND WASTEWATER FUND	Current	Current
507	Accrual	Nonmajor	STORMWATER FUND	Current	Current
515	Accrual	Major	NATURAL GAS FUND	Current	Current
541	Accrual	Major	SOLID WASTE COLLECTION FUND	Current	Current
542	Accrual	Major	SOLID WASTE DISPOSAL FUND	Current	Current
INTERNAL SERVICE FUNDS:					
601	Accrual	Major	HEALTH INSURANCE FUND	Current	Current
602	Accrual	Major	FLEET MANAGEMENT FUND	Current	Current
604	Accrual	Nonmajor	WELLNESS PROGRAM FUND	Current	Current
605	Accrual	Major	INFORMATION TECHNOLOGY FUND	Current	Current
FIDUCIARY FUNDS:					
AGENCY FUND:					
760	Accrual	Nonmajor	OTHER POST EMPLOYMENT BENEFITS	Current 26 Funds	Current 26 Funds
NOTES:	Modified Accrual		Budgeted on the Modified Accrual Basis of Accounting. Budgeted on the Accrual Basis of Accounting.		

MODIFIED ACCRUAL BASIS OF BUDGETING



ACCRUAL BASIS OF BUDGETING



The twenty-six funds are serviced by fifteen bank accounts, seven of which are major accounts, and eight of which are minor. The minor accounts have little activity, but are required due to bond indentures, grant requirements, or some other legal or operational requirement. The City received bids on its banking services in May 2017, for a four-year term beginning July 1st. The chart on the following page shows which bank accounts service each of the proposed funds.

Following this Reader's Guide to the Budget is the City Manager's Budget Message. This message includes a listing of the assumptions used in developing the Budget. It also includes a discussion of the major issues requiring financing that the Mayor and City Council confront, and how this Budget proposes to address them.

The next section, Summary Budget of All Funds, is a multi-sheet spreadsheet, which summarizes all funds of the City of Statesboro, and the projected fund balances or working capital, depending on the basis of accounting used. This summary includes all revenues and transfers into a fund, and all expenditures (expenses) and transfers out of a fund. It also shows the other sources and uses of cash in those funds using full accrual accounting. *In short, it is the entire budget in a condensed format.* This section also contains the Resolution necessary to adopt the Budget. Should the Mayor and City Council wish to change any aspect of the proposed Budget contained herein, they would simply adopt this Resolution subject to those specific changes.

The next section contains the Resolution Adopting the Financial Policies, which directs the financial operations of the City. These policies are reviewed each year to determine if any changes need to be made.

The next section contains a List of Authorized Personnel Positions funded by this Budget. This lists the budgeted positions within each department and division of the City. This assures that only this number of personnel can be employed unless changed by the City Council during the fiscal year.

The next section contains the Proposed Position Classification and Compensation (Pay) Plan. The Plan was updated by Condrey and Associates in the spring of 2019. It had been three years since the last update to the Plan. In the years between Plan updates, salaries and wages are adjusted by a cost of living adjustment to offset inflation.

Following that are sections for each one of the twenty-six funds.

Name of Fund Served	MAJOR BANKING ACCOUNTS						
	General Disbursement Account	Payroll Account	Sweep Investment Account	E-Government Sweep Investment Account	2013 SPLOST Account	2018 TSPLOST Account	2019 SPLOST Account
<i>Governmental Funds:</i>							
100 General							
210 Confiscated Assets							
221 CDBG Housing							
224 U.S. Dept. of Justice							
250 Multiple Grants							
270 Statesboro Fire							
271 Downtown TAD Fund							
272 Old Register TAD Fund							
275 Hotel/Motel Tax							
286 Technology Fee							
323 2013 SPLOST							
324 2018 TSPLOST							
325 2019 SPLOST							
343 2019 CDBG Grant							
344 LMIG Grant							
350 CIP Projects							
<i>Proprietary Funds:</i>							
<i>a) Enterprise:</i>							
505 Water and Sewer							
507 Stormwater							
515 Natural Gas							
541 S W Collection							
542 S W Disposal							
<i>b) Internal Service:</i>							
601 Health Insurance							
602 Fleet Management							
604 Wellness Program Fund							
605 Central Services Fund							
760 OPEB Fund							

Name of Fund Served	MINOR BANKING ACCOUNTS							
	Seized Property Account	State Confiscated Account	Federal Confiscated Account	Health Insurance Claims Account	Flexible Benefits Plan Account	2019 CDBG Fund	South Main TAD	Old Register TAD
<i>Governmental Funds:</i>								
100 General								
210 Confiscated Assets								
221 CDBG Housing								
224 U.S. Dept. of Justice								
250 Multiple Grants								
270 Statesboro Fire								
271 Downtown TAD Fund								
272 Old Register TAD Fund								
275 Hotel/Motel Tax								
286 Technology Fee								
323 2013 SPLOST								
324 2018 TSPLOST								
325 2019 SPLOST								
343 2019 CDBG Fund								
344 LMIG Grant								
350 CIP Projects								
<i>Proprietary Funds:</i>								
<i>a) Enterprise:</i>								
505 Water and Sewer								
507 Stormwater								
515 Natural Gas								
541 S W Collection								
542 S W Disposal								
<i>b) Internal Service:</i>								
601 Health Insurance								
602 Fleet Management								
604 Wellness Program Fund								
605 Central Services Fund								
760 OPEB Fund								

After all funds are presented, there are three remaining sections. They provide the following information:

1) Capital Improvements Program. The City adopts a Capital Improvements Program (CIP) for six years. The first year's project is included in the FY 2022 Budget. The other five years are included for planning purposes. Their priorities can be changed in future updates of this program. The CIP is updated on an annual basis, so that the benefits of long-range planning can be obtained while having the flexibility to adjust to unforeseen circumstances or opportunities.

2) The Existing Debt Service Schedule for All Funds. The City must repay the debt for the City Hall purchase and renovation; the debt for the natural gas line extensions to the City of Metter; the interest on the 2019 Old Register TAD Revenue Bond, the debt and the interest on the 2020 Refunding Revenue Bonds for the water and sewer system and the debt and the interest on the 2021 Revenue Bonds for the Park Improvement projects. That is the extent of the City's indebtedness. These schedules show the amount of principal and interest due in each of the fiscal years until fully repaid for each individual debt instrument.

3) A Glossary of Terms used in governmental budgeting and accounting to assist the first-time reader. It should help clarify new terms that may not be familiar to the reader.

TAB 3

City Manager's Budget Message

TAB 4

Summary Budget of All Funds

City of Statesboro Summary of All Funds

This section consists of a consolidated summary of all funds used to provide city services. The first chart is a Department/Fund Overview. The Overview provides an illustration of the relationship between the City's department and funds. The revenue sources and expenditures of the City of Statesboro may be more easily understood by reviewing the pie charts following the Overview. Also included in this section are three-year budget spreadsheets (FY 2020 actual, FY 2021 budgeted and FY 2022 proposed budgets) for each of the fund categories. The last section includes the City's Budget Summary and Reserve Targets.

Please see the individual tabs for detailed budget information and the services provided by the various funds.

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Governing Body	City Manager	City Clerk	General Administration	Finance	Legal	Human Resources	Governmental Buildings	Public Information	Engineering
Operating Budget										
General Fund	\$230,490	\$526,068	\$279,728	\$0	\$749,021	\$199,534	\$332,381	\$198,403	\$150,427	\$447,223
Total Operating Budget	\$230,490	\$526,068	\$279,728	\$0	\$749,021	\$199,534	\$332,381	\$198,403	\$150,427	\$447,223
Special Revenue Funds										
Confiscated Asset Fund										
US Dept of Justice Grant Fund										
Multiple Grant Fund										
Statesboro Fire Service Fund										
Tax Allocation District Fund Downtown										
Tax Allocation District Fund Old Register										
Hotel/Motel Fund										
Technology Fee Fund										
Total Special Revenue Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Funds										
2013 SPLOST Fund										\$432,800
2018 TSPLOST					\$1,000					\$4,815,000
2019 SPLOST Fund										
2019 CDBG Fund										
LMIG Fund										\$5,860,000
Capital Improvements										\$44,000
Total Capital Funds	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$11,151,800
Enterprise Funds										
Water Sewer Fund										
Stormwater Fund										
Natural Gas Fund										
Solid Waste Collection Fund										
Solid Waste Disposal Fund										
Total Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Internal Service Funds										
Health Insurance Fund				\$4,290,120						
Fleet Management Fund										
Wellness Fund				\$19,450						
Central Services Fund										
Total Internal Service Funds	\$0	\$0	\$0	\$4,309,570	\$0	\$0	\$0	\$0	\$0	\$0
Fiduciary Funds										
Other Post Employment Benefits										
Total Fiduciary Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total City Budget	\$230,490	\$526,068	\$279,728	\$4,309,570	\$750,021	\$199,534	\$332,381	\$198,403	\$150,427	\$11,599,023

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Customer Service	Municipal Court	Police Admin.	Police Operations	Police Patrol	Fire	Public Works	Streets	Parks	Protective Inspection	Planning	Code Compliance
Operating Budget												
General Fund	\$429,986	\$447,898	\$1,557,355	\$2,509,412	\$4,584,980	\$0	\$330,622	\$1,886,428	\$423,449	\$177,832	\$413,509	\$195,701
Total Operating Budget	\$429,986	\$447,898	\$1,557,355	\$2,509,412	\$4,584,980	\$0	\$330,622	\$1,886,428	\$423,449	\$177,832	\$413,509	\$195,701
Special Revenue Funds												
Confiscated Asset Fund												
US Dept of Justice Grant Fund												
Multiple Grant Fund												
Statesboro Fire Service Fund						\$4,520,298						
Tax Allocation District Fund Downtown												
Tax Allocation District Fund Old Register												
Hotel/Motel Fund												
Technology Fee Fund			\$60,000									
Total Special Revenue Funds	\$0	\$0	\$60,000	\$0	\$0	\$4,520,298	\$0	\$0	\$0	\$0	\$0	\$0
Capital Funds												
2013 SPLOST Fund												
2018 TSPLOST								\$260,000				
2019 SPLOST Fund												
2019 CDBG Fund												
LMIG Fund												
Capital Improvements								\$16,000	\$16,000			
Total Capital Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$276,000	\$16,000	\$0	\$0	\$0
Enterprise Funds												
Water Sewer Fund												
Stormwater Fund												
Natural Gas Fund												
Solid Waste Collection Fund												
Solid Waste Disposal Fund												
Total Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Internal Service Funds												
Health Insurance Fund												
Fleet Management Fund												
Wellness Fund												
Central Services Fund												
Total Internal Service Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fiduciary Funds												
Other Post Employment Benefits												
Total Fiduciary Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total City Budget	\$429,986	\$447,898	\$1,617,355	\$2,509,412	\$4,584,980	\$4,520,298	\$330,622	\$2,162,428	\$439,449	\$177,832	\$413,509	\$195,701

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Other Agencies	Debt Service	Transfers Out	Water Treatment Plant	Water and Sewer	Reclaimed Water	Stormwater Fund	Commercial Refuse
Operating Budget								
General Fund	\$383,925	\$232,310	\$1,516,000	\$0	\$0	\$0	\$0	\$0
Total Operating Budget	\$383,925	\$232,310	\$1,516,000	\$0	\$0	\$0	\$0	\$0
Special Revenue Funds								
Confiscated Asset Fund								
US Dept of Justice Grant Fund								
Multiple Grant Fund								
Statesboro Fire Service Fund			\$40,000					
Tax Allocation District Fund Downtown								
Tax Allocation District Fund Old Register		\$104,025						
Hotel/Motel Fund	\$712,500		\$37,500					
Technology Fee Fund								
Total Special Revenue Funds	\$712,500	\$104,025	\$77,500	\$0	\$0	\$0	\$0	\$0
Capital Funds								
2013 SPLOST Fund					\$445,000			
2018 TSPLOST								
2019 SPLOST Fund								
2019 CDBG Fund							\$679,743	
LMIG Fund								
Capital Improvements								
Total Capital Funds	\$0	\$0	\$0	\$0	\$445,000	\$0	\$679,743	\$0
Enterprise Funds								
Water Sewer Fund		\$204,250	\$1,685,284	\$3,590,867	\$3,503,734	\$23,800		
Stormwater Fund		\$150	\$65,000				\$789,782	
Natural Gas Fund		\$615	\$910,000					
Solid Waste Collection Fund			\$940,000					\$1,028,675
Solid Waste Disposal Fund			\$414,000					
Total Enterprise Funds	\$0	\$205,015	\$4,014,284	\$3,590,867	\$3,503,734	\$23,800	\$789,782	\$1,028,675
Internal Service Funds								
Health Insurance Fund								
Fleet Management Fund			\$40,000					
Wellness Fund								
Central Services Fund								
Total Internal Service Funds	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0
Fiduciary Funds								
Other Post Employment Benefits								
Total Fiduciary Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total City Budget	\$1,096,425	\$541,350	\$5,647,784	\$3,590,867	\$3,948,734	\$23,800	\$1,469,525	\$1,028,675

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Residential Refuse	Rolloff	Landfill	Yardwaste	Natural Gas	Compressed Natural Gas	Fleet Maintenance	Motorpool	Central Services Fund	Total
Operating Budget										
General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,202,682
Total Operating Budget	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,202,682
Special Revenue Funds										
Confiscated Asset Fund										\$0
US Dept of Justice Grant Fund										\$0
Multiple Grant Fund										\$0
Statesboro Fire Service Fund										\$4,560,298
Tax Allocation District Fund Downtown										\$0
Tax Allocation District Fund Old Register										\$104,025
Hotel/Motel Fund										\$750,000
Technology Fee Fund										\$60,000
Total Special Revenue Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,474,323
Capital Funds										
2013 SPLOST Fund										\$877,800
2018 TSPLOST										\$5,076,000
2019 SPLOST Fund										\$0
2019 CDBG Fund										\$679,743
LMIG Fund										\$5,860,000
Capital Improvements										\$76,000
Total Capital Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,569,543
Enterprise Funds										
Water Sewer Fund										\$9,007,935
Stormwater Fund										\$854,932
Natural Gas Fund					\$3,016,518	\$43,500				\$3,970,633
Solid Waste Collection Fund	\$834,075	\$280,183		\$730,044						\$3,812,977
Solid Waste Disposal Fund			\$3,283,573							\$3,697,573
Total Enterprise Funds	\$834,075	\$280,183	\$3,283,573	\$730,044	\$3,016,518	\$43,500	\$0	\$0	\$0	\$21,344,050
Internal Service Funds										
Health Insurance Fund										\$4,290,120
Fleet Management Fund							\$608,901	\$1,000		\$649,901
Wellness Fund										\$19,450
Central Services Fund									\$1,090,466	\$1,090,466
Total Internal Service Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$608,901	\$1,000	\$1,090,466	\$6,049,937
Fiduciary Funds										
Other Post Employment Benefits										\$0
Total Fiduciary Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total City Budget	\$834,075	\$280,183	\$3,283,573	\$730,044	\$3,016,518	\$43,500	\$608,901	\$1,000	\$1,090,466	\$63,640,535

DESCRIPTION OF THE TOP FOUR MAJOR REVENUE SOURCES

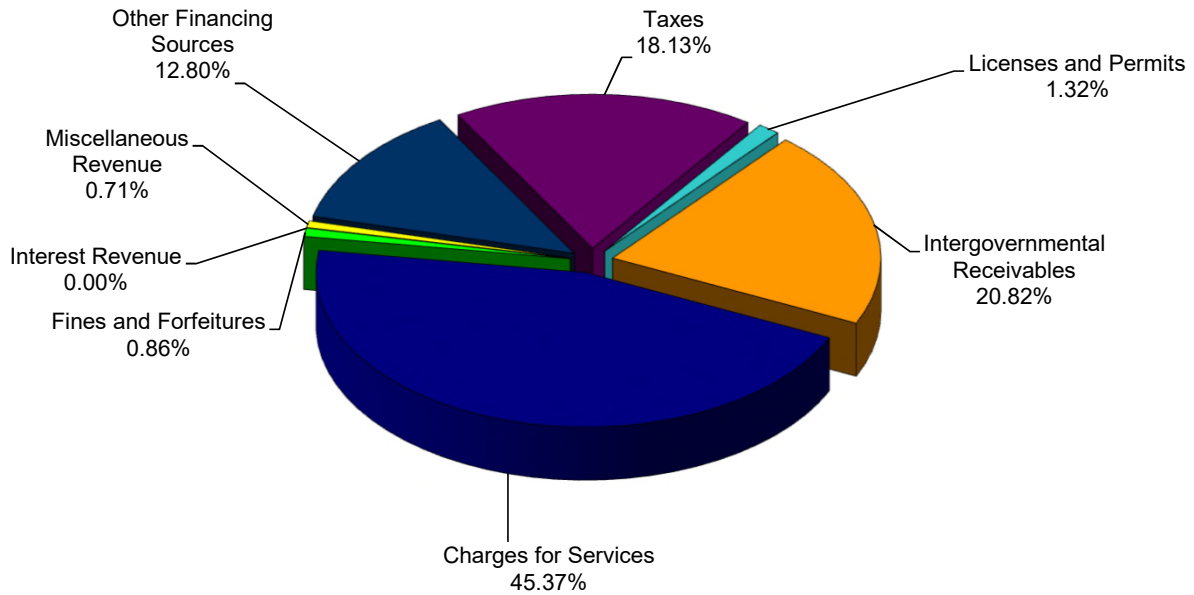
Charges for Services, fees collected for services provided, make up \$32,999,895 or 44.7% of total revenues for the City of Statesboro. The General Fund charges for services include court costs, indirect cost allocation from the water and sewer fund, background check fees and cemetery fees and several other revenue line items. The City has five Enterprise Funds that charge for services. These charges are water and sewer sales, storm water sales, natural gas sales, refuse collections fees and refuse disposal fees.

Taxes make up \$11,626,250 or 15.8 % of total revenues. Included in the taxes category are property taxes - ad valorem taxes levied on as assessed valuation of real and/or personal property; franchise fees – taxes imposed on the privilege of using public property for private purposes; alcohol taxes – levied on the distribution of distilled spirits, malt beverages, and wine; and insurance premium taxes – based on the gross direct premiums collected by all insurance companies doing business in the state.

Other financing sources make up \$12,635,920 or 17.1 %, of total revenues. The categories that make up other financing sources are operating transfers in – financial inflows from other funds of the government reporting entity; and sale of assets – the proceeds from the sale of fixed assets and other assets below the government’s asset threshold.

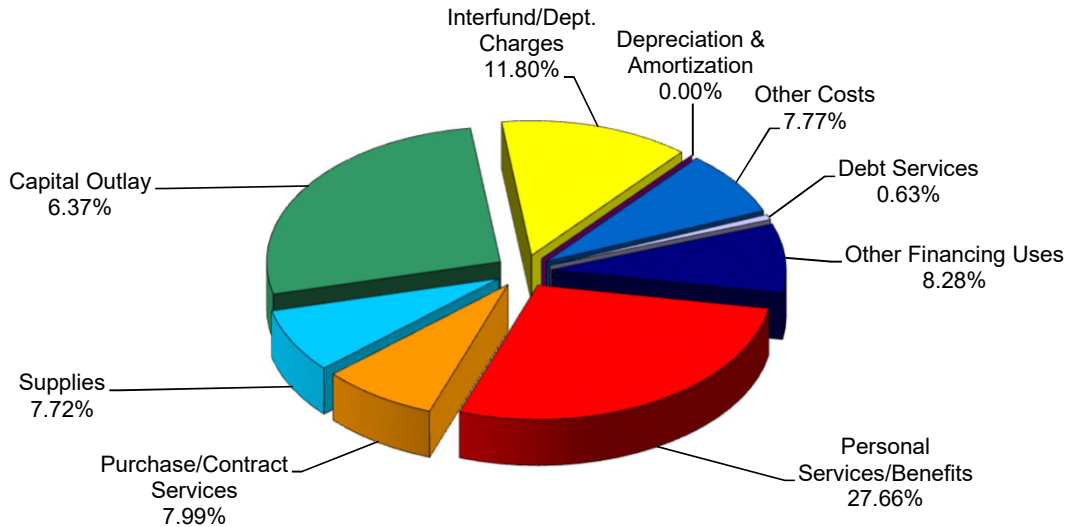
Intergovernmental Revenues make up \$14,735,953 or 19.9 % of total revenues. This category includes grants – any grant received from a state or federal agency; and Special Purpose Local Option Sale Tax revenues – a sales tax that is remitted to the state by the vendor then disbursed to the County. Once the County receives the money, it disburses it to the City.

**SUMMARY OF ALL FUNDS
REVENUES BY SOURCE**



	Governmental Funds	Proprietary Funds	Fiduciary Fund	Total All Funds
Taxes	\$ 11,626,250	\$ -		\$ 11,626,250
<i>(Property Taxes; Motor Vehicle; Franchise Taxes; Beer, Wine & Liquor; Insurance Premium Taxes)</i>				
Licenses and Permits	\$ 843,500	\$ -		\$ 843,500
<i>(Alcoholic Beverage; Business Licenses; Bank Licenses; Building Permits; Inspection Fees; Sign Permits)</i>				
Intergovernmental Revenues	\$ 13,356,943	\$ -		\$ 13,356,943
<i>(Grants; SPLOST funds)</i>				
Charges for Services	\$ 3,616,650	\$ 25,484,343		\$ 29,100,993
<i>(Court Costs; Water & Sewer Charges; Stormwater; Natural Gas; Solid Waste Collection Fees; Solid Waste Disposal Tipping Fees; Fleet Charges)</i>				
Fines and Forfeitures	\$ 553,500	\$ -		\$ 553,500
<i>(Municipal Court Fines; State and Federal Confiscated Funds)</i>				
Interest Revenue	\$ 50	\$ -		\$ 50
Miscellaneous Revenue	\$ 20,050	\$ 432,640		\$ 452,690
<i>(Rents and Royalties; Reimbursement from Damaged Property; and Other {sale of pipe, scrap, concession revenue, sale of signs and posts})</i>				
Other Financing Sources	\$ 6,611,750	\$ 1,402,573	\$ 192,505	\$ 8,206,828
<i>(Transfers in from Other Funds; Sale of Assets; Sale of Land, Loans; Grants)</i>				
TOTAL	\$ 36,628,693	\$ 27,319,556	\$ 192,505	\$ 64,140,754

**SUMMARY OF ALL FUNDS
EXPENDITURES AND EXPENSES BY USE**



	Governmental Funds	Proprietary Funds	Fiduciary Funds	Total All Funds
Personal Services/Benefits <i>(Salaries; FICA; Retirement; Worker's Comp; Drug Screening)</i>	\$ 13,454,975	\$ 5,693,367	\$ -	\$ 19,148,342
Purchase/Contract Services <i>(Legal Fees; Engineering Fees; Repair & Maintenance of Vehicles; Equipment; Buildings/Grounds; Rentals; Insurance (other than benefits); Telephone/Cell Phones; Postage; Advertising; Printing & Binding; Travel & Education; Dues & Fees; Contract Labor)</i>	\$ 2,988,158	\$ 2,546,600	\$ -	\$ 5,534,758
Supplies <i>(Office Supplies; Uniforms; General Supplies; Electricity; Gasoline/Diesel; Food; Books/Periodicals; Small Tools & Equipment)</i>	\$ 1,440,365	\$ 3,905,110	\$ -	\$ 5,345,475
Capital Outlay <i>(Infrastructure Improvements; Machinery; Vehicles; Furniture & Fixtures; Technology Equipment)</i>	\$ 18,285,179	\$ 272,000	\$ -	\$ 18,557,179
Interfund/Dept. Charges <i>(Self-funded Medical insurance; Life and Disability; Wellness Program)</i>	\$ 2,310,515	\$ 6,792,243	\$ -	\$ 9,102,758
Depreciation & Amortization <i>(Depreciation and Amortization)</i>	\$ -	\$ -	\$ -	\$ -
Other Costs <i>(Property Taxes; Bank Card Charges; Bad Debts; Solid Waste Disposal Fees)</i>	\$ 1,435,200	\$ 3,943,600	\$ -	\$ 5,378,800
Debt Services <i>(Repayment of long-term debts)</i>	\$ 232,310	\$ 204,865	\$ -	\$ 437,175
Other Financing Uses <i>(Transfers to Other Funds)</i>	\$ 1,697,525	\$ 4,036,202	\$ -	\$ 5,733,727
TOTAL	\$ 41,844,227	\$ 27,393,987	\$ -	\$ 69,238,214

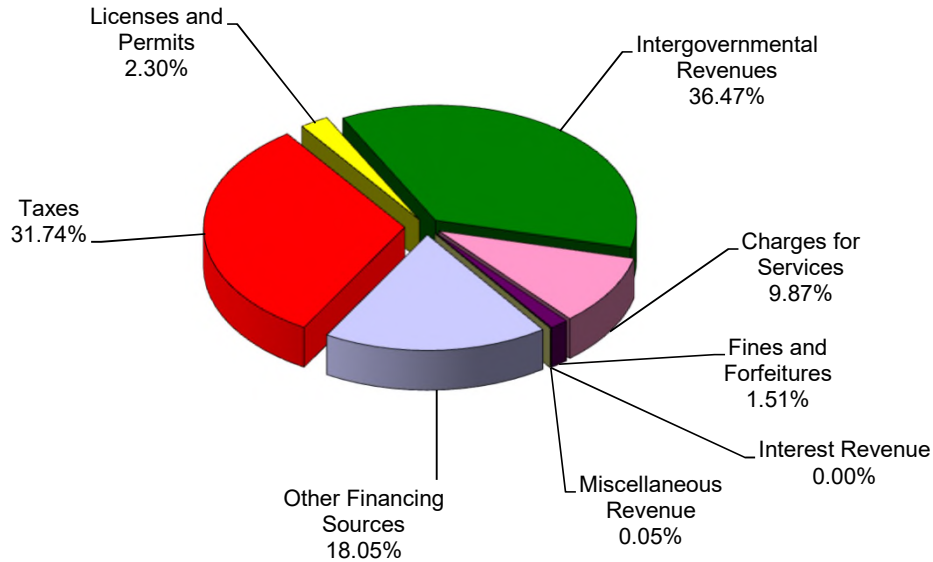
SUMMARY OF ALL FUNDS

	Governmental Funds			Proprietary Funds		
	2020 Actual	2021 Budgeted	2022 Adopted	2020 Actual	2021 Budgeted	2022 Adopted
Revenues:						
31 Taxes	\$ 11,295,709	\$ 11,227,700	\$ 11,626,250	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ 1,030,828	\$ 864,025	\$ 843,500	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ 10,394,017	\$ 9,725,760	\$ 13,356,943	\$ -	\$ -	\$ -
34 Charges for Services	\$ 1,902,768	\$ 3,379,498	\$ 3,616,650	\$ 28,314,469	\$ 29,076,937	\$ 25,484,343
35 Fines and Forfeitures	\$ 504,299	\$ 541,000	\$ 553,500	\$ -	\$ -	\$ -
36 Interest Revenue	\$ 2,925	\$ 360	\$ 50	\$ 8,684	\$ -	\$ -
37 Contributions and Donations	\$ 34,000	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ 22,074	\$ 17,100	\$ 20,050	\$ 549,564	\$ 454,375	\$ 432,640
Subtotal:	\$ 25,186,620	\$ 25,755,443	\$ 30,016,943	\$ 28,872,717	\$ 29,531,312	\$ 25,916,983
Other Financing Sources						
39 Other Financing Sources	\$ 5,243,057	\$ 5,372,351	\$ 6,611,750	\$ 3,194,366	\$ 6,553,667	\$ 1,402,573
Total Financial Sources	\$ 30,429,677	\$ 31,127,794	\$ 36,628,693	\$ 32,067,083	\$ 36,084,979	\$ 27,319,556
Expenditures and Expenses:						
51 Personal Services/Benefits	\$ 10,337,711	\$ 12,320,900	\$ 13,454,975	\$ 7,943,168	\$ 5,381,325	\$ 5,693,367
52 Purchase/Contract Services	\$ 2,579,416	\$ 2,983,500	\$ 2,988,158	\$ 2,561,447	\$ 2,731,235	\$ 2,546,600
53 Supplies	\$ 1,657,914	\$ 1,494,140	\$ 1,440,365	\$ 3,674,654	\$ 4,238,065	\$ 3,905,110
54 Capital Outlay	\$ 3,635,210	\$ 15,842,297	\$ 18,285,179	\$ 261,995	\$ 312,280	\$ 272,000
55 Interfund/Dept. Charges	\$ 1,795,253	\$ 1,893,415	\$ 2,310,515	\$ 6,149,268	\$ 6,881,874	\$ 6,792,243
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 1,378,251	\$ 1,471,155	\$ 1,435,200	\$ 3,719,796	\$ 4,128,620	\$ 3,943,600
Subtotal:	\$ 21,383,755	\$ 36,005,407	\$ 39,914,392	\$ 24,310,328	\$ 23,673,399	\$ 23,152,920
Non-Operating Expenses						
58 Debt Services	\$ 226,798	\$ 230,805	\$ 232,310	\$ 626,567	\$ 236,770	\$ 204,865
61 Other Financing Uses	\$ 4,482,490	\$ 1,874,603	\$ 1,697,525	\$ 4,149,243	\$ 3,987,911	\$ 4,036,202
Total Use of Resources	\$ 26,093,043	\$ 38,110,815	\$ 41,844,227	\$ 29,086,138	\$ 27,898,080	\$ 27,393,987
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 4,336,634	\$ (6,983,021)	\$ (5,215,534)	\$ 2,980,945	\$ 8,186,899	\$ (74,431)

SUMMARY OF ALL FUNDS

	Fiduciary Funds			Total		
	2020 Actual	2021 Budgeted	2022 Adopted	2020 Actual	2021 Budgeted	2022 Adopted
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ 11,295,709	\$ 11,227,700	\$ 11,626,250
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ 1,030,828	\$ 864,025	\$ 843,500
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ 10,394,017	\$ 9,725,760	\$ 13,356,943
34 Charges for Services	\$ -	\$ -	\$ -	\$ 30,217,237	\$ 32,456,435	\$ 29,100,993
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ 504,299	\$ 541,000	\$ 553,500
36 Interest Revenue	\$ -	\$ -	\$ -	\$ 11,609	\$ 360	\$ 50
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ 34,000	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ 571,638	\$ 471,475	\$ 452,690
Subtotal:	\$ -	\$ -	\$ -	\$ 54,059,337	\$ 55,286,755	\$ 55,933,926
Other Financing Sources						
39 Other Financing Sources	\$ 182,925	\$ 187,720	\$ 192,505	\$ 8,620,348	\$ 12,113,738	\$ 8,206,828
Total Financial Sources	\$ 182,925	\$ 187,720	\$ 192,505	\$ 62,679,685	\$ 67,400,493	\$ 64,140,754
Expenditures and Expenses:						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ 18,280,879	\$ 17,702,225	\$ 19,148,342
52 Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 5,140,863	\$ 5,714,735	\$ 5,534,758
53 Supplies	\$ -	\$ -	\$ -	\$ 5,332,568	\$ 5,732,205	\$ 5,345,475
54 Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ 3,897,205	\$ 16,154,577	\$ 18,557,179
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ 7,944,521	\$ 8,775,289	\$ 9,102,758
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ 5,098,047	\$ 5,599,775	\$ 5,378,800
Subtotal:	\$ -	\$ -	\$ -	\$ 45,694,083	\$ 59,678,806	\$ 63,067,312
Non-Operating Expenses						
58 Debt Services	\$ -	\$ -	\$ -	\$ 853,365	\$ 467,575	\$ 437,175
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ 8,631,733	\$ 5,862,514	\$ 5,733,727
Total Use of Resources	\$ -	\$ -	\$ -	\$ 55,179,181	\$ 66,008,895	\$ 69,238,214
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 182,925	\$ 187,720	\$ 192,505	\$ 7,500,504	\$ 1,391,598	\$ (5,097,460)

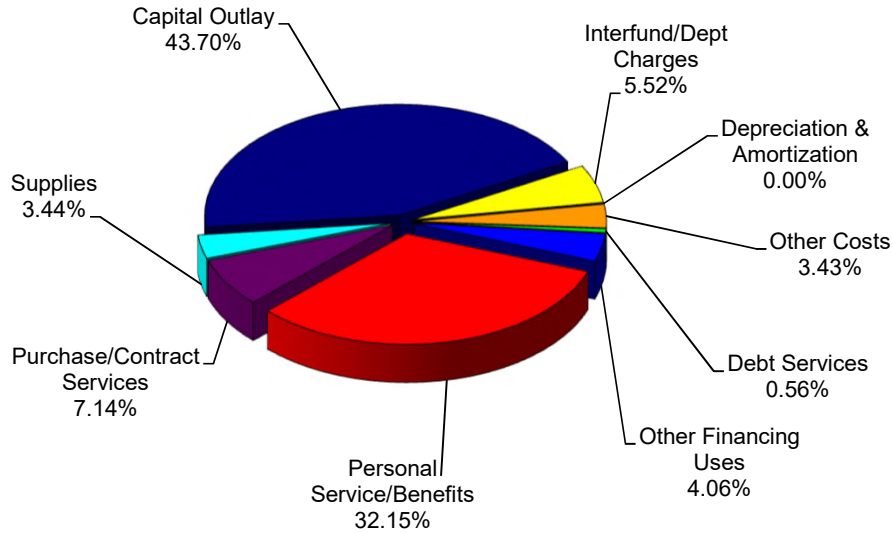
**SUMMARY OF GOVERNMENTAL FUNDS
REVENUES BY SOURCE**



Taxes	\$	11,626,250
Licenses and Permits	\$	843,500
Intergovernmental Revenues	\$	13,356,943
Charges for Services	\$	3,616,650
Fines and Forfeitures	\$	553,500
Interest Revenue	\$	50
Miscellaneous Revenue	\$	20,050
Other Financing Sources	\$	6,611,750
TOTAL	\$	36,628,693

Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, South Main Tax Allocation District Fund, Old Register Tax Allocation District Fund, Hotel/Motel Tax Fund, Technology Fee Fund, 2018 TSPLOST Fund , 2019 SPLOST Fund, LMIG Fund and Capital Improvements Fund.

**SUMMARY OF GOVERNMENTAL FUNDS
EXPENDITURES BY USE**



Personal Service/Benefits	\$	13,454,975
Purchase/Contract Services	\$	2,988,158
Supplies	\$	1,440,365
Capital Outlay	\$	18,285,179
Interfund/Dept Charges	\$	2,310,515
Depreciation & Amortization	\$	-
Other Costs	\$	1,435,200
Debt Services	\$	232,310
Other Financing Uses	\$	1,697,525
TOTAL	\$	41,844,227

Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, South Main Tax Allocation District Fund, Old Register Tax Allocation District Fund, Hotel/Motel Tax Fund, Technology Fee Fund, 2013 SPLOST Fund, 2018 TSPLOST Fund, 2019 SPLOST Fund, LMIG Fund and Capital Improvements Fund.

SUMMARY OF GOVERNMENTAL FUNDS

	100			200		
	General Fund			Special Revenue Funds		
	2020	2021	2022	2020	2021	2022
	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
Revenues:						
31 Taxes	\$ 10,267,694	\$ 10,359,000	\$ 10,598,000	\$ 1,028,015	\$ 868,700	\$ 1,028,250
32 Licenses and Permits	\$ 1,030,828	\$ 850,025	\$ 843,500	\$ -	\$ 14,000	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 543,106	\$ 1,969,133	\$ 1,951,195	\$ 1,359,662	\$ 1,410,365	\$ 1,665,455
35 Fines and Forfeitures	\$ 487,557	\$ 535,000	\$ 537,500	\$ 16,742	\$ 6,000	\$ 16,000
36 Interest Revenue	\$ 1,705	\$ -	\$ -	\$ 42	\$ -	\$ 50
37 Contributions and Donations	\$ 32,607	\$ -	\$ -	\$ 1,393	\$ -	\$ -
38 Miscellaneous Revenue	\$ 21,693	\$ 17,100	\$ 20,050	\$ 381	\$ -	\$ -
Subtotal:	\$ 12,385,190	\$ 13,730,258	\$ 13,950,245	\$ 2,406,235	\$ 2,299,065	\$ 2,709,755
Other Financing Sources						
39 Other Financing Sources	\$ 2,816,582	\$ 2,859,351	\$ 3,006,750	\$ 2,276,475	\$ 2,269,000	\$ 2,269,000
Total Financial Sources	\$ 15,201,772	\$ 16,589,609	\$ 16,956,995	\$ 4,682,710	\$ 4,568,065	\$ 4,978,755
Expenditures and Expenses						
51 Pers Svc/Ben	\$ 7,814,281	\$ 9,668,090	\$ 10,261,957	\$ 2,523,430	\$ 2,652,810	\$ 3,193,018
52 Purch/Contract	\$ 2,046,479	\$ 2,448,575	\$ 2,419,845	\$ 482,680	\$ 496,175	\$ 543,570
53 Supplies	\$ 1,387,403	\$ 1,317,540	\$ 1,265,690	\$ 270,511	\$ 176,600	\$ 174,675
54 Capital Outlay	\$ 43,873	\$ 53,935	\$ 24,300	\$ 230,932	\$ 81,050	\$ 89,400
55 Interfund/Dept Chgs	\$ 1,384,408	\$ 1,608,530	\$ 1,705,380	\$ 410,845	\$ 284,885	\$ 605,135
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 659,451	\$ 895,155	\$ 717,200	\$ 717,568	\$ 575,000	\$ 717,000
Subtotal:	\$ 13,335,895	\$ 15,991,825	\$ 16,394,372	\$ 4,635,966	\$ 4,266,520	\$ 5,322,798
Non-Operating Expenses						
58 Debt Services	\$ 226,798	\$ 230,805	\$ 232,310	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 1,814,237	\$ 1,719,745	\$ 1,516,000	\$ 224,987	\$ 154,858	\$ 181,525
Total Use of Resources:	\$ 15,376,930	\$ 17,942,375	\$ 18,142,682	\$ 4,860,953	\$ 4,421,378	\$ 5,504,323
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ (175,158)	\$ (1,352,766)	\$ (1,185,687)	\$ (178,243)	\$ 146,687	\$ (525,568)

SUMMARY OF GOVERNMENTAL FUNDS

	300					
	Capital Project Funds			Total Governmental Funds		
	2020	2021	2022	2020	2021	2022
	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ 11,295,709	\$ 11,227,700	\$ 11,626,250
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ 1,030,828	\$ 864,025	\$ 843,500
33 Intergovernmental Revenues	\$ 10,394,017	\$ 9,725,760	\$ 13,356,943	\$ 10,394,017	\$ 9,725,760	\$ 13,356,943
34 Charges for Services	\$ -	\$ -	\$ -	\$ 1,902,768	\$ 3,379,498	\$ 3,616,650
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ 504,299	\$ 541,000	\$ 553,500
36 Interest Revenue	\$ 1,178	\$ 360	\$ -	\$ 2,925	\$ 360	\$ 50
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ 34,000	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ 22,074	\$ 17,100	\$ 20,050
Subtotal:	\$ 10,395,195	\$ 9,726,120	\$ 13,356,943	\$ 25,186,620	\$ 25,755,443	\$ 30,016,943
Other Financing Sources						
39 Other Financing Sources	\$ 150,000	\$ 244,000	\$ 1,336,000	\$ 5,243,057	\$ 5,372,351	\$ 6,611,750
Total Financial Sources	\$ 10,545,195	\$ 9,970,120	\$ 14,692,943	\$ 30,429,677	\$ 31,127,794	\$ 36,628,693
Expenditures and Expenses						
51 Pers Svc/Ben	\$ -	\$ -	\$ -	\$ 10,337,711	\$ 12,320,900	\$ 13,454,975
52 Purch/Contract	\$ 50,257	\$ 38,750	\$ 24,743	\$ 2,579,416	\$ 2,983,500	\$ 2,988,158
53 Supplies	\$ -	\$ -	\$ -	\$ 1,657,914	\$ 1,494,140	\$ 1,440,365
54 Capital Outlay	\$ 3,360,405	\$ 15,707,312	\$ 18,171,479	\$ 3,635,210	\$ 15,842,297	\$ 18,285,179
55 Interfund/Dept Chgs	\$ -	\$ -	\$ -	\$ 1,795,253	\$ 1,893,415	\$ 2,310,515
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 1,232	\$ 1,000	\$ 1,000	\$ 1,378,251	\$ 1,471,155	\$ 1,435,200
Subtotal:	\$ 3,411,894	\$ 15,747,062	\$ 18,197,222	\$ 21,383,755	\$ 36,005,407	\$ 39,914,392
Non-Operating Expenses						
58 Debt Services	\$ -	\$ -	\$ -	\$ 226,798	\$ 230,805	\$ 232,310
61 Other Financing Uses	\$ 2,443,266	\$ -	\$ -	\$ 4,482,490	\$ 1,874,603	\$ 1,697,525
Total Use of Resources:	\$ 5,855,160	\$ 15,747,062	\$ 18,197,222	\$ 26,093,043	\$ 38,110,815	\$ 41,844,227
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 4,690,035	\$ (5,776,942)	\$ (3,504,279)	\$ 4,336,634	\$ (6,983,021)	\$ (5,215,534)

**SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS**

	100 General Fund			Special Revenue Funds 210 Confiscated Asset Fund		
	2020	2021	2022	2020	2021	2022
	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
Revenues:						
31 Taxes	\$ 10,267,694	\$ 10,359,000	\$ 10,598,000	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ 1,030,828	\$ 850,025	\$ 843,500	\$ -	\$ -	\$ -
33 Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 543,106	\$ 1,969,133	\$ 1,951,195	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ 487,557	\$ 535,000	\$ 537,500	\$ -	\$ 1,000	\$ 1,000
36 Interest Revenue	\$ 1,705	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ 32,607	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ 21,693	\$ 17,100	\$ 20,050	\$ -	\$ -	\$ -
Subtotal:	\$ 12,385,190	\$ 13,730,258	\$ 13,950,245	\$ -	\$ 1,000	\$ 1,000
Other Financing Sources						
39 Other Financing Sources	\$ 2,816,582	\$ 2,859,351	\$ 3,006,750	\$ -	\$ -	\$ -
Total Financial Sources	\$ 15,201,772	\$ 16,589,609	\$ 16,956,995	\$ -	\$ 1,000	\$ 1,000
Expenditures and Expenses:						
51 Personal Services/Benefits	\$ 7,814,281	\$ 9,668,090	\$ 10,261,957	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ 2,046,479	\$ 2,448,575	\$ 2,419,845	\$ -	\$ -	\$ -
53 Supplies	\$ 1,387,403	\$ 1,317,540	\$ 1,265,690	\$ -	\$ -	\$ -
54 Capital Outlay (Minor)	\$ 43,873	\$ 53,935	\$ 24,300	\$ -	\$ -	\$ -
55 Interfund/Dept. Charges	\$ 1,384,408	\$ 1,608,530	\$ 1,705,380	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 659,451	\$ 895,155	\$ 717,200	\$ -	\$ -	\$ -
Subtotal:	\$ 13,335,895	\$ 15,991,825	\$ 16,394,372	\$ -	\$ -	\$ -
Non-Operating Expenses						
58 Debt Services	\$ 226,798	\$ 230,805	\$ 232,310	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 1,814,237	\$ 1,719,745	\$ 1,516,000	\$ -	\$ -	\$ -
Total Use of Resources	\$ 15,376,930	\$ 17,942,375	\$ 18,142,682	\$ -	\$ -	\$ -
Net Increase (Decrease) in Fund Balance or Retained	\$ (175,158)	\$ (1,352,766)	\$ (1,185,687)	\$ -	\$ 1,000	\$ 1,000

**SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS**

	Special Revenue Funds					
	224			250		
	US Department of Justice Grant Fund			Multiple Grant Fund		
	2020	2021	2022	2020	2021	2022
Actual	Budgeted	Adopted	Actual	Budgeted	Adopted	
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ 16,742	\$ 5,000	\$ 15,000	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal:	<u>\$ 16,742</u>	<u>\$ 5,000</u>	<u>\$ 15,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Other Financing Sources						
39 Other Financing Sources	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total Financial Sources	<u>\$ 22,742</u>	<u>\$ 5,000</u>	<u>\$ 15,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Expenditures and Expenses:						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ -	\$ 3,850	\$ 5,000	\$ -	\$ -	\$ -
53 Supplies	\$ 90,878	\$ 7,500	\$ 15,000	\$ -	\$ -	\$ -
54 Capital Outlay (Minor)	\$ 40,010	\$ 41,150	\$ 10,000	\$ -	\$ -	\$ -
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal:	<u>\$ 130,888</u>	<u>\$ 52,500</u>	<u>\$ 30,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Non-Operating Expenses						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Use of Resources	<u>\$ 130,888</u>	<u>\$ 52,500</u>	<u>\$ 30,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Net Increase (Decrease) in Fund Balance or Retained	\$ (108,146)	\$ (47,500)	\$ (15,000)	\$ -	\$ -	\$ -

**SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS**

	Special Revenue Funds					
	270 Statesboro Fire Service Fund			271 South Main Tax Allocation District Fund		
	2020 Actual	2021 Budgeted	2022 Adopted	2020 Actual	2021 Budgeted	2022 Adopted
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ 278,248	\$ 268,700	\$ 278,250
32 Licenses and Permits	\$ -	\$ 14,000	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 1,296,859	\$ 1,350,365	\$ 1,605,455	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ 42	\$ -	\$ 50
37 Contributions and Donations	\$ 1,393	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ 381	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal:	<u>\$ 1,298,633</u>	<u>\$ 1,364,365</u>	<u>\$ 1,605,455</u>	<u>\$ 278,290</u>	<u>\$ 268,700</u>	<u>\$ 278,300</u>
Other Financing Sources						
39 Other Financing Sources	\$ 2,270,475	\$ 2,269,000	\$ 2,269,000	\$ -	\$ -	\$ -
Total Financial Sources	<u>\$ 3,569,108</u>	<u>\$ 3,633,365</u>	<u>\$ 3,874,455</u>	<u>\$ 278,290</u>	<u>\$ 268,700</u>	<u>\$ 278,300</u>
Expenditures and Expenses:						
51 Personal Services/Benefits	\$ 2,523,430	\$ 2,652,810	\$ 3,193,018	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ 405,246	\$ 432,325	\$ 478,570	\$ -	\$ -	\$ -
53 Supplies	\$ 179,633	\$ 169,100	\$ 159,675	\$ -	\$ -	\$ -
54 Capital Outlay (Minor)	\$ 190,922	\$ 39,900	\$ 79,400	\$ -	\$ -	\$ -
55 Interfund/Dept. Charges	\$ 410,845	\$ 284,885	\$ 605,135	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 5,289	\$ 5,000	\$ 4,500	\$ -	\$ -	\$ -
Subtotal:	<u>\$ 3,715,365</u>	<u>\$ 3,584,020</u>	<u>\$ 4,520,298</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Non-Operating Expenses						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 58,300	\$ 72,845	\$ 40,000	\$ -	\$ -	\$ -
Total Use of Resources	<u>\$ 3,773,665</u>	<u>\$ 3,656,865</u>	<u>\$ 4,560,298</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Net Increase (Decrease) in Fund Balance or Retained	\$ (204,557)	\$ (23,500)	\$ (685,843)	\$ 278,290	\$ 268,700	\$ 278,300

**SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS**

	Special Revenue Funds					
	272			275		
	Old Register Tax Allocation District Fund			Hotel/Motel Fund		
	2020	2021	2022	2020	2021	2022
Actual	Budgeted	Adopted	Actual	Budgeted	Adopted	
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ 749,767	\$ 600,000	\$ 750,000
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal:	\$ -	\$ -	\$ -	\$ 749,767	\$ 600,000	\$ 750,000
Other Financing Sources						
39 Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Financial Sources	\$ -	\$ -	\$ -	\$ 749,767	\$ 600,000	\$ 750,000
Expenditures and Expenses:						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
53 Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54 Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ 712,279	\$ 570,000	\$ 712,500
Subtotal:	\$ -	\$ -	\$ -	\$ 712,279	\$ 570,000	\$ 712,500
Non-Operating Expenses						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 129,199	\$ 52,013	\$ 104,025	\$ 37,488	\$ 30,000	\$ 37,500
Total Use of Resources	\$ 129,199	\$ 52,013	\$ 104,025	\$ 749,767	\$ 600,000	\$ 750,000
Net Increase (Decrease) in Fund Balance or Retained	\$ (129,199)	\$ (52,013)	\$ (104,025)	\$ -	\$ -	\$ -

**SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS**

	286 Technology Fund			Capital Project Funds 323 2013 SPLOST Fund		
	2020	2021	2022	2020	2021	2022
	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ 1,552,784	\$ -	\$ -
34 Charges for Services	\$ 62,803	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ 908	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal:	<u>\$ 62,803</u>	<u>\$ 60,000</u>	<u>\$ 60,000</u>	<u>\$ 1,553,692</u>	<u>\$ -</u>	<u>\$ -</u>
Other Financing Sources						
39 Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Financial Sources	<u><u>\$ 62,803</u></u>	<u><u>\$ 60,000</u></u>	<u><u>\$ 60,000</u></u>	<u><u>\$ 1,553,692</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>
Expenditures and Expenses:						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ 77,434	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -
53 Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54 Capital Outlay	\$ -	\$ -	\$ -	\$ 747,276	\$ 5,261,103	\$ 2,556,279
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal:	<u>\$ 77,434</u>	<u>\$ 60,000</u>	<u>\$ 60,000</u>	<u>\$ 747,276</u>	<u>\$ 5,261,103</u>	<u>\$ 2,556,279</u>
Non-Operating Expenses						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ 2,443,266	\$ -	\$ -
Total Use of Resources	<u><u>\$ 77,434</u></u>	<u><u>\$ 60,000</u></u>	<u><u>\$ 60,000</u></u>	<u><u>\$ 3,190,542</u></u>	<u><u>\$ 5,261,103</u></u>	<u><u>\$ 2,556,279</u></u>
Net Increase (Decrease) in Fund Balance or Retained	\$ (14,631)	\$ -	\$ -	\$ (1,636,850)	\$ (5,261,103)	\$ (2,556,279)

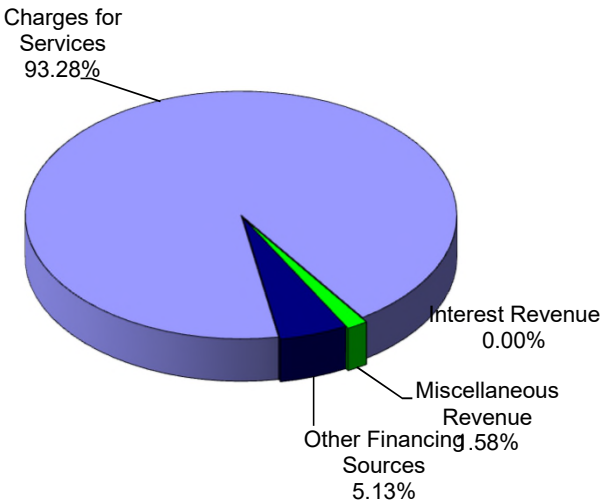
**SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS**

	Capital Projects Funds					
	324 2018 TSPLOST Fund			325 2019 SPLOST Fund		
	2020 Actual	2021 Budgeted	2022 Adopted	2020 Actual	2021 Budgeted	2022 Adopted
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenue	\$ 5,194,009	\$ 3,302,400	\$ 4,128,000	\$ 3,596,967	\$ 4,578,210	\$ 3,199,200
34 Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ 270	\$ 360	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal:	<u>\$ 5,194,279</u>	<u>\$ 3,302,760</u>	<u>\$ 4,128,000</u>	<u>\$ 3,596,967</u>	<u>\$ 4,578,210</u>	<u>\$ 3,199,200</u>
Other Financing Sources						
39 Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Total Financial Sources	<u>\$ 5,194,279</u>	<u>\$ 3,302,760</u>	<u>\$ 4,128,000</u>	<u>\$ 3,596,967</u>	<u>\$ 4,578,210</u>	<u>\$ 3,949,200</u>
Expenditures and Expenses:						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
53 Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54 Capital Outlay	\$ 2,100,993	\$ 5,443,309	\$ 5,075,000	\$ 189,563	\$ 2,952,500	\$ 3,949,200
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 1,178	\$ 1,000	\$ 1,000	\$ 54	\$ -	\$ -
Subtotal:	<u>\$ 2,102,171</u>	<u>\$ 5,444,309</u>	<u>\$ 5,076,000</u>	<u>\$ 189,617</u>	<u>\$ 2,952,500</u>	<u>\$ 3,949,200</u>
Non-Operating Expenses						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Use of Resources	<u>\$ 2,102,171</u>	<u>\$ 5,444,309</u>	<u>\$ 5,076,000</u>	<u>\$ 189,617</u>	<u>\$ 2,952,500</u>	<u>\$ 3,949,200</u>
Net Increase (Decrease) in Fund Balance or Retained	\$ 3,092,108	\$ (2,141,549)	\$ (948,000)	\$ 3,407,350	\$ 1,625,710	\$ -

**SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS**

	Capital Projects Funds 350			Total Governmental Funds		
	Capital Improvements Program Fund					
	2020 Actual	2021 Budgeted	2022 Adopted	2020 Actual	2021 Budgeted	2022 Adopted
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ 11,295,709	\$ 11,227,700	\$ 11,626,250
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ 1,030,828	\$ 864,025	\$ 843,500
33 Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ 10,394,017	\$ 8,520,360	\$ 8,006,943
34 Charges for Services	\$ -	\$ -	\$ -	\$ 1,902,768	\$ 3,379,498	\$ 3,616,650
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ 504,299	\$ 541,000	\$ 553,500
36 Interest Revenue	\$ -	\$ -	\$ -	\$ 2,925	\$ 360	\$ 50
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ 34,000	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ 22,074	\$ 17,100	\$ 20,050
Subtotal:	\$ -	\$ -	\$ -	\$ 25,186,620	\$ 24,550,043	\$ 30,016,943
Other Financing Sources						
39 Other Financing Sources	\$ 150,000	\$ 244,000	\$ 76,000	\$ 5,243,057	\$ 5,372,351	\$ 6,101,750
Total Financial Sources	\$ 150,000	\$ 244,000	\$ 76,000	\$ 30,429,677	\$ 31,127,794	\$ 36,628,693
Expenditures and Expenses:						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ 10,337,711	\$ 12,320,900	\$ 13,454,975
52 Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 2,579,416	\$ 2,983,500	\$ 2,988,158
53 Supplies	\$ -	\$ -	\$ -	\$ 1,657,914	\$ 1,494,140	\$ 1,440,365
54 Capital Outlay	\$ 322,573	\$ 244,000	\$ 76,000	\$ 3,635,210	\$ 15,842,297	\$ 18,285,179
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ 1,795,253	\$ 1,893,415	\$ 2,310,515
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ 1,378,251	\$ 1,471,155	\$ 1,435,200
Subtotal:	\$ 322,573	\$ 244,000	\$ 76,000	\$ 21,383,755	\$ 36,005,407	\$ 39,914,392
Non-Operating Expenses						
58 Debt Services	\$ -	\$ -	\$ -	\$ 226,798	\$ 230,805	\$ 232,310
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ 4,482,490	\$ 1,874,603	\$ 1,697,525
Total Use of Resources	\$ 322,573	\$ 244,000	\$ 76,000	\$ 26,093,043	\$ 38,110,815	\$ 41,844,227
Net Increase (Decrease) in Fund Balance or Retained	\$ (172,573)	\$ -	\$ -	\$ 4,336,634	\$ (6,983,021)	\$ (5,215,534)

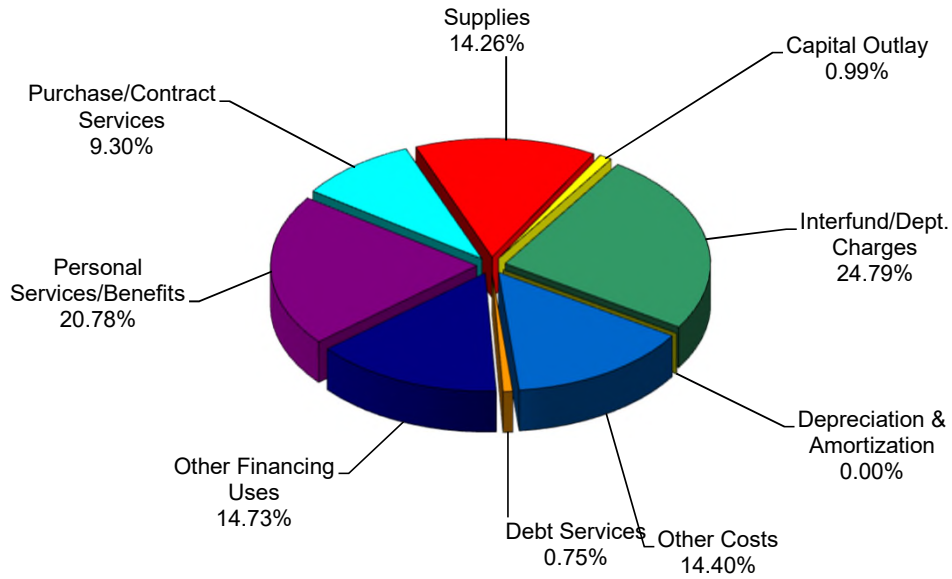
**SUMMARY OF PROPRIETARY FUNDS
REVENUES BY SOURCE**



Charges for Services	\$	25,484,343
Interest Revenue	\$	-
Miscellaneous Revenue	\$	432,640
Other Financing Sources	\$	1,402,573
TOTAL	\$	27,319,556

Proprietary Funds Include: Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Wellness Program Fund and Central Services Fund.

**SUMMARY OF PROPRIETARY FUNDS
EXPENSES BY SOURCE AND USE**



Personal Services/Benefits	\$	5,693,367
Purchase/Contract Services	\$	2,546,600
Supplies	\$	3,905,110
Capital Outlay	\$	272,000
Interfund/Dept. Charges	\$	6,792,243
Depreciation & Amortization	\$	-
Other Costs	\$	3,943,600
Debt Services	\$	204,865
Other Financing Uses	\$	4,036,202
TOTAL	\$	27,393,987

Proprietary Funds Include: Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Wellness Program Fund and Central Services Fund.

SUMMARY OF PROPRIETARY FUNDS

	500			600		
	Enterprise Funds			Internal Service Funds		
	2020	2021	2022	2020	2021	2022
	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 23,141,292	\$ 23,591,825	\$ 19,828,837	\$ 5,173,177	\$ 5,485,112	\$ 5,655,506
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ 8,684	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ 549,564	\$ 454,375	\$ 432,640	\$ -	\$ -	\$ -
Subtotal:	\$ 23,699,540	\$ 24,046,200	\$ 20,261,477	\$ 5,173,177	\$ 5,485,112	\$ 5,655,506
Other Financing Sources						
39 Other Financing Sources	\$ 2,515,419	\$ 6,001,667	\$ 1,082,573	\$ 678,947	\$ 552,000	\$ 320,000
Total Financial Sources	\$ 26,214,959	\$ 30,047,867	\$ 21,344,050	\$ 5,852,124	\$ 6,037,112	\$ 5,975,506
Expenditures and Expenses:						
51 Personal Services/Benefits	\$ 6,873,425	\$ 4,665,355	\$ 4,921,775	\$ 1,069,743	\$ 715,970	\$ 771,592
52 Purchase/Contract Services	\$ 1,991,109	\$ 2,166,225	\$ 1,992,165	\$ 570,338	\$ 565,010	\$ 554,435
53 Supplies	\$ 3,550,655	\$ 4,113,970	\$ 3,790,340	\$ 123,999	\$ 124,095	\$ 114,770
54 Capital Outlay (Minor)	\$ 172,000	\$ 99,915	\$ 136,000	\$ 89,995	\$ 212,365	\$ 136,000
55 Interfund/Dept. Charges	\$ 2,286,638	\$ 2,407,059	\$ 2,361,003	\$ 3,862,630	\$ 4,474,815	\$ 4,431,240
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 3,716,738	\$ 4,124,880	\$ 3,941,700	\$ 3,058	\$ 3,740	\$ 1,900
Subtotal:	\$ 18,590,565	\$ 17,577,404	\$ 17,142,983	\$ 5,719,763	\$ 6,095,995	\$ 6,009,937
Non-Operating Expenses						
58 Debt Services	\$ 626,567	\$ 236,770	\$ 204,865	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 4,101,953	\$ 3,936,621	\$ 3,996,202	\$ 47,290	\$ 51,290	\$ 40,000
Total Use of Resources	\$ 23,319,085	\$ 21,750,795	\$ 21,344,050	\$ 5,767,053	\$ 6,147,285	\$ 6,049,937
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 2,895,874	\$ 8,297,072	\$ -	\$ 85,071	\$ (110,173)	\$ (74,431)

SUMMARY OF PROPRIETARY FUNDS

	Total Proprietary Funds		
	2020 Actual	2021 Budgeted	2022 Adopted
Revenues:			
31 Taxes	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -
34 Charges for Services	\$ 28,314,469	\$ 29,076,937	\$ 25,484,343
35 Fines and Forfeitures	\$ -	\$ -	\$ -
36 Interest Revenue	\$ 8,684	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ 549,564	\$ 454,375	\$ 432,640
Subtotal:	\$ 28,872,717	\$ 29,531,312	\$ 25,916,983
Other Financing Sources			
39 Other Financing Sources	\$ 3,194,366	\$ 6,553,667	\$ 1,402,573
Total Financial Sources	\$ 32,067,083	\$ 36,084,979	\$ 27,319,556
Expenditures and Expenses:			
51 Personal Services/Benefits	\$ 7,943,168	\$ 5,381,325	\$ 5,693,367
52 Purchase/Contract Services	\$ 2,561,447	\$ 2,731,235	\$ 2,546,600
53 Supplies	\$ 3,674,654	\$ 4,238,065	\$ 3,905,110
54 Capital Outlay (Minor)	\$ 261,995	\$ 312,280	\$ 272,000
55 Interfund/Dept. Charges	\$ 6,149,268	\$ 6,881,874	\$ 6,792,243
56 Depreciation & Amortization	\$ -	\$ -	\$ -
57 Other Costs	\$ 3,719,796	\$ 4,128,620	\$ 3,943,600
Subtotal:	\$ 24,310,328	\$ 23,673,399	\$ 23,152,920
Non-Operating Expenses			
58 Debt Services	\$ 626,567	\$ 236,770	\$ 204,865
61 Other Financing Uses	\$ 4,149,243	\$ 3,987,911	\$ 4,036,202
Total Use of Resources	\$ 29,086,138	\$ 27,898,080	\$ 27,393,987
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 2,980,945	\$ 8,186,899	\$ (74,431)

**SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS**

	Enterprise Funds					
	505 Water and Sewer Fund			507 Stormwater		
	2020 Actual	2021 Budgeted	2022 Adopted	2020 Actual	2021 Budgeted	2022 Adopted
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 10,681,549	\$ 10,888,875	\$ 8,709,295	\$ 1,434,328	\$ 1,260,100	\$ 854,932
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ 8,315	\$ -	\$ -	\$ 369	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ 330,861	\$ 313,375	\$ 298,640	\$ -	\$ -	\$ -
Subtotal:	\$ 11,020,725	\$ 11,202,250	\$ 9,007,935	\$ 1,434,697	\$ 1,260,100	\$ 854,932
Other Financing Sources						
39 Other Financing Sources	\$ 687,198	\$ 2,645,000	\$ -	\$ 186,515	\$ 670,000	\$ -
Total Financial Sources	\$ 11,707,923	\$ 13,847,250	\$ 9,007,935	\$ 1,621,212	\$ 1,930,100	\$ 854,932
Expenditures and Expenses						
51 Pers Svc/Ben	\$ 3,872,753	\$ 2,585,845	\$ 2,701,445	\$ 582,343	\$ 379,415	\$ 402,022
52 Purch/Contract	\$ 1,002,943	\$ 1,077,665	\$ 977,330	\$ 100,012	\$ 141,140	\$ 153,020
53 Supplies	\$ 1,373,726	\$ 1,468,730	\$ 1,411,385	\$ 53,390	\$ 50,195	\$ 53,250
54 Capital Outlay	\$ 29,677	\$ 63,415	\$ 34,000	\$ -	\$ 2,200	\$ 1,500
55 Interfund/Dept Chgs	\$ 1,532,820	\$ 1,639,064	\$ 1,747,923	\$ 155,477	\$ 160,465	\$ 162,340
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 324,489	\$ 248,910	\$ 264,550	\$ 12,789	\$ 21,000	\$ 17,650
Subtotal:	\$ 8,136,408	\$ 7,083,629	\$ 7,136,633	\$ 904,011	\$ 754,415	\$ 789,782
Non-Operating Expenses						
58 Debt Services	\$ 624,281	\$ 235,190	\$ 204,250	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 1,695,819	\$ 1,715,536	\$ 1,667,052	\$ 227,614	\$ 74,780	\$ 65,150
Total Use of Resources:	\$ 10,456,508	\$ 9,034,355	\$ 9,007,935	\$ 1,131,625	\$ 829,195	\$ 854,932
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 1,251,415	\$ 4,812,895	\$ -	\$ 489,587	\$ 1,100,905	\$ -

**SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS**

	Enterprise Funds					
	515 Natural Gas Fund			541 Solid Waste Collection		
	2020 Actual	2021 Budgeted	2022 Adopted	2020 Actual	2021 Budgeted	2022 Adopted
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 4,075,621	\$ 4,611,100	\$ 3,836,633	\$ 4,478,566	\$ 4,226,750	\$ 3,812,977
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ 208,115	\$ 141,000	\$ 134,000	\$ 10,588	\$ -	\$ -
Subtotal:	\$ 4,283,736	\$ 4,752,100	\$ 3,970,633	\$ 4,489,154	\$ 4,226,750	\$ 3,812,977
Other Financing Sources						
39 Other Financing Sources	\$ 10,355	\$ 545,000	\$ -	\$ -	\$ 175,000	\$ -
Total Financial Sources	\$ 4,294,091	\$ 5,297,100	\$ 3,970,633	\$ 4,489,154	\$ 4,401,750	\$ 3,812,977
Expenditures and Expenses						
51 Pers Svc/Ben	\$ 632,799	\$ 422,885	\$ 482,843	\$ 1,257,857	\$ 897,950	\$ 942,657
52 Purch/Contract	\$ 150,764	\$ 199,085	\$ 182,180	\$ 461,594	\$ 468,455	\$ 445,635
53 Supplies	\$ 1,919,564	\$ 2,390,150	\$ 2,109,370	\$ 138,065	\$ 147,770	\$ 156,185
54 Capital Outlay	\$ 11,957	\$ 17,600	\$ 16,500	\$ 129,680	\$ -	\$ 80,000
55 Interfund/Dept Chgs	\$ 172,584	\$ 166,145	\$ 203,625	\$ 311,522	\$ 322,435	\$ 160,500
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 22,281	\$ 68,300	\$ 65,500	\$ 865,374	\$ 1,086,670	\$ 1,088,000
Subtotal:	\$ 2,909,949	\$ 3,264,165	\$ 3,060,018	\$ 3,164,092	\$ 2,923,280	\$ 2,872,977
Non-Operating Expenses						
58 Debt Services	\$ 2,286	\$ 1,580	\$ 615	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 916,925	\$ 919,630	\$ 910,000	\$ 898,920	\$ 803,505	\$ 940,000
Total Use of Resources:	\$ 3,829,160	\$ 4,185,375	\$ 3,970,633	\$ 4,063,012	\$ 3,726,785	\$ 3,812,977
 Net Increase (Decrease) in Fund Balance or Retained Earnings	 \$ 464,931	 \$ 1,111,725	 \$ -	 \$ 426,142	 \$ 674,965	 \$ -

**SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS**

	Enterprise Funds 542 Solid Waste Disposal			Internal Service Funds 601 Health Insurance Fund		
	2020	2021	2022	2020	2021	2022
	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 2,471,228	\$ 2,605,000	\$ 2,615,000	\$ 3,753,573	\$ 3,964,247	\$ 4,248,825
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal:	\$ 2,471,228	\$ 2,605,000	\$ 2,615,000	\$ 3,753,573	\$ 3,964,247	\$ 4,248,825
Other Financing Sources						
39 Other Financing Sources	\$ 1,631,351	\$ 1,966,667	\$ 1,082,573	\$ 100,000	\$ 200,000	\$ -
Total Financial Sources	\$ 4,102,579	\$ 4,571,667	\$ 3,697,573	\$ 3,853,573	\$ 4,164,247	\$ 4,248,825
Expenditures and Expenses						
51 Pers Svc/Ben	\$ 527,673	\$ 379,260	\$ 392,808	\$ -	\$ -	\$ -
52 Purch/Contract	\$ 275,796	\$ 279,880	\$ 234,000	\$ -	\$ -	\$ -
53 Supplies	\$ 65,910	\$ 57,125	\$ 60,150	\$ -	\$ -	\$ -
54 Capital Outlay	\$ 686	\$ 16,700	\$ 4,000	\$ -	\$ -	\$ -
55 Interfund/Dept Chgs	\$ 114,235	\$ 118,950	\$ 86,615	\$ 3,742,558	\$ 4,325,350	\$ 4,290,120
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 2,491,805	\$ 2,700,000	\$ 2,506,000	\$ -	\$ -	\$ -
Subtotal:	\$ 3,476,105	\$ 3,551,915	\$ 3,283,573	\$ 3,742,558	\$ 4,325,350	\$ 4,290,120
Non-Operating Expenses						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 362,675	\$ 423,170	\$ 414,000	\$ -	\$ -	\$ -
Total Use of Resources:	\$ 3,838,780	\$ 3,975,085	\$ 3,697,573	\$ 3,742,558	\$ 4,325,350	\$ 4,290,120
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 263,799	\$ 596,582	\$ -	\$ 111,015	\$ (161,103)	\$ (41,295)

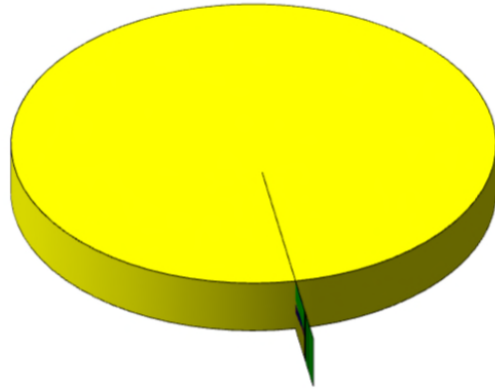
**SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS**

	Internal Service Funds 602			604		
	Fleet Management Fund			Wellness Program		
	2020 Actual	2021 Budgeted	2022 Adopted	2020 Actual	2021 Budgeted	2022 Adopted
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 673,577	\$ 743,455	\$ 617,075	\$ 17,601	\$ 19,250	\$ 19,140
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal:	<u>\$ 673,577</u>	<u>\$ 743,455</u>	<u>\$ 617,075</u>	<u>\$ 17,601</u>	<u>\$ 19,250</u>	<u>\$ 19,140</u>
Other Financing Sources						
39 Other Financing Sources	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total Financial Sources	<u>\$ 773,577</u>	<u>\$ 743,455</u>	<u>\$ 617,075</u>	<u>\$ 17,601</u>	<u>\$ 19,250</u>	<u>\$ 19,140</u>
Expenditures and Expenses						
51 Pers Svc/Ben	\$ 489,652	\$ 329,830	\$ 341,621	\$ -	\$ -	\$ -
52 Purch/Contract	\$ 198,407	\$ 151,115	\$ 144,350	\$ 739	\$ 11,250	\$ 10,750
53 Supplies	\$ 63,124	\$ 56,515	\$ 51,470	\$ 6,718	\$ 5,505	\$ 7,200
54 Capital Outlay	\$ -	\$ 13,000	\$ -	\$ 7,003	\$ 2,000	\$ 1,500
55 Interfund/Dept Chgs	\$ 65,441	\$ 60,275	\$ 70,760	\$ -	\$ -	\$ -
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 2,221	\$ 2,045	\$ 1,700	\$ -	\$ 1,695	\$ -
Subtotal:	<u>\$ 818,845</u>	<u>\$ 612,780</u>	<u>\$ 609,901</u>	<u>\$ 14,460</u>	<u>\$ 20,450</u>	<u>\$ 19,450</u>
Non-Operating Expenses						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 45,765	\$ 47,875	\$ 40,000	\$ -	\$ -	\$ -
Total Use of Resources:	<u>\$ 864,610</u>	<u>\$ 660,655</u>	<u>\$ 649,901</u>	<u>\$ 14,460</u>	<u>\$ 20,450</u>	<u>\$ 19,450</u>
 Net Increase (Decrease) in Fund Balance or Retained Earnings	 \$ (91,033)	 \$ 82,800	 \$ (32,826)	 \$ 3,141	 \$ (1,200)	 \$ (310)

**SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS**

	Internal Service Funds 605			Total Proprietary Funds		
	Central Services Fund					
	2020 Actual	2021 Budgeted	2022 Adopted	2020 Actual	2021 Budgeted	2022 Adopted
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 728,426	\$ 758,160	\$ 770,466	\$ 28,314,469	\$ 29,076,937	\$ 25,484,343
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ 8,684	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ 549,564	\$ 454,375	\$ 432,640
Subtotal	\$ 728,426	\$ 758,160	\$ 770,466	\$ 28,872,717	\$ 29,531,312	\$ 25,916,983
Other Financing Sources						
39 Other Financing Sources	\$ 478,947	\$ 352,000	\$ 320,000	\$ 3,194,366	\$ 6,553,667	\$ 1,402,573
Total Financial Sources	\$ 1,207,373	\$ 1,110,160	\$ 1,090,466	\$ 32,067,083	\$ 36,084,979	\$ 27,319,556
Expenditures and Expenses						
51 Pers Svc/Ben	\$ 580,091	\$ 386,140	\$ 429,971	\$ 7,943,168	\$ 5,381,325	\$ 5,693,367
52 Purch/Contract	\$ 371,192	\$ 402,645	\$ 399,335	\$ 2,561,447	\$ 2,731,235	\$ 2,546,600
53 Supplies	\$ 54,157	\$ 62,075	\$ 56,100	\$ 3,674,654	\$ 4,238,065	\$ 3,905,110
54 Capital Outlay	\$ 82,992	\$ 197,365	\$ 134,500	\$ 261,995	\$ 312,280	\$ 272,000
55 Interfund/Dept Chgs	\$ 54,631	\$ 89,190	\$ 70,360	\$ 6,149,268	\$ 6,881,874	\$ 6,792,243
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 837	\$ -	\$ 200	\$ 3,719,796	\$ 4,128,620	\$ 3,943,600
Subtotal:	\$ 1,143,900	\$ 1,137,415	\$ 1,090,466	\$ 24,310,328	\$ 23,673,399	\$ 23,152,920
Non-Operating Expenses						
58 Debt Services	\$ -	\$ -	\$ -	\$ 626,567	\$ 236,770	\$ 204,865
61 Other Financing Uses	\$ 1,525	\$ 3,415	\$ -	\$ 4,149,243	\$ 3,987,911	\$ 4,036,202
Total Use of Resources:	\$ 1,145,425	\$ 1,140,830	\$ 1,090,466	\$ 29,086,138	\$ 27,898,080	\$ 27,393,987
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 61,948	\$ (30,670)	\$ -	\$ 2,980,945	\$ 8,186,899	\$ (74,431)

**SUMMARY OF FIDUCIARY FUNDS
REVENUES BY SOURCE**



Taxes	\$	-
Licenses and Permits	\$	-
Intergovernmental Receivables	\$	-
Charges for Services	\$	-
Fines and Forfeitures	\$	-
Interest Revenue	\$	-
Contributions and Donations	\$	-
Miscellaneous Revenue	\$	-
Other Financing Sources	\$	192,505
TOTAL	\$	192,505

Fiduciary Funds Include: Agency Fund entitled Other Post Employment Benefits (OPEB)

SUMMARY OF AGENCY FUNDS

	700			Total Agency Funds		
	Agency Fund			Total Agency Funds		
	2020 Actual	2021 Budgeted	2022 Adopted	2020 Actual	2021 Budgeted	2022 Adopted
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Financing Sources						
39 Other Financing Sources	\$ 182,925	\$ 187,720	\$ 192,505	\$ 182,925	\$ 187,720	\$ 192,505
Total Financial Sources	\$ 182,925	\$ 187,720	\$ 192,505	\$ 182,925	\$ 187,720	\$ 192,505
Expenditures and Expenses:						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
53 Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54 Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non-Operating Expenses						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Use of Resources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 182,925	\$ 187,720	\$ 192,505	\$ 182,925	\$ 187,720	\$ 192,505

**SUMMARY OF FINANCIAL SOURCES AND USES
FIDUCIARY FUNDS**

	Agency Fund 760			Total Agency Fund		
	Other Post Employment Benefits (OPEB)					
	2020 Actual	2021 Budgeted	2022 Adopted	2020 Actual	2021 Budgeted	2022 Adopted
Revenues:						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
39 Other Financing Sources	\$ 182,925	\$ 187,720	\$ 192,505	\$ 182,925	\$ 187,720	\$ 192,505
Total Financial Sources	\$ 182,925	\$ 187,720	\$ 192,505	\$ 182,925	\$ 187,720	\$ 192,505
Expenditures and Expenses						
51 Pers Svc/Ben	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Purch/Contract	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
53 Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54 Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Interfund/Dept Chgs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non-Operating Expenses						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Use of Resources:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 182,925	\$ 187,720	\$ 192,505	\$ 182,925	\$ 187,720	\$ 192,505

**CITY OF STATESBORO, GEORGIA
FY 2022 BUDGET SUMMARY AND RESERVE TARGETS**

	100 General Fund	210 Confiscated Assets Fund	221 CDBG Housing Trust Fund
Unreserved Fund Balance	\$ 7,379,444	\$ 2,555	\$ 57,762
Working Capital (6/21 Estimated)			
Revenues	\$ 13,950,245	\$ 1,000	\$ -
Transfers In	\$ 3,006,750		
Expenditures or Operating Expenses	\$ (16,686,682)		
Transfers Out	\$ (1,516,000)		
Other Financing Sources	\$ -		
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			\$ 15,900
Other Uses of Cash Affecting WC			\$ (169,022)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance	\$ 6,133,757	\$ 3,555	\$ (95,360)
Working Capital (FY 2022 Budget)			
Total Expenditures (Operating Expenses) and Transfers to Other Funds	\$ 18,202,682		
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers	33.7%		
Targeted % of Fund Balance or WC	25.0%	NA	NA
Surplus Over Targeted Amounts Available for Capital Projects	\$ 1,583,087	NA	NA

**CITY OF STATESBORO, GEORGIA
FY 2022 BUDGET SUMMARY AND RESERVE TARGETS**

	224 US DOJ Grant Fund	250 Multiple Grant Fund	270 SFS Fund
Unreserved Fund Balance	\$ 63,919	\$ -	\$ 1,632,694
Working Capital (6/21 Estimated)			
Revenues	\$ 15,000	\$ -	\$ 1,605,455
Transfers In		\$ -	\$ 2,269,000
Expenditures or Operating Expenses	\$ (30,000)	\$ -	\$ (4,520,298)
Transfers Out			\$ (40,000)
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance	\$ 48,919	\$ -	\$ 946,851
Working Capital (FY 2022 Budget)			
Total Expenditures (Operating Expenses) and Transfers to Other Funds			\$ 4,560,298
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers			20.8%
Targeted % of Fund Balance or WC	NA	NA	17.0%
Surplus Over Targeted Amounts Available for Capital Projects	NA	NA	\$ 171,600

**CITY OF STATESBORO, GEORGIA
FY 2022 BUDGET SUMMARY AND RESERVE TARGETS**

	271 South Main TAD Fund	272 Old Register TAD Fund	275 Hotel/Motel Tax Fund
Unreserved Fund Balance	\$ 785,185	\$ (25,628)	\$ -
Working Capital (6/21 Estimated)			
Revenues	\$ 278,300		\$ 750,000
Transfers In			
Expenditures or Operating Expenses		\$ (104,025)	\$ (712,500)
Transfers Out			\$ (37,500)
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance	\$ 1,063,485	\$ (129,653)	\$ -
Working Capital (FY 2022 Budget)			
Total Expenditures (Operating Expenses) and Transfers to Other Funds			
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers			
Targeted % of Fund Balance or WC	NA	NA	NA
Surplus Over Targeted Amounts Available for Capital Projects	NA	NA	NA

**CITY OF STATESBORO, GEORGIA
FY 2022 BUDGET SUMMARY AND RESERVE TARGETS**

	286 Technology Fee Fund	323 2013 SPLOST Fund	324 2018 TSPLOST Fund
Unreserved Fund Balance	\$ -	\$ 5,871,851	\$ 7,511,365
Working Capital (6/21 Estimated)			
Revenues	\$ 60,000	\$ -	\$ 4,128,000
Transfers In			
Expenditures or Operating Expenses	\$ (60,000)	\$ (2,556,279)	\$ (5,076,000)
Transfers Out			
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance	\$ -	\$ 3,315,572	\$ 6,563,365
Working Capital (FY 2022 Budget)			
Total Expenditures (Operating Expenses) and Transfers to Other Funds			
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers			
Targeted % of Fund Balance or WC	NA	NA	NA
Surplus Over Targeted Amounts Available for Capital Projects	NA	NA	NA

**CITY OF STATESBORO, GEORGIA
FY 2022 BUDGET SUMMARY AND RESERVE TARGETS**

	325 2019 SPLOST Fund	350 CIP Fund	505 Water/WW Systems Fund
Unreserved Fund Balance	\$ 7,092,852	\$ (60,791)	
Working Capital (6/21 Estimated)			\$ 7,799,625
Revenues	\$ 3,949,200		\$ 8,709,295
Transfers In		\$ 32,000	\$ -
Expenditures or Operating Expenses	\$ (3,949,200)	\$ (76,000)	\$ (7,136,633)
Transfers Out			\$ (1,667,052)
Other Financing Sources			
Interfund Loans			
External Loans		\$ 44,000	\$ -
Other Sources of Cash Affecting WC			\$ 298,640
Other Uses of Cash Affecting WC			\$ (4,566,325)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance	\$ 7,092,852	\$ (60,791)	
Working Capital (FY 2022 Budget)			\$ 3,437,550
Total Expenditures (Operating Expenses) and Transfers to Other Funds			\$ 13,370,010
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers			25.7%
Targeted % of Fund Balance or WC	NA	NA	17.0%
Surplus Over Targeted Amounts Available for Capital Projects	NA	NA	\$ 1,164,648

CITY OF STATESBORO, GEORGIA
FY 2022 BUDGET SUMMARY AND RESERVE TARGETS

	507 Stormwater Fund	515 Natural Gas System Fund	541 Solid Waste Collection Fund
Unreserved Fund Balance			
Working Capital (6/21 Estimated)	\$ 55,257	\$ 3,925,199	\$ 2,890,907
Revenues	\$ 854,935	\$ 3,836,633	\$ 3,812,977
Transfers In	\$ -	\$ -	\$ -
Expenditures or Operating Expenses	\$ (789,782)	\$ (3,060,018)	\$ (2,872,977)
Transfers Out	\$ (65,000)	\$ (910,000)	\$ (940,000)
Other Financing Sources			
Interfund Loans			
External Loans	\$ 3,250,000	\$ -	\$ -
Other Sources of Cash Affecting WC		\$ 141,000	\$ -
Other Uses of Cash Affecting WC	\$ (3,532,470)	\$ (686,758)	\$ (403,479)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance			
Working Capital (FY 2022 Budget)	\$ (227,060)	\$ 3,246,056	\$ 2,487,428
Total Expenditures (Operating Expenses) and Transfers to Other Funds	\$ 854,782	\$ 3,970,018	\$ 3,812,977
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers	-26.6%	81.8%	65.2%
Targeted % of Fund Balance or WC	17.0%	17.0%	17.0%
Surplus Over Targeted Amounts Available for Capital Projects	\$ (372,373)	\$ 2,571,153	\$ 1,839,222

**CITY OF STATESBORO, GEORGIA
FY 2022 BUDGET SUMMARY AND RESERVE TARGETS**

	542 Solid Waste Disposal Fund	601 Health Insurance Fund	602 Fleet Manage- ment Fund
Unreserved Fund Balance			
Working Capital (6/21 Estimated)	\$ 1,309,304	\$ 756,287	\$ 833
Revenues	\$ 2,615,000	\$ 4,248,825	\$ 617,075
Transfers In	\$ 1,082,573	\$ -	
Expenditures or Operating Expenses	\$ (3,283,573)	\$ (4,290,120)	\$ (609,901)
Transfers Out	\$ (414,000)		\$ (40,000)
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC	\$ (489,500)		\$ (45,025)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance			
Working Capital (FY 2022 Budget)	\$ 819,804	\$ 714,992	\$ (77,018)
Total Expenditures (Operating Expenses) and Transfers to Other Funds	\$ 3,697,573	\$ 4,290,120	\$ 649,901
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers	22.2%	16.7%	-11.9%
Targeted % of Fund Balance or WC	17.0%	9%	17.0%
Surplus Over Targeted Amounts Available for Capital Projects	\$ 191,217	\$ 328,881	\$ (187,501)

**CITY OF STATESBORO, GEORGIA
FY 2022 BUDGET SUMMARY AND RESERVE TARGETS**

	604 Wellness Program	605 Central Services Fund	760 Other Post Empl Benefits
Unreserved Fund Balance			
Working Capital (6/21 Estimated)	\$ 34,060	\$ 47,823	\$ 182,925
Revenues	\$ 19,140	\$ 770,466	\$ 192,505
Transfers In		\$ 320,000	
Expenditures or Operating Expenses	\$ (19,450)	\$ (1,090,466)	
Transfers Out		\$ -	
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC		\$ (40,000)	
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance			
Working Capital (FY 2022 Budget)	\$ 33,750	\$ 7,823	\$ 375,430
Total Expenditures (Operating Expenses) and Transfers to Other Funds			
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers			
Targeted % of Fund Balance or WC	N/A	N/A	N/A
Surplus Over Targeted Amounts Available for Capital Projects	N/A	N/A	N/A

**CITY OF STATESBORO, GEORGIA
FY 2022 BUDGET SUMMARY AND RESERVE TARGETS**

TOTALS

Unreserved Fund Balance	\$ 30,311,208
Working Capital (6/21 Estimated)	\$ 17,002,220
Revenues	\$ 50,414,051
Transfers In	\$ 6,710,323
Expenditures or Operating Expenses	\$ (56,923,904)
Transfers Out	\$ (5,629,552)
Other Financing Sources	\$ -
Interfund Loans	\$ -
External Loans	\$ 3,294,000
Other Sources of Cash Affecting WC	\$ 455,540
Other Uses of Cash Affecting WC	\$ (9,932,579)
Transfer to Unreserved Fund Balance	\$ -
Transfer from (to) Restricted Assets	\$ -
Projected Unreserved Fund Balance	\$ 24,882,552
Working Capital (FY 2022 Budget)	\$ 10,818,755

**Total Expenditures (Operating Expenses)
and Transfers to Other Funds**

**Fund Balance (or Working Capital) as
a % of Expenditures (Expenses)
and Transfers**

Targeted % of Fund Balance or WC

Surplus Over Targeted Amounts Available for Capital Projects	\$ 7,289,934
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TAB 5

Financial Policies

**RESOLUTION 2019-15: A RESOLUTION ADOPTING FINANCIAL POLICIES FOR
THE CITY OF STATESBORO, GEORGIA**

THAT WHEREAS, the City of Statesboro has developed a number of financial policies which guide the preparation and administration of the budgeting, accounting, investment, risk management, debt, auditing, and financial reporting functions of city government; and

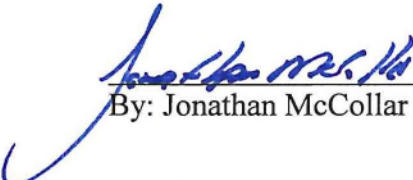
WHEREAS, the Mayor and City Council have reviewed the Financial Policies proposed by the City Manager, and desire to adopt those policies;


NOW THEREFORE, BE IT RESOLVED by the City Council of the City of Statesboro, Georgia in regular session assembled this 21st day of May, 2019 that the financial policies included on the attached pages are hereby adopted as the Financial Policies for the City of Statesboro.

BE IT FURTHER RESOLVED that the City Manager is hereby directed to develop the annual proposed Budget and Capital Improvements Program, and to administer them in conformance with these policies.

This Resolution shall be effective from and after its date of adoption.
Adopted this 21st day of May, 2019.

CITY OF STATESBORO, GEORGIA


By: Jonathan McCollar, Mayor


Attest: Sue Starling, City Clerk



Financial Policies and Budget Preparation

The City Council has adopted policies in all areas of financial management, which guide the preparation, adoption, amendment, and administration of the Operating Budget, the Capital Budget, and the Capital Improvements Plan. Below is a listing of those policies in the areas of:

- Operating Budget Policies
- Capital Budget Policies
- Revenue Policies
- Expenditure Policies
- Reserve Policies
- Cash Management and Investment Policies
- Risk Management Policies
- Debt Policies
- Accounting, Auditing, and Financial Reporting Policies
- The Budget Process
- Budget Amendment Policy

Operating Budget Policies

The City Council shall hold an annual Planning Session each spring in order to establish priorities for funding in the next fiscal year; and discuss long-range planning of major capital improvements.

The City shall adopt a balanced budget (planned revenues available equal planned expenditures) annually; and any subsequent amendment must identify the revenues or other financing sources necessary to maintain said balance.

The City will not appropriate fund balance or retained earnings in any fund that would hinder meeting the reserve targets established herein. Once those targets are met in a particular fund, any amount over the target may be appropriated either for capital improvements or unexpected operating expenses.

The City will pay competitive wages and fringe benefits in order to attract and retain quality personnel.

All Enterprise Funds and Internal Service Funds shall be self-supporting from their fees and charges, without any subsidy from the General Fund. Transfers to the General Fund from the Enterprise Funds shall be made only after sufficient net income is retained to cover debt service and capital improvements essential to properly maintain and expand these utility services.

The Solid Waste Collection Fund and the Solid Waste Disposal Fund should reflect the true costs to provide residential and commercial garbage collection, disposal and recycling; brush collection and disposal; bulk (white goods) collection and disposal; and leaf collection and disposal. The City Council shall evaluate annually the extent to which each service is supported by service charges rather than a subsidy from the General Fund.

The City shall aggressively pursue improvements in technology and work methods that will improve service levels and/or reduce operating costs.

The City shall use one-time revenues only for capital items, unexpected operating expenses or to build reserves, instead of operating expenditures/expenses.

The City shall raise property taxes only when absolutely necessary to balance the Budget and maintain adequate reserves. Any property tax increase should be used only for the purchase of additional capital improvements or to increase needed personnel.

All appropriations and expenditures shall be made in full compliance with applicable State laws and the City's Purchasing Manual.

The City will follow the Budget Preparation Calendar prepared by the Finance Department each year.

The Budget shall be prepared in full compliance with the State's Uniform Chart of Accounts, and with Generally Accepted Accounting Principles (GAAP) for Governments as promulgated by the Government Accounting Standards Board. This means the General Fund, Capital Projects Fund, Debt Service Fund, Expendable Trust Funds, and Special Revenue Funds will be budgeted on the modified accrual accounting basis. Enterprise Funds and Internal Service Funds will be budgeted on the full accrual accounting basis.

All Budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (i.e., expenditures/expenses may not exceed the total appropriation for any department within a fund without the City Council's approval).

The City Manager shall prepare an annual Budget that meets the requirements to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association.

Capital Budget Policies

The City shall adopt a Capital Improvements Plan (CIP) annually which will include the next fiscal year's Capital Budget, plus planned improvements for the following five years.

The City shall make every effort not to add additional programs and services until both the Operating Budget and the CIP are adequately funded.

The City shall provide resources from current revenues to fund an adequate maintenance and replacement schedule for infrastructure, and the vehicle and equipment fleet.

The City will aggressively pursue state and federal funding, as well as other sources of funding for capital improvements.

All operating budget appropriations shall lapse at the end of a fiscal year. Appropriations for Capital Projects which have not been completed by fiscal year-end must be re-appropriated for the balance due on the project in the next fiscal year.

Revenue Policies

The City will budget revenues conservatively so that the chance of a revenue shortage during the year is remote. This also will help finance contingencies and Budget amendments that were unforeseen when the Budget was first adopted.

The City will review annually all fees and charges to assure that they maintain their inflation-adjusted purchasing power.

Since different revenue sources impact classes of taxpayers differently, the City Council recognizes that the only way to minimize these different impacts is to have a diversified revenue system. These impacts will be considered in making any needed adjustments to the various sources of revenue.

The City will make every effort not to become too dependent on one source of revenue in order to minimize serious fluctuations in any year.

The City will consider market rates and rates of comparable cities in the region when changing tax rates, fees, and charges. The City will make every effort to maintain its favorable comparative position with other Georgia cities in this regard, which has contributed to our economic development success.

All cash donations to any department or agency of the City must be deposited with the Finance Director's Office. All purchases using such donations must be budgeted and will comply fully with the City's purchasing policies. The City cannot accept donations on behalf of an outside agency or group. Donations of equipment or supplies may be made directly to a department or agency of the City. Donated equipment meeting the definition of a fixed asset must be reported to the Purchasing Director, for tagging and listing.

Expenditures Policies

Current expenditures shall be financed with current revenues that shall include that portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise. If short-term borrowing becomes unavoidable, such a borrowing would be competitively bid using Tax Anticipation Notes.

Reserve Policies

The City Council recognizes the need to set reserve targets for every operating fund of the City. The targets for those funds using the modified accrual basis of accounting are set as the percentage that the undesignated/unassigned fund balance is to the combined budgeted expenditures and transfers to other funds.

The targets for those funds using the accrual basis of accounting are set as the percentage that the working capital is to the budgeted operating expenses and transfers to other funds. The targets are as follows:

The City shall maintain its General Fund unassigned fund balance at 25% of General Fund expenditures and transfers out. Amounts in excess of 25% are permitted to be used for one-time expenditures that are nonrecurring in nature such as capital expenditures. In the event that the City's fund balance falls below this level, the City shall develop and present a plan and timeline for replenishment to City Council.

<i>Fund Title</i>	<i>Undesignated/Unassigned Fund Balance (Or Working Capital) as a % of Expenditures (Or Operating Expenses) and Transfers Out</i>
General Fund	25% Fund Balance
Statesboro Fire Service Fund	17% Fund Balance
Water/Wastewater Fund	50% Working Capital *(or 180 Days)
Stormwater Fund	40% Working Capital *(or 144 Days)
Natural Gas Fund	17% Working Capital and a \$350,000 Reserve Fund
Solid Waste Collection Fund	35% Working Capital *(or 126 Days)
Solid Waste Disposal Fund	17% Working Capital
Benefits Insurance Fund	9% Working Capital and a \$250,000 Reserve Fund
Fleet Management Fund	17% Working Capital

The City shall maintain a formal Days Cash on Hand for the City's Enterprise Funds. Days Cash on Hand shall be calculated by dividing unrestricted cash and liquid investments by operating expenditures net of depreciation plus debt service. Operating expenditures and debt service shall be on a per-day basis.

These reserve targets shall be reviewed annually by the City Manager who shall report to the City Council on their continued adequacy.

Cash Management and Investments Policies

Compliance: The City shall invest its funds only in investments that are permitted by the Georgia Code, indentures for bonded debt of the City, providers of bond insurance to City debt, and other codes.

Safety: To ensure the security of its investments, the City shall only invest in the securities of issuers that have long term ratings that are at least Aa3 (Moody's) and/or AA- (S&P/Fitch) or a

short term rating equal to or greater than P-2 from Moody's Investors Service, F2 from Fitch Ratings, or A-2 from Standard & Poor's Rating Services.

Return: The City's investments shall be allocated in such a way as to invest a reasonable portion of its portfolio in longer term securities (within the confines of the safety standard) so as to achieve a higher yield.

Reporting: The City shall prepare a quarterly investment report that shall be shared with City Council. Reports should include but not be limited to the average balance in each investment category, interest rate/yield for each investment type, investment holdings and uninvested holdings.

Concentration: The City shall limit investments from any one issuer to fifteen percent (15%) of the investment portfolio. This limitation shall not apply to the Local Government Investment Pool or direct obligations of the United States government.

The City will make all deposits of cash within the time period required by State law. All deposits must be fully collateralized as required by State law.

The City will aggressively pursue all revenues due, including past due utility bills, court tickets and fines, and property taxes, using whatever legal means are available.

The City will pay all obligations on or before the due date.

The City will continue the current cash management and investment policies, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield third. Those policies are outlined below:

The City will operate with the least number of bank accounts required by federal and state statutes and regulations and GAAP for governments. Consolidation of bank accounts makes investment decisions easier, and reduces staff time needed to reconcile monthly bank statements.

The Director of Finance will make a twelve-month cash flow projection, and from that develop a schedule of long-term investments. These investments could be any type authorized by State law. Large amounts of cash not in time deposits shall be kept in the sweep investment account to improve overall interest earnings. Should the sweep investments account interest rate be higher than that of a certificate of deposit, then the funds shall be kept in the sweep investment account.

Risk Management Policies

The City will minimize potential losses through employee safety training, inspections of the workplace, risk analysis, and OSHA compliance. The Purchasing Director shall be responsible for these programs.

A drug-testing program shall continue for all potential employees, as well as random testing of all

federally-required employees.

Debt Policies

The City will issue bonds and capital outlay notes only for capital improvements and moral obligations. The City will attempt to fund capital improvements through net income of the utility systems, general revenues, and its portion of any SPLOST (Special Purpose Local Option Sales Tax) funds before resorting to long-term debt issuance. This will reduce the overall indebtedness and strengthen the City's creditworthiness.

The City will not issue notes or bonds to finance operating deficits. Adequate reserves will be maintained to assure this doesn't become necessary. No bond or note will be issued to purchase a fixed asset that has a shorter useful life than the term of the debt instrument.

The City will issue general obligation bonds or capital outlay notes for necessary general government projects and either general obligation or revenue bonds for enterprise fund projects. The City may also use pooled capital lease funds from GMA and loans from the Georgia Environmental Facilities Authority (GEFA).

As allowed by Georgia State Law, requires that no debt will be issued which would increase the outstanding amount of debt above ten (10%) percent of the total assessed value of property within the City. However, the City is taking a more aggressive position. The City's measure of Tax-Supported Net Direct Debt as a percentage of Full Value shall not exceed 1.75%. The outstanding amount of debt in this calculation shall not include debt issued for improvements in the utility systems, because that debt will be repaid from charges for services, not from property taxes. These limitations are found in Article IX, Section V, Paragraph 1 and Article IX, Section VI, Paragraph 1 of the Georgia Constitution. Additionally, the amount of debt in this calculation shall not include any debt that is considered self-supporting (i.e. TAD Revenue Bonds or DDA Bonds not supported by the General Fund).

A firm source of revenue sufficient to make the anticipated debt service payments must be identified by the City Council before any capital outlay note, GEFA loan, GMA capital equipment lease, general obligation bond, or revenue bond is issued. Specifically, for General Governmental Debt, the City shall seek to maintain its tax-supported debt service expenditures at a level not to exceed 15% of General Fund expenditures exclusive of any SPLOST-related debt service. For Enterprise Fund Revenue Debt, the City shall maintain a Debt Service Coverage ratio equal to at least 1.75x. Net revenues shall exclude tap fee revenue and transfers in/out.

When appropriate, the City may choose to issue securities that pay a rate of interest that varies according to a pre-determined formula or results from a periodic remarketing of the securities. The decisions to issue such securities must be reviewed and approved by the Finance Director before Mayor and Council is requested to approve their issuance. Should the City pursue variable rate debt and enter into agreements related to the management of the interest rate, the City will follow the parameters of the agreements (security and payment provisions, risk assessment and methods for monitoring these risks) outlined in an Interest Rate Management Plan that will be developed before entering into any such arrangement.

Accounting, Auditing, and Financial Reporting Policies

The City Council will receive a monthly finance report showing Income Statements, Cash Flow Statements where appropriate, and all Investments.

The City shall have a qualified certified public accounting firm conduct an independent audit annually, as required by OCGA 36-81-7 (a)(1).

The City will maintain its accounting records in full accord with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board. The Finance Director is expected to obtain clean (unqualified) Audit Opinions each year.

The Annual Audit shall be submitted to the State Auditor before December 15th of each year, so that the City complies with OCGA 36-81-7 (d) (1). Any deficiencies noted by the Auditors shall be corrected immediately by the Director of Finance.

The Budget Process

The City's Budget process begins in early January when department heads are given electronic format forms upon which to submit their operating and capital budget requests. The City Council is also notified to give the City Manager any requests they might have, so that costs may be researched. Departmental requests for the Capital Improvements Program are turned in to the Deputy City Manager by February 2nd, and all Operating Budget requests are turned in to the Deputy City Manager by March 3rd.

The Finance Director and City Manager decide upon the revenue estimates for the Operating Budget, and the amount to be transferred to the CIP and the amount of any proposed bond issues. At that point, the Finance Director begins the review of the operating expenditures, and the City Manager prepares the CIP. After the Finance Director has prepared a preliminary Budget, the Finance Director and the City Manager review it to determine whether further cuts are possible, or if additional revenues are necessary. Those decisions are made prior to the first week in April, when a Budget Planning Retreat is held by the City Council.

At that meeting, the Finance Director and City Manager's present projections of the current fiscal year's Budget, and the preliminary Operating Budget for Council review. In addition, the City Manager presents the Council with his recommendations for a six-year Capital Improvements Program. The City Council then debates any changes in suggested priorities in both the preliminary Operating Budget and the Capital Improvements Program. Once those priorities are established, the City Manager finalizes the CIP, and the Finance Director finalizes the Operating Budget. Both work on the narrative portions of the documents. The City Manager prepares the Budget Message and CIP Letter of Transmittal detailing the major issues, initiatives, and goals and objectives contained in both documents. The Finance Department prepares the spreadsheets detailing the line item budgets proposed for each fund.

The two documents are sent to the printers in mid-May, for distribution to the Mayor, City Council, and public by June 1st. Copies are available to the public at both the City Clerk's Office and the Statesboro Regional Library. A public hearing is scheduled for the first regular meeting in June, after which the Budget is voted upon, and the Budget becomes effective July 1st. In the event the Council cannot agree on a Budget before July 1st, an Interim Budget is adopted, which is simply a continuation Budget from the previous year. Once a Budget is adopted, the Finance Director authorizes the adopted Budget to be entered into the budgetary accounting system.

Budget Amendment Policy

Since a budget is an estimate of revenues and expenditures, the budget management process does allow for amendments to the budget. Budget amendments may be made at any time throughout the fiscal year. Any amendment request is reviewed by the City Manager, who makes a recommendation on whether the expenditure should be made, and what revenue source will be used to finance it. All amendments require a Budget amendment resolution, since the original Budget is adopted by resolution. After passage, the Finance Director authorizes the amended amounts to be entered in the budgetary accounting system.

**City of Statesboro, Georgia
Calendar for FY 2022
Budget and CIP Preparation**

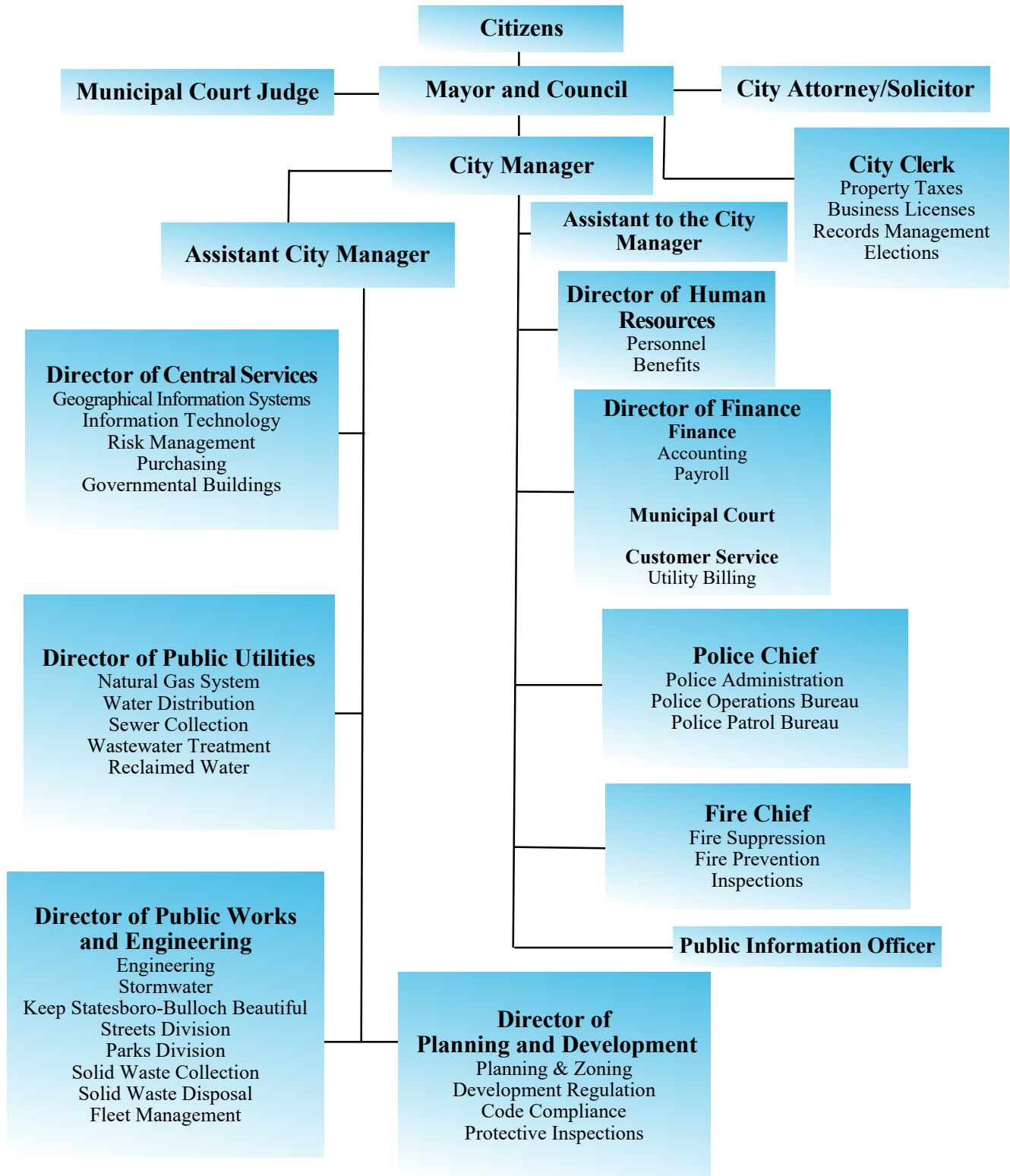
- 21-Oct-2020 Finance Director notifies Department Heads the CIP Sheets are available on the Budget Drive and to begin preparation of CIP requests.
- 31-Dec-2020 Departmental CIP Request must be completed on Server.
- 29-Jan-2021 New Personnel Request Sheets due to both Finance Department and Human Resources Department
- 29-Jan-2021 Any proposed rate/fee/fine changes due to Finance Department.
- 12-Feb-2021 All Revenue projections and all Operating Budget Requests must be completed on Server.
- 1-Mar-2021 Finance Department keys Personnel costs for all departments.
- Mar 12-13, 2021 Council Retreat
- Mar 15-26, 2021 Assistant City Manager and Finance Director complete all Revenue projections for the current and next fiscal year.
- Mar 15-26, 2021 Assistant City Manager and Finance Director review each departmental budget.
- 31-March-2021 All Performance Measures and Departmental Goals must be completed on Server.
- 5-Apr-2021 Assistant City Manager and Finance Director finalizes Expenditures/Expense estimates for each department and outside agency for current and next fiscal years, and sends to City Manager to review.
- Apr 6-12, 2021 City Manager, Assistant City Manager and Finance Director review each department budget with Department Heads.
- 27-April-2021 City Council Budget Work Session
- 4-May-2021 City Council schedules a Public Hearing on the Budget for May 18, 2021
- May 10-14, 2021 City Manager, Assistant City Manager and Finance Director complete the Budget and CIP preparation, write Budget Message, Budget Resolution, and CIP Transmittal Letter.
- 11-May-2021 Budget Ad to run in Statesboro Herald
- 18-May-2021 Mayor and City Council conduct a Public Hearing on the Proposed Budget.

- 1-June-2021 City Council adopts the Budget Resolution.
- 2-June-2021 Finance Director has Budget and CIP printed.
- Sept-2021 City Council holds required Public Hearing and Adopts the Tax Rate Resolution, after receiving the Tax Digest from the County Tax Assessor's Office.

TAB 6

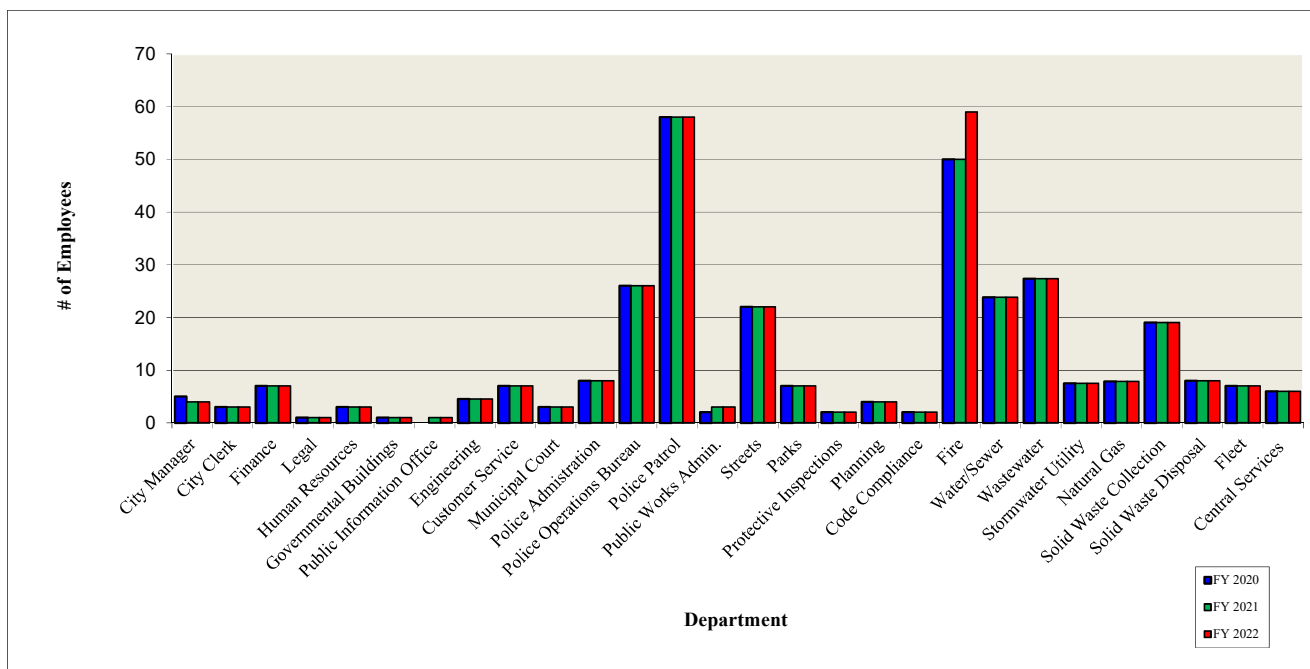
Authorized Personnel for FY 2022

ORGANIZATIONAL CHART FOR THE CITY OF STATESBORO



**STAFFING COMPARISON BY DEPARTMENT
FULL-TIME EMPLOYEES**

Departments	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Proposed
City Manager's Office	5	4	4
City Clerk's Office	3	3	3
Finance Department	7	7	7
Legal Division	1	1	1
Human Resources	3	3	3
Governmental Buildings Division	1	1	1
Public Information Office	0	1	1
Engineering	4.5	4.5	4.5
Customer Service Division	7	7	7
Municipal Court	3	3	3
Police Administration	8	8	8
Police Operations Bureau	26	26	26
Police Patrol Bureau	58	58	58
Public Works Administration	2	3	3
Public Works Streets Division	22	22	22
Public Works Parks Division	7	7	7
Protective Inspections Division	2	2	2
Planning and Development	4	4	4
Planning - Code Compliance	2	2	2
Fire Department	50	50	59
Water and Sewer Systems Divisions	23.83	23.83	23.83
Wastewater Treatment Plant Division	27.33	27.33	27.33
Stormwater Utility Fund	7.5	7.5	7.5
Natural Gas Fund	7.84	7.84	7.84
Solid Waste Collection Fund	19	19	19
Solid Waste Disposal Fund	8	8	8
Fleet Management Fund	7	7	7
Central Services Department	6	6	6
TOTAL Full-Time Employees	322	323	332



Position Classification by Fund and Department	Position Grade	FY 2020 Budget		FY 2021 Budget		FY 2022 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
GENERAL FUND:							
GENERAL GOVERNMENT AND LEGISLATIVE							
Mayor			1		1		1
Council Member			5		5		5
Sub-Total General Government & Legislative		0	6	0	6	0	6
CITY MANAGER'S OFFICE							
City Manager			1		1		1
Assistant City Manager	28				1		1
Deputy City Manager	28		1				
Public Information Officer	21		1				
Assistant to City Manager	20		1		1		1
Executive Assistant	16		1		1		1
Sub-Total City Manager's Office		5	0	4	0	4	0
CITY CLERK'S OFFICE							
City Clerk	23		1		1		1
Records Manager	16		1		1		1
Tax and License Coordinator	14		1		1		1
Sub-Total City Clerk's Office		3	0	3	0	3	0
FINANCE DEPARTMENT							
Director of Finance	25		1		1		1
Assistant Director of Finance	23		1		1		1
Senior Accountant	19		1		1		1
Accountant	17		1		1		1
Accounts Payable and Accounting Technician	12		1		1		1
Accounting and Payroll Technician	12		1		1		1
Administrative Assistant	12		1		1		1
Sub-Total Finance Department		7	0	7	0	7	0
LEGAL DIVISION							
City Attorney			1		1		1
Sub-Total Legal Division		1	0	1	0	1	0
HUMAN RESOURCES							
Director of Human Resources	24		1		1		1
HR Coordinator, Senior	18		1		1		1
HR/Safety Coordinator	17		1		1		1
Sub-Total Human Resources		3	0	3	0	3	0
PUBLIC INFORMATION							
Public Information Officer	21				1		1
Sub-Total Public Information Division		0	0	1	0	1	0
GOVERNMENTAL BUILDINGS DIVISION							
Custodian	7				1	1	1
Sub-Total Governmental Division		0	0	1	1	1	1
CUSTOMER SERVICE DIVISION							
Utility Billing Supervisor	16				1		1
Utility Billing Clerk	11				1		1
Senior Customer Service Representative	11				1		1
Customer Service Representative	10				3		3
Administrative Clerk	9				1		1
Sub-Total Customer Service Division		0	0	7	0	7	0
MUNICIPAL COURT							
Municipal Clerk of Court	19		1		1		1
Deputy Clerk	10		2		2		2
Judge			1		1		1
Sub-Total Municipal Court		3	1	3	1	3	1

Position Classification by Fund and Department	Position Grade	FY 2020 Budget		FY 2021 Budget		FY 2022 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
ENGINEERING							
City Engineer	24	1		1		1	
Assistant City Engineer	22	1		1		1	
Civil Engineer	21	1		1		1	
TSPLOST/Capital Projects Manager	21	1		1		1	
Administrative Assistant	12	0.5		0.5		0.5	
Sub-Total Engineering Department		4.5	0	4.5	0	4.5	0
POLICE DEPARTMENT							
Police Chief	PD-10	1		1		1	
Deputy Police Chief	PD-9	1		1		1	
Captain	PD-8	3		3		3	
Lieutenant	PD-7	3		3		3	
Sergeant	PD-6	11		11		11	
Detective, Senior	PD-5	5		5		5	
Corporal	PD-5	8		8		8	
Detective	PD-4	2		2		2	
Advanced Patrol Officer	PD-3	23		23		23	
Police Officer	PD-2	20		20		20	
Communications Supervisor	17	1		1		1	
Senior Communications Officer	13	3		3		3	
Records Supervisor	12	1		1		1	
Communications Officer	12	5		5		5	
Community Information Specialists	12	1		1		1	
Administrative Assistant	12	3		3		3	
Administrative Clerk	9	2	1	1	1	1	1
Sub-Total Police Department		92	1	92	1	92	1
PUBLIC WORKS							
ADMINISTRATION DIVISION							
Director of Public Works and Engineering	26	1		1		1	
KSBB Coordinator	16		1	1		1	
Administrative Assistant	12	1		1		1	
STREETS DIVISION							
Streets and Parks Superintendent	21	1		1		1	
Assistant Streets and Parks Superintendent	18	1		1		1	
Streets Supervisor	16	1		1		1	
Traffic Signal Technician	16	1		1		1	
Heavy Equipment Crew Leader	14	1		1		1	
Senior Heavy Equipment Operator	13	8		8		8	
Street Maintenance Crew Leader	12	3		3		3	
Heavy Equipment Operator	12	1		1		1	
Street Maintenance Worker	9	5		5		5	
PARKS DIVISION							
Parks Supervisor	16	1		1		1	
Groundskeeper	9	6		6		6	
Sub-Total Public Works		31	1	32	0	32	0
PLANNING AND DEVELOPMENT							
Director of Planning and Development	24	1		1		1	
Senior Planner	19					1	
City Planner II	19	1		1			
Planner	17					1	
City Planner I	17	1		1			
Administrative Assistant	12	1		1		1	
CODE COMPLIANCE							
Senior Code Compliance Officer	16			1		1	
Code Compliance Officer	14	2		1		1	

Position Classification by Fund and Department	Position Grade	FY 2020 Budget		FY 2021 Budget		FY 2022 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
PROTECTIVE INSPECTIONS DIVISION							
Building Official	21	1		1		1	
Building Inspector	16	1		1		1	
GOVERNMENTAL BUILDINGS DIVISION							
Custodian	7	1	1				
Sub-Total Planning & Development		9	1	8	0	8	0
GENERAL FUND TOTAL		158.5	10 0	166.5	9	166.5	9
STATESBORO FIRE SERVICE FUND:							
FIRE DEPARTMENT							
Fire Chief	25	1		1		1	
Deputy Fire Chief	23	1		1		1	
Assistant Fire Chief	22	1		1		1	
Fire Prevention Officer	22	1		1		1	
Battalion Chief	21	4		4		4	
Training Captain-FD	20	1		1		1	
Captain-FD	20	6		6		6	
Lieutenant-FD	18	6		6		6	
Fire Inspector	16	2		2		2	
Firefighter Apparatus Operator	16	13		13		13	
Firefighter	14	12	10	12	10	21	10
Administrative Assistant	12	2		2		2	
Sub-Total Fire Department		50	10	50	10	59	10
STATESBORO FIRE SERVICE FUND TOTAL		50	10	50	10	59	10
WATER AND SEWER FUND:							
WATER AND SEWER SYSTEMS DIVISION							
Public Utilities Director	26	0.33		0.33		0.33	
Water and Sewer Superintendent	21	1		1		1	
Assistant Water and Sewer Superintendent	18	1		1		1	
Water and Sewer Supervisor	16	1		1		1	
Water and Sewer Crew Leader	14	6		6		6	
Camera Crew Leader	14	1		1		1	
Regulatory and IT Specialist	14	1		1		1	
Meter System Technician	12	2		2		2	
Water and Sewer System Operator	12	6		6		6	
Utility Service Technician	12	1		1		1	
Senior Water and Sewer Worker	12	1		1		1	
Camera Operator	12	1		1		1	
Administrative Assistant	12	0.5		0.5		0.5	
Water and Sewer Worker	9	1		1		1	
Sub-Total Water and Sewer Division		23.83	0	23.83	0	23.83	0
WASTEWATER TREATMENT PLANT DIVISION							
Public Utilities Director	26	0.33		0.33		0.33	
Wastewater Superintendent	21	1		1		1	
Maintenance Supervisor	17	1		1		1	
SCADA Administrator	17	1		1		1	
Laboratory Supervisor	17	1		1		1	
WWTP Operations Supervisor	16	1		1		1	
Electrical & Controls Crew Leader	16	1		1		1	
Laboratory Technician	14	2		2		2	
Maintenance Crew Leader	14	1		1		1	
Chief WWTP Operator	14	4		4		4	
Instrumentation Technician	14	1		1		1	
Maintenance Technician	12	3		3		3	
WWTP Operator	12	9		9		9	
Administrative Assistant	12	1		1		1	
Sub-Total Wastewater Division		27.33	0	27.33	0	27.33	0

Position Classification by Fund and Department	Position Grade	FY 2020 Budget		FY 2021 Budget		FY 2022 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
CUSTOMER SERVICE DIVISION							
Utility Billing Supervisor	16	1					
Senior Customer Service Representative	11	1					
Customer Service Representative	10	4					
Administrative Clerk	9	1					
Sub-Total Customer Service Division		7	0	0	0	0	0
WATER AND SEWER FUND TOTAL		58.16	0	51.16	0	51.16	0
STORMWATER UTILITY FUND							
STORMWATER UTILITY FUND							
Stormwater Manager	22	1		1		1	
Stormwater Supervisor	16	1		1		1	
Stormwater Technician	14	1		1		1	
Heavy Equipment Crew Leader	14	1		1		1	
Senior Heavy Equipment Operator	13	3		3		3	
Administrative Assistant	12	0.5		0.5		0.5	
Sub-Total Stormwater Department		7.5	0	7.5	0	7.5	0
STORM WATER UTILITY FUND TOTAL		7.5	0	7.5	0	7.5	0
NATURAL GAS FUND							
NATURAL GAS FUND							
Public Utilities Director	26	0.34		0.34		0.34	
Natural Gas Superintendent	22	1		1		1	
Assistant Natural Gas Superintendent	18	1		1		1	
Natural Gas Crew Leader	14	2		2		2	
Utility Service Technician	14	1		1		1	
Natural Gas Service Technician	13	2		2		2	
Administrative Assistant	12	0.5		0.5		0.5	
Sub-Total Natural Gas Department		7.84	0	7.84	0	7.84	0
NATURAL GAS FUND TOTAL		7.84	0	7.84	0	7.84	0
SOLID WASTE COLLECTION FUND							
SOLID WASTE COLLECTION FUND							
Sanitation Superintendent	20	1		1		1	
Assistant Sanitation Superintendent	17	1		1		1	
Sanitation Collection Crew Leader	14	1		1		1	
Collection Equipment Operator	12	14		14		14	
Refuse Collector	9	2		2		2	
Sub-Total Solid Waste Collection Division		19	0	19	0	19	0
SOLID WASTE COLLECTION FUND TOTAL		19	0	19	0	19	0
SOLID WASTE DISPOSAL FUND							
SOLID WASTE DISPOSAL FUND							
Landfill Superintendent	20	1		1		1	
Landfill Supervisor	16	1		1		1	
Senior Landfill Equipment Operator	13	2		2		2	
Landfill Equipment Operator	12	2		3		3	
Scale House Operator	10	1		1		1	
Maintenance Worker	9	1					
Sub-Total Solid Waste Disposal Division		8	0	8	0	8	0
SOLID WASTE DISPOSAL FUND TOTAL		8	0	8	0	8	0
FLEET MANAGEMENT FUND							
FLEET MANAGEMENT FUND							
Fleet Superintendent	20	1		1		1	
Lead Mechanic	16	2		2		2	
Senior Mechanic	14	3		3		3	

Position Classification by Fund and Department	Position Grade	FY 2020 Budget		FY 2021 Budget		FY 2022 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
Administrative Assistant	12	1		1		1	
Sub-Total Fleet Management Fund		7	0	7	0	7	0
FLEET MANAGEMENT FUND TOTAL		7	0	7	0	7	0
CENTRAL SERVICES FUND							
Director of Central Services	24	1		1		1	
GIS Administrator	21	1		1		1	
Network Administrator	21	1		1		1	
Senior IT Support Specialist	18	1		1		1	
IT Support Specialist	17	1		1		1	
Telecommunications Specialist	17	1		1		1	
Administrative Assistant	12		1		1		1
Sub-Total Central Services Fund		6	1	6	1	6	1
CENTRAL SERVICES FUND TOTAL		6	1	6	1	6	1
TOTAL ALL FUNDS		322	21	323	20	332	20

The Authorized Personnel is a brief illustration of approved positions, grades and personnel only. The official position classification and compensation plan can be found on file in the City Manager's Office and the Director of Human Resources' Office and is effective as of its date of adoption. The plan designates classes of positions and titles and establishes wage and salary ranges (grades) for each classified staff position that is under the direction of the City Manager.

TAB 7

Proposed Pay Plan & Fringe Benefits

FY 2022 Pay Plan

Grade	Minimum (Hourly - 40 Hour Employee)	Minimum (Hourly - 56 Hour Employee)	Minimum Annual Salary	Mid-Point (Hourly - 40 Hour Employee)	Mid-Point (Hourly - 56 Hour Employee)	Mid-Point Annual Salary	Maximum (Hourly - 40 Hour Employee)	Maximum (Hourly - 56 Hour Employee)	Maximum Annual Salary
1	9.37	6.69	19,485.95	11.71	8.36	24,357.44	14.05	10.04	29,228.93
2	9.84	7.03	20,472.43	12.30	8.79	25,590.53	14.76	10.55	30,708.64
3	10.34	7.39	21,508.84	12.93	9.23	26,886.06	15.51	11.08	32,263.27
4	10.86	7.76	22,597.73	13.58	9.70	28,247.16	16.30	11.64	33,896.59
5	11.41	8.15	23,741.74	14.27	10.19	29,677.17	17.12	12.23	35,612.61
6	11.99	8.57	24,943.66	14.99	10.71	31,179.58	17.99	12.85	37,415.50
7	12.60	9.00	26,206.44	15.75	11.25	32,758.05	18.90	13.50	39,309.66
8	13.24	9.46	27,533.14	16.55	11.82	34,416.42	19.86	14.18	41,299.71
9	13.91	9.93	28,927.00	17.38	12.42	36,158.76	20.86	14.90	43,390.51
10	14.61	10.44	30,391.43	18.26	13.05	37,989.29	21.92	15.65	45,587.15
11	15.35	10.96	31,930.00	19.19	13.71	39,912.50	23.03	16.45	47,895.00
12	16.13	11.52	33,546.46	20.16	14.40	41,933.07	24.19	17.28	50,319.68
13	16.94	12.10	35,244.75	21.18	15.13	44,055.93	25.42	18.15	52,867.12
14	17.80	12.72	37,029.01	22.25	15.90	46,286.26	26.70	19.07	55,543.52
15	18.70	13.36	38,903.60	23.38	16.70	48,629.51	28.06	20.04	58,355.41
16	19.65	14.04	40,873.10	24.56	17.55	51,091.37	29.48	21.05	61,309.65
17	20.65	14.75	42,942.30	25.81	18.43	53,677.88	30.97	22.12	64,413.45
18	21.69	15.49	45,116.25	27.11	19.37	56,395.32	32.54	23.24	67,674.38
19	22.79	16.28	47,400.26	28.49	20.35	59,250.33	34.18	24.42	71,100.40
20	23.94	17.10	49,799.90	29.93	21.38	62,249.88	35.91	25.65	74,699.85
21	26.43	18.88	54,969.77	33.03	23.60	68,712.22	39.64	28.32	82,454.66
22	29.17	20.84	60,676.35	36.46	26.05	75,845.43	43.76	31.25	91,014.52
23	32.20	23.00	66,975.33	40.25	28.75	83,719.17	48.30	34.50	100,463.00
24	37.03	26.45	77,021.63	46.29	33.06	96,277.04	55.54	39.67	115,532.45
25	40.87	29.20	85,017.47	51.09	36.49	106,271.84	61.31	43.79	127,526.21
26	45.12	32.23	93,843.38	56.40	40.28	117,304.23	67.68	48.34	140,765.07
27	49.80	35.57	103,585.53	62.25	44.46	129,481.92	74.70	53.36	155,378.30
28	54.97	39.26	114,339.05	68.71	49.08	142,923.81	82.46	58.90	171,508.57

FY 2022 Pay Plan Police Department

Grade	Minimum (Hourly)	Minimum (Annual Salary - 40 Hour Employee)	Midpoint (Hourly)	Midpoint (Annual Salary - 40 Hour Employee)	Maximum (Hourly)	Maximum (Annual Salary - 40 Hour Employee)
PD-2	\$ 18.78	\$ 39,067.65	\$ 24.88	\$ 51,764.64	\$ 30.99	\$ 64,461.64
PD-3	\$ 19.73	\$ 41,021.04	\$ 26.13	\$ 54,352.87	\$ 32.54	\$ 67,684.71
PD-4	\$ 20.71	\$ 43,072.09	\$ 27.43	\$ 57,070.51	\$ 34.16	\$ 71,068.94
PD-5	\$ 21.74	\$ 44,750.60	\$ 28.81	\$ 59,924.04	\$ 35.87	\$ 74,622.38
PD-6	\$ 23.98	\$ 49,861.32	\$ 31.76	\$ 66,066.26	\$ 39.55	\$ 82,271.19
PD-7	\$ 27.76	\$ 57,720.71	\$ 36.77	\$ 76,479.94	\$ 45.79	\$ 95,239.19
PD-8	\$ 31.35	\$ 65,264.90	\$ 41.58	\$ 86,476.14	\$ 51.77	\$ 107,687.27
PD-9	\$ 36.33	\$ 75,552.42	\$ 48.13	\$ 100,106.95	\$ 59.93	\$ 124,661.49
PD-10	\$ 44.15	\$ 91,834.43	\$ 58.51	\$ 121,680.61	\$ 72.85	\$ 151,526.80

Fringe Benefits Summary

The City provides a comprehensive package of fringe benefits for employees. The package includes the following.

Health/Dental Insurance Coverage:

City employees are covered under the City of Statesboro Health and Dental Insurance Plan. The City and its employees are currently paying the following monthly rates for their Benefit Package.

	Coverage	Employee Rates	City Rates	Total Cost
Gold				
	Employee Only	\$ 128.31	\$ 384.92	\$ 513.23
	Employee/Spouse	\$ 263.90	\$ 791.67	\$ 1,055.57
	Employee/Children	\$ 236.97	\$ 710.92	\$ 947.89
	Family	\$ 380.82	\$ 1,142.42	\$ 1,523.24
Platinum				
	Employee Only	\$ 217.52	\$ 652.50	\$ 870.02
	Employee/Spouse	\$ 320.22	\$ 960.67	\$ 1,280.89
	Employee/Children	\$ 287.43	\$ 862.25	\$ 1,149.68
	Family	\$ 462.39	\$ 1,387.17	\$ 1,849.56

- Thru the Tobacco Free Program the employee rates may be reduced by \$50 a month.

Details of the coverage are available in the employee benefit handbook.

Life Insurance Coverage:

City employees are provided with one time their annual salary up to \$100,000 of life coverage, spouses are covered with \$5,000.00, and each dependent has \$1,000.00 of coverage.

Long-Term Disability:

City employees are provided with long-term disability insurance that pays 50% of the employee's regular earnings up to a maximum of \$5,000.00 per month in the event of disability. This benefit begins after the ninety day elimination period has been met.

Paid Sick Leave:

Employees are credited with one day of sick leave for each month of employment. Unlimited accumulation is allowed. Unused sick leave is not paid at termination of employment; credit is given for unused sick leave for employees retiring under the City's retirement plan.

Special Leave With/Without Pay:

Employees are granted time off from work with or without pay at the discretion of the Department Head and the City Manager for various occasions. Bereavement Leave is granted with pay for a maximum of three (3) days for the death of a member of the immediate family. Jury service is granted with pay. Military Leave is granted with pay for a period not to exceed eighteen (18) calendar days in a 12 month period. For non-exempt Fire Department Personnel on a 28-day Work Period leave is granted with pay not to exceed six (6) shifts.

Paid Vacation Leave:

Employees earn vacation on a monthly accrual basis based on length of service. The following days of vacation are earned on an annual basis. Fire shift personnel earn vacation time at a different rate than do 40 hour per week employees. The following is based on a forty hour per week work schedule.

<u>Years of Service</u>	<u>Days Vacation per Year</u>
0 – 10 years	10
10 – 20 years	15
20 – Plus	20

Paid Holidays:

Employees receive 11 paid holidays per year. The holidays are:

- New Year's Day
- Martin Luther King's Birthday
- Memorial Day
- Juneteenth Day
- Independence Day
- Labor Day
- Veterans Day
- Thanksgiving –2
- Christmas –2

Retirement Plan:

City employees are covered under the Georgia Municipal Association Retirement System. The City pays the full cost of membership for employees and employees can be vested with 5 years of service with the city. Employees hired after 1/1/2020 contribute 3 percent to the retirement plan.

Deferred Compensation Plan:

City employees are eligible for a 457b Deferred Compensation Program administered by Newport Group or Nationwide through the Georgia Municipal Association. This is a voluntary tax-favored program that allows employees to contribute a portion of their salary before federal taxes into a supplemental retirement account. Various options are available including fixed rate annuities, publicly available mutual funds and life insurance.

Worker's Compensation Plan:

City employees are covered for occupational injury according to the state worker's compensation laws.

Tuition Reimbursement:

Upon the recommendation of the department head, an employee may receive tuition assistance up to \$2,200.00 per year based on funds budgeted and available. Employees involved in the tuition assistance program must maintain a C average in their course work. Those receiving assistance must submit grades and receipts to the Human Resources Director at the end of each semester/quarter. Those employees receiving less than a grade of C will not be reimbursed by the City the cost for that semester or quarter.

Christmas Bonus:

All City employees receive a \$100.00 bonus in December of each year.

Competitive Wages, Overtime Pay, and Compensatory Time:

City employees are paid competitive wages, which are evaluated periodically to insure they are comparable to wages paid for similar duties in both the public and private sectors. Employees receive annual pay increases, if job performance is satisfactory, subject to the approval of the Mayor and City Council. Employees are compensated for any overtime worked according to the Fair Labor Standards Act, either with pay at time and one half or compensatory time off, also calculated at one and one half.

Annual City Breakfast and/or Appreciation Luncheon:

Employees are honored with a citywide breakfast in the summer and/or an appreciation luncheon.

Uniforms and Cleaning Services:

Uniforms are provided for city employees, other than clerical and others wearing normal street clothes, in Public Works, Fire, Police, Wastewater, Water Sewer, Building Inspection, Code Compliance, Custodians and Gas. Clothing allowances are provided for police detectives.

Health & Wellness Center:

The City of Statesboro Health Center is dedicated to help employees manage their typical primary care visits and chronic conditions using a dedicated team of medical professionals, a unique style of case management and quality face-to-face healthcare delivery. The Health Center is designed to increase employee satisfaction, provide affordable healthcare, encourage, educate and reward participating patients for progress in managing their conditions.

Employee Fitness Center:

The employee fitness center was developed to increase the health and well-being of City of Statesboro employees. Employee fitness and wellness is the systematic effort of the City of Statesboro to enhance health of its employees through education, behavioral change, and cultural support. Operating 24 hours, seven days a week exclusively for employees, spouses and retired employees. The fitness center has a variety of cardio, strength, conditioning equipment and locker rooms.

TAB 8

100 General Fund

THE GENERAL FUND

The General Fund is the principal fund of the City, accounting for all activities not included in other specified funds. This contains the operational budgets for the Mayor and City Council, City Manager's Office, City Clerk's Office and Records Management, Elections, the Finance Department, the Legal Department, Human Resources, the Engineering Department, the Municipal Court, the Police Department, the Public Works Administration Division, Streets Division, Parks Division, the Planning and Development Department, Protective Inspections Division and Code Compliance Division. It also includes the funding for several outside agencies other than those financed by the Hotel/Motel Tax Fund. Finally, it covers the Debt Service for any outstanding debt used to acquire general fixed assets. Debt Service payments are used to acquire fixed assets of the Proprietary Funds and accounted for within those respective funds rather than the General Fund.

REVENUES AND OTHER FINANCING SOURCES

The General Fund's Revenues can be segregated into six major categories:

1. Taxes. This category provides \$10,598,000 of the \$16,956,995 of General Fund revenues, or 62.5%. The major source is property taxes. In 2011, our County Tax Assessor's Office adopted a policy to conduct property revaluations on an annual basis. The most current revaluation was done for FY 2020.

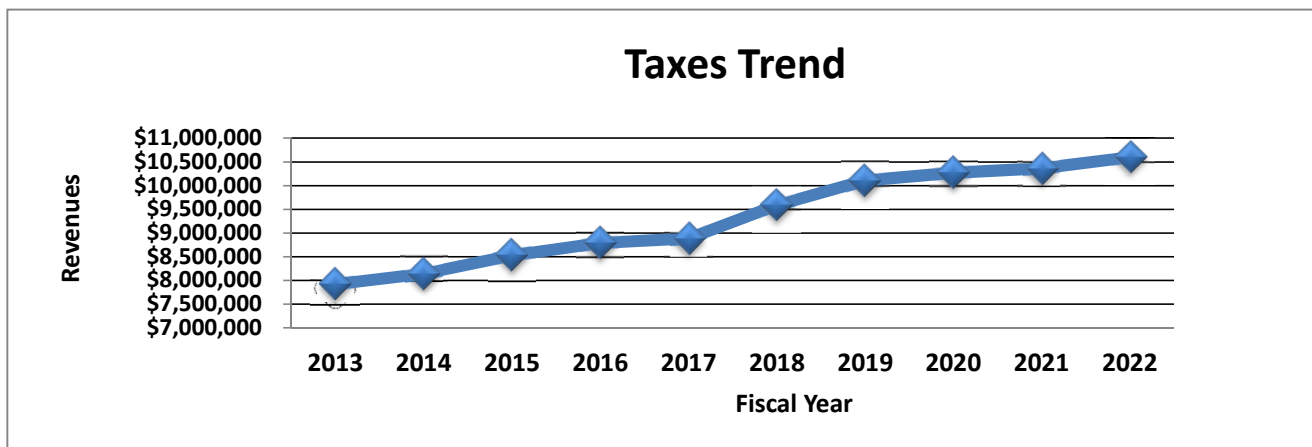
The City has an excellent collection ratio on this tax, which has been further improved by the use of annual tax lien sales which began in FY 2003. The projected collection rate for the current year's taxes is 99.0%. The other 1.0% will be collected during the following fiscal year.

Motor vehicle taxes, as well as Title Ad Valorem taxes, are collected by the Bulloch County Tax Commissioner. The portion of those property taxes due the City is remitted to the City on a monthly basis. These taxes are projected to remain flat. The Real Estate Transfer Tax (\$1.00 per every \$1,000 of value) on such sales is projected to remain flat.

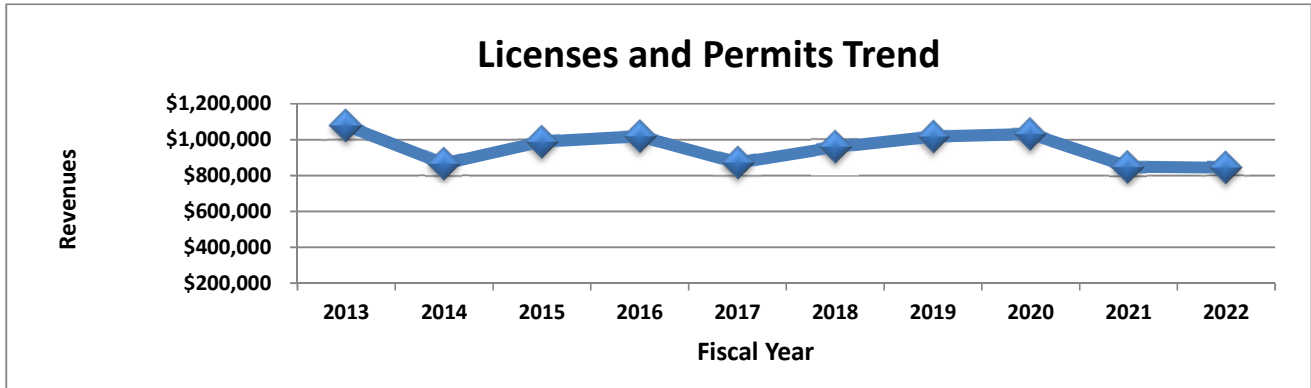
The other major source of taxes is the Franchise Fees paid by Georgia Power Company, Excelsior Electric Membership Cooperative, Northland Cable Television, Frontier Communications of Georgia, Bulloch Rural Telephone, and Hargray. All six franchises are projected to remain flat.

The other major component of Taxes is the Beer and Wine, and Liquor taxes paid by wholesalers and retailers. Beer and Wine is projected to increase by 4.55%, Wholesale and Retail Liquor is projected to remain flat. Overall, this category is projected to increase by .06%.

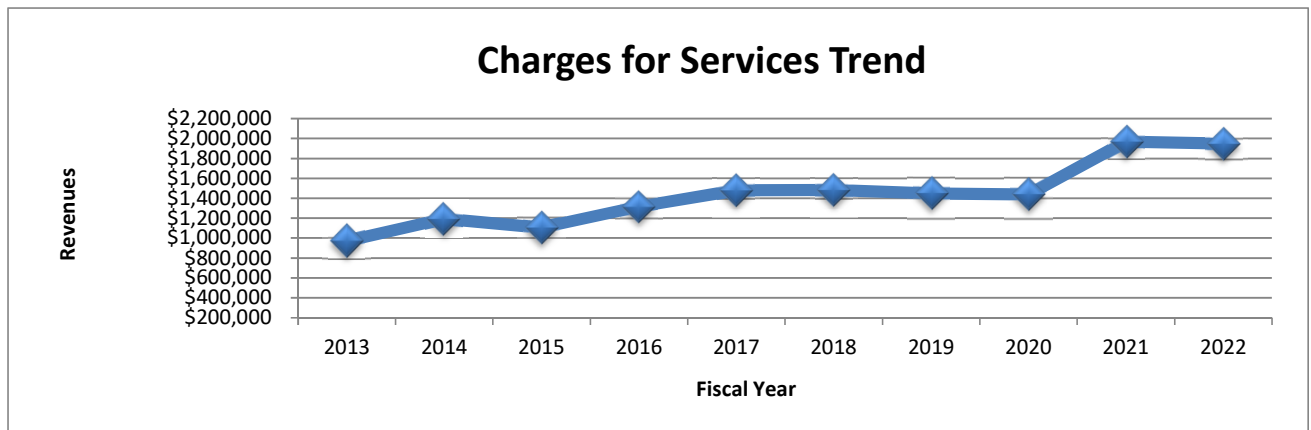
Total Taxes as a category is projected to increase by 2.31%.



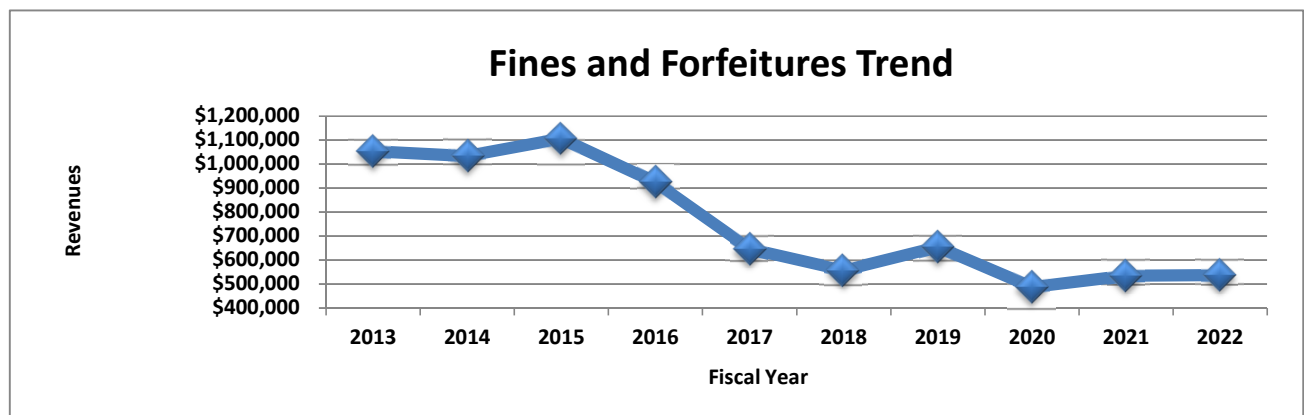
2. Licenses and Permits. This category provides \$843,500 of the General Fund, or 4.97%. The primary sources of revenue are General Business Licenses, Alcoholic Beverages Licenses, Bank Licenses, and Inspection Fees. Alcoholic Beverages Licenses are projected to remain flat. The General Business Licenses are projected to remain flat. Bank Licenses are expected to remain flat. Building and other related permits and fees are projected to remain flat. Total Licenses and Permits is projected to decrease by .77% over the FY 2021 Budget.



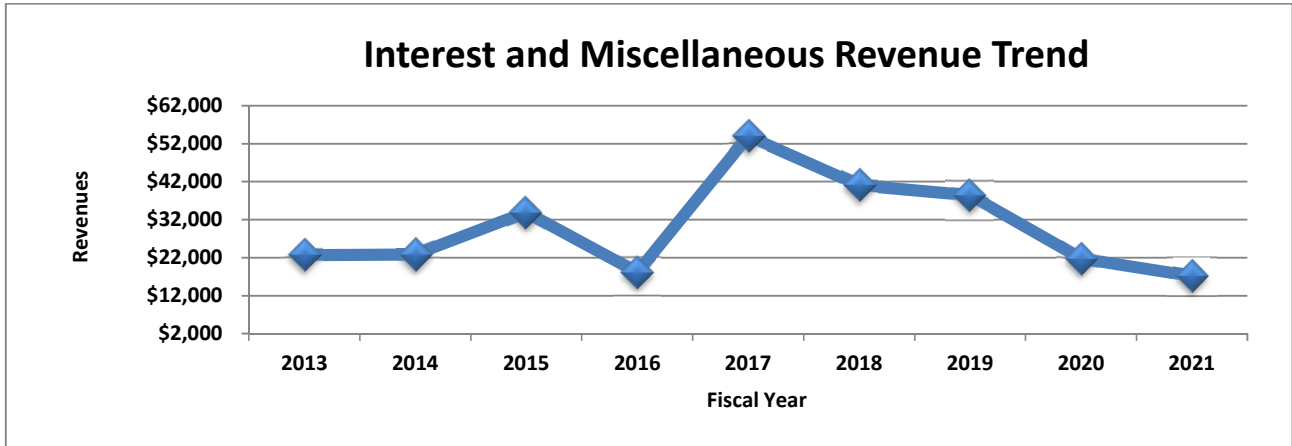
3. Charges for Services. This category provides \$1,949,393 or 11.5% of the General Fund. The primary sources of revenue are Pretrial Diversion Fees, Revenues from Police Overtime, Account Establishment Charges and Indirect Cost from the Water and Sewer Fund. This source is projected to decrease by 1%.



4. Fines and Forfeitures. This category provides \$537,500 of the General Fund, or 3.17%, and includes the fines and forfeitures imposed by the Municipal Court for violations of the Municipal Code and minor violations and infractions of State Law dealing with traffic citations, DUI, and similar offenses. This source is projected to increase by .47%.



5. Miscellaneous Revenues. This category provides only \$20,050 of the General Fund. It accounts for any donations and miscellaneous charges. This is a category that is expected to increase by 17.25% due to an increase in general miscellaneous income.



In addition to these six revenue categories, there is one additional source of financing that must be considered. This is the **Other Sources of Financing**, which is primarily made up of the *Transfers from Other Funds*. This source of financing (it was counted as revenue in the transferring fund) contributes \$3,008,552, or 17.74% of the General Fund's total funding.

The primary transfers are from the Natural Gas Fund, the Solid Waste Collection Fund, and the Water and Sewer Fund. Part of these transfers is recognition of indirect costs borne by the General Fund in providing services to them, such as time of the City Manager, Human Resources, Finance Department and similar services. In addition, were they private companies, then these utilities would have to pay property taxes and business licenses, and in some cases a franchise fee.

6. Fund Balance Appropriated. Finally, if the fund balance in the General Fund is sufficient, the City can use some of the fund balance to balance the General Fund. This proposed FY 2022 Budget is projected to use \$1,150,691 of fund balance. However, management believes that some revenues will be higher than budgeted and some of the expenditures will be lower than budgeted, therefore, reducing the amount of General Fund balance used.

The line item budget that follows shows the individual sources of revenue that make up these six major categories, the other sources of financing, and the fund balance appropriation.

FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
31	TAXES			
3111000	Property Taxes - Current Year	\$ 5,020,948	\$ 5,150,000	\$ 5,200,000
3111005	Refund of Taxes	\$ (12,517)	\$ (3,000)	\$ (3,000)
3113100	Motor Vehicle	\$ 41,389	\$ 70,000	\$ 32,000
3113105	Title Ad Valorem Tax	\$ 434,478	\$ 380,000	\$ 450,000
3113200	Mobile Home	\$ 2,547	\$ 1,500	\$ 2,000
3113500	Railroad Equipment	\$ 2,882	\$ -	\$ -
3116000	Real Estate Transfer (Intangible)	\$ 73,327	\$ 55,000	\$ 65,000
3117101	Franchise Tax - Georgia Power	\$ 1,599,846	\$ 1,500,000	\$ 1,525,000
3117102	Franchise Tax - EMC	\$ 51,838	\$ 50,000	\$ 51,000
3117501	Franchise Tax - Northland Cable	\$ 53,360	\$ 50,000	\$ 80,000
3117601	Franchise Tax - Frontier	\$ 77,403	\$ 75,000	\$ 70,000
3117602	Franchise Tax - Bulloch Rural	\$ 26,336	\$ 26,000	\$ 30,000
3117603	Franchise Tax - Hargray	\$ 7,803	\$ 5,000	\$ 6,500
	<i>Sub-total: General Property Taxes</i>	\$ 7,379,641	\$ 7,359,500	\$ 7,508,500
3142001	Beer and Wine	\$ 567,617	\$ 550,000	\$ 575,000
3142002	Liquor - Wholesale	\$ 21,864	\$ 24,000	\$ 25,000
3142003	Liquor - Retail	\$ 116,270	\$ 122,000	\$ 135,000
	<i>Sub-total: Select Sales & Use Taxes</i>	\$ 705,751	\$ 696,000	\$ 735,000
3162000	Insurance Premium Taxes	\$ 2,160,324	\$ 2,250,000	\$ 2,300,000
	<i>Sub-total: Business Taxes</i>	\$ 2,160,324	\$ 2,250,000	\$ 2,300,000
3191100	Real Property Tax Penalty and Interest	\$ 13,060	\$ 12,000	\$ 13,000
3195001	FIFA Fee and Cost	\$ 2,412	\$ 3,000	\$ 3,000
3199004	DTS Fees	\$ -	\$ 35,000	\$ 35,000
3199005	Tax Sale Advertising Fees	\$ 6,506	\$ 3,500	\$ 3,500
	<i>Sub-total: Penalties & Int. on Delinquent Taxes</i>	\$ 21,978	\$ 53,500	\$ 54,500
	TOTAL TAXES	\$ 10,267,694	\$ 10,359,000	\$ 10,598,000
32	LICENSES AND PERMITS			
3211000	Alcoholic Beverages Licenses	\$ 320,988	\$ 220,000	\$ 225,000
3211050	Bouncer Security Permit	\$ 2,325	\$ 2,025	\$ 2,500
3212000	General Business Licenses	\$ 314,449	\$ 290,000	\$ 275,000
3212200	Insurance License	\$ 44,050	\$ 45,000	\$ 45,000
3212400	Bank License	\$ 126,234	\$ 120,000	\$ 115,000
3219001	Alcoholic Beverages Application Fees	\$ 4,510	\$ 2,500	\$ 3,000
3219002	Occupation Tax Administration Fees	\$ 4,420	\$ 3,500	\$ 5,000
	<i>Sub-total: Regulatory Fees</i>	\$ 816,975	\$ 683,025	\$ 670,500
3221901	Land Disturbance App Rev Fee	\$ 534	\$ -	\$ -
3222102	Variance Requests	\$ 8,750	\$ 7,000	\$ 3,000
3222300	Sign Permits	\$ 8,125	\$ 7,000	\$ 7,000
3229901	Inspection Fees	\$ 34,160	\$ 20,000	\$ 25,000
3229902	Engineering Misc. Fees	\$ 2,472	\$ 1,200	\$ 3,000
3229903	Planning Misc. Fees	\$ 2,495	\$ 2,000	\$ 2,000
3229904	Right of Way Fee	\$ -	\$ 18,000	\$ 18,000
3231000	Building Permits	\$ 117,087	\$ 85,000	\$ 85,000
3231001	Building Permit App Review Fee	\$ 5,435	\$ 3,000	\$ 4,000
3231300	Plumbing Permits	\$ 5,706	\$ 4,000	\$ 4,200
3231400	Electrical Permits	\$ 15,430	\$ 10,000	\$ 11,000
3231600	HVAC Permits	\$ 11,859	\$ 8,000	\$ 9,000
	<i>Sub-total: Non-Business Licenses & Permits</i>	\$ 212,054	\$ 165,200	\$ 171,200

FUND 100 - GENERAL FUND

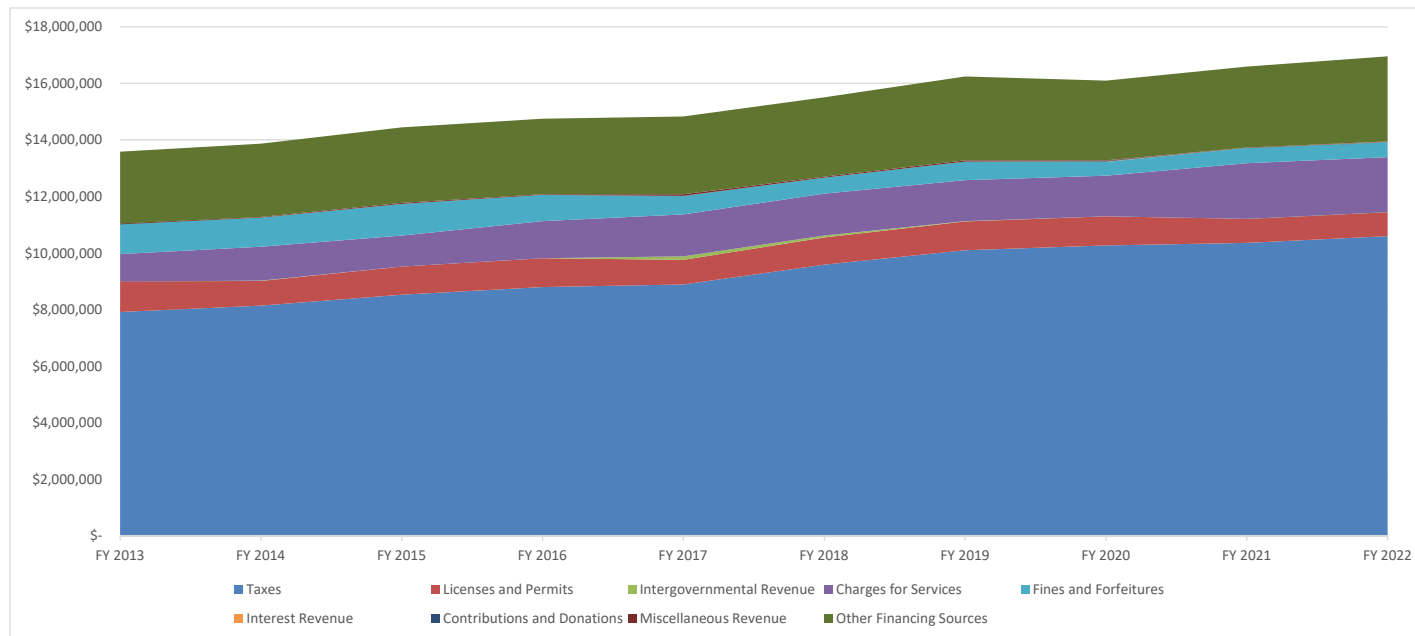
Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
3241001	Business License Penalty	\$ 1,800	\$ 1,800	\$ 1,800
3241002	Alcohol Penalty	\$ -	\$ -	\$ -
	<i>Sub-total: Penalties & Int. on Del. Lic. & Perm.</i>	\$ 1,800	\$ 1,800	\$ 1,800
	TOTAL LICENSES AND PERMITS	\$ 1,030,828	\$ 850,025	\$ 843,500
33	OTHER INTERGOVERNMENTAL REVENUE			
3311050	CARES ACT Non-Categorical Grant	\$ -	\$ -	\$ -
3341500	Keep Georgia Beautiful Grant	\$ -	\$ -	\$ -
3390000	FEMA Reimbursement	\$ -	\$ -	\$ -
	TOTAL INTERGOVERNMENTAL REVENUE	\$ -	\$ -	\$ -
34	CHARGES FOR SERVICES			
3411005	Court Costs	\$ 41,869	\$ 45,000	\$ 40,000
3411006	State Pretrial Fee	\$ 35	\$ -	\$ -
3411950	Pretrial Diversion Fees	\$ 147,119	\$ 165,000	\$ 120,000
3413901	Tree Bank	\$ 2,000	\$ 1,000	\$ -
3413902	Noise Ordinance	\$ 150	\$ 150	\$ 150
3417001	Indirect Cost Allocation from Water/Sewer Fund	\$ 895,435	\$ 1,118,244	\$ 1,126,543
3417003	Indirect Cost Allocation from Stormwater Fund	\$ -	\$ 65,090	\$ 63,630
3417004	Indirect Cost Allocation from Natural Gas Fund	\$ -	\$ 13,018	\$ 12,725
3417005	Indirect Cost Allocation from SWC Fund	\$ -	\$ 151,877	\$ 148,465
3417006	Indirect Cost Allocation from SWD Fund	\$ -	\$ 39,054	\$ 38,180
3419100	Election Qualifying Fees	\$ 1,362	\$ -	\$ -
	<i>Sub-total: General Government</i>	\$ 1,087,970	\$ 1,598,433	\$ 1,549,693
3421001	Revenue - Extra Duty Police	\$ 78,990	\$ 76,700	\$ 76,700
3421004	Revenue- School Resource Officer	\$ 49,196	\$ 93,000	\$ 93,000
3464100	Background Check Fees	\$ 15,630	\$ 15,000	\$ 15,000
	<i>Sub-total: Other Fees</i>	\$ 143,815	\$ 184,700	\$ 184,700
3491000	Cemetery Fees	\$ 31,120	\$ 20,000	\$ 25,000
3493000	Bad Check Fees	\$ 4,970	\$ 6,000	\$ 5,000
3499001	Account Establishment Charge	\$ 99,120	\$ 95,000	\$ 100,000
3499004	Convenience Fee	\$ 71,546	\$ 65,000	\$ 85,000
	<i>Sub-total: Other Charges for Services</i>	\$ 206,755	\$ 186,000	\$ 215,000
	TOTAL CHARGES FOR SERVICES	\$ 1,438,541	\$ 1,969,133	\$ 1,949,393
35	FINES AND FORFEITURES			
3510001	Alcohol Related Citations	\$ 5,000	\$ 5,000	\$ 7,500
3511700	Municipal Court Fines	\$ 455,349	\$ 500,000	\$ 500,000
3514000	Jail Fees	\$ 27,208	\$ 30,000	\$ 30,000
	TOTAL FINES AND FORFEITURES	\$ 487,557	\$ 535,000	\$ 537,500
36	INVESTMENT INCOME			
3610000	Investment Income	\$ 1,705	\$ -	\$ -
	TOTAL INVESTMENT INCOME	\$ 1,705	\$ -	\$ -
37	CONTR. AND DON. FROM PRIV. SOURCES			
3710001	Contributions & Donations - Private	\$ -	\$ -	\$ -
3710002	Contributions & Donations - COP	\$ -	\$ -	\$ -
3710004	Love Ur City COVID-19 Relief Fund	\$ 32,607	\$ -	\$ -
	CONTR. AND DON. FROM PRIV. SOURCES	\$ 32,607	\$ -	\$ -

FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
38	MISCELLANEOUS REVENUE			
3810001	Rent and Royalties	\$ 3,900	\$ -	\$ -
3890100	Miscellaneous Income	\$ 17,151	\$ 17,000	\$ 20,000
3890105	NSF Checks Charged Back	\$ 105	\$ -	\$ -
3890400	Concession Revenue	\$ 56	\$ 50	\$ 50
3890500	Sale of Signs & Posts	\$ 480	\$ 50	\$ -
	<i>Sub-total: Other Miscellaneous</i>	\$ 21,693	\$ 17,100	\$ 20,050
	TOTAL MISCELLANEOUS REVENUE	\$ 21,693	\$ 17,100	\$ 20,050
39	OTHER FINANCING SOURCES			
3912100	Operating Trans. in from Natural Gas	\$ 870,000	\$ 870,000	\$ 870,000
3912200	Operating Trans. in from Water/Wastewater	\$ 807,134	\$ 810,351	\$ 802,052
3912300	Operating Trans. in from S/W Disposal Fund	\$ 316,000	\$ 374,000	\$ 374,000
3912400	Operating Trans. in from S/W Collection Fund	\$ 750,000	\$ 750,000	\$ 900,000
3912500	Operating Trans. in from Hotel/Motel	\$ 37,488	\$ 30,000	\$ 37,500
3912600	Operating Trans. in from Stormwater Fund	\$ 25,000	\$ 25,000	\$ 25,000
	<i>Sub-total: Operating Transfers in</i>	\$ 2,805,622	\$ 2,859,351	\$ 3,008,552
3921001	Sale of Assets	\$ 10,960	\$ -	\$ -
3921003	Sale of Timber	\$ -	\$ -	\$ -
	<i>Sub-total: Proc. of General Fixed Asset Disp</i>	\$ 10,960	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 2,816,582	\$ 2,859,351	\$ 3,008,552
	TOTAL REVENUES AND OTHER FINANCING SOURCES	\$ 16,097,206	\$ 16,589,609	\$ 16,956,995
	FUND BALANCE APPROPRIATED	\$ -	\$ 1,007,405	\$ 1,150,691
	TOTAL REVENUES, OTHER FINANCING SOURCES AND FUND BALANCE APPROPRIATED	\$ 16,097,206	\$ 17,597,014	\$ 18,107,686

GENERAL FUND REVENUE TRENDS FY 2013-2021

	Actual FY 2013	Actual FY 2014	Actual FY 2015	Actual FY 2016	Actual FY 2017	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021
Taxes	\$ 7,918,039	\$ 8,142,459	\$ 8,529,215	\$ 8,792,817	\$ 8,882,618	\$ 9,588,758	\$ 10,102,826	\$ 10,267,694	\$ 10,359,000
Licenses and Permits	\$ 1,077,267	\$ 866,229	\$ 988,062	\$ 1,019,209	\$ 870,501	\$ 958,688	\$ 1,017,802	\$ 1,030,828	\$ 850,025
Intergovernmental Revenue	\$ -	\$ 16,206	\$ -	\$ -	\$ 129,789	\$ 73,167	\$ 8,889	\$ -	\$ -
Charges for Services	\$ 971,314	\$ 1,195,681	\$ 1,102,826	\$ 1,315,120	\$ 1,480,525	\$ 1,483,030	\$ 1,449,537	\$ 1,438,541	\$ 1,969,133
Fines and Forfeitures	\$ 1,053,707	\$ 1,033,551	\$ 1,106,457	\$ 925,093	\$ 646,626	\$ 557,322	\$ 654,431	\$ 487,557	\$ 535,000
Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 301	\$ 1,705	\$ -
Contributions and Donations	\$ -	\$ -	\$ 10,225	\$ 2,653	\$ 8,250	\$ -	\$ 1,913	\$ 32,607	\$ -
Miscellaneous Revenue	\$ 22,669	\$ 22,808	\$ 33,918	\$ 18,115	\$ 53,933	\$ 41,006	\$ 38,422	\$ 21,693	\$ 17,100
Other Financing Sources	\$ 2,534,311	\$ 2,589,282	\$ 2,675,312	\$ 2,671,055	\$ 2,755,044	\$ 2,798,896	\$ 2,968,535	\$ 2,816,582	\$ 2,859,351
Total	\$ 13,577,307	\$ 13,866,216	\$ 14,446,015	\$ 14,744,062	\$ 14,827,286	\$ 15,500,867	\$ 16,242,656	\$ 16,097,207	\$ 16,589,609



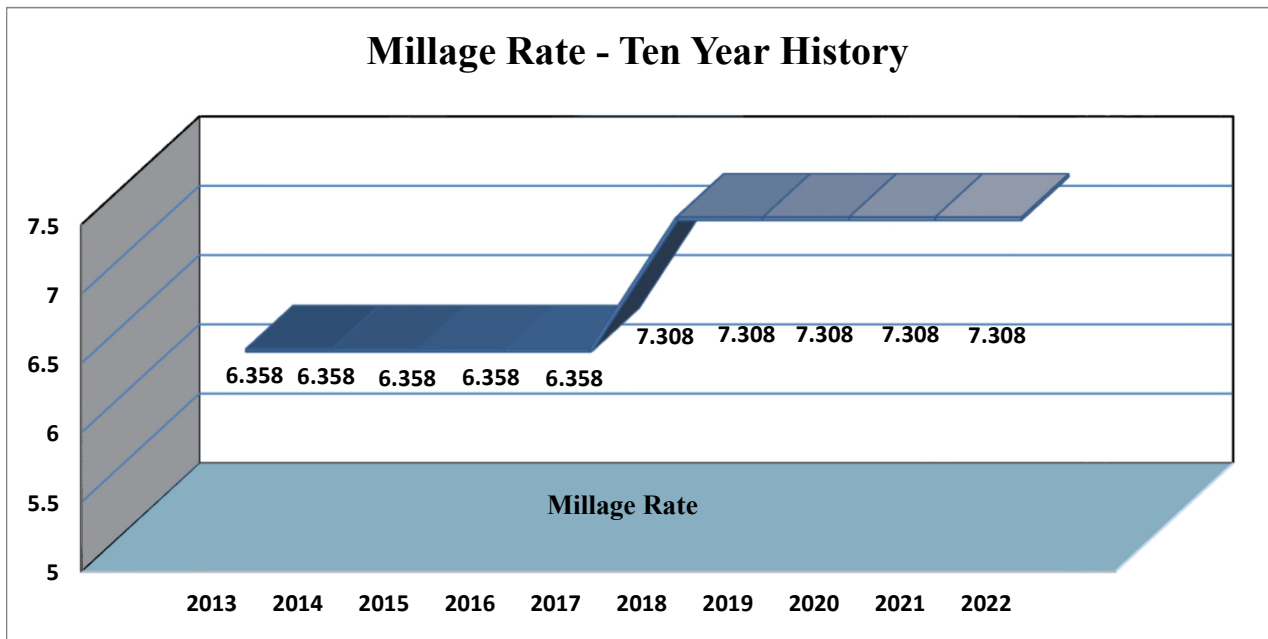
Property Taxes

Property Value of \$100,000

For residents of the City of Statesboro the total property tax is \$7.308 per \$1,000 of taxed value. The taxed value is calculated as 40% of the Market Value.

Assuming property with a market value of \$100,000, the result would be:

Projected Tax Bill: \$292



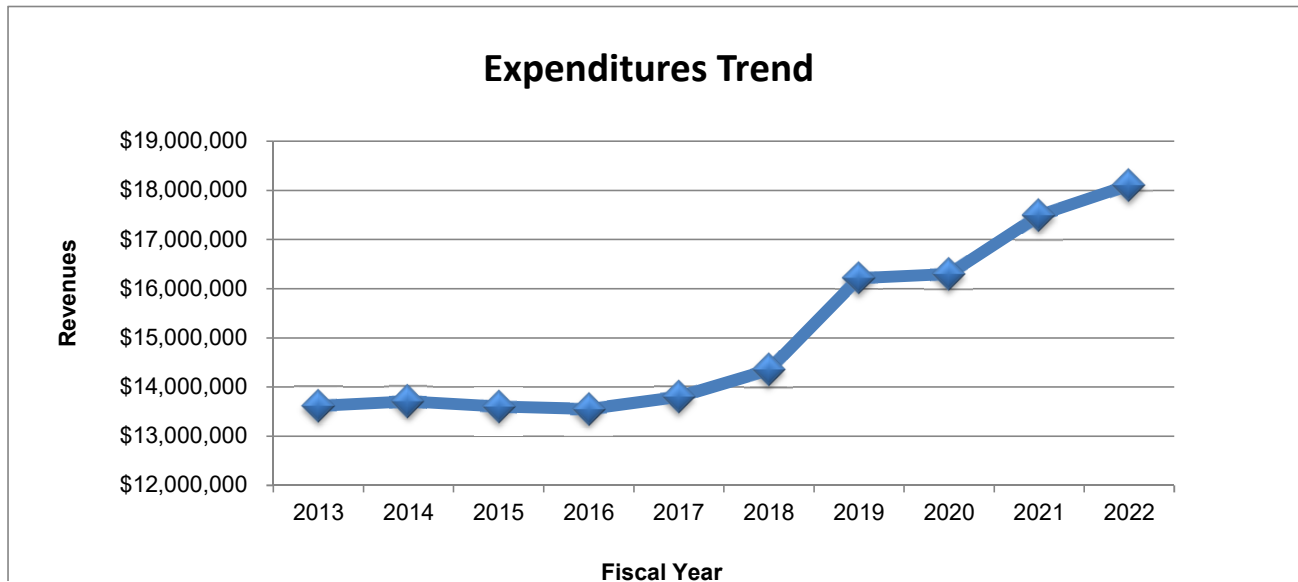
EXPENDITURES

The General Fund's Expenditures are divided into several major departments and divisions, to better account for the cost of their operations. These expenditures support most of the City's operations other than the utility operations, the health insurance and workers compensation insurance plans, and the fleet management function. The Expenditures are summarized on the next page. Then the line item budgets for each division are included as well.

The largest operating expense in most cases is the personnel and fringe benefits. A list of approved personnel positions by department and division is provided behind the tab entitled "Authorized Personnel for FY 2022" In addition, the Pay Plan for those positions is provided behind the tab entitled "Proposed Pay Plan and Fringe Benefits."

By far the most troubling expense for the City, as for most businesses, governments, and other organizations is the continuing escalation of health care costs. When the underlying rate of inflation in median care is averaging 10-15% annually over the last several years, and shows no sign of letting up, it is quickly siphoning a large sum of money from other priorities. Even when the benefits are reduced, and the deductibles, co-pays, and out-of-pocket limits are raised, these inflationary effects cannot be brought back to a reasonable pricing level without draconian measures. Unfortunately, this is not a problem that the City can correct. It is a national problem, and will have to be addressed at that level.

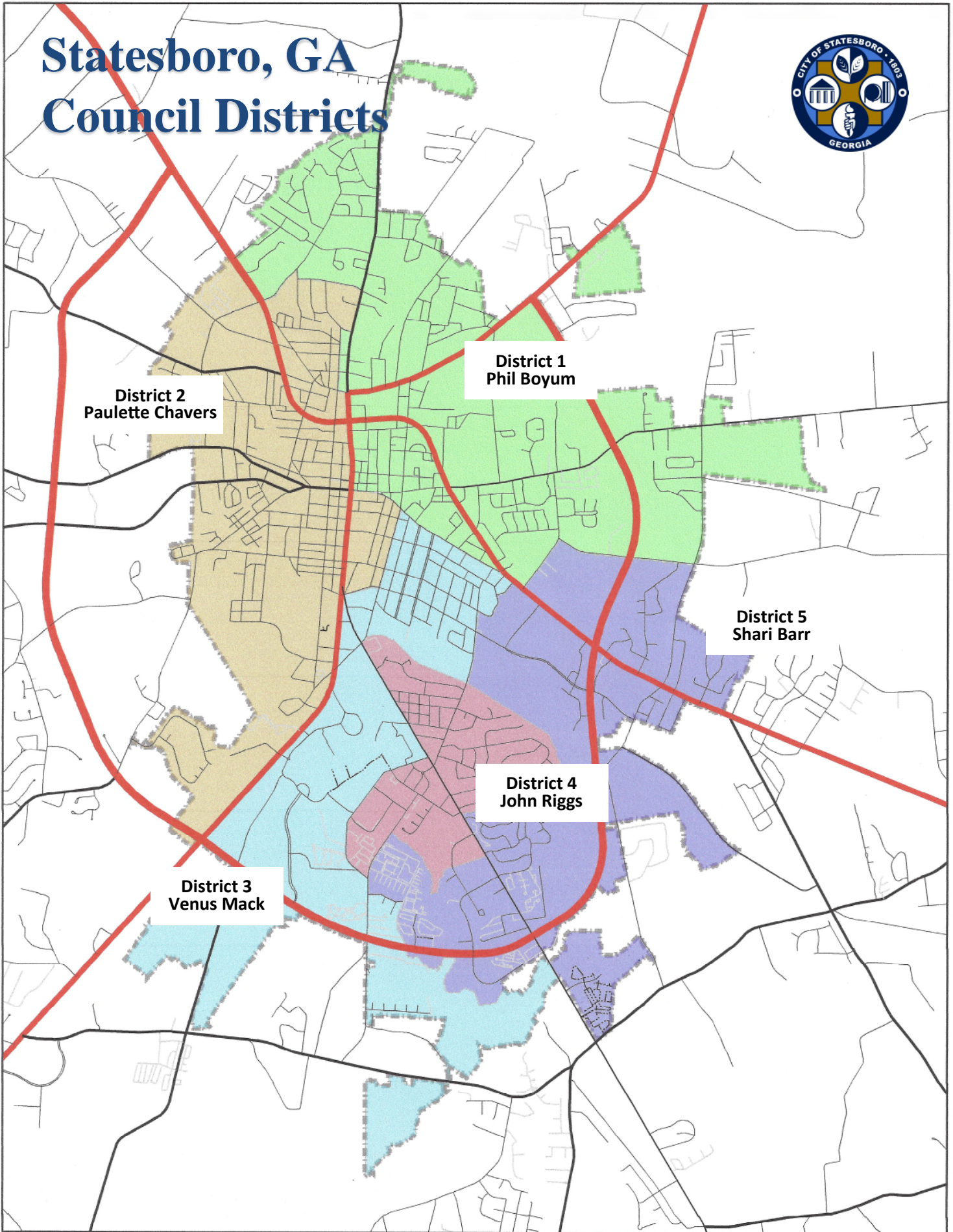
The General Fund budget of \$18,107,686 is an increase of \$510,6725 from the FY 2021 Budget of \$17,597,014. That is a 2.9% increase.



General Fund Budget Summary

	FY2019 ACTUAL	FY2020 ACTUAL	FY2021 BUDGETED	FY2021 Projected	FY2022 PROPOSED	PERCENTAGE CHANGE
Revenues						
Taxes	\$ 10,102,826	\$ 10,267,694	\$ 10,359,000	\$ 10,505,764	\$ 10,598,000	2.31%
Licenses and Permits	\$ 1,017,802	\$ 1,030,828	\$ 850,025	\$ 851,880	\$ 843,500	-0.77%
Intergovernmental Revenue	\$ 8,889	\$ -	\$ -	\$ 1,053,760	\$ -	0.00%
Charges for Services	\$ 1,449,537	\$ 1,438,541	\$ 1,969,133	\$ 1,893,068	\$ 1,949,393	-1.00%
Fines and Forfeitures	\$ 654,431	\$ 487,557	\$ 535,000	\$ 484,000	\$ 537,500	0.47%
Investment Income	\$ 301	\$ 1,705	\$ -	\$ -	\$ -	0.00%
Contributions and Donations	\$ 1,913	\$ 32,607	\$ -	\$ 500	\$ -	0.00%
Miscellaneous Revenue	\$ 38,422	\$ 21,693	\$ 17,100	\$ 23,120	\$ 20,050	17.25%
Other Financing Sources	\$ 2,968,535	\$ 2,816,582	\$ 2,859,351	\$ 2,865,529	\$ 3,008,552	5.22%
Fund Balance Appropriated	\$ -	\$ -	\$ 907,395	\$ -	\$ 1,185,691	30.67%
Total Revenues and Other						
Financial Resources	\$ 16,242,656	\$ 16,097,206	\$ 17,497,004	\$ 17,677,621	\$ 18,142,686	3.69%
Expenses						
Governing Body	\$ 192,662	\$ 171,568	\$ 187,520	\$ 136,460	\$ 230,490	22.91%
City Manager's Office	\$ 368,068	\$ 486,925	\$ 510,495	\$ 488,069	\$ 526,068	3.05%
City Clerk's Office	\$ 214,147	\$ 306,379	\$ 268,945	\$ 263,734	\$ 279,728	4.01%
Financial Administration	\$ 628,035	\$ 681,902	\$ 702,165	\$ 940,842	\$ 749,021	6.67%
Legal	\$ 193,145	\$ 175,931	\$ 193,465	\$ 188,226	\$ 199,534	3.14%
Human Resources	\$ 247,333	\$ 287,958	\$ 318,120	\$ 297,002	\$ 332,381	4.48%
Governmental Buildings	\$ 192,225	\$ 193,581	\$ 203,355	\$ 192,922	\$ 198,405	-2.43%
Public Information	\$ -	\$ -	\$ 114,015	\$ 153,295	\$ 150,427	0.00%
Engineering	\$ 285,611	\$ 251,141	\$ 353,570	\$ 318,537	\$ 447,223	26.49%
Customer Service	\$ -	\$ -	\$ 433,935	\$ 411,900	\$ 429,986	0.00%
Municipal Court	\$ 483,103	\$ 457,608	\$ 516,285	\$ 443,901	\$ 447,898	-13.25%
Police Administration	\$ 1,110,998	\$ 1,271,671	\$ 1,449,685	\$ 1,409,787	\$ 1,557,355	7.43%
Police Operations Bureau	\$ 1,831,354	\$ 1,962,723	\$ 2,259,225	\$ 2,267,226	\$ 2,509,412	11.07%
Police Patrol	\$ 3,890,859	\$ 3,877,455	\$ 4,433,485	\$ 4,591,263	\$ 4,524,980	2.06%
Public Works Administration	\$ 211,805	\$ 238,475	\$ 311,530	\$ 312,611	\$ 330,622	6.13%
Streets	\$ 1,664,587	\$ 1,745,668	\$ 1,925,700	\$ 1,860,930	\$ 1,886,428	-2.04%
Parks	\$ 346,030	\$ 382,184	\$ 433,455	\$ 321,225	\$ 423,449	-2.31%
Planning - Protective Insp.	\$ 132,896	\$ 142,368	\$ 171,610	\$ 168,261	\$ 177,832	3.63%
Planning	\$ 293,491	\$ 254,915	\$ 339,655	\$ 348,713	\$ 413,509	21.74%
Planning Code Compliance	\$ 82,811	\$ 87,723	\$ 195,685	\$ 173,718	\$ 195,701	0.01%
Other Agencies	\$ 354,683	\$ 354,555	\$ 354,555	\$ 352,003	\$ 383,925	8.28%
Debt Service	\$ 234,194	\$ 226,798	\$ 230,804	\$ 230,741	\$ 232,310	0.65%
Transfers Out	\$ 2,113,080	\$ 1,814,237	\$ 1,589,745	\$ 1,589,745	\$ 1,516,000	-4.64%
Total Expenses	\$ 15,071,117	\$ 15,371,764	\$ 17,497,004	\$ 17,461,109	\$ 18,142,684	3.69%

Statesboro, GA Council Districts



District 2
Paulette Chavers

District 1
Phil Boyum

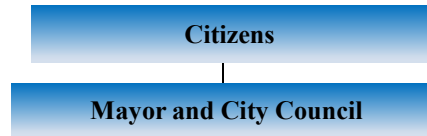
District 5
Shari Barr

District 4
John Riggs

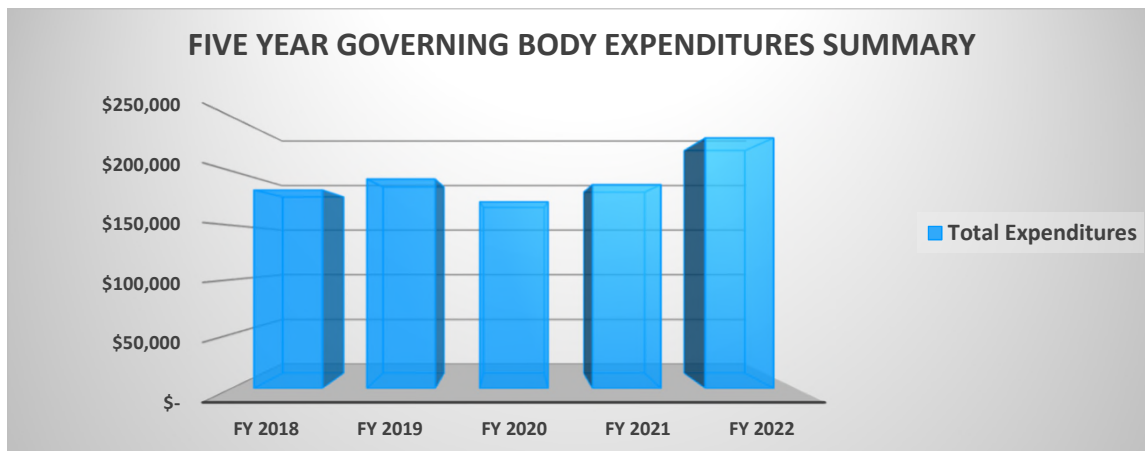
District 3
Venus Mack

FUND - 100**DEPT - 1110 - GOVERNING BODY**

The City of Statesboro's Governing Body operates under the Council-Manager form of government, with a mayor and five council members. Elected at large, the Mayor acts as the primary representative of Statesboro. The Mayor and Council members serve four year terms. The council members are elected from the one to five districts. The Mayor and Council are responsible for approving all major city policies, all local laws, the annual budget, and the 6-year capital improvements program. In addition, they appoint and evaluate the City Manager.

**EXPENDITURES SUMMARY**

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 60,296	\$ 64,936	\$ 62,897	\$ 62,480	\$ 62,780	0.48%
Purchase/Contract Services	\$ 29,410	\$ 40,508	\$ 38,470	\$ 44,805	\$ 47,875	6.85%
Supplies	\$ 1,273	\$ 1,881	\$ 15,877	\$ 2,250	\$ 2,200	-2.22%
Capital Outlay (Minor)	\$ 16,169	\$ 621	\$ -	\$ 300	\$ 300	0.00%
Interfund Dept. Charges	\$ 24,524	\$ 24,527	\$ 12,306	\$ 12,340	\$ 16,335	32.37%
Other Costs	\$ 50,895	\$ 60,189	\$ 42,018	\$ 65,345	\$ 101,000	54.56%
Total Expenditures	\$ 182,567	\$ 192,662	\$ 171,568	\$ 187,520	\$ 230,490	22.91%



FUND 100 - GENERAL FUND

DEPT - 1110 - GOVERNING BODY

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 58,730	\$ 58,320	\$ 58,320
	<i>Sub-total: Salaries and Wages</i>	\$ 58,730	\$ 58,320	\$ 58,320
5122001	Social Security (FICA) Contributions	\$ 4,168	\$ 4,160	\$ 4,460
	<i>Sub-total: Employee Benefits</i>	\$ 4,168	\$ 4,160	\$ 4,460
	TOTAL PERSONAL SERVICES	\$ 62,897	\$ 62,480	\$ 62,780
52	PURCHASE/CONTRACT SERVICES			
5212005	Public Relations	\$ 321	\$ -	\$ -
5222005	Rep. and Maint. Office Equipment	\$ -	\$ 125	\$ -
5222103	Rep. and Maint. Computers	\$ 7,983	\$ 8,105	\$ 6,475
	<i>Sub-total: Prof. & Tech. Services</i>	\$ 8,303	\$ 8,230	\$ 6,475
5231001	Insurance, Other than Benefits	\$ 880	\$ 990	\$ 1,070
5232001	Communication Devices/Service	\$ 4,725	\$ 3,645	\$ 4,630
5233001	Advertising	\$ 1,308	\$ 510	\$ 500
5234001	Printing & Binding	\$ 266	\$ 500	\$ -
5235109	Travel - District 5	\$ 63	\$ 2,200	\$ 2,000
5235110	Travel - District 4	\$ 74	\$ 2,200	\$ 2,000
5235111	Travel - District 1	\$ 767	\$ 2,200	\$ 2,000
5235112	Travel - Mayor	\$ 2,512	\$ 2,200	\$ 2,000
5235113	Travel - District 2	\$ 1,238	\$ 2,200	\$ 2,000
5235114	Travel - District 3	\$ 1,363	\$ 2,200	\$ 2,000
5236001	Dues and Fees	\$ 3,489	\$ 4,550	\$ 5,000
5237013	Education - District 2	\$ 2,596	\$ 2,000	\$ 2,200
5237014	Education - District 3	\$ 2,380	\$ 2,000	\$ 2,200
5237109	Education - District 5	\$ 2,891	\$ 2,000	\$ 2,200
5237110	Education - District 4	\$ 1,670	\$ 2,000	\$ 2,200
5237111	Education - District 1	\$ 1,955	\$ 2,000	\$ 2,200
5237112	Education - Mayor	\$ 1,990	\$ 2,000	\$ 2,200
5238501	Contract Labor/Services	\$ -	\$ 1,180	\$ 5,000
	<i>Sub-total: Other Purchased Services</i>	\$ 30,166	\$ 36,575	\$ 41,400
	TOTAL PURCHASED SERVICES	\$ 38,470	\$ 44,805	\$ 47,875
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 291	\$ 500	\$ 500
5313001	Provisions	\$ 6,064	\$ 1,030	\$ 1,200
5314001	Books and Periodicals	\$ 100	\$ -	\$ -
5316001	Small Tools & Equipment	\$ 9,137	\$ 720	\$ 500
5316003	Computer Accessories	\$ 285	\$ -	\$ -
	TOTAL SUPPLIES	\$ 15,877	\$ 2,250	\$ 2,200
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ 300	\$ 300
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 300	\$ 300

FUND 100 - GENERAL FUND

DEPT - 1110 - GOVERNING BODY

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 58,730	\$ 58,320	\$ 58,320
	<i>Sub-total: Salaries and Wages</i>	\$ 58,730	\$ 58,320	\$ 58,320
5122001	Social Security (FICA) Contributions	\$ 4,168	\$ 4,160	\$ 4,460
	<i>Sub-total: Employee Benefits</i>	\$ 4,168	\$ 4,160	\$ 4,460
	TOTAL PERSONAL SERVICES	\$ 62,897	\$ 62,480	\$ 62,780
52	PURCHASE/CONTRACT SERVICES			
5212005	Public Relations	\$ 321	\$ -	\$ -
5222005	Rep. and Maint. Office Equipment	\$ -	\$ 125	\$ -
5222103	Rep. and Maint. Computers	\$ 7,983	\$ 8,105	\$ 6,475
	<i>Sub-total: Prof. & Tech. Services</i>	\$ 8,303	\$ 8,230	\$ 6,475
5231001	Insurance, Other than Benefits	\$ 880	\$ 990	\$ 1,070
5232001	Communication Devices/Service	\$ 4,725	\$ 3,645	\$ 4,630
5233001	Advertising	\$ 1,308	\$ 510	\$ 500
5234001	Printing & Binding	\$ 266	\$ 500	\$ -
5235109	Travel - District 5	\$ 63	\$ 2,200	\$ 2,000
5235110	Travel - District 4	\$ 74	\$ 2,200	\$ 2,000
5235111	Travel - District 1	\$ 767	\$ 2,200	\$ 2,000
5235112	Travel - Mayor	\$ 2,512	\$ 2,200	\$ 2,000
5235113	Travel - District 2	\$ 1,238	\$ 2,200	\$ 2,000
5235114	Travel - District 3	\$ 1,363	\$ 2,200	\$ 2,000
5236001	Dues and Fees	\$ 3,489	\$ 4,550	\$ 5,000
5237013	Education - District 2	\$ 2,596	\$ 2,000	\$ 2,200
5237014	Education - District 3	\$ 2,380	\$ 2,000	\$ 2,200
5237109	Education - District 5	\$ 2,891	\$ 2,000	\$ 2,200
5237110	Education - District 4	\$ 1,670	\$ 2,000	\$ 2,200
5237111	Education - District 1	\$ 1,955	\$ 2,000	\$ 2,200
5237112	Education - Mayor	\$ 1,990	\$ 2,000	\$ 2,200
5238501	Contract Labor/Services	\$ -	\$ 1,180	\$ 5,000
	<i>Sub-total: Other Purchased Services</i>	\$ 30,166	\$ 36,575	\$ 41,400
	TOTAL PURCHASED SERVICES	\$ 38,470	\$ 44,805	\$ 47,875
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 291	\$ 500	\$ 500
5313001	Provisions	\$ 6,064	\$ 1,030	\$ 1,200
5314001	Books and Periodicals	\$ 100	\$ -	\$ -
5316001	Small Tools & Equipment	\$ 9,137	\$ 720	\$ 500
5316003	Computer Accessories	\$ 285	\$ -	\$ -
	TOTAL SUPPLIES	\$ 15,877	\$ 2,250	\$ 2,200
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ 300	\$ 300
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 300	\$ 300

FUND 100 - GENERAL FUND

DEPT - 1110 - GOVERNING BODY

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 11,700	\$ 11,700	\$ 15,660
5524002	Life and Disability	\$ 276	\$ 310	\$ 345
5524003	Wellness Program	\$ 330	\$ 330	\$ 330
	TOTAL INTERFUND/INTERDEP'T.	\$ 12,306	\$ 12,340	\$ 16,335
57	OTHER COSTS			
5710204	Payment to Blue Mile Foundation/Blue Creek	\$ 36,816	\$ 50,000	\$ 50,000
5710205	Commissions	\$ -	\$ 15,000	\$ 15,000
5730124	Youth Connect	\$ -	\$ -	\$ 35,000
5734001	Miscellaneous Expenses	\$ 5,203	\$ 345	\$ 1,000
	TOTAL OTHER COSTS	\$ 42,018	\$ 65,345	\$ 101,000
	TOTAL EXPENDITURES	\$ 171,568	\$ 187,520	\$ 230,490

FUND - 100

DEPT - 1320 - CITY MANAGER

Appointed by the City Council, the City Manager is the chief administrative officer of the City. The City Manager presides over daily operation and administration for the city government within the guidelines of City ordinances, policies, and procedures; state and federal laws; and implements directives from the Mayor and City Council. The Assistant City Manager provides direct support to the City Manager with city-wide administration support. The City Manager is responsible for preparing the annual budget and capital improvements program, evaluating and supervising all department heads, assuring that all policies and ordinances are enforced, and recommending policy changes as required with assistance of the Assistant City Manager.



EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 337,051	\$ 228,103	\$ 376,240	\$ 404,170	\$ 441,298	9.19%
Purchase/Contract Services	\$ 56,541	\$ 84,183	\$ 58,046	\$ 67,370	\$ 44,980	-33.23%
Supplies	\$ 321	\$ 357	\$ 9,175	\$ 2,010	\$ 1,300	-35.32%
Capital Outlay	\$ -	\$ 2,822	\$ 3,170	\$ 3,350	\$ 1,500	-55.22%
Interfund Dept. Charges	\$ 33,212	\$ 38,218	\$ 38,454	\$ 34,095	\$ 35,990	5.56%
Other Costs	\$ -	\$ 14,385	\$ 1,840	\$ 1,000	\$ 1,000	0.00%
Total Expenditures	\$ 427,125	\$ 368,068	\$ 486,925	\$ 511,995	\$ 526,068	2.75%



FUND 100 - GENERAL FUND

DEPT - 1320 - CITY MANAGER'S OFFICE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 341,455	\$ 335,255	\$ 366,414
5113001	Overtime	\$ 469	\$ 65	\$ -
	<i>Sub-total: Salaries and Wages</i>	\$ 341,925	\$ 335,320	\$ 366,414
5122001	Social Security (FICA) Contributions	\$ 26,533	\$ 24,645	\$ 28,031
5124001	Retirement Contributions	\$ 7,214	\$ 26,700	\$ 29,313
5127001	Workers Compensation	\$ 535	\$ 705	\$ 740
5129002	Employee Drug Screen	\$ 35	\$ -	\$ -
5129006	Vehicle Allowance	\$ -	\$ 16,800	\$ 16,800
	<i>Sub-total: Employee Benefits</i>	\$ 34,316	\$ 68,850	\$ 74,884
	TOTAL PERSONAL SERVICES	\$ 376,240	\$ 404,170	\$ 441,298
52	PURCHASE/CONTRACT SERVICES			
5212005	Public Relations	\$ -	\$ -	\$ -
	<i>Sub-total: Prof. and Tech. Services</i>	\$ -	\$ -	\$ -
5222001	Rep. and Maint. Equipment	\$ 7,517	\$ 7,500	\$ 7,500
5222005	Rep. and Maint. (Office Equipment)	\$ 248	\$ 300	\$ 300
5222103	Rep. and Maint. Computers	\$ 3,856	\$ 5,535	\$ 6,060
	<i>Sub-total: Property Services</i>	\$ 11,621	\$ 13,335	\$ 13,860
5231001	Insurance, Other than Benefits	\$ 2,499	\$ 2,685	\$ 2,905
5232001	Communication Devices/Service	\$ 4,105	\$ 7,600	\$ 4,465
5233001	Advertising	\$ 3,305	\$ 2,250	\$ 2,250
5234001	Printing and Binding	\$ 222	\$ -	\$ -
5235001	Travel	\$ 24,962	\$ 10,000	\$ 7,500
5236001	Dues and Fees	\$ 3,349	\$ 4,000	\$ 4,000
5237001	Education and Training	\$ 1,260	\$ 7,500	\$ 5,000
5238501	Contracted Services	\$ 6,723	\$ 20,000	\$ 5,000
	<i>Sub-total: Other Purchased Services</i>	\$ 46,424	\$ 54,035	\$ 31,120
	TOTAL PURCHASED SERVICES	\$ 58,046	\$ 67,370	\$ 44,980
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 1,818	\$ 910	\$ 500
5311005	Uniforms	\$ -	\$ 500	\$ 500
5311107	Software Applications	\$ 2,298	\$ -	\$ -
5313001	Provisions	\$ 3,649	\$ -	\$ -
5314001	Books and Periodicals	\$ 118	\$ 600	\$ 300
5316001	Small Tools and Equipment	\$ 1,292	\$ -	\$ -
	TOTAL SUPPLIES	\$ 9,175	\$ 2,010	\$ 1,300
54	CAPITAL OUTLAY			
5423001	Furniture and Fixtures	\$ 3,170	\$ 1,500	\$ 1,500
5424001	Computers	\$ -	\$ 1,850	\$ -
	TOTAL CAPITAL OUTLAY	\$ 3,170	\$ 3,350	\$ 1,500

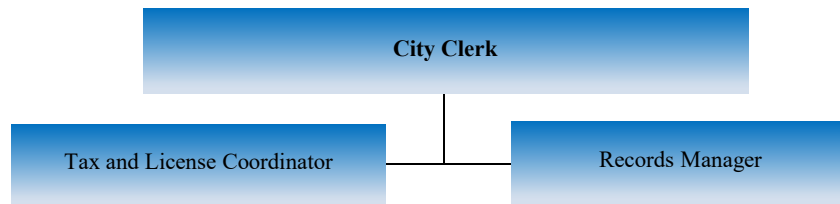
FUND 100 - GENERAL FUND

DEPT - 1320 - CITY MANAGER'S OFFICE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 36,966	\$ 30,490	\$ 31,615
5524002	Life and Disability	\$ 1,323	\$ 1,435	\$ 2,205
5524003	Wellness Program	\$ 165	\$ 220	\$ 220
5524004	OPEB	\$ -	\$ 1,950	\$ 1,950
	TOTAL INTERFUND/INTERDEPT.	\$ 38,454	\$ 34,095	\$ 35,990
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 1,840	\$ 1,000	\$ 1,000
	TOTAL OTHER COSTS	\$ 1,840	\$ 1,000	\$ 1,000
	TOTAL EXPENDITURES	\$ 486,925	\$ 511,995	\$ 526,068

FUND - 100**DEPT - 1330 - CITY CLERK'S OFFICE**

This department is headed by the City Clerk. This department handles all of the property tax billing and collection, and occupation tax and other licenses and billing and collection. The City Clerk serves as supervisor of the city elections. The City Clerk is also responsible for records management including maintaining all official codes, ordinances, records and documents.



GOALS		FY 2021 STATUS	FY 2022 BUDGET
FY 2021			
1. Continue scanning all records into a digitized, searchable database.		Ongoing	Ongoing
2. Reduce paper copies whenever possible, using the server storage capability.		Ongoing	Ongoing
3. Use condensed printing on large printing jobs whenever feasible.		Ongoing	Ongoing
4. Destroy records that have been scanned and are not of historical value.		Ongoing	Ongoing
FY 2022			
Standardize record keeping with other departments		Ongoing	Ongoing
Create license renewal application to submit electronically		Ongoing	Complete

OBJECTIVES FOR FISCAL YEAR 2022

1. Comply with Federal, State and City mandates and regulations governing official City Council meeting, actions and documentation; Elections; and City-wide policies and procedures concerning official government records.
2. Maintain and oversee updates to the City of Statesboro Code of Ordinances.
3. Respond to Open Records Requests for City documents promptly in compliance with the Open Records Act.

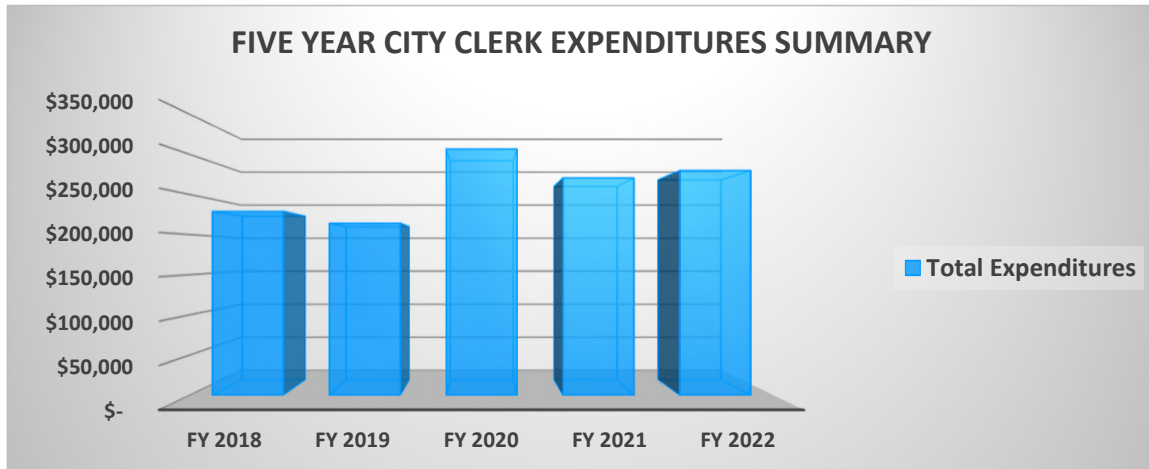
PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Council Workshops attended	2	4	14	16	12
Council meetings attended/Called Meetings	33	33	24	24	30
Council Minutes recorded & transcribed within two weeks	33	33	38	40	42
Open Records Requests processed	285	232	278	345	375
Number of Business License issued	1,740	1,578	1,666	1,734	1,750
Dollar Value of Business License issued	\$ 444,000	\$ 428,255	\$ 478,237	\$ 518,487	\$ 520,500
Number of Property Tax Bills issued	8,650	8,453	8,487	8,487	8,487
Dollar Value of Property Tax Bills issued	\$ 4,622,404	\$ 5,151,675	\$ 5,374,005	\$ 5,374,005	\$ 5,469,662
Number of Alcohol Licenses issued	90	85	79	85	90
Dollar Value of Alcohol Licenses issued	\$ 237,000	\$ 154,162	\$ 206,387	\$ 175,000	\$ 180,000

PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Percent of Workshop Minutes of Council meetings transcribed within two weeks.	100%	100%	100%	100%	100%
Percent of Minutes of Council meetings recorded and transcribed within two weeks.	100%	100%	100%	100%	100%
Percent of requests for information responded to within three days of receipt.	100%	100%	100%	100%	100%

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 156,456	\$ 137,419	\$ 155,604	\$ 166,535	\$ 173,253	4.03%
Purchase/Contract Services	\$ 54,507	\$ 62,821	\$ 139,241	\$ 77,885	\$ 80,870	3.83%
Supplies	\$ 1,817	\$ 3,682	\$ 2,606	\$ 2,200	\$ 1,500	-31.82%
Capital Outlay (Minor)	\$ -	\$ 120	\$ -	\$ 300	\$ 500	66.67%
Interfund Dept. Charges	\$ 16,109	\$ 7,488	\$ 6,607	\$ 20,425	\$ 20,605	0.88%
Other Costs	\$ 25	\$ 2,617	\$ 2,320	\$ 3,100	\$ 3,000	-3.23%
Total Expenditures	\$ 228,914	\$ 214,147	\$ 306,379	\$ 270,445	\$ 279,728	3.43%



FUND 100 - GENERAL FUND

DEPT - 1330 - CITY CLERK'S OFFICE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 143,456	\$ 143,275	\$ 148,858
5113001	Overtime	\$ 639	\$ 500	\$ 500
	<i>Sub-total: Salaries and Wages</i>	\$ 144,095	\$ 143,775	\$ 149,358
5122001	Social Security (FICA) Contributions	\$ 10,439	\$ 10,845	\$ 11,426
5124001	Retirement Contributions	\$ 677	\$ 11,420	\$ 11,949
5127001	Workers Compensation	\$ 394	\$ 495	\$ 520
	<i>Sub-total: Employee Benefits</i>	\$ 11,510	\$ 22,760	\$ 23,895
	TOTAL PERSONAL SERVICES	\$ 155,604	\$ 166,535	\$ 173,253
52	PURCHASED/CONTRACT SERVICES			
5211001	Official/Adminstrative	\$ 4,683	\$ 2,150	\$ 2,500
5212001	Legal Fees	\$ 1,700	\$ 850	\$ 1,700
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 6,383	\$ 3,000	\$ 4,200
5222005	Rep. and Maint. (Office Equipment)	\$ 2,196	\$ 3,750	\$ 2,800
5222102	Software Support	\$ 4,017	\$ 3,000	\$ 4,000
5222103	Rep. and Maint. Computers	\$ 7,031	\$ 7,150	\$ 7,255
	<i>Sub-total: Property Services</i>	\$ 13,245	\$ 13,900	\$ 14,055
5231001	Insurance, Other than Benefits	\$ 1,362	\$ 1,440	\$ 1,530
5232001	Communication Devices/Service	\$ 3,442	\$ 3,545	\$ 3,535
5232006	Postage	\$ 1,807	\$ 3,000	\$ 3,000
5233001	Advertising	\$ 5,391	\$ 5,750	\$ 5,750
5234001	Printing and Binding	\$ 460	\$ 1,500	\$ -
5235001	Travel	\$ 2,803	\$ 3,000	\$ 3,000
5236001	Dues and Fees	\$ 201	\$ 250	\$ 300
5237001	Education and Training	\$ 9,750	\$ 7,500	\$ 5,500
5238501	Contract Labor/Services	\$ 94,397	\$ 35,000	\$ 40,000
	<i>Sub-total: Other Purchased Services</i>	\$ 119,613	\$ 60,985	\$ 62,615
	TOTAL PURCHASED SERVICES	\$ 139,241	\$ 77,885	\$ 80,870
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 1,942	\$ 1,500	\$ 1,000
5311005	Uniforms	\$ 144	\$ 150	\$ 200
5313001	Provisions	\$ 471	\$ 50	\$ -
5316001	Small Tools and Equipment	\$ 50	\$ 500	\$ 300
	TOTAL SUPPLIES	\$ 2,606	\$ 2,200	\$ 1,500
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ 300	\$ 500
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 300	\$ 500

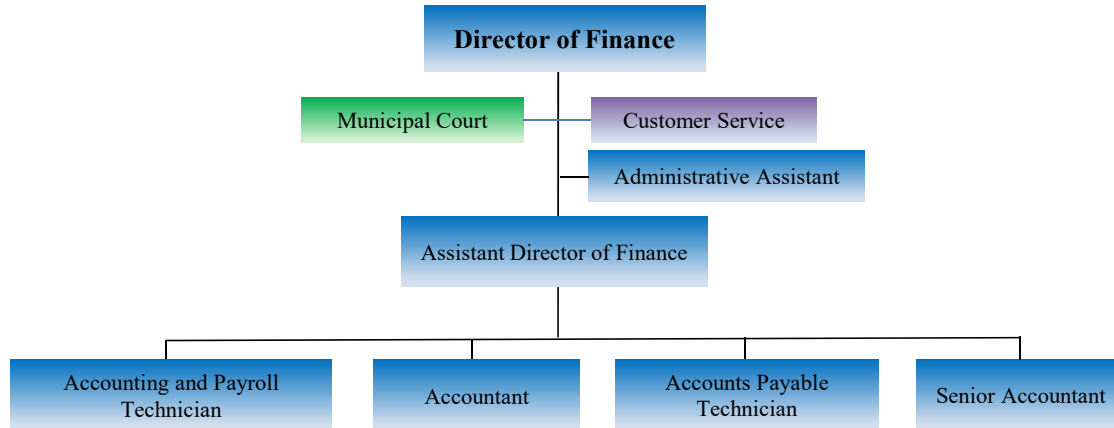
FUND 100 - GENERAL FUND

DEPT - 1330 - CITY CLERK'S OFFICE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 5,850	\$ 18,175	\$ 18,330
5524002	Life and Disability	\$ 592	\$ 785	\$ 810
5524003	Wellness Program	\$ 165	\$ 165	\$ 165
5524004	OPEB	\$ -	\$ 1,300	\$ 1,300
	TOTAL INTERFUND/INTERDEPT.	\$ 6,607	\$ 20,425	\$ 20,605
57	OTHER COSTS			
5720002	FIFA Filing Fee	\$ 1,358	\$ 3,000	\$ 3,000
5734001	Miscellaneous Expenses	\$ 942	\$ 100	\$ -
5734103	Tax Sale Fees	\$ 72	\$ -	\$ -
5760001	Over/Short	\$ (52)	\$ -	\$ -
	TOTAL OTHER COSTS	\$ 2,320	\$ 3,100	\$ 3,000
	TOTAL EXPENDITURES	\$ 306,379	\$ 270,445	\$ 279,728

FUND - 100**DEPT - 1510 - FINANCE DEPARTMENT**

This department is headed by the Director of Finance. This department is responsible for assisting the City Manager in the preparation of the Budget and the Capital Improvements Program. Once the Budget is adopted, this department is responsible for entering it into the accounting system, including any subsequent amendments. They then administer the Budget, prepare monthly finance reports, and work with the auditor on the annual outside audit. This department is also responsible for all investments, debt management, bank reconciliations, paying all invoices, payroll processing, and fixed assets.

**STATEMENT OF SERVICE**

The mission of Financial Administration is to provide superior customer and financial services with integrity for the enhancement of the City and the community. Financial Administration is responsible for the accounting and financial reporting of all City operations.

GOALS		FY 2021 STATUS	FY 2022 PROJECTED
FY 2021			
1. To review and revise the city's budget practices to ensure that the city continues to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association and to strive for special recognition for policy communication.			
2. Written operational procedures for all financial activities to include: Accounts Payable, Payroll and Bank Reconciliations, Fixed Asset Management.			
3. To continue to receive the certificate of excellence in financial reporting from GFOA.			
4. Participate in GFOA's Popular Annual Financial Reporting Awards Program (PAFR)			
5. Cross train finance staff.			
6. Prepare and administer a fiscally conservative operating and capital budget that stay within available resources. Build up the reserve funds to the targeted level in each fund.			
7. Prepare accurate monthly financial reports for the governing body and management, so that decision-makers have timely financial information.			
8. Obtain an unqualified (clean) audit opinion, and prepare a Comprehensive Annual Finance Report.			
FY 2022			
9. Research and possibly implement Electronic Accounts Payable			
10. Have two members of the Finance Staff complete Level One			
11. Update the Budget Preparation Manual			
12. Review and update all Financial Policies			

OBJECTIVES FOR FISCAL YEAR 2022

1. Distribute monthly financial reports by the 10th working day of the month.
2. Continue staff professional and technical development.
3. Earn the Distinguished Budget Award from the Government Finance Officers Association's (GFOA) Distinguished Budget Award Program.
4. Calculate and distribute payroll payments to City employees and ensure that payroll tax liabilities are paid in a timely manner.
5. Maintain current inventory of fixed assets.
6. Prepare the Comprehensive Annual Financial Report (CAFR) within 120 days of fiscal year end.
7. Prepare the Popular Annual Financial Report (PAFR) within 120 days of fiscal year end.
8. Earn the GFOA Award for Outstanding Achievement in Popular Financial Reporting for the City's PAFR.
9. Earn the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.
10. Continue to reduce the outstanding debt of the City, while incurring only a limited amount of new indebtedness.
11. Continue to work with the Clerk's department to aggressively collect all property taxes due, using tax lien sales as needed.
12. Continue to monitor internal controls so that all funds are properly received and accounted for.
13. Monitor compliance closely on the procurement card process.
14. Audit the hotel/motel operators every three years to assure compliance with the hotel/motel tax.

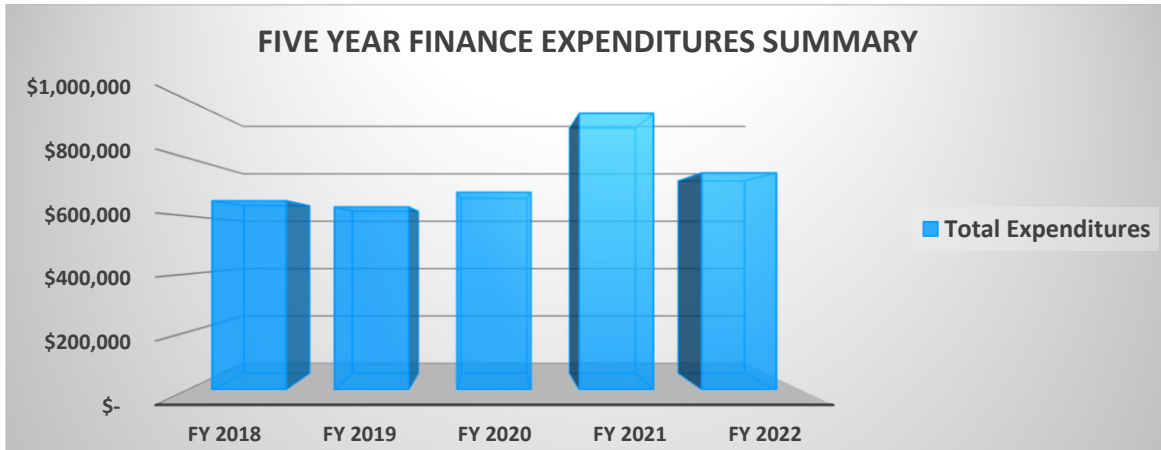
PERFORMANCE MEASURES

PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Accounts payable checks issued	3,155	3,123			
Direct Deposit Payroll issued	9,065	7,998			
Paper Payroll checks issued	116	91			
Documents produced and published	3	3			
Number of operating funds that meet financial reserve targets	6 of 8	6 of 8			
The department obtained an Unqualified (Clean) Audit Opinion	1	1			
The FY Budget received the Government Finance Officers Association's Distinguished Budget Presentation Award	1	1			
The FY CAFR received the Government Officer's Association's Certificate of Achievement for Excellence in Financial Reporting	1	1			

PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Percent of vendor invoices processed within 30 days.	98%	98%			
Percent of monthly operations reports distributed within 10 working days.	75%	75%			
Percent of monthly closings completed within 5 working days.	75%	75%			
Publish financial information no later than 120 days after fiscal year end as required by State law.	12/15/2018	12/31/2019	12/15/2020	12/15/2021	
Annual audit field work completed within State law guidelines.	9/30/2018	9/30/2019	9/15/2020	9/15/2021	

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Inc./Dec.
Personal Services/Benefits	\$ 303,342	\$ 296,119	\$ 326,095	\$ 368,805	\$ 402,556	9.15%
Purchase/Contract Services	\$ 149,950	\$ 148,241	\$ 128,630	\$ 140,325	\$ 134,840	-3.91%
Supplies	\$ 9,353	\$ 5,326	\$ 6,230	\$ 7,830	\$ 5,400	-31.03%
Capital Outlay (Minor)	\$ 446	\$ 392	\$ -	\$ 2,185	\$ 200	-90.85%
Interfund Dept. Charges	\$ 56,835	\$ 56,838	\$ 51,250	\$ 54,040	\$ 59,925	10.89%
Other Costs	\$ 132,950	\$ 124,523	\$ 169,697	\$ 381,480	\$ 146,100	-61.70%
Total Expenditures	\$ 652,876	\$ 631,439	\$ 681,902	\$ 954,665	\$ 749,021	-21.54%



FUND 100 - GENERAL FUND

DEPT - 1510 - FINANCE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 302,469	\$ 316,025	\$ 341,819
5113001	Overtime	\$ 312	\$ 500	\$ 500
	<i>Sub-total: Salaries and Wages</i>	\$ 302,781	\$ 316,525	\$ 342,319
5122001	Social Security (FICA) Contributions	\$ 21,205	\$ 19,775	\$ 26,187
5124001	Retirement Contributions	\$ 1,605	\$ 25,870	\$ 27,385
5127001	Workers Compensation	\$ 504	\$ 635	\$ 665
5129006	Vehicle Allowance	\$ -	\$ 6,000	\$ 6,000
	<i>Sub-total: Employee Benefits</i>	\$ 23,314	\$ 52,280	\$ 60,237
	TOTAL PERSONAL SERVICES	\$ 326,095	\$ 368,805	\$ 402,556
52	PURCHASE/CONTRACT SERVICES			
5212003	Audit	\$ 48,200	\$ 50,000	\$ 50,000
5212009	Finance Consulting	\$ 8,185	\$ 13,000	\$ 10,000
5213001	Computer Programing Fees	\$ -	\$ -	\$ -
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 56,385	\$ 63,000	\$ 60,000
5222005	Rep. and Maint. (Office Equipment)	\$ 1,352	\$ 2,000	\$ 1,500
5222102	Software Support	\$ -	\$ 570	\$ 300
5222103	Rep. and Maint. Computers	\$ 14,380	\$ 14,620	\$ 18,295
5223200	Rentals	\$ -	\$ 800	\$ -
	<i>Sub-total: Property Services</i>	\$ 15,732	\$ 17,990	\$ 20,095
5231001	Insurance, Other than Benefits	\$ 25,136	\$ 27,130	\$ 28,405
5232001	Communication Devices/Service	\$ 4,105	\$ 3,025	\$ 3,365
5232006	Postage	\$ 7,839	\$ 7,000	\$ 7,000
5233001	Advertising	\$ 72	\$ 750	\$ 300
5234001	Printing and Binding	\$ 2,998	\$ 3,265	\$ 3,275
5235001	Travel	\$ 4,803	\$ 4,500	\$ 4,500
5236001	Dues and Fees	\$ 1,891	\$ 6,665	\$ 1,900
5237001	Education and Training	\$ 9,669	\$ 7,000	\$ 6,000
	<i>Sub-total: Other Purchased Services</i>	\$ 56,513	\$ 59,335	\$ 54,745
	TOTAL PURCHASED SERVICES	\$ 128,630	\$ 140,325	\$ 134,840
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 3,725	\$ 4,000	\$ 3,800
5311005	Uniforms	\$ 246	\$ 200	\$ 200
5311107	Software Applications	\$ 150	\$ 150	\$ 150
5313001	Provisions	\$ 668	\$ 450	\$ 450
5314001	Books and Periodicals	\$ 726	\$ 600	\$ 600
5316000	Small Tools and Equipment	\$ -	\$ 2,290	\$ 200
5316003	Computer Accessories	\$ 715	\$ 140	\$ -
	TOTAL SUPPLIES	\$ 6,230	\$ 7,830	\$ 5,400

FUND 100 - GENERAL FUND

DEPT - 1510 - FINANCE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ 435	\$ 200
5424001	Computers	\$ -	\$ 1,750	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 2,185	\$ 200
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 49,321	\$ 48,665	\$ 54,330
5524002	Life and Disability	\$ 1,598	\$ 1,740	\$ 1,960
5524003	Wellness Program	\$ 330	\$ 385	\$ 385
5524004	OPEB	\$ -	\$ 3,250	\$ 3,250
	TOTAL INTERFUND/INTERDEPT.	\$ 51,250	\$ 54,040	\$ 59,925
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 29,016	\$ 3,880	\$ 500
5734010	United Way - Mortgage & Rental Relief	\$ -	\$ 100,000	\$ -
5734011	Action Pact - Utility Assistance	\$ -	\$ 62,000	\$ -
5734012	GS BIG - Small Business Relief	\$ -	\$ 75,000	\$ -
5734013	AMS Second Harvest	\$ -	\$ 13,000	\$ -
5740001	Bad Debts	\$ (3,032)	\$ 3,000	\$ 1,000
5741001	Collection Costs	\$ 10	\$ -	\$ -
5741002	Bank Card Charges	\$ 139,594	\$ 120,000	\$ 140,000
5741003	Bank Charges	\$ 4,109	\$ 4,600	\$ 4,600
	TOTAL OTHER COSTS	\$ 169,697	\$ 381,480	\$ 146,100
	TOTAL EXPENDITURES	\$ 681,902	\$ 954,665	\$ 749,021

FUND - 100**DEPT - 1530 - LEGAL**

This department is headed by the City Attorney. The City Attorney serves as the general counsel to the municipal corporation of the City of Statesboro. The City Attorney's duties include representing the City in litigation; drafting and reviewing legal instruments that concern the rights and obligations of the city; providing legal counsel and legal opinions on matters relevant to the City, and supervising and working with outside counsel who represent the City.

City Attorney

STATEMENT OF SERVICE

The mission of the City Attorney is to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro. This mission is accomplished by providing legal advice and representation on City matters to the City's elected and appointed officials as well as department heads. This mission is further accomplished by effectively representing the City in litigation.

GOALS	FY 2021 STATUS	FY 2022 PROJECTED
FY 2021		
1. Provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro.	Ongoing	Ongoing
2. Provide effective representation to the City of Statesboro in any litigation in which the City is a party.	Ongoing	Ongoing
3. Ensure the fair prosecution of criminal offenses in the Municipal Court of Statesboro.	Ongoing	Ongoing
FY 2022		
No new Goals.		

OBJECTIVES FOR FISCAL YEAR 2022

1. Continue to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro.
2. Continue to effectively represent the City of Statesboro in litigation.

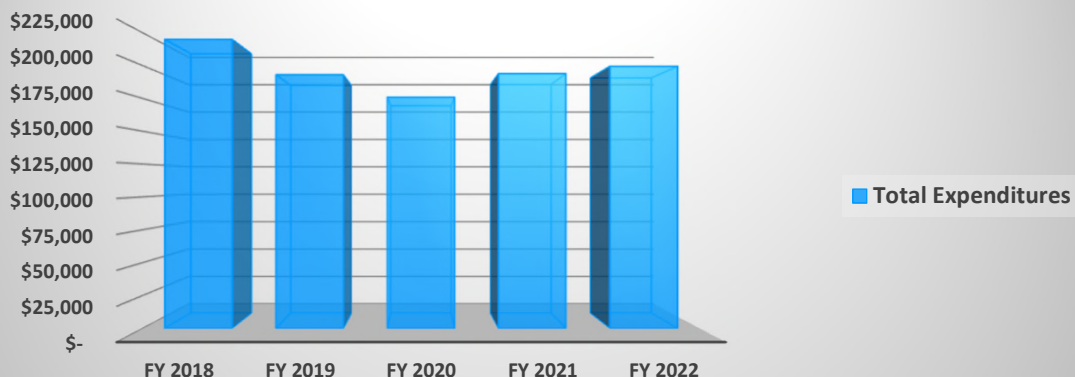
PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Council Meetings Attended	24	24	24	24	24
Work Sessions Attended	7	7	12	12	12
Department Head Meetings Attended	10	15	20	20	20
Court calendars attended	10	36	36	36	36

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 94,856	\$ 95,110	\$ 101,251	\$ 108,870	\$ 114,694	5.35%
Purchase/Contract Services	\$ 115,798	\$ 80,871	\$ 55,359	\$ 68,840	\$ 69,045	0.30%
Supplies	\$ 3,252	\$ 4,351	\$ 5,622	\$ 2,730	\$ 3,050	11.72%
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Interfund Dept. Charges	\$ 6,087	\$ 12,813	\$ 12,862	\$ 13,525	\$ 12,745	-5.77%
Other Costs	\$ 66	\$ -	\$ 837	\$ -	\$ -	0.00%
Total Expenditures	\$ 220,059	\$ 193,145	\$ 175,931	\$ 193,965	\$ 199,534	2.87%

FIVE YEAR LEGAL EXPENDITURES SUMMARY



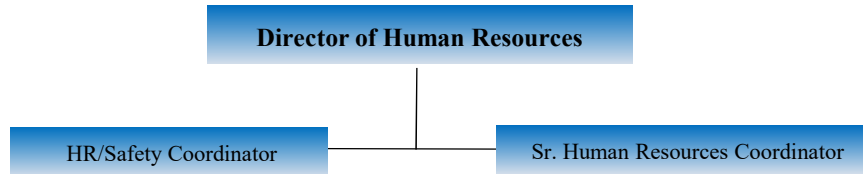
FUND 100 - GENERAL FUND

DEPT - 1530 - LEGAL

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 90,664	\$ 90,920	\$ 95,690
	<i>Sub-total: Salaries and Wages</i>	\$ 90,664	\$ 90,920	\$ 95,690
5122001	Social Security (FICA) Contributions	\$ 6,550	\$ 6,910	\$ 7,320
5124001	Retirement Contributions	\$ 3,882	\$ 10,840	\$ 11,474
5127001	Workers Compensation	\$ 155	\$ 200	\$ 210
	<i>Sub-total: Employee Benefits</i>	\$ 10,587	\$ 17,950	\$ 19,004
	TOTAL PERSONAL SERVICES	\$ 101,251	\$ 108,870	\$ 114,694
52	PURCHASE/CONTRACT SERVICES			
5211001	Official/Administrative	\$ 2,033	\$ 590	\$ 1,000
5212001	Legal Fees	\$ 45,523	\$ 60,000	\$ 60,000
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 47,556	\$ 60,590	\$ 61,000
5222005	Repair & Maint. - Office Equipment	\$ 264	\$ 220	\$ 250
5222103	Rep. and Maint. Computers	\$ 1,815	\$ 1,840	\$ 1,870
	<i>Sub-total: Property Services</i>	\$ 2,079	\$ 2,060	\$ 2,120
5231001	Insurance, Other than Benefits	\$ 1,861	\$ 1,020	\$ 1,100
5232001	Communication Devices/Service	\$ 1,016	\$ 1,120	\$ 1,175
5232006	Postage	\$ 58	\$ 150	\$ 100
5235001	Travel	\$ 1,414	\$ 2,500	\$ 2,000
5236001	Dues and Fees	\$ 625	\$ 500	\$ 650
5237001	Education and Training	\$ 750	\$ 900	\$ 900
	<i>Sub-total: Other Purchased Services</i>	\$ 5,724	\$ 6,190	\$ 5,925
	TOTAL PURCHASED SERVICES	\$ 55,359	\$ 68,840	\$ 69,045
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 55	\$ 30	\$ 50
5311005	Provisions	\$ -	\$ -	\$ -
5314001	Books and Periodicals	\$ 5,567	\$ 2,700	\$ 3,000
	TOTAL SUPPLIES	\$ 5,622	\$ 2,730	\$ 3,050
54	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 12,322	\$ 12,325	\$ 11,530
5524002	Life and Disability	\$ 485	\$ 495	\$ 510
5524003	Wellness Program	\$ 55	\$ 55	\$ 55
5524004	OPEB	\$ -	\$ 650	\$ 650
	TOTAL INTERFUND/INTERDEPT.	\$ 12,862	\$ 13,525	\$ 12,745
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 837	\$ -	\$ -
	TOTAL OTHER COSTS	\$ 837	\$ -	\$ -
	TOTAL EXPENDITURES	\$ 175,931	\$ 193,965	\$ 199,534

FUND - 100**DEPT - 1540 - HUMAN RESOURCES**

This department is headed by the Director of Human Resources. This department is responsible for the recruiting, selecting, orienting, developing, and retaining of employees. It administers benefits programs such as retirement, health insurance, and worker's compensation. In addition, it maintains the Classification/Compensation plan, provides guidance on employee relations matters, coordinates grievance hearings, and ensures compliance with Title VII of the Civil Rights Act, the Fair Labor Standards Act, the Americans with Disabilities Act, the Family and Medical Leave Act, and other applicable laws.

**STATEMENT OF SERVICE**

Vision Statement: We are committed to advancing the City of Statesboro's position to provide the most responsive and progressive public services so our residents, businesses and visitors can enjoy the highest quality of life Statesboro has to offer. Mission Statement: To increase the success of the City of Statesboro by improving "decisions" that depend on and impact people.

	GOALS	FY 2021 STATUS	FY 2022 PROJECTED
FY 2021			
1.	Implement city-wide open enrollment	Complete	Complete
2.	Expand employee perks card program	Incomplete	Complete
3.	Conduct quarterly reviews of employee benefits	Complete	Complete
4.	Complete & submit EEOC EEO-4 report	Complete	Complete
5.	Measure and maintain best practices in the areas of equal employment opportunities and reasonable workplace accommodations.	Complete	Complete
6.	Explore and implement new programs to the current new hire onboarding program	Ongoing	Complete
7.	Complete annual valuation for GMEBS Retirement Plan		
8.	Budget & Implement classification and compensation cost study to remain competitive in the market	Ongoing	Ongoing
9.	Continue developing department S.O.P's	Ongoing	Ongoing
10.	Annual review of personnel policies by the policy review team	Ongoing	Complete
11.	Scan/Purge records and files in accordance with retention schedule	Complete	Complete
12.	Develop City of Statesboro recruitment video	Complete	Complete
13.	Enhance Human Resources webpage	Ongoing	Complete
14.	Continue to provide current and new employee wellness programs such as Open Gym night, 5K sponsored Races etc.	Ongoing	Complete
15.	Coordinate WC Safety Prevention program	Complete	Complete
16.	Plan, schedule and conduct employee appreciation days	Ongoing	
FY 2022			
1.	Provide supervisory and employee training in the areas of: Sexual Harassment, Interviewing, Recruitment, Disciplinary process, FLSA, FMLA, Title VII, Policy & Procedures, Performance Evaluations, Diversity, CPR.	Ongoing	Complete
2.	Implement New software modules: HR, Orientation, Performance, and self-service portal	Ongoing	Complete
3.	Revise performance evaluation tools	Ongoing	Complete
4.	Implement Years of Service Awards Program	Ongoing	Complete

OBJECTIVES FOR FISCAL YEAR 2022

1. To provide comprehensive programs, education, information, and problem resolution to employees, retirees, dependents, and the City to anticipate and meet their needs, attract and retain employees, optimize health and productivity, and maximize cost effectiveness.
2. To promote a diverse workforce by providing training, guidance, reasonable accommodations assessments, and investigation of complaints to departments, employees, and applicants to foster a productive work environment free of discrimination and harassment.

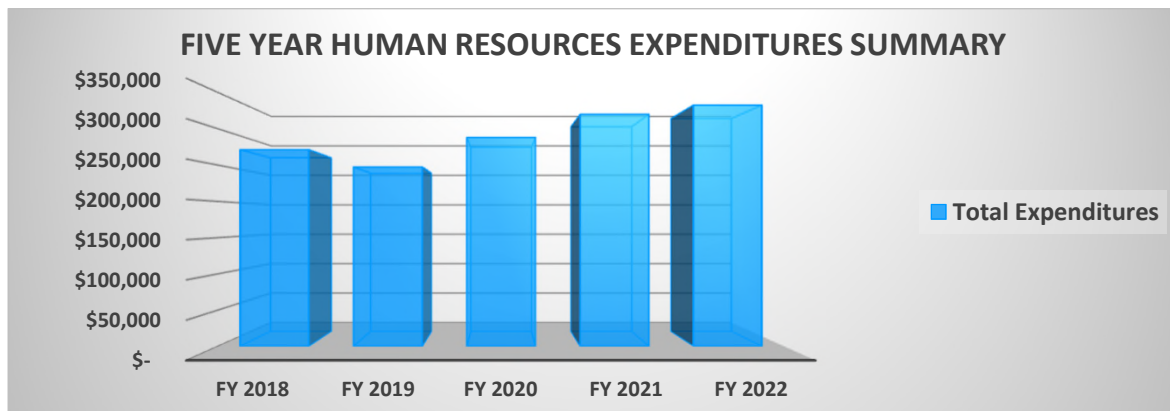
3. To promote, and foster individual and organizational effectiveness by developing and offering an array of innovative and diverse programs in support of the organization's commitment to employee development and organizational enrichment.
4. To promote a high quality work force and collaborative relationships between management and employee organizations by providing training and guidance on managing performance, conduct issues, and contract interpretation, resolving complaints at the lowest level, and by negotiating timely and fiscally responsible agreements.
5. To collaborate with City departments to protect financial stability and promote safe practices by managing and administering insurance programs and providing education and training to ensure the health and welfare of all employees and the public we serve.
6. To provide innovative, responsive, fair and consistent recruitment, and selection services to City departments, employees, and job applicants to ensure the City employs a qualified and diverse workforce that delivers essential services to the public.
7. To provide and monitor a competitive and fair compensation system and maintains a standardized and equitable classification system which defines the scope and nature of job assignments, provides ongoing updates of classification specifications, differentiates between work assignments, identifies job expectations, and supports career development options which enables the City to hire and retain qualified employees.
8. To promote individual and organizational excellence by providing responsive and innovative leadership, financial, Information Technology, Human Resource Systems, and support services for City employees, departments, community partners, and the public.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Applications Processed	2100	2740			
Positions Budgeted - Full Time & Part Time **	331	335			
Average Employee Count	295	297			
Positions vacancies	46	51			
Employee separations	30	48			
Employee Turnover Rate	10.17%	16.16%	#DIV/0!	#DIV/0!	#DIV/0!
Employee Drug Tests Conducted	110	123			
Employee Training Conducted	4	1			
Employee Retirements	5	8			
Health & Wellness Center Encounters	2100	1975			
Health Plan Participants	575	773			
Workers Compensation Claims	38	45	52	60	

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 170,782	\$ 130,495	\$ 179,732	\$ 210,850	\$ 220,001	4.34%
Purchase/Contract Services	\$ 44,220	\$ 67,073	\$ 75,370	\$ 74,935	\$ 81,760	9.11%
Supplies	\$ 5,781	\$ 6,136	\$ 6,929	\$ 7,890	\$ 8,000	1.39%
Capital Outlay (Minor)	\$ 460	\$ 433	\$ -	\$ 1,350	\$ -	-100.00%
Interfund Dept. Charges	\$ 31,456	\$ 31,126	\$ 24,871	\$ 20,595	\$ 20,120	-2.31%
Other Costs	\$ 18,486	\$ 12,070	\$ 1,055	\$ 4,000	\$ 2,500	-37.50%
Total Expenditures	\$ 271,185	\$ 247,333	\$ 287,958	\$ 319,620	\$ 332,381	3.99%



FUND 100 - GENERAL FUND

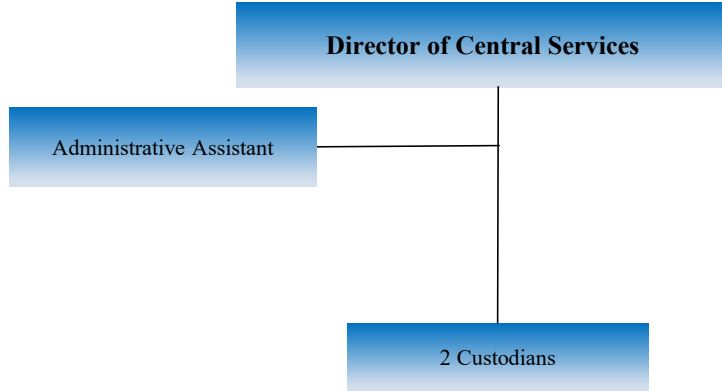
DEPT - 1540 - HUMAN RESOURCES

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 164,371	\$ 174,155	\$ 181,700
	<i>Sub-total: Salaries and Wages</i>	\$ 164,371	\$ 174,155	\$ 181,700
5122001	Social Security (FICA) Contributions	\$ 12,336	\$ 13,205	\$ 13,900
5124001	Retirement Contributions	\$ 739	\$ 13,810	\$ 14,536
5127001	Workers Compensation	\$ 2,285	\$ 3,680	\$ 3,865
5129002	Employee Drug Screening	\$ -	\$ -	\$ -
5129006	Vehicle Allowance	\$ -	\$ 6,000	\$ 6,000
	<i>Sub-total: Employee Benefits</i>	\$ 15,361	\$ 36,695	\$ 38,301
	TOTAL PERSONAL SERVICES	\$ 179,732	\$ 210,850	\$ 220,001
52	PURCHASE/CONTRACT SERVICES			
5211001	Office/Administrative	\$ 507	\$ 4,105	\$ 5,500
5222005	Rep. and Maint. (Office Equipment)	\$ 248	\$ 750	\$ 400
5222103	Rep. and Maint. Computers	\$ 12,064	\$ 12,275	\$ 12,545
	<i>Sub-total: Property Services</i>	\$ 12,819	\$ 17,130	\$ 18,445
5231001	Insurance, Other than Benefits	\$ 1,558	\$ 1,685	\$ 1,805
5232001	Communication Devices/Service	\$ 3,708	\$ 4,595	\$ 5,710
5232006	Postage	\$ 148	\$ 200	\$ 100
5233001	Advertising	\$ 759	\$ 1,055	\$ 1,000
5234001	Printing and Binding	\$ 252	\$ -	\$ -
5235001	Travel	\$ 4,377	\$ 3,500	\$ 3,500
5236001	Dues and Fees	\$ 1,081	\$ 1,000	\$ 1,200
5237001	Education and Training	\$ 1,544	\$ 5,000	\$ 5,000
5238501	Contract Services	\$ 49,126	\$ 40,770	\$ 45,000
	<i>Sub-total: Other Purchased Services</i>	\$ 62,552	\$ 57,805	\$ 63,315
	TOTAL PURCHASED SERVICES	\$ 75,370	\$ 74,935	\$ 81,760
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 3,226	\$ 2,000	\$ 2,000
5311107	Software Applications	\$ -	\$ -	\$ -
5313001	Provisions	\$ 3,087	\$ 5,855	\$ 6,000
5314001	Books and Periodicals	\$ 617	\$ 35	\$ -
	TOTAL SUPPLIES	\$ 6,929	\$ 7,890	\$ 8,000
54	CAPITAL OUTLAY (MINOR)			
5243001	Furniture and Fixtures	\$ -	\$ 1,350	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 1,350	\$ -

FUND 100 - GENERAL FUND

DEPT - 1540 - HUMAN RESOURCES

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 24,022	\$ 17,550	\$ 17,070
5524002	Life and Disability	\$ 684	\$ 930	\$ 935
5524003	Wellness Program	\$ 165	\$ 165	\$ 165
5524004	OPEB	\$ -	\$ 1,950	\$ 1,950
	TOTAL INTERFUND/INTERDEPT.	\$ 24,871	\$ 20,595	\$ 20,120
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 1,055	\$ 4,000	\$ 2,500
	TOTAL OTHER COSTS	\$ 1,055	\$ 4,000	\$ 2,500
	TOTAL EXPENDITURES	\$ 287,958	\$ 319,620	\$ 332,381



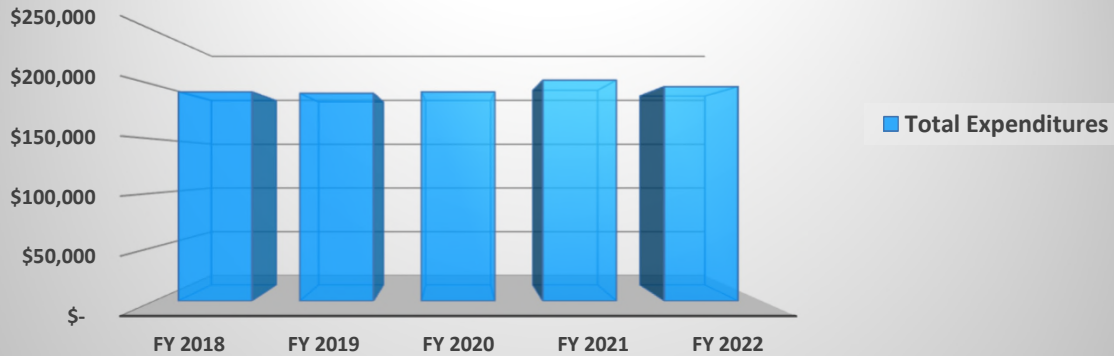
STATEMENT OF SERVICE

This Division is responsible for the upkeep of several City owned buildings including City Hall, Joe Brannen Hall, Municipal Court/Central Services Building, Police Station, and Public Works facilities.

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 54,245	\$ 52,032	\$ 49,402	\$ 58,195	\$ 56,505	-2.90%
Purchase/Contract Services	\$ 84,128	\$ 74,952	\$ 80,703	\$ 87,390	\$ 78,070	-10.66%
Supplies	\$ 54,894	\$ 62,279	\$ 62,377	\$ 58,310	\$ 58,185	-0.21%
Capital Outlay	\$ -	\$ 2,497	\$ -	\$ -	\$ -	0.00%
Interfund Dept. Charges	\$ 249	\$ 266	\$ 242	\$ 260	\$ 5,645	2071.15%
Other Costs	\$ 59	\$ 200	\$ 857	\$ 200	\$ -	-100.00%
Total Expenditures	\$ 193,575	\$ 192,226	\$ 193,581	\$ 204,355	\$ 198,405	-2.91%

FIVE YEAR GOVERNMENT BUILDINGS EXPENDITURES SUMMARY

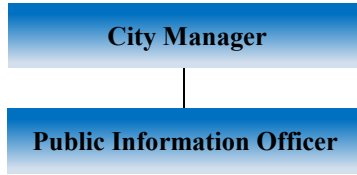


FUND 100 - GENERAL FUND

DEPT - 1565 - GOVERNMENTAL BUILDINGS

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 43,528	\$ 47,800	\$ 48,310
5113001	Overtime	\$ 54	\$ 25	\$ -
	<i>Sub-total: Salaries and Wages</i>	\$ 43,583	\$ 47,825	\$ 48,310
5122001	Social Security (FICA) Contributions	\$ 3,334	\$ 3,430	\$ 3,695
5124001	Retirement Contributions	\$ 216	\$ 4,130	\$ 1,550
5127001	Workers Compensation	\$ 2,235	\$ 2,810	\$ 2,950
5129002	Employee Drug Screening	\$ 35	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 5,820	\$ 10,370	\$ 8,195
	TOTAL PERSONAL SERVICES	\$ 49,402	\$ 58,195	\$ 56,505
52	PURCHASE/CONTRACT SERVICES			
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 753	\$ 600	\$ 600
5222003	Rep. and Maint. (Labor)	\$ 275	\$ 400	\$ 400
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 70,669	\$ 69,225	\$ 60,000
	<i>Sub-total: Property Services</i>	\$ 71,696	\$ 70,225	\$ 61,000
5231001	Insurance, Other than Benefits	\$ 1,769	\$ 1,950	\$ 2,070
5238501	Contract Labor/Services	\$ 7,238	\$ 15,215	\$ 15,000
	<i>Sub-total: Other Purchased Services</i>	\$ 9,006	\$ 17,165	\$ 17,070
	TOTAL PURCHASED SERVICES	\$ 80,703	\$ 87,390	\$ 78,070
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 14,087	\$ 6,175	\$ 6,400
5311002	Parts and Materials	\$ 985	\$ 900	\$ 900
5311003	Chemicals	\$ 3,959	\$ 2,400	\$ 2,400
5311005	Uniforms	\$ 331	\$ 300	\$ 300
5312300	Electricity	\$ 40,784	\$ 45,000	\$ 45,000
5312700	Gasoline/Diesel	\$ 215	\$ 700	\$ 350
5312800	Stormwater	\$ 2,001	\$ 2,535	\$ 2,535
5316001	Small Tools and Equipment	\$ 15	\$ 300	\$ 300
	TOTAL SUPPLIES	\$ 62,377	\$ 58,310	\$ 58,185
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ -	\$ -	\$ 4,620
5524002	Life/Disability Insurance	\$ 132	\$ 150	\$ 265
5524003	Wellness Program	\$ 110	\$ 110	\$ 110
5524004	OPEB	\$ -	\$ -	\$ 650
	TOTAL INTERFUND/INTERDEPT.	\$ 242	\$ 260	\$ 5,645
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 857	\$ 200	\$ -
	TOTAL OTHER COSTS	\$ 857	\$ 200	\$ -
	TOTAL EXPENDITURES	\$ 193,581	\$ 204,355	\$ 198,405

This department includes the Public Information Officer.



STATEMENT OF SERVICE

The Public Information Officer serves as a liaison for the City and City Manager. The PIO ensures City employees and the citizens of Statesboro are informed of current information and events through the leveraging the City's communications channels and local media.

GOALS		FY 2021 STATUS	FY 2022 PROJECTED
FY 2021			
Make public meetings and events more accessible to citizens through live broadcasts, social media posts, website updates, and media relations.		Ongoing	Ongoing
Cultivate and maintain rapport with local media.		Ongoing	Ongoing
Improve and expand internal communications.		Ongoing	Ongoing
FY 2022			
Explore methods to expand internal and external communications.		Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2021

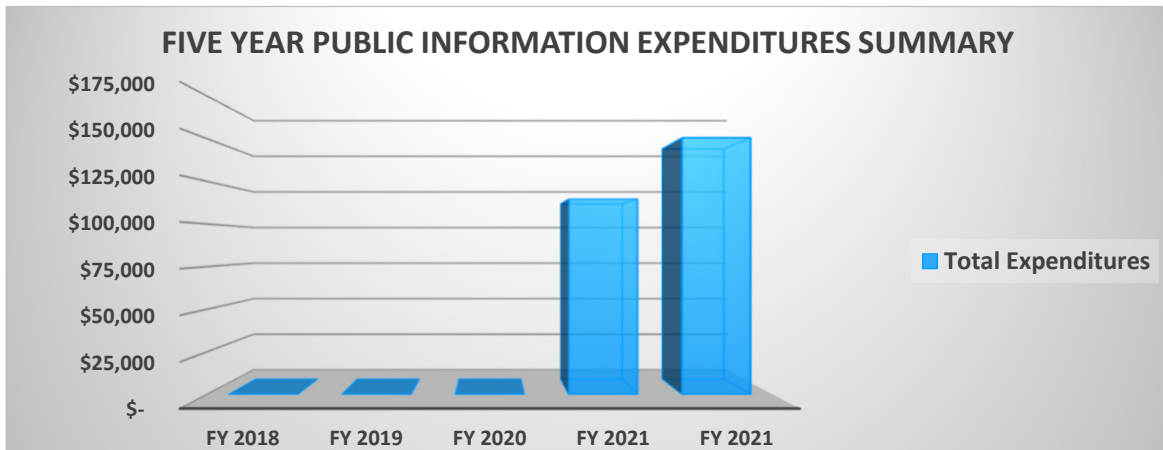
1. Continue to improve and innovate how content is distributed via the City's communications channels through training and with new equipment.
2. Establish and maintain relationships on behalf of the City with local media outlets through writing press releases and responding to requests for information.
3. Provide effective and frequent communication with City of Statesboro employees through multiple mediums such as newsletters, email campaigns, video messages and more.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Social Media Accounts Maintained	-	-	4	4	4
Employee Newsletters Published	-	-	0	3	4

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ -	\$ -	\$ -	\$ 66,865	\$ 68,857	2.98%
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 30,835	\$ 62,530	102.79%
Supplies	\$ -	\$ -	\$ -	\$ 1,985	\$ 6,500	227.46%
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ 1,500	\$ -	0.00%
Interfund Dept. Charges	\$ -	\$ -	\$ -	\$ 13,230	\$ 12,540	-5.22%
Other Costs	\$ -	\$ -	\$ -	\$ 100	\$ -	-100.00%
Total Expenditures	\$ -	\$ -	\$ -	\$ 114,515	\$ 150,427	31.36%

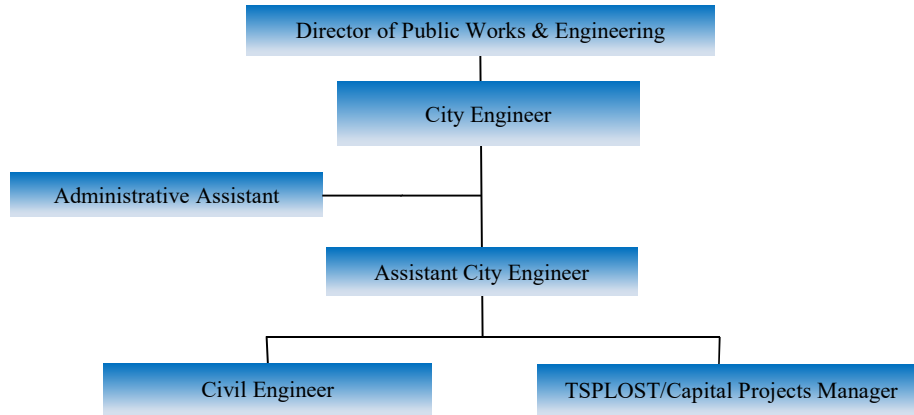


FUND 100 - GENERAL FUND

DEPT - 1570 - PUBLIC INFORMATION

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ -	\$ 54,110	\$ 55,764
	<i>Sub-total: Salaries and Wages</i>	\$ -	\$ 54,110	\$ 55,764
5122001	Social Security (FICA) Contributions	\$ -	\$ 4,100	\$ 4,266
5124001	Retirement Contributions	\$ -	\$ 4,290	\$ 4,452
5127001	Workers Compensation	\$ -	\$ 165	\$ 175
5129006	Vehicle Allowance	\$ -	\$ 4,200	\$ 4,200
	<i>Sub-total: Employee Benefits</i>	\$ -	\$ 12,755	\$ 13,093
	TOTAL PERSONAL SERVICES	\$ -	\$ 66,865	\$ 68,857
52	PURCHASE/CONTRACT SERVICES			
5212005	Public Relations	\$ -	\$ 10,000	\$ 10,000
	<i>Sub-total: Prof. and Tech. Services</i>	\$ -	\$ 10,000	\$ 10,000
5222103	Rep. and Maint. Computers	\$ -	\$ 2,000	\$ 2,320
	<i>Sub-total: Property Services</i>	\$ -	\$ 2,000	\$ 2,320
5231001	Insurance, Other than Benefits	\$ -	\$ 1,310	\$ 650
5232001	Communication Devices/Service	\$ -	\$ 1,110	\$ 2,560
5232006	Postage	\$ -	\$ 500	\$ 500
5233001	Advertising	\$ -	\$ 2,500	\$ 2,500
5234001	Printing and Binding	\$ -	\$ 9,415	\$ 10,000
5235001	Travel	\$ -	\$ 2,000	\$ 2,000
5236001	Dues and Fees	\$ -	\$ 500	\$ 500
5237001	Education and Training	\$ -	\$ 1,500	\$ 1,500
5238501	Contract Labor/Services	\$ -	\$ -	\$ 30,000
	<i>Sub-total: Other Purchased Services</i>	\$ -	\$ 18,835	\$ 50,210
	TOTAL PURCHASED SERVICES	\$ -	\$ 30,835	\$ 62,530
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ -	\$ 500	\$ 500
5311107	Software Applications	\$ -	\$ 240	\$ 5,000
5316001	Small Tools and Equipment	\$ -	\$ 1,245	\$ 1,000
	TOTAL SUPPLIES	\$ -	\$ 1,985	\$ 6,500
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ 1,500	\$ -
	TOTAL CAPITAL OUTLAY	\$ -	\$ 1,500	\$ -
54	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ -	\$ 12,325	\$ 11,530
5524002	Life and Disability	\$ -	\$ 200	\$ 305
5524003	Wellness Program	\$ -	\$ 55	\$ 55
5524004	OPEB	\$ -	\$ 650	\$ 650
	TOTAL INTERFUND/INTERDEPT.	\$ -	\$ 13,230	\$ 12,540
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ -	\$ 100	\$ -
	TOTAL OTHER COSTS	\$ -	\$ 100	\$ -
	TOTAL EXPENDITURES	\$ -	\$ 114,515	\$ 150,427

The City Engineer provides administrative responsibility over the Engineering Division and serves as the chief engineer for the City providing technical engineering assistance to the Director, City Manager, Deputy City Manager, and other departments as needed. The Engineering Division is primarily funded through the City's General fund. Capital projects are funded from the Capital Improvements Program Fund, SPLOST, and TSPLOST Funds.



STATEMENT OF SERVICE

The Engineering Division is responsible for roadway design, administering the City's streets repaving and striping program (including LMIG), performing traffic engineering studies and related improvements, performing subdivision and commercial development plan reviews, maintaining the landfill's post-closure compliance with EPA and EPD rules and regulations, development of transportation plans and priorities, construction inspection of City projects, and maintains the records and maps for the Eastside, administers and enforces the Driveway Standards and Policies and issues right of way encroachment permits. In addition, the City Engineer has oversight for multiple City ordinances.

GOALS	FY 2021 STATUS	FY 2022 PROJECTED
FY 2021		
1. Continue sidewalk on Gentilly Road from East Jones Ave to Savannah Ave	Design	Construction/Acquire ROW
2. Construct pedestrian Bridge at Edgewood Park	Completed	
3. Resurface approximately 5.82 miles of City streets	Completed	
4. Construct sidewalk on W Jones Ave. from S. Main to Johnson St.	Completed	
5. Construct sidewalk on Herty Drive	Completed	
6. Construct sidewalk on S Edgewood Drive to Rowand Cir.	Completed	
7. Construct sidewalk on E Main St from Lester Rd to/and on Packinghouse Road	Under Construction	Completed
8. S. Zetterower Ave. at Stillwell St. Intersection Improvements	Design/ROW Acquisition	Completed
9. S. Main/Blue Mile Streetscape and Drainage Improvements	Design/ROW Acquisition	Completed
10. SR67/73 Fair Rd & S. Main Intersection Improvements	Design	ROW Acquisition
11. Old Register Road and Tormenta Way	Completed	
12. Akins Boulevard	Completed	
FY2022		
1. SR67/73 Fair Rd & S. Main Intersection Improvements	Design	ROW Acquisition
2. Chandler Rd. from Knight Dr. to existing sidewalk		Design
3. Public Works Parking Lot	Construction	Completed
4. Police Department Parking lot	Construction	Completed
5. East Main Sidewalk - Packinghouse to Northside Drive		Design
6. E. Jones Ave Sidewalk from S. Main to S. Zetterower		Design
7. West Main Street Sidewalk from Ivory to Foss St.		Design
8. Brannen St. Sidewalk from Gentilly Dr. to Clairborne Ave.	Design	Construction/Acquire ROW
9. Cawana Rd. Intersection Improvements @ Brannen @ S&S RR		Design
10. Street Striping	Construction	

OBJECTIVES FOR FISCAL YEAR 2022

1. Improve vehicular and pedestrian safety.
2. Ensure that proposed developments are built according to City standards.
3. Implement TSPLOST Initiatives and projects.
4. Maintain roads in accordance with applicable standards for resurfacing, striping, and traffic control devices.
5. Continue to meet with developers at the beginning of projects so that they have a clear understanding of development standards before detailed design begins.
6. Utilize and continue to develop the pavement preservation program to maintain City streets in an efficient and equitable manner.
7. Continue to develop and expand the City's sidewalk network.
8. Continue to inspect all new residential and commercial infrastructure installations to ensure they are installed properly.
9. Continue road rating system for all City owned streets.
10. Evaluate City Ordinances concerning engineering and propose changes to update

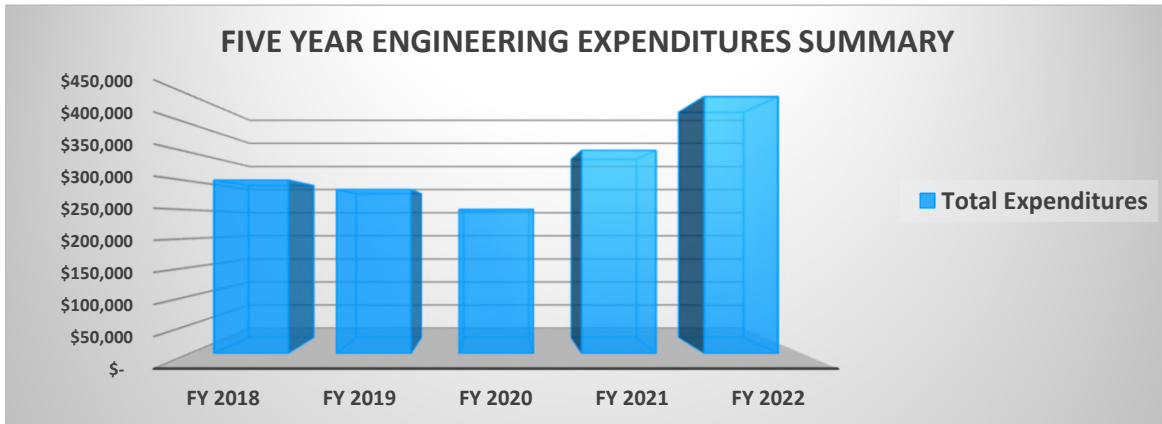
PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Number of street and/or drainage projects completed.	6	2	0	2	3
Dollar amount of street/drainage projects completed.	\$ 1,038,936	\$ 910,612	\$ 300,000	\$ 6,350,000	\$ 3,500,000
Total Linear miles of City Streets	121.78	121.78	124.28	124.28	
Linear miles of new City streets constructed by the City or dedicated by private developers this FY	0	0	1.38	0	
Linear miles of City streets resurfaced with LMIG and City funds	2.6	6.18	6.67	5.82	
Percentage of City streets resurfaced in FY	3.00%	5.07%	5.37%	4.68%	5.00%
Dollar value of City streets resurfaced with LMIG and City funds.	\$ 417,066	\$ 1,072,561	\$ 924,877	\$ 1,063,686	\$ 1,063,686
Total Linear miles of State or Federal highways inside City.	20.05	21.03	21.03	21.03	21.03
Linear miles of State or Federal highways resurfaced by	0	0	0	4.5	
Percentage of State or Federal highways resurfaced in FY.	0.00%	0.00%	0.00%	21.40%	
Linear miles of unpaved streets remaining in the City.	0.17	0.17	0.17	0.17	0.17
Linear miles of sidewalk constructed this FY	0	0	0	2.44	
Total Linear miles of sidewalks in the City.	44.73	55.92	55.92	58.36	
Number of Cemetery lots sold.	5	19	32	30	
Number of traffic engineering studies performed.	2	4	2	2	

PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Percentage of Capital Projects completed on-schedule	100%	100%	100%	100%	100%
Percentage of Capital Projects completed within budget.	100%	100%	100%	100%	100%
Percentage of Capital Projects awarded within 15% of engineer's estimate.	100%	100%	100%	100%	100%
Percentage of site plans reviewed within 2 weeks.	100%	95%	100%	100%	100%

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Inc./Dec.
Personal Services/Benefits	\$ 210,738	\$ 145,559	\$ 151,239	\$ 239,895	\$ 346,633	44.49%
Purchase/Contract Services	\$ 58,623	\$ 89,722	\$ 40,776	\$ 62,010	\$ 37,715	-39.18%
Supplies	\$ 4,050	\$ 3,024	\$ 7,630	\$ 5,000	\$ 7,450	49.00%
Capital Outlay (Minor)	\$ 200	\$ 1,794	\$ 308	\$ 200	\$ 500	150.00%
Interfund Dept. Charges	\$ 28,057	\$ 43,476	\$ 50,282	\$ 46,315	\$ 54,775	18.27%
Other Costs	\$ 150	\$ 2,036	\$ 906	\$ 150	\$ 150	0.00%
Total Expenditures	\$ 301,818	\$ 285,611	\$ 251,141	\$ 353,570	\$ 447,223	26.49%



FUND 100 - GENERAL FUND

DEPT - 1575 - ENGINEERING

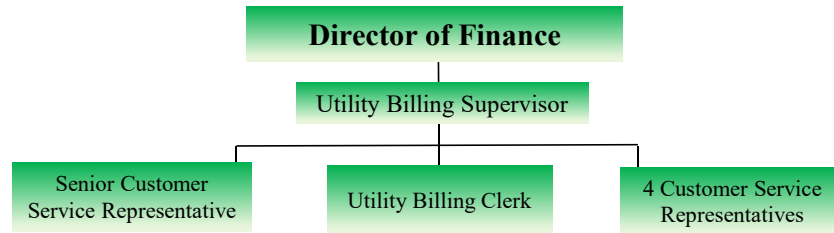
Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 134,657	\$ 202,330	\$ 293,474
5113001	Overtime	\$ 96	\$ 100	\$ 100
	<i>Sub-total: Salaries and Wages</i>	\$ 134,753	\$ 202,430	\$ 293,574
5122001	Social Security (FICA) Contributions	\$ 9,721	\$ 12,960	\$ 22,458
5124001	Retirement Contributions	\$ 1,336	\$ 16,190	\$ 23,486
5127001	Workers Compensation	\$ 5,395	\$ 6,775	\$ 7,115
5129002	Employee Drug Screening	\$ 35	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 16,486	\$ 35,925	\$ 53,059
	TOTAL PERSONAL SERVICES	\$ 151,239	\$ 238,355	\$ 346,633
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ -	\$ 350	\$ 350
5212002	Engineering Fees	\$ 1,289	\$ 4,000	\$ 2,000
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 1,289	\$ 4,350	\$ 2,350
5222001	Rep. and Maint. (Equipment)	\$ 7,631	\$ 5,000	\$ 3,700
5222002	Rep. and Maint. (Vehicles)	\$ 640	\$ 500	\$ 500
5222003	Rep. and Maint. (Labor)	\$ 440	\$ 750	\$ 750
5222005	Rep. and Maint. (Office Equipment)	\$ 426	\$ 1,000	\$ 800
5222100	Traffic Signals	\$ 5,748	\$ 23,000	\$ -
5222102	Software Support	\$ 1,200	\$ 2,100	\$ 4,000
5222103	Rep. and Maint. Computers	\$ 9,073	\$ 9,315	\$ 9,445
5222200	Traffic Calming	\$ -	\$ -	\$ -
	<i>Sub-total: Property Services</i>	\$ 25,157	\$ 41,665	\$ 19,195
5231001	Insurance, Other than Benefits	\$ 3,801	\$ 4,000	\$ 3,840
5232001	Communication Devices/Service	\$ 3,956	\$ 3,620	\$ 4,805
5232006	Postage	\$ 17	\$ 100	\$ 100
5233001	Advertising	\$ 1,379	\$ 1,940	\$ 1,000
5234001	Printing and Binding	\$ 40	\$ 100	\$ -
5235001	Travel	\$ 1,232	\$ 2,500	\$ 1,750
5236001	Dues and Fees	\$ 251	\$ 1,200	\$ 475
5237001	Education and Training	\$ 129	\$ 2,500	\$ 1,200
5238001	Licenses	\$ -	\$ 75	\$ -
5238501	Contract Labor/Services	\$ 3,524	\$ 3,000	\$ 3,000
	<i>Sub-total: Other Purchased Services</i>	\$ 14,330	\$ 19,035	\$ 16,170
	TOTAL PURCHASED SERVICES	\$ 40,776	\$ 65,050	\$ 37,715
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 768	\$ 700	\$ 800
5311005	Uniforms	\$ 448	\$ 600	\$ 600
5311103	Traffic Signs	\$ -	\$ -	\$ -
5312700	Gasoline/Diesel/CNG	\$ 1,098	\$ 1,500	\$ 2,000
5313001	Provisions	\$ 143	\$ 200	\$ 200
5314001	Books and Periodicals	\$ 100	\$ 500	\$ 350
5316001	Small Tools and Equipment	\$ 5,073	\$ 1,500	\$ 3,500
	TOTAL SUPPLIES	\$ 7,630	\$ 5,000	\$ 7,450

FUND 100 - GENERAL FUND

DEPT - 1575 - ENGINEERING

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 308	\$ 200	\$ 500
5424001	Computers	\$ -	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 308	\$ 200	\$ 500
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 49,288	\$ 42,820	\$ 50,475
5524002	Life and Disability	\$ 774	\$ 730	\$ 1,535
5524003	Wellness Program	\$ 220	\$ 165	\$ 165
5524004	OPEB	\$ -	\$ 2,600	\$ 2,600
	TOTAL INTERFUND/INTERDEPT.	\$ 50,282	\$ 46,315	\$ 54,775
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 906	\$ 150	\$ 150
	TOTAL OTHER COSTS	\$ 906	\$ 150	\$ 150
	TOTAL EXPENDITURES	\$ 251,141	\$ 355,070	\$ 447,223

This department is headed by the Director of Finance. This department handles all of the utility billing and collection for the City's five Enterprise funds.



GOALS	FY 2021 STATUS	FY 2022 PROJECTED
FY 2022		
1. Work with our software company to implement phone call and text reminders to customers.	In progress	In progress
2. Work with our software company to provide the Tyler App to our customers.	In progress	In progress

OBJECTIVES FOR FISCAL YEAR 2022

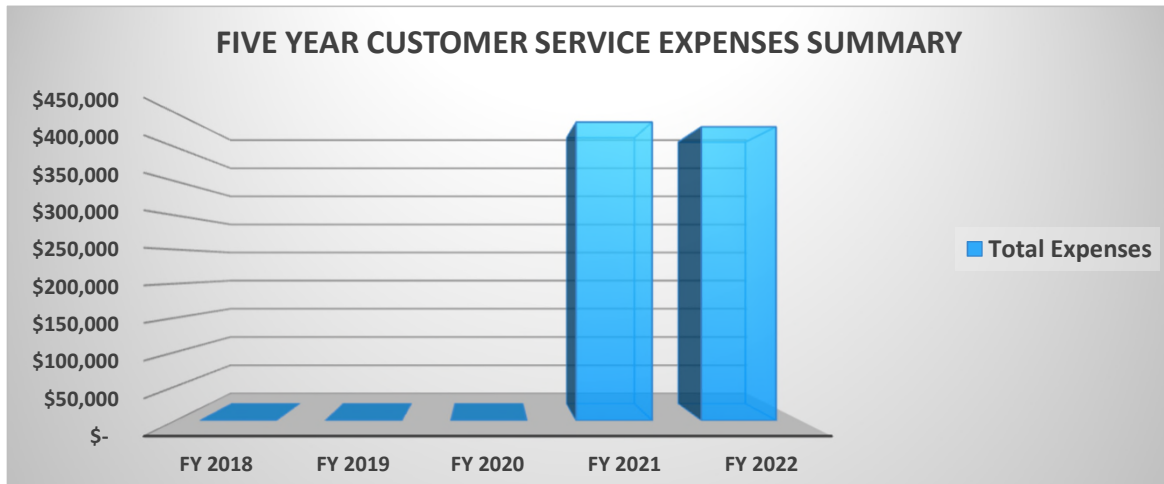
1. Publicize various forms of media the availability of online utility, automatic drafts, drop boxes, etc.
2. Continue to correct billing errors with a 24-hour period.
3. Continue to aggressively collect overdue utility bills, using account termination and collection agencies as needed.
4. Continue training with our software company annually to stay up to date on new features and improve our processes.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Number of Utility Bills processed annually	275,000	275,000	275,000	275,000	275,000
Number of Employees in utility billing/collection	6	7	7	7	7
Average Number of Utility Bills processed per employee	45,833	39,286	39,286	39,286	39,286
Dollar amount of Utility Bills processed annually	\$21,880,979	\$23,283,323	\$23,283,323	\$23,441,038	\$23,591,825

EXPENSES SUMMARY CUSTOMER SERVICE

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ -	\$ -	\$ -	\$ 263,175	\$ 273,036	3.75%
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 108,725	\$ 108,650	-0.07%
Supplies	\$ -	\$ -	\$ -	\$ 4,540	\$ 3,900	-14.10%
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ 1,075	\$ 300	-72.09%
Interfund Dept. Charges	\$ -	\$ -	\$ -	\$ 59,420	\$ 44,100	-25.78%
Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Total Expenses	\$ -	\$ -	\$ -	\$ 436,935	\$ 429,986	-1.59%

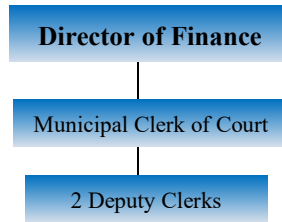


FUND 100 - GENERAL FUND

DEPT - 1590 - CUSTOMER SERVICE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	Moved from	\$ 225,820	\$ 234,530
5113001	Overtime	Water Sewer	\$ 3,000	\$ 1,200
	<i>Sub-total: Salaries and Wages</i>	\$ -	\$ 228,820	\$ 235,730
5122001	Social Security (FICA) Contributions	Moved from	\$ 15,900	\$ 18,033
5124001	Retirement Contributions	Water Sewer	\$ 18,060	\$ 18,858
5127001	Workers Compensation		\$ 395	\$ 415
	<i>Sub-total: Employee Benefits</i>	\$ -	\$ 34,355	\$ 37,306
	TOTAL PERSONAL SERVICES	\$ -	\$ 263,175	\$ 273,036
52	PURCHASE/CONTRACT SERVICES			
5222005	Rep. and Maint. (Office Equipment)	Moved from	\$ 6,000	\$ 5,000
5222102	Software Support	Water Sewer	\$ 100	\$ -
5222103	Rep. and Maint. Computers		\$ 16,140	\$ 16,475
	<i>Sub-total: Property Services</i>	\$ -	\$ 22,240	\$ 21,475
5231001	Insurance, Other than Benefits		\$ 2,280	\$ 3,700
5232001	Communication Devices/Service		\$ 1,960	\$ 1,975
5232006	Postage		\$ 150	\$ -
5233001	Advertising		\$ -	\$ -
5234001	Printing and Binding	Moved from	\$ 3,000	\$ -
5235001	Travel	Water Sewer	\$ 4,000	\$ 1,500
5236001	Dues and Fees		\$ 95	\$ -
5237001	Education and Training		\$ 5,000	\$ 5,000
5238501	Contract Services/Labor		\$ 70,000	\$ 75,000
	<i>Sub-total: Other Purchased Services</i>	\$ -	\$ 86,485	\$ 87,175
	TOTAL PURCHASED SERVICES	\$ -	\$ 108,725	\$ 108,650
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies		\$ 3,000	\$ 2,500
5311005	Uniforms		\$ 400	\$ 500
5313001	Provisions	Moved from	\$ 500	\$ 400
5314001	Books and Periodicals	Water Sewer	\$ 15	\$ -
5316001	Small Tools and Equipment		\$ 625	\$ 500
	TOTAL SUPPLIES	\$ -	\$ 4,540	\$ 3,900
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	Moved from	\$ 200	\$ 300
5424001	Computers	Water Sewer	\$ 875	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 1,075	\$ 300
55	INTERFUND/DEPT- CHARGES			
5524001	Self-funded Insurance (Medical)		\$ 54,520	\$ 38,535
5524002	Life and Disability	Moved from	\$ 615	\$ 1,280
5524003	Wellness Program	Water Sewer	\$ 385	\$ 385
5524004	OPEB		\$ 3,900	\$ 3,900
	TOTAL INTERFUND/INTERDEPT.	\$ -	\$ 59,420	\$ 44,100
57	OTHER COSTS			
5734001	Miscellaneous Expenses	Moved from	\$ -	\$ -
5760001	Over/Short	Water Sewer	\$ -	\$ -
	TOTAL OTHER COSTS	\$ -	\$ -	\$ -
	TOTAL EXPENDITURES	\$ -	\$ 436,935	\$ 429,986

This department is headed by the Director of Finance. The department is responsible for the staff support to the Municipal Court Judge, preparing the court docket, entering all cases, notifying people of their docket time, and collecting all fines and forfeitures.



STATEMENT OF SERVICE

The mission of the Municipal Court is to provide those that we serve with high quality customer service that is effective, efficient, and delivered in a professional environment, while accomplishing the duties incumbent on it by the City Charter and the laws of the State of Georgia, thereby maintaining the public's respect, confidence, and satisfaction. The Municipal Court is responsible for:

- Processing all citations handled through the Court.
- Providing assistance to the Judge, attorneys and defendants during each session of the Court.
- Providing assistance to the Solicitors, who are responsible for the prosecution of all misdemeanor, traffic, animal control, and local ordinance violation cases.
- Maintaining and preparing all of the Municipal dockets.
- Recording the disposition of each case.
- Receiving all court documents and defendant correspondence, as well as, collecting fines, balancing and closing of accounts.

GOALS		FY 2021 STATUS	FY 2022 PROJECTED
FY 2021			
1. Complete all state-mandate documentation and reporting to ensure compliance with all laws and regulations.		Ongoing	Ongoing
FY 2022			
1. Creation of all Municipal Court standard operating procedures in notebook form of SOP's.		Completed	Maintain
2. Take steps toward a paperless court system.		Ongoing	Ongoing
3. Develop an Emergency Operating Procedures Plan.		Ongoing	To be completed

OBJECTIVES FOR FISCAL YEAR 2022

1. Ensure that justice is administered in a fair and impartial manner.
2. Provide appropriate level of training for all court personnel.
3. Complete all state-mandated documentation and reporting to ensure compliance with all laws and regulations.
4. Judge, clerks, and staff to attend mandatory annual training.

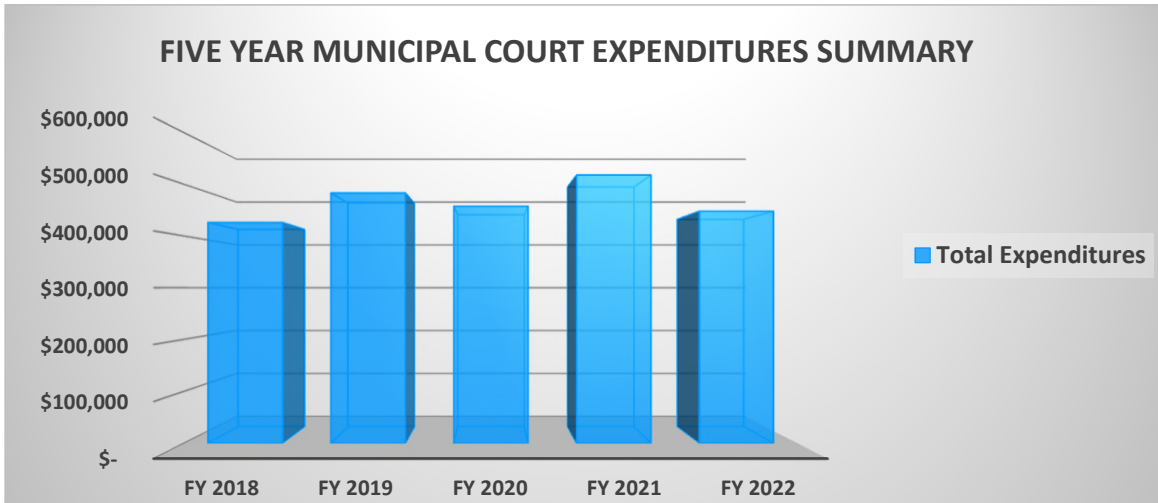
PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Number of Cases processed	5,338	6,463	4,741	3,500	5,000
Number of Days Court is in Session	72	72	54	72	72
Number of FTE Employees	3	3	3	3	3
Number of Warrants issued	59	59	30	50	50
Amount of fine and fee payments collected	\$ 818,046	\$ 935,524	\$ 767,831	\$ 650,000	\$ 800,000
Total of community service hours ordered & converted	15,000	8,662	3,736	4,500	4,500
Total Operating Expenses	\$ 426,029	\$ 483,103	\$ 457,608	\$ 517,785	\$ 447,898
Operating Expenses as a Percentage of Fines and Forfeitures	52%	52%	60%	80%	56%
Operating Expenses per FTE employee	\$ 142,010	\$ 161,034	\$ 152,536	\$ 172,595	\$ 149,299

PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Percent of warrants issued (monthly)	1%	10%	1%	1%	5%
Length of court docket (hours)	15	15	15	15	15
Failure to appear	400	359	400	400	400
Percent of cases placed on probation	50%	25%	30%	50%	50%
Average Number of Cases per Court Day	80	80	80	100	100
Average Number of Cases Processed per Employee	1,780	2,139	1,580	1,166	1,667

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 178,525	\$ 181,451	\$ 180,525	\$ 201,030	\$ 204,428	1.69%
Purchase/Contract Services	\$ 73,665	\$ 111,817	\$ 109,451	\$ 134,390	\$ 89,580	-33.34%
Supplies	\$ 12,123	\$ 12,631	\$ 14,675	\$ 13,865	\$ 11,450	-17.42%
Capital Outlay (Minor)	\$ 546	\$ 834	\$ 3,657	\$ 3,015	\$ 500	-83.42%
Interfund Dept. Charges	\$ 43,869	\$ 43,616	\$ 43,901	\$ 32,935	\$ 23,740	-27.92%
Other Costs	\$ 117,319	\$ 132,754	\$ 105,399	\$ 132,550	\$ 118,200	-10.83%
Total Expenditures	\$ 426,047	\$ 483,103	\$ 457,608	\$ 517,785	\$ 447,898	-13.50%



FUND 100 - GENERAL FUND

DEPT - 2650 - MUNICIPAL COURT

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 165,461	\$ 174,225	\$ 175,976
5113001	Overtime	\$ -	\$ 125	\$ 300
	<i>Sub-total: Salaries and Wages</i>	\$ 165,461	\$ 174,350	\$ 176,276
5122001	Social Security (FICA) Contributions	\$ 11,360	\$ 12,445	\$ 13,485
5124001	Retirement Contributions	\$ 3,384	\$ 13,840	\$ 14,102
5127001	Workers Compensation	\$ 285	\$ 360	\$ 565
5129002	Employee Drug Screening Tests	\$ 35	\$ 35	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 15,064	\$ 26,680	\$ 28,152
	TOTAL PERSONAL SERVICES	\$ 180,525	\$ 201,030	\$ 204,428
52	PURCHASE/CONTRACT SERVICES			
5212100	Interpreter	\$ -	\$ 500	\$ 500
5212101	Public Defender Services	\$ 16,868	\$ 18,000	\$ 20,000
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 16,868	\$ 18,500	\$ 20,500
5222004	Rep. and Maint. (Bldgs/Grounds)	\$ 5,841	\$ 2,500	\$ 2,500
5222005	Rep. and Maint. (Office Equipment)	\$ 1,522	\$ 1,600	\$ 1,600
5222102	Software Support	\$ 32,508	\$ 39,455	\$ 25,000
5222103	Rep. and Maint. Computers	\$ 10,326	\$ 10,510	\$ 14,130
	<i>Sub-total: Property Services</i>	\$ 50,198	\$ 54,065	\$ 43,230
5231001	Insurance, Other than Benefits	\$ 5,620	\$ 5,610	\$ 5,975
5232001	Communication Devices/Service	\$ 1,144	\$ 1,085	\$ 2,225
5232006	Postage	\$ 1,722	\$ 750	\$ 750
5233001	Advertising	\$ 399	\$ 80	\$ -
5235001	Travel	\$ 747	\$ 2,000	\$ 800
5236001	Dues and Fees	\$ 1,168	\$ 300	\$ 500
5237001	Education and Training	\$ 985	\$ 2,000	\$ 600
5239003	Jail	\$ 30,601	\$ 50,000	\$ 15,000
	<i>Sub-total: Other Purchased Services</i>	\$ 42,385	\$ 61,825	\$ 25,850
	TOTAL PURCHASED SERVICES	\$ 109,451	\$ 134,390	\$ 89,580
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 5,164	\$ 1,500	\$ 2,000
5311005	Uniforms	\$ 715	\$ 595	\$ 500
5312300	Electricity	\$ 6,718	\$ 8,000	\$ 7,000
5312800	Stormwater	\$ 787	\$ 1,000	\$ 1,000
5313001	Provisions	\$ -	\$ 70	\$ 150
5314001	Books & Periodicals	\$ 212	\$ 700	\$ 300
5316001	Small Tools and Equipment	\$ 1,079	\$ 2,000	\$ 500
	TOTAL SUPPLIES	\$ 14,675	\$ 13,865	\$ 11,450
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 2,657	\$ 2,000	\$ 500
5424001	Computers	\$ 1,000	\$ 875	\$ -
5425001	Other Equipment	\$ -	\$ 140	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 3,657	\$ 3,015	\$ 500

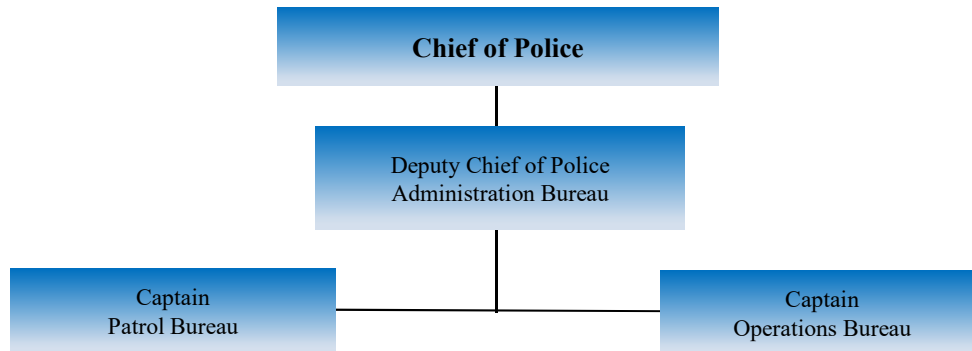
FUND 100 - GENERAL FUND

DEPT - 2650 - MUNICIPAL COURT

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 42,816	\$ 30,495	\$ 21,265
5524002	Life and Disability	\$ 865	\$ 920	\$ 955
5524003	Wellness Program	\$ 220	\$ 220	\$ 220
5524004	OPEB	\$ -	\$ 1,300	\$ 1,300
	TOTAL INTERFUND/INTERDEPT.	\$ 43,901	\$ 32,935	\$ 23,740
57	OTHER COSTS			
5720003	DA/Victim	\$ 14,506	\$ 19,000	\$ 15,000
5720004	Peace Officer's A&B Fund	\$ 23,023	\$ 25,000	\$ 25,000
5720005	Peace Officer's Pros. Train.	\$ 28,552	\$ 39,500	\$ 35,000
5720006	Georgia Department of Treasury	\$ -	\$ 1,000	\$ 200
5720007	Georgia Crime Victim Emergency	\$ 464	\$ 1,500	\$ 500
5720100	DHR Financial Services	\$ 2,963	\$ 3,000	\$ 3,000
5720101	Indigent Fees	\$ 31,339	\$ 38,000	\$ 35,000
5720102	Driver's Ed & Training Fund	\$ 3,738	\$ 5,000	\$ 4,000
5734001	Miscellaneous Expenses	\$ 837	\$ 550	\$ 500
5760001	Over/Short	\$ (21)	\$ -	\$ -
	TOTAL OTHER COSTS	\$ 105,399	\$ 132,550	\$ 118,200
	TOTAL EXPENDITURES	\$ 457,608	\$ 517,785	\$ 447,898

The department head is the Chief of Police. Police headquarters is located at 25 West Grady Street and has a substation on Chandler Road. The police department is a full service law enforcement agency with an authorized strength of 74 sworn personnel and an additional 17 support staff (2 are part time) including dispatchers and administrative specialists. The police department responds to calls for service, investigates crimes, and enforces traffic laws. The police department has three distinct bureaus: Patrol, Administration, and Operations. The Department website is full of information, and citizens can access public police reports, file a non-emergency report, and research criminal activity through our Crime Map.

Police Department Overall Structure

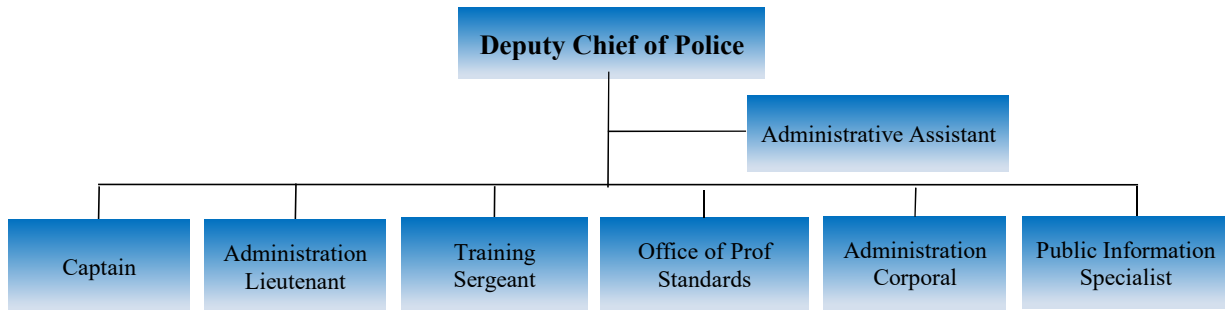


STATEMENT OF SERVICE

The department operates under the community policing concept, which stresses involvement with the community, and placing resources where they are most needed. It also stresses trying to remove the root causes of crime and neighborhood deterioration utilizing problem oriented policing. The department is structured with three Bureaus: Administration Bureau, Patrol Bureau, and Operations Bureau.

The Police Administration Bureau funds the Police Department's Administration Bureau as well as operational costs that are not tied to a specific Bureau.

Administration Bureau



STATEMENT OF SERVICE

The Administration Bureau includes the Office of the Chief of Police. The Deputy Chief of Police leads the staff assigned to the Administration Bureau, including the Administration Captain, Administration Lieutenant, Training Sergeant, Professional Standards Sergeant, Administration Corporal, Public Information Specialist, and the Administration Bureau Administrative Assistant. Additionally, the overall police department budget is coordinated through the Administration Bureau. The Captain assigned to this Bureau coordinates the Crash Reduction Unit. The Lieutenant assigned to this Bureau coordinates the department's policies and efforts for State Certification along with other tasks such as permitting and special events planning. Recruiting and Internal Affairs are handled by the Professional Standards Sergeant, and the Training Sergeant coordinates and plans all department training. The Public Information Specialist coordinates all official messaging from the police department, and coordinates with all media inquiries. The position of Administration Corporal assists the Sergeants assigned to Training and Professional Standards with the roles assigned to their respective specialties.

GOALS	FY 2021 STATUS	FY 2022 PROJECTED
FY 2022		
1. Positively address the imbalance between attrition rate and hiring.	Ongoing	Ongoing
2. Maintain State Certification.	Preparing for 3 yr. ReCert	Preparing for 3 yr. ReCert
3. Continue professional development of department employees.	Ongoing	Ongoing
4. Provide two regularly scheduled in-house training days each month.	Completed	Continuation
5. Provide a professional response to all citizen imitated complaints on staff.	Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2022

1. Continue with an already on-going aggressive recruiting campaign and seek adjustments to ensure salaries are comparable to the market.
2. Ensure departmental policies and procedures follow the standards set forth by the Georgia Law Enforcement Certification Program.
3. Enroll employees in the programs that will achieve Ga POST Career Development certifications as well as the Professional Management Program and Command College.
4. Monthly in-house, in-service training is being scheduled which covers a host of topics and allows employees to attend.
5. Resolve and track all citizen complaints on staff, while providing training to all supervisors on the complaint process.

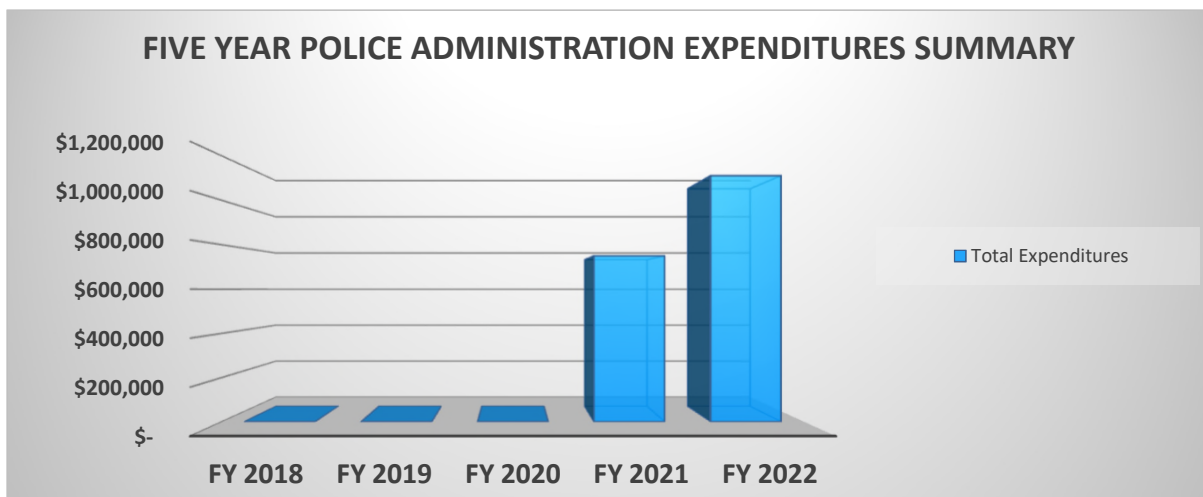
PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Total Ga POST approved training hours	17,160	13,438	16,041	15,000	15,000
Community events/programs	119	88	*	*	30
Recruiting events attended	6	2	*	*	5
Total officer applications received	274	144	409	200	200
Total officers hired	18	11	13	10	10

* COVID-19 Impact

EXPENDITURES SUMMARY POLICE ADMINISTRATION 3210

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 407,957	\$ 496,233	\$ 521,225	\$ 678,170	\$ 713,205	5.17%
Purchase/Contract Services	\$ 176,576	\$ 339,144	\$ 307,418	\$ 465,065	\$ 520,640	11.95%
Supplies	\$ 112,801	\$ 169,098	\$ 314,330	\$ 195,720	\$ 193,720	-1.02%
Capital Outlay (Minor)	\$ 2,439	\$ 4,339	\$ 16,243	\$ 4,500	\$ 4,500	0.00%
Interfund Dept. Charges	\$ 37,533	\$ 93,528	\$ 100,184	\$ 99,730	\$ 115,790	16.10%
Other Costs	\$ 12,855	\$ 8,656	\$ 12,272	\$ 11,000	\$ 9,500	-13.64%
Total Expenditures	\$ 750,161	\$ 1,110,998	\$ 1,271,671	\$ 1,454,185	\$ 1,557,355	7.09%



FUND 100 - GENERAL FUND

DEPT - 3210 - POLICE ADMINISTRATION

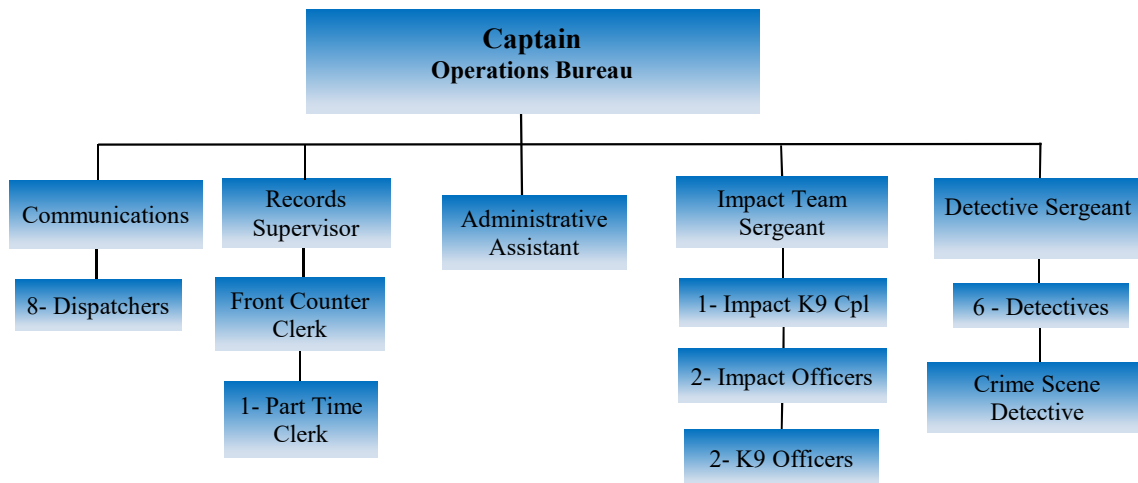
Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 458,742	\$ 564,265	\$ 589,421
5113001	Overtime	\$ 4,367	\$ 6,000	\$ 6,000
5114001	Extra Duty Pay	\$ 5,037	\$ 5,000	\$ 5,000
	<i>Sub-total: Salaries and Wages</i>	\$ 468,147	\$ 575,265	\$ 600,421
5122001	Social Security (FICA) Contributions	\$ 33,526	\$ 37,835	\$ 45,550
5124001	Retirement Contributions	\$ 2,200	\$ 46,730	\$ 47,634
5127001	Workers Compensation	\$ 11,418	\$ 14,340	\$ 15,050
5129002	Employee Drug Screening Tests	\$ 35	\$ -	\$ -
5129004	Polygraph Exams	\$ 5,900	\$ 4,000	\$ 4,550
	<i>Sub-total: Employee Benefits</i>	\$ 53,078	\$ 102,905	\$ 112,784
	TOTAL PERSONAL SERVICES	\$ 521,225	\$ 678,170	\$ 713,205
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	\$ 1,252	\$ 87,625	\$ 92,100
5222001	Rep. and Maint. (Equipment)	\$ 62,899	\$ 65,000	\$ 79,765
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 4,933	\$ 8,500	\$ 5,000
5222003	Rep. and Maint. (Labor)	\$ 6,988	\$ 8,500	\$ 7,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 30,818	\$ 33,425	\$ 31,000
5222005	Rep. and Maint. (Office Equipment)	\$ 2,873	\$ 4,500	\$ 3,000
5222102	Software Support	\$ 7,352	\$ 7,500	\$ 67,300
5222103	Rep. and Maint. Computers	\$ 21,000	\$ 24,520	\$ 24,960
5223200	Rentals	\$ 122	\$ 65,080	\$ 53,040
	<i>Sub-total: Property Services</i>	\$ 138,236	\$ 304,650	\$ 363,165
5231001	Insurance, Other than Benefits	\$ 46,331	\$ 53,550	\$ 56,470
5232001	Communication Devices/Service	\$ 14,014	\$ 13,865	\$ 14,840
5232006	Postage	\$ 3,150	\$ 2,500	\$ 2,000
5233001	Advertising	\$ 6,355	\$ 8,500	\$ 7,000
5234001	Printing and Binding	\$ 2,031	\$ 3,000	\$ 2,500
5235001	Travel	\$ 26,401	\$ 30,000	\$ 30,000
5236001	Dues and Fees	\$ 19,916	\$ 14,000	\$ 9,665
5236101	MDT Technology Fee	\$ -	\$ -	\$ -
5237001	Education and Training	\$ 49,395	\$ 35,000	\$ 35,000
5238501	Contract Labor/Services	\$ 1,588	\$ -	\$ -
	<i>Sub-total: Other Purchased Services</i>	\$ 169,182	\$ 160,415	\$ 157,475
	TOTAL PURCHASED SERVICES	\$ 307,418	\$ 465,065	\$ 520,640
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 25,654	\$ 12,750	\$ 14,750
5311005	Uniforms and Turnout Gear	\$ 12,401	\$ 21,950	\$ 21,950
5311007	CID Supplies	\$ -	\$ 500	\$ 500
5311014	Ammunition & Taser Supply	\$ 37,455	\$ 40,000	\$ 40,000
5312300	Electricity	\$ 91,195	\$ 85,000	\$ 82,000
5312700	Gasoline/Diesel/CNG	\$ 6,747	\$ 9,900	\$ 9,200
5312800	Stormwater	\$ 1,201	\$ 1,520	\$ 1,520
5313001	Provisions	\$ 4,942	\$ 5,000	\$ 5,000
5314001	Books and Periodicals	\$ 710	\$ 1,500	\$ 1,200
5316001	Small Tools and Equipment	\$ 134,024	\$ 17,600	\$ 17,600
	TOTAL SUPPLIES	\$ 314,330	\$ 195,720	\$ 193,720

FUND 100 - GENERAL FUND

DEPT - 3210 - POLICE ADMINISTRATION

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
54	CAPITAL OUTLAY (MINOR)			
5412008	Training Complex-LETC	\$ 3,888	\$ 3,000	\$ 3,000
5423001	Furniture and Fixtures	\$ 10,028	\$ 1,500	\$ 1,500
5424001	Computers	\$ 2,327	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 16,243	\$ 4,500	\$ 4,500
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - GIS	\$ 11,605	\$ 11,720	\$ 12,370
5524001	Self-funded Insurance (Medical)	\$ 85,632	\$ 79,785	\$ 95,260
5524002	Life and Disability	\$ 2,726	\$ 3,180	\$ 3,115
5524003	Wellness Program	\$ 220	\$ 495	\$ 495
5524004	OPEB	\$ -	\$ 4,550	\$ 4,550
	TOTAL INTERFUND/INTERDEPT.	\$ 100,184	\$ 99,730	\$ 115,790
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 1,301	\$ 2,000	\$ 1,500
5734007	C.O.P	\$ 10,970	\$ 9,000	\$ 8,000
	TOTAL OTHER COSTS	\$ 12,272	\$ 11,000	\$ 9,500
	TOTAL EXPENDITURES	\$ 1,271,671	\$ 1,454,185	\$ 1,557,355

The Police Department Operations Bureau funds the Detective Section, Impact Team, Evidence Custodian/Crime Scene Technician, Dispatch Section and Records Section. This Bureau was formerly comprised of the Investigations Bureau and parts of the Support Services Bureau. These were merged during FY 2018.



STATEMENT OF SERVICE

The Operations Bureau is comprised of the Detective Section, Impact Team, Evidence Custodian/Crime Scene Technician, Dispatch Section and Records Section. The Detective Section is responsible for in-depth investigation of crimes in order to build successful cases for prosecution. The Impact Team has one Sergeant, one K9 Corporal, two K9 Officers and two Advanced Patrol Officers that are assigned to conduct proactive criminal investigations and address quality of life issues throughout the community. The Evidence Custodian/Crime Scene Technician is a Detective responsible for the management of the evidence room and processing of major crime scenes. The Communications Section is responsible for receiving and dispatching calls for service, as well as keeping track of officer locations and activities throughout their shift. The Records Section is responsible for records retention, records processing and records requests as well as front counter reception.

GOALS		FY 2021 STATUS	FY 2022 PROJECTED
FY 2022			
1. Decrease the number of violent crimes through proactive patrol techniques, investigation and effective prosecution.		In progress	Ongoing
2. Develop community outreach programs to provide opportunities for the community to partner with the Police Department to reduce crime and further education.		In progress	Ongoing
3. Increase training opportunities for all bureau personnel.		In progress	Ongoing
4. Improve the quality of life for the community through proactive investigation of gang, narcotic and violent crimes.		In progress	Ongoing
5. Fulfill all open records and discovery requests.		Completed	Ongoing

OBJECTIVES FOR FISCAL YEAR 2022

1. Utilize Impact Team to increase investigations related to drugs, firearms, and gang-activity.
2. Provide additional training and support to all Operations Bureau Personnel.
3. Provide professional dispatch and communication services for the agency.
4. Utilize Detective Section to increase clearances on violent and gun-related crimes.
5. Fulfill 100% of the open records and discovery requests in the time frame allowed in Georgia Statutes.

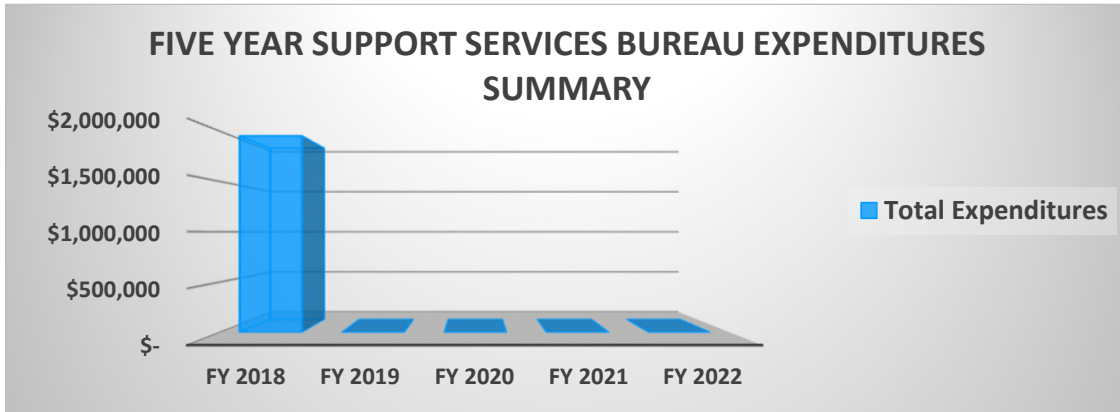
PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Cases forwarded to Operations Bureau	1,062	1,293	1,177	1,300	1,300
Cases cleared	625	861	753	900	900
UCR Part 1 Violent Crimes	111	120	112	125	125
UCR Part 1 Property Crimes	845	959	860	950	950
Open Records and discovery requests	-	317	360	400	400

EXPENDITURES SUMMARY POLICE SUPPORT SERVICES BUREAU 3215

FY 2018 SUPPORT SERVICES BUREAU MERGED INTO OPERATIONS BUREAUS

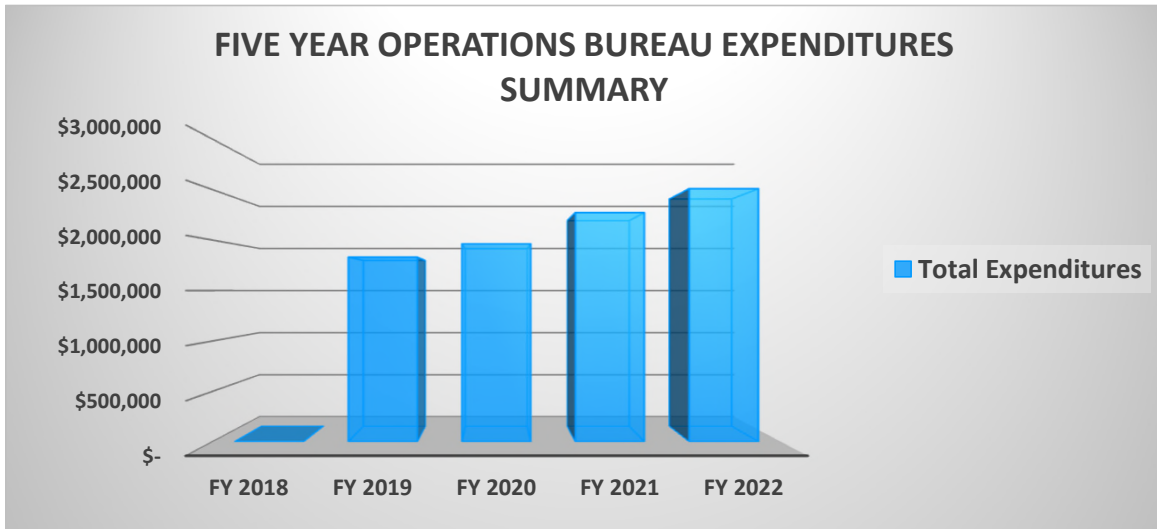
	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 1,310,425	\$ -	\$ -	\$ -	\$ -	moved
Purchase/Contract Services	\$ 251,852	\$ -	\$ -	\$ -	\$ -	moved
Supplies	\$ 77,013	\$ -	\$ -	\$ -	\$ -	moved
Capital Outlay (Minor)	\$ 2,522	\$ -	\$ -	\$ -	\$ -	moved
Interfund Dept. Charges	\$ 310,219	\$ -	\$ -	\$ -	\$ -	moved
Other Costs	\$ 290	\$ -	\$ -	\$ -	\$ -	moved
Total Expenditures	\$ 1,952,321	\$ -	\$ -	\$ -	\$ -	moved



EXPENDITURES SUMMARY POLICE OPERATIONS BUREAU 3215

FY 2018 SUPPORT AND INVESTIGATIONS MERGED INTO OPERATIONS BUREAU

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ -	\$ 1,306,004	\$ 1,483,557	\$ 1,741,590	\$ 1,973,597	13.32%
Purchase/Contract Services	\$ -	\$ 188,787	\$ 142,897	\$ 165,850	\$ 161,165	-2.82%
Supplies	\$ -	\$ 48,656	\$ 64,688	\$ 68,565	\$ 65,685	-4.20%
Capital Outlay (Minor)	\$ -	\$ -	\$ 337	\$ 1,000	\$ 500	-50.00%
Interfund Dept. Charges	\$ -	\$ 287,835	\$ 269,629	\$ 293,915	\$ 307,965	4.78%
Other Costs	\$ -	\$ 72	\$ 1,615	\$ 805	\$ 500	-37.89%
Total Expenditures	\$ -	\$ 1,831,354	\$ 1,962,723	\$ 2,271,725	\$ 2,509,412	10.46%



FUND 100 - GENERAL FUND

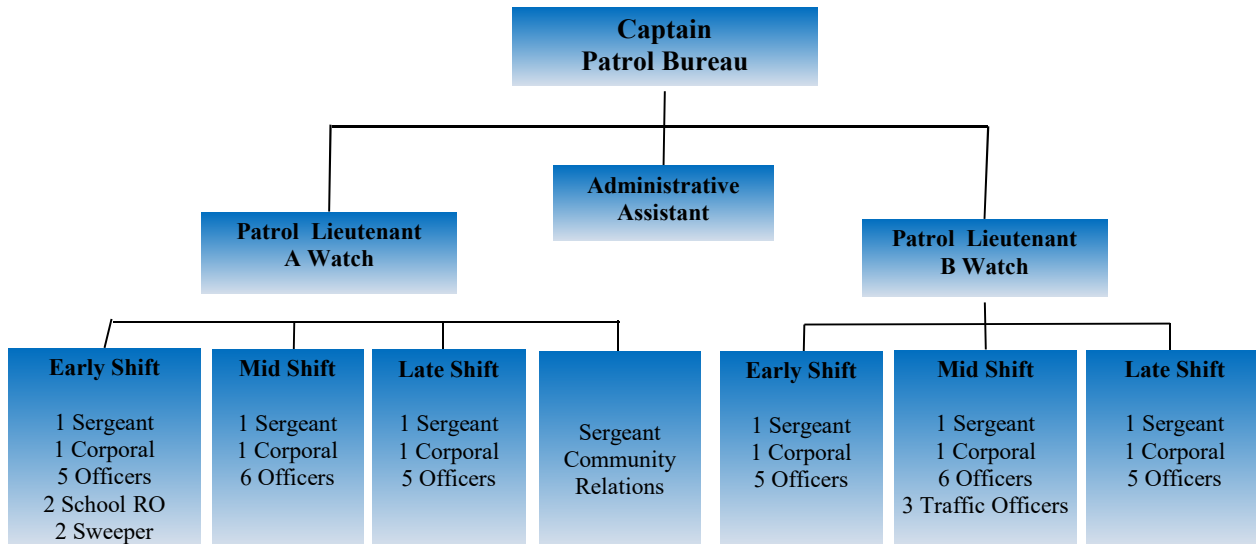
DEPT - 3215 - POLICE OPERATIONS BUREAU

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 1,232,753	\$ 1,391,695	\$ 1,566,599
5113001	Overtime	\$ 118,874	\$ 90,000	\$ 90,000
5114001	Extra Duty Pay	\$ 11,327	\$ 11,700	\$ 30,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 1,362,954</i>	<i>\$ 1,493,395</i>	<i>\$ 1,686,599</i>
5122001	Social Security (FICA) Contributions	\$ 94,071	\$ 104,805	\$ 126,730
5124001	Retirement Contributions	\$ 5,457	\$ 116,740	\$ 132,528
5127001	Workers Compensation	\$ 21,044	\$ 26,420	\$ 27,740
5129002	Employee Drug Screening Tests	\$ 30	\$ 230	\$ -
	<i>Sub-total: Employee Benefits</i>	<i>\$ 120,603</i>	<i>\$ 248,195</i>	<i>\$ 286,998</i>
	TOTAL PERSONAL SERVICES	\$ 1,483,557	\$ 1,741,590	\$ 1,973,597
52	PURCHASE/CONTRACT SERVICES			
5212100	Interpreter	\$ -	\$ -	\$ 1,200
5222001	Rep. and Maint. (Equipment)	\$ 32	\$ -	\$ -
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 8,681	\$ 15,000	\$ 10,000
5222003	Rep. and Maint. (Labor)	\$ 13,400	\$ 16,500	\$ 12,000
5222005	Rep. and Maint. (Office Equipment)	\$ 1,442	\$ 3,000	\$ 2,500
5222102	Software Support	\$ 10,455	\$ 10,720	\$ 13,000
5222103	Rep. and Maint. Computers	\$ 61,285	\$ 62,310	\$ 64,750
	<i>Sub-total: Property Services</i>	<i>\$ 95,294</i>	<i>\$ 107,530</i>	<i>\$ 102,250</i>
5231001	Insurance, Other than Benefits	\$ 21,271	\$ 31,895	\$ 33,865
5232001	Communication Devices/Service	\$ 25,572	\$ 23,735	\$ 22,800
5234001	Advertising	\$ -	\$ 200	\$ -
5236001	Dues and Fees	\$ 465	\$ 710	\$ 2,250
5237001	Education and Training	\$ 295	\$ 1,780	\$ -
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 47,603</i>	<i>\$ 58,320</i>	<i>\$ 58,915</i>
	TOTAL PURCHASED SERVICES	\$ 142,897	\$ 165,850	\$ 161,165
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 1,466	\$ 1,400	\$ 1,400
5311002	Parts and Materials (K-9)	\$ 1,038	\$ 1,300	\$ 1,100
5311003	Chemicals (K-9 Medical)	\$ 5,649	\$ 6,000	\$ 5,500
5311005	Uniforms and Turnout Gear	\$ 13,362	\$ 15,000	\$ 14,000
5311007	CID Supplies	\$ 10,414	\$ 12,000	\$ 11,000
5312700	Gasoline/Diesel/CNG	\$ 26,252	\$ 28,000	\$ 28,000
5316001	Small Tools and Equipment	\$ 6,192	\$ 4,185	\$ 4,185
5316006	Cellular Phone Equipment	\$ 316	\$ 680	\$ 500
	TOTAL SUPPLIES	\$ 64,688	\$ 68,565	\$ 65,685
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 337	\$ 1,000	\$ 500
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 337	\$ 1,000	\$ 500
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 262,746	\$ 268,595	\$ 280,270
5524002	Life and Disability	\$ 6,003	\$ 6,935	\$ 8,660
5524003	Wellness Program	\$ 880	\$ 1,485	\$ 1,485
5524004	OPEB	\$ -	\$ 16,900	\$ 17,550
	TOTAL INTERFUND/INTERDEPT.	\$ 269,629	\$ 293,915	\$ 307,965

FUND 100 - GENERAL FUND

DEPT - 3215 - POLICE OPERATIONS BUREAU

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 1,615	\$ 805	\$ 500
	TOTAL OTHER COSTS	\$ 1,615	\$ 805	\$ 500
	TOTAL EXPENDITURES	\$ 1,962,723	\$ 2,271,725	\$ 2,509,412



STATEMENT OF SERVICE

The Patrol Bureau is the largest and most visible bureau in the police department. The uniformed officers of the patrol bureau are the primary responders to emergency incidents, handle the vast majority of the calls for service, as well as providing preventive patrols and traffic enforcement. This bureau is commanded by a Captain, who is assisted by two lieutenants. The lieutenants each supervise a “watch” which consists of three patrol shifts, each led by a sergeant. Officers work four ten hour shifts each week, and between the six patrol teams, they provide 24 hour a day, seven days a week coverage. The Bureau also has a School Resource Officer at Statesboro High School as well as two officer “Sweepers” who supplement the patrol shifts by covering details such as court bailiff, out of town prisoner transports, first appearance hearings and other functions.

GOALS		FY 2021 STATUS	FY 2022 PROJECTED
FY 2022			
1. Increase Patrol Bureau involvement in community projects and events.		Ongoing	Ongoing
2. Implement two traffic officers to enforce traffic laws and reduce severity and frequency of traffic crashes at targeted locations.		Implemented	Ongoing
3. Increase officer recognition and awards.		Ongoing	Ongoing
4. Increase officer training in personal and financial wellbeing to continue the reduction in officer attrition.		Ongoing	Ongoing
5. Increase overall traffic enforcement efforts including DUI enforcement.		Implemented	Ongoing

OBJECTIVES FOR FISCAL YEAR 2022

1. Have Watch Commander and Shift Supervisors sponsor community events and emphasis the importance of community involvement.
2. Identify traffic crash locations through statistical analysis and utilize traffic officers to reduce the severity and frequency of crashes at these locations.
3. Have Watch Commanders and Shift Supervisors monitor stellar performances and recommend officers for awards and recognitions.
4. Have Watch Commanders and Shift Supervisors use the book *Emotional Survival for Law Enforcement* and other literature to conduct roll call training in these areas.
5. Emphasize the importance of traffic / DUI enforcement to each officer in the bureau.

PERFORMANCE MEASURES

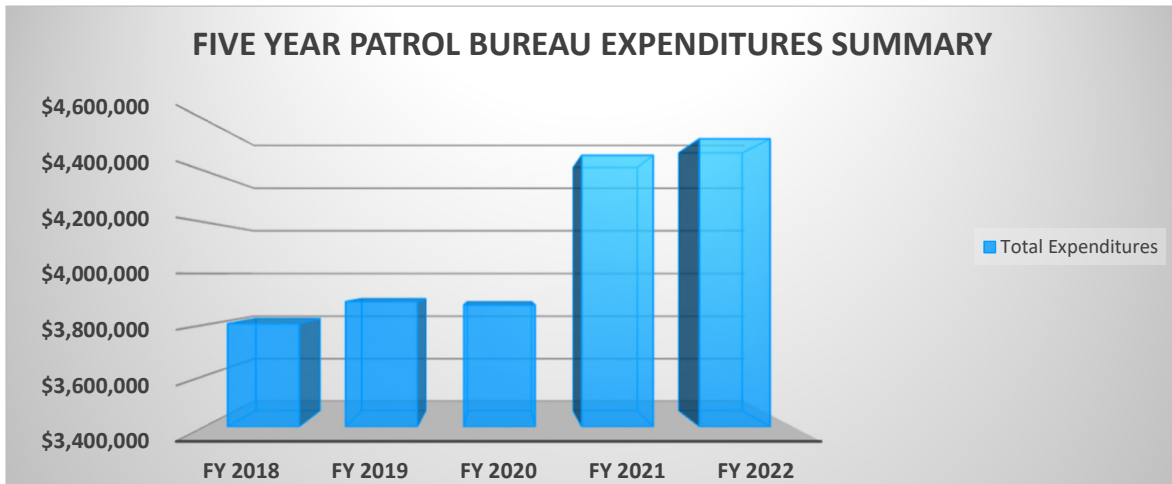
WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Calls for service	48,852	50,557	51,873	42,940	44,000
Traffic Crashes (Does not include worked by GSP)	1,408	1,333	1,433	1,644	1,644
Traffic Crashes with injuries	^335	^331	63	112	112
Traffic Crash Fatalities	^0	^0	^0	^0	^0
Traffic Citations Issued	6,020	6,175	4,240	6,192	6,192
Warnings issued	6,544	7,182	4,317	3,940	4,000
DUIs	162	110	127	176	176
Incident reports taken	7,625	7,072	6,208	6,116	6,116
Arrests	1,934	1,983	1,180	1,392	1,400
Field Interviews	1,910	1,649	1,018	752	800
Gallons of gasoline used	68,570	75,205	74,131	70,424	70,424
Funeral escorts	170	161	50	0	5
Alarm calls	1,846	1,905	1,489	1,276	1,325

* MDS / Sungard reporting difference

^ Does not include accidents with injuries worked by GSP

EXPENDITURES SUMMARY POLICE PATROL BUREAU 3223

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 2,703,019	\$ 2,716,314	\$ 2,722,015	\$ 3,229,785	\$ 3,289,435	1.85%
Purchase/Contract Services	\$ 482,893	\$ 531,494	\$ 516,658	\$ 494,585	\$ 435,185	-12.01%
Supplies	\$ 197,658	\$ 210,141	\$ 189,461	\$ 232,755	\$ 223,500	-3.98%
Capital Outlay (Minor)	\$ -	\$ 119	\$ 12,985	\$ 500	\$ -	-100.00%
Interfund Dept. Charges	\$ 420,663	\$ 432,902	\$ 435,499	\$ 502,860	\$ 576,860	14.72%
Other Costs	\$ 240	\$ (111)	\$ 837	\$ 500	\$ -	-100.00%
Total Expenditures	\$ 3,804,473	\$ 3,890,859	\$ 3,877,455	\$ 4,460,985	\$ 4,524,980	1.43%



FUND 100 - GENERAL FUND

DEPT - 3223 - PATROL BUREAU

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 2,212,954	\$ 2,525,745	\$ 2,552,105
5113001	Overtime	\$ 186,999	\$ 154,000	\$ 154,000
5114001	Extra Duty Pay	\$ 64,368	\$ 60,000	\$ 60,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 2,464,321</i>	<i>\$ 2,739,745</i>	<i>\$ 2,766,105</i>
5122001	Social Security (FICA) Contributions	\$ 174,817	\$ 190,570	\$ 211,607
5124001	Retirement Contributions	\$ 11,522	\$ 212,580	\$ 221,288
5127001	Workers Compensation	\$ 68,624	\$ 86,130	\$ 90,435
5129002	Employee Drug Screening Tests	\$ 2,730	\$ 760	\$ -
	<i>Sub-total: Employee Benefits</i>	<i>\$ 257,694</i>	<i>\$ 490,040</i>	<i>\$ 523,330</i>
	TOTAL PERSONAL SERVICES	\$ 2,722,015	\$ 3,229,785	\$ 3,289,435
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 9,778	\$ 15,000	\$ 10,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 76,738	\$ 88,000	\$ 80,000
5222003	Rep. and Maint. (Labor)	\$ 121,954	\$ 135,000	\$ 100,000
5222005	Rep. and Maint. (Office Equipment)	\$ 2,518	\$ 4,300	\$ 4,000
5222102	Software Support	\$ 10,000	\$ 7,000	\$ 7,000
5222103	Rep. and Maint. Computers	\$ 142,699	\$ 142,995	\$ 125,310
5223200	Rentals	\$ 3,840	\$ 6,480	\$ 8,400
	<i>Sub-total: Property Services</i>	<i>\$ 367,527</i>	<i>\$ 398,775</i>	<i>\$ 334,710</i>
5231001	Insurance, Other than Benefits	\$ 68,562	\$ 71,880	\$ 76,215
5232001	Communication Devices/Service	\$ 76,092	\$ 22,570	\$ 24,260
5233001	Advertising	\$ 361	\$ -	\$ -
5236001	Dues and Fees	\$ 100	\$ 250	\$ -
5237001	Education and Training	\$ 4,016	\$ 1,110	\$ -
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 149,131</i>	<i>\$ 95,810</i>	<i>\$ 100,475</i>
	TOTAL PURCHASED SERVICES	\$ 516,658	\$ 494,585	\$ 435,185
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 8,833	\$ 7,755	\$ 8,500
5311002	Parts and Materials (K-9)	\$ -	\$ -	\$ -
5311003	Chemicals (K-9 Medical)	\$ -	\$ -	\$ -
5311005	Uniforms and Turnout Gear	\$ 41,547	\$ 58,000	\$ 50,000
5312700	Gasoline/Diesel/CNG	\$ 107,589	\$ 150,000	\$ 150,000
5316001	Small Tools and Equipment	\$ 31,492	\$ 17,000	\$ 15,000
5316006	Cellular Phone Equipment	\$ -	\$ -	\$ -
	TOTAL SUPPLIES	\$ 189,461	\$ 232,755	\$ 223,500
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 658	\$ 500	\$ -
5424001	Computers	\$ 12,327	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 12,985	\$ 500	\$ -

FUND 100 - GENERAL FUND

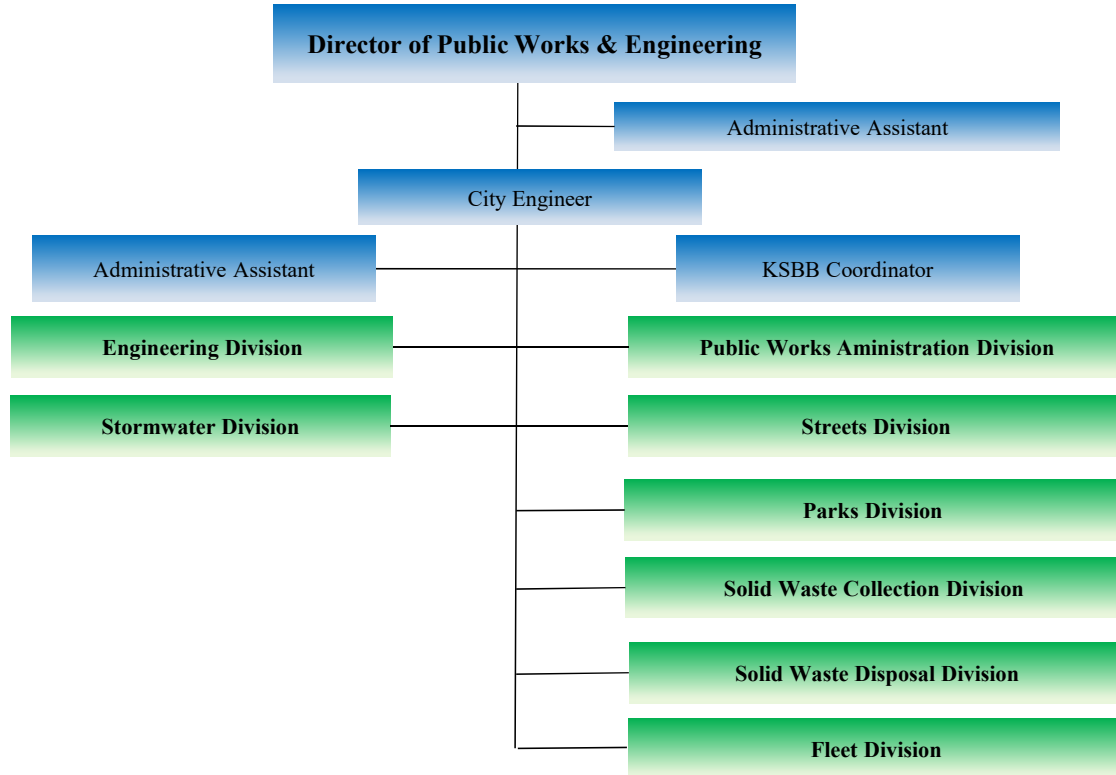
DEPT - 3223 - PATROL BUREAU

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 420,881	\$ 455,545	\$ 527,025
5524002	Life and Disability	\$ 11,538	\$ 12,980	\$ 13,550
5524003	Wellness Program	\$ 3,080	\$ 3,135	\$ 3,135
5524004	OPEB	\$ -	\$ 31,200	\$ 33,150
	TOTAL INTERFUND/INTERDEPT.	\$ 435,499	\$ 502,860	\$ 576,860
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 837	\$ 500	\$ -
	TOTAL OTHER COSTS	\$ 837	\$ 500	\$ -
	TOTAL EXPENDITURES	\$ 3,877,455	\$ 4,460,985	\$ 4,524,980

FUND - 100

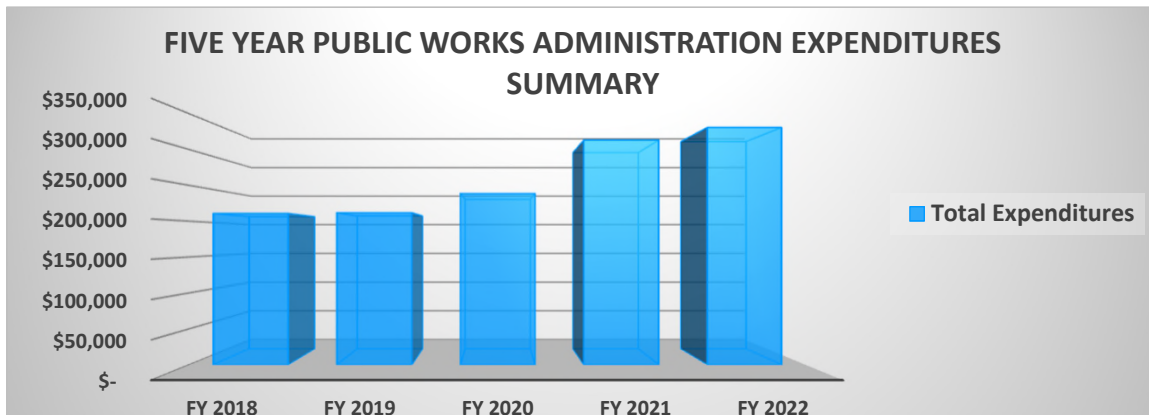
DEPT - 4100 - PUBLIC WORKS ADMINISTRATION

The Public Works Administration division includes the Director of the Department of Public Works & Engineering and the Administrative Assistant to the Public Works Division and Keep Statesboro Bulloch Beautiful Coordinator. The Department is made up of the following divisions: Public Works Administration Division, Engineering Division, Stormwater Division, Parks Division, Streets Division, Solid Waste Collection Division, Solid Waste Disposal Division, and Fleet Maintenance Division. The Public Works Administration Division, Engineering Division, Parks Division and Streets Division are primarily funded through the City's General fund. The Stormwater Division, Solid Waste Collection Division, Solid Waste Disposal Division, and Fleet Maintenance Division operate as Enterprise Funds. Capital projects and equipment purchased by the Department are funded by the Capital Improvements Program Fund, Enterprise Funds, SPLOST Funds and TSPLOST Funds.



EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 152,159	\$ 154,437	\$ 160,843	\$ 214,600	\$ 234,982	9.50%
Purchase/Contract Services	\$ 28,249	\$ 28,653	\$ 46,855	\$ 42,265	\$ 37,590	-11.06%
Supplies	\$ 3,698	\$ 2,699	\$ 4,195	\$ 15,050	\$ 16,100	6.98%
Capital Outlay	\$ -	\$ -	\$ 30	\$ 600	\$ 500	-16.67%
Interfund Dept. Charges	\$ 25,397	\$ 25,459	\$ 25,455	\$ 40,015	\$ 40,950	2.34%
Other Costs	\$ 1,264	\$ 557	\$ 1,096	\$ 500	\$ 500	0.00%
Total Expenditures	\$ 210,767	\$ 211,805	\$ 238,475	\$ 313,030	\$ 330,622	5.62%



FUND 100 - GENERAL FUND

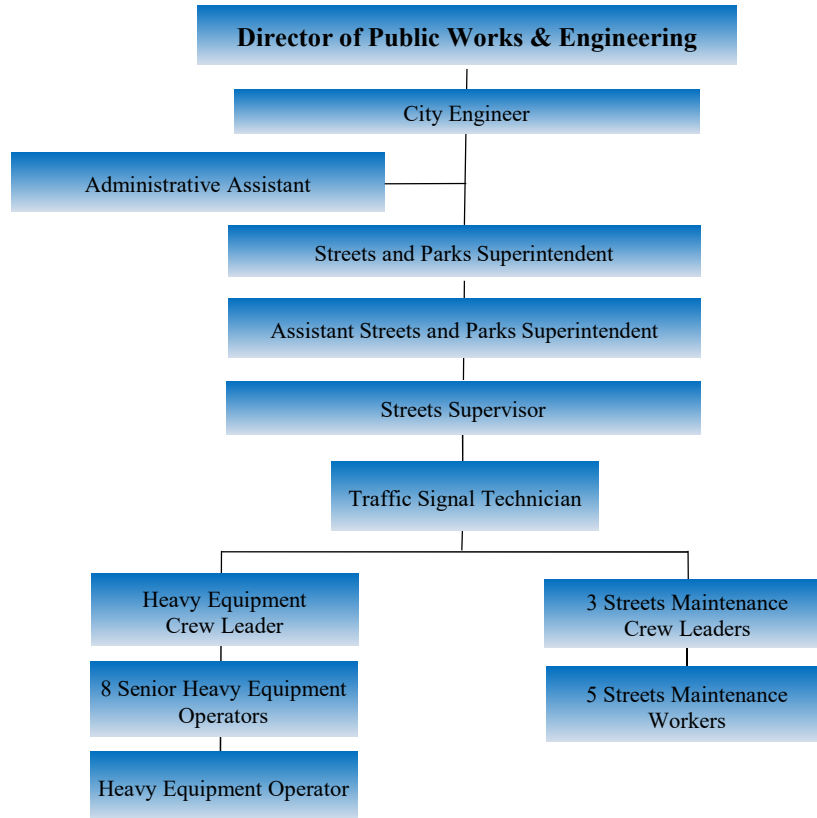
DEPT - 4100 - PUBLIC WORKS ADMINISTRATION

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 145,188	\$ 191,570	\$ 198,326
5113001	Overtime	\$ 454	\$ 500	\$ 500
	<i>Sub-total: Salaries and Wages</i>	\$ 145,642	\$ 192,070	\$ 198,826
5122001	Social Security (FICA) Contributions	\$ 10,509	\$ 9,330	\$ 15,210
5124001	Retirement Contributions	\$ 780	\$ 8,400	\$ 15,906
5127001	Workers Compensation	\$ 3,818	\$ 4,800	\$ 5,040
5129002	Employee Drug Screening Tests	\$ 94	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 15,201	\$ 22,530	\$ 36,156
	TOTAL PERSONAL SERVICES	\$ 160,843	\$ 214,600	\$ 234,982
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 12,276	\$ 9,120	\$ 10,200
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 1,127	\$ 1,000	\$ 1,000
5222003	Rep. and Maint. (Labor)	\$ 354	\$ 1,000	\$ 1,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ -	\$ 500	\$ 500
5222005	Rep. and Maint. (Office Equipment)	\$ 1,787	\$ 1,500	\$ 2,350
5222102	Software Support	\$ 180	\$ 800	\$ 500
5222103	Rep. and Maint. Computers	\$ 3,629	\$ 3,690	\$ 5,385
	<i>Sub-total: Property Services</i>	\$ 19,352	\$ 17,610	\$ 20,935
5231001	Insurance, Other than Benefits	\$ 2,978	\$ 3,530	\$ 3,760
5232001	Communication Devices/Service	\$ 3,068	\$ 4,125	\$ 1,645
5233001	Advertising	\$ 90	\$ 5,000	\$ 5,000
5235001	Travel	\$ 2,241	\$ 4,000	\$ 2,500
5236001	Dues and Fees	\$ 492	\$ 1,500	\$ 1,000
5237001	Education and Training	\$ -	\$ 1,500	\$ 750
5238501	Contract Labor/Services	\$ 18,635	\$ 5,000	\$ 2,000
	<i>Sub-total: Other Purchased Services</i>	\$ 27,503	\$ 24,655	\$ 16,655
	TOTAL PURCHASED SERVICES	\$ 46,855	\$ 42,265	\$ 37,590
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 607	\$ 8,950	\$ 10,000
5311005	Uniforms	\$ -	\$ 1,200	\$ 1,200
5312700	Gasoline/Diesel/CNG	\$ 623	\$ 1,700	\$ 1,800
5313001	Provisions	\$ 978	\$ 2,500	\$ 2,500
5314001	Books and Periodicals	\$ -	\$ 200	\$ 100
5316001	Small Tools and Equipment	\$ 1,987	\$ 500	\$ 500
	TOTAL SUPPLIES	\$ 4,195	\$ 15,050	\$ 16,100
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture & Fixtures	\$ 30	\$ 600	\$ 500
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 30	\$ 600	\$ 500

FUND 100 - GENERAL FUND

DEPT - 4100 - PUBLIC WORKS ADMINISTRATION

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 24,644	\$ 36,965	\$ 37,910
5524002	Life and Disability	\$ 701	\$ 935	\$ 925
5524003	Wellness Program	\$ 110	\$ 165	\$ 165
5524004	OPEB	\$ -	\$ 1,950	\$ 1,950
	TOTAL INTERFUND/INTERDEPT.	\$ 25,455	\$ 40,015	\$ 40,950
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 1,096	\$ 500	\$ 500
	TOTAL OTHER COSTS	\$ 1,096	\$ 500	\$ 500
	TOTAL EXPENDITURES	\$ 238,475	\$ 313,030	\$ 330,622



STATEMENT OF SERVICE

The Street Division is responsible for the maintenance of city streets, rights of ways, and easements. The Division performs pothole patching, crack sealing, street striping, repairing of utility cuts, traffic signal maintenance, street sign maintenance, right of way tree maintenance, sidewalk repair, right of way mowing and other related work. Large projects are typically contracted out, as the division is primarily staffed for minor maintenance only. The Division is also tasked with operating the City's mosquito abatement program. The division's operating budget is within the General Fund. Capital projects are in the CIP Fund, SPLOST and TSPLOST Funds.

GOALS		FY 2021 STATUS	FY 2022 PROJECTED
FY 2021			
1. Maintain the public rights of ways and drainage systems for compliance with standards and proper function.		Ongoing	Ongoing
2. Improve communication with public to improve service delivery and response time.		Ongoing	Ongoing
3. Update city tree inventory database to identify and mitigate hazardous trees in city rights of ways.		Ongoing	Ongoing
4. Update city sign inventory database to identify and mitigate substandard and non-retroreflective signs in city rights of ways.		Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2022

1. Prioritize repairs and maintenance to promptly correct known safety hazards and identify potential safety hazards.
2. Improve the quality of work to ensure repairs are completed promptly and efficiently.
3. Improve Public Works webpages and explore additional forms of communication to provide public with a resource to report street and drainage deficiencies and track complaints received.
4. Utilize the work order system to evaluate all complaints the same day received, perform timely corrective action, and provide prompt response to the complainant.
5. Assist the City Engineer in identifying streets needing resurfacing, restriping or major improvement.
6. Assist the needs of other city departments as requested to maintain fiscal responsibility for the City.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Potholes repaired	430	645	1050	950	1100
Utility cuts repaired	72	84	66	90	90
Street signs repaired (City R/W)	912	1123	2170	1600	2000
Street signs repaired (State R/W)	60	81	65	85	80
Traffic signals repaired (City R/W)	60	30	36	45	45
Traffic signals repaired (State R/W)	40	21	22	30	25
Hazardous tree removed	12	10	13	20	15
Trees on right of way pruned	116	348	204	400	375

PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Special events traffic control	20	19	7	20	15
Emergency call-ins	43	48	56	45	60

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 729,899	\$ 737,451	\$ 813,931	\$ 938,320	\$ 932,458	-0.62%
Purchase/Contract Services	\$ 148,949	\$ 131,188	\$ 126,862	\$ 149,230	\$ 149,545	0.21%
Supplies	\$ 573,529	\$ 595,491	\$ 590,008	\$ 618,100	\$ 580,750	-6.04%
Capital Outlay (Minor)	\$ 2,015	\$ 1,350	\$ 5,124	\$ 14,500	\$ 14,500	0.00%
Interfund Dept. Charges	\$ 206,757	\$ 198,853	\$ 205,485	\$ 213,050	\$ 206,675	-2.99%
Other Costs	\$ 1,382	\$ 254	\$ 4,258	\$ 2,500	\$ 2,500	0.00%
Total Expenditures	\$ 1,662,531	\$ 1,664,587	\$ 1,745,668	\$ 1,935,700	\$ 1,886,428	-2.55%



FUND 100 - GENERAL FUND

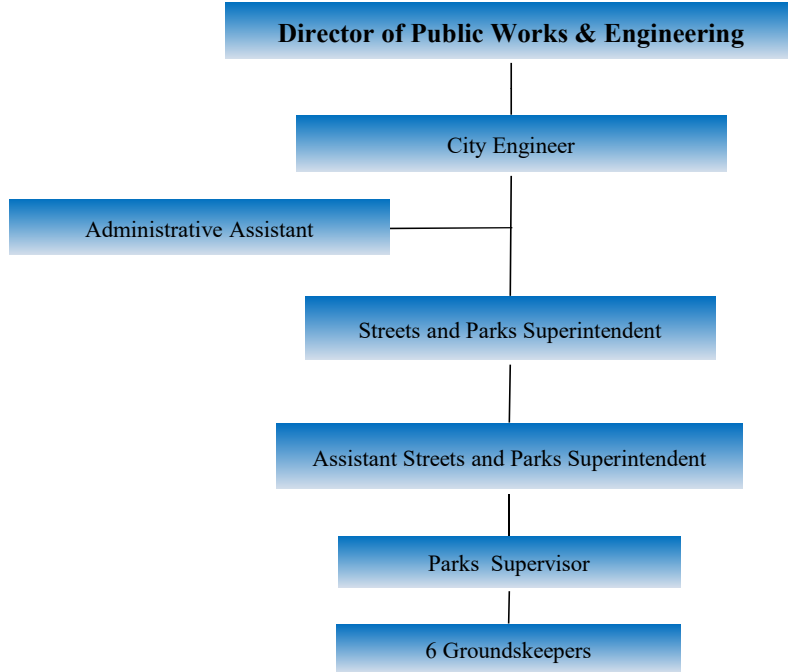
DEPT - 4200 - STREETS

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 705,548	\$ 755,905	\$ 743,469
5113001	Overtime	\$ 21,705	\$ 24,000	\$ 24,000
	<i>Sub-total: Salaries and Wages</i>	\$ 727,253	\$ 779,905	\$ 767,469
5122001	Social Security (FICA) Contributions	\$ 49,174	\$ 53,500	\$ 58,711
5124001	Retirement Contributions	\$ 3,443	\$ 61,975	\$ 61,398
5127001	Workers Compensation	\$ 33,891	\$ 42,745	\$ 44,880
5129002	Employee Drug Screening Tests	\$ 170	\$ 195	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 86,678	\$ 158,415	\$ 164,989
	TOTAL PERSONAL SERVICES	\$ 813,931	\$ 938,320	\$ 932,458
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 16,331	\$ 21,000	\$ 21,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 15,097	\$ 20,000	\$ 20,000
5222003	Rep. and Maint. (Labor)	\$ 38,637	\$ 40,000	\$ 42,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 1,150	\$ 1,000	\$ 1,000
5222005	Rep. and Maint. (Office Equipment)	\$ 1,778	\$ 1,050	\$ -
5222103	Rep. and Maint. Computers	\$ 10,751	\$ 10,935	\$ 11,000
5223200	Rentals	\$ 196	\$ 1,500	\$ 1,500
	<i>Sub-total: Property Services</i>	\$ 83,939	\$ 95,485	\$ 96,500
5231001	Insurance, Other than Benefits	\$ 28,581	\$ 32,925	\$ 34,890
5232001	Communication Devices/Service	\$ 8,828	\$ 9,130	\$ 8,905
5233001	Advertising	\$ 305	\$ 190	\$ -
5235001	Travel	\$ 2,178	\$ 2,700	\$ 2,000
5236001	Dues and Fees	\$ 1,207	\$ 1,500	\$ 1,250
5237001	Education and Training	\$ 1,595	\$ 2,800	\$ 1,500
5238501	Contract Services	\$ 228	\$ 3,000	\$ 3,000
5239001	Erosion Control (EPD)	\$ -	\$ 1,500	\$ 1,500
	<i>Sub-total: Other Purchased Services</i>	\$ 42,922	\$ 53,745	\$ 53,045
	TOTAL PURCHASED SERVICES	\$ 126,862	\$ 149,230	\$ 149,545
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 21,996	\$ 21,500	\$ 21,500
5311002	Parts and Materials	\$ 4,260	\$ 7,000	\$ 7,000
5311003	Chemicals	\$ 6,165	\$ 7,500	\$ 7,500
5311005	Uniforms	\$ 7,800	\$ 9,750	\$ 9,000
5311101	Street Paint/Traffic Marking Supplies	\$ 5,991	\$ 4,000	\$ -
5311102	Asphalt	\$ 15,753	\$ 20,000	\$ -
5311103	Signs	\$ 12,656	\$ 15,000	\$ -
5312300	Electricity	\$ 1,998	\$ 4,800	\$ 3,500
5312302	Electricity - Street and Traffic Lights	\$ 450,143	\$ 475,000	\$ 475,000
5312400	Bottled Gas	\$ 254	\$ 450	\$ 250
5312700	Gasoline/Diesel/CNG	\$ 36,412	\$ 45,000	\$ 49,000
5313001	Provisions	\$ 150	\$ -	\$ -
5314001	Books and Periodicals	\$ -	\$ 100	\$ -
5316001	Small Tools and Equipment	\$ 26,429	\$ 8,000	\$ 8,000
	TOTAL SUPPLIES	\$ 590,008	\$ 618,100	\$ 580,750

FUND 100 - GENERAL FUND

DEPT - 4200 - STREETS

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	\$ 5,124	\$ 14,500	\$ 14,500
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 5,124	\$ 14,500	\$ 14,500
55	INTERFUND/DEPT. CIARGES			
5524001	Self-funded Insurance (Medical)	\$ 200,514	\$ 194,665	\$ 186,770
5524002	Life and Disability	\$ 3,761	\$ 4,175	\$ 4,395
5524003	Wellness Program	\$ 1,210	\$ 1,210	\$ 1,210
5524004	OPEB	\$ -	\$ 13,000	\$ 14,300
	TOTAL INTERFUND/INTERDEPT.	\$ 205,485	\$ 213,050	\$ 206,675
57	OTHER COSTS			
5733000	Solid Waste Disposal	\$ 3,177	\$ 2,000	\$ 2,000
5734001	Miscellaneous Expenses	\$ 1,081	\$ 500	\$ 500
	TOTAL OTHER COSTS	\$ 4,258	\$ 2,500	\$ 2,500
	TOTAL EXPENDITURES	\$ 1,745,668	\$ 1,935,700	\$ 1,886,428



STATEMENT OF SERVICE

The Parks Division is responsible for maintenance of the Eastside cemetery, McTell Trail, Rev. Julius Abraham Trail, Triangle Park, Renaissance Park, Edgewood Park, Downtown Dog Park, City owned greenspaces, City facility grounds, and trees and other plantings in traffic islands. Cemetery lot sales are handled by the City Engineers' Office. The Parks Division operating budget is within the General Fund. Capital projects are in the CIP Fund and SPLOST Fund.

GOALS	FY 2021 STATUS	FY 2022 PROJECTED
FY 2022		
1. Maintain and improve the Cemetery and various public grounds to enhance the City's appearance and quality of life.	In Progress	Ongoing
2. Provide additional landscape features that promote environmental stewardship.	In Progress	Ongoing

OBJECTIVES FOR FISCAL YEAR 2022

1. Provide seasonal landscaping, pruning, and flower planting per yearly planting schedule.
2. Maintain landscaping in an efficient and effective manner to reduce environmental impacts.
3. Improve landscape irrigation in a manner that fosters water conservation.
4. Explore ways to educate the public regarding best management landscaping practices for environment stewardship.
5. Identify and remove hazardous trees in City Parks & greenspaces and replant with new trees.

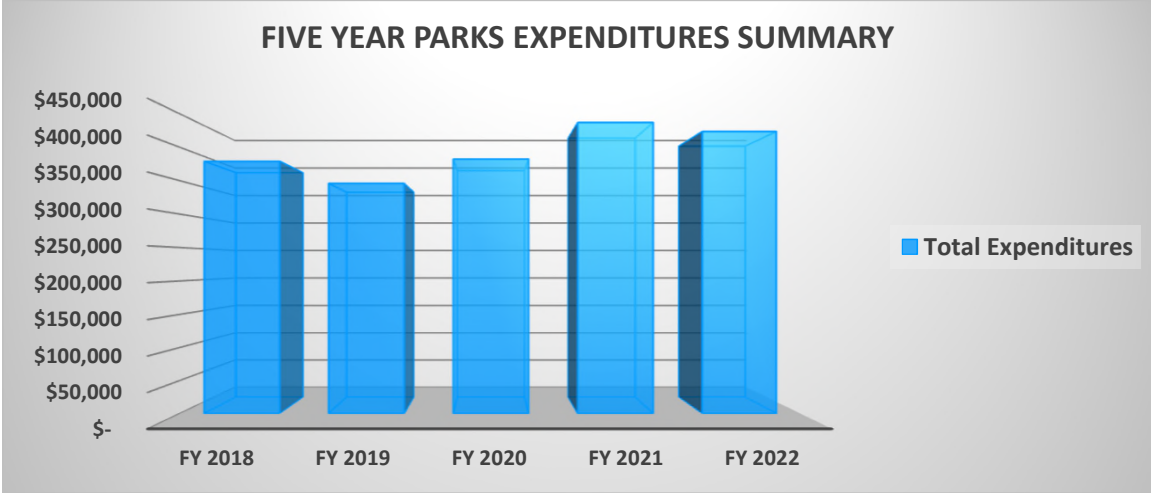
PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Facility grounds maintained	7	8	8	8	8
Facility grounds maintained (acres)	10.68	11	11	11	11
Parking lots w/landscape maintained	3	4	5	4	5
Parking lots w/landscape maintained (acres)	1.81	2.26	2.30	2.26	2.30
Parks maintained	7	9	9	9	9
Parks maintained (acres)	16.6	22.9	22.9	22.9	22.9
Right of way areas w/landscaping maintained	8	8	8	8	8
Right of way areas w/landscaping maintained (acres)	1	1	1	1	1

Bicycle/pedestrian trails	2	2	2	2	2
Bicycle/pedestrian trails (miles)	1.25	1.25	1.25	1.25	1.25
Cemetery (acres)	38.44	41.35	41.35	41.35	41.35
Number irrigation systems maintained	29	32	32	32	32

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Inc./Dec.
Personal Services/Benefits	\$ 215,815	\$ 180,522	\$ 224,975	\$ 254,875	\$ 270,834	6.26%
Purchase/Contract Services	\$ 30,596	\$ 45,850	\$ 29,973	\$ 37,565	\$ 30,950	-17.61%
Supplies	\$ 80,299	\$ 68,167	\$ 80,557	\$ 66,350	\$ 67,700	2.03%
Capital Outlay	\$ -	\$ -	\$ -	\$ 18,000	\$ -	0.00%
Interfund Dept. Charges	\$ 52,303	\$ 51,491	\$ 46,017	\$ 60,015	\$ 53,965	-10.08%
Other Costs	\$ -	\$ -	\$ 663	\$ 150	\$ -	-100.00%
Total Expenditures	\$ 379,013	\$ 346,030	\$ 382,184	\$ 436,955	\$ 423,449	-3.09%



FUND 100 - GENERAL FUND

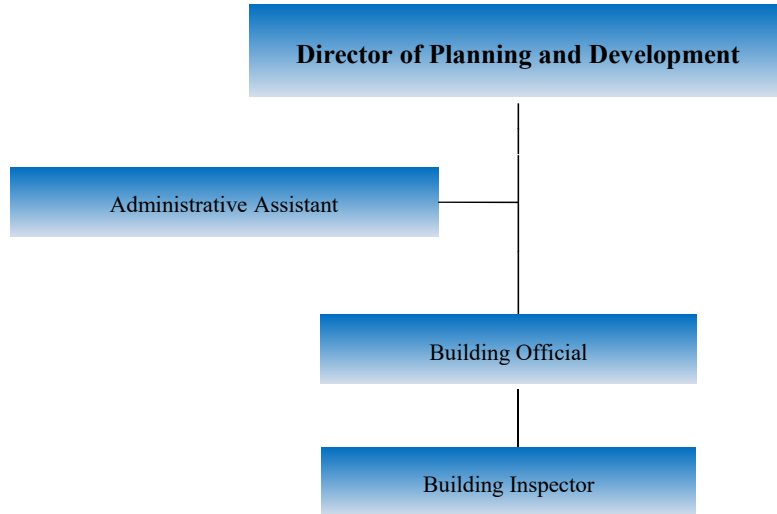
DEPT - 6200 - PARKS

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 198,359	\$ 213,715	\$ 223,797
5113001	Overtime	\$ 4,497	\$ 2,000	\$ 2,000
	<i>Sub-total: Salaries and Wages</i>	\$ 202,856	\$ 215,715	\$ 225,797
5122001	Social Security (FICA) Contributions	\$ 13,854	\$ 12,650	\$ 17,273
5124001	Retirement Contributions	\$ 902	\$ 17,240	\$ 18,064
5127001	Workers Compensation	\$ 7,350	\$ 9,240	\$ 9,700
5129002	Employee Drug Screening	\$ 13	\$ 30	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 22,119	\$ 39,160	\$ 45,037
	TOTAL PERSONAL SERVICES	\$ 224,975	\$ 254,875	\$ 270,834
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 3,886	\$ 2,970	\$ 2,500
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 3,694	\$ 5,025	\$ 3,500
5222003	Rep. and Maint. (Labor)	\$ 6,139	\$ 7,280	\$ 6,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 2,047	\$ 1,000	\$ 500
5222005	Rep. and Maint. (Office Equipment)	\$ 507	\$ 400	\$ 500
5222103	Rep. and Maint. Computers	\$ 1,815	\$ 1,845	\$ 1,870
5223200	Rentals	\$ -	\$ 1,230	\$ 500
	<i>Sub-total: Property Services</i>	\$ 18,088	\$ 19,750	\$ 15,370
5231001	Insurance, Other than Benefits	\$ 7,428	\$ 9,345	\$ 9,880
5232001	Communication Devices/Service	\$ 1,422	\$ 1,570	\$ -
5233001	Advertising	\$ 252	\$ -	\$ -
5235001	Travel	\$ 1,578	\$ 1,500	\$ 1,000
5236001	Dues and Fees	\$ -	\$ 400	\$ 400
5237001	Education and Training	\$ 540	\$ 1,500	\$ 800
5238501	Contract Labor/Services	\$ 664	\$ 3,500	\$ 3,500
	<i>Sub-total: Other Purchased Services</i>	\$ 11,885	\$ 17,815	\$ 15,580
	TOTAL PURCHASED SERVICES	\$ 29,973	\$ 37,565	\$ 30,950
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 17,290	\$ 16,200	\$ 16,050
5311002	Parts and Materials	\$ 2,778	\$ 2,500	\$ 2,500
5311003	Chemicals	\$ 4,538	\$ 4,500	\$ 4,000
5311005	Uniforms	\$ 3,695	\$ 3,500	\$ 3,500
5311008	General S and M (Tree Board)	\$ 21,288	\$ 10,000	\$ 9,000
5312300	Electricity	\$ 9,106	\$ 8,500	\$ 10,000
5312700	Gasoline/Diesel/CNG	\$ 8,575	\$ 11,500	\$ 13,000
5312800	Stormwater	\$ 5,218	\$ 6,600	\$ 6,600
5314001	Books and Periodicals	\$ -	\$ 50	\$ 50
5316001	Small Tools and Equipment	\$ 8,071	\$ 3,000	\$ 3,000
	TOTAL SUPPLIES	\$ 80,557	\$ 66,350	\$ 67,700

FUND 100 - GENERAL FUND

DEPT - 6200 - PARKS

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	\$ -	\$ 18,000	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 18,000	\$ -
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 44,497	\$ 53,895	\$ 47,845
5524002	Life and Disability	\$ 1,135	\$ 1,185	\$ 1,185
5524003	Wellness Program	\$ 385	\$ 385	\$ 385
5524004	OPEB	\$ -	\$ 4,550	\$ 4,550
	TOTAL INTERFUND/INTERDEPT.	\$ 46,017	\$ 60,015	\$ 53,965
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 663	\$ 150	\$ -
	TOTAL OTHER COSTS	\$ 663	\$ 150	\$ -
	TOTAL OPERATING EXPENSES	\$ 382,184	\$ 436,955	\$ 423,449



STATEMENT OF SERVICE

The Inspections Division is responsible for performing building, plumbing, electrical, HVAC, and ADA inspections on all residential and commercial and industrial construction within the City to ensure they are in compliance with applicable building codes. The division also assists the Director of Planning and Development in ensuring that buildings meet the applicable Zoning Ordinance provisions, such as front, side and rear setbacks, driveway aprons, and adequate parking.

GOALS		FY 2021 STATUS	FY 2022 PROJECTED
FY 2021			
1. Properly maintain the Local Building Code Board of Appeals.		Ongoing	Ongoing
2. Attend at least 4 Home Builder Association Meetings.		Ongoing	Ongoing
3. Present code updates to Home Builders Association.		Ongoing	Ongoing
4. Building Official or Building Inspector become certified in at least one new area.		Ongoing	Ongoing
FY 2022			
5. Building Official or Inspector to attend annual BOAG conference.		Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2022

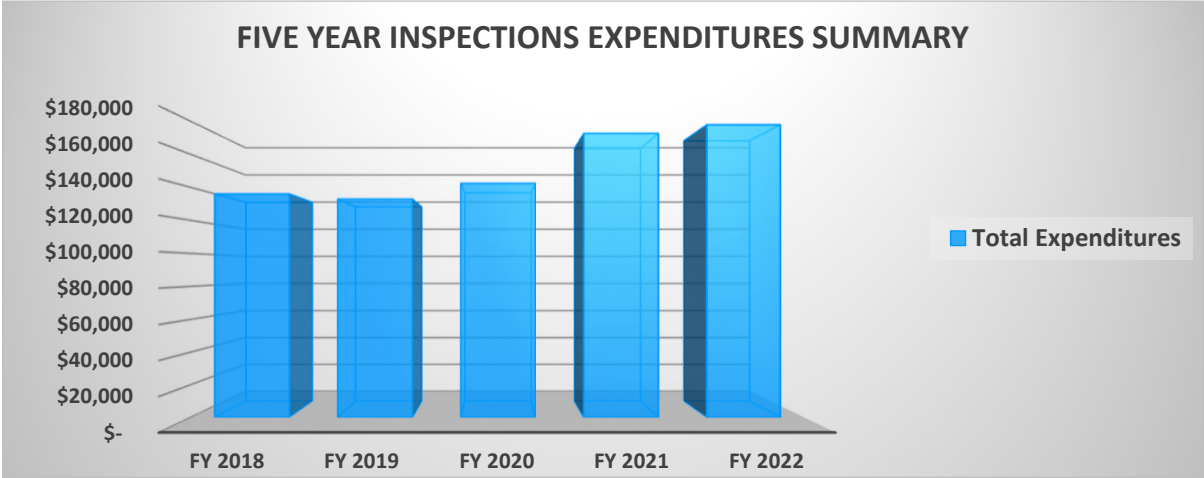
- 1.Continue improving/updating inspection process.
- 2.Explore public education and outreach opportunities.
- 3.Cross-train personnel.
- 4.Continue maintenance on City Hall, Joe Brannen Hall, Averitt Arts Center, Municipal Court/IT Bldg., Police Station and Public Works.
- 5.Ensure that residential and commercial projects are in compliance with applicable building, plumbing, electrical and mechanical codes.

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Number of plumbing permits issued.	52	87	69	70	70
Dollar value of plumbing permits issued.	\$ 5,754	\$ 6,273	\$ 5,514	\$ 6,200	\$ 6,200
Number of electrical permits issued.	58	94	158	100	100
Dollar value of electrical permits issued.	\$ 10,245	\$ 13,958	\$ 8,505	\$ 8,000	\$ 8,000
Number of mechanical permits issued	42	85	89	80	80
Dollar value of mechanical permits issued	\$ 4,392	\$ 3,663	\$ 3,312	\$ 3,200	\$ 3,200
Number of plumbing inspections performed*	108	253	270	150	150
Dollar value of plumbing inspections performed*	\$ 3,780	\$ 8,855	\$ 9,450	\$ 5,250	\$ 5,250
Number of electrical inspections performed*	166	309	376	300	300
Dollar value of electrical inspections performed*	\$ 5,810	\$ 10,815	\$ 13,160	\$ 10,500	\$ 10,500
Number of mechanical inspections performed*	104	245	242	250	250
Dollar value of mechanical inspections performed*	\$ 3,640	\$ 8,575	\$ 8,470	\$ 8,750	\$ 8,750

Number of building inspections performed*	280	441	429	350	350
Dollar value of building inspections performed*	\$ 9,800	\$ 15,435	\$ 15,015	\$ 12,250	\$ 12,250
Number of total inspections performed*	845	1,248	1,317	1,050	1,050
Dollar value of total inspections performed*	\$ 29,575	\$ 43,680	\$ 46,096	\$ 36,750	\$ 36,750
PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Percentage of inspections completed in 24 hours.	100%	100%	100%	100%	100%
Percentage of bldg plans/apps reviewed within 1 wk	99%	99%	99%	99%	99%
Home Builder Association Meetings Attended.	4	4	4	4	4

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 97,402	\$ 100,409	\$ 105,026	\$ 116,375	\$ 122,512	5.27%
Purchase/Contract Services	\$ 22,873	\$ 23,632	\$ 20,965	\$ 25,850	\$ 20,405	-21.06%
Supplies	\$ 1,940	\$ 1,767	\$ 2,532	\$ 3,400	\$ 2,600	-23.53%
Capital Outlay (Minor)	\$ -	\$ 140	\$ -	\$ 200	\$ -	-100.00%
Interfund Dept. Charges	\$ 12,712	\$ 6,431	\$ 12,951	\$ 26,585	\$ 32,315	21.55%
Other Costs	\$ 1,079	\$ 517	\$ 894	\$ 200	\$ -	-100.00%
Total Expenditures	\$ 136,006	\$ 132,896	\$ 142,368	\$ 172,610	\$ 177,832	3.03%



FUND 100 - GENERAL FUND

DEPT - 7200 - PROTECTIVE INSPECTIONS

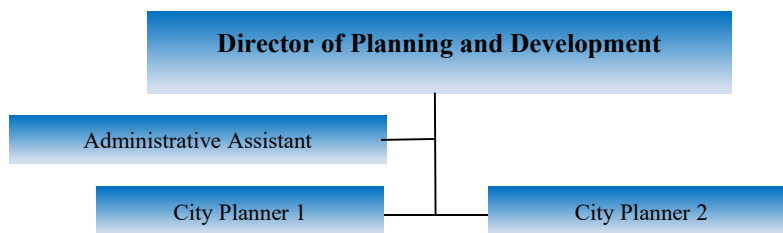
Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 95,066	\$ 98,265	\$ 102,820
5113001	Overtime	\$ 337	\$ 255	\$ 100
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 95,403</i>	<i>\$ 98,520</i>	<i>\$ 102,920</i>
5122001	Social Security (FICA) Contributions	\$ 6,552	\$ 6,745	\$ 7,873
5124001	Retirement Contributions	\$ 430	\$ 7,790	\$ 8,234
5127001	Workers Compensation	\$ 2,642	\$ 3,320	\$ 3,485
	<i>Sub-total: Employee Benefits</i>	<i>\$ 9,624</i>	<i>\$ 17,855</i>	<i>\$ 19,592</i>
	TOTAL PERSONAL SERVICES	\$ 105,026	\$ 116,375	\$ 122,512
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	\$ -	\$ 1,130	\$ -
5222001	Rep. and Maint. (Equipment)	\$ 7,631	\$ 5,875	\$ 5,875
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 1,541	\$ 600	\$ 600
5222003	Rep. and Maint. (Labor)	\$ 1,110	\$ 800	\$ 600
5222005	Rep. and Maint. (Office Equipment)	\$ 203	\$ 300	\$ 200
5222103	Rep. and Maint. Computers	\$ 3,719	\$ 3,690	\$ 3,745
	<i>Sub-total: Property Services</i>	<i>\$ 14,203</i>	<i>\$ 12,395</i>	<i>\$ 11,020</i>
5231001	Insurance, Other than Benefits	\$ 2,967	\$ 3,515	\$ 3,720
5232001	Communication Devices/Service	\$ 3,430	\$ 3,440	\$ 2,915
5232006	Postage	\$ -	\$ -	\$ -
5234001	Printing and Binding	\$ 129	\$ -	\$ -
5235001	Travel	\$ 28	\$ 3,500	\$ 1,000
5236001	Dues and Fees	\$ -	\$ 500	\$ 500
5237001	Education and Training	\$ 209	\$ 2,500	\$ 1,250
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 6,762</i>	<i>\$ 13,455</i>	<i>\$ 9,385</i>
	TOTAL PURCHASED SERVICES	\$ 20,965	\$ 25,850	\$ 20,405
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 22	\$ 400	\$ 100
5311005	Uniforms	\$ 215	\$ 500	\$ 500
5312700	Gasoline/Diesel/CNG	\$ 1,263	\$ 2,000	\$ 1,600
5313001	Provisions	\$ -	\$ -	\$ -
5314001	Books and Periodicals	\$ 1,018	\$ 250	\$ 350
5316001	Small Tools and Equipment	\$ 13	\$ 250	\$ 50
	TOTAL SUPPLIES	\$ 2,532	\$ 3,400	\$ 2,600
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ 200	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 200	\$ -
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 12,322	\$ 24,645	\$ 30,355
5524002	Life and Disability	\$ 519	\$ 530	\$ 550
5524003	Wellness Program	\$ 110	\$ 110	\$ 110
5524004	OPEB	\$ -	\$ 1,300	\$ 1,300
	TOTAL INTERFUND/INTERDEPT.	\$ 12,951	\$ 26,585	\$ 32,315

FUND 100 - GENERAL FUND

DEPT - 7200 - PROTECTIVE INSPECTIONS

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 894	\$ 200	\$ -
	TOTAL OTHER COSTS	\$ 894	\$ 200	\$ -
	TOTAL EXPENDITURES	\$ 142,368	\$ 172,610	\$ 177,832

This division has three (3) primary functions: community and economic development; permitting services; and planning services. The department is staffed by the Director, two City Planners and one Administrative Assistant.



STATEMENT OF SERVICE

The Planning & Development division for the City of Statesboro is primarily responsible for all Community and Economic Development functions of the City as well as project management related to building permit applications. The Department is also responsible for all long term planning activities involving the City and Code Compliance Division.

The Economic Development function of the Department concentrates on providing excellent customer service for all economic development projects and land use permits issued within the City’s boundaries and for those properties wishing to annex into the City’s jurisdiction. Essential tasks of the City Planners include managing land use projects from concept to completion, providing project management services between the customer and the Citywide Development Team, as well as providing one stop permitting services for the customer. Additionally, the team works with sources to provide local economic market data, marketing materials, and additional assistance in attracting, retaining, and growing commercial enterprise within the City. Development Services is committed to working with staff, developers, citizens, and economic development professionals to ensure that the City of Statesboro is an excellent place to do business! This team also reviews, issues permits and approvals independent of building permit projects. We work with other City Departments in the review of permits and license applications. We serve as the staff liaison with other community partners important to local economic development, including the Chamber of Commerce, Georgia Southern University, East Georgia State College, the Bulloch County Development Authority, the Downtown Statesboro Development Authority, the Statesboro/Bulloch County Convention and Visitor’s Bureau, and the Statesboro Planning Commission.

The Community Development function of the Department provides services in grant applications, management, and project delivery. Community Development also works to bring additional amenities and quality of life attributes to economic development and planning functions of the Department. Specifically through ordinance and policy recommendations that achieve the vision of the economic development and planning goals of the City of Statesboro.

The Planning function of the Department refers to a variety of short and long range planning, strategic planning activities, and associated implementation services engaged in by the Department. We are charged with ensuring that the City fulfills the requirements of all federal, state, and regional mandates regarding long range planning and implementation. Additionally, we participate in state required development reviews; and participation, review and compliance with all federal, state, and regional plans that impact the City, The Department initiates and participates in a variety of jurisdiction specific planning projects aimed at delivering short and long term strategies and policy recommendations to achieve sustainable and quality growth within Statesboro.

GOALS		FY 2021 STATUS	FY 2022 PROJECTED
FY 2021			
1. Update Comprehensive Plan.		Completed	Completed
2. Update Department website		Underway	Completed
3. Continued Community engagement in local economic development associations.		Underway	Underway
4. Establish Urban Redevelopment Plan		Completed	Completed
FY 2022			
1. Update Downtown Master Plan.		Underway	Completed
2. Complete Comprehensive Housing Study.		Underway	Completed
3. Establish Housing Rehab Program.		Underway	Completed

OBJECTIVES FOR FISCAL YEAR 2022

1. To effectively lead teams of city staff, developers, and citizens to produce suggested amendments to the Statesboro Zoning Ordinance and Zoning Map for the historic downtown area.
2. To continue to develop relationships with development entity partners such as Bulloch County, the DSDA, SCVB, Chamber of Commerce, GSU, OTC, EGSC, Board of Education, and others and to work together toward joint strategic planning and partnerships.

3. Implement Downtown Master Plan.
4. To manage and/or participate in all long term and strategic planning involving or impacting the City of Statesboro: including land use, economic development, infrastructure, and service provision plans and to aid in providing coordinated service delivery; growth; operations, etc.
5. To continue active staff engagement in community organizations especially those related to planning and economic development, such as the Statesboro Homebuilders Association, Habitat for Humanity, the Statesboro Area Apartment.
6. To continue development of strong and positive working relationships with the development community; and to encourage quality and sustainable growth for the City of Statesboro at its determined standard of development.
7. To provide courteous, timely and accessible customer service to customers and applicants to positively represent the City of Statesboro in economic and community development opportunities, encourage needed development, and provide timely and consistent permitting processes.
8. Provide consistency in interpretation and application of development ordinances and in permitting processes.
9. To manage general economic and community development and engagement activities on behalf of the City of Statesboro.
10. To ensure City compliance with all federal, state, and regional planning activities and mandates.
11. To manage land use development and administer the Statesboro Zoning and Subdivision Ordinances.
12. To continue to monitor current and long term land use and economic development needs; including residential and commercial and identify and recommend appropriate methods of meeting those needs within the City of Statesboro.
13. To participate in the development and/or review of any planning efforts that will impact economic development, and/or land use within the City of Statesboro and it's future growth.
14. To manage building permit projects & the City's "One Stop Shop" permitting activities.
15. To Implement the Residential Subdivision Incentive Program.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Number of Right Starts conducted.	18	26	15	8	12
Number of Sign Permit Applications Reviewed.	245	186	136	87	90
Number of Business Licenses Reviewed.	189	179	182	180	182
Number of Alcohol Licenses Reviewed.	22	15	15	5	7
Number of Zoning Certifications Rendered.	27	28	18	10	12
Number of Annexation cases received and processed.	0	1	0	2	2
Number of Conditional Use Variance Cases.	4	6	2	2	2
Number of Zoning amendment cases rec'd & processed.	14	12	8	16	12
Number of Variance cases received and processed.	32	28	32	27	30
Number of Admin Variances cases rec'd & processed.	3	0	2	1	2
Number of Special Exception cases received & processed.	1	0	4	9	7
Number of Subdivision plats reviewed.	24	21	24	9	10
Number of Planning Commission Cases Heard.	40	49	46	22	32
New Residential Construction	130	144	129	87	110
New Commercial Construction	95	83	7	1	2
Number of DEMO permits reviewed.	28	5	12	13	15
Number of Water/Sewer Agreements processed.	1	0	0	0	1
Number of Solar permits reviewed.	0	0	0	2	1
Number of Cell Tower permits reviewed.	12	16	7	3	3
Number of water/sewer tap orders generated.	76	115	228	276	280
Number of community association meetings attended.	5	18	3	4	4
Number of presentations prepared/given.	5	10	4	3	4
Exemption to Open Container.	4	4			
Ordinance Text Amendments presented to Council.	1	2	1	2	2
Number of Food Truck Zoning Reviews.			0	10	10
PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Acres of property annexed into City.	0	33.35	0	13	10
Construction Value of Building Permits Issued.	\$ 29,966,224	\$ 38,862,100	\$ 25,332,782	\$ 17,508,512	\$ 30,000
City of Statesboro fees collected with Building permits.	\$ 535,905	\$ 648,074	\$ 458,477	\$ 273,195	\$ 600,000
Enhancement to total tax base based on value of permits issued.	\$ 100,000	\$ 494,238	\$ 287,071	\$ 500,000	\$ 450,000
Enhancement to City of Statesboro tax base based on value of permits	\$ 60,000	\$ 124,227	\$ 74,053	\$ 130,000	\$ 180,000

EXPENDITURES SUMMARY						
	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Inc./Dec.
Personal Services/Benefits	\$ 202,179	\$ 230,652	\$ 161,158	\$ 253,530	\$ 265,469	4.71%
Purchase/Contract Services	\$ 63,058	\$ 41,526	\$ 58,464	\$ 44,985	\$ 107,190	138.28%
Supplies	\$ 1,163	\$ 1,909	\$ 3,209	\$ 4,040	\$ 2,500	-38.12%
Capital Outlay (Minor)	\$ 180	\$ 1,916	\$ 1,769	\$ 1,000	\$ 500	-50.00%
Interfund Dept. Charges	\$ 18,525	\$ 17,043	\$ 29,478	\$ 38,110	\$ 37,850	-0.68%
Other Costs	\$ 320	\$ 445	\$ 837	\$ -	\$ -	0.00%
Total Expenditures	\$ 285,425	\$ 293,491	\$ 254,915	\$ 341,665	\$ 413,509	21.03%



FUND 100 - GENERAL FUND

DEPT - 7400 - PLANNING & DEVELOPMENT

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 144,835	\$ 209,495	\$ 218,655
5113001	Overtime	\$ -	\$ -	\$ -
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 144,835</i>	<i>\$ 209,495</i>	<i>\$ 218,655</i>
5122001	Social Security (FICA) Contributions	\$ 10,388	\$ 15,035	\$ 16,727
5124001	Retirement Contributions	\$ 897	\$ 16,680	\$ 17,492
5127001	Workers Compensation	\$ 5,004	\$ 6,285	\$ 6,595
5129002	Employee Drug Screening	\$ 35	\$ 35	\$ -
5129006	Vehicle Allowance	\$ -	\$ 6,000	\$ 6,000
	<i>Sub-total: Employee Benefits</i>	<i>\$ 16,323</i>	<i>\$ 44,035</i>	<i>\$ 46,814</i>
	TOTAL PERSONAL SERVICES	\$ 161,158	\$ 253,530	\$ 265,469
52	PURCHASE/CONTRACT SERVICES			
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 694	\$ 500	\$ 500
5222003	Rep. and Maint. (Labor)	\$ 432	\$ 400	\$ 400
5222005	Rep. and Maint. (Office Equipment)	\$ 2,030	\$ 2,100	\$ 2,100
5222102	Software Support	\$ -	\$ -	\$ -
5222103	Rep. and Maint. Computers	\$ 12,698	\$ 12,910	\$ 11,445
	<i>Sub-total: Property Services</i>	<i>\$ 15,854</i>	<i>\$ 15,910</i>	<i>\$ 14,445</i>
5231001	Insurance, Other than Benefits	\$ 4,952	\$ 5,250	\$ 5,565
5232001	Communication Devices/Service	\$ 2,815	\$ 2,950	\$ 6,330
5232006	Postage	\$ 261	\$ 200	\$ 150
5233001	Advertising	\$ 2,686	\$ 2,500	\$ 2,500
5234001	Printing and Binding	\$ 786	\$ 1,675	\$ 1,200
5235001	Travel	\$ 5,592	\$ 10,000	\$ 5,000
5236001	Dues and Fees	\$ 931	\$ 1,500	\$ 1,000
5237001	Education and Training	\$ 200	\$ 5,000	\$ 3,000
5238001	Licenses	\$ -	\$ -	\$ -
5238501	Contract Services	\$ 24,389	\$ -	\$ 68,000
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 42,610</i>	<i>\$ 29,075</i>	<i>\$ 92,745</i>
	TOTAL PURCHASED SERVICES	\$ 58,464	\$ 44,985	\$ 107,190
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 1,402	\$ 2,000	\$ 1,200
5311005	Uniforms	\$ 44	\$ 250	\$ 250
5312700	Gasoline/Diesel/CNG	\$ 132	\$ 300	\$ 150
5313001	Provisions	\$ 1,061	\$ 800	\$ 750
5314001	Books and Periodicals	\$ 127	\$ 200	\$ 100
5316001	Small Tools and Equipment	\$ 260	\$ 100	\$ 50
5316003	Computer Accessories	\$ 182	\$ 390	\$ -
	TOTAL SUPPLIES	\$ 3,209	\$ 4,040	\$ 2,500
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture & Fixtures	\$ 1,769	\$ 1,000	\$ 500
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 1,769	\$ 1,000	\$ 500

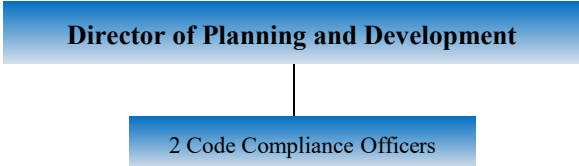
FUND 100 - GENERAL FUND

DEPT - 7400 - PLANNING & DEVELOPMENT

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost for GIS	\$ 4,465	\$ 4,320	\$ 4,760
5524001	Self-funded Insurance (Medical)	\$ 24,022	\$ 30,495	\$ 29,855
5524002	Life and Disability	\$ 716	\$ 1,125	\$ 1,065
5524003	Wellness Program	\$ 275	\$ 220	\$ 220
5524004	OPEB	\$ -	\$ 1,950	\$ 1,950
	TOTAL INTERFUND/INTERDEPT.	\$ 29,478	\$ 38,110	\$ 37,850
57	OTHER COSTS			
5734005	Miscellaneous Expenses	\$ 837	\$ -	\$ -
	TOTAL OTHER COSTS	\$ 837	\$ -	\$ -
	TOTAL EXPENDITURES	\$ 254,915	\$ 341,665	\$ 413,509

FUND - 100**DEPT - 7450 - CODE COMPLIANCE**

The Code Compliance Division of the Planning & Development Department serves an important role in land use, development, and public safety as it works with property owners to maintain and comply with the city's ordinances to ensure that the public's safety, welfare, and health are maintained and that investments in property, development, and growth within the City are protected. Code Compliance officers respond to request for services and complaints of violations as well as conduct pro-active patrols of the city, and self initiate compliance and enforcement actions with a determined focus on violations that jeopardize the health, safety, welfare, or investments of the citizens of Statesboro.

**STATEMENT OF SERVICE**

The Code Compliance Division of the Planning & Development Department is dedicated to protecting the public health, safety, welfare, and investment in property through effective code compliance efforts.

GOALS		FY 2021 STATUS	FY 2022 PROJECTED
FY 2021			
1. Standardize forms; templates, etc. utilized by Division		Ongoing	Ongoing
2. Target Dilapidated Structures		Ongoing	Ongoing
FY 2022			
1. Target Dilapidated Structures		Ongoing	Ongoing
2. Community Education		Ongoing	Ongoing
3. Gradually Roll-Out IPMC Code		Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2022

1. To provide effective and efficient enforcement of city ordinances regarding the public health, welfare, and safety with a determined focus on health and safety hazards and the removal of dilapidated structures.
2. Proactively and continuously patrol the City for code compliance issues with a determined focus on enforcing matters of significance particularly those impacting public health and safety.
3. To continue to strengthen the implementation of the International Property Maintenance Code (IPMC) regarding dilapidated structures.
4. To treat situations while respecting the specific needs of each issue.
5. To participate in development related reviews for properties seeking City permits or licenses and ensure that those properties are compliant with municipal ordinances prior to issuance of licenses or permits.
6. To effectively lead a Code Task Force - an interdepartmental team of City staff dedicated to respond more effectively to issues such as blight, distressed, damaged, or dilapidated properties, and/or other significant issues whose existence negatively impact property values, discourages private investment, and/or jeopardizes the public health, safety, and welfare of the citizens of Statesboro.
7. To effectively partner with private homeowner neighborhood groups and property managers to assist their efforts in maintaining and strengthening their neighborhoods by providing guidance, enforcing City codes, and partnering with and leading other City departments to assist in these private efforts where appropriate.
8. To present appropriate amendments and additions to City Ordinances for staff and council consideration where such amendment or addition would serve to aid in the protection of the public's safety and health.
9. To continue to improve operational practices for efficient and effective service delivery, both in customer service and intra departmental coordination and work.
10. To establish a code reporting system that will track cases, track response effectiveness, timeliness, and officer work load.

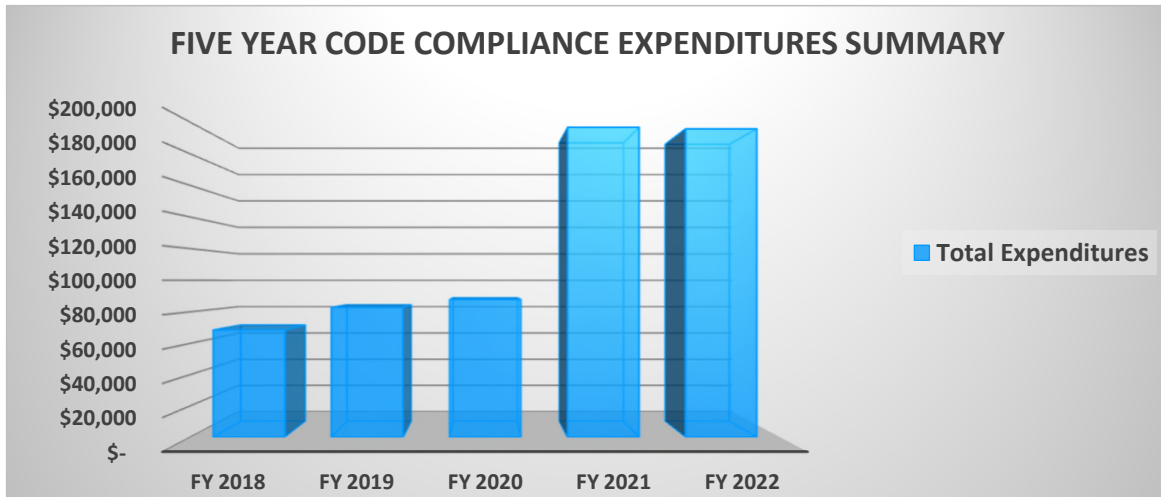
WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Number of request for services received.	450	450	471	550	575
Number of dilapidated structures abatement cases worked.	0	0	61	75	85
Number of self initiated code cases (includes removal of	500	475	598	650	700
Education & Listening Sessions hosted or presented by City Code Compliance.	1	1	3	3	2
Neighborhood or other organization partnerships formed. *	0	1	2	2	2

Notice of violations issued.	0	0	727	800	850
Number of citations issued.	1	1	21	28	32
Educational Materials produced.	1	0	1	1	2
Educational Materials delivered/verbal warnings	120	200	10	17	20

PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Request for services responded to within 48 business hours.	100%	100%	100%	100%	100%
Dilapidated structures resolved voluntarily.	6	4	15	20	23
Dilapidated structures resolved through court action.	1	0	46	60	60
Number of violations voluntarily resolved.	90%	100%	85%	85%	90%
Number of properties with violations resolved through court	0	1	27	45	50
Business Licenses Summons served.	100	90	45	65	70
Working without proper permit (includes sign permits,	30	20	12	17	20

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 39,639	\$ 34,707	\$ 38,564	\$ 91,515	\$ 95,426	4.27%
Purchase/Contract Services	\$ 13,956	\$ 21,663	\$ 22,423	\$ 72,750	\$ 70,185	-3.53%
Supplies	\$ 1,327	\$ 918	\$ 7,247	\$ 4,950	\$ 4,200	-15.15%
Capital Outlay (Minor)	\$ -	\$ -	\$ 250	\$ 500	\$ -	-100.00%
Interfund Dept. Charges	\$ 12,621	\$ 25,023	\$ 18,387	\$ 26,470	\$ 25,890	-2.19%
Other Costs	\$ 1,000	\$ 500	\$ 853	\$ 500	\$ -	-100.00%
Total Expenditures	\$ 68,543	\$ 82,811	\$ 87,723	\$ 196,685	\$ 195,701	-0.50%



FUND 100 - GENERAL FUND

DEPT - 7450 - CODE COMPLIANCE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 33,769	\$ 77,740	\$ 80,020
5113001	Overtime	\$ -	\$ 50	\$ 50
	<i>Sub-total: Salaries and Wages</i>	\$ 33,769	\$ 77,790	\$ 80,070
5122001	Social Security (FICA) Contributions	\$ 2,320	\$ 4,880	\$ 6,125
5124001	Retirement Contributions	\$ 335	\$ 6,145	\$ 6,406
5127001	Workers Compensation	\$ 2,140	\$ 2,700	\$ 2,825
	<i>Sub-total: Employee Benefits</i>	\$ 4,795	\$ 13,725	\$ 15,356
	TOTAL PERSONAL SERVICES	\$ 38,564	\$ 91,515	\$ 95,426
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 7,631	\$ 5,745	\$ 5,875
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 2,175	\$ 800	\$ 800
5222003	Rep. and Maint. (Labor)	\$ 764	\$ 800	\$ 500
5222005	Rep. and Maint. (Office Equipment)	\$ 507	\$ 265	\$ 500
5222006	Rep. and Maint. (Other Equipment)	\$ -	\$ -	\$ -
5222103	Rep. and Maint. Computers	\$ 3,629	\$ 3,690	\$ 3,740
	<i>Sub-total: Property Services</i>	\$ 14,706	\$ 11,300	\$ 11,415
5231001	Insurance, Other than Benefits	\$ 2,366	\$ 2,905	\$ 3,080
5232001	Communication Devices/Service	\$ 3,827	\$ 3,045	\$ 3,390
5232006	Postage	\$ -	\$ 200	\$ 50
5234001	Printing and Binding	\$ 124	\$ 200	\$ 50
5235001	Travel	\$ 993	\$ 2,500	\$ 1,000
5236001	Dues and Fees	\$ 124	\$ 600	\$ 200
5237001	Education and Training	\$ 283	\$ 2,000	\$ 1,000
5238501	Contract Labor/ Services	\$ -	\$ 50,000	\$ 50,000
	<i>Sub-total: Other Purchased Services</i>	\$ 7,717	\$ 61,450	\$ 58,770
	TOTAL PURCHASED SERVICES	\$ 22,423	\$ 72,750	\$ 70,185
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 373	\$ 200	\$ 200
5311005	Uniforms	\$ 2,100	\$ 1,000	\$ 1,000
5312700	Gasoline/Diesel/CNG	\$ 1,146	\$ 3,000	\$ 2,500
5313001	Provisions	\$ -	\$ -	\$ -
5316001	Small Tools & Equipment	\$ 3,483	\$ 750	\$ 500
5316003	Computer Accessories	\$ 145	\$ -	\$ -
	TOTAL SUPPLIES	\$ 7,247	\$ 4,950	\$ 4,200
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 250	\$ 500	\$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	\$ 250	\$ 500	\$ -
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 18,172	\$ 24,645	\$ 24,060
5524002	Life and Disability	\$ 105	\$ 415	\$ 420
5524003	Wellness Program	\$ 110	\$ 110	\$ 110
5524004	OPEB	\$ -	\$ 1,300	\$ 1,300
	TOTAL INTERFUND/INTERDEPT.	\$ 18,387	\$ 26,470	\$ 25,890

FUND 100 - GENERAL FUND

DEPT - 7450 - CODE COMPLIANCE

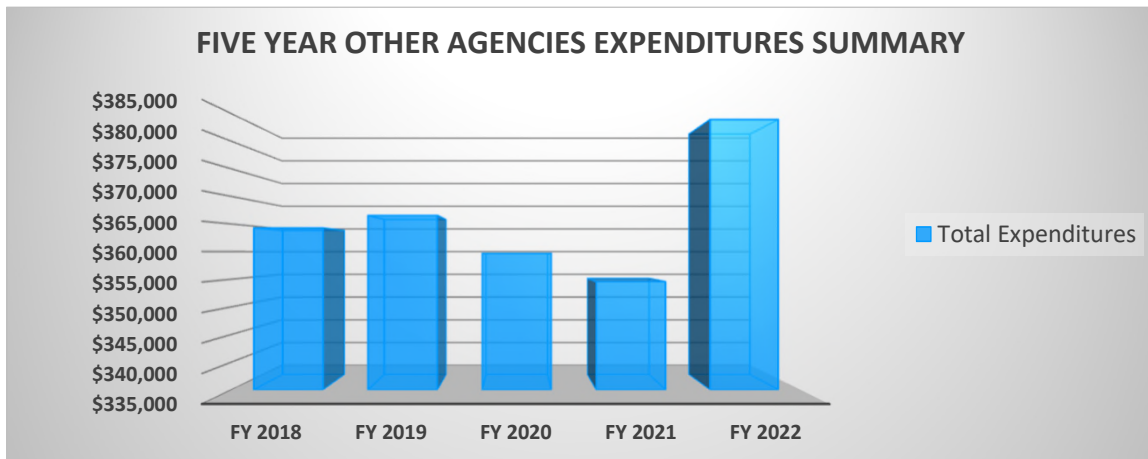
Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 853	\$ 500	\$ -
	TOTAL EXPENDITURES	\$ 87,723	\$ 196,685	\$ 195,701

FUND - 100**DEPT - OTHER AGENCIES**

The City provides partial funding for several outside agencies. This section of the General Fund finances those appropriations. Among the agencies that receive funding from the City of Statesboro are the Emergency Management Agency, the Boys and Girls Club, the Drug Abuse Council, the Statesboro Arts Council, the Downtown Statesboro Development Authority, and the Ogeechee Railroad for rental of space for downtown parking.

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Purchase/Contract Services	\$ 47,553	\$ 53,382	\$ 47,918	\$ 49,880	\$ 51,075	2.40%
Interfund Dept. Charges	\$ 551	\$ 796	\$ 548	\$ 600	\$ 600	0.00%
Other Costs	\$ 316,192	\$ 312,366	\$ 311,197	\$ 304,075	\$ 332,250	9.27%
Total Expenditures	\$ 364,296	\$ 366,544	\$ 359,663	\$ 354,555	\$ 383,925	8.28%



FUND 100 - GENERAL FUND

DEPT - OTHER AGENCIES

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
52	PURCHASE/CONTRACT SERVICES			
1595-5236001	Dues and Fees - CRC	\$ 36,949	\$ 36,950	\$ 37,500
1595-5236002	Dues and Fees - GMA	\$ 9,589	\$ 10,175	\$ 10,220
6173-5222005	Rep. and Maint. (Office Equipment)	\$ 1,380	\$ 2,755	\$ 3,355
	TOTAL PURCHASED SERVICES	\$ 47,918	\$ 49,880	\$ 51,075
53	SUPPLIES			
1400-5311001	Office/General/Janitorial Supplies	\$ 57	\$ -	\$ -
	TOTAL OTHER SUPPLIES	\$ 57	\$ -	\$ -
55	INTERFUND/INTERDEPT- CHARGES			
7500-5524002	Life and Disability	\$ 548	\$ 600	\$ 600
	TOTAL INTERFUND/INTERDEPT.	\$ 548	\$ 600	\$ 600
57	OTHER COSTS			
1400-5710103	Payment to Bulloch County	\$ -	\$ 1,825	\$ 30,000
3900-5710002	Emergency Management Agency	\$ 5,000	\$ 5,000	\$ 5,000
3910-5710103	Payment to Bulloch Cty - Animal Control	\$ 64,198	\$ 55,000	\$ 55,000
5100-5710004	Drug Abuse Council	\$ 25,000	\$ 25,000	\$ 25,000
6173-5710106	Arts Center (Operating)	\$ 128,000	\$ 128,000	\$ 128,000
6191-5710201	Boys and Girls Club	\$ 9,000	\$ 9,000	\$ 9,000
7500-5710109	Downtown Development Authority (Operating)	\$ 80,000	\$ 80,000	\$ 80,000
7564-5710102	Parking Lot Rental - Railroad	\$ -	\$ 250	\$ 250
	TOTAL OTHER COSTS	\$ 311,197	\$ 304,075	\$ 332,250
	TOTAL EXPENDITURES	\$ 359,720	\$ 354,555	\$ 383,925

FUND 100 - GENERAL FUND

DEPT - 8000 - DEBT SERVICE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
NON-OPERATING EXPENDITURES				
5812001	City Hall Lease Principal	\$ 98,000	\$ 104,000	\$ 110,000
5822001	City Hall Lease Interest	\$ 11,057	\$ 6,805	\$ 2,310
5822002	GMA Swap Payments	\$ 113,064	\$ 120,000	\$ 120,000
5822003	GMA Swap Payments	\$ 4,677	\$ -	\$ -
TOTAL NON-OPERATING EXPENDITURES		\$ 226,798	\$ 230,805	\$ 232,310

FUND 100 - GENERAL FUND

DEPT - 9000 - TRANSFERS OUT

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
	TRANSFERS:			
6110002	Transfer to Health Insurance Fund	\$ 49,290	\$ 101,745	\$ -
6110003	Transfer to Capital Improvements Fund	\$ 150,000	\$ 130,000	\$ 32,000
6110300	Transfer to Statesboro Fire Svc. Fund	\$ 1,444,000	\$ 1,444,000	\$ 1,444,000
6110500	Transfer to Central Service Fund	\$ 170,947	\$ 44,000	\$ 40,000
	TOTAL TRANSFERS	\$ 1,814,237	\$ 1,719,745	\$ 1,516,000

TAB 9

210 Confiscated Assets Fund

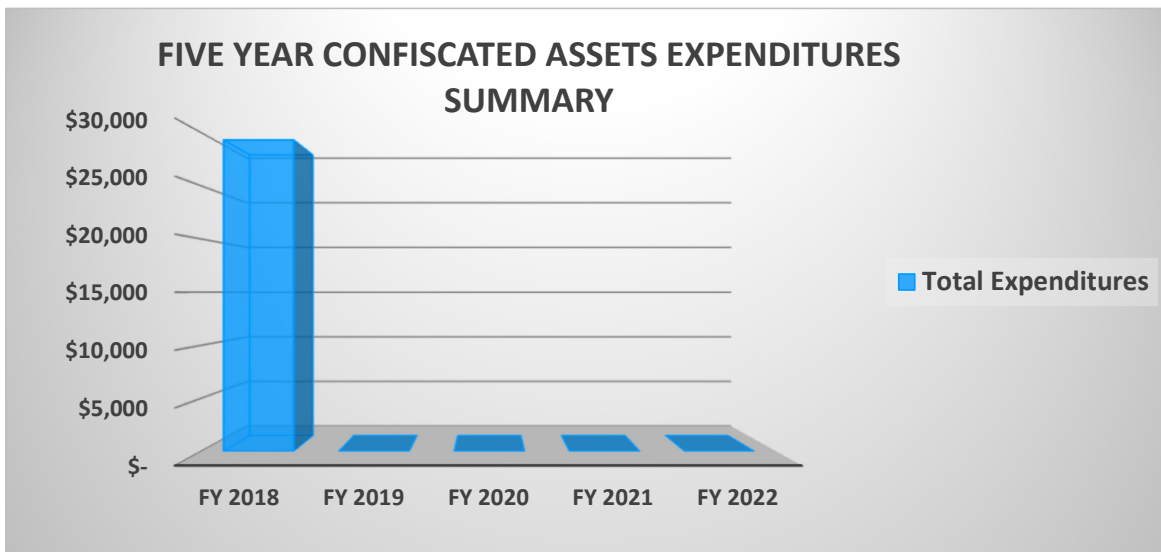
FUND - 210 - CONFISCATED ASSETS FUND**DEPT - 3200**

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Purchase/Contract Services	\$ 4,830	\$ -	\$ -	\$ -	\$ -	0.00%
Supplies	\$ 21,829	\$ -	\$ -	\$ -	\$ -	0.00%
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Other Costs	\$ 2,640	\$ -	\$ -	\$ -	\$ -	0.00%
Total Expenditures	\$ 29,299	\$ -	\$ -	\$ -	\$ -	0.00%



FUND 210 - CONFISCATED ASSET FUND

DEPT - 3200 - POLICE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUES:				
35	FINES AND FORFEITURES			
3513205	Cash Confiscation - Federal	\$ -	\$ 1,000	\$ 1,000
3513600	Sale of Confiscated Property - State	\$ -	\$ -	\$ -
	TOTAL FINES AND FORFEITURES	\$ -	\$ 1,000	\$ 1,000
TOTAL OPERATING REVENUES				
		\$ -	\$ 1,000	\$ 1,000
EXPENDITURES:				
52	PURCHASE/CONTRACT SERVICES			
5237001	Education and Training	\$ -	\$ -	\$ -
	TOTAL PURCHASE/CONTRACT SERVICES	\$ -	\$ -	\$ -
53	SUPPLIES			
5311005	Uniforms	\$ -	\$ -	\$ -
5316001	Small Tools & Equipment	\$ -	\$ -	\$ -
	TOTAL SUPPLIES	\$ -	\$ -	\$ -
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ -	\$ -	\$ -
	TOTAL EXPENDITURES	\$ -	\$ -	\$ -

TAB 10

221 CDBG Fund

TAB 11

224 U.S. Department of Justice Grant

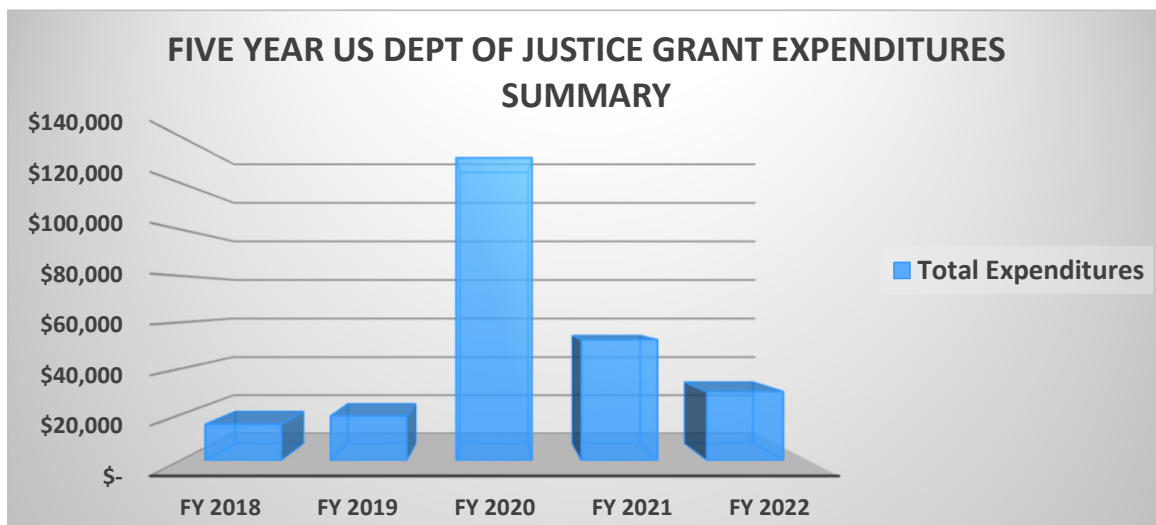
FUND - 224 - US DEPT OF JUSTICE GRANT**DEPT - 3200**

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 3,850	\$ 5,000	0.00%
Supplies	\$ 13,624	\$ 13,112	\$ 90,878	\$ 7,500	\$ 15,000	100%
Capital Outlay (Minor)	\$ 2,100	\$ 6,267	\$ 40,010	\$ 41,150	\$ 10,000	100%
Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Total Expenditures	\$ 15,724	\$ 19,379	\$ 130,887	\$ 52,500	\$ 30,000	100%



FUND 224 - US DEPT OF JUSTICE GRANT FUND

DEPT - 3200 - POLICE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
REVENUES:				
3513205	Cash Confiscation	\$ 16,742	\$ 5,000	\$ 15,000
	TOTAL REVENUES	\$ 16,742	\$ 5,000	\$ 15,000
OTHER FINANCING SOURCES				
39 3921001	Sale of Assets	\$ 6,000	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 6,000	\$ -	\$ -
TOTAL REVENUES AND OTHER FINANCING		\$ 22,742	\$ 5,000	\$ 15,000
EXPENDITURES:				
52 5237001	PURCHASE/CONTRACT SERVICES Education and Training	\$ -	\$ 3,850	\$ 5,000
	TOTAL PURCHASE SERVICES	\$ -	\$ 3,850	\$ 5,000
53	SUPPLIES			
5311005	Uniforms	\$ 29,879	\$ -	\$ -
5316001	Small Tools & Equipment	\$ 60,998	\$ 7,500	\$ 15,000
	TOTAL SUPPLIES	\$ 90,878	\$ 7,500	\$ 15,000
54	CAPITAL OUTLAY (MINOR)			
5422105	Police Vehicle & Conversion	\$ 32,096	\$ 38,665	\$ 10,000
5424001	Computers	\$ 7,912	\$ 2,485	\$ -
5734001	Miscellaneous Expenses	\$ 2	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 40,010	\$ 41,150	\$ 10,000
TOTAL EXPENDITURES		\$ 130,887	\$ 52,500	\$ 30,000

TAB 12

250 Multiple Grant Fund

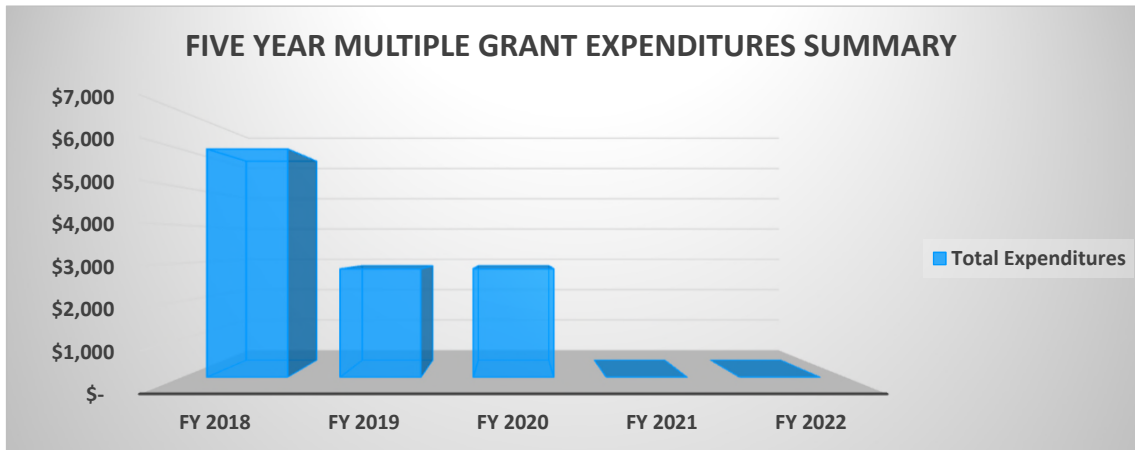
FUND - 250 - MULTIPLE GRANT

This fund accounts for receipts and disbursements for small state and federal grants that individually are less than 2% of the General Fund's annual expenditures. Based upon this Budget, that amount would be for any grant below \$326,371 that is not accounted for in an existing fund.

Should capital grants not budgeted here be received that are below the threshold, this fund would be amended to include both their revenues and expenditures.

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Supplies	\$ 2,850	\$ 2,850	\$ 2,850	\$ -	\$ -	0.00%
Capital Outlay	\$ 3,154	\$ -	\$ -	\$ -	\$ -	0.00%
Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Total Expenditures	\$ 6,004	\$ 2,850	\$ 2,850	\$ -	\$ -	0.00%



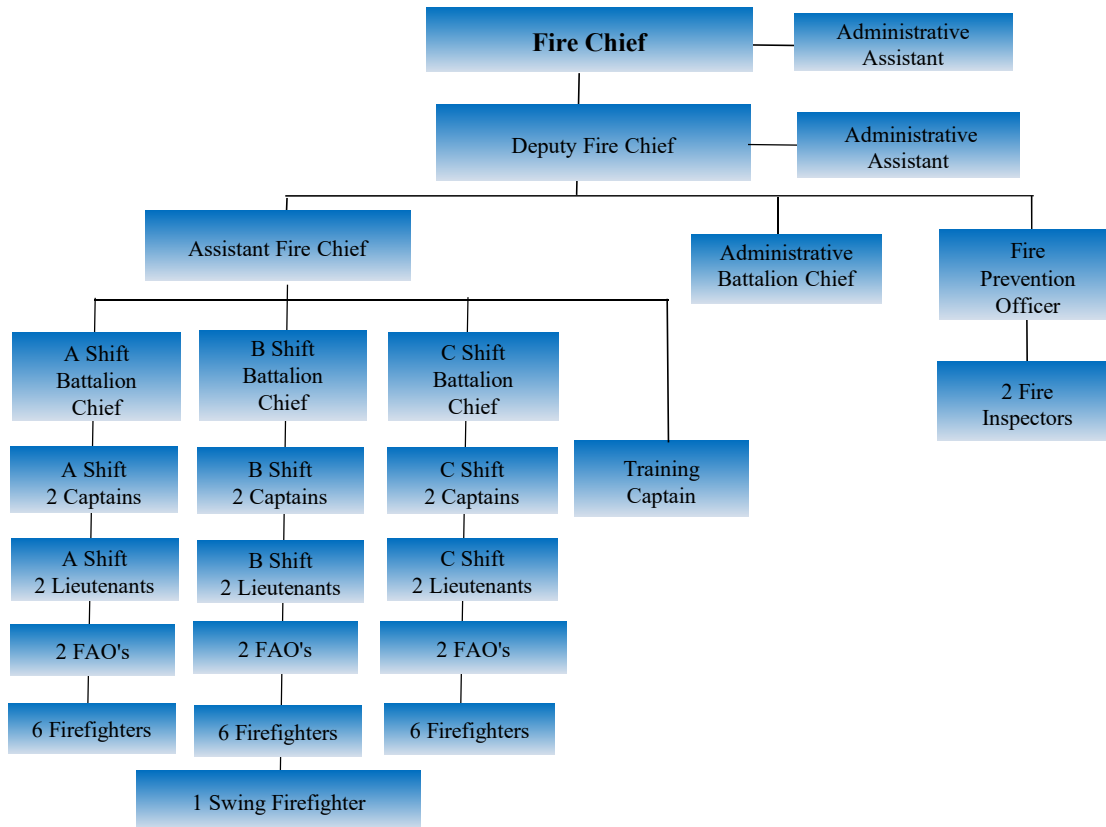
FUND 250 - MULTIPLE GRANT FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
REVENUES:				
250-3343109	Bureau of Just - BVP Grant	\$ -	\$ -	\$ -
250-3343204	GA Urban Forest Council GRA	\$ -	\$ -	\$ -
250-3710001	Grant - MAG	\$ -	\$ -	\$ -
TOTAL REVENUES		\$ -	\$ -	\$ -
EXPENDITURES:				
3200-5311006	MAG Grant	\$ -	\$ -	\$ -
4200-5412102	GA Urban Forest Grant Tree	\$ -	\$ -	\$ -
TOTAL EXPENDITURES		\$ -	\$ -	\$ -

TAB 13

270 Statesboro Fire Service Fund

This department is headed by the Fire Chief who is located at Station One on West Grady Street which also serves as the administrative office, and Station Two is located on Fair Road. The department offers a full range of fire suppression, hazmat, vehicle and technical rescue, fire and life safety code management and fire safety education services.



STATEMENT OF SERVICE

The department operates with 50 personnel, 48 of which are state certified as either firefighters or inspectors. and two civilian administrative assistants. The department operates with three shifts with each shift working a 24-hour period providing the community with 24/7 -365 days per year coverage. This "24 on/48 off" schedule is considered the industry standard which provides 14 personnel on each shift with a minimum staffing of 11. Part-time firefighters are used to back-fill vacancies on shifts caused by vacation, sick and other leave. The administrative staff consists of a Fire Chief, Deputy Fire Chief, Assistant Fire Chief of Operations and Training, Fire Prevention Officer, Administrative Battalion Chief, Training Captain and two Fire Inspectors, who all work a typical 40-hour per week shift and are available for calls during those hours, as well as call-back on major fires.

Our two current station locations are equipped with five fire pumpers, two aerial ladders, Command/Tactical Support unit, haz-mat unit and a Rehabilitation/Victim assistant unit. All units are radio dispatched by the Bulloch County dispatch center which operates an enhanced 9-1-1 telephone system. All firefighters are issued pagers and/or radios which operate on an 800 MHz radio system. The department is actively involved in fire prevention. The Prevention Officer serves as the fire marshal, reviewing building plans for compliance with the Life Safety Code and the Fire Code. He works closely with the building official in the Engineering Department in the review of these plans. In addition, the department presents fire safety programs to hundreds of school children throughout the City of Statesboro and the Statesboro Fire District each year. The department has a Fire Safety House which is taken to schools, community events and other events throughout the City and fire district.

The department also covers, by contract with Bulloch County, an area approximately five miles in circumference from each station, most of which is outside the City limits. This is known as the Statesboro Fire District and the residents of the district pay a fire district tax of 1.8 mills to the County, which remits it to the City. For the FY 2021, the fire district paid approximately 32% of the Statesboro Fire Department's operating budget. For this payment, they receive reduced response times and enjoy the same Class 2 ISO rating as citizens of the City. The number of personnel, upgraded equipment, emergency communications, and the City's water system has resulted in the City enjoying a Class 2 fire insurance rating.

GOALS		FY 2021 STATUS	FY 2022 PROJECTED
FY 2021			
1. Finish a fire station master plan to determine the number and location of future fire stations. Then, work cooperatively with Bulloch County to implement the changes as they become needed.		Ongoing	Ongoing
3. Develop and implement cost recovery strategies to protect the fire district from material financial loss.		Ongoing	Ongoing
5. Maintain our ISO Class 2 Rating.		Ongoing	Ongoing
6. Expand and/or fully utilize existing technology to enhance the efficiency of fire department operations.		Ongoing	Ongoing
FY 2022			
1. Begin process to construct Fire Station 3.		Ongoing	Ongoing
2. Begin the process to become nationally accredited through the Center for Public Safety Excellence (CPSE).		Delayed Due to Pandemic	Resume
3. Develop and implement recruitment and retention strategies for entry level positions.		NA	Ongoing
4. Ensure that all Divisions within the department are utilizing technology to enhance efficient service delivery.		Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2022

1. Continue to stress fire prevention through annual inspection of businesses.
2. Continue to stress fire prevention through visits to public and private schools within the fire district.
3. Continue to stress early detection of fire through distribution of residential smoke alarms.
4. Continue to properly train firefighters to stress safety in their work.
5. Continue to pursue grants as an alternative source of funding for needed capital items.

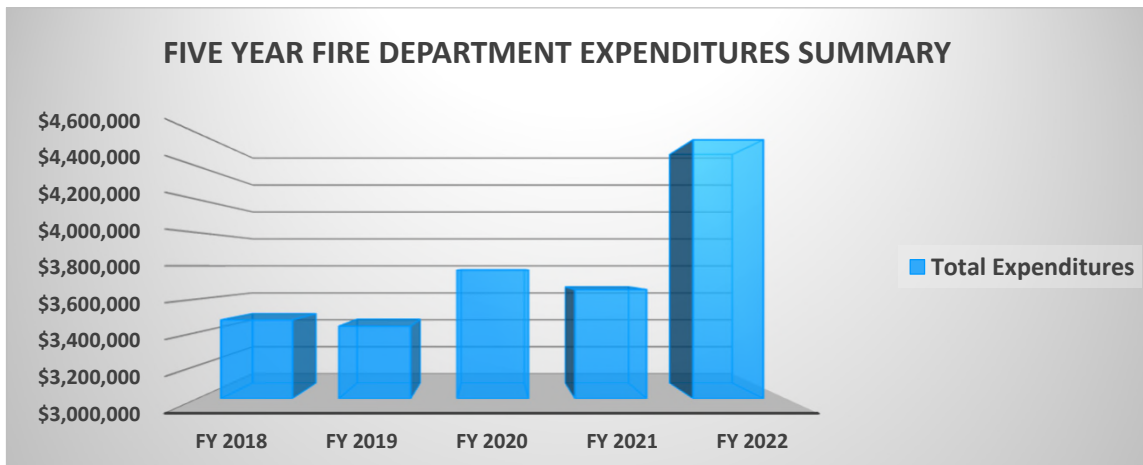
PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Total Call of Service	992	992	1,173	1,145	1,200
Structure Fire	76	67	43	70	65
Vehicle Fire	36	28	24	23	30
Grass or brush Fire	55	33	21	27	30
Vehicle Extrications	20	33	18	20	25
Other Rescues (Confined Space, High Angle, Etc.)	6	6	10	5	5
Emergency standby/Public Assist	35	39	183	190	100
False alarm--unintentional (System Malfunction)	500	460	402	515	450
False alarm--intentional (Human Initiated)	20	33	183	31	50
Hazardous Materials Response	1	2	5	4	3
Hazardous Conditions (spills and leaks)	56	55	26	35	30
Smoke Scare	35	28	41	60	40
Other Responses (Smoke Complaint, Smell of Gas, Etc.)	152	12	2	2	1
Fire Safety/Public Education Events	104	106	98	40	100
Number of Fire Safety/Public Ed Participants	13,151	14,100	603	900	12,500
Smoke Alarms Installed	31	59	120	50	125
Number of Locations Smoke Alarms Installed	30	37	83	40	75
Community Relation Events	42	63	4	25	50
Total of All Fire Calls to Service inside the City	717	712	906	840	775
Total of All Fire Calls to Service outside the City in the Fire District	232	222	220	260	225
Mutual Aid Fire Calls to other jurisdictions	43	58	47	48	45
Average Number of Fire Calls inside the City per day	1.96	1.95	2.48	2.50	2.50
Average Response Time (minutes) to Fire Calls inside the City	4.75	4.16	4.99		
Average Number of Fire Calls outside City in Fire District per day	0.64	0.60	0.60	0.60	0.65

Number of serious fire-related injuries in City and Fire District	3	8	1	1	1
Number of fire-related fatalities in City and Fire District	1	2	0	1	1
Number of FTE Employees	50	50	50	50	59
Insurance Services Office (ISO) Department Rating	3 and 3/8B	2	2	2	2
Operating Expenditures	\$ 3,474,298	\$3,435,912	\$3,956,520	\$3,681,805	\$ 4,480,790
PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Fire Inspections	1329	1350	1557	1800	1800
Re-Inspections	489	450	659	900	900
Number of commercial fire inspections	836	900	1112	1400	1400
Number of industrial fire inspections	20	25	20	35	30
Number of school fire inspections/ day cares	17	25	5	35	30
Number of public assembly fire inspections	238	225	200	300	250
Number of new construction or major renovation Fire Code compliance plan reviews	75	120	180	180	150
Pre-Plans Performed	28	150	40	120	150
Number of participants in fire prevention programs	13,151	14,100	500	1,000	10,000

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 2,415,128	\$ 2,322,857	\$ 2,523,430	\$ 2,652,810	\$ 3,193,018	20.36%
Purchase/Contract Services	\$ 389,230	\$ 416,055	\$ 405,246	\$ 432,325	\$ 478,570	10.70%
Supplies	\$ 140,337	\$ 161,503	\$ 179,633	\$ 169,100	\$ 159,675	-5.57%
Capital Outlay (Minor)	\$ 89,861	\$ 38,216	\$ 190,922	\$ 39,900	\$ 79,400	99.00%
Interfund Dept. Charges	\$ 395,008	\$ 420,697	\$ 410,845	\$ 284,885	\$ 605,135	112.41%
Other Costs	\$ 5,464	\$ 6,984	\$ 5,289	\$ 5,000	\$ 4,500	-10.00%
Non-Operating Expenses	\$ 39,270	\$ 69,600	\$ 58,300	\$ 72,845	\$ 40,000	-45.09%
Total Expenditures	\$ 3,474,298	\$ 3,435,912	\$ 3,773,665	\$ 3,656,865	\$ 4,560,298	24.71%



FUND 270 - STATESBORO FIRE SERVICE FUND

DEPT - 3500 - FIRE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUES:				
32	LICENSES AND PERMITS			
3229005	Permit Fees	\$ -	\$ 1,500	\$ -
3229901	Inspection Fees	\$ -	\$ 5,000	\$ -
3229904	Plan Review Fees	\$ -	\$ 7,500	\$ -
	TOTAL LICENSES AND PERMITS	\$ -	\$ 14,000	\$ -
34	CHARGES FOR SERVICES			
3421003	Revenue for Fire Overtime	\$ 1,950	\$ 2,000	\$ -
3422001	Equipment Charge (Special Services)	\$ -	\$ -	\$ -
3422100	Nuisance Fire Alarm Fees	\$ -	\$ 500	\$ -
3422200	Fire Tax District - Current Year	\$ 1,025,794	\$ 1,070,365	\$ 1,337,955
3441901	Late Pymt Penalty & Int	\$ 1,874	\$ 2,500	\$ 2,500
3442108	Fire Line Access Fee	\$ 267,240	\$ 275,000	\$ 265,000
	TOTAL CHARGES FOR SERVICES	\$ 1,296,858	\$ 1,350,365	\$ 1,605,455
37	CONTRIBUTIONS AND DONATIONS			
3710002	Contributions and Donations	\$ 1,393	\$ -	\$ -
	TOTAL CONTRIBUTIONS AND DONATIONS	\$ 1,393	\$ -	\$ -
38	MISCELLANEOUS REVENUE			
3610000	Investment Interest	\$ 369	\$ -	\$ -
3890100	Miscellaneous Income	\$ 12	\$ -	\$ -
	TOTAL MISCELLANEOUS REVENUE	\$ 381	\$ -	\$ -
39	OTHER FINANCING SOURCES			
3912001	Operating Trans. in General Fund	\$ 1,444,000	\$ 1,444,000	\$ 1,444,000
3912300	Transfer in from WS Fund	\$ 825,000	\$ 825,000	\$ 825,000
3921001	Sale of Assets	\$ 1,475	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 2,270,475	\$ 2,269,000	\$ 2,269,000
	TOTAL REVENUES AND OTHER FINANCING	\$ 3,569,108	\$ 3,633,365	\$ 3,874,455
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 2,171,032	\$ 2,131,490	\$ 2,585,698
5111003	Part-Time	\$ 42,728	\$ 45,600	\$ 45,600
5113001	Overtime	\$ 98,643	\$ 70,000	\$ 70,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 2,312,403</i>	<i>\$ 2,247,090</i>	<i>\$ 2,701,298</i>
5122001	Social Security (FICA) Contributions	\$ 162,869	\$ 167,755	\$ 206,649
5124001	Retirement Contributions	\$ 9,747	\$ 172,240	\$ 212,456
5127001	Workers Compensation	\$ 38,093	\$ 47,825	\$ 50,215
5129001	Employment Physicals	\$ -	\$ 16,000	\$ 20,500
5129002	Employee Drug Screening Tests	\$ 320	\$ 1,900	\$ 1,900
	<i>Sub-total: Employee Benefits</i>	<i>\$ 211,028</i>	<i>\$ 405,720</i>	<i>\$ 491,720</i>
	TOTAL PERSONAL SERVICES	\$ 2,523,430	\$ 2,652,810	\$ 3,193,018
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ -	\$ -	\$ -
5213001	Computer Programming Fees	\$ 21,527	\$ 15,360	\$ 23,860
	<i>Sub-total: Prof. and Tech. Services</i>	<i>\$ 21,527</i>	<i>\$ 15,360</i>	<i>\$ 23,860</i>
5221001	Cleaning Services	\$ 530	\$ 2,400	\$ 2,000
5222001	Rep. and Maint. (Equipment)	\$ 13,009	\$ 15,500	\$ 21,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 44,931	\$ 55,000	\$ 57,500

FUND 270 - STATESBORO FIRE SERVICE FUND

DEPT - 3500 - FIRE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
5222003	Rep. and Maint. (Labor)	\$ 50,611	\$ 55,000	\$ 57,500
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 11,657	\$ 14,900	\$ 14,500
5222005	Rep. and Maint. (Office Equipment)	\$ 1,080	\$ 8,290	\$ 1,350
5222006	Rep. and Maint. (Other Equipment)	\$ 11,388	\$ 27,085	\$ 25,500
5222102	Software Support	\$ -	\$ -	\$ -
5222103	Rep. and Maint. Computers	\$ 67,785	\$ 68,660	\$ 67,680
5223200	Rentals	\$ 2,974	\$ 3,475	\$ 3,000
	<i>Sub-total: Property Services</i>	\$ 203,965	\$ 250,310	\$ 250,030
5231001	Insurance, Other than Benefits	\$ 105,045	\$ 63,530	\$ 87,190
5232001	Communication Devices/Service	\$ 24,959	\$ 24,745	\$ 24,715
5232006	Postage	\$ 310	\$ 550	\$ 275
5233001	Advertising	\$ 855	\$ 2,560	\$ 2,000
5234001	Printing & Binding	\$ 296	\$ 750	\$ 500
5235001	Travel	\$ 8,461	\$ 12,500	\$ 12,500
5236001	Dues and Fees	\$ 2,079	\$ 3,690	\$ 3,250
5237001	Education and Training	\$ 11,957	\$ 27,830	\$ 14,000
5238501	Contract Labor/Services	\$ 5,382	\$ 3,500	\$ 32,250
5238503	Pest Control - Buildings	\$ 424	\$ 1,000	\$ -
5239002	Inspections of Equipment	\$ 19,985	\$ 26,000	\$ 28,000
	<i>Sub-total: Other Purchased Services</i>	\$ 179,754	\$ 166,655	\$ 204,680
	TOTAL PURCHASED SERVICES	\$ 405,246	\$ 432,325	\$ 478,570
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 15,823	\$ 9,400	\$ 9,000
5311002	Parts and Materials	\$ -	\$ 500	\$ -
5311003	Chemicals	\$ 6,364	\$ 5,100	\$ 4,500
5311005	Uniforms	\$ 37,589	\$ 30,000	\$ 30,000
5311106	Public Education Supplies	\$ 750	\$ 3,200	\$ 2,000
5312300	Electricity	\$ 32,193	\$ 35,500	\$ 33,500
5312400	Bottled Gas	\$ 34	\$ 275	\$ 250
5312700	Gasoline/Diesel/CNG	\$ 33,633	\$ 40,000	\$ 38,000
5312800	Stormwater	\$ 1,104	\$ 1,400	\$ 1,400
5313001	Provisions	\$ 4,700	\$ 7,200	\$ 6,000
5314001	Books and Periodicals	\$ 1,363	\$ 2,625	\$ 2,625
5316001	Small Tools and Equipment	\$ 45,841	\$ 33,900	\$ 32,400
5316005	Hazardous Materials Response Equipment	\$ 239	\$ -	\$ -
	TOTAL SUPPLIES	\$ 179,633	\$ 169,100	\$ 159,675
54	CAPITAL OUTLAY (MINOR)			
5413000	Buildings	\$ 15,621	\$ 3,340	\$ 50,000
5422000	Vehicles	\$ 150,000	\$ -	\$ -
5423001	Furniture and Fixtures	\$ 1,278	\$ 6,560	\$ 3,900
5425001	Other Equipment	\$ -	\$ 5,000	\$ 500
5425603	FD-27 Protective Clothing	\$ 24,023	\$ 25,000	\$ 25,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 190,922	\$ 39,900	\$ 79,400
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - GIS	\$ 6,247	\$ 635	\$ 6,660
5524001	Self-funded Insurance (Medical)	\$ 381,612	\$ 236,890	\$ 552,690
5524002	Life and Disability	\$ 19,521	\$ 14,810	\$ 12,585
5524003	Wellness Program	\$ 3,465	\$ 3,300	\$ 3,300
5524004	OPEB	\$ -	\$ 29,250	\$ 29,900
	TOTAL INTERFUND/INTERDEPT.	\$ 410,845	\$ 284,885	\$ 605,135

FUND 270 - STATESBORO FIRE SERVICE FUND

DEPT - 3500 - FIRE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
57	OTHER COSTS			
5610001	Bad Debt Expenses	\$ 600	\$ -	\$ -
5734001	Miscellaneous Expenses	\$ 4,689	\$ 4,000	\$ 4,000
5734100	Fire Honor Guard	\$ -	\$ 1,000	\$ 500
	TOTAL OTHER COSTS	\$ 5,289	\$ 5,000	\$ 4,500
61	NON-OPERATING EXPENSES			
6110002	Transfer to Health Insurance Fund	\$ 14,300	\$ 28,845	\$ -
6110500	Transfer to Central Services Fund	\$ 44,000	\$ 44,000	\$ 40,000
	TOTAL NON-OPERATING EXPENSES	\$ 58,300	\$ 72,845	\$ 40,000
	TOTAL EXPENDITURES	\$ 3,773,665	\$ 3,656,865	\$ 4,560,298

TAB 14

271 South Main Tax Allocation District Fund (TAD)

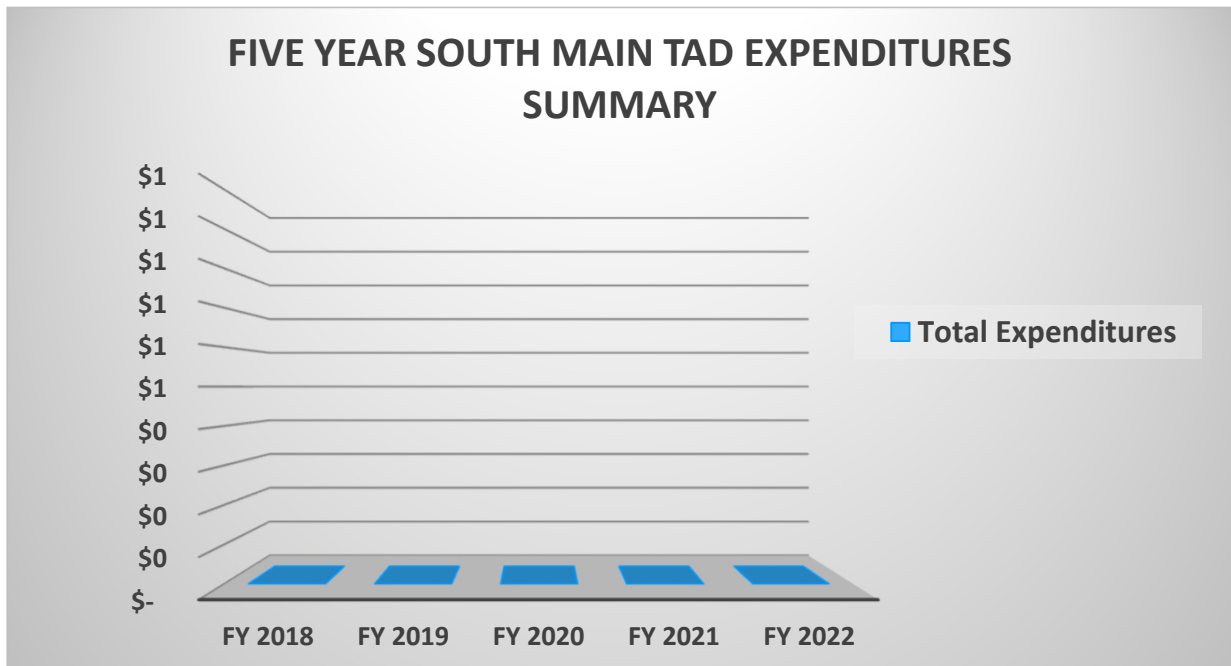
FUND - 271 - SOUTH MAIN TAX ALLOCATION DISTRICT FUND

DEPT - 1500

This fund accounts for the receipts and disbursements of the Tax Allocation District (TAD). The citizens of Statesboro approved the creation of the South Main Street Tax Allocation District on November 4, 2014. The objective of the TAD is to fund improvements in the South Main Street Tax Allocation District – the heart and soul of our community.

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budget FY 2021	Budget FY 2022	Percentage Increase
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%



FUND 271 - SOUTH MAIN TAX ALLOCATION DISTRICT FUND

DEPT - 1500

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUES:				
31	TAXES			
3111001	Property Taxes TAD	\$ 278,248	\$ 268,700	\$ 278,250
INVESTMENT INCOME				
3610001	Interest Revenue	\$ 42	\$ -	\$ 50
TOTAL OPERATING REVENUES		\$ 278,290	\$ 268,700	\$ 278,300
EXPENDITURES				
52	PURCHASE/CONTRACT SERVICES			
5238501	Contract Services	\$ -	\$ -	\$ -
TOTAL EXPENDITURES		\$ -	\$ -	\$ -

TAB 15

272 Old Register Tax Allocation
District Fund (TAD)

FUND - 272 - OLD REGISTER TAX ALLOCATION DISTRICT FUND**DEPT - 1500**

This fund accounts for the receipts and disbursements of the Tax Allocation District (TAD). Three local government board, the City, the County and the BOE, approved the creation of the Old Register Tax Allocation District on August 6, 2018. The objective of the TAD is to fund improvements in the Old Register Tax Allocation District – specifically road construction and other infrastructure projects required for a planned soccer stadium and other commercial development, including a grocery store.

FUND 272 - OLD REGISTER TAX ALLOCATION DISTRICT FUND

DEPT - 1500

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUE:				
31	TAXES			
3111001	Property Taxes TAD	\$ -	\$ -	\$ -
TOTAL OPERATING REVENUE		\$ -	\$ -	\$ -
EXPENDITURES				
58	NON-OPERATING EXPENDITURES			
5840001	Bond Issuance Cost	\$ 74,586	\$ -	\$ -
5821001	2019 Bonds Interest Expense	\$ 54,613	\$ 52,013	\$ 104,025
TOTAL NON-OPERATING EXPENDITURES		\$ 129,199	\$ 52,013	\$ 104,025
TOTAL EXPENDITURES		\$ 129,199	\$ 52,013	\$ 104,025

TAB 16

275 Hotel/Motel Tax Fund

FUND - 275 - HOTEL MOTEL TAX FUND**DEPT - 7540**

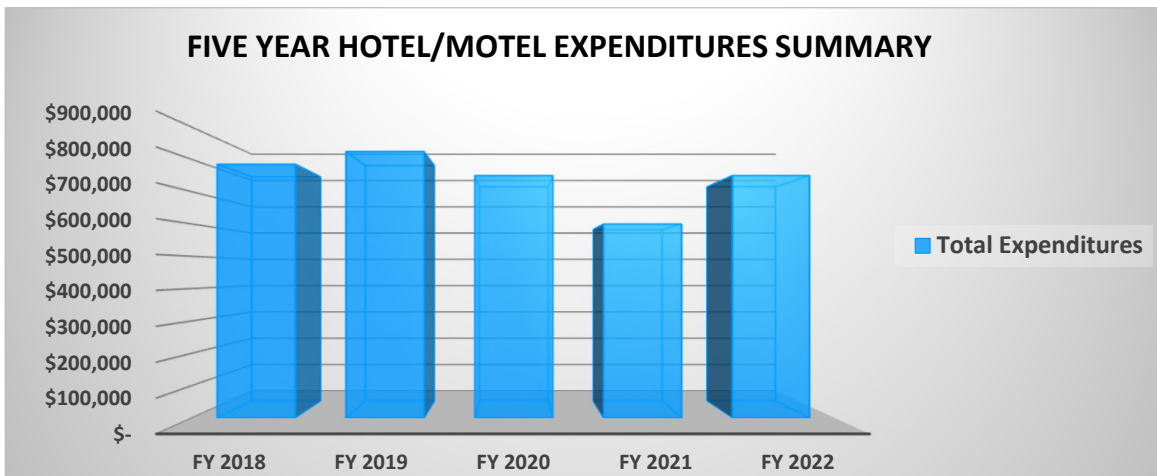
This fund accounts for the receipts and disbursements of the hotel/motel room occupancy tax. Since April, 2002, the City has had one-year Service Contracts with the SCVB, the Downtown Statesboro Development Authority (DSDA), and the Statesboro Arts Council (SAC) to promote tourism-related activities. The hotel/motel tax proceeds are distributed as follows under the contracts:

5%	City of Statesboro
19.90%	DSDA
25.10%	SAC
50.00%	SCVB

The proceeds are received from the hotel and motel operators monthly, and are distributed based upon the agreed percentages on a monthly basis as well. The current contract is effective from July 1, 2020 through June 30, 2021.

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Other Costs	\$ 742,278	\$ 781,037	\$ 712,279	\$ 570,000	\$ 712,500	25.00%
Non Operating Costs	\$ 42,820	\$ 43,352	\$ 37,488	\$ 30,000	\$ 37,500	25.00%
Total Expenditures	\$ 785,098	\$ 824,389	\$ 749,767	\$ 600,000	\$ 750,000	25.00%



FUND 275 - HOTEL MOTEL TAX FUND

DEPT - 7540 - TOURISM

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUES:				
31	TAXES			
3141000	Hotel/Motel Taxes	\$ 749,767	\$ 600,000	\$ 750,000
TOTAL OPERATING REVENUES		\$ 749,767	\$ 600,000	\$ 750,000
EXPENDITURES:				
57	OTHER COSTS			
5720001	Payment to other Agencies-SCVB	\$ 374,884	\$ 300,000	\$ 375,000
5720003	Payment to other Agencies-DSDA	\$ 149,204	\$ 119,400	\$ 149,250
5720004	Payment to other Agencies-Arts Council	\$ 188,192	\$ 150,600	\$ 188,250
TOTAL OTHER COSTS		\$ 712,279	\$ 570,000	\$ 712,500
NON-OPERATING EXPENDITURES:				
6110001	Transfer to General Fund	\$ 37,488	\$ 30,000	\$ 37,500
TOTAL NON-OPERATING EXPENDITURES		\$ 37,488	\$ 30,000	\$ 37,500
TOTAL EXPENDITURES AND OTHER FINANCING USES		\$ 749,767	\$ 600,000	\$ 750,000

TAB 17

286 Technology Fee Fund

FUND - 286 - TECHNOLOGY FEE

DEPT - 3200

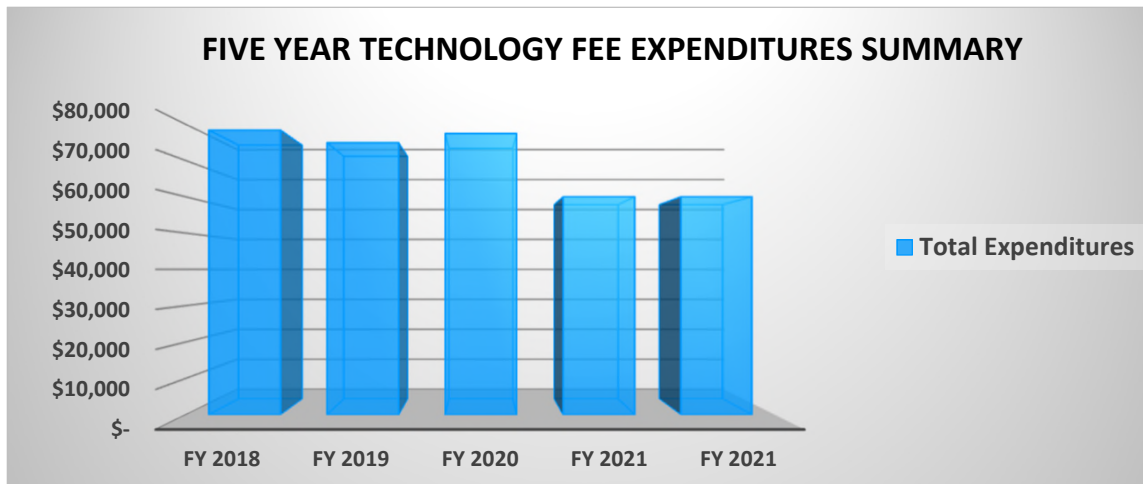
This fund accounts for fees collected from citations issued by the Police Department. Currently, the ordinance reads as follows:

Section 78-10. Technology Fee. There shall be imposed by the Municipal Court of the City of Statesboro, Georgia, a technology surcharge per offense for all offenses against the ordinances of the City of Statesboro or laws of the State of Georgia. The technology surcharge shall be in addition to all other fines and fees imposed by the Municipal Court. The revenue derived from the technology surcharge shall be used by the City to provide technical support for Law Enforcement and Municipal Court functions. This amendment shall become effective upon its approval by the Mayor and City Council of Statesboro, Georgia.

These fees are also used to supplement normal technical operating budget items for the Police Department. The amounts can fluctuate from year to year depending on several variables.

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	Inc./Dec.
Purchase/Contract Services	\$ 78,374	\$ 74,938	\$ 77,434	\$ 60,000	\$ 60,000	0.00%
Total Expenditures	\$ 78,374	\$ 74,938	\$ 77,434	\$ 60,000	\$ 60,000	0.00%



FUND 286 - TECHNOLOGY FEE FUND

DEPT - 3200

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2021 Budget
OPERATING REVENUES				
34	Charges for Services			
3411901	Technology Fee	\$ 62,803	\$ 60,000	\$ 60,000
TOTAL CHARGES FOR SERVICES		\$ 62,803	\$ 60,000	\$ 60,000
TOTAL REVENUES		\$ 62,803	\$ 60,000	\$ 60,000
EXPENDITURES:				
52	PURCHASE/CONTRACT SERVICES			
5232003	Cellular Phones Service (Patrol)	\$ 77,434	\$ 60,000	\$ 60,000
TOTAL PURCHASE/CONTRACT SERVICES		\$ 77,434	\$ 60,000	\$ 60,000
TOTAL EXPENDITURES		\$ 77,434	\$ 60,000	\$ 60,000

TAB 18

323 2013 SPLOST Fund

FUND - 323 - 2013 SPLOST

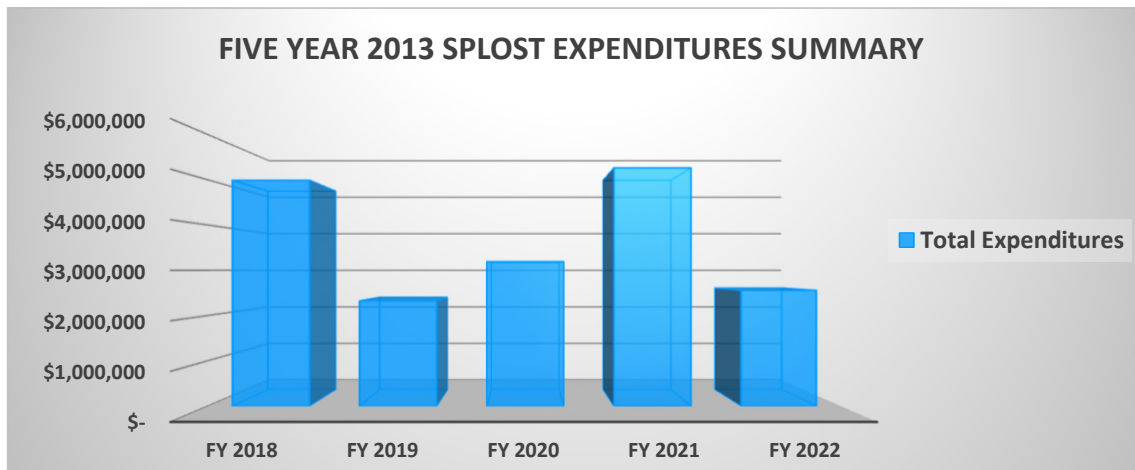
This fund is used to account for the receipts and disbursements of the City's portion of the 2013 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers.

On November 8, 2012, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2007 SPLOST lapsed at the end of September 2013. Since there is a two-month delay in receiving the new funds, receipt of the proceeds began March, 2014. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is not an additional tax, but an extension for six years of the 2007 SPLOST. This means that the sales tax rate in Bulloch County will remain at 7% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, and this 1% SPLOST for the County and four cities.

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Capital Outlay	\$ 1,915,186	\$ 639,903	\$ 747,276	\$ 5,261,103	\$ 2,556,279	-51.41%
Other Financing Costs	\$ 3,072,244	\$ 1,684,275	\$ 2,443,267	\$ -	\$ -	0.00%
Total Expenditures	\$ 4,987,430	\$ 2,324,178	\$ 3,190,542	\$ 5,261,103	\$ 2,556,279	-51.41%



FUND 323 - 2013 SPLOST FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
REVENUES:				
3371010	Public Safety	\$ 220,306	\$ -	\$ -
3371100	SWD Air Rights/Equipment	\$ 448,958	\$ -	\$ -
3371103	Proceeds for Street and Drainage Projects	\$ 281,341	\$ -	\$ -
3371200	Proceeds for City Structures	\$ 22,415	\$ -	\$ -
3371300	Proceeds for Economic Development	\$ 82,455	\$ -	\$ -
3371500	Proceeds for Water and Sewer Projects	\$ 343,564	\$ -	\$ -
3371600	Proceeds for Natural Gas Projects	\$ 102,210	\$ -	\$ -
3371700	Proceeds for Solid Waste Projects	\$ 51,535	\$ -	\$ -
3610001	Interest Income	\$ 908	\$ -	\$ -
TOTAL REVENUES		\$ 1,553,692	\$ -	\$ -
EXPENDITURES:				
BUILDINGS				
1565-5413306	GBD-3 Building Renovations	\$ -	\$ -	\$ 19,000
4700-5415611	NGD-58 CNG Station	\$ -	\$ 434,645	\$ -
7400-5413315	ENG-140 City Campus Expansion	\$ -	\$ -	\$ 413,800
INFRASTRUCTURE				
4220-5415304	ENG-44 Inter- Imp- W-Grady/S- College Street	\$ 307,677	\$ -	\$ -
4220-5425809	ENG-115 South Main Streetscape Project	\$ 16,968	\$ -	\$ -
4220-5415612	ENG-131 Public Parking Lots	\$ -	\$ 150,000	\$ -
4220-5415613	ENG-136 Subdivision Incentive Program	\$ -	\$ 175,000	\$ -
4320-5415511	STM-12 Johnson St Culvert Crossing Replacement	\$ -	\$ 166,174	\$ -
4320-5415514	STM-24 CDBG Grant matching Funds	\$ -	\$ 370,000	\$ -
4320-5415512	STM-27 Donnie Simmons Way at Big Ditch Drainage Impr	\$ -	\$ 500,000	\$ -
4320-5415513	STM-35 Morris Street Storm Drainage Improvements	\$ -	\$ 266,419	\$ -
4320-5415516	STM-36 Northlake Area Watershed Detention Facility	\$ -	\$ -	\$ 1,000,000
4320-5415515	STM-38 Donnie Simmons Way Culvert Crossing Upgrade	\$ -	\$ 300,000	\$ -
4320-5415517	STM-44 Johnson Street Culvert Crossing Replacement	\$ -	\$ -	\$ 400,000
4400-5415400	WWD-14 Water and Sewer Rehab	\$ -	\$ 1,713,865	\$ 160,000
4330-5415708	WWD-32-G Extend Sewer Main - East Olliff Street	\$ -	\$ -	\$ 120,000
4330-5415709	WWD-147 Upgrade Water/Sewer - S. Main Street	\$ -	\$ 450,000	\$ 50,000
4335-5212012	WTP-11 Feasibility Study for WWTP Rehab/Repl	\$ -	\$ 60,000	\$ -
EQUIPMENT				
3200-5425613	PD-38 Dispatch Console	\$ 288,445	\$ -	\$ -
3200-5425707	PD-22 Bullet Proof Vest (Patrol)	\$ 3,673	\$ -	\$ -
3500-5422508	FD-50 Inspector Pickup	\$ 130,514	\$ -	\$ -
4335-5425511	WTP-1-R Replace 30' Aluminum Sludge Trailer	\$ -	\$ 60,000	\$ -
4521-5422410	SWC-9 Frontloading Garbage Truck	\$ -	\$ 325,000	\$ -
4521-5422503	SWC-21-R Roll-off Trucks & Conversions	\$ -	\$ 175,000	\$ -
4521-5415518	SWC-22 Bulk Waste Roll-off Containers/Compactors	\$ -	\$ -	\$ 28,479
4400-5425510	WWD-37 Generators for Sewage Pumps Stations	\$ -	\$ 115,000	\$ 115,000
4400-5415519	WWD-172 2019 CDBG Utility Upgrade	\$ -	\$ -	\$ 250,000
TOTAL CAPITAL OUTLAY		\$ 747,276	\$ 5,261,103	\$ 2,556,279
OTHER FINANCING USES				
9000-6110200	Transfers to W/S	\$ 667,154	\$ -	\$ -
9000-6110400	Transfers to Solid Waste Disposal	\$ 1,629,500	\$ -	\$ -
9000-6110600	Transfer to Stormwater	\$ 136,258	\$ -	\$ -
9000-6110700	Transfers to Natural Gas	\$ 10,355	\$ -	\$ -
TOTAL OTHER COSTS		\$ 2,443,267	\$ -	\$ -
TOTAL EXPENDITURES		\$ 3,190,542	\$ 5,261,103	\$ 2,556,279

TAB 19

324 2018 TSPLOST

FUND - 324 - 2018 TSPLOST

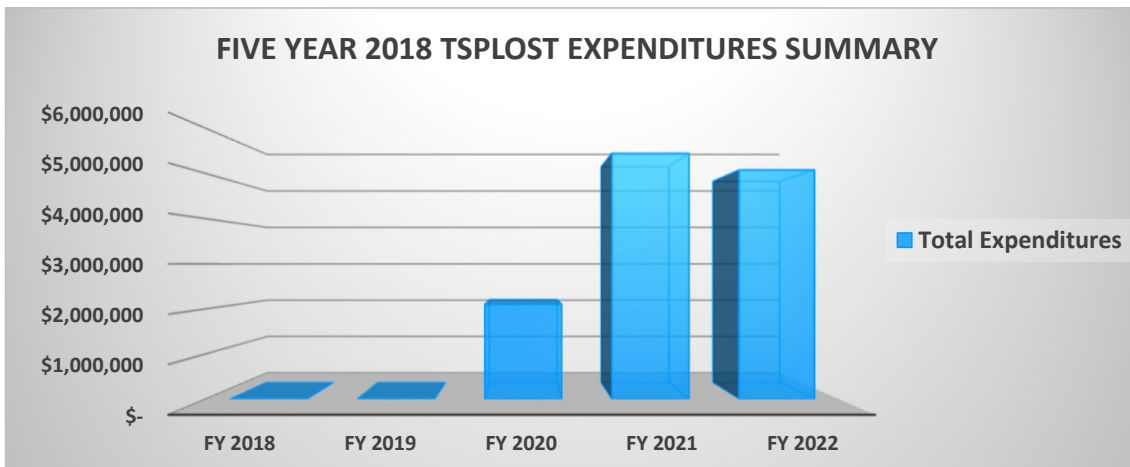
This fund is used to account for the receipts and disbursements of the City's portion of the 2018 1% Transportation Special Purpose Local Option Sales Tax. The Transportation Investment Act was enacted to improve a deteriorating transportation network in Georgia, which is important for economic growth and jobs.

On May 22, 2018, the voters of Bulloch County approved a referendum measure to impose this sales tax for transportation. The TSPLOST became effective October 1, 2018. Since there is a two-month delay in receiving the new funds, receipt of the proceeds began in March, 2019. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum. Projects will include street resurfacing, bike/pedestrian improvements, intersection improvements and a transit system.

This is an additional tax which must be used for transportation and will free up other revenue sources, such as the Special Purpose Local Option Sales Tax for other kinds of projects. This means that the sales tax rate in Bulloch County will be at 8% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, 1% SPLOST for the County and four cities and this 1% for the 2018 Transportation SPLOST.

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Capital Outlay	\$ -	\$ -	\$ 2,102,171	\$ 5,444,309	\$ 5,076,000	-6.77%
Total Expenditures	\$ -	\$ -	\$ 2,102,171	\$ 5,444,309	\$ 5,076,000	-6.77%



FUND 324 - 2018 TSPLOST FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
REVENUES:				
3370002	T-SPLOST Revenue	\$ 5,194,009	\$ 3,302,400	\$ 4,128,000
3610001	Interest	\$ 270	\$ 360	\$ -
TOTAL REVENUES & OTHER FINANCING SOURCES		\$ 5,194,279	\$ 3,302,760	\$ 4,128,000
EXPENDITURES:				
INFRASTRUCTURE				
4220-5415504	ENG-96 Traffic Studies and Planning	\$ -	\$ 250,000	\$ 200,000
4220-5415606	ENG-114 Roadway Geometric Improvements	\$ -	\$ 100,000	\$ -
4220-5410809	ENG-115a South Main Street (Blue Mile) Phase I	\$ -	\$ 1,500,000	\$ 1,500,000
4220-5415804	ENG-120 Old Register Road Improvements	\$ 500,000	\$ -	\$ -
4220-5414500	ENG-122 Sidewalk Projects	\$ -	\$ 1,442,775	\$ -
4220-5414511	ENG-122b Packinghouse - E. Main to 301	\$ 20,125	\$ -	\$ -
4220-5414512	ENG-122c Hwy. 24 Side. - Hwy 80 to Packinghouse	\$ -	\$ -	\$ 100,000
4220-5414513	ENG-122d W. Jones Side. - S. Main to Johnson	\$ 1,250	\$ -	\$ -
4220-5414514	ENG-122e Herty Dr Sidewalk - Fair to Gentilly	\$ 1,400	\$ -	\$ -
4220-5414515	ENG-122f Edgewood Dr Sidewalk - Gentilly to Edge.	\$ 2,440	\$ -	\$ -
4220-5414516	ENG-122g Gentilly from E. Jones	\$ -	\$ -	\$ 375,000
4220-5414517	ENG-122h E. Jones Sidewalk - S. Main to S. Zetterower	\$ -	\$ -	\$ 25,000
4220-5414519	ENG-122k W. Main Sidewalk - Ivory St. to Foss St.	\$ -	\$ -	\$ 50,000
4220-5414520	ENG-122m Chandler Rd Sidewalk - Knight Dr to Exist.	\$ -	\$ -	\$ 150,000
4220-5414523	ENG-122n E. Grady Sidewalk from S. Main to Mulberry	\$ -	\$ -	\$ 30,000
4220-5414521	ENG-122o Bulloch St Sidewalk - S. Main to S. College	\$ -	\$ -	\$ 125,000
4220-5414524	ENG-122p Brannen Sidewalk from Gentilly Drive to Clairborn	\$ -	\$ -	\$ 250,000
4220-5415805	ENG-123 Intersection Improvements	\$ -	\$ 459,252	\$ -
4220-5415806	ENG-123d S. Zetterower @ Stillwell St	\$ 748	\$ -	\$ -
4220-5415802	ENG-124a Stillwell St. Improvements	\$ 18,638	\$ -	\$ -
4220-5415803	ENG-124c W. Main St. Drainage	\$ 8,175	\$ -	\$ 725,000
4220-5414607	ENG-125 Striping & Signage Imp.	\$ -	\$ 50,000	\$ 75,000
4220-5415410	ENG-127 Traffic Calming & Pedestrian Crossings	\$ -	\$ 50,000	\$ -
4220-5414703	ENG-128 Resurf. & Road Rehabilitation	\$ 1,390,053	\$ 1,166,282	\$ 775,000
4220-5212011	ENG-134b Imp. of Limited Transit System	\$ -	\$ 70,000	\$ 150,000
4220-5415613	ENG-136 Subdivision Incentive Program	\$ -	\$ -	\$ 175,000
4220-5415312	ENG-137 Roadway Improvements	\$ 28,386	\$ 25,000	\$ 75,000
4220-5414509	STS-31 Sidewalk Repairs	\$ 19,467	\$ 20,000	\$ 20,000
OTHER EQUIPMENT				
4200-5422304	STS-105 Traffic Control Bucket Truck Replacement	\$ -	\$ 145,000	\$ -
4200-5422314	STS-109 High Reach Bucket Truck	\$ -	\$ 125,000	\$ -
4200-5425804	STS-111 Small Tractor Replacement	\$ 70,311	\$ -	\$ -
4200-5425814	STS-116-R Excavator Replacement	\$ -	\$ -	\$ 200,000
4200-5425710	STS-121 Message Boards	\$ 40,000	\$ 40,000	\$ 40,000
1575-5222100	ENG-140 Traffic Signals Maintenance	\$ -	\$ -	\$ 35,000
OTHER COSTS				
1510-5741002	Bank Charges	\$ 1,178	\$ 1,000	\$ 1,000
TOTAL EXPENDITURES		\$ 2,102,171	\$ 5,444,309	\$ 5,076,000

TAB 20

325 2019 SPLOST

FUND - 325 - 2019 SPLOST

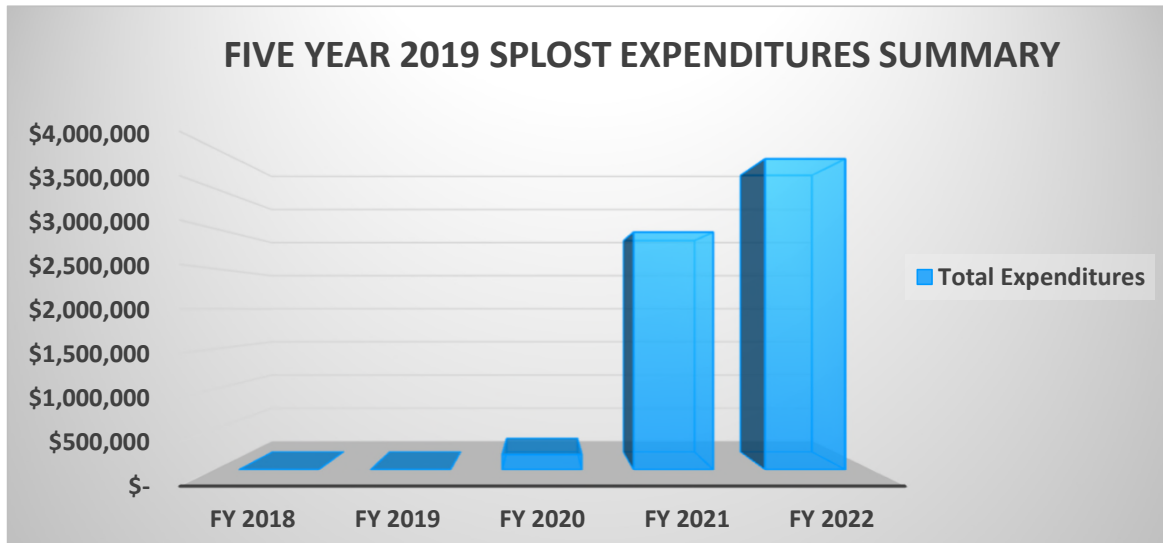
This fund is used to account for the receipts and disbursements of the City's portion of the 2019 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers. The SPLOST renewal will help fund City projects such as upgrading and expanding parks and greenways, police and fire vehicles and equipment, and solid waste vehicles and equipment.

On November 6, 2018, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2013 SPLOST will end at the end of September 2019. Since there is a two-month delay in receiving the new funds, receipt of the proceeds should begin in March, 2020. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is not an additional tax, but an extension for six years of the 2013 SPLOST. This means that the sales tax rate in Bulloch County will be at 8% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, 1% for the 2018 Transportation SPLOST and this 1% SPLOST for the County and four cities.

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Capital Outlay	\$ -	\$ -	\$ 189,617	\$ 2,952,500	\$ 3,863,000	30.84%
Total Expenditures	\$ -	\$ -	\$ 189,617	\$ 2,952,500	\$ 3,863,000	30.84%



FUND 325 - 2019 SPLOST FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
REVENUES:				
3371011	Proceeds for Police	\$ 343,971	\$ 420,000	\$ 294,000
3371012	Proceeds for Fire	\$ 462,801	\$ 576,000	\$ 403,200
3371100	Proceeds for SWD Air Rights/Equipment	\$ 1,475,001	\$ 1,966,670	\$ 1,371,122
3371104	Proceeds for Public Works Projects	\$ 87,849	\$ 107,810	\$ 75,467
3371105	Proceeds for Greenspace Projects	\$ 154,055	\$ 189,120	\$ 132,384
3371200	Proceeds for City Structures	\$ 161,057	\$ 197,760	\$ 138,432
3371201	Proceeds for Cultural Facilities	\$ 37,771	\$ 46,370	\$ 32,459
3371300	Proceeds for Economic Development	\$ 140,050	\$ 171,840	\$ 120,288
3371500	Proceeds for Water and Sewer Projects	\$ 536,645	\$ 660,000	\$ 462,000
3371600	Proceeds for Natural Gas Projects	\$ 140,050	\$ 171,840	\$ 120,288
3371700	Proceeds for Solid Waste Projects	\$ 35,012	\$ 42,960	\$ 30,072
3371800	Proceeds for Information Technology	\$ 22,705	\$ 27,840	\$ 19,488
3939001	Proceeds from GMA Lease	\$ -	\$ -	\$ 750,000
TOTAL REVENUES		\$ 3,596,967	\$ 4,578,210	\$ 3,949,200
EXPENDITURES:				
BUILDINGS				
3500-5413311	FD-69 FD Facility Upgrades	\$ -	\$ -	\$ 50,000
1565-5413206	GBD-1 Rehabilitation of Admin Facilities	\$ -	\$ -	\$ 350,000
1565-5413308	GBD-4 Renovations to Cultural Facilities	\$ -	\$ -	\$ 75,000
4530-5413312	SWD-22 Expansion & Renov. of Transfer Station	\$ -	\$ -	\$ 250,000
7400.541332	ENG-140 City Campus Expansion	\$ -	\$ -	\$ 86,200
INFRASTRUCTURE				
4220-5410315	ENG-135 Citywide Trails, Parks & Greenspaces	\$ -	\$ 1,100,000	\$ 220,000
3500-5415113	FD-89 Renovation of Station 1-Driveway	\$ -	\$ -	\$ 75,000
4330-5415400	Water and Sewer Rehab Projects	\$ -	\$ 960,000	\$ 800,000
4700-5415602	NGD-11 Gas System Expansion	\$ -	\$ -	\$ 150,000
4330-5415103	WWD-32B Foxlake SD Sewer Extension	\$ -	\$ -	\$ 500,000
EQUIPMENT				
1535-5422601	CS-4 Servers	\$ -	\$ -	\$ 15,000
1535-5425207	CS-6 Generator	\$ -	\$ -	\$ 25,000
3223-5422105	PD-1 Police Vehicles and Conversion	\$ 163,820	\$ 388,500	\$ 408,000
3500-5422508	FD-50 Inspector Pickup Trucks	\$ 404	\$ -	\$ -
3500-5413202	FD-67 Storage Shelter	\$ -	\$ 15,000	\$ -
3500-5425003	FD-71 SCBA Replacement and Purchase	\$ -	\$ 70,000	\$ -
3500-5425730	FD-73 Engine Replacement	\$ -	\$ -	\$ 900,000
3500.5425110	FD-81 SCBA Bottle Replacement Purchase	\$ -	\$ 40,000	\$ -
3500-5422600	FD-82 Rescue/Extrication Tools Replacement	\$ -	\$ 50,000	\$ -
3500-5425701	FD-83 Thermal Imaging Camera Replacement	\$ 25,339	\$ -	\$ -
3500-5425803	FD-86 Station Generators	\$ -	\$ 50,000	\$ -
3500-5412008	FD-87 Training Ground Facilities & Apparatus Storage	\$ -	\$ 85,000	\$ -
4700-5415602	NGD-11 Gas System Expansion	\$ -	\$ 150,000	\$ -
6200-5422220	PRK-34 Mini Skid Steer with Attachments	\$ -	\$ 44,000	\$ -
4200-5425813	STS-111 Tractor Replacement	\$ -	\$ -	\$ 45,000
OTHER FINANCING ISSUES				
1510-5741003	Bank Charges	\$ 54	\$ -	\$ -
TOTAL EXPENDITURES		\$ 189,617	\$ 2,952,500	\$ 3,949,200

TAB 21

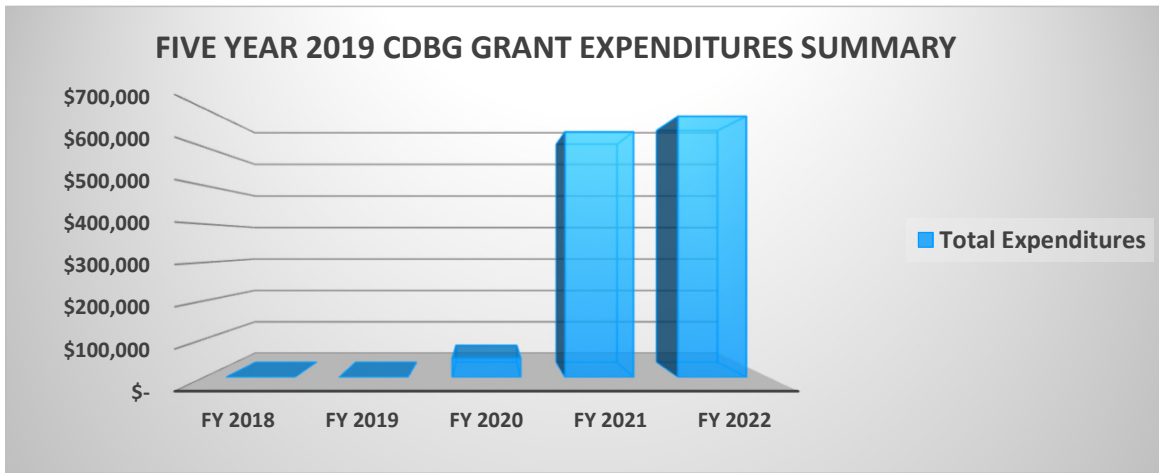
343 2019 CDBG Grant

FUND - 343 - 2019 CDBG GRANT**DEPT - 4250 - STORM DRAINAGE**

The Community Development Block Grant program provides funding for projects that benefit low-to-moderate income neighborhoods. The City was awarded a 2019 CDBG grant in the amount of \$750,000 for improvements to James Street, Floyd Street, Roundtree Street and Carver Street. In combination with the local match and supplemental funds from City utility enterprises the project will provide improvements to water infrastructure, sewer infrastructure, natural gas infrastructure, roadways and drainage and flood control. This project is a continuation of the 2016 CDBG project that performed similar improvements to nearby Kent Street, Lovett Street, and Bryant Street.

EXPENDITURES SUMMARY

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Inc./Dec.
Purchase/Contract Services	\$ -	\$ -	\$ 50,257	\$ 38,750	\$ 24,743	-36.15%
Capital Outlay	\$ -	\$ -	\$ -	\$ 601,000	\$ 655,000	8.99%
Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Total Expenditures	\$ -	\$ -	\$ 50,257	\$ 639,750	\$ 679,743	-100.00%



FUND 343 - 2019 CDBG FUND

DEPT - 4250 - STORM DRAINAGE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUES:				
33	INTERGOVERNMENTAL REVENUE			
3343107	Proceeds from DCA-CDBG	\$ 50,257	\$ 639,750	\$ 679,743
TOTAL OPERATING REVENUES		\$ 50,257	\$ 639,750	\$ 679,743
EXPENDITURES:				
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	\$ 35,257	\$ 12,500	\$ 6,743
5212007	General Administration	\$ 15,000	\$ 26,250	\$ 18,000
TOTAL PURCHASE/CONTRACT SERVICES		\$ 50,257	\$ 38,750	\$ 24,743
54	CAPITAL OUTLAY (MINOR)			
5415503	Construction	\$ -	\$ 601,000	\$ 655,000
TOTAL CAPITAL OUTLAY (MINOR)		\$ -	\$ 601,000	\$ 655,000
61	OTHER FINANCING USES			
6110100	Transfer to Water/Sewer	\$ -	\$ -	\$ -
TOTAL EXPENDITURES		\$ 50,257	\$ 639,750	\$ 679,743

TAB 22

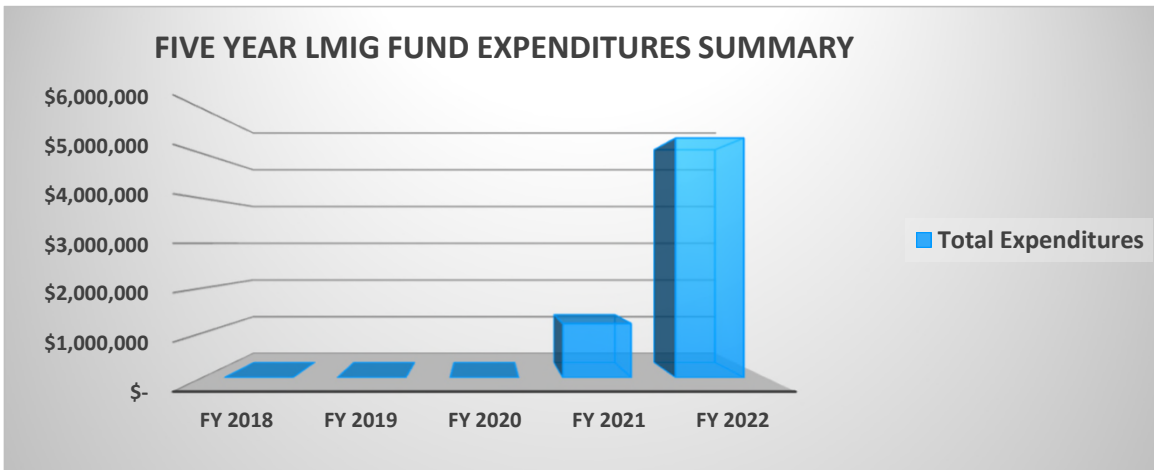
344 LMIG Fund

FUND - 344 - LMIG FUND**DEPT - 4220 - ROADWAYS/WALKWAYS**

The Local Maintenance Improvement Grant is a Georgia Department of Transportation program that provides funds to local governments to perform roadway development and improvements. The City and Georgia Southern University have executed a Memorandum of Understanding & Agreement for the construction of an extension of Akins Boulevard. The MOU asserts that the City will apply for LMIG funds for construction of Akins Boulevard and the University will procure design and construction and provide project management for all work. The first phase of work will begin at Veteran's Memorial Parkway and extend to Tormenta Way. The next phase of work will begin at Tormenta Way and extend to the previously constructed spur of Akins Boulevard that connects with Lanier Drive. When completed Akins Boulevard will provide secondary access for the Old Register Road TAD to Veteran's Memorial Parkway and will also provide alternate connectivity for Paulson Stadium to Lanier Drive/Old Register Road and south to Langston Chapel road.

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Other Financing Uses	\$ -	\$ -	\$ -	\$ 1,205,400	\$ 5,350,000	343.84%
Total Expenditures	\$ -	\$ -	\$ -	\$ 1,205,400	\$ 5,350,000	-100.00%



FUND 344 - LMIG

DEPT - 4220 - ROADWAYS/WALKWAYS

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
	OPERATING REVENUES:			
33	INTERGOVERNMENTAL REVENUE			
3343107	GDOT Grants Traffic Project	\$ -	\$ 1,205,400	\$ 5,350,000
3343206	Payment from GSU		\$ -	\$ 510,000
	TOTAL OPERATING REVENUES	\$ -	\$ 1,205,400	\$ 5,860,000
	CAPITAL OUTLAY:			
54	Eng-138 Akins Blvd	\$ -	\$ -	\$ 5,860,000
	OPERATING EXPENSES:			
57	Payment to GSU	\$ -	\$ 1,205,400	\$ -
	TOTAL OPERATING EXPENSES	\$ -	\$ 1,205,400	\$ 5,860,000
	TOTAL EXPENDITURES:	\$ -	\$ 1,205,400	\$ 5,860,000

TAB 23

350 Capital Improvements Program Fund

FUND - 350 - CAPITAL IMPROVEMENTS PROGRAM FUND

This fund accounts for the receipt and disbursement of funds to acquire major general fixed assets for the City. The projects are derived from the first year’s listing within the 6-year Capital Improvements Program for the CIP Fund. Other capital projects are funded in the individual utility funds such as the Water and Sewer Fund, the Stormwater Fund, the Natural Gas Fund, the Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Some are also funded in the Fleet Management Fund, the Confiscated Assets Fund, the Multiple Grants Fund, the Statesboro Fire Service Fund, 2013 SPLOST Fund, 2018 TSPLOST Fund and 2019 SPLOST Fund.

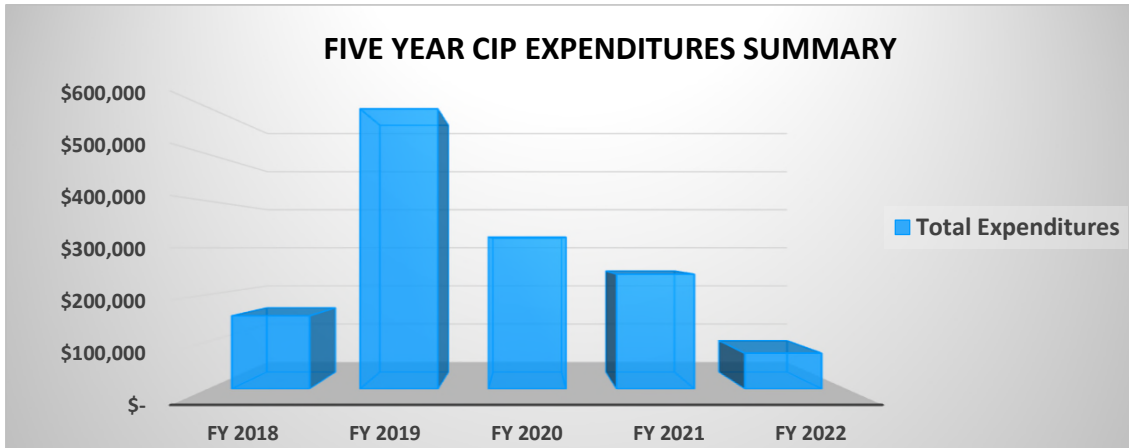
Funding is provided by a transfer from the General Fund, federal and state grants, and the Georgia Municipal Association (GMA) lease pool loans. Projects funded here should cost at least \$15,000 and have a useful life of at least two years. Some may have a smaller dollar amount when they are a carryover from the previous year when a project was not finished by year-end. Some capital projects take longer than one fiscal year to complete, requiring the remainder of the project to be funded in the following fiscal year(s). Projects retain the same Project Number and accounting line item in subsequent years in order to easily track a multiple-year project.

The savings from projects or purchases that come in under the budgeted amount are transferred throughout the fiscal year to a Contingency line item in this fund. The Contingency is then available to fund any change orders or unanticipated projects or purchases that arise during the fiscal year without having to amend this fund’s budget. Any appropriations remaining in the Contingency line item at fiscal year-end go into the fund balance, which can be appropriated in a subsequent year for other projects.

The complete six-year Capital Improvements program is located in a separate tab within this document, and contains more detailed information on each project.

EXPENDITURES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Capital Outlay	\$ 155,365	\$ 595,754	\$ 322,573	\$ 244,000	\$ 76,000	-68.85%
Total Expenditures	\$ 155,365	\$ 595,754	\$ 322,573	\$ 244,000	\$ 76,000	-68.85%



FUND 350 - CAPITAL IMPROVEMENTS PROGRAM

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
REVENUES:				
39	OTHER FINANCING SOURCES:			
3912001	Operating transfers from General Fund	\$ 150,000	\$ 130,000	\$ 32,000
3939001	Loan from GMA Lease Pool Fund	\$ -	\$ 114,000	\$ 44,000
TOTAL REVENUES & OTHER FINANCING SOURCES		\$ 150,000	\$ 244,000	\$ 76,000
EXPENDITURES:				
54	CAPITAL OUTLAY			
	Site Improvements			
4200-5422407	STS-92 Tree Maintenance and Removal	\$ 5,288	\$ -	\$ -
4200-5412009	PW-PT-18 Trees/Shrubs	\$ 3,352	\$ -	\$ -
	Buildings			
3210-5423005	PD-34 Headquarters Air Conditioning	\$ 109,193	\$ -	\$ -
	Vehicles (and motorized equipment)			
1575-5422108	ENG-5 Utility Vehicle	\$ -	\$ 30,000	\$ -
3200-5422105	PD-1 Vehicles & Conversion	\$ 19,083	\$ 130,000	\$ -
3215-5425613	PD-38 Dispatch Console	\$ 92,000	\$ -	\$ -
4200-5422206	PW-ST-62 Bushhog Mower	\$ 6,559	\$ -	\$ -
4200-5422207	PW-ST-64 Replace Mower	\$ 11,578	\$ -	\$ 16,000
4200-5422401	ENG-STS-74 Work Truck Replacement	\$ -	\$ -	\$ 44,000
4200-5422402	PW-ST- 80 Replace Existing Truck	\$ 37,760	\$ 44,000	\$ -
6200-5422106	PW-PT-1 Replace PKS Mower	\$ -	\$ -	\$ 16,000
6200-5422303	ENG-PRK-4 Crewcab Truck	\$ 37,760	\$ -	\$ -
6200-5422002	PRK-11 Replace Work Truck	\$ -	\$ 40,000	\$ -
TOTAL CAPITAL OUTLAY EXPENDITURES		\$ 322,573	\$ 244,000	\$ 76,000

TAB 24

505 Water and Sewer Fund

FUND - 505 - WATER/SEWER FUND

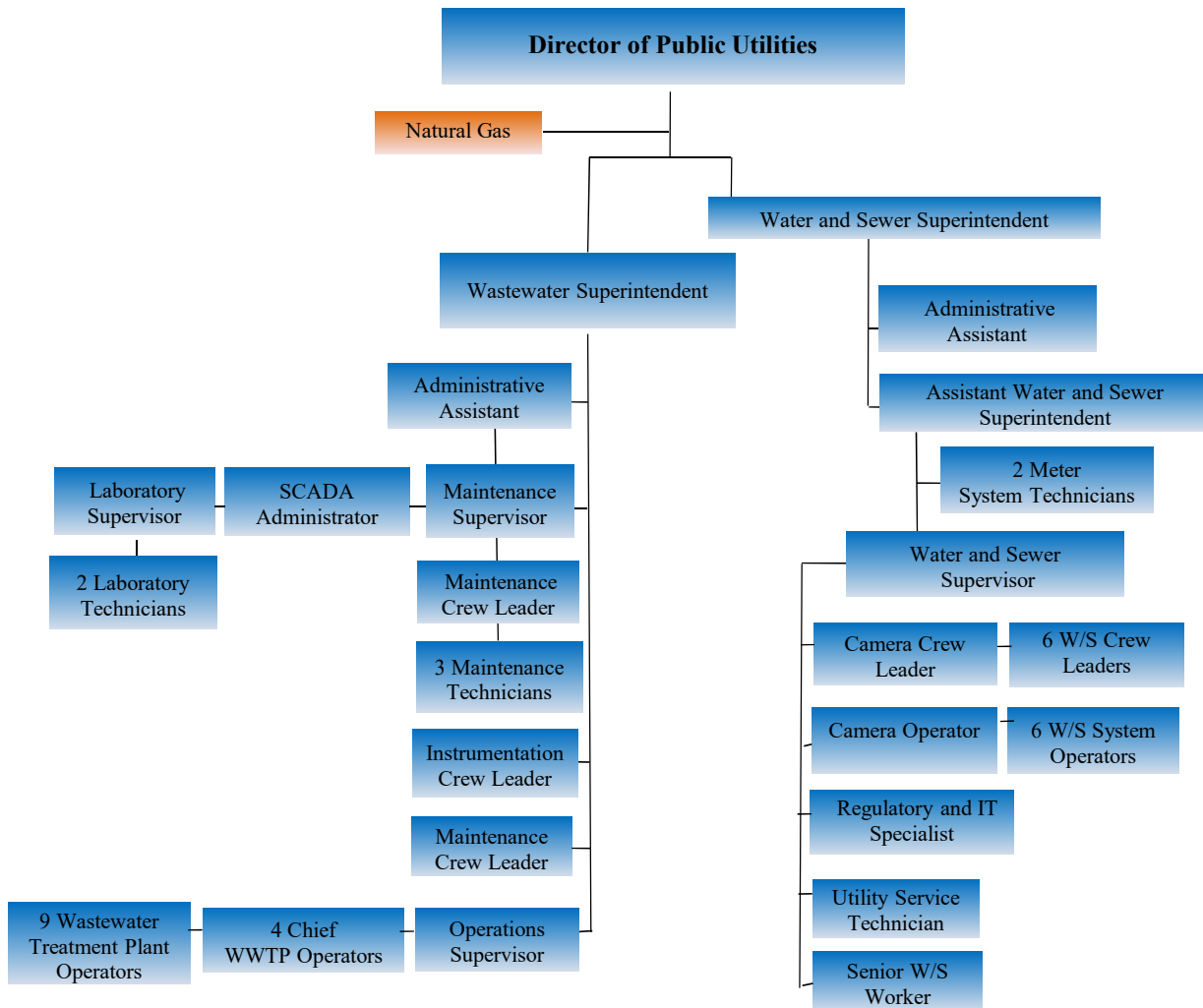
DEPT - 4335, 4400, 4440

This fund accounts for the receipts and disbursements to finance the City's Water and Sewer Department. The department is responsible for water treatment, storage, and the distribution system; and the wastewater collection, pumping, and treatment system, as well as the utility billing and collection through the Customer Service Department. The City's water is pumped from deep groundwater wells, treated, pumped to elevated storage tanks, and distributed throughout the City and parts of the County. Wastewater is collected in the sewer lines, pumped where gravity flow is not possible, then treated at a state-of-the-art wastewater treatment plant before discharging to Bird's Pond.

The City must meet stringent US Environmental Protection Agency standards for the treatment of drinking water, and the treatment before discharge of wastewater. Both of these functions are critical to public health, and require certified operators and laboratory personnel.

This fund is accounted for on the accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. In order to keep rates low, some SPLOST funds are used for major projects. Any SPLOST funds to be used for water and wastewater projects are spent within the SPLOST Fund, with the completed project then transferred to this fund as a fixed asset.

The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations, equipment and improvements and extensions of the systems. Unlike private utility companies, the City does not have to pay property or income taxes, and there are no distributions to shareholders, since the City is tax-exempt and non-profit. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.



STATEMENT OF SERVICE

The Water/Sewer and Wastewater Department is responsible to provide maintenance and operation of the Water Distribution System, Wastewater Collection System, Advanced Activated Sludge Wastewater Treatment Facility and Reclaimed Water System. The department also monitors and enforces the Industrial Pre-treatment Program and the Watershed Program. Other responsibilities include the oversight and inspection of design and construction of any extensions of the Water and Sewer system or expansions of the Wastewater Treatment Facility and participates in all new development review discussions in reference to water and sewer infrastructure.

GOALS		
FY 2021	FY 2021 STATUS	FY 2022 PROJECTED
1. Continue to provide safe drinking water to our customers with minimal disruption of service.	Complete Water Audit	Ongoing
2. Continue to reduce the amount of infiltration and inflow into the Wastewater Collection System.	Lined 5,700' of Sewer	Continue Sewer Lining
3. Continue to expand the Water Distribution and Wastewater Collection System into undeveloped area's, as determined by Mayor and Council.	Complete Old Register Road and Tormenta Way	Survey Subdivisions
4. Continue to collect and properly treat all wastewater entering the Wastewater Collection System to ensure regulatory compliance with EPD.	Install New Blower System	Upgrade Raw Waste Water Pumps at WWTP
5. Continue to ensure Industrial Pre-treatment compliance by all Industries.	Conduct Monthly Reporting	Ongoing
6. Continue to provide quality Reclaimed Water to Georgia Southern University, as well as extending the system to other users.	Ongoing	Ongoing
7. Ensure that all applicable Water/Sewer and Wastewater personnel obtain the state licenses required for their positions.	Ongoing	Ongoing
8. Continue to improve the departments capacity to provide Quality Customer Service.	Expand Electronic Record Keeping	Implement Electronic Work Orders from City Hall
9. Continue to monitor the condition of the older Wastewater Treatment Plant equipment and schedule for needed up-grades or replacement of the equipment that has reached it's life expectancy.	Install New Blower System	Upgrade Raw Waste Water Pumps at WWTP
10. Continue to provide the necessary training for all Water and Wastewater personnel.	Ongoing	Ongoing
FY 2022		
1. Rehabilitate approximately 3,100 feet of 30 in. sewer mains from The WWTP to Pine Cove Sub	Out for Bid	Complete
2. Upgrade water and sewer mains in the CDBG area. Including Carver Street, James Street and Roundtree Street.	Out for Bid	Complete
3. Upgrade water and sewer mains on South Main Street from Brannen Street to Tillman Road as part of "The Blue Mile" Project.	In Design Phase	Out for Bid
4. Begin I & I Study of Sewer Collection System to eliminate Inflow and Infiltration	Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2022

1. Continue to maintain all water lines, pumps and water tanks so that disruptions are avoided.
2. Continue to maintain the SCADA System so that system information is provided in a timely manner for all operators.
3. Continue to train and supervise the laboratory staff so that all required EPA/EPD testing is completed and reported as required and that any quality issues are addressed immediately.
4. Continue the backflow prevention installation program.
5. Continue to maintain the sewer lines, pump stations and Wastewater Treatment Facility so that overflows are avoided.
6. Continue to operate the Wastewater Treatment Facility and the Laboratory so that all parameters of the NPDES permit are met and properly reported to the State monthly.
7. Install emergency generators to all sewer pump stations.
8. Repair concrete tanks at the Wastewater Treatment Facility.
9. Use the QUES camera to systematically identify the areas of worst infiltration and inflow, particularly during heavy rain events.
10. Develop a priority rating system for these problems and either contract for or repair in-house.
11. Keep the number of misreads on utility accounts below 0.5%.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Dollar amount of fixed assets at FY end	\$51,039,624	\$51,405,026			
Long-term debt outstanding at FY end	\$13,839,826	\$13,067,866			
Long-term debt outstanding as % of fixed assets at FY end	27%	25%	#DIV/0!	#DIV/0!	#DIV/0!
Long-term debt outstanding per capita at FY end	\$485	\$458	\$0	\$0	\$0
Water & Wastewater Annual Debt Service Payments P&I	\$1,364,921	\$1,369,945			
Net Income for FY	\$806,575	\$3,045,183	\$1,251,414	\$4,812,895	\$3,955,580
Ratio of Water & Wastewater System Net Income to Net Income to Annual Debt Service Payments (P & P)	59.1%	222.3%	#DIV/0!	#DIV/0!	#DIV/0!
Number of FTE employees	57.16	57.16			
Net Income (Loss) per FTE employee	\$14,111	\$53,275	#DIV/0!	#DIV/0!	#DIV/0!
PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Gallons of water pumped from wells	1,178,136,000	1,200,088,000	1,199,287,000	1,190,585,000	1,200,150,000
Gallons of water billed	1,139,214,000	1,102,744,000	1,113,913,000	1,095,338,000	1,100,537,550
Percentage of treated water lost to leakage, fire protection and other sources.	3.3%	8.1%	7.1%	8.0%	8.3%
Gallons of sewage treated and discharged from WWTP	1,608,900,000	1,986,150,000	1,920,980,000	1,480,650,000	1,733,750,000
Gallons of sewage billed	973,703,000	1,021,724,000	1,068,164,000	829,164,000	1,040,250,000
Percentage of treated sewage from infiltration & inflow	40%	49%	45%	44%	40%
Number of operational water wells	6	6	6	6	6
Average Gallons per Day (GPD) of water pumped	3,227,770	3,287,912	3,285,718	3,345,000	3,400,000
Percentage of Permitted Average GPD actually used	55%	56%	56%	57%	57%
Peak GPD of water pumped	5,215,000	4,843,000	5,165,000	4,550,000	4,500,000
Number of operational sewage lift stations	25	26	26	27	27
Average GPD of sewage treated & discharged from WWTP	4,410,000	5,440,000	5,260,000	4,060,000	4,750,000
Average GPD of sewage discharged permitted by NPDES permit	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
Percentage of Permitted Average GPD actually used	44%	54%	53%	41%	48%
Number of water leaks repaired	288	277	301	307	315
Number of sewage spills requiring EPD notification	0	0	0	0	0
Number of NPDES Permit violations per EPD	0	0	0	0	0
* Number of residential water customers	10,747	12,026	10,805	10,850	10,875
* Number of residential sewer customers	10,115	10,520	10,192	10,240	10,260
* Number of commercial/industrial water customers	1429	1443	1446	1448	1448
* Number of commercial/industrial sewer customers	1126	1126	1144	1146	1146
* Government agency water customers	701	704	703	704	704
* Government agency sewer customers	561	564	564	565	565
* Irrigation customers	605	608	610	612	614
* Fire system customers	234	236	236	237	237
** Multi-meter customers	207	207	207	207	207
*** Average GPD allowed by EPD withdrawal permit	5,875,000	5,875,000	5,875,000	5,875,000	5,875,000

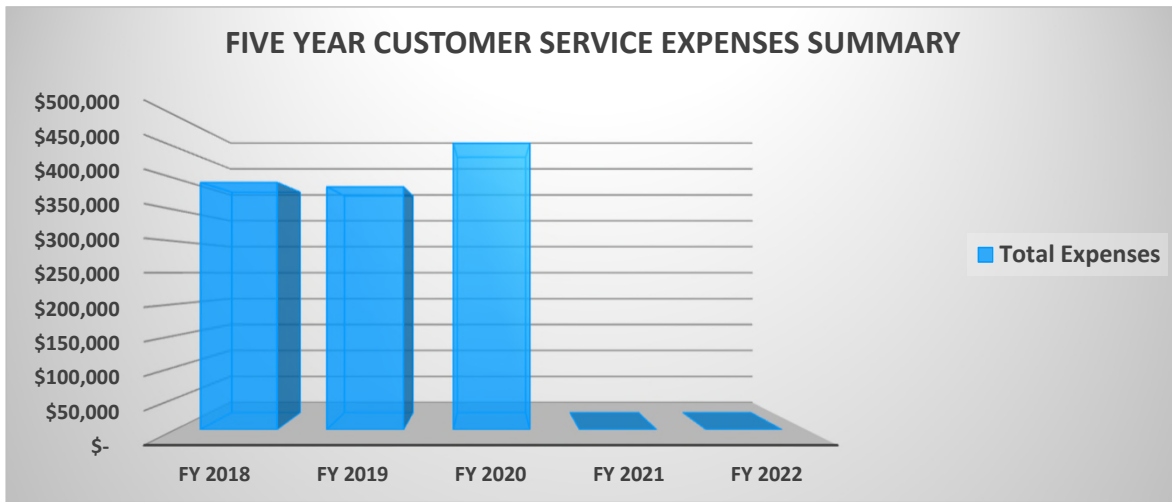
* Actual accounts based on Feb. of FY to be representative of college students.

** FY Actual units supplied by multi-meter accounts= 3168 units

*** Current water withdrawal permit 7.345 monthly average 5.875 annual average

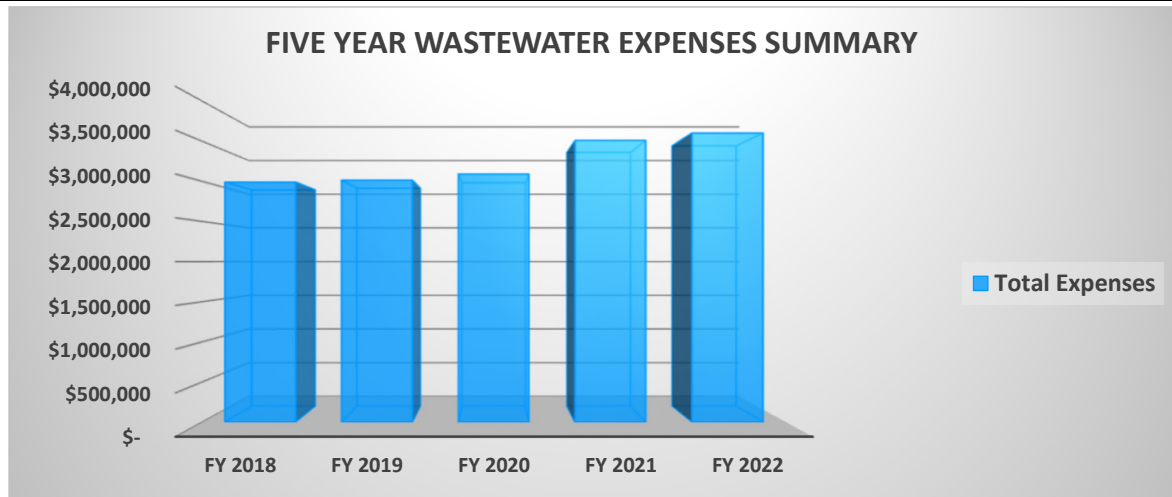
EXPENSES SUMMARY CUSTOMER SERVICE

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Inc./Dec.
Personal Services/Benefits	\$ 171,411	\$ 182,642	\$ 233,491	Moved to GF	Moved to GF	-100.00%
Purchase/Contract Services	\$ 108,433	\$ 101,978	\$ 106,995	Moved to GF	Moved to GF	-100.00%
Supplies	\$ 3,787	\$ 4,340	\$ 4,691	Moved to GF	Moved to GF	-100.00%
Capital Outlay (Minor)	\$ 280	\$ 160	\$ 3,102	Moved to GF	Moved to GF	-100.00%
Interfund Dept. Charges	\$ 109,760	\$ 97,727	\$ 106,612	Moved to GF	Moved to GF	-100.00%
Other Costs	\$ 56	\$ 31	\$ 1,224	Moved to GF	Moved to GF	0.00%
Total Expenses	\$ 393,727	\$ 386,878	\$ 456,114	\$ -	\$ -	#DIV/0!



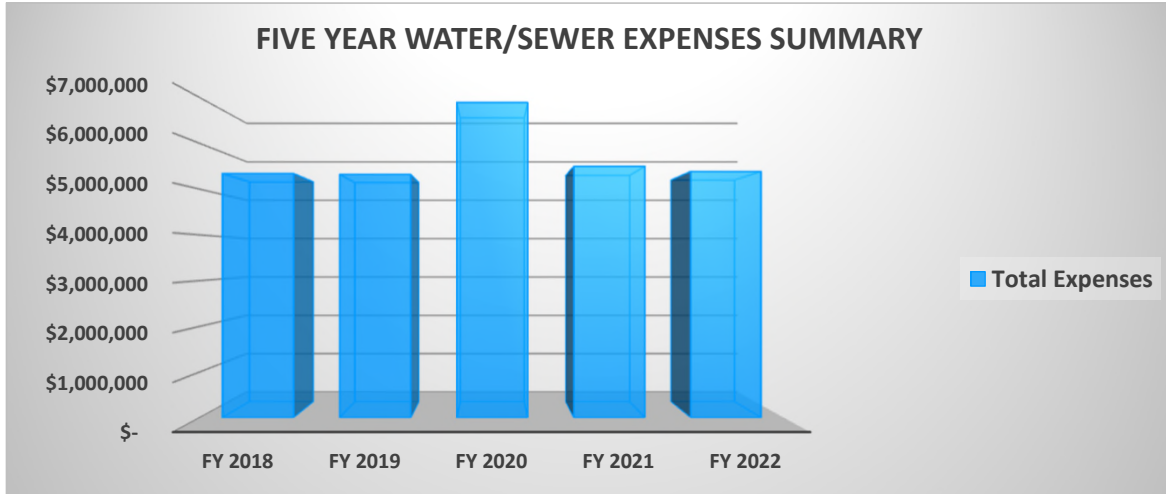
EXPENSES SUMMARY WASTEWATER DEPARTMENT

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Inc./Dec.
Personal Services/Benefits	\$ 1,032,871	\$ 1,065,228	\$ 1,171,650	\$ 1,384,260	\$ 1,447,153	4.54%
Purchase/Contract Services	\$ 421,798	\$ 447,044	\$ 328,145	\$ 417,695	\$ 389,730	-6.70%
Supplies	\$ 654,341	\$ 637,759	\$ 660,157	\$ 661,840	\$ 654,610	-1.09%
Capital Outlay (Minor)	\$ 1,498	\$ 9,030	\$ 15,183	\$ 9,315	\$ 5,000	-46.32%
Interfund Dept. Charges	\$ 687,963	\$ 626,855	\$ 639,364	\$ 810,266	\$ 878,072	8.37%
Other Costs	\$ 192,342	\$ 228,714	\$ 276,053	\$ 225,760	\$ 225,600	-0.07%
Total Expenses	\$ 2,990,813	\$ 3,014,630	\$ 3,090,552	\$ 3,509,136	\$ 3,600,165	2.59%



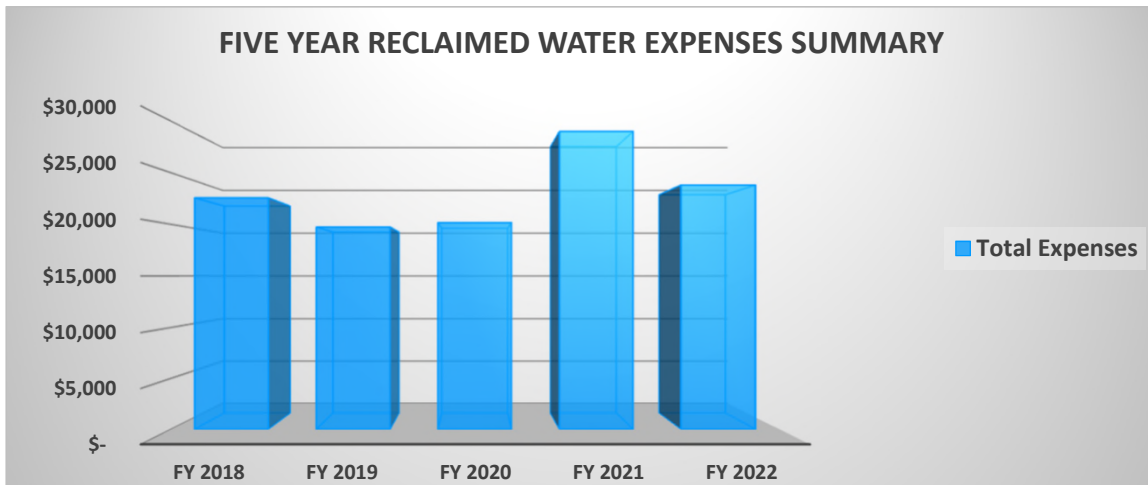
EXPENSES SUMMARY WATER/SEWER DEPARTMENT

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 883,843	\$ 855,097	\$ 2,455,913	\$ 1,189,885	\$ 1,242,592	4.43%
Purchase/Contract Services	\$ 407,297	\$ 493,254	\$ 567,552	\$ 659,170	\$ 587,300	-10.90%
Supplies	\$ 597,996	\$ 738,603	\$ 700,673	\$ 790,390	\$ 744,975	-5.75%
Capital Outlay (Minor)	\$ 22,280	\$ 9,656	\$ 11,392	\$ 54,100	\$ 29,000	-46.40%
Interfund Dept. Charges	\$ 827,259	\$ 739,494	\$ 786,844	\$ 828,798	\$ 869,851	4.95%
Other Costs	\$ 25,973	\$ 31,217	\$ 47,212	\$ 23,150	\$ 38,950	68.25%
Debt Services	\$ 598,597	\$ 570,178	\$ 624,281	\$ 235,190	\$ 204,250	-13.16%
Non-Operating Expenses	\$ 1,976,922	\$ 1,884,900	\$ 1,695,819	\$ 1,715,536	\$ 1,667,052	-2.83%
Total Expenses	\$ 5,340,167	\$ 5,322,399	\$ 6,889,686	\$ 5,496,219	\$ 5,383,970	-2.04%



EXPENSES SUMMARY RECLAIMED WATER

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 11,700	\$ 11,700	\$ 11,700	\$ 11,700	\$ 11,700	0.00%
Purchase/Contract Services	\$ 363	\$ 268	\$ 251	\$ 800	\$ 300	-62.50%
Supplies	\$ 10,096	\$ 7,777	\$ 8,205	\$ 16,500	\$ 11,800	-28.48%
Interfund Dept. Charges	\$ 404	\$ -	\$ -	\$ -	\$ -	#DIV/0!
Total Expenses	\$ 22,563	\$ 19,745	\$ 20,156	\$ 29,000	\$ 23,800	-17.93%



FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUES:				
Water				
CHARGES FOR SERVICES				
33-34	<i>General government</i>			
3417000	Indirect Cost Allocation for Meter Reader	\$ 52,901	\$ 52,900	\$ 52,900
3417001	Indirect Cost All- For Customer Service	\$ 250,790	\$ -	\$ -
	<i>Sub-total: General Government</i>	\$ 303,691	\$ 52,900	\$ 52,900
3442100	<i>Water charges</i>			
3442101	Administrative Service Fees	\$ 72,235	\$ 87,000	\$ 68,000
3442102	Inside Residential Water Charges	\$ 2,921,871	\$ 2,950,000	\$ 2,260,000
3442103	Outside Residential Water Charges	\$ 118,022	\$ 145,000	\$ 114,000
3442104	Inside Commercial Water Charge	\$ 1,302,117	\$ 1,420,000	\$ 1,228,000
3442105	Outside Commercial Water Charge	\$ 229,401	\$ 240,000	\$ 205,000
3442107	Outside Industrial Water Charge	\$ 216,423	\$ 250,000	\$ 200,000
	<i>Sub-total: Water Charges</i>	\$ 4,860,071	\$ 5,092,000	\$ 4,075,000
3442901	Water Tap Fees	\$ 172,075	\$ 110,000	\$ 100,000
3442902	Late Payment Penalties and Interest	\$ 51,330	\$ 70,000	\$ 49,000
3442903	Reconnection Fees	\$ 227,652	\$ 210,000	\$ 169,360
3442907	Water Conn/Running inside	\$ 450	\$ 500	\$ -
	<i>Sub-total: Other Fees</i>	\$ 451,508	\$ 390,500	\$ 318,360
	TOTAL CHARGES FOR SERVICES	\$ 5,615,269	\$ 5,535,400	\$ 4,446,260
Sewer				
CHARGES FOR SERVICES				
34	<i>Sewer charges</i>			
3442501	Inside Residential Sewer Charges	\$ 2,595,869	\$ 2,616,200	\$ 2,160,000
3442502	Outside Residential Sewer Charges	\$ 10,296	\$ 11,000	\$ 8,000
3445503	Inside Commercial Sewer Charges	\$ 1,829,621	\$ 2,010,000	\$ 1,525,000
3445504	Outside Commercial Sewer Charges	\$ 232,939	\$ 249,000	\$ 220,000
3442506	Outside Industrial Sewer Charges	\$ 259,902	\$ 320,000	\$ 225,000
	<i>Sub-total: Sewer Charges</i>	\$ 4,928,628	\$ 5,206,200	\$ 4,138,000
3442905	Sewer Tap Fees	\$ 32,943	\$ 30,000	\$ 25,000
3442906	Late Payment Penalties and Interest	\$ 51,645	\$ 65,000	\$ 48,000
	<i>Sub-total: Other Fees</i>	\$ 84,588	\$ 95,000	\$ 73,000
	TOTAL CHARGES FOR SERVICES	\$ 5,013,216	\$ 5,301,200	\$ 4,211,000
34	Reclaimed Water			
3442200	Reclaimed Water	\$ 53,064	\$ 52,275	\$ 52,035
	TOTAL CHARGES FOR SERVICES	\$ 53,064	\$ 52,275	\$ 52,035
	TOTAL OPERATING REVENUES	\$ 10,681,549	\$ 10,888,875	\$ 8,709,295
OPERATING EXPENSES:		DEPT - 1590 - CUSTOMER SERVICE		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 217,039	Moved to	Moved to General
5113001	Overtime	\$ 635	General Fund	Fund
	<i>Sub-total: Salaries and Wages</i>	\$ 217,674	\$ -	\$ -
5122001	Social Security (FICA) Contributions	\$ 14,535	Moved to	Moved to General
5124001	Retirement Contributions	\$ 967	General Fund	Fund
5127001	Workers Compensation	\$ 315		
	<i>Sub-total: Employee Benefits</i>	\$ 15,817	\$ -	\$ -
	TOTAL PERSONAL SERVICES	\$ 233,491	\$ -	\$ -

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ -	\$ 5,000	\$ 1,000
5212002	Engineering Fees	\$ 10,018	\$ 25,000	\$ 15,000
5213001	Computer Programming Fees	\$ 2,020	\$ 2,000	\$ 2,000
	<i>Sub-total: Prof- and Tech- Services</i>	\$ 12,038	\$ 32,000	\$ 18,000
5221001	Cleaning Services	\$ 75	\$ 2,500	\$ 2,500
5222001	Rep. and Maint. (Equipment)	\$ 19,569	\$ 23,000	\$ 21,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 14,531	\$ 12,000	\$ 12,000
5222003	Rep. and Maint. (Labor)	\$ 26,568	\$ 23,000	\$ 25,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 21,460	\$ 15,000	\$ 15,000
5222005	Rep. and Maint. (Office Equipment)	\$ 9,145	\$ 7,600	\$ 7,600
5222006	Rep. and Maint. (Other Equipment)	\$ 57,681	\$ 114,575	\$ 85,000
5222103	Rep. and Maint. Computers	\$ 32,301	\$ 32,815	\$ 38,365
5223200	Rentals	\$ 5,788	\$ 9,000	\$ 7,000
	<i>Sub-total: Property Services</i>	\$ 187,117	\$ 239,490	\$ 213,465
5231001	Insurance, Other than Benefits	\$ 49,252	\$ 53,345	\$ 55,475
5232001	Communication Devices/Service	\$ 36,448	\$ 36,460	\$ 54,990
5232006	Postage	\$ 2,710	\$ 3,000	\$ 2,700
5233001	Advertising	\$ 979	\$ 1,000	\$ 1,000
5234001	Printing and Binding	\$ 375	\$ 200	\$ 100
5235001	Travel	\$ 8,113	\$ 7,200	\$ 5,000
5236001	Dues and Fees	\$ 665	\$ 1,000	\$ 1,000
5237001	Education and Training	\$ 7,098	\$ 10,000	\$ 5,000
5238001	Licenses	\$ 617	\$ 2,000	\$ 1,000
5238501	Contract Labor	\$ 14,394	\$ 15,000	\$ 14,000
5239004	Laboratory Services	\$ 8,338	\$ 17,000	\$ 18,000
	<i>Sub-total: Other Purchased Services</i>	\$ 128,990	\$ 146,205	\$ 158,265
	TOTAL PURCHASED SERVICES	\$ 328,145	\$ 417,695	\$ 389,730
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 20,825	\$ 17,500	\$ 17,250
5311002	Parts and Materials	\$ 36,267	\$ 20,000	\$ 20,000
5311003	Chemicals	\$ 105,217	\$ 110,000	\$ 100,000
5311005	Uniforms	\$ 12,615	\$ 11,000	\$ 12,000
5311104	Laboratory Supplies	\$ 17,033	\$ 17,000	\$ 17,000
5311105	Laboratory Reagents	\$ 15,186	\$ 18,000	\$ 17,000
5312300	Electricity: WWTP	\$ 386,269	\$ 425,000	\$ 425,000
5312700	Gasoline/Diesel/CNG	\$ 19,779	\$ 30,000	\$ 30,000
5312800	Stormwater	\$ 2,300	\$ 2,910	\$ 2,910
5313001	Provisions	\$ -	\$ 750	\$ 750
5314001	Books and Periodicals	\$ 757	\$ 680	\$ 700
5316001	Small Tools and Equipment	\$ 43,910	\$ 9,000	\$ 12,000
	TOTAL SUPPLIES	\$ 660,157	\$ 661,840	\$ 654,610
54	CAPITAL OUTLAY (MINOR)			
5421001	Machinery	\$ 4,090	\$ 5,000	\$ 4,000
5423001	Furniture and Fixtures	\$ 11,093	\$ 2,500	\$ 1,000
5424001	Computers	\$ -	\$ 1,815	\$ -
5425001	Other Equipment	\$ -	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 15,183	\$ 9,315	\$ 5,000

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
55	INTERFUND/DEPT- CHARGES			
5510002	Indirect Cost Allocation - General Fund	\$ 390,105	\$ 556,351	\$ 574,537
5510005	Indirect Cost Allocation for GIS	\$ 8,925	\$ 9,015	\$ 9,515
5524001	Self-funded Insurance (Medical)	\$ 233,461	\$ 223,005	\$ 269,055
5524002	Life and Disability	\$ 5,388	\$ 5,915	\$ 6,365
5524003	Wellness Program	\$ 1,485	\$ 1,485	\$ 1,485
5524004	OPEB	\$ -	\$ 14,495	\$ 17,115
	TOTAL INTERFUND/INTERDEPT.	\$ 639,364	\$ 810,266	\$ 878,072
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 274,663	\$ 225,000	\$ 225,000
5734001	Miscellaneous Expenses	\$ 1,030	\$ 650	\$ 400
5741001	Collection Costs	\$ 360	\$ 110	\$ 200
	TOTAL OTHER COSTS	\$ 276,053	\$ 225,760	\$ 225,600
	Sub-total Wastewater TP Operating Expenses	\$ 3,090,552	\$ 3,509,136	\$ 3,600,165
		DEPT - 4400 - WATER/SEWER COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 837,429	\$ 970,765	\$ 1,021,058
5113001	Overtime	\$ 37,203	\$ 32,000	\$ 32,000
	<i>Sub-total: Salaries and Wages</i>	\$ 874,633	\$ 1,002,765	\$ 1,053,058
5122001	Social Security (FICA) Contributions	\$ 59,404	\$ 73,275	\$ 80,559
5124001	Retirement Contributions	\$ 1,505,153	\$ 89,805	\$ 84,245
5127001	Workers Compensation	\$ 16,639	\$ 20,890	\$ 21,930
5129002	Employee Drug Screening Tests	\$ 83	\$ 350	\$ -
5129006	Vehicle Allowance	\$ -	\$ 2,800	\$ 2,800
	<i>Sub-total: Employee Benefits</i>	\$ 1,581,280	\$ 187,120	\$ 189,534
	TOTAL PERSONAL SERVICES	\$ 2,455,913	\$ 1,189,885	\$ 1,242,592
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ -	\$ 4,500	\$ 1,000
5212002	Engineering Fees	\$ 10,038	\$ 16,000	\$ 10,000
5213001	Computer Programming Fees	\$ 1,920	\$ -	\$ -
5213002	Bond Paying Agent Fees	\$ -	\$ 1,800	\$ 1,800
	<i>Sub-total: Prof- and Tech- Services</i>	\$ 11,958	\$ 22,300	\$ 12,800
5221001	Cleaning Services	\$ 2,140	\$ 2,400	\$ 2,400
5222001	Rep. and Maint. (Equipment)	\$ 15,208	\$ 25,000	\$ 25,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 16,836	\$ 23,000	\$ 20,000
5222003	Rep. and Maint. (Labor)	\$ 34,945	\$ 34,000	\$ 31,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 6,755	\$ 7,500	\$ 5,000
5222005	Rep. and Maint. (Office Equipment)	\$ 1,818	\$ 1,700	\$ 1,700
5222006	Rep. and Maint. (Other Equipment)	\$ 3,625	\$ 5,485	\$ 5,000
5222007	Rep. and Maint. (Wells)	\$ 118,117	\$ 70,000	\$ 70,000
5222008	Rep. and Maint. (Pump Stations)	\$ 67,881	\$ 35,000	\$ 35,000
5222009	Rep. and Maint. (Control Panel)	\$ 478	\$ 1,515	\$ 1,000
5222102	Software Support	\$ 3,087	\$ 7,000	\$ 3,500
5222103	Rep. and Maint. Computers	\$ 14,017	\$ 15,845	\$ 17,790
5223200	Rentals	\$ 2,083	\$ 3,500	\$ 3,000
	<i>Sub-total: Property Services</i>	\$ 286,991	\$ 231,945	\$ 220,390

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
5231001	Insurance, Other than Benefits	\$ 52,683	\$ 59,735	\$ 63,310
5232001	Communication Devices/Service	\$ 37,831	\$ 44,180	\$ 43,750
5232006	Postage	\$ 3,197	\$ 4,000	\$ 3,500
5233001	Advertising	\$ 1,035	\$ 1,000	\$ 750
5234001	Printing and Binding	\$ 4,208	\$ 3,800	\$ 3,500
5235001	Travel	\$ 2,947	\$ 2,200	\$ 1,200
5236001	Dues and Fees	\$ 3,166	\$ 3,390	\$ 7,500
5237001	Education and Training	\$ 1,070	\$ 4,500	\$ 3,500
5238001	Licenses	\$ 25	\$ 5,600	\$ 5,600
5238501	Contract Labor/Services	\$ 75,672	\$ 168,520	\$ 118,500
5239004	Laboratory Services	\$ 12,200	\$ 14,000	\$ 14,000
5239005	Inspections - Tanks	\$ 74,569	\$ 94,000	\$ 89,000
	<i>Sub-total: Other Purchased Services</i>	\$ 268,604	\$ 404,925	\$ 354,110
	TOTAL PURCHASED SERVICES	\$ 567,552	\$ 659,170	\$ 587,300
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 9,693	\$ 16,200	\$ 14,200
5311002	Parts and Materials	\$ 176,948	\$ 235,000	\$ 220,000
5311003	Chemicals	\$ 31,276	\$ 50,000	\$ 45,000
5311005	Uniforms	\$ 9,461	\$ 10,250	\$ 10,000
5311602	Conservation Water Supply	\$ 778	\$ 3,000	\$ 1,500
5312300	Electricity	\$ 10,078	\$ 9,000	\$ 9,000
5312303	Electricity: Sewage Pumps	\$ 102,191	\$ 105,065	\$ 105,000
5312304	Electricity: Water Pumps	\$ 285,184	\$ 304,500	\$ 285,000
5312700	Gasoline/Diesel/CNG	\$ 37,297	\$ 47,000	\$ 45,000
5312800	Stormwater	\$ 1,562	\$ 1,975	\$ 1,975
5313001	Provisions	\$ 471	\$ 1,000	\$ 1,000
5314001	Books and Periodicals	\$ 99	\$ 400	\$ 300
5316001	Small Tools and Equipment	\$ 35,636	\$ 7,000	\$ 7,000
	TOTAL SUPPLIES	\$ 700,673	\$ 790,390	\$ 744,975
54	CAPITAL OUTLAY (MINOR)			
5411500	Easements	\$ -	\$ 26,000	\$ 10,000
5421001	Machinery	\$ 7,093	\$ 23,000	\$ 15,000
5423001	Furniture and Fixtures	\$ -	\$ 800	\$ 500
5424001	Computers	\$ 1,137	\$ 2,300	\$ 1,500
5425001	Other Equipment	\$ 3,162	\$ 2,000	\$ 2,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 11,392	\$ 54,100	\$ 29,000
55	INTERFUND/DEPT- CHARGES			
5510002	Indirect Cost Allocation - General Fund	\$ 460,578	\$ 561,893	\$ 552,006
5510005	Indirect Cost Allocation for GIS	\$ 13,390	\$ 13,525	\$ 14,275
5524001	Self-funded Insurance (Medical)	\$ 234,094	\$ 231,320	\$ 281,190
5524002	Life and Disability	\$ 4,030	\$ 5,435	\$ 5,540
5524003	Wellness Program	\$ 1,348	\$ 1,350	\$ 1,350
5524004	OPEB	\$ 73,404	\$ 15,275	\$ 15,490
	TOTAL INTERFUND/INTERDEPT.	\$ 786,844	\$ 828,798	\$ 869,851

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 51	\$ 800	\$ 200
5734001	Miscellaneous Expenses	\$ 538	\$ 800	\$ 200
5740001	Bad Debts	\$ 45,437	\$ 18,000	\$ 35,000
5741001	Collection Costs	\$ 685	\$ 3,300	\$ 3,300
5741003	Bank Charges	\$ 501	\$ 250	\$ 250
	TOTAL OTHER COSTS	\$ 47,212	\$ 23,150	\$ 38,950
	Sub-total WT, Distribution and Sewer System Expense	\$ 4,569,585	\$ 3,545,493	\$ 3,512,668
		DEPT - 4440 - RECLAIMED WATER		
	OPERATING EXPENSES:			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 11,700	\$ 11,700	\$ 11,700
	TOTAL PERSONAL SERVICES	\$ 11,700	\$ 11,700	\$ 11,700
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	\$ -	\$ 500	\$ -
5231001	Insurance Other	\$ 251	\$ 300	\$ 300
	TOTAL PURCHASED SERVICES	\$ 251	\$ 800	\$ 300
53	SUPPLIES			
5311002	Parts and Materials	\$ 2,075	\$ 400	\$ 2,000
5311003	Chemicals	\$ -	\$ 6,000	\$ 2,000
5312300	Electricity	\$ 6,130	\$ 7,800	\$ 7,800
5312700	Gasoline/Fuel/CNG	\$ -	\$ 2,300	\$ -
	TOTAL SUPPLIES	\$ 8,205	\$ 16,500	\$ 11,800
	Sub-total Reclaimed Water	\$ 20,156	\$ 29,000	\$ 23,800
	TOTAL OPERATING EXPENSES	\$ 8,136,408	\$ 7,083,629	\$ 7,136,633
	NON-OPERATING REVENUES			
36	INVESTMENT INCOME			
3610000	Investment Income	\$ 8,234	\$ -	\$ -
3610011	Interest Income - Bonds	\$ 81	\$ -	\$ -
	TOTAL INVESTMENT INCOME	\$ 8,315	\$ -	\$ -
38	MISCELLANEOUS REVENUE			
3810012	Rental Income-T-Mobile	\$ 111,183	\$ 80,545	\$ 111,310
3810013	Rental Income-AT&T	\$ 97,250	\$ 90,500	\$ 90,500
3810015	Rental Income-Verizon	\$ 40,611	\$ 41,830	\$ 41,830
3890100	Miscellaneous Income	\$ 20	\$ -	\$ -
3890300	Sale of Scrap	\$ -	\$ -	\$ -
3890500	WASA	\$ -	\$ 500	\$ -
3890501	ATC Fees	\$ 81,797	\$ 100,000	\$ 55,000
	TOTAL MISCELLANEOUS	\$ 330,861	\$ 313,375	\$ 298,640

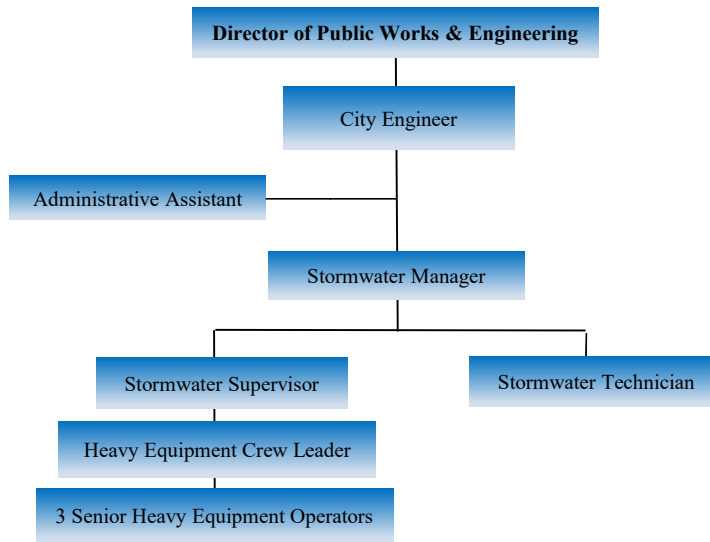
FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
39	OTHER FINANCING SOURCES			
3912005	Transfer in from 2013 SPLOST	\$ 667,154	\$ 1,845,000	\$ -
3912010	Transfer in from 2019 SPLOST	\$ -	\$ 800,000	\$ -
3922000	Sale of Assets	\$ 20,043	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 687,198	\$ 2,645,000	\$ -
	TOTAL NON-OPERATING REVENUE	\$ 1,026,374	\$ 2,958,375	\$ 298,640
58	NON-OPERATING EXPENSES			
4400-5821001	Revenue Bonds Interest Expense	\$ 425,799	\$ 235,190	\$ 216,825
4400-5821002	Premium Amortization	\$ (12,575)	\$ -	\$ (12,575)
4400-5822102	GEFA Interest 2006-L25-WJ	\$ 30,065	\$ -	\$ -
4400-5822103	GEFA Interest 2007-L31-WJ	\$ 7,133	\$ -	\$ -
4400-5822104	GEFA Interest 2008-L05-WJ	\$ 14,291	\$ -	\$ -
4400-5840001	Bond Issuance	\$ 159,569	\$ -	\$ -
	<i>Sub-total: Non-Operating Expenses</i>	<i>\$ 624,281</i>	<i>\$ 235,190</i>	<i>\$ 204,250</i>
9000-6110001	Transfer to General Fund	\$ 807,134	\$ 810,351	\$ 802,052
9000-6110002	Transfer to Health Insurance Fund	\$ 19,685	\$ 36,185	\$ -
9000-6110300	Transfer to SFS Fund	\$ 825,000	\$ 825,000	\$ 825,000
9000-6110500	Transfer to Central Service Fund	\$ 44,000	\$ 44,000	\$ 40,000
	<i>Sub-total: Transfers</i>	<i>\$ 1,695,819</i>	<i>\$ 1,715,536</i>	<i>\$ 1,667,052</i>
	TOTAL NON-OPERATING EXPENSES	\$ 2,320,100	\$ 1,950,726	\$ 1,871,302

TAB 25

507 Stormwater

This fund accounts for the receipts and disbursements for the City's Stormwater Utility. It is financed by the monthly Stormwater Utility fees that customers pay.



STATEMENT OF SERVICE

The Stormwater Division is responsible for drainage design; construction inspections on City drainage projects; development of drainage improvements plans and priorities; maintenance of city drainage infrastructure, ditches, canals and regional detention facilities; and street sweeping. The Division also administers and enforces the Stormwater Utility Ordinance; Drainage Control Ordinance; Flood Plain Damage Prevention Ordinance; Tree Ordinance; and Soil Erosion, Sedimentation & Pollution Control Ordinance. Large projects are typically contracted out under the direction of the Stormwater Manager, as the division is primarily staffed for maintenance and minor repairs.

The cost for this utility service is \$5.00/equivalent residential unit (ERU). An ERU is 3200 sf of impervious area. Single family residential properties pay a flat \$5.00 per month. All other properties pay a monthly fee specific to the amount of ERUs of impervious area. The division's operating budget is within the Stormwater Enterprise Fund. Capital projects are funded by Stormwater Fund revenues.

GOALS		FY 2021 STATUS	FY 2022 PROJECTED
FY 2021			
1. Maintain the public drainage systems for compliance with standards and proper function.		Ongoing	Ongoing
2. Replace a triple barrel culvert under Donnie Simmons Way. The existing culverts are separated and causing the roadway to fail.		Ongoing	Complete
3. Complete the hydrology and hydrologic study of North Lake Basin.		Completed	Completed
FY 2022			
1. Upgrade the culvert crossing across Johnson Street between Johnson Lane and Denmark Street. These culverts are undersized.		Ongoing	Completed
2. Construct two watershed detention facility to control stormwater at Lake Sal inlets. This will help with flooding in the area.		Ongoing	Completed
3. Reconfigure the storm culvert crossing Hart Street. Currently outlet pipe is in private property and has no access for maintenance.			

OBJECTIVES FOR FISCAL YEAR 2022

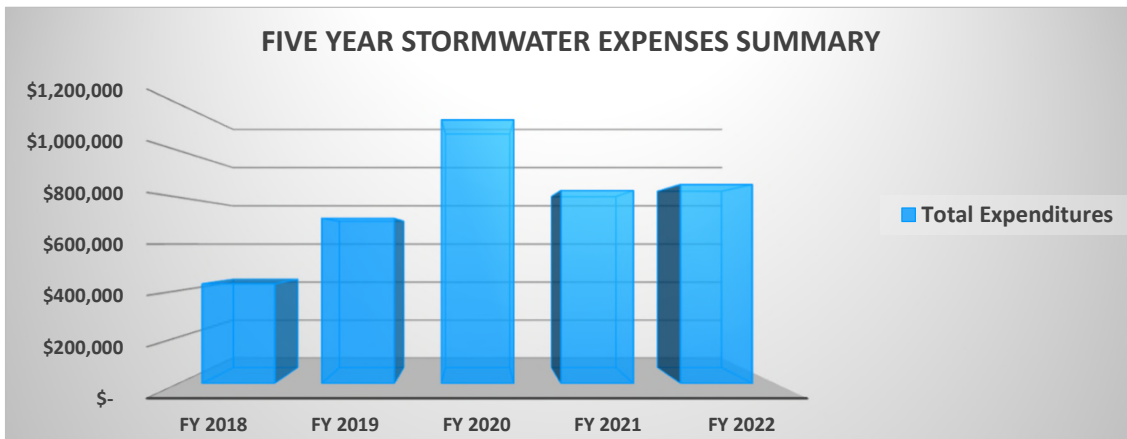
1. Improve the overall drainage system conveyance and pollution removal efficiency.
2. Perform improvements that reduce and/or minimize flooding.
3. Improve Stormwater Management webpages to provide public with a resource to report drainage deficiencies and track complaints received.
4. Complete the detailed drainage system inventory and condition assessment of the City's public drainage system and critical parts of the private drainage system.
5. Enhance public education and awareness efforts related to stormwater management.
6. Utilize the inventory and condition assessment data for guidance of projects and proactive drainage system operations & maintenance program.
7. Continue with citywide drainage master plan and modeling for prioritizing CIP projects short and long range planning.
8. Continue established formal Erosion & Sedimentation Control Program.
9. Incorporate a street sweeping program to remove pollutants from roadways before being washed into storm drainage system during rain events.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Box Culverts repaired	0	1	0	1	2
Catch Basin repaired	10	2	2	3	5
Curb Inlets repaired	16	24	20	27	30
Grate Inlets repaired	4	2	4	5	7
Junction Box repaired	3	4	2	3	5
Street sweeping tonnage	680	502	480	560	650
Head Wall repair	5	0	0	1	2
Ditch Cleaning	0.75 miles	1.35	0.85	1.25	2
Canal Maintained	0.37 miles	1.08	1.53	1	1.5
Storm Pipe Cleaned	0.15 miles	0.22	0.19	0.25	0.5
WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Annual maintenance of 20% of citywide stormwater network	50%	75%	75%	80%	100%
Capital Improvement Projects completed within budget	100%	100%	100%	100%	100%
Complaints resolved within 2 weeks	96%	80%	85%	90%	100%

EXPENSES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 326,114	\$ 307,650	\$ 582,343	\$ 379,415	\$ 402,022	5.62%
Purchase/Contract Services	\$ 70,951	\$ 110,966	\$ 100,012	\$ 141,140	\$ 153,020	7.76%
Supplies	\$ 32,038	\$ 42,475	\$ 53,390	\$ 50,195	\$ 53,250	5.74%
Capital Outlay (Minor)	\$ -	\$ 1,979	\$ -	\$ 2,200	\$ 1,500	-46.67%
Interfund Dept. Charges	\$ -	\$ 155,524	\$ 155,477	\$ 160,465	\$ 162,340	1.15%
Other Costs	\$ -	\$ 19,664	\$ 12,789	\$ 21,000	\$ 17,650	-18.98%
Non-Operating Expenses	\$ -	\$ 71,825	\$ 227,614	\$ 74,780	\$ 65,150	-14.78%
Total Expenditures	\$ 429,103	\$ 710,083	\$ 1,131,625	\$ 829,195	\$ 854,932	3.01%



FUND 507 - STORMWATER FUND

DEPT - 4320 - STORMWATER

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUES:				
Stormwater				
32-34	CHARGES FOR SERVICES			
3221901	Land Disturb App Rev Fee	\$ 1,728	\$ 100	\$ -
3343102	GEFA Grant	\$ 403,930	\$ -	\$ -
3441901	Late Payment P and I: Stormwater	\$ 8,962	\$ 10,000	\$ 6,500
	<i>Sub-total: Other Fees</i>	\$ 414,620	\$ 10,100	\$ 6,500
3442600	Stormwater Utility Fee	\$ 1,019,708	\$ 1,250,000	\$ 848,432
	<i>Sub-total: Stormwater Charges</i>	\$ 1,019,708	\$ 1,250,000	\$ 848,432
	TOTAL CHARGES FOR SERVICES	\$ 1,434,328	\$ 1,260,100	\$ 854,932
INVESTMENT INCOME				
36	Investment Income	\$ 369	\$ -	\$ -
3610000	Investment Income	\$ 369	\$ -	\$ -
	<i>Sub-total: Investment Income</i>	\$ 369	\$ -	\$ -
	TOTAL OPERATING REVENUES	\$ 1,434,697	\$ 1,260,100	\$ 854,932
OPERATING EXPENSES:				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 314,220	\$ 317,315	\$ 327,687
5113001	Overtime	\$ 11,458	\$ 5,375	\$ 11,000
	<i>Sub-total: Salaries and Wages</i>	\$ 325,678	\$ 322,690	\$ 338,687
5122001	Social Security (FICA) Contributions	\$ 22,175	\$ 21,315	\$ 25,910
5124001	Retirement Contributions	\$ 226,476	\$ 25,505	\$ 27,095
5127001	Workers Compensation	\$ 7,835	\$ 9,840	\$ 10,330
5129002	Employee Drug Screen Test	\$ 179	\$ 65	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 256,665	\$ 56,725	\$ 63,335
	TOTAL PERSONAL SERVICES	\$ 582,343	\$ 379,415	\$ 402,022
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ -	\$ 500	\$ 250
5212002	Engineering Fees	\$ 2,515	\$ 2,500	\$ 2,500
5213001	Computer Programming Fees	\$ -	\$ 1,000	\$ 500
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 2,515	\$ 4,000	\$ 3,250
5222001	Rep. and Maint. (Equipment)	\$ 8,502	\$ 10,000	\$ 10,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 20,787	\$ 30,000	\$ 25,000
5222003	Rep. and Maint. (Labor)	\$ 23,701	\$ 30,000	\$ 30,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 1,056	\$ 500	\$ 600
5222005	Rep. and Maint. (Office Equipment)	\$ 326	\$ 500	\$ 350
5222103	Rep. and Maint. Computers	\$ 5,444	\$ 5,535	\$ 5,615
5223200	Rentals	\$ -	\$ 1,230	\$ 2,000
	<i>Sub-total: Property Services</i>	\$ 59,816	\$ 77,765	\$ 73,565
5231001	Insurance, Other than Benefits	\$ 18,127	\$ 20,575	\$ 21,745
5232001	Communication Devices/Supplies	\$ 6,412	\$ 6,450	\$ 6,610
5232006	Postage	\$ 11	\$ 250	\$ -
5233001	Advertising	\$ 290	\$ 300	\$ 100
5234001	Printing and Binding	\$ 25	\$ 300	\$ 100

FUND 507 - STORMWATER FUND

DEPT - 4320 - STORMWATER

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
5235001	Travel	\$ 923	\$ 2,000	\$ 1,500
5236001	Dues and Fees	\$ 1,480	\$ 2,500	\$ 1,650
5237001	Education and Training	\$ 919	\$ 2,000	\$ 1,500
5237002	Public Education & Outreach	\$ -	\$ 1,000	\$ 1,000
5238501	Contract Labor/Services	\$ 9,494	\$ 8,000	\$ 20,000
5239001	Erosion Control	\$ -	\$ 1,000	\$ 7,000
5239010	Sustainability Initiatives	\$ -	\$ 15,000	\$ 15,000
	<i>Sub-total: Other Purchased Services</i>	\$ 37,681	\$ 59,375	\$ 76,205
	TOTAL PURCHASED SERVICES	\$ 100,012	\$ 141,140	\$ 153,020
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 3,010	\$ 5,100	\$ 5,050
5311002	Parts and Materials	\$ 23,473	\$ 19,395	\$ 20,000
5311003	Chemicals	\$ -	\$ 500	\$ 500
5311005	Uniforms	\$ 1,798	\$ 3,500	\$ 3,000
5312300	Electricity	\$ 1,334	\$ 1,500	\$ 1,500
5312700	Gasoline/Diesel/CNG	\$ 17,630	\$ 16,000	\$ 19,000
5314001	Books and Periodicals	\$ -	\$ 200	\$ 200
5316001	Small Tools and Equipment	\$ 6,145	\$ 4,000	\$ 4,000
	TOTAL SUPPLIES	\$ 53,390	\$ 50,195	\$ 53,250
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ 200	\$ 500
5424001	Computers	\$ -	\$ 1,000	\$ -
5425001	Other Equipment	\$ -	\$ 1,000	\$ 1,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 2,200	\$ 1,500
55	INTERFUND/DEPT. CHARGES			
5510004	Indirect Cost Allocation - Customer Service	\$ 60,675	\$ 65,090	\$ 63,625
5510005	Indirect Cost Allocation - GIS	\$ 8,925	\$ 9,015	\$ 9,515
5524001	Self-funded Insurance (Medical)	\$ 73,000	\$ 79,160	\$ 81,855
5524002	Life and Disability	\$ 1,538	\$ 1,670	\$ 1,815
5524003	Wellness Program	\$ 330	\$ 330	\$ 330
5524004	OPEB	\$ 11,009	\$ 5,200	\$ 5,200
	TOTAL INTERFUND/INTERDEPT.	\$ 155,477	\$ 160,465	\$ 162,340
57-58	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 7,292	\$ 15,000	\$ 12,000
5734001	Miscellaneous Expenses	\$ 837	\$ 500	\$ 500
5740001	Bad Debts	\$ 4,598	\$ 5,000	\$ 5,000
5741001	Collection Costs	\$ 62	\$ 500	\$ 150
	TOTAL OTHER COSTS	\$ 12,789	\$ 21,000	\$ 17,650
	TOTAL OPERATING EXPENSES	\$ 904,011	\$ 754,415	\$ 789,782

FUND 507 - STORMWATER FUND

DEPT - 4320 - STORMWATER

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
NON-OPERATING REVENUES				
39	OTHER FINANCING SOURCES			
3912005	Transfer from 2013 SPLOST	\$ 136,258	\$ 670,000	\$ -
3912006	Transfer from 2016 CDBG	\$ 50,257	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 186,515	\$ 670,000	\$ -
TOTAL NON-OPERATING REVENUES				
		\$ 186,515	\$ 670,000	\$ -
NON-OPERATING EXPENSES				
4320-5822105	GEFA Interest 2019-CW2019010	\$ 109	\$ 150	\$ 150
4320-5860000	Origination Fees	\$ 155,590	\$ -	\$ -
9000-6110001	Transfer to General Fund	\$ 25,000	\$ 25,000	\$ 25,000
9000-6110002	Transfer to Health Insurance Fund	\$ 2,915	\$ 5,630	\$ -
9000-6110500	Transfer to Central Service Fund	\$ 44,000	\$ 44,000	\$ 40,000
	TOTAL NON-OPERATING EXPENSE	\$ 227,614	\$ 74,780	\$ 65,150

TAB 26

515 Natural Gas

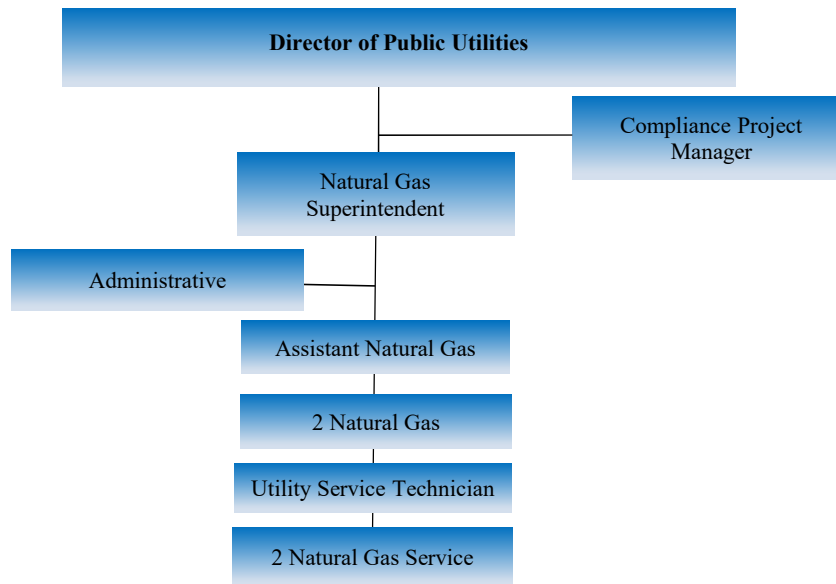
FUND - 515 - NATURAL GAS FUND

DEPT - 4700, 4750

This fund is used to account for the receipts and disbursements to finance the Natural Gas Department. The department is responsible for operating the City's natural gas distribution system. The City purchases its gas wholesale, then sells it retail to its industrial, commercial and residential customers. The natural gas industry was fully de-regulated by Congress in 1988, and the Federal Energy Regulatory Commission has implemented policies since then to encourage open competition for gas supply. Since de-regulation, local distribution companies such as the City have had to join with other buyers to get the best possible price in what can be a highly volatile gas supply market. The City is a member of the Municipal Gas Authority of Georgia (MGAG), which is a joint agency established by the State of Georgia to assist municipal gas systems. MGAG negotiates contracts for gas supply, and also can hedge those prices using the commodities market, in an attempt to meet our customers' demand for gas at the lowest price.

The City uses a flexible gas rate, so that it can receive a realistic margin on each of them it sells. The margin is added to the base rate, which is the wholesale price of gas for the month. In this way, the City charges what it needs to pay the personnel, maintain the system, and expand the system, in addition to buying the gas. Unlike private gas companies that must pay property and income taxes, as well as distributions to shareholders, the City is tax-exempt and our citizens are the shareholders. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.

The City has begun a much more aggressive program of system expansion in recent years. It is critical that this system be expanded in order to provide service to additional customers; and also because it is a source of revenue for the General Fund, thereby helping keep property taxes lower than they would be without this utility. The City is able to do this, and still have lower rates than the surrounding investor-owned gas utilities for the reasons cited above.



STATEMENT OF SERVICE

Statesboro Natural Gas is the sole provider of Natural Gas for customers in Statesboro/Bulloch County, Metter/Candler County and parts of Screven County. We provide commercial, residential and industrial services as well as serve a wide variety of agricultural customers within our service area. Our mission is to provide reliable and safe gas service for our customers at affordable prices, and generate a good return on investment for the taxpayers of the City of Statesboro.

GOALS		FY 2021 STATUS	FY 2022 PROJECTED
FY 2022			
1. Operate system as safely as possible and comply with all State and Federal regulations.		Ongoing	Comply with PSC regulations and complete inspections as required.
2. Expand system into unserved areas.		Ongoing	Expand into unserved areas to pickup new gas customers.
3. Expand and enhance customer incentive programs to encourage the use of Natural Gas.		Ongoing	Continue to expand incentive programs to encourage natural gas usage.
4. Design and install new CNG compressor station. Upgrade existing fill posts and enhance safety measures at CNG station and filling areas.		Ongoing	Install and start-up new CNG Station, upgrade fill posts as needed. Enhance safety measures.

OBJECTIVES FOR FISCAL YEAR 2022

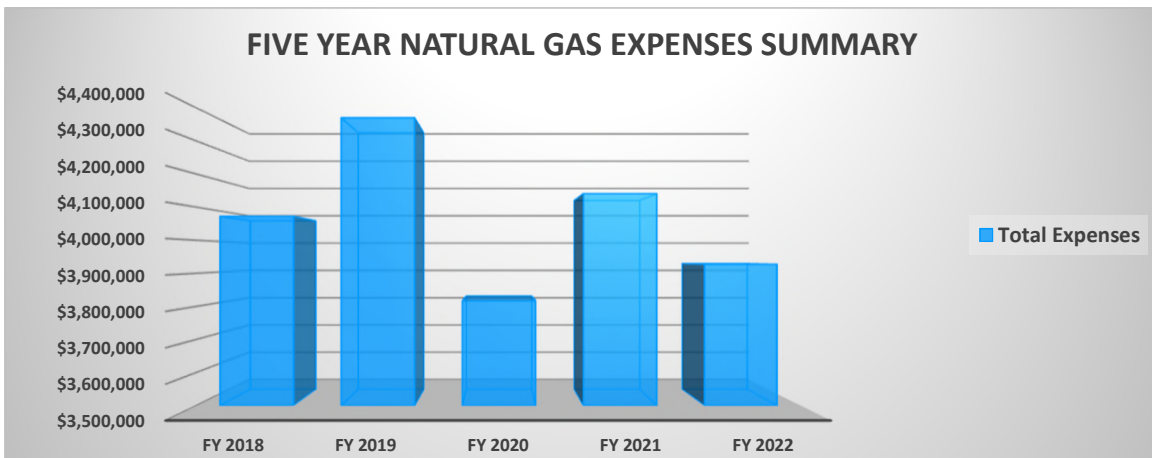
1. Implement work order system to integrate Billing Incode with Hiperweb work order system to track Incode Service orders and dispatch crews more efficiently.
2. Continue to operate Natural Gas System safely and adhere to PS CRules and regulations.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Dollar amount of fixed assets	\$ 5,278,048	\$ 5,205,771			
Long term debt outstanding	\$ 117,819	\$ 95,301			
Long term debt as % of fixed assets	2%	2%	#DIV/0!	#DIV/0!	#DIV/0!
Long term debt outstanding per capital	\$4.68	\$3.79	\$0.00	\$0.00	\$0.00
Annual debt service payment	33,337	33,337			
Net income or (loss)	\$ 1,428,873	\$ 420,013	\$ 464,930	\$ 1,111,725	\$ 758,267
Number of full time employees	7.84	7.84			
Net income or (loss) per employee	\$ 182,254	\$ 53,573	#DIV/0!	#DIV/0!	#DIV/0!
PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Thousands MCF gas purchased	579,679	551,978	537,509	576,432	592,597
Thousands MCF gas sold	579,679	557,071	534,840	576,432	592,597
Lost and unaccounted for	0	0	0	0	0
Number of residential customers	1,518	1,563	1,600	1,630	1,640
Number of commercial customers	462	468	470	475	480
Number of industrial customers	4	4	4	4	4
Number of leaks repaired	3	1	2	3	3
Total miles of main	149	151	131	153	153
Total number of gas services	3,059	3,102	3,131	3,160	3,175

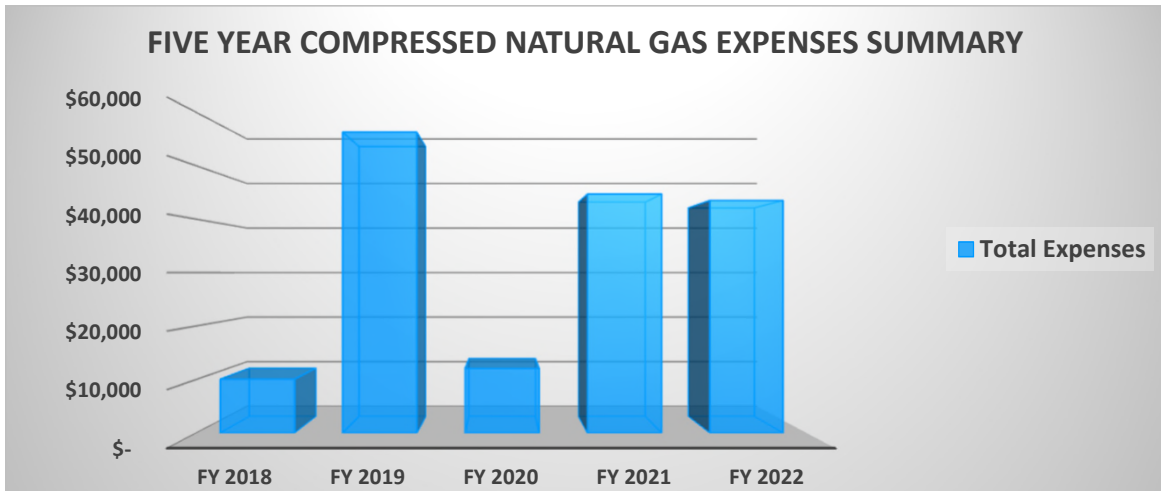
NATURAL GAS EXPENSES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Proposed FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 377,562	\$ 339,369	\$ 632,799	\$ 422,885	\$ 482,843	14.18%
Purchase/Contract Services	\$ 164,313	\$ 160,215	\$ 150,688	\$ 187,085	\$ 169,180	-9.57%
Supplies	\$ 2,402,429	\$ 2,681,595	\$ 1,907,579	\$ 2,357,450	\$ 2,078,870	-11.82%
Capital Outlay (Minor)	\$ 8,951	\$ 14,844	\$ 11,957	\$ 17,600	\$ 16,500	-6.25%
Interfund Dept. Charges	\$ 232,174	\$ 168,969	\$ 172,584	\$ 166,145	\$ 203,625	22.56%
Other Costs	\$ (4,034)	\$ 34,886	\$ 22,281	\$ 68,300	\$ 65,500	-4.10%
Debt Services	\$ 4,151	\$ 3,190	\$ 2,286	\$ 1,580	\$ 615	-61.08%
Non-Operating Expenses	\$ 886,520	\$ 966,850	\$ 916,925	\$ 919,630	\$ 910,000	-1.05%
Total Expenses	\$ 4,072,066	\$ 4,369,918	\$ 3,817,100	\$ 4,140,675	\$ 3,927,133	-5.16%



COMPRESSED NATURAL GAS EXPENSES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Purchase/Contract Services	\$ 788	\$ 21,311	\$ 76	\$ 12,000	\$ 13,000	8.33%
Supplies	\$ 9,267	\$ 34,980	\$ 11,985	\$ 32,700	\$ 30,500	-6.73%
Total Expenses	\$ 10,055	\$ 56,291	\$ 12,061	\$ 44,700	\$ 43,500	-2.68%



FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUES:				
34	CHARGES FOR SERVICES			
3444101	Residential NG Charges	\$ 567,874	\$ 600,000	\$ 516,000
3444102	Metter Residential NG Charges	\$ 22,527	\$ 18,800	\$ 18,800
3444103	Compressed Natural Gas Charges	\$ 45,544	\$ 44,000	\$ 40,000
3444201	Commercial NG Charges	\$ 2,071,506	\$ 2,263,200	\$ 1,940,433
3444202	Metter Commercial NG Charges	\$ 147,161	\$ 165,000	\$ 140,000
3444301	HLF Firm Industrial NG Charges	\$ 349,707	\$ 420,000	\$ 330,000
3444302	Metter HLF Firm Ind. NG Charges	\$ 14,007	\$ 25,000	\$ 12,000
3444401	Interruptible Ind. NG Charges	\$ 792,304	\$ 966,000	\$ 760,000
3444402	Metter Interruptible Ind. NG Charges	\$ -	\$ 20,000	\$ 15,000
3444502	Franchise Tax - Metter	\$ 7,237	\$ 10,000	\$ 8,000
3444601	Transportation Fees	\$ 25,013	\$ 31,000	\$ 25,000
3444701	Gas Service Fees	\$ 1,980	\$ 3,500	\$ 2,000
	<i>Sub-total: Natural Gas Charges</i>	\$ 4,044,860	\$ 4,566,500	\$ 3,807,233
3469101	Gas Tap Fees	\$ 5,906	\$ 8,000	\$ 5,500
3469102	Metter Gas Tap Fees	\$ 345	\$ 600	\$ 600
3469201	Late Payment Penalties and Interest	\$ 19,246	\$ 30,000	\$ 19,000
3469202	Meter Late Penalties and Interest	\$ 1,833	\$ 3,500	\$ 1,800
3469301	Reconnection Fees	\$ 3,431	\$ 2,500	\$ 2,500
	<i>Sub-total: Other Fees</i>	\$ 30,761	\$ 44,600	\$ 29,400
	TOTAL CHARGES FOR SERVICES	\$ 4,075,621	\$ 4,611,100	\$ 3,836,633
	TOTAL OPERATING REVENUES	\$ 4,075,621	\$ 4,611,100	\$ 3,836,633
OPERATING EXPENSES:		DEPT- 4700 - NATURAL GAS		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 343,814	\$ 350,170	\$ 399,501
5113001	Overtime	\$ 11,959	\$ 10,000	\$ 10,000
	<i>Sub-total: Salaries and Wages</i>	\$ 355,773	\$ 360,170	\$ 409,501
5122001	Social Security (FICA) Contributions	\$ 24,336	\$ 25,110	\$ 31,327
5124001	Retirement Contributions	\$ 247,430	\$ 28,495	\$ 32,760
5127001	Workers Compensation	\$ 4,885	\$ 6,150	\$ 6,455
5129002	Employee Drug Screening Tests	\$ 375	\$ 160	\$ -
5129006	Vehicle Allowance	\$ -	\$ 2,800	\$ 2,800
	<i>Sub-total: Employee Benefits</i>	\$ 277,026	\$ 62,715	\$ 73,342
	TOTAL PERSONAL SERVICES	\$ 632,799	\$ 422,885	\$ 482,843
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	\$ 9,926	\$ 10,000	\$ 9,000
5213001	Computer Programming Fees	\$ -	\$ 1,300	\$ -
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 9,926	\$ 11,300	\$ 9,000
5221001	Cleaning Services	\$ 2,140	\$ 2,600	\$ 2,200
5222001	Rep. and Maint. (Equipment)	\$ 12,169	\$ 18,000	\$ 12,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 7,939	\$ 12,000	\$ 8,000
5222003	Rep. and Maint. (Labor)	\$ 17,445	\$ 15,000	\$ 12,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 3,560	\$ 5,000	\$ 3,500
5222005	Rep. and Maint. (Office Equipment)	\$ 1,101	\$ 1,500	\$ 1,200
5222006	Rep. And Maint. (Other Equipment)	\$ 1,023	\$ 700	\$ 500
5222103	Rep. and Maint. Computer	\$ 13,109	\$ 13,320	\$ 16,880
5223200	Rentals	\$ 2,508	\$ 3,000	\$ 2,500
	<i>Sub-total: Property Services</i>	\$ 60,994	\$ 71,120	\$ 58,780

FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
5231001	Insurance, Other than Benefits	\$ 29,618	\$ 32,420	\$ 34,650
5232001	Communication Devices/Service	\$ 13,348	\$ 13,105	\$ 13,300
5232006	Postage	\$ 388	\$ 500	\$ 400
5233001	Advertising	\$ 535	\$ 6,340	\$ 600
5234001	Printing and Binding	\$ 50	\$ 500	\$ 50
5235001	Travel	\$ 2,801	\$ 2,000	\$ 2,000
5236001	Dues and Fees	\$ 3,888	\$ 7,800	\$ 12,900
5237001	Education and Training	\$ 800	\$ 2,500	\$ 1,000
5238501	Contract Labor	\$ 8,294	\$ 15,000	\$ 12,000
5239101	Other-Inspections	\$ 20,046	\$ 24,500	\$ 24,500
	<i>Sub-total: Other Purchased Services</i>	\$ 79,768	\$ 104,665	\$ 101,400
	TOTAL PURCHASED SERVICES	\$ 150,688	\$ 187,085	\$ 169,180
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 5,765	\$ 3,600	\$ 3,300
5311002	Gas System Parts and Materials	\$ 60,478	\$ 50,000	\$ 50,000
5311003	Chemicals	\$ 8,299	\$ 12,000	\$ 12,000
5311005	Uniforms	\$ 4,730	\$ 6,000	\$ 5,500
5311105	Gas System Meters and Repair Parts	\$ 7,481	\$ 38,000	\$ 33,000
5312300	Electricity	\$ 10,569	\$ 12,500	\$ 11,000
5312400	Bottled Gas	\$ 47	\$ -	\$ -
5312700	Gasoline/Diesel/CNG	\$ 13,188	\$ 19,250	\$ 18,000
5312800	Stormwater	\$ 800	\$ 900	\$ 900
5313001	Provisions	\$ -	\$ 800	\$ 750
5314001	Books and Periodicals	\$ 99	\$ 400	\$ 200
5315201	Natural Gas Purchased	\$ 1,766,353	\$ 2,188,000	\$ 1,930,220
5315901	Gas Appliance Purchases	\$ 14,543	\$ 20,000	\$ 9,000
5316001	Small Tools and Equipment	\$ 15,227	\$ 6,000	\$ 5,000
	TOTAL SUPPLIES	\$ 1,907,579	\$ 2,357,450	\$ 2,078,870
54	CAPITAL OUTLAY (MINOR)			
5411500	Easements	\$ -	\$ 6,500	\$ 6,500
5423001	Furniture and Fixtures	\$ 200	\$ 800	\$ 500
5424001	Computers	\$ -	\$ 800	\$ -
5425001	Other Equipment	\$ 11,757	\$ 9,500	\$ 9,500
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 11,957	\$ 17,600	\$ 16,500
55	INTERFUND/DEPT. CHARGES			
5510001	Indirect Cost for Meter Reader	\$ 52,901	\$ 52,905	\$ 52,905
5510004	Indirect Cost for Customer Service	\$ 12,135	\$ 13,020	\$ 12,725
5510005	Indirect Cost for GIS	\$ 13,390	\$ 13,525	\$ 14,275
5524001	Self-funded Insurance (Medical)	\$ 79,471	\$ 79,160	\$ 115,040
5524002	Life and Disability	\$ 2,193	\$ 1,895	\$ 2,390
5524003	Wellness Program	\$ 468	\$ 440	\$ 440
5524004	OPEB	\$ 12,026	\$ 5,200	\$ 5,850
	TOTAL INTERFUND/INTERDEPT.	\$ 172,584	\$ 166,145	\$ 203,625

FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
57	OTHER COSTS			
5711001	Screven County Property Taxes	\$ 822	\$ 900	\$ 900
5712001	State Sales Taxes	\$ (271)	\$ -	\$ -
5712002	Franchise Fees - Metter	\$ 6,235	\$ 8,000	\$ 8,000
5732002	Customer Assistance Program	\$ 14,479	\$ 48,000	\$ 48,000
5733000	Solid Waste Disposal Fees	\$ -	\$ 300	\$ 300
5734001	Miscellaneous Expenses	\$ 1,014	\$ 800	\$ 500
5740001	Bad Debts	\$ -	\$ 10,000	\$ 7,500
5741001	Collection Costs	\$ 2	\$ 300	\$ 300
	TOTAL OTHER COSTS	\$ 22,281	\$ 68,300	\$ 65,500
	Sub-total Natural Gas Expenses	\$ 2,897,889	\$ 3,219,465	\$ 3,016,518
		DEPT - 4705 - COMPRESSED NATURAL GAS		
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 4	\$ 6,000	\$ 2,000
5222002	Rep. and Maint. (Vehicle)	\$ -	\$ -	\$ -
5222003	Rep. and Maint. (Labor)	\$ 72	\$ 4,000	\$ 1,000
	<i>Sub-total: Property Services</i>	<i>\$ 76</i>	<i>\$ 10,000</i>	<i>\$ 3,000</i>
5238501	Contract Labor/Services	\$ -	\$ 2,000	\$ 10,000
	<i>Sub-total: Other Purchased Services</i>	<i>\$ -</i>	<i>\$ 2,000</i>	<i>\$ 10,000</i>
	TOTAL PURCHASED SERVICES	\$ 76	\$ 12,000	\$ 13,000
53	SUPPLIES			
5311002	Parts and Materials	\$ 3,838	\$ 6,000	\$ 4,000
5312300	Electricity	\$ 8,147	\$ 8,500	\$ 8,500
5315201	Natural Gas Purchased	\$ -	\$ 18,200	\$ 18,000
	TOTAL SUPPLIES	\$ 11,985	\$ 32,700	\$ 30,500
	Sub-Total Compressed Natural Gas Expenses	\$ 12,061	\$ 44,700	\$ 43,500
	TOTAL OPERATING EXPENSES	\$ 2,909,950	\$ 3,264,165	\$ 3,060,018

FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
NON-OPERATING REVENUES				
MISCELLANEOUS REVENUE				
3610000	Investment Income	\$ 9,228	\$ -	\$ -
3890002	SONAT Marketing Refund	\$ 3,444	\$ 3,500	\$ 3,500
3890003	MGAG Portfolio Refund	\$ 171,023	\$ 120,000	\$ 120,000
3890100	Miscellaneous Income	\$ 23,567	\$ 500	\$ 500
3890102	MGAG Cust. Appl Reimbursement	\$ 50	\$ 10,000	\$ 5,000
3890103	Gas Appliance Sales	\$ -	\$ 4,000	\$ 4,000
3890002	Sale of Pipe	\$ 803	\$ 3,000	\$ 1,000
	TOTAL MISCELLANEOUS	\$ 208,115	\$ 141,000	\$ 134,000
39	OTHER FINANCING SOURCES			
3912005	Transfer in from 2013 SPLOST	\$ 10,355	\$ 395,000	\$ -
3912010	Transfer in from 2019 SPLOST	\$ -	\$ 150,000	\$ -
3922000	Sale of Assets	\$ -	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 10,355	\$ 545,000	\$ -
	TOTAL NON-OPERATING REVENUE	\$ 218,470	\$ 686,000	\$ 134,000
NON-OPERATING EXPENSES				
5823002	One Georgia Loan Interest	\$ 2,286	\$ 1,580	\$ 615
6110001	Transfer to General Fund	\$ 870,000	\$ 870,000	\$ 870,000
6110002	Transfer to Health Insurance Fund	\$ 2,925	\$ 5,630	\$ -
6110006	Transfer to Fleet Fund	\$ -	\$ -	\$ -
6110500	Transfer to Central Services	\$ 44,000	\$ 44,000	\$ 40,000
	TOTAL NON-OPERATING EXPENSE	\$ 919,211	\$ 921,210	\$ 910,615

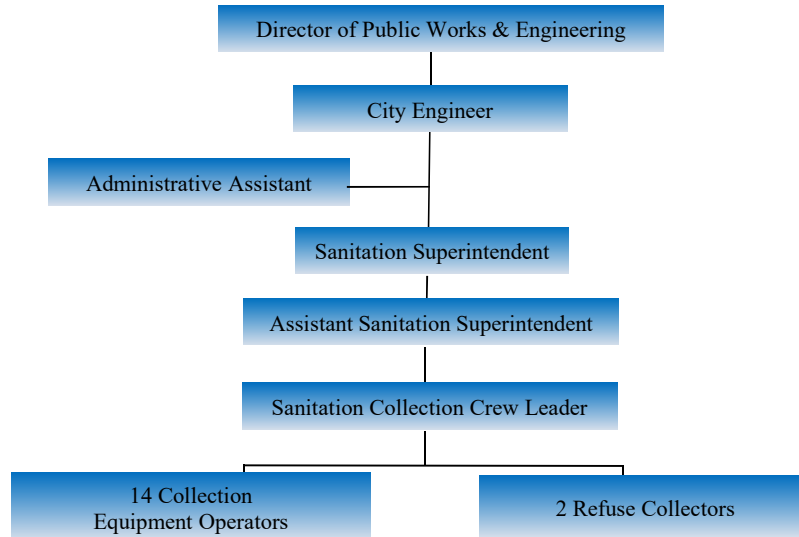
TAB 27

541 Solid Waste Collection

FUND - 541 - SOLID WASTE COLLECTION FUND

DEPT - 4521, 4522, 4523, 4585

This fund accounts for the receipts and disbursements to operate the City's solid waste collection systems for commercial, residential, yard waste, and rolloff service. It is financed by the monthly user fees and rolloff services that customers pay. SPLOST funds are appropriated to assist this fund with capital expenses for collection equipment. Without these SPLOST funds, this fund would have to be subsidized by higher sanitation and polycart fees. If these fees become too high the result would likely be an increase in illegal dumping which would create public health concerns and aesthetics problems for the community.



STATEMENT OF SERVICE

The City provides commercial collection services using front loading trucks and dumpsters picked up on a schedule agreed to by the customer and City. Customers are charged an amount determined by the cubic yard size of the dumpster(s) used and the number of times per week it is serviced. The cost of yard waste collection is supplemented by an additional \$1.75 per month per customer. Dumpster service within apartment complexes is charged a per unit rate. The cost for this service is \$19.00 per month per unit and includes yard waste collection. Residential collection is provided using automated side loading trucks and polycarts that citizens place curbside for once per week service. The cost for this service is \$19.00 per month and includes yard waste, furniture and white goods collection. Yard waste, furniture and white goods are collected curbside throughout the City using knuckleboom loader trucks following a route system. Given the extent of services provided, the fee for curbside service remains competitive with similar services by private companies in the unincorporated areas of Bulloch County and with comparable cities. Rolloff collection services are provided using rolloff trucks and rolloff containers. Customers are charged fees for delivery, pickup and tippage - a minimum monthly container rental is required.

GOALS		FY 2021 STATUS	FY 2022 PROJECTED
FY 2021			
1. Maintain a healthy environment by removal and disposal of garbage, yard waste, and other debris in a timely manner.		Ongoing	Ongoing
2. To provide citizens a community that promotes health through good infrastructure while preserving the environment for future generations.		Ongoing	Ongoing
3. Provide effective communication with the public and explore ways to improve customer service and communication.		Ongoing	Ongoing
FY 2022			
1. Explore additional services to provide to City residents and businesses to improve customer service.		Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2022

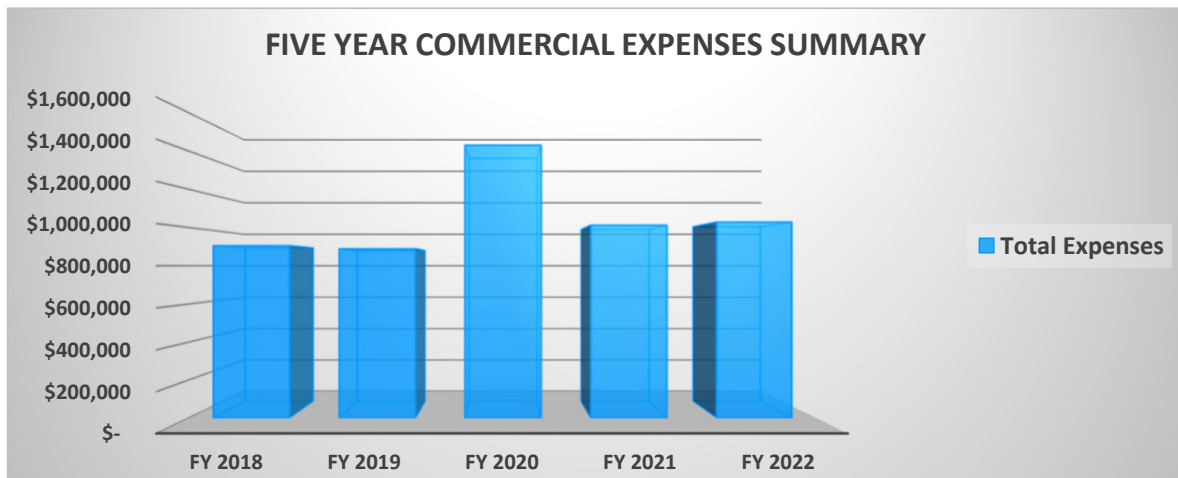
1. Continue to complete all assigned routes efficiently and effectively.
2. Implement GPS technology, where to optimize and track collection routes.
3. Explore additional ways to improve efficiency.
4. Improve recycling and waste reductions opportunities.
5. Explore options for bulk waste collection.
6. Improve communication of services, fees, and schedules by exploring social media opportunities.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Operating expenditures for commercial collection	\$1,152,169	\$889,271	\$1,366,632	\$1,010,760	\$101,500
Number of commercial customers at FY end	1,000	1,000	1,000	1,000	1,000
Total tons of commercial garbage collected	14,473	14,332	13,504	14,400	14,400
Average number of dumpsters emptied per day	485	485	490	490	490
Number of commercial collection FTE employees	3	3	3	3	3
Operating expenditures for residential collection	\$969,281	\$881,306	\$961,905	\$961,906	\$962,000
Number of residential customers at FY end	6,800	6,800	7,000	6,900	6,900
Total tons of residential garbage collected	4,868	4,829	5,504	4,840	4,900
Average number of polycarts emptied per truck per day	850	850	880	880	880
Number of residential collection FTE employees	6	6	6	6	6
Operating expenditures for yard waste collection	\$744,064	\$653,883	\$668,256	\$690,735	\$691,000
Number of yard waste customers at FY end	8,100	8,100	8,200	8,100	8,100
Total tons of yard waste collected	4,600	3,400	4,675	4,000	4,000
Number of yard waste collection FTE employees	9	9	9	9	9
Operating expenditures for rolloff collection	\$162,565	\$211,821	\$242,607	\$250,880	\$251,000
Number of rolloff containers collected at FY end	1,115	1,380	1,500	1,400	1,400
Total tons of rolloff waste collected	2,631	2,888	3,182	2,900	3,000
Number of rolloff collection FTE employees			1	1	1
PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Containers repaired/painted by employees	140	80	42	35	35
Containers repaired/painted by contractor	50	70	50	50	50
Cost per container repaired/painted by contractor	\$190	\$430	\$430	\$430	\$430
Average response time - service request	24 hrs	24 hrs	24 hrs	24 hrs	24 hrs

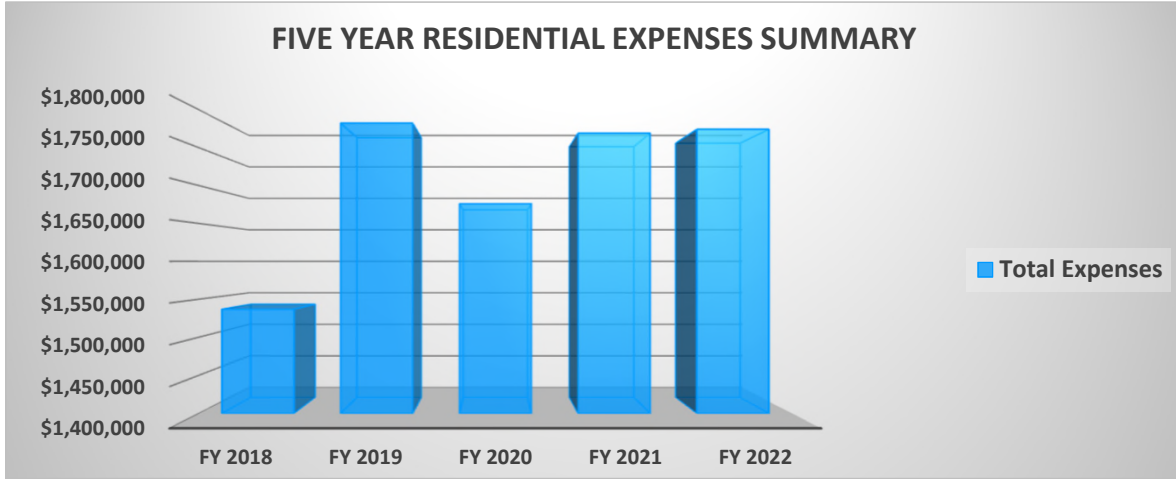
EXPENSES SUMMARY (COMMERCIAL)

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 122,023	\$ 85,641	\$ 580,303	\$ 147,485	\$ 162,585	10.24%
Purchase/Contract Services	\$ 174,858	\$ 168,866	\$ 201,735	\$ 184,785	\$ 173,265	-6.23%
Supplies	\$ 48,513	\$ 42,881	\$ 43,590	\$ 46,775	\$ 52,175	11.54%
Capital Outlay (Minor)	\$ -	\$ -	\$ 63,290	\$ -	\$ 60,000	0.00%
Interfund Dept. Charges	\$ 33,596	\$ 34,943	\$ 51,356	\$ 31,215	\$ 34,650	11.00%
Other Costs	\$ 526,122	\$ 556,940	\$ 489,648	\$ 602,000	\$ 546,000	-9.30%
Total Expenses	\$ 905,112	\$ 889,271	\$ 1,429,922	\$ 1,012,260	\$ 1,028,675	1.62%



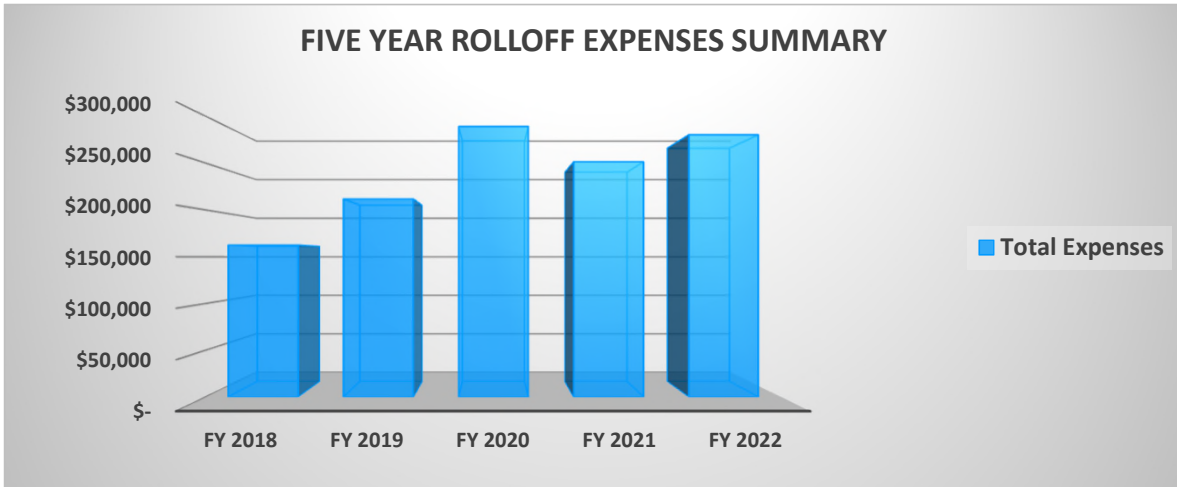
EXPENSES SUMMARY (RESIDENTIAL)

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Inc./Dec.
Personal Services/Benefits	\$ 189,097	\$ 248,624	\$ 250,375	\$ 322,840	\$ 333,165	3.20%
Purchase/Contract Services	\$ 128,799	\$ 158,166	\$ 120,068	\$ 144,395	\$ 140,410	-2.76%
Supplies	\$ 35,903	\$ 38,987	\$ 34,309	\$ 44,660	\$ 44,360	-0.67%
Capital Outlay (Minor)	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	0.00%
Interfund Dept. Charges	\$ 226,981	\$ 209,375	\$ 186,844	\$ 225,510	\$ 49,140	-78.21%
Other Costs	\$ 205,512	\$ 226,154	\$ 165,321	\$ 228,000	\$ 247,000	8.33%
Non-Operating Expenses	\$ 750,510	\$ 900,840	\$ 898,920	\$ 803,505	\$ 940,000	16.99%
Total Expenses	\$ 1,536,802	\$ 1,782,146	\$ 1,675,837	\$ 1,768,910	\$ 1,774,075	0.29%



EXPENSES SUMMARY (ROLLOFF)

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Inc./Dec.
Personal Services/Benefits	\$ -	\$ -	\$ 55,832	\$ 55,685	\$ 56,698	1.82%
Purchase/Contract Services	\$ 48,527	\$ 38,223	\$ 31,288	\$ 39,100	\$ 32,445	-17.02%
Supplies	\$ 8,904	\$ 15,269	\$ 15,999	\$ 16,275	\$ 15,825	-2.76%
Capital Outlay (Minor)	\$ -	\$ -	\$ 46,390	\$ -	\$ -	0.00%
Interfund Dept. Charges	\$ -	\$ -	\$ 12,483	\$ 860	\$ 215	-75.00%
Other Costs	\$ 105,134	\$ 158,329	\$ 127,005	\$ 139,460	\$ 175,000	25.48%
Total Expenses	\$ 162,565	\$ 211,821	\$ 288,997	\$ 251,380	\$ 280,183	11.46%



EXPENSES SUMMARY (YARDWASTE)

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Inc./Dec.
Personal Services/Benefits	\$ 382,395	\$ 341,921	\$ 371,347	\$ 371,940	\$ 390,209	4.91%
Purchase/Contract Services	\$ 88,552	\$ 99,669	\$ 108,503	\$ 100,175	\$ 99,515	-0.66%
Supplies	\$ 38,558	\$ 36,944	\$ 44,167	\$ 40,060	\$ 43,825	9.40%
Interfund Dept. Charges	\$ 56,469	\$ 66,978	\$ 60,839	\$ 64,850	\$ 76,495	17.96%
Other Costs	\$ 108,193	\$ 108,371	\$ 83,400	\$ 117,210	\$ 120,000	2.38%
Total Expenses	\$ 674,167	\$ 653,883	\$ 668,256	\$ 694,235	\$ 730,044	5.16%



FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUES:				
Refuse Collection				
CHARGES FOR SERVICES				
34	<i>Refuse Collection Charges</i>			
3441101	Residential Refuse Collection Charge	\$ 939,714	\$ 895,000	\$ 800,000
3441102	Commercial Refuse Collection Charge	\$ 103,383	\$ 97,000	\$ 90,000
3441103	Refuse Administrative Fee	\$ -	\$ -	\$ -
3441104	Commercial Dumpster Fee	\$ 1,000,782	\$ 1,000,000	\$ 900,000
3441105	Commercial Dumpster Extra Fee	\$ 4,288	\$ 3,750	\$ 3,700
3441106	City Polycart Fee (Tippage Fees)	\$ 321,508	\$ 315,000	\$ 310,000
3441107	Residential Dumpster Fee	\$ 1,462,351	\$ 1,315,000	\$ 1,180,000
3441108	Purchase of Polycarts	\$ 70	\$ -	\$ -
3441109	Yard Waste Refuse Collection	\$ 258,820	\$ 278,000	\$ 250,000
3441200	Rolloff Tippage Fees	\$ 171,948	\$ 138,000	\$ 130,000
3441201	Rolloff Collection Fees	\$ 160,270	\$ 110,000	\$ 100,000
	<i>Sub-total: Refuse Collection Charges</i>	\$ 4,423,133	\$ 4,151,750	\$ 3,763,700
3441901	Late Payment P & I: Collection	\$ 55,433	\$ 75,000	\$ 49,277
3890300	Sale of Scrap	\$ -	\$ -	\$ -
	<i>Sub-total: Other Fees</i>	\$ 55,433	\$ 75,000	\$ 49,277
	TOTAL CHARGES FOR SERVICE	\$ 4,478,566	\$ 4,226,750	\$ 3,812,977
	TOTAL OPERATING REVENUES	\$ 4,478,566	\$ 4,226,750	\$ 3,812,977
OPERATING EXPENSES:				
DEPT - 4521 - COMMERCIAL REFUSE COLLECTION				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 91,294	\$ 105,325	\$ 112,443
5113001	Overtime	\$ 19,041	\$ 15,745	\$ 20,000
	<i>Sub-total: Salaries and Wages</i>	\$ 110,335	\$ 121,070	\$ 132,443
5122001	Social Security (FICA) Contributions	\$ 7,868	\$ 7,860	\$ 10,132
5124001	Retirement Contributions	\$ 454,842	\$ 9,585	\$ 10,595
5127001	Workers Compensation	\$ 7,142	\$ 8,970	\$ 9,415
5129002	Employee Drug Screening Test	\$ 115	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 469,968	\$ 26,415	\$ 30,142
	TOTAL PERSONAL SERVICES	\$ 580,303	\$ 147,485	\$ 162,585
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 18,266	\$ 30,000	\$ 25,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 84,547	\$ 60,000	\$ 60,000
5222003	Rep. and Maint. (Labor)	\$ 68,866	\$ 65,000	\$ 60,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 1,235	\$ 1,500	\$ 1,000
5222103	Rep. and Maint. Computers	\$ 681	\$ 685	\$ 680
5223200	Rentals	\$ -	\$ 230	\$ -
	<i>Sub-total: Property Services</i>	\$ 173,595	\$ 157,415	\$ 146,680
5231001	Insurance, Other than Benefits	\$ 23,002	\$ 21,140	\$ 22,075
5232001	Communication Devices/Service	\$ 3,223	\$ 3,430	\$ 3,410
5232006	Postage	\$ 55	\$ -	\$ -
5233001	Advertising	\$ 1,000	\$ 800	\$ 100
5235001	Travel	\$ (85)	\$ 800	\$ 200

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
5236001	Dues and Fees	\$ 767	\$ 400	\$ 400
5237001	Education and Training	\$ -	\$ 800	\$ 400
5238501	Contract Labor/Services	\$ 180	\$ -	\$ -
	<i>Sub-total: Other Purchased Services</i>	\$ 28,141	\$ 27,370	\$ 26,585
	TOTAL PURCHASED SERVICES	\$ 201,735	\$ 184,785	\$ 173,265
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 861	\$ 700	\$ 600
5311003	Chemicals	\$ 2,070	\$ 1,600	\$ 1,600
5311005	Uniforms	\$ 739	\$ 1,875	\$ 1,875
5312300	Electricity	\$ 8,415	\$ 7,000	\$ 8,500
5312700	Gasoline/Diesel/CNG	\$ 23,344	\$ 35,000	\$ 39,000
5316001	Small Tools and Equipment	\$ 8,161	\$ 600	\$ 600
	TOTAL SUPPLIES	\$ 43,590	\$ 46,775	\$ 52,175
	CAPITAL OUTLAY			
5425001	Other Equipment	\$ 63,290	\$ -	\$ 60,000
	TOTAL CAPITAL OUTLAY	\$ 63,290	\$ -	\$ 60,000
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - GIS	\$ 4,465	\$ 4,510	\$ 4,760
5524001	Self-funded Insurance (Medical)	\$ 24,025	\$ 24,025	\$ 27,190
5524002	Life and Disability	\$ 479	\$ 565	\$ 585
5524003	Wellness Program	\$ 165	\$ 165	\$ 165
5524004	OPEB	\$ 22,222	\$ 1,950	\$ 1,950
	TOTAL INTERFUND/INTERDEPT.	\$ 51,356	\$ 31,215	\$ 34,650
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 486,365	\$ 600,000	\$ 545,000
5734001	Miscellaneous Expenses	\$ 3,283	\$ 2,000	\$ 1,000
	TOTAL OTHER COSTS	\$ 489,648	\$ 602,000	\$ 546,000
	Sub-total Commercial Expenses	\$ 1,429,922	\$ 1,012,260	\$ 1,028,675
	DEPT - 4522 - RESIDENTIAL REFUSE COLLECTION			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 213,242	\$ 254,865	\$ 258,694
5113001	Overtime	\$ 6,285	\$ 13,000	\$ 13,000
	<i>Sub-total: Salaries and Wages</i>	\$ 219,527	\$ 267,865	\$ 271,694
5122001	Social Security (FICA) Contributions	\$ 15,332	\$ 15,420	\$ 20,785
5124001	Retirement Contributions	\$ 978	\$ 21,170	\$ 21,736
5127001	Workers Compensation	\$ 14,377	\$ 18,050	\$ 18,950
5129002	Employee Drug Screening Tests	\$ 160	\$ 335	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 30,848	\$ 54,975	\$ 61,471
	TOTAL PERSONAL SERVICES	\$ 250,375	\$ 322,840	\$ 333,165
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ -	\$ 800	\$ -
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 56,944	\$ 60,000	\$ 60,000
5222003	Rep. and Maint. (Labor)	\$ 32,768	\$ 45,000	\$ 45,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 532	\$ 1,500	\$ 750
5222005	Rep. and Maint. (Office Equipment)	\$ 1,522	\$ 1,350	\$ 1,550

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
5222103	Rep. and Maint. Computers	\$ 4,083	\$ 4,145	\$ 4,195
	<i>Sub-total: Property Services</i>	\$ 95,850	\$ 112,795	\$ 111,495
5231001	Insurance, Other than Benefits	\$ 16,218	\$ 19,710	\$ 20,855
5232001	Communication Devices/Service	\$ 5,577	\$ 5,840	\$ 5,810
5232006	Postage	\$ 55	\$ -	\$ -
5233001	Advertising	\$ 130	\$ 600	\$ 100
5235001	Travel	\$ 1,292	\$ 2,300	\$ 750
5236001	Dues and Fees	\$ 621	\$ 1,250	\$ 650
5237001	Education and Training	\$ 325	\$ 1,900	\$ 750
	<i>Sub-total: Other Purchased Services</i>	\$ 24,218	\$ 31,600	\$ 28,915
	TOTAL PURCHASED SERVICES	\$ 120,068	\$ 144,395	\$ 140,410
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 504	\$ 1,000	\$ 800
5311002	Parts and Materials	\$ 2,328	\$ 3,500	\$ 3,500
5311003	Chemicals	\$ 1,044	\$ 1,100	\$ 1,000
5311005	Uniforms	\$ 2,761	\$ 3,750	\$ 3,750
5312700	Gasoline/Diesel/CNG	\$ 17,736	\$ 32,000	\$ 32,000
5312800	Stormwater	\$ 2,300	\$ 2,910	\$ 2,910
5316001	Small Tools and Equipment	\$ 7,636	\$ 400	\$ 400
	TOTAL SUPPLIES	\$ 34,309	\$ 44,660	\$ 44,360
	CAPITAL OUTLAY			
5425001	Other Equipment	\$ 20,000	\$ -	\$ 20,000
	TOTAL CAPITAL OUTLAY	\$ 20,000	\$ -	\$ 20,000
55	INTERFUND/INTERDEPT CHARGES			
5510004	Indirect Cost Allocation for Customer Service	\$ 141,575	\$ 151,880	\$ -
5510005	Indirect Cost Allocation for GIS	\$ 13,390	\$ 13,525	\$ 14,275
5524001	Self-funded Insurance (Medical)	\$ 30,495	\$ 55,140	\$ 30,505
5524002	Life and Disability	\$ 1,054	\$ 1,330	\$ 1,375
5524003	Wellness Program	\$ 330	\$ 385	\$ 385
5524004	OPEB	\$ -	\$ 3,250	\$ 2,600
	TOTAL INTERFUND/INTERDEPT.	\$ 186,844	\$ 225,510	\$ 49,140
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 153,487	\$ 200,000	\$ 230,000
5734001	Miscellaneous Expenses	\$ 2,379	\$ 1,500	\$ 1,500
5740001	Bad Debts	\$ 9,218	\$ 25,000	\$ 15,000
5741001	Collection Costs	\$ 238	\$ 1,500	\$ 500
	TOTAL OTHER COSTS	\$ 165,321	\$ 228,000	\$ 247,000
	Sub-total Residential Expenses	\$ 776,917	\$ 965,405	\$ 834,075

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
DEPT - 4523 - ROLLOFF COLLECTION				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 38,581	\$ 33,825	\$ 34,408
5113001	Overtime	\$ 9,516	\$ 10,000	\$ 10,000
	<i>Sub-total: Salaries and Wages</i>	\$ 48,098	\$ 43,825	\$ 44,408
5122001	Social Security (FICA) Contributions	\$ 3,445	\$ 3,310	\$ 3,397
5124001	Retirement Contributions	\$ 149	\$ 3,465	\$ 3,553
5127001	Workers Compensation	\$ 4,141	\$ 5,085	\$ 5,340
	<i>Sub-total: Employee Benefits</i>	\$ 7,735	\$ 11,860	\$ 12,290
	TOTAL PERSONAL SERVICES	\$ 55,832	\$ 55,685	\$ 56,698
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ (206)	\$ 1,000	\$ 100
5222002	Rep. and Maint. (Vehicle Parts)	\$ 13,922	\$ 12,000	\$ 12,000
5222003	Rep. and Maint. (Labor)	\$ 11,024	\$ 15,000	\$ 13,000
	<i>Sub-total: Property Services</i>	\$ 24,739	\$ 28,000	\$ 25,100
5231001	Insurance, Other than Benefits	\$ 3,956	\$ 4,290	\$ 4,545
5232001	Communication Devices/Service	\$ 2,592	\$ 2,810	\$ 2,800
5233001	Advertising	\$ -	\$ 3,500	\$ -
5238501	Contract Labor/Services	\$ -	\$ 500	\$ -
	<i>Sub-total: Other Purchased Services</i>	\$ 6,549	\$ 11,100	\$ 7,345
	TOTAL PURCHASED SERVICES	\$ 31,288	\$ 39,100	\$ 32,445
	CAPITAL OUTLAY			
5425001	Other Equipment	\$ 46,390	\$ -	\$ -
	TOTAL CAPITAL OUTLAY	\$ 46,390	\$ -	\$ -
53	SUPPLIES			
5311001	Office Supplies/General Supplies	\$ -	\$ 150	\$ 100
5311002	Parts and Material	\$ -	\$ -	\$ -
5311003	Chemicals	\$ -	\$ 300	\$ -
5311005	Uniforms	\$ 357	\$ 625	\$ 625
5312700	Gasoline/Diesel	\$ 15,556	\$ 15,000	\$ 15,000
5316001	Small Tools and Equipment	\$ 86	\$ 200	\$ 100
	TOTAL SUPPLIES	\$ 15,999	\$ 16,275	\$ 15,825
55	INTERFUND/INTERDEPT CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 12,322	\$ -	\$ -
5524002	Life and Disability	\$ 106	\$ 155	\$ 160
5524003	Wellness Program	\$ 55	\$ 55	\$ 55
5524004	OPEB	\$ -	\$ 650	\$ -
	TOTAL INTERFUND/INTERDEPT.	\$ 12,483	\$ 860	\$ 215
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 126,168	\$ 139,260	\$ 175,000
5734001	Miscellaneous Expenses	\$ 837	\$ 200	\$ -
	TOTAL OTHER COSTS	\$ 127,005	\$ 139,460	\$ 175,000
	Sub-total Rolloff Expenses	\$ 288,997	\$ 251,380	\$ 280,183

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
DEPT - 4585 - YARD WASTE COLLECTION				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 294,428	\$ 276,785	\$ 285,356
5113001	Overtime	\$ 33,099	\$ 24,000	\$ 30,000
	<i>Sub-total: Salaries and Wages</i>	\$ 327,528	\$ 300,785	\$ 315,356
5122001	Social Security (FICA) Contributions	\$ 22,568	\$ 22,740	\$ 24,125
5124001	Retirement Contributions	\$ 1,413	\$ 23,780	\$ 25,228
5127001	Workers Compensation	\$ 19,344	\$ 24,285	\$ 25,500
5129002	Employee Drug Screening Tests	\$ 495	\$ 350	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 43,819	\$ 71,155	\$ 74,853
	TOTAL PERSONAL SERVICES	\$ 371,347	\$ 371,940	\$ 390,209
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 7	\$ 500	\$ -
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 51,798	\$ 40,000	\$ 40,000
5222003	Rep. and Maint. (Labor)	\$ 33,707	\$ 40,000	\$ 40,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 6,008	\$ 1,000	\$ 500
5222103	Rep. and Maint. Computers	\$ 1,135	\$ 1,135	\$ 1,135
	<i>Sub-total: Property Services</i>	\$ 92,655	\$ 82,635	\$ 81,635
5231001	Insurance, Other than Benefits	\$ 10,333	\$ 11,120	\$ 11,775
5232001	Communication Devices/Service	\$ 5,515	\$ 5,620	\$ 5,605
5233001	Advertising	\$ -	\$ 300	\$ -
5235001	Travel	\$ -	\$ -	\$ -
5237001	Education and Training	\$ -	\$ 500	\$ 500
	<i>Sub-total: Other Purchased Services</i>	\$ 15,848	\$ 17,540	\$ 17,880
	TOTAL PURCHASED SERVICES	\$ 108,503	\$ 100,175	\$ 99,515
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 666	\$ 650	\$ 550
5311003	Chemicals	\$ 280	\$ 800	\$ 300
5311005	Uniforms	\$ 5,210	\$ 5,625	\$ 5,625
5312700	Gasoline/Diesel/CNG	\$ 30,204	\$ 32,635	\$ 37,000
5316001	Small Tools and Equipment	\$ 7,807	\$ 350	\$ 350
	TOTAL SUPPLIES	\$ 44,167	\$ 40,060	\$ 43,825
55	INTERFUND/INTERDEPT CHARGES			
5510005	Indirect Cost Allocation - GIS	\$ 4,465	\$ 4,510	\$ 4,760
5524001	Self-funded Insurance (Medical)	\$ 54,516	\$ 54,520	\$ 65,210
5524002	Life and Disability	\$ 1,473	\$ 1,480	\$ 1,535
5524003	Wellness Program	\$ 385	\$ 440	\$ 440
5524004	OPEB	\$ -	\$ 3,900	\$ 4,550
	TOTAL INTERFUND/INTERDEPT.	\$ 60,839	\$ 64,850	\$ 76,495
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 81,720	\$ 116,460	\$ 120,000
5734001	Miscellaneous Expenses	\$ 1,680	\$ 750	\$ -
5741001	Collection Cost	\$ -	\$ -	\$ -
	TOTAL OTHER COSTS	\$ 83,400	\$ 117,210	\$ 120,000
	Sub-total Yard Waste Expenses	\$ 668,256	\$ 694,235	\$ 730,044

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
TOTAL OPERATING EXPENSES		\$ 3,164,092	\$ 2,923,280	\$ 2,872,977
33-39	NON-OPERATING REVENUES			
3390000	FEMA Reimbursement	\$ -	\$ -	\$ -
3610000	Investment Income	\$ 2,216	\$ -	\$ -
3890100	Miscellaneous Income	\$ -	\$ -	\$ -
3890300	Sale of Scrap	\$ 8,372	\$ -	\$ -
3890400	Proceeds from Insurance	\$ -	\$ -	\$ -
3912005	Transfer from 2013 SPLOST	\$ -	\$ 175,000	\$ -
3922000	Sale of Assets	\$ -	\$ -	\$ -
TOTAL NON-OPERATING REVENUES		\$ 10,588	\$ 175,000	\$ -
TOTAL NON-OPERATING REVENUES		\$ 10,588	\$ 175,000	\$ -
61	NON-OPERATING EXPENSES			
9000-6110001	Transfer to General Fund	\$ 750,000	\$ 750,000	\$ 900,000
9000-6110002	Transfer to Health Insurance Fund	\$ 4,920	\$ 9,505	\$ -
9000-6110006	Transfer to Fleet	\$ 100,000	\$ -	\$ -
9000-6110500	Transfer to Central Services	\$ 44,000	\$ 44,000	\$ 40,000
TOTAL NON-OPERATING EXPENSES		\$ 898,920	\$ 803,505	\$ 940,000

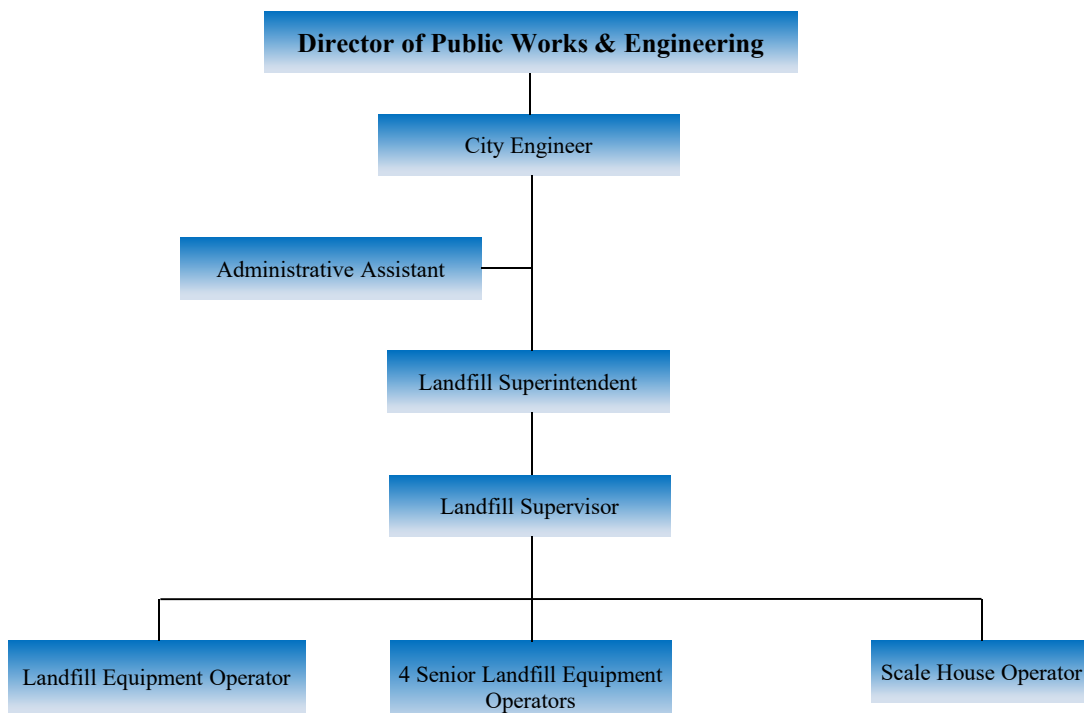
TAB 28

542 Solid Waste Disposal

This fund accounts for the receipts and disbursements to operate the jointly owned City/County transfer station, inert landfill and the post-closure costs for the closed landfill located on Landfill Rd off North Main St. Included are the costs to transport and dispose of the solid waste at the Broadhurst landfill near Jesup, GA and scrap tires with Quality Tire near Jackson, GA. Both transportation services are provided by contract with a local trucking company. The cost of transportation is currently equivalent to approximately \$13.39 per ton. The disposal agreement with Broadhurst Environmental was renewed in 2018, resulting in a stabilization of the tipping fees to a proposed rate of \$25.92 per ton with an inflationary index included in this agreement. The disposal agreement with Quality Tire was renewed in 2014, resulting in a tipping fee of \$130 per ton for scrap tire disposal.

SPLOST funds are appropriated to pay the post-closure costs and cover of the disposal fees at the Broadhurst Environmental Landfill. Without these SPLOST funds, this fund would have significantly higher tippage fees or would have to be subsidized by additional property taxes. If the tippage fees become too high the result would likely be an increase in illegal dumping which would create public health concerns and aesthetics problems for the community.

The operation of the transfer station, inert landfill, closed Lakeview Landfill and the operation of the methane gas extraction system are under the direction of the Landfill Superintendent who, in coordination with the City's solid waste engineering consultant, is responsible for all post-closure regulatory compliance issues to keep the closed landfill in full compliance with US Environmental Protection Agency and Georgia Environmental Protection Division rules and regulations.



STATEMENT OF SERVICE

To manage the solid waste disposal division as a resource for the entire community. Promote sustainability and an environmentally sound and cost effective operation with the funds collected. To reduce the amount of waste in all categories by promoting individual and corporate responsibility. To provide a clean, stable work environment for all employees and the public.

GOALS		FY 2021 STATUS	FY 2022 PROJECTED
FY 2022			
1. Maintain a healthy environment by properly disposing of all solid waste, yard debris, scrap tires and white goods (scrap metal)		Ongoing	Ongoing
2. Educate the public and private sectors of our community through educational tours of the solid waste disposal facility and Inert Landfill.			
3. Continue to build the inert landfill in an environmentally friendly way and according to EPD guidelines. Life expectancy 7 years			
4. Continue land siting study with Golder Assoc Firm for future home to a new inert landfill and transfer station.			

OBJECTIVES FOR FISCAL YEAR 2022

1. Continue research to find alternatives to deal with the volume of yard waste being disposed of in the Inert Landfill.
2. Explore additional ways to further reduce the total tons of waste that is transported to the Broadhurst Landfill Facility for disposal (waste stream reduction).
3. Stay in compliance and up to date on all state and federal EPD compliance guidelines and to operate all sites within those guidelines.
4. Increase the amount of tours given to GSU and local High School students to increase their knowledge of sound solid waste disposal practices particularly with emphasis on the inert landfill, transfer station, and recycling center.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Animals	42	5	5	5	5
Bulkwaste	11,800	14,200	15,000	15,000	15,500
Cardboard	2,200	1,000	1,000	1,000	1,000
Cover dirt	25	25	25	25	25
Demolition	11,200	11,800	12,000	12,300	13,500
DOT Waste	45	-			
Household	35,000	32,400	34,000	34,500	33,500
Inert	7,400	7,400	7,400	7,400	8,000
Paper	475	400	425	425	425
Plastic	190	-			
Sweepings	700	425	500	500	350
Tires	325	275	300	300	375
Curbside	-	-			
Newspaper	64	-			

PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Total tons disposed of in Inert Landfill	7,400	7,850	8,400	8,500	8,000
Total tons transported to Broadhurst Landfill	58,000	58,500	61,500	61,500	62,500

EXPENSES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 289,192	\$ 256,507	\$ 527,672	\$ 379,260	\$ 392,808	3.57%
Purchase/Contract Services	\$ 190,099	\$ 212,694	\$ 275,796	\$ 279,880	\$ 234,000	-16.39%
Supplies	\$ 52,151	\$ 34,119	\$ 65,910	\$ 57,125	\$ 60,150	5.30%
Capital Outlay (Minor)	\$ 663	\$ 210	\$ 686	\$ 16,700	\$ 4,000	-76.05%
Interfund Dept. Charges	\$ 101,676	\$ 81,312	\$ 114,235	\$ 118,950	\$ 86,615	-27.18%
Other Costs	\$ 2,282,541	\$ 2,444,804	\$ 2,491,805	\$ 2,700,000	\$ 2,506,000	-7.19%
Non-Operating Expenses	\$ 332,020	\$ 363,537	\$ 362,675	\$ 423,170	\$ 414,000	-2.17%
Total Expenses	\$ 3,248,342	\$ 3,393,183	\$ 3,838,780	\$ 3,975,085	\$ 3,697,573	-6.98%



FUND 542 - SOLID WASTE DISPOSAL FUND

DEPT - 4530 - LANDFILL

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUES:				
Landfill/Transfer Station				
34	CHARGES FOR SERVICES			
3441501	Commercial Tipping Fees	\$ -	\$ -	\$ -
3441502	Sanitation Contractor Tipping Fees	\$ 489,559	\$ 550,000	\$ 425,000
3441503	Individuals Tipping Fees	\$ 170,755	\$ 150,000	\$ 160,000
3441504	Government Agencies Tipping Fees	\$ 1,801,315	\$ 1,900,000	\$ 2,025,000
	<i>Sub-total: Landfill/TS Charges</i>	\$ 2,461,629	\$ 2,600,000	\$ 2,610,000
3441901	Late Payment P and I: Landfill	\$ 9,600	\$ 5,000	\$ 5,000
	<i>Sub-total: Other Fees</i>	\$ 9,600	\$ 5,000	\$ 5,000
	TOTAL CHARGES FOR SERVICES	\$ 2,471,228	\$ 2,605,000	\$ 2,615,000
	TOTAL OPERATING REVENUES	\$ 2,471,228	\$ 2,605,000	\$ 2,615,000
OPERATING EXPENSES:				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 281,133	\$ 303,955	\$ 312,069
5113001	Overtime	\$ 9,529	\$ 10,000	\$ 10,000
	<i>Sub-total: Salaries and Wages</i>	\$ 290,662	\$ 313,955	\$ 322,069
5122001	Social Security (FICA) Contributions	\$ 19,943	\$ 20,950	\$ 24,638
5124001	Retirement Contributions	\$ 202,208	\$ 24,845	\$ 25,766
5127001	Workers Compensation	\$ 14,711	\$ 19,365	\$ 20,335
5129002	Employee Drug Screening Tests	\$ 148	\$ 145	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 237,010	\$ 65,305	\$ 70,739
	TOTAL PERSONAL SERVICES	\$ 527,672	\$ 379,260	\$ 392,808
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 67,833	\$ 90,000	\$ 60,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 12,335	\$ 7,000	\$ 7,000
5222003	Rep. and Maint. (Labor)	\$ 97,826	\$ 60,000	\$ 60,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 7,460	\$ 7,500	\$ 7,500
5222005	Rep. and Maint. (Office Equipment)	\$ -	\$ 500	\$ 100
5222103	Rep. and Maint. Computers	\$ 7,031	\$ 7,155	\$ 7,255
5223200	Rentals	\$ -	\$ 500	\$ 500
	<i>Sub-total: Property Services</i>	\$ 192,485	\$ 172,655	\$ 142,355
5231001	Insurance, Other than Benefits	\$ 28,957	\$ 30,500	\$ 30,920
5232001	Communication Devices/Service	\$ 5,462	\$ 4,375	\$ 4,375
5233001	Advertising	\$ -	\$ 350	\$ -
5235001	Travel	\$ 984	\$ 1,600	\$ 750
5236001	Dues and Fees	\$ 844	\$ 1,200	\$ 850
5237001	Education and Training	\$ 1,025	\$ 2,000	\$ 750
5238501	Contract Labor/Services	\$ 3,984	\$ 22,000	\$ 4,000
5239007	Other services: Erosion Control	\$ 85	\$ 200	\$ -
5239008	Other services: Tire Disposal	\$ 41,971	\$ 45,000	\$ 50,000
	<i>Sub-total: Other Purchased Services</i>	\$ 83,312	\$ 107,225	\$ 91,645
	TOTAL PURCHASED SERVICES	\$ 275,796	\$ 279,880	\$ 234,000

FUND 542 - SOLID WASTE DISPOSAL FUND

DEPT - 4530 - LANDFILL

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 4,563	\$ 5,225	\$ 5,100
5311002	Parts and Materials	\$ 565	\$ 750	\$ 750
5311003	Chemicals	\$ 1,056	\$ 1,500	\$ 1,500
5311005	Uniforms	\$ 3,194	\$ 3,000	\$ 3,200
5312300	Electricity	\$ 6,972	\$ 8,000	\$ 7,000
5312400	Bottled Gas	\$ 94	\$ 150	\$ 100
5312700	Gasoline/Diesel/CNG	\$ 31,196	\$ 35,000	\$ 39,000
5313001	Provisions	\$ 93	\$ -	\$ -
5316001	Small Tools and Equipment	\$ 18,177	\$ 3,500	\$ 3,500
	TOTAL SUPPLIES	\$ 65,910	\$ 57,125	\$ 60,150
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	\$ 686	\$ 16,700	\$ 4,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 686	\$ 16,700	\$ 4,000
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - Customer Service	\$ 36,405	\$ 39,055	\$ -
5524001	Self-funded Insurance (Medical)	\$ 66,216	\$ 72,690	\$ 79,340
5524002	Life and Disability	\$ 1,404	\$ 1,620	\$ 1,690
5524003	Wellness Program	\$ 385	\$ 385	\$ 385
5524004	OPEB	\$ 9,825	\$ 5,200	\$ 5,200
	TOTAL INTERFUND/INTERDEPT.	\$ 114,235	\$ 118,950	\$ 86,615
57	OTHER COSTS			
5710103	Payment to Bulloch County	\$ 122,000	\$ 122,000	\$ 122,000
5733002	Air Rights	\$ 1,530,500	\$ 1,625,000	\$ 1,500,000
5733003	Transportation Fees	\$ 826,268	\$ 950,000	\$ 875,000
5733004	Toxic Waste Disposal	\$ -	\$ 1,000	\$ 500
5734001	Miscellaneous Expenses	\$ 2,134	\$ 1,500	\$ 1,000
5740001	Bad Debts	\$ 10,904	\$ 500	\$ 7,500
	TOTAL OTHER COSTS	\$ 2,491,805	\$ 2,700,000	\$ 2,506,000
	TOTAL OPERATING EXPENSES	\$ 3,476,105	\$ 3,551,915	\$ 3,283,573
	NON-OPERATING REVENUES			
39	OTHER FINANCING SOURCES			
3912005	Transfer from 2013 SPLOST	\$ 1,629,500	\$ -	\$ -
3912010	Transfer from 2019 SPLOST	\$ -	\$ 1,966,667	\$ 1,082,573
3921001	Sale of Assets	\$ 1,851	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 1,631,351	\$ 1,966,667	\$ 1,082,573
	TOTAL NON-OPERATING REVENUES	\$ 1,631,351	\$ 1,966,667	\$ 1,082,573

FUND 542 - SOLID WASTE DISPOSAL FUND

DEPT - 4530 - LANDFILL

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
61	NON-OPERATING EXPENSES			
6110001	Transfer to General Fund	\$ 316,000	\$ 374,000	\$ 374,000
6110002	Transfer to Health Insurance Fund	\$ 2,675	\$ 5,170	\$ -
6110003	Transfer to Stormwater Fund	\$ -	\$ -	\$ -
6110500	Transfer to Central Service Fund	\$ 44,000	\$ 44,000	\$ 40,000
	TOTAL NON-OPERATING EXPENSES	\$ 362,675	\$ 423,170	\$ 414,000

TAB 29

601 Health Insurance

FUND - 601 - HEALTH INSURANCE FUND

DEPT - 1500 - GENERAL ADMINISTRATION

This internal service fund accounts for the receipts and disbursements to operate the City's self-funded health insurance program. The City contracts with a third-party administrator (TPA) to run this program, and advise it on how to determine premiums for both the employer and the employee. The premiums are set to cover three cost components of the plan: the third party administrator's fees; actual medical claims; and the premiums for stop/loss reinsurance.

STATEMENT OF SERVICE

The City's portion of the premiums is budgeted within each budget that has personnel covered by the plan, so that the costs are allocated to the proper fund, department and division.

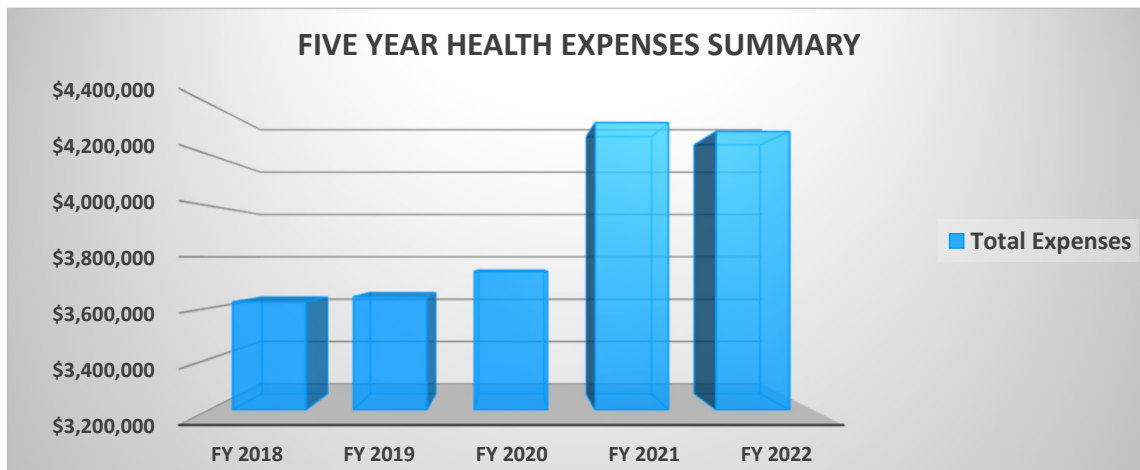
It is critical that adequate reserves be set aside in good claims years, so that when a bad claims year hits, the fund is financially strong. This removes the possibility of spikes in rates for both the City and its employees, or serious cuts in the level of benefits provided.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Number of total full time employee positions	310	312			
Number of total full time employee vacancies	46	51			
Number of eligible employees	310	312			
Number of retired employees covered	8	6			
Number of employees with single coverage	100	114			
Number of employees with full family coverage	160	143			
Percentage of eligible employees enrolled in the program	84%	82%	#DIV/0!	#DIV/0!	#DIV/0!
Total number of covered lives including dependents	575	773			
Total Expenses	\$ 3,624,308	\$ 3,644,092	\$ 3,742,558	\$ 4,325,350	\$ 4,290,120
Average annual expense per covered life	\$ 6,303	\$ 4,714	#DIV/0!	#DIV/0!	#DIV/0!
Average annual expense per eligible employee	\$ 11,691	11679.78205	#DIV/0!	#DIV/0!	#DIV/0!
Average annual expense per covered employee	\$ 13,940	\$ 14,179	#DIV/0!	#DIV/0!	#DIV/0!

EXPENSES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Interfund Dept. Charges	\$ 3,624,308	\$ 3,644,092	\$ 3,742,558	\$ 4,325,350	\$ 4,290,120	-0.81%
Total Expenses	\$ 3,624,308	\$ 3,644,092	\$ 3,742,558	\$ 4,325,350	\$ 4,290,120	-0.81%



FUND 601 - HEALTH INSURANCE FUND

DEPT - 1500 - GENERAL ADMINISTRATION

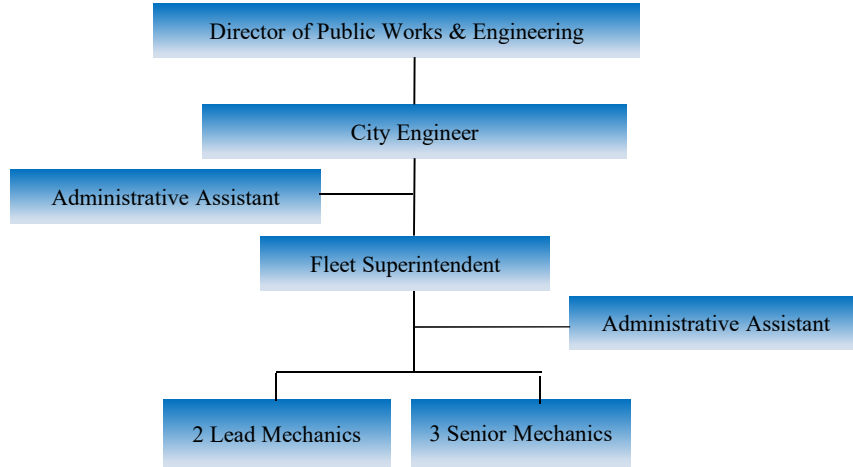
Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUES:				
3492001	Health Premiums - Employer	\$ 2,607,904	\$ 2,729,556	\$ 3,129,925
3492002	Health Premiums - Employee	\$ 935,634	\$ 1,027,876	\$ 979,280
3492003	Flex Account	\$ 135,662	\$ 140,000	\$ 138,120
3492005	Contribution to Reserves	\$ 73,364	\$ 63,815	\$ -
3492006	Clinic Copays	\$ 1,009	\$ 3,000	\$ 1,500
TOTAL OPERATING REVENUES		\$ 3,753,573	\$ 3,964,247	\$ 4,248,825
OPERATING EXPENSES:				
5521001	Administrative Fees	\$ 200,680	\$ 194,255	\$ 175,000
5521002	Flex Account Fees	\$ 4,928	\$ 5,000	\$ 5,000
5521101	Clinic Administration Fees	\$ 234,231	\$ 250,000	\$ 235,000
5522001	Health Insurance Claims	\$ 3,158,176	\$ 3,734,645	\$ 3,735,000
5523001	Flex Account Expenses	\$ 142,712	\$ 140,000	\$ 138,120
5734001	Miscellaneous Expense	\$ 1,831	\$ 1,450	\$ 2,000
TOTAL OPERATING EXPENSES		\$ 3,742,558	\$ 4,325,350	\$ 4,290,120
NON-OPERATING REVENUES				
39 OTHER FINANCING SOURCES				
3912001	Transfer In - General Fund	\$ 49,290	\$ 101,745	\$ -
3912008	Transfer In - Fire Fund	\$ 14,300	\$ 28,845	\$ -
3912009	Transfer In - Central Services Fund	\$ 1,525	\$ 3,415	\$ -
3912100	Transfer In - Natural Gas Fund	\$ 2,925	\$ 5,630	\$ -
3912200	Transfer In - Water and Sewer Fund	\$ 19,685	\$ 36,185	\$ -
3912300	Transfer In - Solid Waste Disposal Fund	\$ 2,675	\$ 5,170	\$ -
3912400	Transfer In - Solid Waste Collection Fund	\$ 4,920	\$ 9,505	\$ -
3912600	Transfer In - Stormwater Fund	\$ 2,915	\$ 5,630	\$ -
3912806	Transfer In - Fleet Fund	\$ 1,765	\$ 3,875	\$ -
TOTAL OTHER FINANCING SOURCES		\$ 100,000	\$ 200,000	\$ -
TOTAL NON-OPERATING REVENUES		\$ 100,000	\$ 200,000	\$ -

TAB 30

602 Fleet Management

FUND - 602 - FLEET MANAGEMENT FUND**DEPT - 4900**

This fund accounts for the receipts and disbursements to operate the City's centralized vehicle and equipment fleet maintenance program. The Fleet Management operation is a true internal service fund with all costs, including depreciation, charged to the using departments through labor, parts, and overhead charges just like a commercial garage. This reflects the true cost to each fund, department, and division.

**STATEMENT OF SERVICE**

For FY 2020, each General Fund user will be charged a \$65.00 per hour service rate. The Fire Department rate is \$65.00 per service hour. Enterprise fund users will be charged a \$65.00 per hour service rate. These rates will continue to be evaluated semi-annually for adjustment, as needed. There will continue to be a 10% mark-up on parts, 20% mark-up sublet work, and 5% mark-up for shop supplies. Computerized records of all maintenance on each piece of equipment will continue to be maintained and a preventive maintenance schedule, as established in conjunction with each department, will be continued. This, in conjunction with routine training, has resulted in more dependable equipment and vehicle service resulting in extended usage, reduced downtime and reduced life cycle costs.

	GOALS	FY 2021 STATUS	FY 2022 PROJECTED
FY 2021			
	1. Provide superior preventative and unscheduled maintenance of the City fleet with rates below private market labor rates.	Ongoing	Ongoing
	2. Keep all city vehicles and equipment operating in a safe and efficient manner with minimal downtime.	Ongoing	Ongoing
	3. Provide technical support and guidance for all departments.		
FY 2022			
	1. Explore additional ways to reduce sublets/outsourcing to provide quicker response and lower customer maintenance costs.	Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2022

1. Continue to complete maintenance and repairs on all city vehicles and equipment in a timely and safe manner.
2. Continue to remain available at all times and continue to provide open communication with all city departments.
3. Reduce the costs incurred by sublet work by remaining current with equipment and technology solutions.
4. Continue to improve knowledge and certification of mechanics by providing training opportunities.
5. Continue to improve knowledge and provide all training necessary to support the city's CNG and alternative fuels initiative.
6. Continue to encourage certified specialized training of mechanics for maintenance of public safety vehicles and equipment.

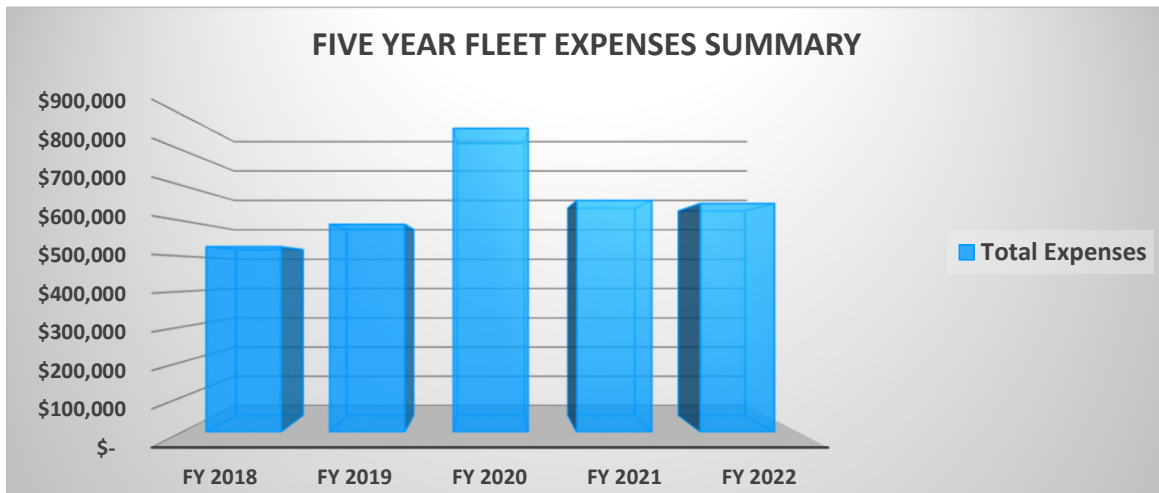
PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Total number of vehicle and equipment in City fleet	528	527	528	531	557
Number of police patrol vehicles	70	68	70	73	68
Number of other automobiles in fleet	31	22	30	32	37
Number of pickup trucks in fleet	65	64	48	68	75
Number of midsize trucks in fleet	59	53	47	44	Delete
Number of heavy duty trucks in fleet	54	54	55	48	119
Number of fire trucks	12	12	12	11	11
Number of commercial garbage trucks	8	7	6	6	8
Number of residential garbage trucks	7	7	6	6	6
Number of knuckleboom loaders in fleet	6	6	6	6	6
Number of rolloff trucks in fleet	3	3	3	3	3
Number of off road equipment, tractors, etc.	49	43	39	34	46
Number of loader trailers in fleet	21	19	24	21	21
Number of small/medium duty trailers	44	42	42	43	41
Number of light duty equipment (mowers, UTV's, compressors and other small tools)	138	136	137	136	116

PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Number of repair orders	3,850	3,513	3,850	3,484	3,600
Number of preventive maintenance performed	2,500	2,400	2,500	2,160	2,100
Number of unscheduled services performed	1,420	1,113	1,310	1,324	1,500

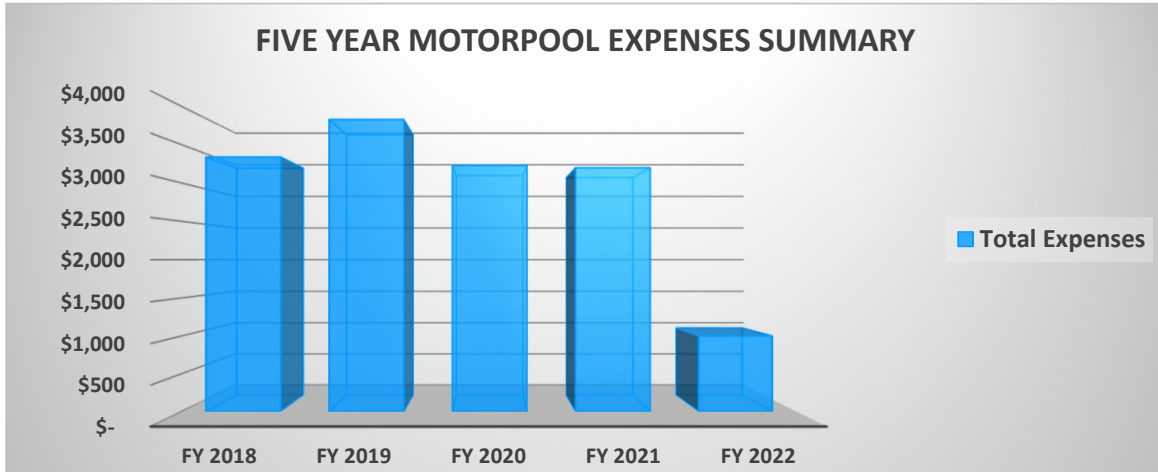
EXPENSES SUMMARY (FLEET)

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 311,371	\$ 299,484	\$ 489,652	\$ 329,830	\$ 341,621	3.57%
Purchase/Contract Services	\$ 99,808	\$ 133,613	\$ 196,468	\$ 148,715	\$ 143,750	-3.34%
Supplies	\$ 39,502	\$ 52,418	\$ 61,833	\$ 55,715	\$ 51,070	-8.34%
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ 13,000	\$ -	-100.00%
Interfund Dept. Charges	\$ 59,928	\$ 58,404	\$ 65,441	\$ 60,275	\$ 70,760	17.40%
Other Costs	\$ 1,967	\$ 1,667	\$ 2,221	\$ 2,045	\$ 1,700	-16.87%
Non-Operating Expense	\$ 14,205	\$ 44,535	\$ 45,765	\$ 47,875	\$ 40,000	100.00%
Total Expenses	\$ 526,781	\$ 590,121	\$ 861,381	\$ 657,455	\$ 648,901	-1.30%



EXPENSES SUMMARY (MOTORPOOL)

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Inc./Dec.
Purchase/Contract Services	\$ 3,107	\$ 2,696	\$ 1,939	\$ 2,400	\$ 600	-75.00%
Supplies	\$ 232	\$ 1,133	\$ 1,291	\$ 800	\$ 400	-50.00%
Total Expenses	\$ 3,339	\$ 3,829	\$ 3,230	\$ 3,200	\$ 1,000	-68.75%



FUND 602 - FLEET MANAGEMENT FUND

DEPT - 4900 - FLEET MAINTENANCE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUES:				
34	CHARGES FOR SERVICES			
3417501	Vehicle Parts	\$ 518,081	\$ 610,000	\$ 475,000
3417502	Misc. Parts	\$ 21,089	\$ 24,000	\$ 20,000
3417503	Less: Cost of Parts and Fluids	\$ (460,008)	\$ (554,545)	\$ (427,925)
3417504	Labor Charges	\$ 421,365	\$ 550,000	\$ 400,000
3417505	Sublet	\$ 173,049	\$ 114,000	\$ 150,000
	TOTAL CHARGES FOR SERVICES	\$ 673,577	\$ 743,455	\$ 617,075
TOTAL OPERATING REVENUES		\$ 673,577	\$ 743,455	\$ 617,075
OPERATING EXPENSES:				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 268,597	\$ 273,640	\$ 282,259
5113001	Overtime	\$ 5,468	\$ 7,500	\$ 7,500
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 274,065</i>	<i>\$ 281,140</i>	<i>\$ 289,759</i>
5122001	Social Security (FICA) Contributions	\$ 19,478	\$ 20,245	\$ 22,167
5124001	Retirement Contributions	\$ 190,618	\$ 21,550	\$ 22,520
5127001	Workers Compensation	\$ 5,441	\$ 6,835	\$ 7,175
5129002	Employee Drug Screen Test	\$ 50	\$ 60	\$ -
	<i>Sub-total: Employee Benefits</i>	<i>\$ 215,587</i>	<i>\$ 48,690</i>	<i>\$ 51,862</i>
	TOTAL PERSONAL SERVICES	\$ 489,652	\$ 329,830	\$ 341,621
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 3,615	\$ 2,300	\$ 2,500
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 3,430	\$ 4,500	\$ 3,500
5222003	Rep. and Maint. (Labor)	\$ 1,871	\$ 2,500	\$ 2,500
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 3,053	\$ 3,000	\$ 3,000
5222005	Rep. and Maint. (Office Equipment)	\$ 1,015	\$ 1,000	\$ 1,000
5222102	Software Support	\$ 1,792	\$ 4,000	\$ 4,000
5222103	Rep. and Maint. Computers	\$ 5,217	\$ 5,310	\$ 5,385
5223200	Rentals	\$ 1,108	\$ 800	\$ 1,000
	<i>Sub-total: Property Services</i>	<i>\$ 21,101</i>	<i>\$ 23,410</i>	<i>\$ 22,885</i>
5231001	Insurance, Other than Benefits	\$ 16,634	\$ 17,755	\$ 17,835
5232001	Communication Devices/Service	\$ 3,068	\$ 3,050	\$ 3,030
5235001	Travel	\$ 3,880	\$ 4,000	\$ 2,000
5236001	Dues and fees	\$ 957	\$ 1,500	\$ 1,000
5237001	Education and training	\$ 2,953	\$ 4,000	\$ 2,000
5239101	Other Services	\$ 147,876	\$ 95,000	\$ 95,000
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 175,368</i>	<i>\$ 125,305</i>	<i>\$ 120,865</i>
	TOTAL PURCHASED SERVICES	\$ 196,468	\$ 148,715	\$ 143,750
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 9,598	\$ 9,650	\$ 9,050
5311003	Chemicals	\$ 45	\$ 550	\$ 500
5311005	Uniforms	\$ 2,410	\$ 3,000	\$ 2,900
5311107	Software Applications	\$ -	\$ -	\$ -
5312300	Electricity	\$ 18,563	\$ 23,000	\$ 19,000
5312700	Gasoline/Diesel/CNG	\$ 6,727	\$ 7,895	\$ 8,000
5312800	Stormwater	\$ 1,280	\$ 1,620	\$ 1,620
5316001	Small Tools and Equipment	\$ 23,210	\$ 10,000	\$ 10,000
	TOTAL SUPPLIES	\$ 61,833	\$ 55,715	\$ 51,070

FUND 602 - FLEET MANAGEMENT FUND

DEPT - 4900 - FLEET MAINTENANCE

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
53	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	\$ -	\$ 13,000	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 13,000	\$ -
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 54,516	\$ 54,515	\$ 65,600
5524002	Life and Disability	\$ 1,386	\$ 1,585	\$ 1,635
5524003	Wellness Program	\$ 275	\$ 275	\$ 275
5524004	OPEB	\$ 9,264	\$ 3,900	\$ 3,250
	TOTAL INTERFUND/INTERDEPT.	\$ 65,441	\$ 60,275	\$ 70,760
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 1,160	\$ 1,600	\$ 1,200
5734001	Miscellaneous Expenses	\$ 1,061	\$ 445	\$ 500
	TOTAL OTHER COSTS	\$ 2,221	\$ 2,045	\$ 1,700
	Sub Total Fleet Operating Expenses	\$ 815,616	\$ 609,580	\$ 608,901
FUND 602 - FLEET MANAGEMENT FUND		DEPT - 4905 - Motorpool Division		
OPERATING EXPENSES:				
52	PURCHASE/CONTRACT SERVICES			
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 962	\$ 1,200	\$ 200
5222003	Rep. and Maint. (Labor)	\$ 978	\$ 1,200	\$ 400
	TOTAL PURCHASED SERVICES	\$ 1,939	\$ 2,400	\$ 600
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ -	\$ 200	\$ -
5312700	Gasoline/Diesel	\$ 1,291	\$ 600	\$ 400
	TOTAL SUPPLIES	\$ 1,291	\$ 800	\$ 400
	Sub-total Motorpool Expenses	\$ 3,230	\$ 3,200	\$ 1,000
	TOTAL OPERATING EXPENSES	\$ 818,846	\$ 612,780	\$ 609,901
NON-OPERATING REVENUES				
39	OTHER FINANCING SOURCES			
3912100	Transfer from Natural Gas Fund	\$ -	\$ -	\$ -
3912200	Transfer from Water Sewer Fund	\$ -	\$ -	\$ -
3912400	Transfer from Solid Waste Collection Fund	\$ 100,000	\$ -	\$ -
3921001	Sale of Assets	\$ -	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 100,000	\$ -	\$ -
	TOTAL NON-OPERATING REVENUE	\$ 100,000	\$ -	\$ -
61	NON-OPERATING EXPENSE			
6110002	Transfer to Health Insurance Fund	\$ 1,765	\$ 3,875	\$ -
6110500	Transfer to Central Service Fund	\$ 44,000	\$ 44,000	\$ 40,000
	Sub Total Operating Expenses	\$ 45,765	\$ 47,875	\$ 40,000
	TOTAL NON-OPERATING EXPENSES	\$ 45,765	\$ 47,875	\$ 40,000

TAB 31

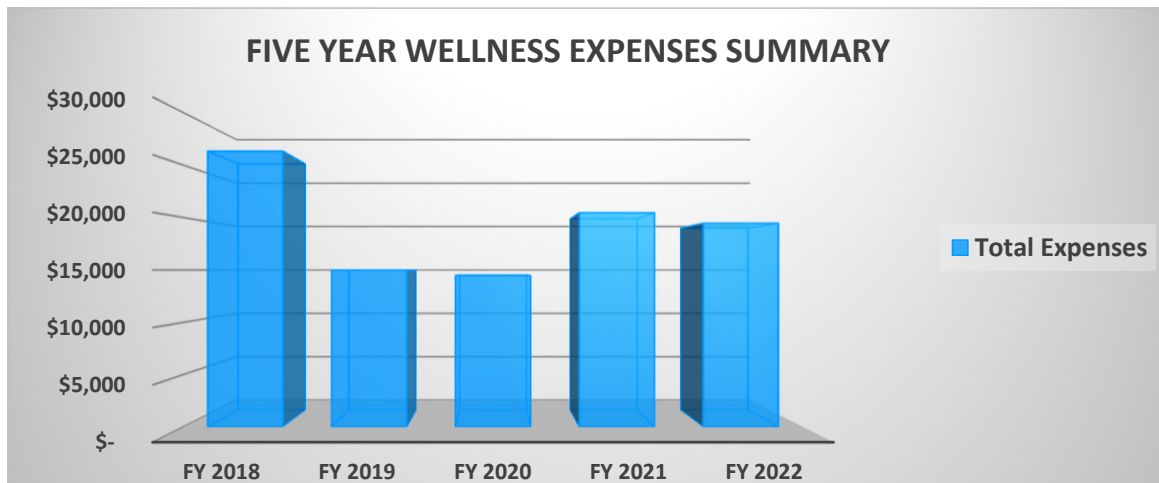
604 Wellness Program

FUND - 604 - WELLNESS PROGRAM FUND**DEPT - 1500**

In FY 2012, an employee fitness center was established to increase the health and well-being of City of Statesboro employees. The fitness center is open 24 hours, seven days a week exclusively for employees, spouses, and retirees of the City. The center has a variety of cardio, strength, and conditioning equipment. The center is located in the Municipal Court and IT Building.

EXPENSES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Purchase/Contract Services	\$ 18,013	\$ 1,578	\$ 739	\$ 11,250	\$ 10,750	-4.44%
Supplies	\$ -	\$ 5,085	\$ 6,718	\$ 5,505	\$ 7,200	30.79%
Capital Outlay (Minor)	\$ 8,309	\$ 8,309	\$ 7,003	\$ 2,000	\$ 1,500	-25.00%
Other Costs	\$ -	\$ 17	\$ -	\$ 1,695	\$ -	-100.00%
Total Expenses	\$ 26,322	\$ 14,989	\$ 14,460	\$ 20,450	\$ 19,450	-4.89%



FUND 604 - WELLNESS PROGRAM FUND

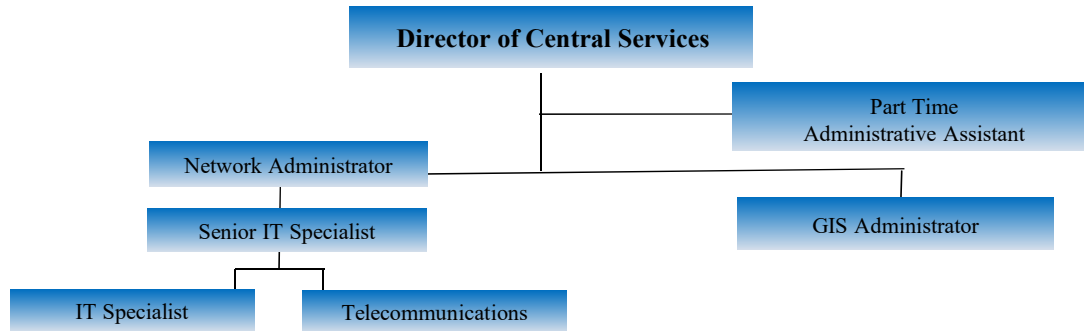
DEPT - 1500 - GENERAL ADMINISTRATION

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUES:				
3492005	Wellness Dues	\$ 17,601	\$ 19,250	\$ 19,140
TOTAL OPERATING REVENUES		\$ 17,601	\$ 19,250	\$ 19,140
OPERATING EXPENSES:				
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ -	\$ 465	\$ -
5222004	Rep. and Maint. (Bldgs/Grounds)	\$ 330	\$ 465	\$ 500
5237001	Education and Training	\$ 409	\$ 10,320	\$ 10,250
TOTAL PURCHASED SERVICES		\$ 739	\$ 11,250	\$ 10,750
53	SUPPLIES			
5312300	Electricity	\$ 6,718	\$ 5,505	\$ 7,200
TOTAL SUPPLIES		\$ 6,718	\$ 5,505	\$ 7,200
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	\$ 7,003	\$ 2,000	\$ 1,500
TOTAL CAPITAL OUTLAY (MINOR)		\$ 7,003	\$ 2,000	\$ 1,500
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ -	\$ 1,695	\$ -
TOTAL OTHER COSTS		\$ -	\$ 1,695	\$ -
TOTAL OPERATING EXPENSES		\$ 14,460	\$ 20,450	\$ 19,450

TAB 32

605 Central Services

The Central Services Department is comprised of Purchasing, IT, GIS and Buildings and Grounds and is headed by the Director of Central Services.



STATEMENT OF SERVICE

The Purchasing Department's mission is to secure goods and services at the best possible prices while complying with federal, state and local procurement laws. While achieving this goal, it is the mission of the Purchasing Department to provide all departments with efficient and economical solutions to assist in carrying out daily operations. The IT Department's mission is to successfully integrate our citizens, process and technology by fostering partnerships and consistently delivering solutions that serve as the foundation of City operations. The IT Department measures internal processes, adopts the best practices and monitors innovative trends to better align technology services with the City and the citizens' needs. The City of Statesboro GIS mission is to provide geospatial mapping solutions to the employees and citizens of the City of Statesboro. Buildings and Grounds is responsible for daily cleaning and sanitization of City facilities and any repairs needed through contracted services.

	GOALS	FY 2021 STATUS	FY 2022 PROJECTED
FY 2021			
1.	Reducing Help Desk ticket completion times.	Reduce by 10% complete	10% additional reduction
2.	Increasing mobility efforts for City Departments.	Complete with mobile devices	Increase mobility performance
3.	Developing and implementing City iOS applications.	Complete	Ongoing
4.	Creating tools for Public Information.	Increase website usage complete	Ongoing
FY 2022			
1.	Establish and promote our MFBE program to reach the goal of 20% of expenditures.	Building data base working toward 20% minimum	Reach and exceed 20% MFBE participation
2.	Form a "Right Start" program for all formal bid processes. This will provide a more efficient bid/proposal process from start to finish.	In process of establishing	Completed fully functional program
3.	Continue to develop our cloud storage capabilities	Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2022

1. To continue to find ways to implement higher technology while finding efficiencies for the City of Statesboro.
2. Have a centralized GIS (Geographical Information System) for all City's GIS Data with access for Employees and Officials in a user friendly way.
3. Increase interactive availability for the citizens of the City of Statesboro throughout the use of Public Portals.
4. Implement innovative procurement strategies to increase efficiency in both bid/proposal results and user interaction.

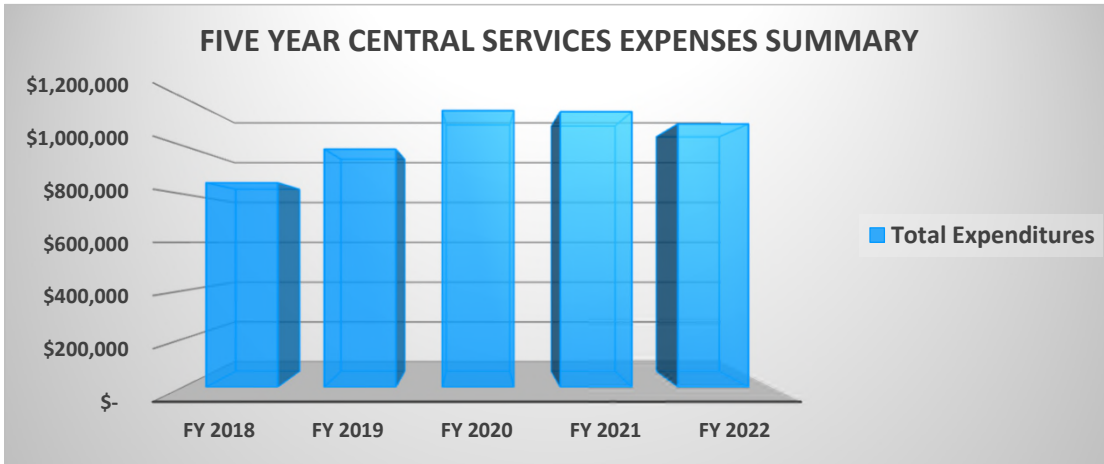
PERFORMANCE MEASURES

WORKLOAD MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Windows PC's	235	240	240	245	245
Macintosh PC's	7	7	7	7	7
Windows Servers	15	15	15	15	15
Linux Servers	1	1	1	1	1
Verizon Cellular Devices	270	275	275	280	280
Exchange Server Email Addresses	0	0	0	0	0
Email Accounts	291	300	310	330	330

PRODUCTIVITY MEASURES	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 PROJECTED	2022 BUDGET
Training Classes	10	10	8	6	6
iPhone/iPad/Web Applications	10	10	10	10	10
Helpdesk Tickets	972	1250	1127	1300	1300

EXPENSES SUMMARY

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budgeted FY 2021	Budgeted FY 2022	Percentage Inc./Dec.
Personal Services/Benefits	\$ 324,953	\$ 315,476	\$ 580,091	\$ 386,140	\$ 429,971	11.35%
Purchase/Contract Services	\$ 325,474	\$ 389,389	\$ 371,192	\$ 402,645	\$ 399,335	-0.82%
Supplies	\$ 60,164	\$ 105,301	\$ 54,157	\$ 62,075	\$ 56,100	-9.63%
Capital Outlay (Minor)	\$ 90,524	\$ 119,210	\$ 82,992	\$ 197,365	\$ 134,500	-31.85%
Interfund Dept. Charges	\$ 42,535	\$ 52,632	\$ 54,631	\$ 89,190	\$ 70,360	-21.11%
Other Costs	\$ 97	\$ 1,154	\$ 837	\$ -	\$ 200	0.00%
Non-Operating Expense	\$ 3,050	\$ 3,050	\$ 1,525	\$ 3,415	\$ -	-100.00%
Total Expenditures	\$ 846,797	\$ 986,212	\$ 1,145,425	\$ 1,140,830	\$ 1,090,466	-4.41%



FUND 605 - CENTRAL SERVICES FUND

DEPT - 1535 - CENTRAL SERVICES

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
OPERATING REVENUES:				
34	CHARGES FOR SERVICES			
3417002	Indirect Cost Allocation GIS	\$ 89,267	\$ 90,160	\$ 95,160
3417506	Device/User Charges	\$ 639,159	\$ 668,000	\$ 675,306
	TOTAL CHARGES FOR SERVICE	\$ 728,426	\$ 758,160	\$ 770,466
TOTAL OPERATING REVENUES				
		\$ 728,426	\$ 758,160	\$ 770,466
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 326,597	\$ 330,785	\$ 366,080
5113001	Overtime	\$ 901	\$ 475	\$ -
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 327,498</i>	<i>\$ 331,260</i>	<i>\$ 366,080</i>
5122001	Social Security (FICA) Contributions	\$ 24,245	\$ 22,075	\$ 28,005
5124001	Retirement Contributions	\$ 227,889	\$ 26,230	\$ 29,286
5127001	Workers Compensation	\$ 459	\$ 575	\$ 600
5129006	Vehicle Allowance	\$ -	\$ 6,000	\$ 6,000
	<i>Sub-total: Employee Benefits</i>	<i>\$ 252,593</i>	<i>\$ 54,880</i>	<i>\$ 63,891</i>
	TOTAL PERSONAL SERVICES	\$ 580,091	\$ 386,140	\$ 429,971
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint (Equipment)	\$ 169	\$ 200	\$ 200
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 1,034	\$ 2,000	\$ 1,000
5222003	Rep. and Maint. (Labor)	\$ 708	\$ 1,500	\$ 750
5222004	Rep. and Maint. (Building/Grounds)	\$ 4,152	\$ 7,000	\$ 3,500
5222005	Rep. and Maint. (Office Equip.)	\$ -	\$ 180	\$ -
5222102	Software Support	\$ 248,728	\$ 200,000	\$ 230,000
5222103	Rep. and Maint. (Computers)	\$ -	\$ 1,545	\$ 15,260
5223200	Rentals	\$ 27,558	\$ 29,915	\$ 30,000
	<i>Sub-total: Property Services</i>	<i>\$ 282,349</i>	<i>\$ 242,340</i>	<i>\$ 280,710</i>
5231001	Insurance, Other than Benefits	\$ 11,643	\$ 17,765	\$ 18,840
5232001	Communication Devices/Service	\$ 49,672	\$ 77,015	\$ 45,335
5232005	Internet	\$ 10,159	\$ 30,000	\$ 25,000
5232006	Postage	\$ 171	\$ 425	\$ 750
5233001	Advertising	\$ -	\$ 200	\$ 100
5235001	Travel	\$ 297	\$ 2,500	\$ 1,500
5236001	Dues and Fees	\$ -	\$ 1,000	\$ 100
5237001	Education and Training	\$ 4,352	\$ 10,000	\$ 7,000
5238001	Licenses	\$ -	\$ -	\$ -
5238501	Contract Services	\$ 12,549	\$ 21,400	\$ 20,000
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 88,843</i>	<i>\$ 160,305</i>	<i>\$ 118,625</i>
	TOTAL PURCHASED SERVICES	\$ 371,192	\$ 402,645	\$ 399,335

FUND 605 - CENTRAL SERVICES FUND

DEPT - 1535 - CENTRAL SERVICES

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
53	SUPPLIES			
5311001	Office/General/Janitorial Supplies	\$ 975	\$ 1,000	\$ 500
5311005	Uniforms	\$ 1,263	\$ 500	\$ 500
5311107	Software Applications	\$ 28,308	\$ 24,080	\$ 35,000
5311108	Software Application Upgrade	\$ -	\$ 10,000	\$ -
5312300	Electricity	\$ 6,718	\$ 8,000	\$ 7,000
5312700	Gasoline/Diesel/CNG	\$ 106	\$ 500	\$ 500
5312700	Stormwater	\$ -	\$ -	\$ -
5313001	Provisions	\$ 341	\$ 300	\$ 300
5314001	Books and Periodicals	\$ 294	\$ -	\$ 200
5316001	Small Tools and Equipment	\$ 5,058	\$ 2,000	\$ 500
5316002	Computer Upgrade	\$ -	\$ 600	\$ 600
5316003	Computer Accessories	\$ 9,511	\$ 1,095	\$ 5,000
5316005	VoIP Telephone Equipment	\$ -	\$ 10,000	\$ -
5316006	Cellular Phone Equipment	\$ 1,583	\$ 4,000	\$ 6,000
	TOTAL SUPPLIES	\$ 54,157	\$ 62,075	\$ 56,100
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 998	\$ 750	\$ 500
5424001	Computers	\$ 67,986	\$ 176,066	\$ 114,000
5424002	Network Infrastructure	\$ 14,008	\$ 20,549	\$ 20,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 82,992	\$ 197,365	\$ 134,500
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 41,572	\$ 48,045	\$ 64,195
5524002	Life and Disability	\$ 1,603	\$ 1,760	\$ 1,880
5524003	Wellness Program	\$ 385	\$ 385	\$ 385
5524004	OPEB	\$ 11,071	\$ 39,000	\$ 3,900
	TOTAL INTERFUND/DEPT.CHARGES	\$ 54,631	\$ 89,190	\$ 70,360
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 837	\$ -	\$ 200
	TOTAL OTHER COSTS	\$ 837	\$ -	\$ 200
	TOTAL OPERATING EXPENSES	\$ 1,143,900	\$ 1,137,415	\$ 1,090,466

FUND 605 - CENTRAL SERVICES FUND

DEPT - 1535 - CENTRAL SERVICES

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
NON-OPERATING REVENUES				
39	OTHER FINANCING SOURCES			
3912001	Transfer In - General Fund	\$ 170,947	\$ 44,000	\$ 40,000
3912008	Transfer In - Fire Fund	\$ 44,000	\$ 44,000	\$ 40,000
3912100	Transfer In - Natural Gas Fund	\$ 44,000	\$ 44,000	\$ 40,000
3912200	Transfer In - Water/Sewer Fund	\$ 44,000	\$ 44,000	\$ 40,000
3912300	Transfer In - Solid Waste Disposal Fund	\$ 44,000	\$ 44,000	\$ 40,000
3912400	Transfer In - Solid Waste Collection Fund	\$ 44,000	\$ 44,000	\$ 40,000
3912600	Transfer In - Storm Water Fund	\$ 44,000	\$ 44,000	\$ 40,000
3912806	Transfer In - Fleet Fund	\$ 44,000	\$ 44,000	\$ 40,000
	TOTAL OTHER FINANCING SOURCES	\$ 478,947	\$ 352,000	\$ 320,000
	TOTAL NON-OPERATING REVENUES	\$ 478,947	\$ 352,000	\$ 320,000
61	NON-OPERATING EXPENSES			
6110002	Transfer to Health Insurance Fund	\$ 1,525	\$ 3,415	\$ -
	TOTAL NON-OPERATING EXPENSES	\$ 1,525	\$ 3,415	\$ -

TAB 33

760 Other Post-Employment Benefits (OPEB)

In FY 2014, the City of Statesboro created the Other Post Employment Benefits Fund (OPEB) due to the Governmental Accounting Standards Board Statement 45. This fund accounts for the City's OPEB plan that is not required to be in a trust fund. Currently, the only OPEB plan that the City has is its Post-Retirement Health plan. The City's current policy states the following:

a) Any employee who retires before age sixty-five, but not sooner than age 62 (or age 55 for a sworn police officer or firefighter), may stay on the City's medical insurance plan until he qualifies for enrollment in the federal Medicare Plan.

1) If the employee has a minimum of ten (ten) years, but less than twenty-five (25) years of creditable service with the City as defined by the GMEBS Plan, the City will pay fifty percent (50%) of a single or family coverage premium until the employee is eligible for Medicare.

2) If the employee has twenty-five (25) or more years of creditable service with the City, the City will pay one hundred percent (100%) of a single or family coverage premium until the employee is eligible for Medicare.

b) Any retired employee, whose spouse is younger than the employee, may continue to cover the spouse on the City's medical insurance plan at the single coverage premium until the spouse qualifies for Medicare coverage, provided that a) the employee had a minimum of ten (10) years of creditable service at retirement; and b) the employee had paid for dependent coverage for at least the last five years of his employment, and had it in force at the time of his retirement.

1) If the employee had a minimum of ten (10) years, but less than twenty-five (25) years of creditable service with the City as defined by the GMEBS Plan, the City will pay fifty percent (50%) of a single coverage premium until the spouse is eligible for Medicare.

2) If the employee has twenty-five (25) or more years of creditable service with the City, the City will pay one hundred percent (100%) of a single or family coverage premium until the spouse is eligible for Medicare.

The City has been on a pay-as-you-go basis for funding the health insurance of its retirees. However, it will start transferring \$750 per employee to build the fund in order to meet its future OPEB obligations.

FUND 760 - OTHER POST EMPLOYMENT BENEFITS FUND

DEPT - 1500 - GENERAL ADMINISTRATION

Account Number	Account Description or Title	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
	NON-OPERATING REVENUES:			
3851001	OPEB Contributions	\$ 182,925	\$ 187,720	\$ 192,505
	TOTAL NON-OPERATING REVENUES	\$ 182,925	\$ 187,720	\$ 192,505

TAB 34

Capital Improvements Program

TAB 35

Debt Service Schedules

DEBT SERVICE SCHEDULES

The City of Statesboro continues to be proactive in its fiscal management practices. This section summarizes the debt service obligations of the City at the beginning of FY 2022. These obligations represent the City's annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through debt financing.

According to the Georgia Constitution, a city's legal debt margin for general obligation debt is ten percent (10%) of the total assessed property values within the city limits. Currently, the City has no outstanding general obligation debt. In general long-term debt, the City has a lease agreement with the Downtown Statesboro Development Authority dated October 3, 1995, for 25 years. This debt financed the purchase and the renovation of City Hall.

In the Natural Gas Fund, the City has a One Georgia Authority loan that financed the extension of gas lines to the City of Metter, Georgia. This obligation will be satisfied in April, 2022.

In 2020 in the Water and Sewer Fund, the City issued \$11,631,000 in Water and Sewer Revenue Bonds. This debt was issued to refund and redeem all of the outstanding Water and Sewer Refunding Revenue Bonds in 2010 and to prepay three loans with the Georgia Environmental Facilities Authority, to provide funds sufficient to satisfy the Debt Service Reserve Requirement on the Bonds.

In August of 2019 in the Old Register Tax Allocation District Fund, the City issued \$4,750,000 in Revenue Bonds. The debt was issued to provide for the cost of constructing certain public infrastructure improvements, capitalize interest during construction and pay for the costs of issuance associated with the 2019 Bond.

Computation of Legal Debt Margin:

Gross Assessed Valuation (2019-2020)	\$723,439,530
Legal Debt Limit – 10.00% of Grossed Assessed Value	\$72,343,953
General Obligation Bonded Debt	<u>0</u>
Legal Debt Margin as of June 30, 2020	\$651,095,577

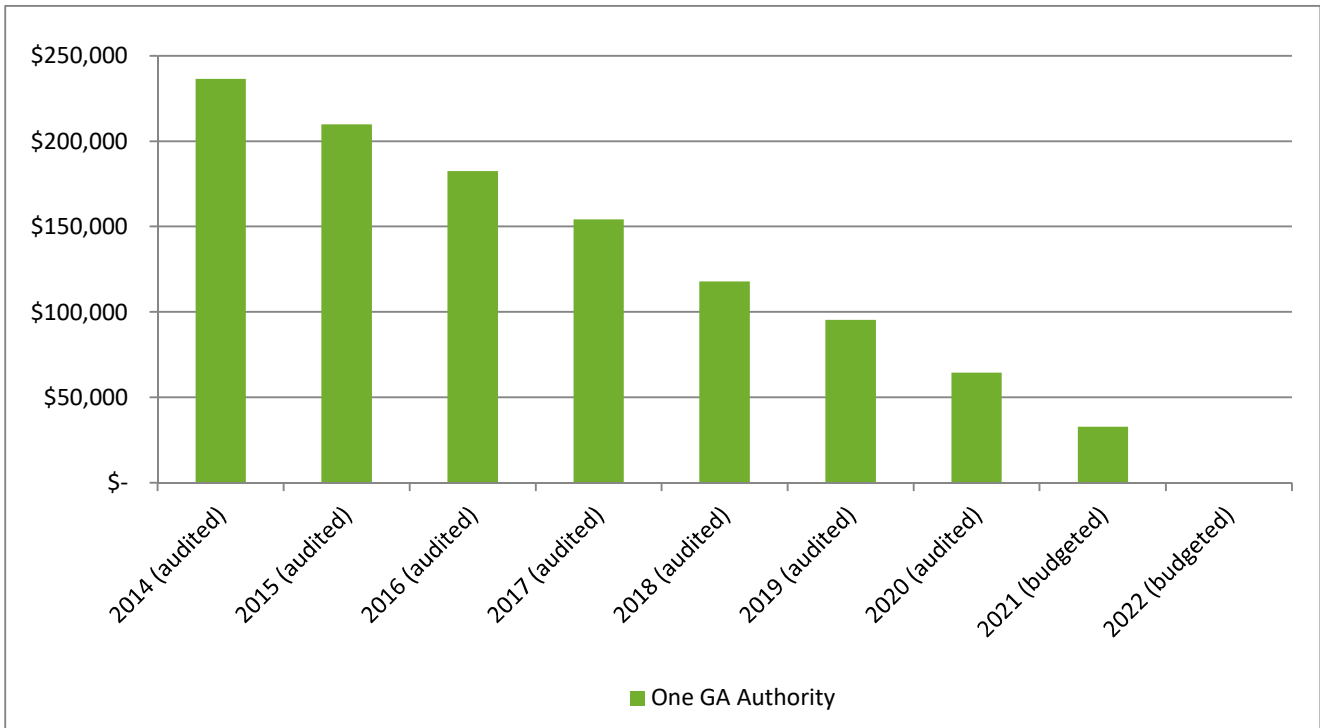
GENERAL FUND
CITY HALL CAPITAL LEASE

2014 (audited)	\$ 69,500
2015 (audited)	\$ 73,500
2016 (audited)	\$ 78,000
2017 (audited)	\$ 82,500
2018 (audited)	\$ 87,500
2019 (audited)	\$ 93,000
2020 (audited)	\$ 98,000
2021 (budgeted)	\$ 104,000
2022 (budgeted)	\$ 110,000



NATURAL GAS FUND
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

	One GA Authority
2014 (audited)	\$ 236,363
2015 (audited)	\$ 209,820
2016 (audited)	\$ 182,426
2017 (audited)	\$ 154,247
2018 (audited)	\$ 117,819
2019 (audited)	\$ 95,301
2020 (audited)	\$ 64,477
2021 (budgeted)	\$ 32,720
2022 (budgeted)	\$ -

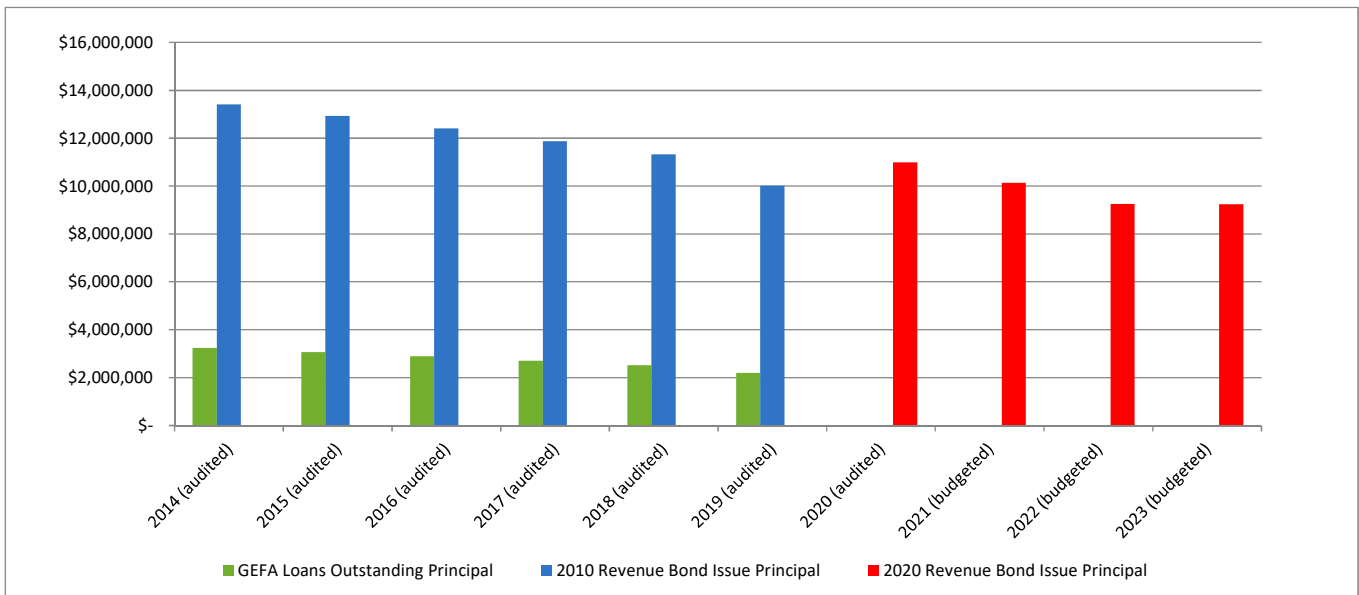


DEBT SERVICE REPAYMENT SCHEDULES
GENERAL LONG-TERM DEBT
AND NATURAL GAS FUND DEBT

		FY 2022	TOTALS
GENERAL LONG-TERM DEBT			
PROJECTED EXPENDITURES			
City Hall Lease 70% of Prime	Prin	\$ 110,000	\$ 110,000
Dated 10/3/95 for 25 years	Int	\$ 2,310	\$ 2,310
Rate between 4.2-10.5%			
TOTAL EXPENDITURES		\$ 112,310	\$ 112,310
NATURAL GAS FUND DEBT			
OneGeorgia Authority Loan	Prin	\$ 32,720	\$ 32,720
Metter Extension Project	Int	\$ 617	\$ 617
Dated 4/01/02 through 4/01/22			
Fixed @ 3.0%			
TOTAL PRINCIPAL PAYMENTS		\$ 32,720	\$ 32,720
TOTAL INTEREST PAYMENTS		\$ 617	\$ 617
TOTAL EXPENSES		\$ 33,337	\$ 33,337

**WATER AND SEWER
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS**

	GEFA Loans Outstanding Principal	2010 Revenue Bond Issue Principal	2020 Revenue Bond Issue Principal	TOTAL W & S Fund Debt
2014 (audited)	\$ 3,232,490	\$ 13,410,784	\$ -	\$ 16,643,274
2015 (audited)	\$ 3,064,216	\$ 12,918,209	\$ -	\$ 15,982,425
2016 (audited)	\$ 2,888,633	\$ 12,405,633	\$ -	\$ 15,294,266
2017 (audited)	\$ 2,705,455	\$ 11,873,058	\$ -	\$ 14,578,513
2018 (audited)	\$ 2,514,343	\$ 11,325,483	\$ -	\$ 13,839,826
2019 (audited)	\$ 2,194,637	\$ 10,005,000	\$ -	\$ 12,199,637
2020 (audited)	\$ -	\$ -	\$ 10,990,000	\$ 10,990,000
2021 (budgeted)	\$ -	\$ -	\$ 10,132,000	\$ 10,132,000
2022 (budgeted)	\$ -	\$ -	\$ 9,254,000	\$ 9,254,000
2023 (budgeted)	\$ -	\$ -	\$ 9,233,000	\$ 9,233,000



DEBT SERVICE REPAYMENT SCHEDULE
OLD REGISTER TAD FUND

		FY 2022	FY 2023	FY 2024	TOTALS
PROJECTED EXPENSES					
2019 Old Register TAD Bond	Prin				\$ -
Dated 8/1/19 -- 8/15/23 2.19% Fixed Rate	Int	\$ 104,025	\$ 104,025	\$ 52,012	\$ 260,062
TOTAL PRINCIPAL PAYMENTS		\$ -	\$ -	\$ -	\$ -
TOTAL INTEREST PAYMENTS		\$ 104,025	\$ 104,025	\$ 52,012	\$ 260,062
TOTAL EXPENSES		\$ 104,025	\$ 104,025	\$ 52,012	\$ 260,062

DEBT SERVICE REPAYMENT SCHEDULE
WATER AND SEWER FUND

		FY 2022	FY 2023	FY 2024	FY 2025
PROJECTED EXPENSES					
2020 Water Revenue Bonds	Prin	\$ 878,000	\$ 899,000	\$ 922,000	\$ 937,000
Dated 4/1/20 -- 4/1/33 2.14% Fixed Rate	Int	\$ 216,825	\$ 198,035	\$ 178,797	\$ 159,066
TOTAL PRINCIPAL PAYMENTS		\$ 878,000	\$ 899,000	\$ 922,000	\$ 937,000
TOTAL INTEREST PAYMENTS		\$ 216,825	\$ 198,035	\$ 178,797	\$ 159,066
TOTAL EXPENSES		\$ 1,094,825	\$ 1,097,035	\$ 1,100,797	\$ 1,096,066

**DEBT SERVICE REPAYMENT SCHEDULE
WATER AND SEWER FUND**

		FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	TOTALS
PROJECTED EXPENSES										
2020 Water Revenue Bonds	Prin	\$ 951,000	\$ 973,000	\$ 964,000	\$ 836,000	\$ 753,000	\$ 764,000	\$ 780,000	\$ 475,000	\$ 10,132,000
Dated 4/1/20 -- 4/1/33 2.14% Fixed Rate	Int	\$ 139,014	\$ 118,663	\$ 97,841	\$ 77,211	\$ 59,321	\$ 43,207	\$ 26,857	\$ 10,165	\$ 1,325,002
TOTAL PRINCIPAL PAYMENTS		\$ 951,000	\$ 973,000	\$ 964,000	\$ 836,000	\$ 753,000	\$ 764,000	\$ 780,000	\$ 475,000	\$ 10,132,000
TOTAL INTEREST PAYMENTS		\$ 139,014	\$ 118,663	\$ 97,841	\$ 77,211	\$ 59,321	\$ 43,207	\$ 26,857	\$ 10,165	\$ 1,325,002
TOTAL EXPENSES		\$ 1,090,014	\$ 1,091,663	\$ 1,061,841	\$ 913,211	\$ 812,321	\$ 807,207	\$ 806,857	\$ 485,165	\$ 11,457,002

TAB 36

Glossary of Terms

Glossary of Terms

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity - Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Allot - To divide an appropriation into amounts, this may be encumbered or expended during an allotment period.

Amortization - A tax deduction for the gradual consumption of the value of an asset.

Annualize - Taking changes that occurred mid-year and calculating their cost for a full year, for the purpose of preparing an annual budget.

Appropriation - A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation - The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio - The ratio at which the tax rate is applied to the tax base.

Asset - Resources owned or held by a government which has monetary value.

Attrition - A method of achieving reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Authorized Positions - Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available (Undesignated) Fund Balance - This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Balanced Budget – A budget in which planned revenues available equal planned expenditures.

Base Budget - Cost if continuing the existing levels of service in the current budget year.

Bond - A long-term I.O.U. or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government.

Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Bond Refinancing - The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget - A plan of financial activity for a specified period of time (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule of key dates that a government follows in preparation and adoption of the budget.

Budgetary Control- The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Capital Assets - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets. The City of Statesboro defines them as assets costing at least \$5,000 and a useful life of two or more years.

Capital Budget - The appropriation of bonds or operating revenue for improvements to facilities, and other infrastructure.

Capital Improvements - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure. It also includes vehicle and equipment replacement.

Capital Improvements Program (CIP) - A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay - Assets which have a value of \$500 or more and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be controlled for custody purposes as fixed asset.

Capital Project - Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Capital Reserve - An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index (CPI) - A statistical description of price levels provided by the U.S. Department of Labor. The index issued as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency - A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Cost-of-living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Dedicated Tax - A tax levied to support a specific government program or purpose.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department - The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development-related Fees - Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees and zoning, platting and subdivision fees.

Disbursement - The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Employee (or Fringe) Benefits - Contribution made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pensions, medical and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Entitlements - Payments to which local governmental units are entitled, pursuant to and allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditure - The payment of Cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense - Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy - A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year is July 1st through June 30th.

Fixed Assets - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit - A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function - A group of related activities aimed at accomplishing a major service of regulatory program for which a government is responsible (e.g., public safety).

Fund - A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

Governmental Fund – Funds generally used to account for tax-supported activities. There are five different types of governmental funds.

Capital Project Fund: Type of fund used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Debt Service Fund: Type of fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

General Fund: Type of fund typically serves as the chief operating fund of a government. This fund is used to account for all financial resources except those required to be accounted for in another fund.

Permanent Fund: Type of fund used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs.

Special Revenue Fund: Type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Proprietary Funds – Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds.

Enterprise Fund: Type of fund used to report an activity for which a fee is charged to external users for goods or services.

Internal Service Fund: Type of fund that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.

Fiduciary Fund – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government’s own programs. There are four different types of fiduciary funds.

Agency Funds: Type used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.

Investment Trust Funds: Type used to report governmental external investment pools in separately issued reports and the external portion of these same pools when reported by the sponsoring government.

Pension Trust Funds: Type used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other postemployment benefit plans, or other employee benefit plans.

Private-Purpose Trust Funds: Type used to report all trust arrangements, other than those properly reported in pension trust funds or investment trust funds, under which principal and income benefit individuals, private organizations, or other governments.

Fund Balance - The excess of the assets of a fund over its liabilities, reserves, and carryover.

GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants - A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure - The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Interfund Transfers - The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue - Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Charges - The charges to user departments for internal services provided by another government agency, such as data processing, or insurance funded from a central pool.

Lapsing Appropriation - An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpected or unencumbered balance lapses or ends, unless otherwise provided by law.

Levy - To impose taxes for the support of government activities.

Line-item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Long-term Debt - Debt with at maturity of more than one year after the date of issuance.

Materials and Supplies - Expendable materials and operating supplies necessary to conduct departmental operations.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Modified Accrual – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Net Budget - The legally adopted budget less all inter-fund transfers and inter departmental charges.

Nominal Dollars - The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation would be done to reflect the real purchasing power of money today.

Object of Expenditure - An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

Objective - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Obligations - Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Expenses - The cost of personnel, materials and equipment required for a department to function.

Output Indicator - A unit of work accomplished, without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

Pay-as-you-go-Basis - A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Budget - A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators - Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure - Data collected to determine how effective or efficient a program is in achieving objectives.

Personal Services - Expenditures for salaries, wages, and fringe benefits of a government's employees.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. The cease to be encumbrances when the obligations are paid or otherwise terminated.

Program - A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Budget - A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget - A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and

objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income) - Revenues earned by a program, including fees for services, license and permit fees, and fines.

Purpose - A broad statement of the goals, in terms of meeting public service needs that a department is organized to meet.

Reserve - An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources - Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Retained Earnings - The accumulated earnings of an Enterprise or Internal Service Fund which have been retained or held in the fund and which are not reserved for any specific purpose.

Revenue - Sources of income financing the operations of government.

Service Level - Services or products which comprise actual or expected out-put of a given program. Focus is on results, not measures of workload.

Source of Revenue - Revenues are classified according to their source or point of origin.

Structurally Balanced Budget – one that supports financial sustainability for multiple years into the future.

Supplemental Appropriation - An additional appropriation made by the governing body after the budget year or biennium has started.

Supplemental Requests - Programs and services, which departments would like to have added (in priority order) over their target budget, or if revenue received is greater than anticipated. .

Target Budget - Desirable expenditure levels provided to departments in developing the coming year's recommended budget. Based on the prior year's adopted budget, excluding one-time expenditures, projected revenues and reserve requirements.

Tax Levy - The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Variable Cost - A cost that increases/decreases with increases/decreases in the amount of service provided such as the payment of wages.

Working Capital- Excess of current assets over current liabilities.

Workload Indicator - A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

Work Years - The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full-time, year round employee. For most categories, this equals 2080 hours per year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2080 to arrive at the equivalent number of "work years" for the position.

Source: The Best of Government Budgeting

A Guide to Preparing Budget Documents

By: Dennis Strachota

Government Finance Officers Association, 1994

Acronyms

AFIS	Automated Fingerprinting Information System	HAZMAT	Hazardous Materials
ATC	Aid to Construction	HLF	High Load Factor
BOE	Board of Education	HVAC	Heating, Ventilation, Air-Conditioning
CDBG	Community Development Block Grant	IACP	International Association of Chiefs of Police
CDL	Commercial Drivers License	IRS	Internal Revenue Service
CH	City Hall	ISO	Insurance Services Office
CHIP	Community Housing Improvement Program	ISTEA	Intermodal Surface Transportation Efficiency Act
CID	Criminal Investigations Division	LARP	Local Assistance Resurfacing Program
CIP	Capital Improvements Program	LLF	Low Load Factor
CJIS	Criminal Justice Information System	LOST	Local Option Sales Tax
COLA	Cost of Living Adjustment	MGAG	Municipal Gas Authority of Georgia
DABC	Development Authority of Bulloch County	NCIC	National Crime Information Center
DCA	Department of Community Affairs	NFPA	National Fire Protection Association
DDA	Direct Deposit Advices	NG	Natural Gas
DHR	Department of Human Resources	NPDES	National Pollutants Discharge Elimination System
DNR	Department of Natural Resources	OCGA	Official Code of Georgia Annotated
DSDA	Downtown Statesboro Development Authority	OSHA	Occupational Safety and Health Administration
EMT	Emergency Medical Technician	OTC	Occupational Tax Certificate
EPA	Environmental Protection Agency	PD	Police Department
EPD	Environmental Protection Division	PE	Professional Engineer
ERT	Emergency Response Team	PI	Protective Inspections
FD	Fire Department	PWD	Public Works Department
FEMA	Federal Emergency Management Agency	SAC	Statesboro Arts Council
FTE	Full-Time Employee	SBCPRD	Statesboro/Bulloch County Parks & Recreation Department
FY	Fiscal Year	SCVB	Statesboro Convention and Visitors Bureau
GAAP	Generally Accepted Accounting Principles	SONET	Southern Natural Gas' Online Service
GASB	Government Accounting Standards Board	SPLOST	Special Purpose Local Option Sales Tax
GDOT	Georgia Department of Transportation	SWAT	Special Weapons and Tactics
GEFA	Georgia Environmental Facilities Authority	SWC	Solid Waste Collection
GEMA	Georgia Emergency Management Agency	SWD	Solid Waste Disposal
GFOA	Government Finance Officers Association	TEA	Transportation Enhancement Act
GMA	Georgia Municipal Association	TPA	Third-Party Administrator
GOHS	Governor's Office of Highway Safety	W/S	Water/Sewer
GPD	Gallons Per Day	WCSWA	Wayne County Solid Waste Authority
GSU	Georgia Southern University	WWTP	Waste-Water Treatment Plant
H/M	Hotel/Motel		