

# City of Statesboro

Annual Budget  
Fiscal Year Ending  
June 30, 2021



# City of Statesboro

Annual Budget  
Fiscal Year Ending  
June 30, 2021





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Statesboro  
Georgia**

For the Fiscal Year Beginning

**July 1, 2019**

*Christopher P. Morill*

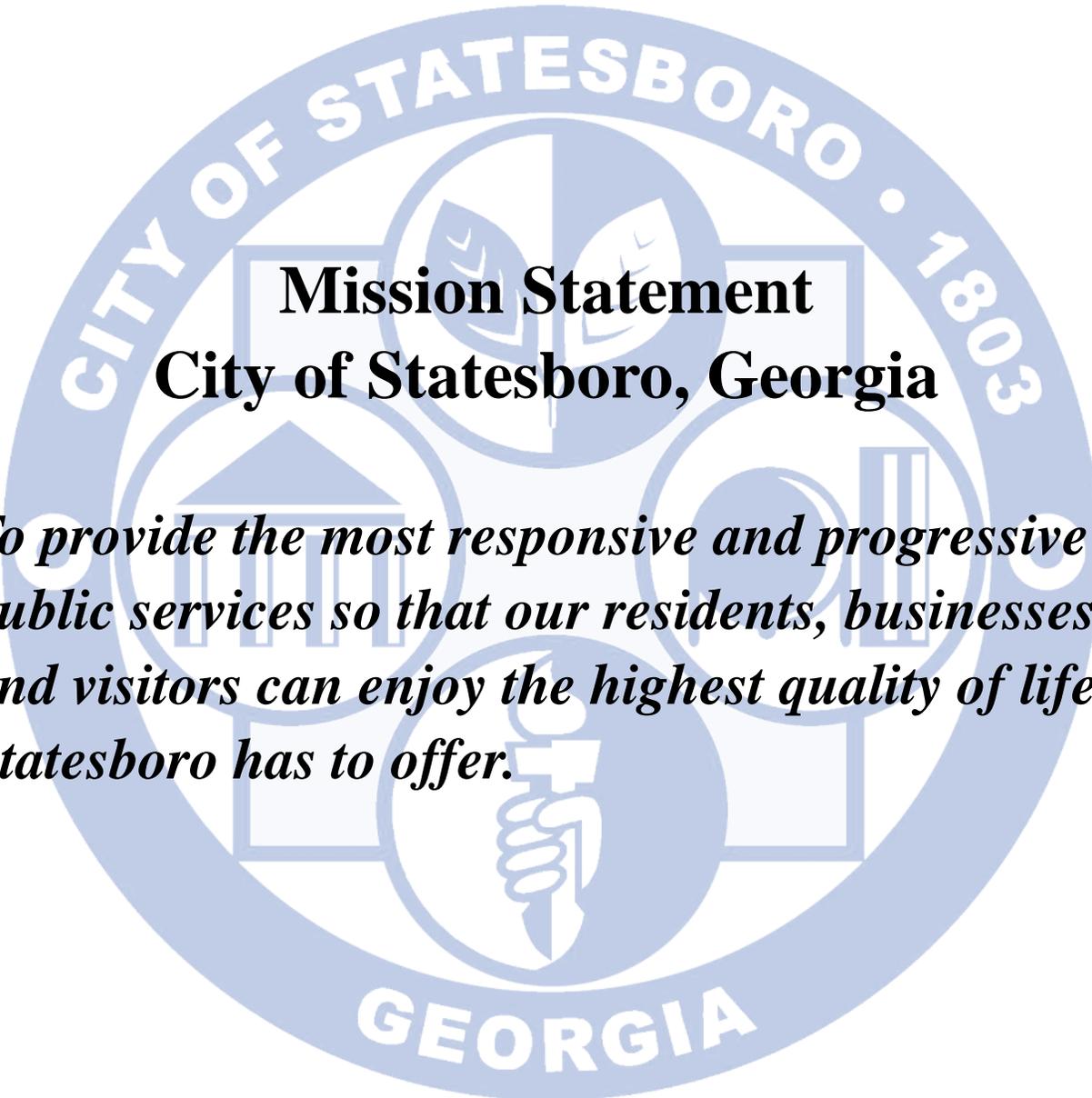
Executive Director

**FY2021**  
**TABLE OF CONTENTS**

Mission Statement.....	1
Listing of City Officials.....	2
Listing of Department Heads .....	3
Introduction .....	4-11
Reader’s Guide to the Budget .....	12-19
City Manager’s Budget Message.....	20-27
Summary Budget of All Funds .....	28-73
Financial Policies .....	74-84
Authorized Personnel for FY 2021.....	85-93
Proposed Pay Plan & Fringe Benefits .....	94-98
100 General Fund	
Revenues Overview .....	99-101
Revenues .....	102-104
Revenues Trend Chart.....	105
Property Tax Chart.....	106
Expenditures Overview .....	107
Budget Summary.....	108
Expenditures:	
District Map of City Council .....	109
Governing Body.....	110-112
City Manager’s Office.....	113-115
City Clerk’s Office.....	116-119
Finance Department.....	120-124
Legal Department.....	125-126
Human Resources.....	127-129
Governmental Buildings .....	130-131
Public Information Office .....	132-133
Engineering .....	134-137
Customer Service.....	138-139
Municipal Court .....	140-143
Police Administration.....	144-147
Police Operations Bureau .....	148-152
Police Patrol Bureau.....	153-156
Public Works Administration .....	157-159
Streets Division .....	160-163
Parks Division.....	164-167
Protective Inspections Division .....	168-171
Planning and Development .....	172-176
Code Compliance.....	177-180
Other Agencies.....	181-182
Debt Service.....	183
Transfers Out .....	184

**FY2021**  
**TABLE OF CONTENTS**

210 Confiscated Assets .....	185-186
221 CDBG Housing Fund .....	187
224 US Dept. of Justice Grant .....	188-189
250 Multiple Grant Fund .....	190-191
270 Statesboro Fire Service Fund .....	192-197
271 South Main Tax Allocation District Fund (TAD) .....	198-199
272 Old Register Tax Allocation District Fund (TAD) .....	200-201
275 Hotel/Motel Tax Fund.....	202-203
286 Technology Fee Fund.....	204-205
323 2013 SPLOST Fund.....	206-208
324 2018 TSPLOST.....	209-210
325 2019 SPLOST Fund.....	211-212
343 2019 CDBG Fund .....	213-214
344 LMIG Grant .....	215-216
350 Capital Improvements Program Fund.....	217-218
505 Water and Sewer Fund.....	219-232
507 Stormwater.....	233-238
515 Natural Gas Fund.....	239-247
541 Solid Waste Collection Fund.....	248-259
542 Solid Waste Disposal Fund.....	260-266
601 Health Insurance Fund.....	267-269
602 Fleet Management Fund.....	270-277
604 Wellness Program Fund .....	278-280
605 Central Services Fund .....	281-286
760 Other Post-Employment Benefits (OPEB) Fund .....	287-288
Capital Improvements Program .....	289-365
Debt Service Schedules.....	366-373
Glossary of Terms.....	374-383
List of Acronyms.....	384



## **Mission Statement** **City of Statesboro, Georgia**

*To provide the most responsive and progressive public services so that our residents, businesses, and visitors can enjoy the highest quality of life Statesboro has to offer.*



# CITY OF STATESBORO, GEORGIA MAYOR AND COUNCIL

**Jonathan M. McCollar**  
Mayor



*In office since January 2018  
Current term expires December 2021*

**Phil Boyum**  
District 1



*In office since January 2013  
Current term expires December 2021*

**Paulette Chavers**  
District 2



*In office since January 2020  
Current term expires December 2023*

**Venus Mack**  
District 3



*In office since January 2020  
Current term expires December 2023*

**John Riggs**  
District 4



*In office since January 2010  
Current term expires December 2021*

**Shari Barr**  
District 5



*In office since January 2020  
Current term expires December 2023*

**CITY MANAGER**  
AND  
**DEPARTMENT HEADS**

**Charles Penny**  
*City Manager*

**Jason Boyles**  
*Assistant City Manager*

**Cindy S. West**  
*Director of  
Finance*

**Darren Prather**  
*Director of  
Central Services*

**Tim Grams**  
*Fire Chief*

**Cain Smith**  
*City Attorney*

**Mike Broadhead**  
*Police Chief*

**Leah Harden**  
*City Clerk*

**Steve Hotchkiss**  
*Director of  
Public Utilities*

**John Washington**  
*Director of Public Works  
and Engineering*



**Demetrius Bynes**  
*Director of  
Human Resources*

**Kathleen Field**  
*Director of Planning and  
Development*

**Key Finance Staff**

**Cindy S. West**, *Finance Director*

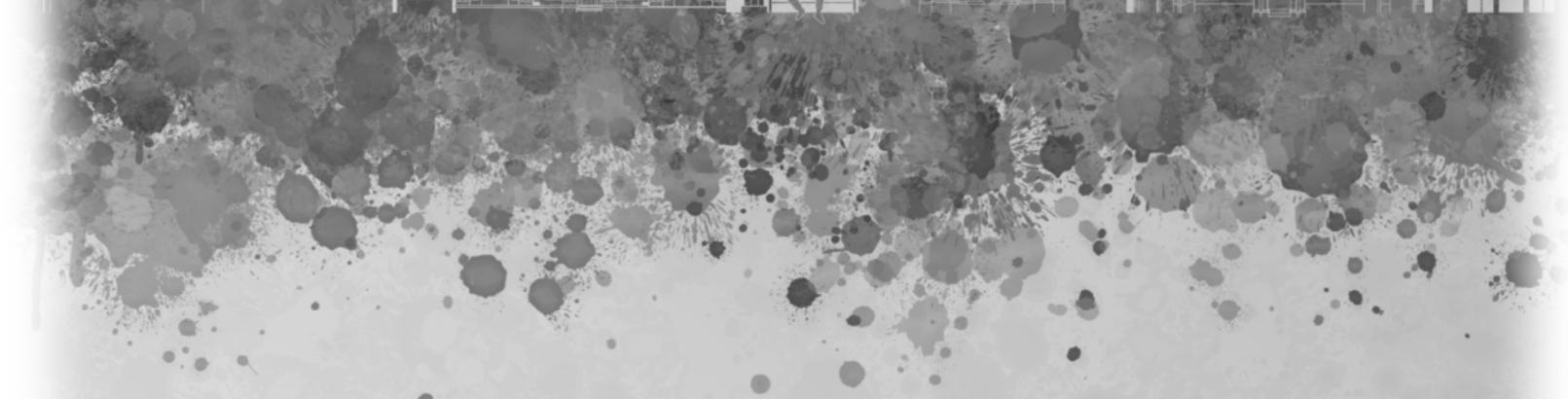
**Karin Larson**, *Assistant Finance Director*

**Ramona Carver**, *Senior Accountant*

**Heather Springer**, *Accounting Technician/Payroll Tech.*

**Annette Waters**, *Accounts Payable Technician*

**Ansley Whitehurst**, *Administrative Assistant*



TAB 1

Introduction

## *Introduction*

The City of Statesboro is a progressive community that provides an exceptional quality of life to its residents and offers southern charm and hospitality to its visitors. The City offers a high standard of living with a commitment to ensure the most responsive and progressive public services to residents, businesses, and visitors alike. Statesboro is where the living remains softly southern and folks call out to one another by first name.

Created by an act of the Georgia legislature in 1803, Statesboro is a Georgia Municipal Association City of Excellence. Statesboro has an economy comprised of a growing industrial base, a growing university, expanding retail activity, and a regional medical center. This regional economic hub is located 10 miles off Interstate 16 and offers many educational and vocational opportunities that provide a competitive advantage for a strong workforce.

The City operates under the Council-Manager form of government, established by a 1999 Charter amendment. The Mayor is elected at large while the five council members are elected by district. All elections are non-partisan, and the terms are for four years, with half of the members elected every two years. The City Council appoints the City Manager to head the administrative functions of city government. As authorized by its Charter and Code, the services provided by the City are General Government (Administration, City Clerk, Human Resources, Finance, Planning and Development and Engineering), Judicial (Municipal Court), Public Safety (Police and Fire), Public Works (Streets, Parks, Fleet Maintenance, Sanitation, Stormwater), Public Utilities (Natural Gas, Water/Sewer, and Wastewater).

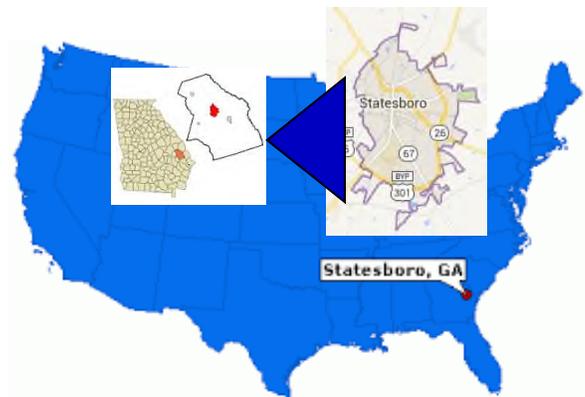


The City of Statesboro was incorporated on December 19, 1803, with a population of less than 25 people. The County seat of Bulloch County, Statesboro's population as of July 2019 was 32,954 with an average growth rate of 2.58% per year. If past trends continue, forecast of the population count would be 34,356 by 2022. (The Bulloch County area population growth rate is estimated to increase yearly by 1.84%.) The median age for the City of Statesboro is 22, not a surprising age since Statesboro is home to one university and two colleges. The 2019 median income per household in Statesboro was \$26,750 and the per capita income was \$13,869. The unemployment rate for March 2020 for Statesboro was 7.30%, which is higher than the 4.6% rate for the State of Georgia. The rate for this same period last year was 5.1%. The March 2020 unemployment rate for Bulloch County was 5.3%.



Situated in the southeastern corner of the state, Statesboro is located 194 miles from Atlanta, 76 miles from Augusta, 55 miles west of Savannah, 144 miles from Charleston, SC and 168 miles from Jacksonville, Fla. It is located 10 miles from Interstate 16, and is on US Highways 301, 80, and 25, and State Routes 73, 46, 67, and 24. Statesboro is included on the southern leg of the Savannah River Parkway, which is a four-lane connector between Savannah and Augusta.

The City of Statesboro is approximately 15.22 square miles in area with an average elevation of 240 feet above sea level, the terrain being mostly flat. The climate is seasonal, but moderate, with mild winters and warm, humid summers. The average high temperature in January is 58 degrees and 91 degrees in July. The average annual rainfall is 47.0" and the relative humidity is 53% in January and 75% in July.



Statesboro is a regional trade center for commerce, education and health care. The City has a highly diversified economy with several major industries located in the area and is a regional shopping center and health care provider for 8 surrounding Georgia counties (Effingham, Screven, Jenkins, Emanuel, Candler, Evans, Tattnall, and Toombs). Approximately 19.5% of the Bulloch County labor force is employed by the government sector including the City's largest employer, Georgia Southern University. Major private sector employers in the City include East Georgia Regional Medical Center, Wal-Mart Super Center, and Lowe's Home Center.

There are three institutions of higher learning in the greater Statesboro area: Georgia Southern University located within the city limits of the City of Statesboro, Ogeechee Technical College and East Georgia State College located just outside the City on Highway 301 South. These Colleges are accredited by the Southern Association of Colleges and Schools as Georgia's largest and most comprehensive center of higher education south of Atlanta, Georgia Southern offers 148 degree programs and 125 majors in its eight colleges. In January 2017, the merger of Armstrong

State University and Georgia Southern University was voted to consolidate. Georgia Southern University now has 3 campus choices for the students: Statesboro, Savannah and Hinesville. Multiple programs range from bachelor, master and doctoral degree programs. The University's 2019 fall enrollment of 26,054 students come from 50 states, District of Columbia, Puerto Rico, and foreign countries such as: Mexico, Honduras and China. Close to 4,000 students graduated in May 2019.

East Georgia State College is also accredited by the Southern Association of Colleges and Schools on Colleges to award the Associate in Arts Degree and a Bachelor of Science in Biology degree. The East Georgia State College-Statesboro campus offers students smaller classes and personalized instruction. After the completion of 30 hours of college-level coursework, students who have a minimum grade point average of 2.0 can transfer to Georgia Southern University or another university-level institution or state college. The students that attend East Georgia State College-Statesboro are able to use the Georgia Southern University library, participate in campus meal plans, intramural sports, fitness extension facilities, athletic tickets, marching band, and more.



Ogeechee Technical College offers 122 programs of study including 25 diploma programs and 72 certificate programs as well as 25 Associate degrees in conjunction with Georgia Southern University and East Georgia College. In the academic year 2019 there were a total of 1,779 program awards to 1059 graduating students. There are 15 public schools, 3 private and parochial schools, one state charter school and one home school association in Bulloch County that educate the approximately 11,100 students.

Statesboro is a leader in health care in southeast Georgia with East Georgia Regional Medical Center located within the city limits employing more than 600 employees and 95 physicians representing a wide range of specialties. East Georgia is a 149-bed, \$60 million hospital featuring a Women's Pavilion and an adjacent professional office building. The hospital is accredited by the Joint Commission on Accreditation of Healthcare Organizations, a distinction that is awarded only to those healthcare facilities that maintain the highest standards of quality. The Hospital has been making extensive improvements with last phase being expansion of the Emergency Department. The Emergency room now boasts 29 treatment rooms and additional patient flow capacity. East Georgia Regional Medical Center offers a 24-hour physician-staffed emergency department, a Level II neonatal center, outpatient services including same day surgery and ambulatory care, a pain center, a cardiac catheterization lab, and state-of-the-art diagnostic procedures including MRI and CT.



The Statesboro VA Clinic now has three medical teams. Each is led by a medical provider who is a doctor, nurse practitioner or physician's assistant along with a registered nurse, licensed practical nurse and a scheduler. They provide basic medical services and special programs for things like substance abused treatment, weight loss, post traumatic stress disorder, suicide and other psychiatric issues. The clinic can connect veterans to specialized services and hospital treatment. Another service provided is setting up home health care services. The clinic is open Monday thru Friday with space to grow and offer more services to our veterans.



Recreational opportunities that enhance the quality of life for our citizens are plentiful in Statesboro. The Willie McTell Trail is a linear park that provides a pedestrian walk and bicycle path for local cycle enthusiasts from the Georgia Southern University campus to downtown Statesboro. Statesboro residents and visitors can also enjoy cultural and performing arts in the David H. Averitt Center for the Arts located on East Main Street. The Mission of the Averitt Center for the Arts is to provide quality arts opportunities for our community and serve as a centerpiece for a vibrant historic downtown. Bulloch County constructed a greenway trail and bike path from the City of Statesboro to nearby Brooklet, Georgia. Also located in Statesboro is Bulloch County's family water park and aquatics center, "Splash in the Boro". There are twenty hotels, motels and two Bed & Breakfast Inns with 1162 rooms located in the greater Statesboro area.



The Statesboro Family YMCA opened October 28, 2017. The brand new state of the art exercise machines, a boxing studio with 5 punching bags and 2 speed bags and daycare facilities. The old Sally Zetterower school was renovated to fit the needs of the new YMCA to provide a good benefit for the community. Membership began with 400 and is expanding to make full use of the 11,000 sq. ft. of space.

Statesboro is served by Georgia Southern Railway Company and numerous common freight carriers. Industrial recruitment, the process of attracting industry jobs to the location, is determined by proximity to the Port of Savannah, the 4<sup>th</sup> busiest port in the United States and also



the ease-of-use interchange the Highway 301 provides. The Port of Savannah is one of only four East Coast ports with the desired 50 feet depth at low tide. The container ship CMA CGM Theodore Roosevelt arrived in the Port of Savannah heralding the largest ship ever to sail the Savannah River and U.S. East Coast with clearing the bridge by a slim 3 ft. to spare. The 14,000-TEU vessel required seven cranes to move 4,500 containers on and off the ship. Savannah's Garden City Terminal features 26 ship-to-shore cranes and 146 rubber-tired gantry cranes. With all the neopanamax

vessels traveling through the new Panama Canal, Savannah is their main destination port supporting more than 369,000 jobs throughout the State.

The City and Bulloch County jointly own the Statesboro Municipal Airport which is located approximately 30 minutes from Interstate 16, and 45 minutes from the Savannah International Airport, which is serviced by 7 major airlines. Statesboro is located approximately fifty miles from the Savannah ports while Bulloch County is equal distance between the ports of Charleston, Beaufort, Brunswick, and Jacksonville, giving several options on ports and sailing frequency.

In Statesboro there are 6 local radio stations, WHKN, WMCD, WPMX, WPTB, WWNS, and WVGS, and one daily newspaper, the *Statesboro Herald*. In addition, the *Savannah Morning News* reports on the news in Statesboro. Statesboro is covered locally by Northland Cable TV located within the city limits. Three television stations in Savannah also cover Statesboro regularly: WTOC (CBS), WJCL (ABC), and WSAV (NBC).

The City has 124.76 miles of roads of which 124.66 are paved and 14 traffic signals. Natural Gas is sold to 2,040 customers while water and sewer service is provided by the City to 13,188 customers with an average daily water consumption of 3.382 million gallons. Statesboro has 203.23 miles of sanitary sewer and 249.48 miles of water mains with 1,683 fire hydrants. The City maintains a class 2/2Y ISO rating with 2 fire stations.

Utilities are provided by the following within the City:

City of Statesboro	Water & Sewer, Sanitation, Storm water, & Gas
Excelsior Electric	Electricity
Georgia Power	Electricity
Frontier Communications	Telecommunications
Bulloch Rural Telephone	Telecommunications
Northland Communications	Telecommunications

## *City Boards, Commissions, and Authorities*

### **DOWNTOWN STATESBORO DEVELOPMENT AUTHORITY**

The Downtown Statesboro Development Authority (DSDA), established in 1981, consists of 9 members, 8 of whom are appointed by the members of the authority to represent the owners of either real property or business establishments. The City Council appoints the remaining one member. The DSDA is empowered with the authority to acquire, improve, sell, lease, and/or mortgage property for the development and improvement of property in the Downtown Statesboro Development Authority District.

### **AVERITT CENTER FOR THE ARTS**

The Averitt Center for the Arts was established August 15, 2000. The Council consists of 12 members who serve 2 year staggered terms. The Council is empowered with the duties and responsibilities to establish rules and regulations for arts facilities and to create policies to govern the management and conduct of funds, personnel, and property of the corporation. The Arts Council is directly responsible for the operations of the *David H. Averitt Center for the Arts*.

### **STATESBORO BEAUTIFICATION COMMISSION**

The Statesboro Beautification Commission was established May 1, 1973. It consists of a Chairman and no more than 10 members appointed by the Mayor and City Council, and four ex-officio members: one member appointed from the County Commissioners, one member from the Board of Education, one member from the City Council, and one member appointed by the President of Georgia Southern University. The members serve staggered 5 year terms. The powers and duties of the Commission are to establish and maintain parks and trees in order to beautify the City of Statesboro.

### **STATESBORO PLANNING COMMISSION**

The Statesboro Planning Commission is an advisory board which was originally established in February 1977. Effective June 22, 2010, the Statesboro Planning Commission was reconstituted, and consists of seven (7) members who are appointed by the Mayor and City Council. The Commission is vested with the duties to hear and make recommendations to the Mayor and City Council on zoning and subdivision applications; to make recommendations on city planning documents and amendments to land development ordinances; and, other similar duties as assigned by the Mayor and City Council.

### **STATESBORO TREE BOARD**

The Statesboro Tree Board was established on January 15, 1991. The Board consists of 9 members appointed by the Mayor and City Council to serve a staggered three (3) year term, with a maximum of two consecutive terms totaling six (6) years. These members are appointed with consideration for their personal expertise in all the areas of horticulture and preservation of our environment. The Board is responsible for hearing requests for variances for special use permits in the enforcement of the City of Statesboro Tree Ordinance.

**KEEP STATESBORO-BULLOCH BEAUTIFUL COMMISSION**

The Keep Statesboro-Bulloch Beautiful Commission (KSBBC) was established October 18, 2016, consists of six members who are Bulloch County residents and serve a two year term. Members are appointed by the Mayor and each City Councilmember shall have authority to appoint one member. Keep Statesboro-Bulloch Beautiful (KSBBC) strives to educate and empower citizens and businesses with the resources needed to facilitate litter prevention, beautification, and community greening within the city of Statesboro and surrounding areas.

**ALCOHOL ADVISORY BOARD**

The Alcohol Advisory Board was established March 15, 2016, consists of six members who are Bulloch County residents and serve a two year term. Members are appointed by the Mayor and City Council, with each City Councilmember having the authority to appoint one member. Thereafter, The Alcohol Advisory elects a chairman from among its members who shall serve a year term and who shall be eligible for re-election as chairman. The Alcohol Advisory Board prepares studies and reports to inform the governing body on policy matters related to the licensing and sale of alcoholic beverages within the corporate limits of the City of Statesboro.

**STATESBORO WORKS! COMMISSION**

The Statesboro Works! Commission was established October 19, 2018. It consists of ten members appointed by the Mayor and City Council, who are Bulloch County residents, and serve a two year term. The Statesboro Works! Commission prepares studies and reports strategies, education efforts and programs for the purpose of informing the governing body on policy matters related to promoting an inclusive workforce where job seekers are able to maximize their career potential by developing skills and educational credentials to earn a living wage and businesses with the talent they need to prosper.

**YOUTH COMMISSION**

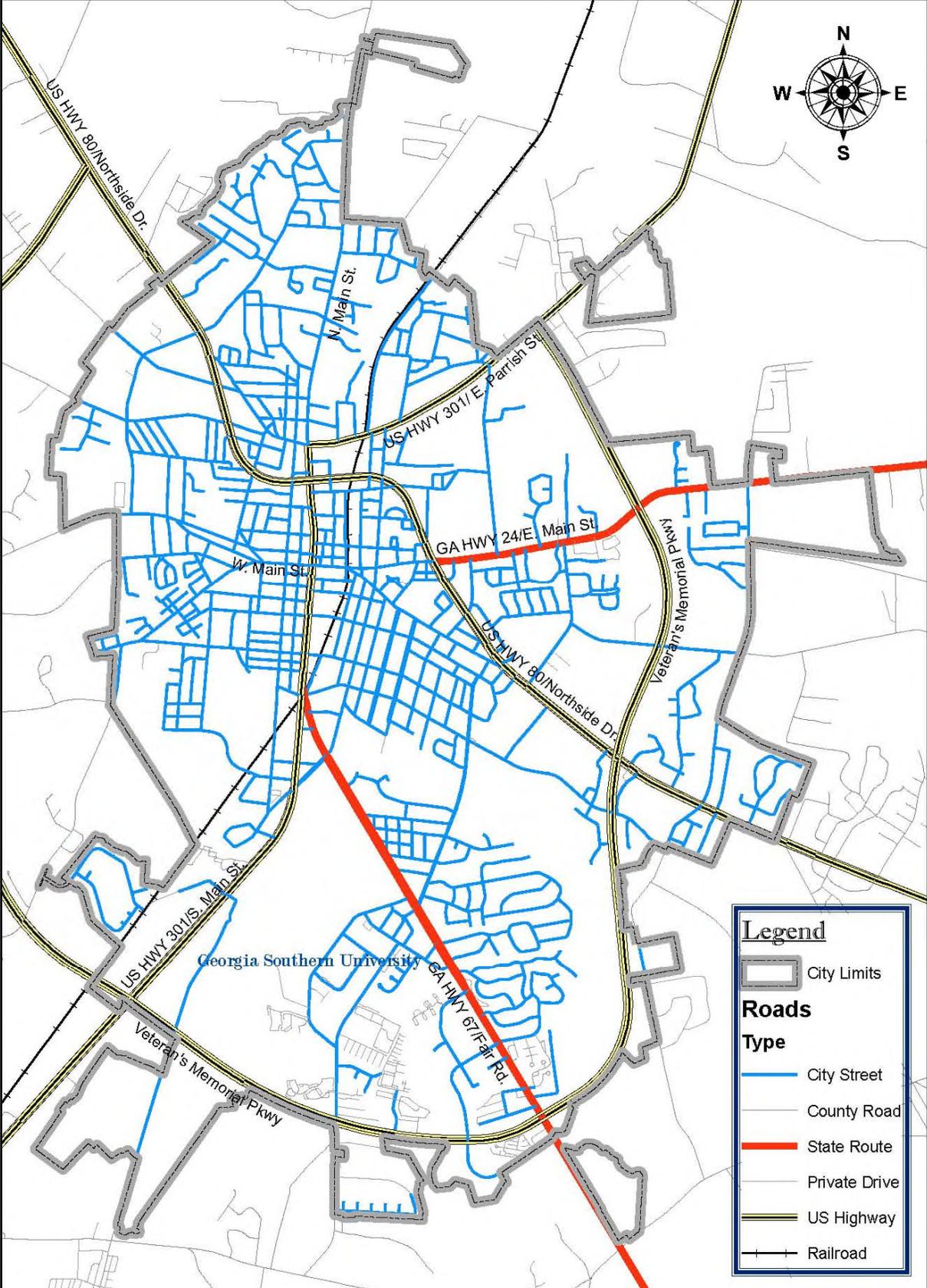
The Youth Commission was established October 19, 2018. It consists of nine members with a two year term, all Bulloch County residents, appointed by the Mayor and City Council. Their purpose is to prepare strategies, studies and reports on education efforts and programs for the purpose of informing the governing body on policy matters related to youth civic engagement, education, leadership, service learning opportunities, job training, and development.

**COMMISSION ON DIVERSITY AND INCLUSION**

The Commission on Diversity and Inclusion was established November 20, 2018. The Commission consists of 8 members who are appointed by the Mayor and City Council and serve a two year term. Their purpose is to present strategies, prepare studies and reports on education efforts and programs for the purpose of informing the governing body on policy matters related to promoting diversity, inclusion, and equity among the citizens of Statesboro connected to issues of poverty and prosperity.



# City of Statesboro, Georgia



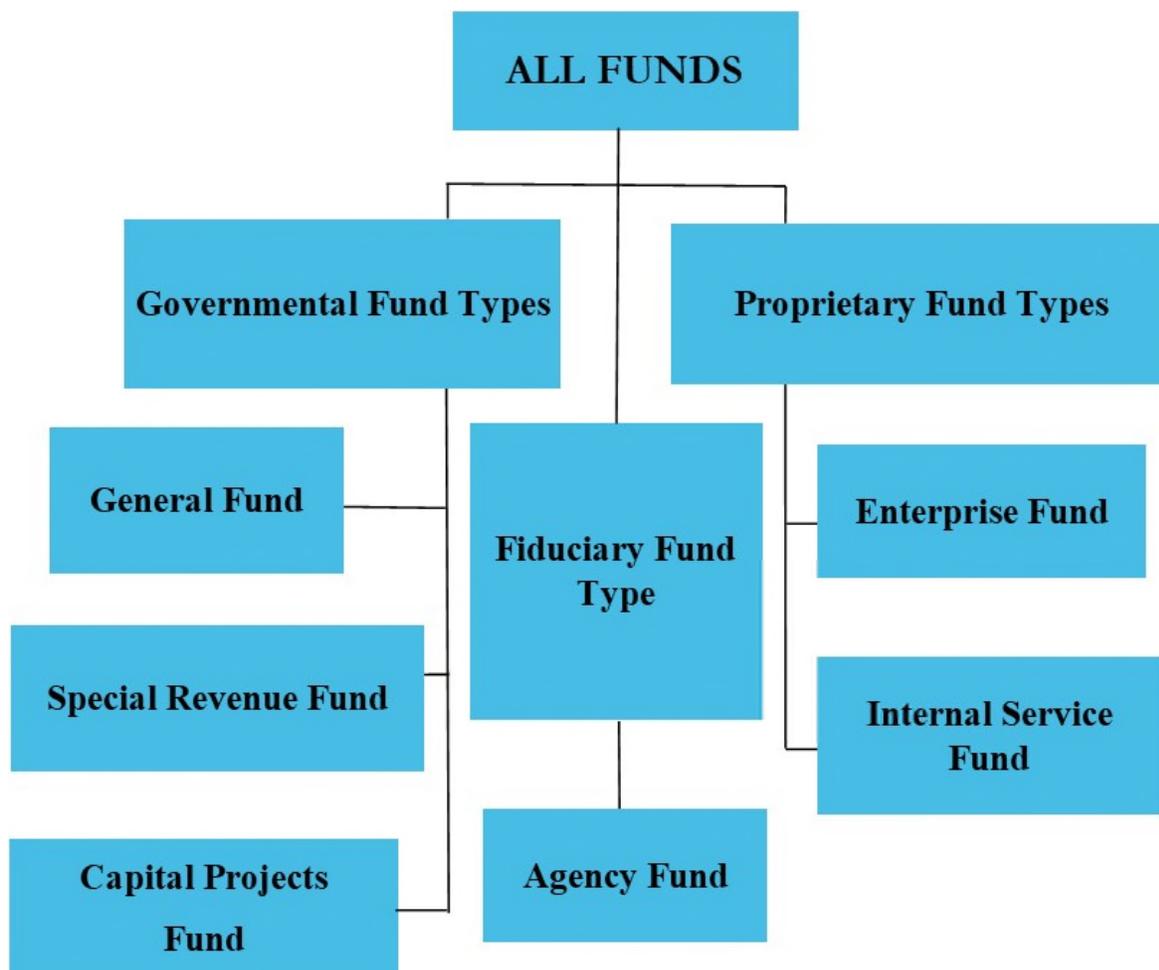
# TAB 2

## Reader's Guide to the Budget

## READER'S GUIDE TO THE BUDGET

One of the primary goals in formatting this Budget has been to make it user-friendly. Government budgets by definition are confusing documents, particularly for the first-time reader. Generally Accepted Accounting Principles (GAAP) for governments requires the use of multiple funds, grouped into seven categories. To further complicate it, some of those fund categories are budgeted and accounted for using the modified accrual basis of accounting, and some the accrual basis of accounting. Most citizens are accustomed to private sector accounting, where a business has one balance sheet and one income statement, both kept on the accrual basis of accounting. Therefore, it is strongly recommended that you take a few moments to review this Reader's Guide before reading the Budget. It should help you understand the framework of the City's fund structure and accounting system.

The City of Statesboro will operate with twenty-six separate funds this year, which makes municipal budgeting and accounting considerably different from that in the private sector. Although the City may in most cases legally transfer money from one fund to another, each fund is a separate accounting entity with assets, liabilities, equity, revenues, and expenditures (expenses). Consequently, there will be twenty-six separate balance sheets and income statements. The funds fall into six different categories, or types of funds, as required by Generally Accepted Accounting Principles for governmental entities. The funds by fund type that will be used in the fiscal year are as follows:



## (1) Governmental Funds

**General Fund** – This is the principal fund of the city and is used to account for all activities of the City not included in other specified funds. The General Fund accounts for the normal recurring activities of the City (i.e., public safety, general government, engineering, community development, finance, and public works).

**Special Revenue Funds** – Funds used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Included in the Special Revenue Funds are the Confiscated Assets Fund, CDBG Housing Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, South Main Tax Allocation District, Old Register Tax Allocation District, Hotel-Motel Tax Fund and Technology Fee Fund. The Narrative Section at the front of each Fund explains in detail the purpose of that fund.

**Capital Project Funds** – Funds used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations. The City's Capital Project Funds include the 2013 SPLOST Fund, the 2018 TSPLOST Fund, the 2019 SPLOST Fund, 2019 CDBG Fund, LMIG Grant Fund, and the Capital Improvements Program Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

## (2) Proprietary Funds

**Enterprise Funds** – Funds used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The City has five Enterprise Funds: the Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

**Internal Service Funds** – Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to the other government units, on a cost reimbursement (internal fees and charges) basis. The City has four Internal Service Funds: the Health Insurance Fund, Fleet Management Fund, the Wellness Program Fund and Central Services Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

## (3) Fiduciary Fund

**Agency Fund** – The trust and agency funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, or other government units. The City has one Agency Fund: The Other Post-Employment Benefits Fund.

Please note that funds by fund type are summarized in the chart on the next page and the second column of the funds chart shows two different accounting bases: accrual and modified accrual. Accrual accounting is similar to private sector accounting, in that revenues are accrued when earned, and expenses are accrued when the financial transaction takes place. Proprietary Funds and Fiduciary Funds are accounted for on this basis, as they are operated very similarly to private businesses. In the Budget, these types of funds have a Budgeted Income Statement and a Budgeted Cash Flow Statement. Any major capital expenses for these funds are budgeted in the Budgeted Cash Flow Statement.

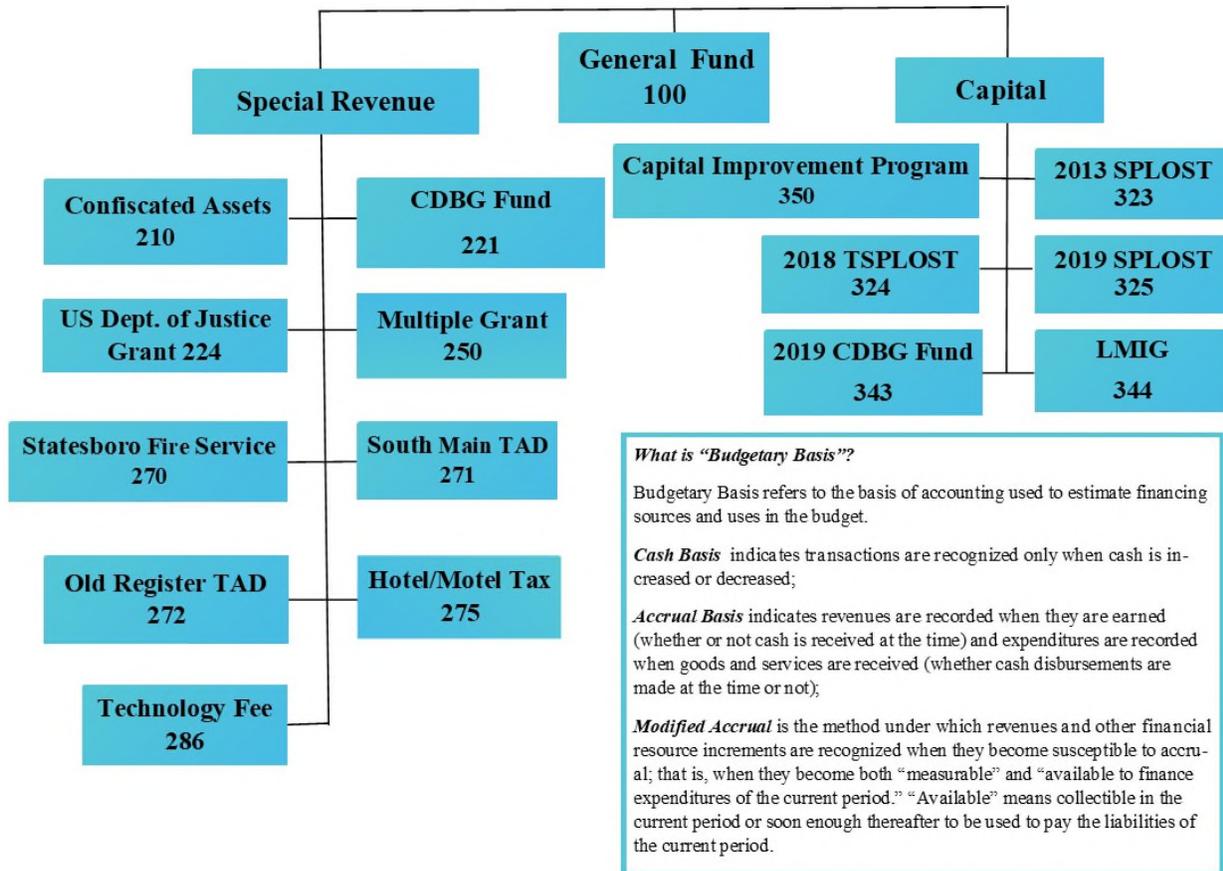
All Governmental Funds are accounted for using the modified accrual basis. Revenues are recognized in the accounting period in which they became available and measurable. The expenditures are recognized in the accounting period in which the fund liability is incurred. These funds reflect only available resources. In addition, this Budget shows all the major capital expenditures for these types of funds in the Capital Improvements Program Fund, or another capital projects fund. Major capital expenditures are defined as capital assets costing at least \$15,000 and having a useful life of at least two years. This includes not only land, buildings, and infrastructure, but also vehicles and equipment.

The following chart illustrates each of the types of funds and the actual funds included in the City of Statesboro's budgetary process.

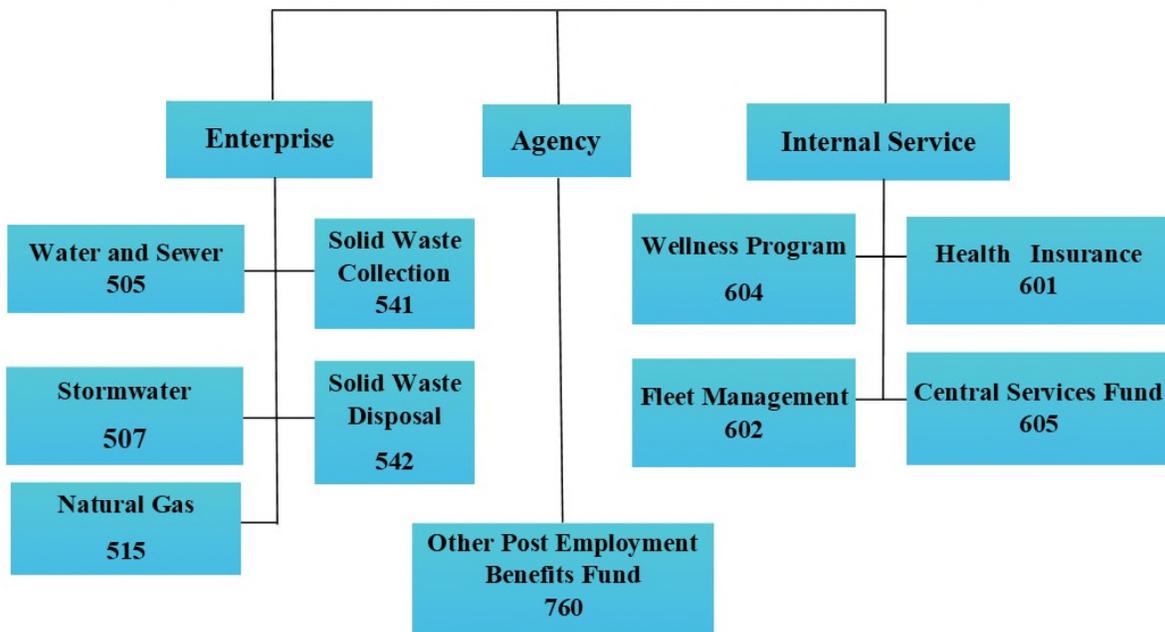
The following chart illustrates each of the types of funds and the actual funds included in the City of Statesboro's budgetary process.

Fund Number	Basis of Account-	Major/ Nonmajor	Types of Funds Actual Funds	FY 2020 Budget	FY 2021 Budget
<b>GOVERNMENTAL FUND TYPES:</b>					
100	Modified	Major	GENERAL FUND	Current	Current
<b>SPECIAL REVENUE FUNDS:</b>					
210	Modified	Nonmajor	CONFISCATED ASSETS FUND	Current	Current
221	Modified	Nonmajor	CDBG FUND	Current	Current
224	Modified	Nonmajor	US DEPARTMENT OF JUSTICE GRANT FUND	Current	Current
250	Modified	Nonmajor	MULTIPLE GRANT FUND	Current	Current
270	Modified	Major	STATESBORO FIRE SERVICE FUND	Current	Current
271	Modified	Nonmajor	SOUTH MAIN TAX ALLOCATION DISTRICT FUND	Current	Current
272	Modified	Nonmajor	OLD REGISTER TAX ALLOCATION DISTRICT FUND	Current	Current
275	Modified	Nonmajor	HOTEL/MOTEL TAX FUND	Current	Current
286	Modified	Nonmajor	TECHNOLOGY FEE FUND	Current	Current
<b>CAPITAL PROJECTS FUNDS:</b>					
323	Modified	Major	2013 SPLOST FUND	Current	Current
324	Modified	Major	2018 TSPLOST FUND	Current	Current
325	Modified	Major	2019 SPLOST FUND	Current	Current
343	Modified	Nonmajor	2019 CDBG FUND	Current	Current
344	Modified	Nonmajor	LMIG FUND	Noncurrent	Current
350	Modified	Nonmajor	CAPITAL IMPROVEMENTS PROGRAM FUND	Current	Current
<b>PROPRIETARY FUND TYPES:</b>					
<b>ENTERPRISE FUNDS</b>					
505	Accrual	Major	WATER AND WASTEWATER FUND	Current	Current
507	Accrual	Nonmajor	STORMWATER FUND	Current	Current
515	Accrual	Major	NATURAL GAS FUND	Current	Current
541	Accrual	Major	SOLID WASTE COLLECTION FUND	Current	Current
542	Accrual	Major	SOLID WASTE DISPOSAL FUND	Current	Current
<b>INTERNAL SERVICE FUNDS:</b>					
601	Accrual	Major	HEALTH INSURANCE FUND	Current	Current
602	Accrual	Major	FLEET MANAGEMENT FUND	Current	Current
604	Accrual	Nonmajor	WELLNESS PROGRAM FUND	Current	Current
605	Accrual	Major	INFORMATION TECHNOLOGY FUND	Current	Current
<b>FIDUCIARY FUNDS:</b>					
<b>AGENCY FUND:</b>					
760	Accrual	Nonmajor	OTHER POST EMPLOYMENT BENEFITS	Current	Current
				25 Funds	26 Funds
<b>NOTES:</b>	Modified		Budgeted on the Modified Accrual Basis of Accounting.		
	Accrual		Budgeted on the Accrual Basis of Accounting.		

### MODIFIED ACCRUAL BASIS OF BUDGETING



### ACCRUAL BASIS OF BUDGETING



The twenty-six funds are serviced by sixteen bank accounts, eight of which are major accounts, and eight of which are minor. The minor accounts have little activity, but are required due to bond indentures, grant requirements, or some other legal or operational requirement. The City received bids on its banking services in May 2017, for a four-year term beginning July 1st. The chart on the following page shows which bank accounts service each of the proposed funds.

Following this Reader's Guide to the Budget is the City Manager's Budget Message. This message includes a listing of the assumptions used in developing the Budget. It also includes a discussion of the major issues requiring financing that the Mayor and City Council confront, and how this Budget proposes to address them.

The next section, Summary Budget of All Funds, is a multi-sheet spreadsheet, which summarizes all funds of the City of Statesboro, and the projected fund balances or working capital, depending on the basis of accounting used. This summary includes all revenues and transfers into a fund, and all expenditures (expenses) and transfers out of a fund. It also shows the other sources and uses of cash in those funds using full accrual accounting. *In short, it is the entire budget in a condensed format.* This section also contains the Resolution necessary to adopt the Budget. Should the Mayor and City Council wish to change any aspect of the proposed Budget contained herein, they would simply adopt this Resolution subject to those specific changes.

The next section contains the Resolution Adopting the Financial Policies, which directs the financial operations of the City. These policies are reviewed each year to determine if any changes need to be made.

The next section contains a List of Authorized Personnel Positions funded by this Budget. This lists the budgeted positions within each department and division of the City. This assures that only this number of personnel can be employed unless changed by the City Council during the fiscal year.

The next section contains the Proposed Position Classification and Compensation (Pay) Plan. The Plan was updated by Condrey and Associates in the spring of 2019. It had been three years since the last update to the Plan. In the years between Plan updates, salaries and wages are adjusted by a cost of living adjustment to offset inflation.

Following that are sections for each one of the twenty-six funds.

Name of Fund Served	MAJOR BANKING ACCOUNTS							
	General Disbursement Account	Payroll Account	Sweep Investment Account	E-Government Sweep Investment Account	2013 SPLOST Account	2018 TSPLOST Account	2019 SPLOST Account	
<i>Governmental Funds:</i>								
100 General								
210 Confiscated Assets								
221 CDBG Housing								
224 U.S. Dept. of Justice								
250 Multiple Grants								
270 Statesboro Fire								
271 Downtown TAD Fund								
272 Old Register TAD Fund								
275 Hotel/Motel Tax								
286 Technology Fee								
323 2013 SPLOST								
324 2018 TSPLOST								
325 2019 SPLOST								
343 2019 CDBG Grant								
344 LMIG Grant								
350 CIP Projects								
<i>Proprietary Funds:</i>								
<i>a) Enterprise:</i>								
505 Water and Sewer								
507 Stormwater								
515 Natural Gas								
541 S W Collection								
542 S W Disposal								
<i>b) Internal Service:</i>								
601 Health Insurance								
602 Fleet Management								
604 Wellness Program Fund								
605 Central Services Fund								
760 OPEB Fund								
Name of Fund Served	MINOR BANKING ACCOUNTS							
	Seized Property Account	State Confiscated Account	Federal Confiscated Account	Health Insurance Claims Account	Flexible Benefits Plan Account	2019 CDBG Fund	South Main TAD	Old Register TAD
<i>Governmental Funds:</i>								
100 General								
210 Confiscated Assets								
221 CDBG Housing								
224 U.S. Dept. of Justice								
250 Multiple Grants								
270 Statesboro Fire								
271 Downtown TAD Fund								
272 Old Register TAD Fund								
275 Hotel/Motel Tax								
286 Technology Fee								
323 2013 SPLOST								
324 2018 TSPLOST								
325 2019 SPLOST								
343 2019 CDBG Fund								
344 LMIG Grant								
350 CIP Projects								
<i>Proprietary Funds:</i>								
<i>a) Enterprise:</i>								
505 Water and Sewer								
507 Stormwater								
515 Natural Gas								
541 S W Collection								
542 S W Disposal								
<i>b) Internal Service:</i>								
601 Health Insurance								
602 Fleet Management								
604 Wellness Program Fund								
605 Central Services Fund								
760 OPEB Fund								

After all funds are presented, there are three remaining sections. They provide the following information:

1) Capital Improvements Program. The City adopts a Capital Improvements Program (CIP) for six years. The first year's project is included in the FY 2021 Budget. The other five years are included for planning purposes. Their priorities can be changed in future updates of this program. The CIP is updated on an annual basis, so that the benefits of long-range planning can be obtained while having the flexibility to adjust to unforeseen circumstances or opportunities.

2) The Existing Debt Service Schedule for All Funds. The City must repay the debt for the City Hall purchase and renovation; the debt for the natural gas line extensions to the City of Metter; the interest on the 2019 Old Register TAD Revenue Bond and the 2020 Refunding Revenue Bonds for the water and sewer system. That is the extent of the City's indebtedness. These schedules show the amount of principal and interest due in each of the fiscal years until fully repaid for each individual debt instrument.

3) A Glossary of Terms used in governmental budgeting and accounting to assist the first-time reader. It should help clarify new terms that may not be familiar to the reader.

# TAB 3

## City Manager's Budget Message

# CITY OF STATESBORO

## COUNCIL

Phil Boyum  
Paulette Chavers  
Venus Mack  
John Riggs  
Shari Barr



Jonathan M. McCollar, Mayor  
Charles W. Penny, City Manager  
Leah Harden, City Clerk  
Cain Smith, City Attorney

50 EAST MAIN STREET • P.O. BOX 348  
STATESBORO, GEORGIA 30459-0348

June 16, 2020

Honorable Mayor Jonathan McCollar  
Members of the City Council  
City of Statesboro  
PO Box 348  
Statesboro, Georgia 30459

Re: City Manager's Budget Message and Transmittal of the Proposed Budget for FY 2021

Dear Ladies and Gentlemen:

I am pleased to present the Fiscal Year 2021 (FY 2021) Proposed Operating and Capital Budget for your consideration. The FY 2021 City of Statesboro budget for all appropriated funds totals \$69,279,622 (this includes transfers between funds), which is an increase of \$2,555,169. This increase is mainly due to an increase in personnel and benefits costs as the 2019 Condrey Pay Plan and the modifications to the GMEBS employee retirement plan will both be in full effect for the entire fiscal year, beginning July 1, 2020.

The General Fund budget for FY 2021 is \$17,497,014, or 25.3 % of the total expenditures budget, which is an increase of \$1,200,265 from the FY 2020 Budget and a decrease to Fund Balance of \$907,405. For FY2021, Revenues and Expenditures are expected to increase slightly. The Statesboro Fire Service Fund budget for FY 2021 is \$3,633,365, or 5.2 % of the total expenditures budget, and is budgeted to use \$288,745 of fund balance. The Water and Sewer Fund FY 2021 budget is \$12,767,855, or 18.4% of the total expenditures budget. This is a decrease from the FY 2020 budget by \$176,671. The Water and Sewer Fund is budgeted to decrease its retained earnings by \$1,423,605. The FY 2021 Natural Gas Fund budget is \$5,126,375, or 7.4% of the total expenditures budget, and is scheduled to increase retained earnings by \$406,032. The Solid Waste Collection Fund FY 2021 budget is \$4,352,785, or 6.3% of the total expenditures budget, and is budgeted to decrease retained earnings by \$126,035. The budget for the Solid Waste Disposal Fund for FY 2021 is \$4,331,585, or 6.3% of the total expenditures budget, and is scheduled to increase retained earnings by \$35,582.

The proposed FY 2021 budget allows for the continued high service levels of core city services. In addition, it looks forward in providing fiscal stability in the coming years. Over the past decade, the staff and elected

officials have worked diligently to provide the best public services with the available resources while increasing reserves. This has placed the City on sound financial footing to weather the storm of the COVID-19 Pandemic. The FY 2021 budget builds upon both of those efforts and sacrifices.

The Council makes a number of important decisions during the course of a year. One of those important decisions is the adoption of the Annual Budget. The decisions made in adopting the Annual budget impacts the spending levels for staffing, supplies, and equipment for each department. Those levels determine the department's ability to provide its services to the citizens of Statesboro. The decisions directly affect service delivery, capital improvement funding, and other operational and financial capabilities.

The FY 2021 budget document serves the dual purpose of an accounting tool as well a planning document. It sets limits on appropriations that cannot be exceeded under the requirements of State law, illustrates what service will be provided and provides a framework for what is expected to occur during this forthcoming budget year.

### 2020/2021 Budget Assumptions

When developing the proposed Annual Operations Budget and Six-Year Capital Improvement Plan (CIP), a number of assumptions are made to develop the budgets. The assumptions provide the framework from which projections for revenues and expenditures are based. Ultimately, the long term financial stability and service levels are created with these assumptions in mind.

The Departmental Operational budgets outline what the staff sees as necessary to continue providing day to day services for the community during the coming fiscal year within the resources available. The CIP outlines what capital projects are in line to be started or accomplished in the coming 12 months of the 2020/2021 budget year. In addition, it provides a list of equipment purchases that are planned and needed in the near future.

As conscientious as everyone involved has been in this budget development process, there is no doubt we have not thought of every possibility that may impact the budget between July 1, 2020 and June 30, 2021. So as we move through the coming fiscal year there will be changes in the budget that may require formal budget amendments.

The following list highlights several of the budget assumptions for the 2020/2021 budget.

- Expected revenues are projected in the low to medium range.
- For the past ten years, staff and Council have worked to create a reserve fund that equals at least 25% of General Fund expenses. From 2009 when the reserve amount was \$99,109 and 0.74% progress has been made to where now the reserve is \$6,389,853 and 39.2 % at the end of June 2019.
- No change in the present mill rate of 7.308 is made in this budget.
- Assumes that Property Taxes will remain relatively flat with an increase of about \$100,000 to \$5.15 million.
- Assumes Georgia Power franchise fees will decrease by \$100,000 this year after a budget increase of \$80,000 in last year's budget.
- Assumes an increase in Insurance Premium Tax of approximately \$115,000.

- Assumes Property Tax will make up approximately 44% of the Total General Fund Revenues.
- Assumes the Transfer from the Enterprise Funds will make up about 17% of the Total General Fund Revenues.
- Assumes there will be no increase in the sanitation rates.
- Assumes there will be no increase in tippage fees for residential/commercial or yard waste collection services.
- Assumes no increase in water rates.
- Assumes there will not be an increase in sewer rates.
- Assumes no increase in natural gas rates.
- Assumes an increase of \$1.05 per ERU in stormwater rates.
- Assumes the 2019 SPLOST collections will be down 20% due to COVID 19.
- It is assumed business license renewals will remain close to present levels.
- Assumes Equity Transfers to the General Fund will be the following amounts from:

Natural Gas	\$870,000
Waste Water	\$810,351
Solid Waste Disposal	\$374,000
Solid Waste Collection	\$750,000
Storm Water	\$25,000

- Assumes there will be no increase in the landfill tippage fees. However, as in past years, the Solid Waste Disposal Fund will receive funding from the 2013 SPLOST for air rights and post-closure expenditures. The current \$38.00 per ton tippage fee does not cover all the transfer station, hauling contract, disposal contract and post-closure cost of the Lakeview site. Hauling, disposal and fuel surcharge alone cost \$38.28 per ton under the contract with Broadhurst Environmental and Rackleff Enterprises.
- Assumes the Statesboro Fire Department will be funded by a Bulloch County levy of 1.8 mill tax levied in the Statesboro Fire District which is expected to provide about \$1,070,000 for funding the County portion of Fund. It is also assumed that \$1,444,000 from the General Fund, \$825,000 from a portion of the Governmental Water/Sewer Fees and \$275,000 from the Fire Line Access Fee will be needed to fund this operation. The funding arrangement is a part of the Interlocal Agreement with Bulloch County.
- Assumes the Statesboro Convention and Visitors Bureau (SCVB) will receive 50.0% of the Hotel/Motel Tax for promotion and tourism development.
- It is also assumed that Main Street (DSDA) and the Statesboro Arts Council will continue with their contracts with the City to provide services. The DSDA will receive 19.90% and the Averitt Center for the Arts 25.10% of the Hotel/Motel Tax.
- Assumes the implementation of Phase III of the 2019 Condrey Pay Plan Study. It should be noted that there is not a COLA planned for this July. The increases provided according to the pay study will take place of COLA increases.
- The Health Insurance fund will receive a \$200,000 transfer from all funds in the 2020/2021 budget to get the fund balance to an adequate reserve level. In addition, there will not be a monthly premium increases for employees this year after two successive years of increases.
- There will be no additional positions added in this Fiscal Year. There will be a conditional hiring freeze for non-public safety positions.

- The KSBB position will be made a full time position, funded through an increase in the transfer from the Solid Waste Disposal Fund.
- Assumes the Statesboro Fire Department will begin assessing fees for Plan Reviews as well as Fire and Life Safety Code re-inspections per Chapter 42 of the Statesboro Code of Ordinances and the Rates, Fines and Fees Schedule for the City of Statesboro as adopted.

## Major Topics

### *Background:*

Statesboro has maintained a stable economy and serves as a regional center for retail commerce, medical and hospital care, as well as having diversified commercial and industrial businesses that offer employment for many in the area. Further, Georgia Southern University, Ogeechee Technical College and East Georgia State College are located in the Statesboro community and provide a significant contribution to our local economy.

The core services which the City is responsible for include public works, utilities, police, fire and others. These are all part of creating the base for a good quality of life for individuals and businesses. It is important the City maintain the infrastructure and service investments that have been made in past years as well as be prepared for the future. Below are a few issues that need to be kept in mind.

In 2018, the people of Statesboro and Bulloch County passed an additional one-cent sales tax that is devoted to transportation improvements. The projected share for the City is in the range of \$20 million over five years. The City will be able to undertake a number of sidewalk, intersection, trail, road and other related projects that will help in significantly improving the local transportation system.

As with the TSPLOST, the voters of Statesboro and Bulloch County once again passed a six year SPLOST in calendar year 2019. The City started receiving funds in December 2019. It is anticipated the City will receive \$26.9 million from this funding source over the next six years. These funds will allow the City to purchase large capital items in almost all departments. The SPLOST funding is essential for the continued operation of city services.

The Creek on the Blue Mile project is just beginning but does so with a grant from the State of Georgia in the amount of \$5.5 million for the construction of a reservoir. In addition, the Georgia Environmental Finance Authority approved the City for a loan not to exceed \$15.5 million for various improvements along the creek from West Jones Avenue east to Zetterower Avenue. The payback for the loan is 30 years. The proposed private investment will be beneficial to the Downtown TAD finances as well as community wide.

The City created the Old Register TAD in 2018. The City, County and School District all have pledged increment to repay up to \$4.75 million in infrastructure improvements in the TAD. As was announced during the creation of the TAD, a new multi-purpose soccer stadium will be constructed with soccer games to start in early 2021. In March of 2019 it was also announced that a grocery store will be built in this TAD as well.

The above is a glimpse at the many great things that are happening in Statesboro. As you can see, it takes the support of the voters, other public entities, private citizens, elected officials and staff to make these projects a reality. None of the projects happen without everyone working together.

*Main Goals:*

With each budget cycle, the City does its best to meet the challenge of providing quality services to all of its residents, with increasingly limited resources. The FY 2021 budget links developed organizational goals and objectives with the financial resources available to fund them. To accomplish the priorities established by the Mayor and City Council during the 2020 Mayor and Council Retreat the following goals and objectives have been developed:

**Goal 1: Enhance emergency preparedness measures for natural disasters, emergencies and pandemics.**

Objectives:

- A. Develop an emergency operations plan specific to the City of Statesboro.
- B. Implement comprehensive policies and procedures that are responsive to a variety of events.
- C. Position the City of Statesboro to be financially sound for future natural disasters, emergencies or pandemics.
- D. Develop strategies to use website and social media platforms to disseminate information quickly to the public in the event of an emergency.
- E. Continue to monitor and implement necessary administrative protocols and safety measures in response to COVID-19.

**Goal 2: Perform a comprehensive review of City ordinances, codes and policies.**

Objectives:

- A. Study zoning ordinances, district classifications and district map to foster more effective development and smart growth strategies.
- B. Improve subdivision regulations and subdivision incentive ordinance to promote residential growth in Statesboro.
- C. Research and implement property maintenance ordinance.
- D. Explore development policies, standards and practices that enhance the quality of life in Statesboro.
- E. Engage with local developers and community leaders to determine needs.
- F. Conduct study of apartments and multi-family housing to determine effective regulatory strategies.

**Goal 3: Invest in community infrastructure and neighborhoods.**

Objectives:

- A. Conduct a comprehensive review of infrastructure and development policies.
- B. Perform a Comprehensive Master Plan for downtown Statesboro.
- C. Coordinate with Downtown Statesboro Development Authority to create a Downtown Action Plan.
- D. Perform transportation studies and planning to guide long-range transportation plans.
- E. Implement projects that improve pedestrian and bicycle connectivity.
- F. Continue stormwater master planning and perform projects to reduce impacts from flooding.
- G. Continue support of Creek on the Blue Mile project.
- H. Develop revitalization strategies for residential properties.
- I. Explore funding opportunities to support Georgia Initiative for Community Housing team initiatives.
- F. Eliminate neighborhood and housing deficiencies through comprehensive code enforcement measures.

**Goal 4: Promote a positive business climate in Statesboro.**

## Objectives:

- A. Assist the Chamber of Commerce in supporting small business recruitment and retention.
- B. Coordinate with Downtown Statesboro Development Authority to increase events and activities in downtown Statesboro.
- C. Revitalize the city center and improve negative perceptions of downtown.
- D. Continue support of the Business Incubator and Fabrication Laboratory Phase III Expansion Project with Downtown Statesboro Development Authority and Georgia Southern University.
- E. Perform streetscape improvements along the Blue Mile corridor.
- F. Implement Business Recruiter position as funding allows.
- G. Develop branding of Statesboro to market and promote the Statesboro business community.

**Goal 5: Improve relationships with outside agencies.**

## Objectives:

- A. Enhance planning and coordination with Bulloch County and Georgia Southern University.
- B. Foster implementation of ‘Vibrant Communities’ strategies with community partners.
- C. Participate in community retreat to encourage collaborative visioning and strategic planning for City of Statesboro, Bulloch County, Board of Education, Georgia Southern University, Chamber of Commerce, Statesboro Convention and Visitors Bureau and other community agencies.

*Outside Agencies:*

Three other agencies are directly affected by this proposed budget. The City renegotiated its contracts with the Statesboro Convention and Visitors Bureau (SCVB), the Main Street/DSDA and the Averitt Center for the Arts (AAC) to market the area for tourism. The new percentages of the Hotel/Motel Tax provided to each under these one-year contracts are 50.0% to the SCVB, 19.9% to the DSDA/Main Street, and 25.1% to the Averitt Center for the Arts.

**Impact of the Capital Improvements on the Operating Budget**

The capital improvements budget process looks at both long and short term capital needs of the City. It begins with each department submitting capital requests for the next six years. The City Manager, Assistant City Manager and Director of Finance review each project with the departments. They discuss the priorities funding resources and revenue and expenditure (expense) projections. At the City Council retreat, the capital improvement projects are presented for Council review and comment. They may add, delete or change the list of priorities. Two work sessions were held to present the City’s operating budget for the Council to review and make comments.

The threshold for capital assets has been increased from \$5,000 to \$15,000 beginning in FY2021. The first year capital improvements mentioned in this CIP Budget proposal have differing effects on the operating side of the Budget. For example, expenditures on street projects will have minimal impact on the operating budget by reducing some maintenance costs. The drainage system improvements are replacements of existing infrastructure, so they should not increase operating costs. It is anticipated that sidewalk projects will not require significant maintenance for hopefully 10 years or more.

When new residential subdivision and commercial development infrastructure is constructed by developers (streets, drainage, sidewalks, water lines, sewer lines, and natural gas lines) that is then dedicated to the City for ownership and maintenance, it will increase our operating costs over time. The new properties generate tax base and utility revenues to offset some of these costs. And, if properly constructed and inspected, the maintenance of the infrastructure should be minimal for a number of years.

Equipment and vehicle purchases are for the routine replacement of older, worn out equipment that have outlived useful life. As was highlighted by staff during the budget retreat, many of the replacement items are 15 years old or more. City employees work hard to make the equipment they have last as long as possible and remain safe too. These purchases should help decrease the operating expenses necessary to maintain these capital assets.

### **Debt**

The City of Statesboro's current long-term debt was issued for capital improvement projects that were too expensive to be financed from current revenue sources. The City of Statesboro will not use long-term debt to finance current ongoing operations of the City.

The City of Statesboro is governed by the State of Georgia restrictions on local government debt. The State of Georgia states that "The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10% of the assessed value of all taxable property within such county, municipality, or political subdivision; and no such county, municipality, or other political subdivision shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law" (State of Georgia Constitution, Article IX, Section V).

The City of Statesboro's debt limit is \$72,343,953, 10% of the estimated total assessed value of \$723,439,530. The City currently has no general obligation bonds. However, the City's total debt is \$11,268,478. The General Fund has an outstanding capital lease for City Hall in the amount of \$214,000. The Natural Gas Fund has one outstanding loan in the amount of \$64,478. In August of 2019, the City of Statesboro issues \$4,750,000 in Georgia Tax Allocation District Revenue Bonds to fund infrastructure improvements in the Old Register TAD. In 2020 the City issued \$12,615,000 in Water and Sewer Revenue Bonds to repay outstanding Georgia Environmental Facilities Authority Loans (GEFA) and to refund an outstanding revenue bond.

### **Conclusion**

Every day, our employees accomplish many things, large and small. Their dedication to furthering the goals of the Mayor and City Council, as well as fulfilling my expectations of excellent public service and excellent customer service and innovation, serve to further advance our years of steady progress towards a coming future of growth and opportunity benefitting as many of our residents and businesses as possible.

The City of Statesboro's FY 2021 operating and capital budgets total \$69,279,622 (including transfers). The budget reflects the needs of a growing City and the funding priorities established by the City Council. With growth comes increased demand for services and infrastructure and it is my belief this budget addresses these demands in a fiscally responsible manner.

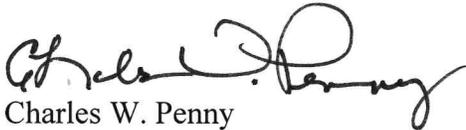
The FY 2021 budget as presented continues to provide these crucial services to a growing population while maintaining the current millage rate, one of the lowest in the state, at 7.308 mills. The City's primary enterprise funds, Water/Sewer and Natural Gas have operating budgets of \$9,012,855 and \$4,181,375 respectively. Our Capital Improvements Program presents a 6 year plan for the acquisition, expansion and maintenance of the City's major assets totaling \$79.32 million. In the preparation of this budget every effort has been made to continue to improve service levels, maintain a stable rate of taxation and improve the financial integrity of the City.

Copies of the proposed Budget and Capital Improvements Program will be on file in the Director of Finance's Office beginning on June 2, 2020. Adoption of the Budget Resolution will be placed on the June 16, 2020 City Council agenda for consideration with an effective date of July 1, 2020, subject to any changes that the Mayor and City Council might make in its adoption.

Each year a number of City employees dedicate a significant number of hours to developing the budget. I am appreciative of the skills and experience that department heads and their staff provide to this annual process. Every department made efforts to cut expenditures while pledging to continue to maintain exceptionally high levels of service to our citizens. I would also like to thank the members of the Finance Department for the numerous hours of staff time that have gone into the preparation of this budget. Each of these employees are to be commended for their work. The preparation of this year's Operating Budget and CIP was truly a team effort. Finally, we would like to say thank you to the Mayor and City Council for your input and support during this budget process.

This budget positions the City where it needs to be for the coming year, and I recommend it for your approval. Thank you for your consideration, and I look forward to reviewing it and discussing it with you.

Respectfully submitted,



Charles W. Penny  
City Manager

# TAB 4

## Summary Budget of All Funds

## **City of Statesboro Summary of All Funds**

This section consists of a consolidated summary of all funds used to provide city services. The first chart is a Department/Fund Overview. The Overview provides an illustration of the relationship between the City's department and funds. The revenue sources and expenditures of the City of Statesboro may be more easily understood by reviewing the pie charts following the Overview. Also included in this section are three-year budget spreadsheets (FY 2019 actual, FY 2020 budgeted and FY 2021 proposed budgets) for each of the fund categories. The last section includes the City's Budget Summary and Reserve Targets.

Please see the individual tabs for detailed budget information and the services provided by the various funds.

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Governing Body	City Manager	City Clerk	General Administration	Finance	Legal	Human Resources	Governmental Buildings	Public Information	Engineering
<b>Operating Budget</b>										
General Fund	\$187,520	\$510,495	\$268,945	\$0	\$702,165	\$193,465	\$318,120	\$203,355	\$114,015	\$353,570
<b>Total Operating Budget</b>	<b>\$187,520</b>	<b>\$510,495</b>	<b>\$268,945</b>	<b>\$0</b>	<b>\$702,165</b>	<b>\$193,465</b>	<b>\$318,120</b>	<b>\$203,355</b>	<b>\$114,015</b>	<b>\$353,570</b>
<b>Special Revenue Funds</b>										
Confiscated Asset Fund										
US Dept of Justice Grant Fund										
Multiple Grant Fund										
Statesboro Fire Service Fund										
Tax Allocation District Fund Downtown										
Tax Allocation District Fund Old Register										
Hotel/Motel Fund										
Technology Fee Fund										
<b>Total Special Revenue Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Capital Funds</b>										
2013 SPLOST Fund										\$325,000
2016 CDBG Fund										
2018 TSPLOST					\$1,000					\$3,467,000
2019 SPLOST Fund										\$1,100,000
2019 CDBG Fund										
LMIG Fund										\$1,205,400
Capital Improvements										\$30,000
<b>Total Capital Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,127,400</b>
<b>Enterprise Funds</b>										
Water Sewer Fund										
Stormwater Fund										
Natural Gas Fund										
Solid Waste Collection Fund										
Solid Waste Disposal Fund										
<b>Total Enterprise Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Internal Service Funds</b>										
Health Insurance Fund				\$4,325,350						
Fleet Management Fund										
Wellness Fund				\$20,450						
Central Services Fund										
<b>Total Internal Service Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,345,800</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Fiduciary Funds</b>										
Other Post Employment Benefits										
<b>Total Fiduciary Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total City Budget</b>	<b>\$187,520</b>	<b>\$510,495</b>	<b>\$268,945</b>	<b>\$4,345,800</b>	<b>\$703,165</b>	<b>\$193,465</b>	<b>\$318,120</b>	<b>\$203,355</b>	<b>\$114,015</b>	<b>\$6,480,970</b>

## DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Customer Service	Municipal Court	Police Admin.	Police Operations	Police Patrol	Fire	Public Works	Streets	Parks	Protective Inspection	Planning	Code Compliance
<b>Operating Budget</b>												
General Fund	\$433,935	\$516,285	\$1,449,685	\$2,259,225	\$4,433,485	\$0	\$311,530	\$1,925,700	\$433,455	\$171,610	\$339,665	\$195,685
<b>Total Operating Budget</b>	<b>\$433,935</b>	<b>\$516,285</b>	<b>\$1,449,685</b>	<b>\$2,259,225</b>	<b>\$4,433,485</b>	<b>\$0</b>	<b>\$311,530</b>	<b>\$1,925,700</b>	<b>\$433,455</b>	<b>\$171,610</b>	<b>\$339,665</b>	<b>\$195,685</b>
<b>Special Revenue Funds</b>												
Confiscated Asset Fund												
US Dept of Justice Grant Fund			\$52,500									
Multiple Grant Fund												
Statesboro Fire Service Fund						\$3,633,365						
Tax Allocation District Fund Downtown												
Tax Allocation District Fund Old Register												
Hotel/Motel Fund												
Technology Fee Fund			\$60,000									
<b>Total Special Revenue Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$112,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,633,365</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Capital Funds</b>												
2013 SPLOST Fund												
2016 CDBG Fund												
2018 TSPLOST								\$185,000				
2019 SPLOST Fund					\$388,500	\$310,000			\$44,000			
2019 CDBG Fund												
LMIG Fund												
Capital Improvements								\$44,000	\$40,000			
<b>Total Capital Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$388,500</b>	<b>\$310,000</b>	<b>\$0</b>	<b>\$229,000</b>	<b>\$84,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Enterprise Funds</b>												
Water Sewer Fund												
Stormwater Fund												
Natural Gas Fund												
Solid Waste Collection Fund												
Solid Waste Disposal Fund												
<b>Total Enterprise Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Internal Service Funds</b>												
Health Insurance Fund												
Fleet Management Fund												
Wellness Fund												
Central Services Fund												
<b>Total Internal Service Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Fiduciary Funds</b>												
Other Post Employment Benefits												
<b>Total Fiduciary Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total City Budget</b>	<b>\$433,935</b>	<b>\$516,285</b>	<b>\$1,562,185</b>	<b>\$2,259,225</b>	<b>\$4,821,985</b>	<b>\$3,943,365</b>	<b>\$311,530</b>	<b>\$2,154,700</b>	<b>\$517,455</b>	<b>\$171,610</b>	<b>\$339,665</b>	<b>\$195,685</b>

## DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Other Agencies	Debt Service	Transfers Out	Water Treatment Plant	Water and Sewer	Reclaimed Water	Stormwater Fund	Commercial Refuse
<b>Operating Budget</b>								
General Fund	\$354,555	\$230,805	\$1,589,745	\$0	\$0	\$0	\$0	\$0
<b>Total Operating Budget</b>	<b>\$354,555</b>	<b>\$230,805</b>	<b>\$1,589,745</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Special Revenue Funds</b>								
Confiscated Asset Fund								
US Dept of Justice Grant Fund								
Multiple Grant Fund								
Statesboro Fire Service Fund			\$72,845					
Tax Allocation District Fund Downtown								
Tax Allocation District Fund Old Register		\$52,013						
Hotel/Motel Fund	\$570,000		\$30,000					
Technology Fee Fund								
<b>Total Special Revenue Funds</b>	<b>\$570,000</b>	<b>\$52,013</b>	<b>\$102,845</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Capital Funds</b>								
2013 SPLOST Fund				\$120,000	\$1,725,000		\$670,000	\$175,000
2016 CDBG Fund								
2018 TSPLOST								
2019 SPLOST Fund					\$800,000			
2019 CDBG Fund							\$639,750	
LMIG Fund								
Capital Improvements								
<b>Total Capital Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$120,000</b>	<b>\$2,525,000</b>	<b>\$0</b>	<b>\$1,309,750</b>	<b>\$175,000</b>
<b>Enterprise Funds</b>								
Water Sewer Fund		\$235,190	\$1,715,536	\$3,499,136	\$3,533,993	\$29,000		
Stormwater Fund		\$150	\$74,630				\$750,915	
Natural Gas Fund		\$1,580	\$919,630					
Solid Waste Collection Fund			\$803,505					\$1,010,760
Solid Waste Disposal Fund			\$423,170					
<b>Total Enterprise Funds</b>	<b>\$0</b>	<b>\$236,920</b>	<b>\$3,936,471</b>	<b>\$3,499,136</b>	<b>\$3,533,993</b>	<b>\$29,000</b>	<b>\$750,915</b>	<b>\$1,010,760</b>
<b>Internal Service Funds</b>								
Health Insurance Fund								
Fleet Management Fund			\$47,875					
Wellness Fund								
Central Services Fund			\$3,415					
<b>Total Internal Service Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$51,290</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Fiduciary Funds</b>								
Other Post Employment Benefits								
<b>Total Fiduciary Funds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total City Budget</b>	<b>\$924,555</b>	<b>\$519,738</b>	<b>\$5,680,351</b>	<b>\$3,619,136</b>	<b>\$6,058,993</b>	<b>\$29,000</b>	<b>\$2,060,665</b>	<b>\$1,185,760</b>

## DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Residential Refuse	Rolloff	Landfill	Yardwaste	Natural Gas	Compressed Natural Gas	Fleet Maintenance	Motorpool	Central Services Fund	Total
<b>Operating Budget</b>										
General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17,497,015
<b>Total Operating Budget</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17,497,015
<b>Special Revenue Funds</b>										
Confiscated Asset Fund										\$0
US Dept of Justice Grant Fund										\$52,500
Multiple Grant Fund										\$0
Statesboro Fire Service Fund										\$3,706,210
Tax Allocation District Fund Downtown										\$0
Tax Allocation District Fund Old Register										\$52,013
Hotel/Motel Fund										\$600,000
Technology Fee Fund										\$60,000
<b>Total Special Revenue Funds</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,470,723
<b>Capital Funds</b>										
2013 SPLOST Fund					\$395,000					\$3,410,000
2016 CDBG Fund										\$0
2018 TSPLOST										\$3,653,000
2019 SPLOST Fund			\$1,966,667		\$150,000					\$4,759,167
2019 CDBG Fund										\$639,750
LMIG Fund										\$1,205,400
Capital Improvements										\$114,000
<b>Total Capital Funds</b>	\$0	\$0	\$1,966,667	\$0	\$545,000	\$0	\$0	\$0	\$0	\$13,781,317
<b>Enterprise Funds</b>										
Water Sewer Fund										\$9,012,855
Stormwater Fund										\$825,695
Natural Gas Fund					\$3,215,465	\$44,700				\$4,181,375
Solid Waste Collection Fund	\$961,905	\$250,880		\$690,735						\$3,717,785
Solid Waste Disposal Fund			\$3,548,415							\$3,971,585
<b>Total Enterprise Funds</b>	\$961,905	\$250,880	\$3,548,415	\$690,735	\$3,215,465	\$44,700	\$0	\$0	\$0	\$21,709,295
<b>Internal Service Funds</b>										
Health Insurance Fund										\$4,325,350
Fleet Management Fund							\$606,080	\$3,200		\$657,155
Wellness Fund										\$20,450
Central Services Fund									\$1,134,415	\$1,137,830
<b>Total Internal Service Funds</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$606,080	\$3,200	\$1,134,415	\$6,140,785
<b>Fiduciary Funds</b>										
Other Post Employment Benefits										\$0
<b>Total Fiduciary Funds</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total City Budget</b>	<b>\$961,905</b>	<b>\$250,880</b>	<b>\$5,515,082</b>	<b>\$690,735</b>	<b>\$3,760,465</b>	<b>\$44,700</b>	<b>\$606,080</b>	<b>\$3,200</b>	<b>\$1,134,415</b>	<b>\$63,599,135</b>

**DESCRIPTION OF THE TOP FOUR MAJOR REVENUE SOURCES**

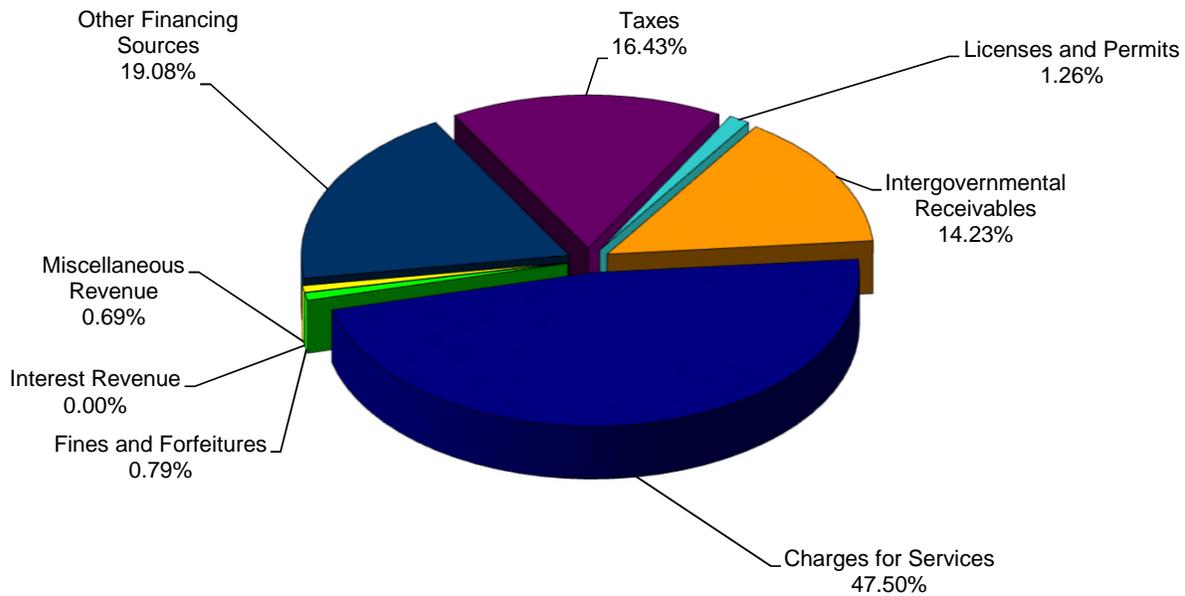
Charges for Services, fees collected for services provided, make up \$32,456,435 or 47.5% of total revenues for the City of Statesboro. The General Fund charges for services include court costs, indirect cost allocation from the water and sewer fund, background check fees and cemetery fees and several other revenue line items. The City has five Enterprise Funds that charge for services. These charges are water and sewer sales, storm water sales, natural gas sales, refuse collections fees and refuse disposal fees.

Taxes make up \$11,227,700 or 16.4% of total revenues. Included in the taxes category are property taxes - ad valorem taxes levied on as assessed valuation of real and/or personal property; franchise fees – taxes imposed on the privilege of using public property for private purposes; alcohol taxes – levied on the distribution of distilled spirits, malt beverages, and wine; and insurance premium taxes – based on the gross direct premiums collected by all insurance companies doing business in the state.

Other financing sources make up \$13,038,071 or 19%, of total revenues. The categories that make up other financing sources are operating transfers in – financial inflows from other funds of the government reporting entity; and sale of assets – the proceeds from the sale of fixed assets and other assets below the government's asset threshold.

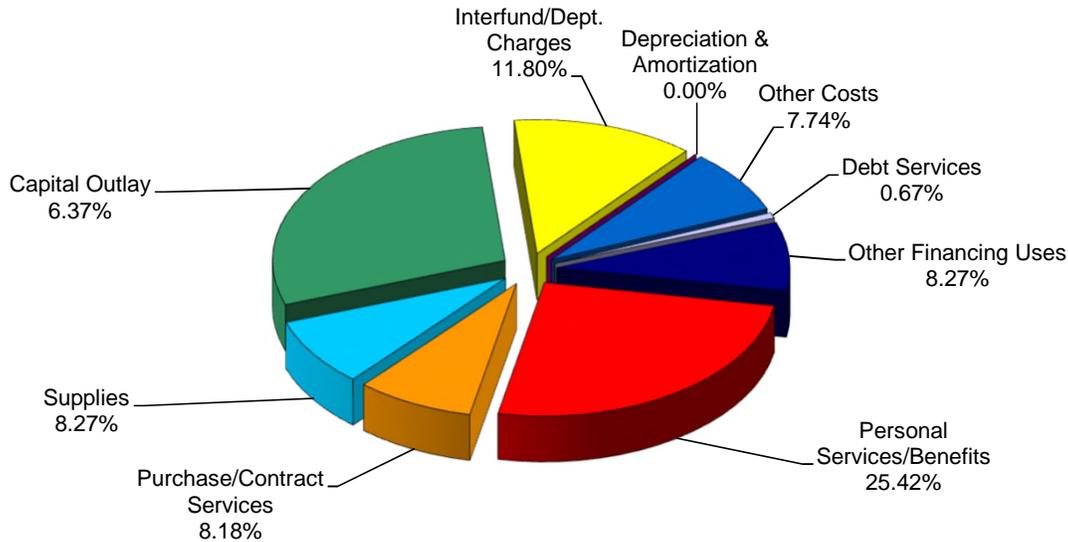
Intergovernmental Revenues make up \$9,725,760 or 14% of total revenues. This category includes grants – any grant received from a state or federal agency; and Special Purpose Local Option Sale Tax revenues – a sales tax that is remitted to the state by the vendor then disbursed to the County. Once the County receives the money, it disburses it to the City.

**SUMMARY OF ALL FUNDS  
REVENUES BY SOURCE**



	Governmental Funds	Proprietary Funds	Fiduciary Fund	Total All Funds
Taxes	\$ 11,227,700	\$ -		\$ 11,227,700
<i>(Property Taxes; Motor Vehicle; Franchise Taxes; Beer, Wine &amp; Liquor; Insurance Premium Taxes)</i>				
Licenses and Permits	\$ 864,025	\$ -		\$ 864,025
<i>(Alcoholic Beverage; Business Licenses; Bank Licenses; Building Permits; Inspection Fees; Sign Permits)</i>				
Intergovernmental Revenues	\$ 9,725,760	\$ -		\$ 9,725,760
<i>(Grants; SPLOST funds)</i>				
Charges for Services	\$ 3,379,498	\$ 29,076,937		\$ 32,456,435
<i>(Court Costs; Water &amp; Sewer Charges; Stormwater; Natural Gas; Solid Waste Collection Fees; Solid Waste Disposal Tipping Fees; Fleet Charges)</i>				
Fines and Forfeitures	\$ 541,000	\$ -		\$ 541,000
<i>(Municipal Court Fines; State and Federal Confiscated Funds)</i>				
Interest Revenue	\$ 360	\$ -		\$ 360
Miscellaneous Revenue	\$ 17,100	\$ 454,375		\$ 471,475
<i>(Rents and Royalties; Reimbursement from Damaged Property; and Other {sale of pipe, scrap, concession revenue, sale of signs and posts} )</i>				
Other Financing Sources	\$ 5,128,351	\$ 7,722,000	\$ 187,720	\$ 13,038,071
<i>(Transfers in from Other Funds; Sale of Assets; Sale of Land, Loans; Grants)</i>				
<b>TOTAL</b>	<b>\$ 30,883,794</b>	<b>\$ 37,253,312</b>	<b>\$ 187,720</b>	<b>\$ 68,324,826</b>

**SUMMARY OF ALL FUNDS  
EXPENDITURES AND EXPENSES BY USE**



	Governmental Funds	Proprietary Funds	Fiduciary Funds	Total All Funds
Personal Services/Benefits <i>(Salaries; FICA; Retirement; Worker's Comp; Drug Screening)</i>	\$ 12,270,410	\$ 5,343,355	\$ -	\$ 17,613,765
Purchase/Contract Services <i>(Legal Fees; Engineering Fees; Repair &amp; Maintenance of Vehicles; Equipment; Buildings/Grounds; Rentals; Insurance (other than benefits); Telephone/Cell Phones; Postage; Advertising; Printing &amp; Binding; Travel &amp; Education; Dues &amp; Fees; Contract Labor)</i>	\$ 2,948,470	\$ 2,716,590	\$ -	\$ 5,665,060
Supplies <i>(Office Supplies; Uniforms; General Supplies; Electricity; Gasoline/Diesel; Food; Books/Periodicals; Small Tools &amp; Equipment)</i>	\$ 1,493,950	\$ 4,237,180	\$ -	\$ 5,731,130
Capital Outlay <i>(Infrastructure Improvements; Machinery; Vehicles; Furniture &amp; Fixtures; Technology Equipment)</i>	\$ 12,061,250	\$ 7,875,550	\$ -	\$ 19,936,800
Interfund/Dept. Charges <i>(Self-funded Medical insurance; Life and Disability; Wellness Program)</i>	\$ 1,890,030	\$ 6,881,874	\$ -	\$ 8,771,904
Depreciation & Amortization <i>(Depreciation and Amortization)</i>	\$ -	\$ -	\$ -	\$ -
Other Costs <i>(Property Taxes; Bank Card Charges; Bad Debts; Solid Waste Disposal Fees)</i>	\$ 1,230,025	\$ 4,130,850	\$ -	\$ 5,360,875
Debt Services <i>(Repayment of long-term debts)</i>	\$ 230,805	\$ 236,770	\$ -	\$ 467,575
Other Financing Uses <i>(Transfers to Other Funds)</i>	\$ 1,744,603	\$ 3,987,911	\$ -	\$ 5,732,514
<b>TOTAL</b>	<b>\$ 33,869,543</b>	<b>\$ 35,410,080</b>	<b>\$ -</b>	<b>\$ 69,279,623</b>

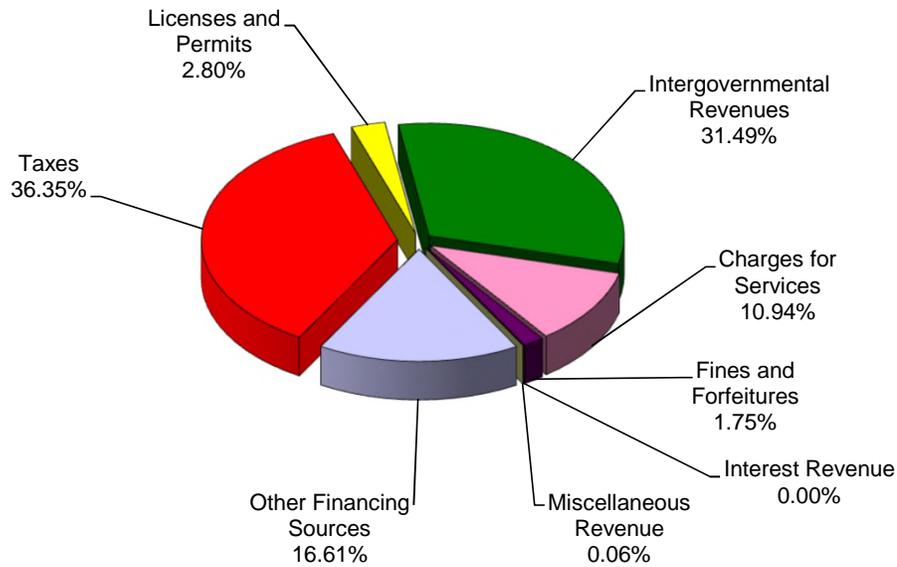
## SUMMARY OF ALL FUNDS

	Governmental Funds			Proprietary Funds		
	2019 Actual	2020 Budgeted	2021 Adopted	2019 Actual	2020 Budgeted	2021 Adopted
<b>Revenues:</b>						
31 Taxes	\$ 11,206,456	\$ 11,001,924	\$ 11,227,700	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ 1,017,802	\$ 956,550	\$ 864,025	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ 8,918,049	\$ 11,201,683	\$ 9,725,760	\$ -	\$ -	\$ -
34 Charges for Services	\$ 2,899,062	\$ 2,627,285	\$ 3,379,498	\$ 28,519,875	\$ 28,735,114	\$ 29,076,937
35 Fines and Forfeitures	\$ 722,429	\$ 595,000	\$ 541,000	\$ -	\$ -	\$ -
36 Interest Revenue	\$ 1,208	\$ 645	\$ 360	\$ 452	\$ 150	\$ -
37 Contributions and Donations	\$ 10,411	\$ 7,915	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ 38,422	\$ 28,400	\$ 17,100	\$ 666,485	\$ 442,874	\$ 454,375
<b>Subtotal:</b>	<b>\$ 24,813,839</b>	<b>\$ 26,419,402</b>	<b>\$ 25,755,443</b>	<b>\$ 29,186,812</b>	<b>\$ 29,178,138</b>	<b>\$ 29,531,312</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ 5,767,035	\$ 5,478,265	\$ 5,128,351	\$ 2,874,511	\$ 5,660,955	\$ 7,722,000
<b>Total Financial Sources</b>	<b>\$ 30,580,874</b>	<b>\$ 31,897,667</b>	<b>\$ 30,883,794</b>	<b>\$ 32,061,323</b>	<b>\$ 34,839,093</b>	<b>\$ 37,253,312</b>
<b>Expenditures and Expenses:</b>						
51 Personal Services/Benefits	\$ 9,622,319	\$ 11,242,025	\$ 12,270,410	\$ 4,309,339	\$ 5,133,239	\$ 5,343,355
52 Purchase/Contract Services	\$ 3,117,243	\$ 2,892,756	\$ 2,948,470	\$ 2,539,585	\$ 2,692,563	\$ 2,716,590
53 Supplies	\$ 1,373,152	\$ 1,521,678	\$ 1,493,950	\$ 4,479,666	\$ 4,525,225	\$ 4,237,180
54 Capital Outlay	\$ 1,587,849	\$ 12,640,315	\$ 12,061,250	\$ 3,211,447	\$ 6,064,592	\$ 7,875,550
55 Interfund/Dept. Charges	\$ 1,818,426	\$ 1,904,850	\$ 1,890,030	\$ 5,970,720	\$ 6,375,422	\$ 6,881,874
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 1,449,516	\$ 1,435,793	\$ 1,230,025	\$ 3,812,048	\$ 4,174,710	\$ 4,130,850
<b>Subtotal:</b>	<b>\$ 18,968,505</b>	<b>\$ 31,637,417</b>	<b>\$ 31,894,135</b>	<b>\$ 24,322,805</b>	<b>\$ 28,965,751</b>	<b>\$ 31,185,399</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ 234,194	\$ 222,111	\$ 230,805	\$ 573,368	\$ 569,152	\$ 236,770
61 Other Financing Uses	\$ 3,968,647	\$ 1,790,590	\$ 1,744,603	\$ 4,235,537	\$ 3,993,584	\$ 3,987,911
<b>Total Use of Resources</b>	<b>\$ 23,171,346</b>	<b>\$ 33,650,118</b>	<b>\$ 33,869,543</b>	<b>\$ 29,131,710</b>	<b>\$ 33,528,487</b>	<b>\$ 35,410,080</b>
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 7,409,528	\$ (1,752,451)	\$ (2,985,749)	\$ 2,929,613	\$ 1,310,606	\$ 1,843,232

## SUMMARY OF ALL FUNDS

	Fiduciary Funds			Total		
	2019 Actual	2020 Budgeted	2021 Adopted	2019 Actual	2020 Budgeted	2021 Adopted
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ 11,206,456	\$ 11,001,924	\$ 11,227,700
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ 1,017,802	\$ 956,550	\$ 864,025
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ 8,918,049	\$ 11,201,683	\$ 9,725,760
34 Charges for Services	\$ -	\$ -	\$ -	\$ 31,418,937	\$ 31,362,399	\$ 32,456,435
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ 722,429	\$ 595,000	\$ 541,000
36 Interest Revenue	\$ -	\$ -	\$ -	\$ 1,660	\$ 795	\$ 360
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ 10,411	\$ 7,915	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ 704,907	\$ 471,274	\$ 471,475
<b>Subtotal:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 54,000,651</b>	<b>\$ 55,597,540</b>	<b>\$ 55,286,755</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ -	\$ 182,325	\$ 187,720	\$ 8,641,546	\$ 11,321,545	\$ 13,038,071
<b>Total Financial Sources</b>	<b>\$ -</b>	<b>\$ 182,325</b>	<b>\$ 187,720</b>	<b>\$ 62,642,197</b>	<b>\$ 66,919,085</b>	<b>\$ 68,324,826</b>
<b>Expenditures and Expenses:</b>						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ 13,931,658	\$ 16,375,264	\$ 17,613,765
52 Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 5,656,828	\$ 5,585,319	\$ 5,665,060
53 Supplies	\$ -	\$ -	\$ -	\$ 5,852,818	\$ 6,046,903	\$ 5,731,130
54 Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ 4,799,296	\$ 18,704,907	\$ 19,936,800
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ 7,789,146	\$ 8,280,272	\$ 8,771,904
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ 5,261,564	\$ 5,610,503	\$ 5,360,875
<b>Subtotal:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 43,291,310</b>	<b>\$ 60,603,168</b>	<b>\$ 63,079,534</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ 807,562	\$ 791,263	\$ 467,575
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ 8,204,184	\$ 5,784,174	\$ 5,732,514
<b>Total Use of Resources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 52,303,056</b>	<b>\$ 67,178,605</b>	<b>\$ 69,279,623</b>
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ -	\$ 182,325	\$ 187,720	\$ 10,339,141	\$ (259,520)	\$ (954,797)

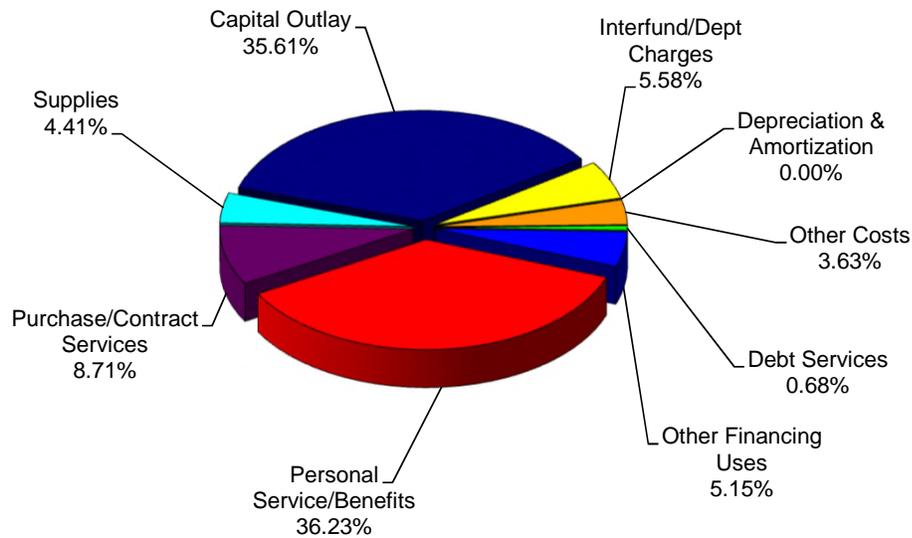
**SUMMARY OF GOVERNMENTAL FUNDS  
REVENUES BY SOURCE**



Taxes	\$	11,227,700
Licenses and Permits	\$	864,025
Intergovernmental Revenues	\$	9,725,760
Charges for Services	\$	3,379,498
Fines and Forfeitures	\$	541,000
Interest Revenue	\$	360
Miscellaneous Revenue	\$	17,100
Other Financing Sources	\$	5,128,351
<b>TOTAL</b>	<b>\$</b>	<b>30,883,794</b>

*Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, South Main Tax Allocation District Fund, Old Register Tax Allocation District Fund, Hotel/Motel Tax Fund, Technology Fee Fund, 2013 SPLOST Fund, 2018 TSPLOST Fund, 2019 SPLOST Fund, LMIG Fund and Capital Improvements Fund.*

**SUMMARY OF GOVERNMENTAL FUNDS  
EXPENDITURES BY USE**



Personal Service/Benefits	\$	12,270,410
Purchase/Contract Services	\$	2,948,470
Supplies	\$	1,493,950
Capital Outlay	\$	12,061,250
Interfund/Dept Charges	\$	1,890,030
Depreciation & Amortization	\$	-
Other Costs	\$	1,230,025
Debt Services	\$	230,805
Other Financing Uses	\$	1,744,603
<b>TOTAL</b>	<b>\$</b>	<b>33,869,543</b>

*Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, South Main Tax Allocation District Fund, Old Register Tax Allocation District Fund, Hotel/Motel Tax Fund, Technology Fee Fund, 2013 SPLOST Fund, 2018 TSPLOST Fund, 2019 SPLOST Fund, LMIG Fund and Capital Improvements Fund.*

## SUMMARY OF GOVERNMENTAL FUNDS

	100			200		
	General Fund			Special Revenue Funds		
	2019	2020	2021	2018	2019	2020
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	\$ 10,102,826	\$ 9,912,144	\$ 10,359,000	\$ 1,103,630	\$ 1,089,780	\$ 868,700
32 Licenses and Permits	\$ 1,017,802	\$ 941,050	\$ 850,025	\$ -	\$ 15,500	\$ 14,000
33 Intergovernmental Revenues	\$ 8,889	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 1,449,537	\$ 1,350,285	\$ 1,969,133	\$ 1,449,525	\$ 1,277,000	\$ 1,410,365
35 Fines and Forfeitures	\$ 654,431	\$ 554,000	\$ 535,000	\$ 67,998	\$ 41,000	\$ 6,000
36 Interest Revenue	\$ 301	\$ -	\$ -	\$ 23	\$ 25	\$ -
37 Contributions and Donations	\$ 1,913	\$ -	\$ -	\$ 8,498	\$ 7,915	\$ -
38 Miscellaneous Revenue	\$ 38,422	\$ 28,400	\$ 17,100	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ 13,274,121</b>	<b>\$ 12,785,879</b>	<b>\$ 13,730,258</b>	<b>\$ 2,629,674</b>	<b>\$ 2,431,220</b>	<b>\$ 2,299,065</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ 2,968,535	\$ 2,879,265	\$ 2,859,351	\$ 2,169,000	\$ 2,269,000	\$ 2,269,000
<b>Total Financial Sources</b>	<b>\$ 16,242,656</b>	<b>\$ 15,665,144</b>	<b>\$ 16,589,609</b>	<b>\$ 4,798,674</b>	<b>\$ 4,700,220</b>	<b>\$ 4,568,065</b>
<b>Expenditures and Expenses</b>						
51 Pers Svc/Ben	\$ 7,299,462	\$ 8,662,857	\$ 9,641,040	\$ 2,322,857	\$ 2,579,168	\$ 2,629,370
52 Purch/Contract	\$ 2,165,835	\$ 2,282,327	\$ 2,405,660	\$ 490,993	\$ 589,494	\$ 504,060
53 Supplies	\$ 1,198,537	\$ 1,317,124	\$ 1,317,350	\$ 174,615	\$ 204,554	\$ 176,600
54 Capital Outlay	\$ 17,377	\$ 27,585	\$ 50,350	\$ 44,483	\$ 270,180	\$ 76,000
55 Interfund/Dept Chgs	\$ 1,397,729	\$ 1,469,526	\$ 1,608,040	\$ 420,697	\$ 435,324	\$ 281,990
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 660,169	\$ 649,754	\$ 654,025	\$ 788,021	\$ 786,030	\$ 575,000
<b>Subtotal:</b>	<b>\$ 12,739,109</b>	<b>\$ 14,409,173</b>	<b>\$ 15,676,465</b>	<b>\$ 4,241,666</b>	<b>\$ 4,864,750</b>	<b>\$ 4,243,020</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ 234,194	\$ 222,111	\$ 230,805	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 2,113,080	\$ 1,687,290	\$ 1,589,745	\$ 112,952	\$ 103,300	\$ 154,858
<b>Total Use of Resources:</b>	<b>\$ 15,086,383</b>	<b>\$ 16,318,574</b>	<b>\$ 17,497,015</b>	<b>\$ 4,354,618</b>	<b>\$ 4,968,050</b>	<b>\$ 4,397,878</b>
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 1,156,273	\$ (653,430)	\$ (907,406)	\$ 444,056	\$ (267,830)	\$ 170,187

## SUMMARY OF GOVERNMENTAL FUNDS

	300			Total Governmental Funds		
	Capital Project Funds			Total Governmental Funds		
	2019	2020	2021	2019	2020	2021
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	\$ -	\$ -	\$ -	\$ 11,206,456	\$ 11,001,924	\$ 11,227,700
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ 1,017,802	\$ 956,550	\$ 864,025
33 Intergovernmental Revenues	\$ 8,909,160	\$ 11,201,683	\$ 9,725,760	\$ 8,918,049	\$ 11,201,683	\$ 9,725,760
34 Charges for Services	\$ -	\$ -	\$ -	\$ 2,899,062	\$ 2,627,285	\$ 3,379,498
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ 722,429	\$ 595,000	\$ 541,000
36 Interest Revenue	\$ 884	\$ 620	\$ 360	\$ 1,208	\$ 645	\$ 360
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ 10,411	\$ 7,915	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ 38,422	\$ 28,400	\$ 17,100
<b>Subtotal:</b>	<b>\$ 8,910,044</b>	<b>\$ 11,202,303</b>	<b>\$ 9,726,120</b>	<b>\$ 24,813,839</b>	<b>\$ 26,419,402</b>	<b>\$ 25,755,443</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ 629,500	\$ 330,000	\$ -	\$ 5,767,035	\$ 5,478,265	\$ 5,128,351
<b>Total Financial Sources</b>	<b>\$ 9,539,544</b>	<b>\$ 11,532,303</b>	<b>\$ 9,726,120</b>	<b>\$ 30,580,874</b>	<b>\$ 31,897,667</b>	<b>\$ 30,883,794</b>
<b>Expenditures and Expenses</b>						
51 Pers Svc/Ben	\$ -	\$ -	\$ -	\$ 9,622,319	\$ 11,242,025	\$ 12,270,410
52 Purch/Contract	\$ 460,415	\$ 20,935	\$ 38,750	\$ 3,117,243	\$ 2,892,756	\$ 2,948,470
53 Supplies	\$ -	\$ -	\$ -	\$ 1,373,152	\$ 1,521,678	\$ 1,493,950
54 Capital Outlay	\$ 1,525,989	\$ 12,342,550	\$ 11,934,900	\$ 1,587,849	\$ 12,640,315	\$ 12,061,250
55 Interfund/Dept Chgs	\$ -	\$ -	\$ -	\$ 1,818,426	\$ 1,904,850	\$ 1,890,030
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 1,326	\$ 9	\$ 1,000	\$ 1,449,516	\$ 1,435,793	\$ 1,230,025
<b>Subtotal:</b>	<b>\$ 1,987,730</b>	<b>\$ 12,363,494</b>	<b>\$ 11,974,650</b>	<b>\$ 18,968,505</b>	<b>\$ 31,637,417</b>	<b>\$ 31,894,135</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ 234,194	\$ 222,111	\$ 230,805
61 Other Financing Uses	\$ 1,742,615	\$ -	\$ -	\$ 3,968,647	\$ 1,790,590	\$ 1,744,603
<b>Total Use of Resources:</b>	<b>\$ 3,730,345</b>	<b>\$ 12,363,494</b>	<b>\$ 11,974,650</b>	<b>\$ 23,171,346</b>	<b>\$ 33,650,118</b>	<b>\$ 33,869,543</b>
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 5,809,199	\$ (831,191)	\$ (2,248,530)	\$ 7,409,528	\$ (1,752,451)	\$ (2,985,749)

**SUMMARY OF FINANCIAL SOURCES AND USES  
GOVERNMENTAL FUNDS**

	100 General Fund			Special Revenue Funds 210 Confiscated Asset Fund		
	2019	2020	2021	2019	2020	2021
	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
<b>Revenues:</b>						
31 Taxes	\$ 10,102,826	\$ 9,912,144	\$ 10,359,000	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ 1,017,802	\$ 941,050	\$ 850,025	\$ -	\$ -	\$ -
33 Intergovernmental Revenue	\$ 8,889	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 1,449,537	\$ 1,350,285	\$ 1,969,133	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ 654,431	\$ 554,000	\$ 535,000	\$ -	\$ 1,000	\$ 1,000
36 Interest Revenue	\$ 301	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ 1,913	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ 38,422	\$ 28,400	\$ 17,100	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ 13,274,121</b>	<b>\$ 12,785,879</b>	<b>\$ 13,730,258</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ 2,968,535	\$ 2,879,265	\$ 2,859,351	\$ -	\$ -	\$ -
<b>Total Financial Sources</b>	<b>\$ 16,242,656</b>	<b>\$ 15,665,144</b>	<b>\$ 16,589,609</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
<b>Expenditures and Expenses:</b>						
51 Personal Services/Benefits	\$ 7,299,462	\$ 8,662,857	\$ 9,641,040	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ 2,165,835	\$ 2,282,327	\$ 2,405,660	\$ -	\$ -	\$ -
53 Supplies	\$ 1,198,537	\$ 1,317,124	\$ 1,317,350	\$ -	\$ -	\$ -
54 Capital Outlay (Minor)	\$ 17,377	\$ 27,585	\$ 50,350	\$ -	\$ -	\$ -
55 Interfund/Dept. Charges	\$ 1,397,729	\$ 1,469,526	\$ 1,608,040	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 660,169	\$ 649,754	\$ 654,025	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ 12,739,109</b>	<b>\$ 14,409,173</b>	<b>\$ 15,676,465</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ 234,194	\$ 222,111	\$ 230,805	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 2,113,080	\$ 1,687,290	\$ 1,589,745	\$ -	\$ -	\$ -
<b>Total Use of Resources</b>	<b>\$ 15,086,383</b>	<b>\$ 16,318,574</b>	<b>\$ 17,497,015</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Net Increase (Decrease) in Fund Balance or Retained	\$ 1,156,273	\$ (653,430)	\$ (907,406)	\$ -	\$ 1,000	\$ 1,000

**SUMMARY OF FINANCIAL SOURCES AND USES  
GOVERNMENTAL FUNDS**

	Special Revenue Funds					
	224			250		
	US Department of Justice Grant Fund			Multiple Grant Fund		
	2019	2020	2021	2019	2020	2021
Actual	Budgeted	Adopted	Actual	Budgeted	Adopted	
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ 67,998	\$ 40,000	\$ 5,000	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ 7,915	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ 67,998</b>	<b>\$ 40,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ 7,915</b>	<b>\$ -</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Financial Sources</b>	<b>\$ 67,998</b>	<b>\$ 40,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ 7,915</b>	<b>\$ -</b>
<b>Expenditures and Expenses:</b>						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -
53 Supplies	\$ 13,112	\$ 36,600	\$ 7,500	\$ -	\$ -	\$ -
54 Capital Outlay (Minor)	\$ 6,267	\$ 10,900	\$ 40,000	\$ -	\$ -	\$ -
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ 19,379</b>	<b>\$ 52,500</b>	<b>\$ 52,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Use of Resources</b>	<b>\$ 19,379</b>	<b>\$ 52,500</b>	<b>\$ 52,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Net Increase (Decrease) in Fund Balance or Retained	\$ 48,619	\$ (12,500)	\$ (47,500)	\$ -	\$ 7,915	\$ -

**SUMMARY OF FINANCIAL SOURCES AND USES  
GOVERNMENTAL FUNDS**

	Special Revenue Funds					
	270			271		
	Statesboro Fire Service Fund			South Main Tax Allocation District Fund		
	2019	2020	2021	2019	2020	2021
Actual	Budgeted	Adopted	Actual	Budgeted	Adopted	
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ 233,882	\$ 120,000	\$ 268,700
32 Licenses and Permits	\$ -	\$ 15,500	\$ 14,000	\$ -	\$ -	\$ -
33 Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 1,384,111	\$ 1,217,000	\$ 1,350,365	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ 23	\$ 25	\$ -
37 Contributions and Donations	\$ 8,498	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ 1,392,609</b>	<b>\$ 1,232,500</b>	<b>\$ 1,364,365</b>	<b>\$ 233,905</b>	<b>\$ 120,025</b>	<b>\$ 268,700</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ 2,169,000	\$ 2,269,000	\$ 2,269,000	\$ -	\$ -	\$ -
<b>Total Financial Sources</b>	<b>\$ 3,561,609</b>	<b>\$ 3,501,500</b>	<b>\$ 3,633,365</b>	<b>\$ 233,905</b>	<b>\$ 120,025</b>	<b>\$ 268,700</b>
<b>Expenditures and Expenses:</b>						
51 Personal Services/Benefits	\$ 2,322,857	\$ 2,579,168	\$ 2,629,370	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ 416,055	\$ 450,494	\$ 439,060	\$ -	\$ 50,000	\$ -
53 Supplies	\$ 161,503	\$ 167,954	\$ 169,100	\$ -	\$ -	\$ -
54 Capital Outlay (Minor)	\$ 38,216	\$ 259,280	\$ 36,000	\$ -	\$ -	\$ -
55 Interfund/Dept. Charges	\$ 420,697	\$ 435,324	\$ 281,990	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 6,984	\$ 6,000	\$ 5,000	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ 3,366,312</b>	<b>\$ 3,898,220</b>	<b>\$ 3,560,520</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 69,600	\$ 58,300	\$ 72,845	\$ -	\$ -	\$ -
<b>Total Use of Resources</b>	<b>\$ 3,435,912</b>	<b>\$ 3,956,520</b>	<b>\$ 3,633,365</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>
Net Increase (Decrease) in Fund Balance or Retained	\$ 125,697	\$ (455,020)	\$ -	\$ 233,905	\$ 70,025	\$ 268,700

**SUMMARY OF FINANCIAL SOURCES AND USES  
GOVERNMENTAL FUNDS**

	Special Revenue Funds					
	272			275		
	Old Register Tax Allocation District Fund			Hotel/Motel Fund		
	2019	2020	2021	2019	2020	2021
Actual	Budgeted	Adopted	Actual	Budgeted	Adopted	
<b>Revenues:</b>						
31 Taxes	\$ -	\$ 69,780	\$ -	\$ 869,748	\$ 900,000	\$ 600,000
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ -</b>	<b>\$ 69,780</b>	<b>\$ -</b>	<b>\$ 869,748</b>	<b>\$ 900,000</b>	<b>\$ 600,000</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Financial Sources</b>	<b>\$ -</b>	<b>\$ 69,780</b>	<b>\$ -</b>	<b>\$ 869,748</b>	<b>\$ 900,000</b>	<b>\$ 600,000</b>
<b>Expenditures and Expenses:</b>						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
53 Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54 Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ 781,037	\$ 780,030	\$ 570,000
<b>Subtotal:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 781,037</b>	<b>\$ 780,030</b>	<b>\$ 570,000</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ -	\$ -	\$ 52,013	\$ 43,352	\$ 45,000	\$ 30,000
<b>Total Use of Resources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 52,013</b>	<b>\$ 824,389</b>	<b>\$ 825,030</b>	<b>\$ 600,000</b>
Net Increase (Decrease) in Fund Balance or Retained	\$ -	\$ 69,780	\$ (52,013)	\$ 45,359	\$ 74,970	\$ -

**SUMMARY OF FINANCIAL SOURCES AND USES  
GOVERNMENTAL FUNDS**

	Special Revenue Funds 286 Technology Fund			Capital Projects Funds 322 2007 SPLOST Fund		
	2019	2020	2021	2019	2020	2021
	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 65,414	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ 63	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ 65,414</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 63</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Financial Sources</b>	<b>\$ 65,414</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 63</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures and Expenses:</b>						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ 74,938	\$ 84,000	\$ 60,000	\$ -	\$ -	\$ -
53 Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54 Capital Outlay	\$ -	\$ -	\$ -	\$ 10,915	\$ -	\$ -
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ 822	\$ 9	\$ -
<b>Subtotal:</b>	<b>\$ 74,938</b>	<b>\$ 84,000</b>	<b>\$ 60,000</b>	<b>\$ 11,737</b>	<b>\$ 9</b>	<b>\$ -</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Use of Resources</b>	<b>\$ 74,938</b>	<b>\$ 84,000</b>	<b>\$ 60,000</b>	<b>\$ 11,737</b>	<b>\$ 9</b>	<b>\$ -</b>
Net Increase (Decrease) in Fund Balance or Retained	\$ (9,524)	\$ (24,000)	\$ -	\$ (11,674)	\$ (9)	\$ -

**SUMMARY OF FINANCIAL SOURCES AND USES  
GOVERNMENTAL FUNDS**

	Capital Projects Funds					
	323			324		
	2013 SPLOST Fund			2018 TSPLOST Fund		
	2019 Actual	2020 Budgeted	2021 Adopted	2019 Actual	2020 Budgeted	2021 Adopted
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenue	\$ 6,065,383	\$ 4,547,058	\$ -	\$ 2,394,667	\$ 4,128,000	\$ 3,302,400
34 Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ 796	\$ 600	\$ -	\$ 25	\$ -	\$ 360
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ 6,066,179</b>	<b>\$ 4,547,658</b>	<b>\$ -</b>	<b>\$ 2,394,692</b>	<b>\$ 4,128,000</b>	<b>\$ 3,302,760</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Financial Sources</b>	<b>\$ 6,066,179</b>	<b>\$ 4,547,658</b>	<b>\$ -</b>	<b>\$ 2,394,692</b>	<b>\$ 4,128,000</b>	<b>\$ 3,302,760</b>
<b>Expenditures and Expenses:</b>						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 69,645	\$ 20,935	\$ -
53 Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54 Capital Outlay	\$ 639,903	\$ 3,824,030	\$ 3,410,000	\$ 279,417	\$ 5,521,020	\$ 3,652,000
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ 504	\$ -	\$ 1,000
<b>Subtotal:</b>	<b>\$ 639,903</b>	<b>\$ 3,824,030</b>	<b>\$ 3,410,000</b>	<b>\$ 349,566</b>	<b>\$ 5,541,955</b>	<b>\$ 3,653,000</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 1,684,275	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Use of Resources</b>	<b>\$ 2,324,178</b>	<b>\$ 3,824,030</b>	<b>\$ 3,410,000</b>	<b>\$ 349,566</b>	<b>\$ 5,541,955</b>	<b>\$ 3,653,000</b>
Net Increase (Decrease) in Fund Balance or Retained	\$ 3,742,001	\$ 723,628	\$ (3,410,000)	\$ 2,045,126	\$ (1,413,955)	\$ (350,240)

**SUMMARY OF FINANCIAL SOURCES AND USES  
GOVERNMENTAL FUNDS**

	Capital Projects Funds					
	325 2019 SPLOST Fund			342 2016 CDBG Grant Fund		
	2019 Actual	2020 Budgeted	2021 Adopted	2019 Actual	2020 Budgeted	2021 Adopted
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenue	\$ -	\$ 2,526,625	\$ 4,578,210	\$ 449,110	\$ -	\$ -
34 Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ 20	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ -</b>	<b>\$ 2,526,645</b>	<b>\$ 4,578,210</b>	<b>\$ 449,110</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Financial Sources</b>	<b>\$ -</b>	<b>\$ 2,526,645</b>	<b>\$ 4,578,210</b>	<b>\$ 449,110</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures and Expenses:</b>						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 390,770	\$ -	\$ -
53 Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54 Capital Outlay	\$ -	\$ 2,611,500	\$ 2,952,500	\$ -	\$ -	\$ -
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ -</b>	<b>\$ 2,611,500</b>	<b>\$ 2,952,500</b>	<b>\$ 390,770</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ 58,340	\$ -	\$ -
<b>Total Use of Resources</b>	<b>\$ -</b>	<b>\$ 2,611,500</b>	<b>\$ 2,952,500</b>	<b>\$ 449,110</b>	<b>\$ -</b>	<b>\$ -</b>
Net Increase (Decrease) in Fund Balance or Retained	\$ -	\$ (84,855)	\$ 1,625,710	\$ -	\$ -	\$ -

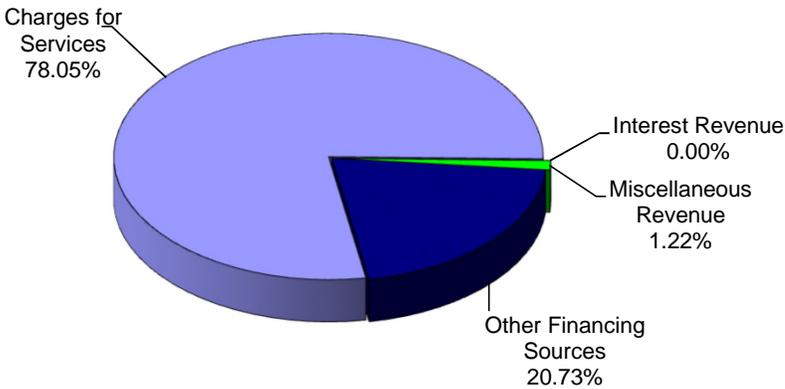
**SUMMARY OF FINANCIAL SOURCES AND USES  
GOVERNMENTAL FUNDS**

	Capital Projects Funds					
	343 2019 CDBG Grant Fund			344 LMIG Fund		
	2019 Actual	2020 Budgeted	2021 Adopted	2019 Actual	2020 Budgeted	2021 Adopted
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenue	\$ -	\$ -	\$ 639,750	\$ -	\$ -	\$ 1,205,400
34 Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 639,750</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,205,400</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Financial Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 639,750</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,205,400</b>
<b>Expenditures and Expenses:</b>						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ -	\$ -	\$ 38,750	\$ -	\$ -	\$ -
53 Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54 Capital Outlay	\$ -	\$ -	\$ 601,000	\$ -	\$ -	\$ 1,205,400
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 639,750</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,205,400</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Use of Resources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 639,750</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,205,400</b>
Net Increase (Decrease) in Fund Balance or Retained	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**SUMMARY OF FINANCIAL SOURCES AND USES  
GOVERNMENTAL FUNDS**

	Capital Projects Funds 350			Total Governmental Funds		
	Capital Improvements Program Fund					
	2019 Actual	2020 Budgeted	2021 Adopted	2019 Actual	2020 Budgeted	2021 Adopted
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ 11,206,456	\$ 11,001,924	\$ 11,227,700
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ 1,017,802	\$ 956,550	\$ 864,025
33 Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ 8,918,049	\$ 11,201,683	\$ 9,725,760
34 Charges for Services	\$ -	\$ -	\$ -	\$ 2,899,062	\$ 2,627,285	\$ 3,379,498
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ 722,429	\$ 595,000	\$ 541,000
36 Interest Revenue	\$ -	\$ -	\$ -	\$ 1,208	\$ 645	\$ 360
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ 10,411	\$ 7,915	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ 38,422	\$ 28,400	\$ 17,100
<b>Subtotal:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,813,839</b>	<b>\$ 26,419,402</b>	<b>\$ 25,755,443</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ 629,500	\$ 330,000	\$ -	\$ 5,767,035	\$ 5,478,265	\$ 5,128,351
<b>Total Financial Sources</b>	<b>\$ 629,500</b>	<b>\$ 330,000</b>	<b>\$ -</b>	<b>\$ 30,580,874</b>	<b>\$ 31,897,667</b>	<b>\$ 30,883,794</b>
<b>Expenditures and Expenses:</b>						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ 9,622,319	\$ 11,242,025	\$ 12,270,410
52 Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 3,117,243	\$ 2,892,756	\$ 2,948,470
53 Supplies	\$ -	\$ -	\$ -	\$ 1,373,152	\$ 1,521,678	\$ 1,493,950
54 Capital Outlay	\$ 595,754	\$ 386,000	\$ 114,000	\$ 1,587,849	\$ 12,640,315	\$ 12,061,250
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ 1,818,426	\$ 1,904,850	\$ 1,890,030
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ 1,449,516	\$ 1,435,793	\$ 1,230,025
<b>Subtotal:</b>	<b>\$ 595,754</b>	<b>\$ 386,000</b>	<b>\$ 114,000</b>	<b>\$ 18,968,505</b>	<b>\$ 31,637,417</b>	<b>\$ 31,894,135</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ 234,194	\$ 222,111	\$ 230,805
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ 3,968,647	\$ 1,790,590	\$ 1,744,603
<b>Total Use of Resources</b>	<b>\$ 595,754</b>	<b>\$ 386,000</b>	<b>\$ 114,000</b>	<b>\$ 23,171,346</b>	<b>\$ 33,650,118</b>	<b>\$ 33,869,543</b>
Net Increase (Decrease) in Fund Balance or Retained	\$ 33,746	\$ (56,000)	\$ (114,000)	\$ 7,409,528	\$ (1,752,451)	\$ (2,985,749)

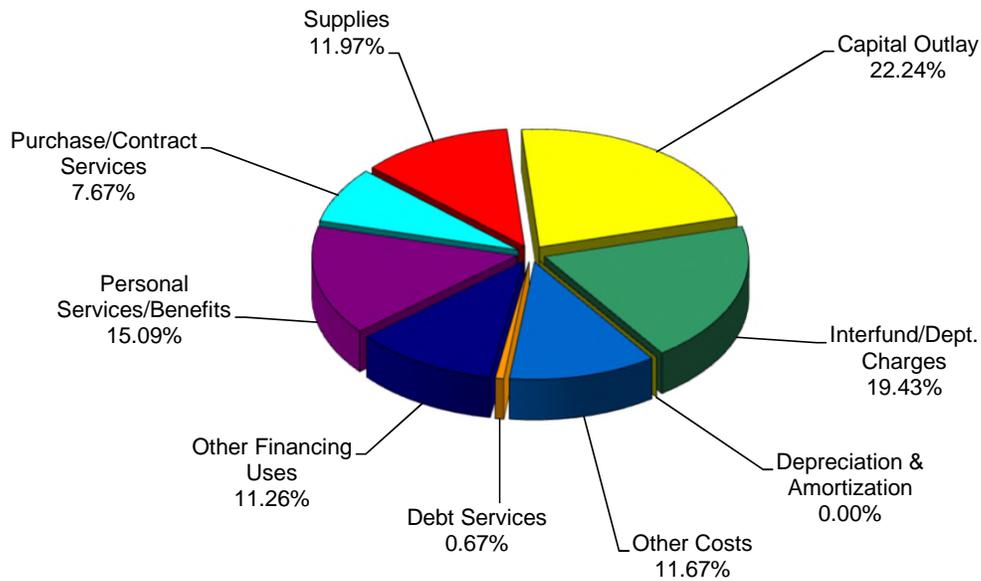
**SUMMARY OF PROPRIETARY FUNDS  
REVENUES BY SOURCE**



Charges for Services	\$	29,076,937
Interest Revenue	\$	-
Miscellaneous Revenue	\$	454,375
Other Financing Sources	\$	7,722,000
<b>TOTAL</b>	<b>\$</b>	<b>37,253,312</b>

*Proprietary Funds Include: Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Wellness Program Fund and Central Services Fund.*

**SUMMARY OF PROPRIETARY FUNDS  
EXPENSES BY SOURCE AND USE**



Personal Services/Benefits	\$	5,343,355
Purchase/Contract Services	\$	2,716,590
Supplies	\$	4,237,180
Capital Outlay	\$	7,875,550
Interfund/Dept. Charges	\$	6,881,874
Depreciation & Amortization	\$	-
Other Costs	\$	4,130,850
Debt Services	\$	236,770
Other Financing Uses	\$	3,987,911
<b>TOTAL</b>	<b>\$</b>	<b>35,410,080</b>

*Proprietary Funds Include: Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Wellness Program Fund and Central Services Fund.*

## SUMMARY OF PROPRIETARY FUNDS

	500			600		
	Enterprise Funds			Internal Service Funds		
	2019	2020	2021	2019	2020	2021
	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 23,282,988	\$ 23,441,038	\$ 23,591,825	\$ 5,236,887	\$ 5,294,076	\$ 5,485,112
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ 452	\$ 150	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ 666,485	\$ 442,874	\$ 454,375	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ 23,949,925</b>	<b>\$ 23,884,062</b>	<b>\$ 24,046,200</b>	<b>\$ 5,236,887</b>	<b>\$ 5,294,076</b>	<b>\$ 5,485,112</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ 2,131,990	\$ 5,108,955	\$ 7,170,000	\$ 742,521	\$ 552,000	\$ 552,000
<b>Total Financial Sources</b>	<b>\$ 26,081,915</b>	<b>\$ 28,993,017</b>	<b>\$ 31,216,200</b>	<b>\$ 5,979,408</b>	<b>\$ 5,846,076</b>	<b>\$ 6,037,112</b>
<b>Expenditures and Expenses:</b>						
51 Personal Services/Benefits	\$ 3,694,379	\$ 4,479,102	\$ 4,631,505	\$ 614,960	\$ 654,137	\$ 711,850
52 Purchase/Contract Services	\$ 2,012,309	\$ 2,203,220	\$ 2,155,730	\$ 527,276	\$ 489,343	\$ 560,860
53 Supplies	\$ 4,315,729	\$ 4,382,845	\$ 4,114,760	\$ 163,937	\$ 142,380	\$ 122,420
54 Capital Outlay (Minor)	\$ 2,931,570	\$ 5,916,093	\$ 7,587,800	\$ 279,877	\$ 148,499	\$ 287,750
55 Interfund/Dept. Charges	\$ 2,215,592	\$ 2,217,794	\$ 2,407,059	\$ 3,755,128	\$ 4,157,628	\$ 4,474,815
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 3,809,110	\$ 4,172,910	\$ 4,129,050	\$ 2,938	\$ 1,800	\$ 1,800
<b>Subtotal:</b>	<b>\$ 18,978,689</b>	<b>\$ 23,371,964</b>	<b>\$ 25,025,904</b>	<b>\$ 5,344,116</b>	<b>\$ 5,593,787</b>	<b>\$ 6,159,495</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ 573,368	\$ 569,152	\$ 236,770	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 4,187,952	\$ 3,946,294	\$ 3,936,621	\$ 47,585	\$ 47,290	\$ 51,290
<b>Total Use of Resources</b>	<b>\$ 23,740,009</b>	<b>\$ 27,887,410</b>	<b>\$ 29,199,295</b>	<b>\$ 5,391,701</b>	<b>\$ 5,641,077</b>	<b>\$ 6,210,785</b>
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 2,341,906	\$ 1,105,607	\$ 2,016,905	\$ 587,707	\$ 204,999	\$ (173,673)

## SUMMARY OF PROPRIETARY FUNDS

	Total Proprietary Funds		
	2019 Actual	2020 Budgeted	2021 Adopted
<b>Revenues:</b>			
31 Taxes	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -
34 Charges for Services	\$ 28,519,875	\$ 28,735,114	\$ 29,076,937
35 Fines and Forfeitures	\$ -	\$ -	\$ -
36 Interest Revenue	\$ 452	\$ 150	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ 666,485	\$ 442,874	\$ 454,375
<b>Subtotal:</b>	<b>\$ 29,186,812</b>	<b>\$ 29,178,138</b>	<b>\$ 29,531,312</b>
<b>Other Financing Sources</b>			
39 Other Financing Sources	\$ 2,874,511	\$ 5,660,955	\$ 7,722,000
<b>Total Financial Sources</b>	<b>\$ 32,061,323</b>	<b>\$ 34,839,093</b>	<b>\$ 37,253,312</b>
<b>Expenditures and Expenses:</b>			
51 Personal Services/Benefits	\$ 4,309,339	\$ 5,133,239	\$ 5,343,355
52 Purchase/Contract Services	\$ 2,539,585	\$ 2,692,563	\$ 2,716,590
53 Supplies	\$ 4,479,666	\$ 4,525,225	\$ 4,237,180
54 Capital Outlay (Minor)	\$ 3,211,447	\$ 6,064,592	\$ 7,875,550
55 Interfund/Dept. Charges	\$ 5,970,720	\$ 6,375,422	\$ 6,881,874
56 Depreciation & Amortization	\$ -	\$ -	\$ -
57 Other Costs	\$ 3,812,048	\$ 4,174,710	\$ 4,130,850
<b>Subtotal:</b>	<b>\$ 24,322,805</b>	<b>\$ 28,965,751</b>	<b>\$ 31,185,399</b>
<b>Non-Operating Expenses</b>			
58 Debt Services	\$ 573,368	\$ 569,152	\$ 236,770
61 Other Financing Uses	\$ 4,235,537	\$ 3,993,584	\$ 3,987,911
<b>Total Use of Resources</b>	<b>\$ 29,131,710</b>	<b>\$ 33,528,487</b>	<b>\$ 35,410,080</b>
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 2,929,613	\$ 1,310,606	\$ 1,843,232

**SUMMARY OF FINANCIAL SOURCES AND USES  
PROPRIETARY FUNDS**

	Enterprise Funds					
	505 Water and Sewer Fund			507 Stormwater		
	2019 Actual	2020 Budgeted	2021 Adopted	2019 Actual	2020 Budgeted	2021 Adopted
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 11,043,245	\$ 10,765,803	\$ 10,888,875	\$ 1,019,413	\$ 1,003,706	\$ 1,260,100
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ 151	\$ 150	\$ -	\$ 301	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ 494,448	\$ 312,374	\$ 313,375	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ 11,537,844</b>	<b>\$ 11,078,327</b>	<b>\$ 11,202,250</b>	<b>\$ 1,019,714</b>	<b>\$ 1,003,706</b>	<b>\$ 1,260,100</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ 250,991	\$ 1,860,000	\$ 3,645,000	\$ 391,957	\$ 500,000	\$ 1,750,000
<b>Total Financial Sources</b>	<b>\$ 11,788,835</b>	<b>\$ 12,938,327</b>	<b>\$ 14,847,250</b>	<b>\$ 1,411,671</b>	<b>\$ 1,503,706</b>	<b>\$ 3,010,100</b>
<b>Expenditures and Expenses</b>						
51 Pers Svc/Ben	\$ 2,114,667	\$ 2,570,537	\$ 2,571,980	\$ 307,650	\$ 352,515	\$ 377,115
52 Purch/Contract	\$ 1,042,544	\$ 1,156,161	\$ 1,072,435	\$ 110,966	\$ 109,414	\$ 139,335
53 Supplies	\$ 1,388,479	\$ 1,454,995	\$ 1,468,550	\$ 42,475	\$ 52,900	\$ 50,800
54 Capital Outlay	\$ 822,178	\$ 3,755,343	\$ 3,816,300	\$ 812,624	\$ 861,200	\$ 1,797,200
55 Interfund/Dept Chgs	\$ 1,464,076	\$ 1,495,764	\$ 1,639,064	\$ 155,524	\$ 149,305	\$ 160,465
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 259,962	\$ 249,270	\$ 248,800	\$ 19,664	\$ 176,590	\$ 21,000
<b>Subtotal:</b>	<b>\$ 7,091,906</b>	<b>\$ 10,682,070</b>	<b>\$ 10,817,129</b>	<b>\$ 1,448,903</b>	<b>\$ 1,701,924</b>	<b>\$ 2,545,915</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ 570,178	\$ 566,637	\$ 235,190	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 1,884,900	\$ 1,695,819	\$ 1,715,536	\$ 71,825	\$ 71,955	\$ 74,780
<b>Total Use of Resources:</b>	<b>\$ 9,546,984</b>	<b>\$ 12,944,526</b>	<b>\$ 12,767,855</b>	<b>\$ 1,520,728</b>	<b>\$ 1,773,879</b>	<b>\$ 2,620,695</b>
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 2,241,851	\$ (6,199)	\$ 2,079,395	\$ (109,057)	\$ (270,173)	\$ 389,405

**SUMMARY OF FINANCIAL SOURCES AND USES  
PROPRIETARY FUNDS**

	Enterprise Funds					
	515 Natural Gas Fund			541 Solid Waste Collection		
	2019 Actual	2020 Budgeted	2021 Adopted	2019 Actual	2020 Budgeted	2021 Adopted
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 4,653,602	\$ 4,823,529	\$ 4,611,100	\$ 4,076,782	\$ 4,223,000	\$ 4,226,750
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ 169,166	\$ 130,500	\$ 141,000	\$ 2,871	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ 4,822,768</b>	<b>\$ 4,954,029</b>	<b>\$ 4,752,100</b>	<b>\$ 4,079,653</b>	<b>\$ 4,223,000</b>	<b>\$ 4,226,750</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ 23,454	\$ 500,000	\$ 150,000	\$ -	\$ 325,000	\$ -
<b>Total Financial Sources</b>	<b>\$ 4,846,222</b>	<b>\$ 5,454,029</b>	<b>\$ 4,902,100</b>	<b>\$ 4,079,653</b>	<b>\$ 4,548,000</b>	<b>\$ 4,226,750</b>
<b>Expenditures and Expenses</b>						
51 Pers Svc/Ben	\$ 339,369	\$ 384,039	\$ 419,965	\$ 676,186	\$ 835,349	\$ 886,685
52 Purch/Contract	\$ 181,526	\$ 182,357	\$ 198,005	\$ 464,924	\$ 464,690	\$ 466,075
53 Supplies	\$ 2,716,575	\$ 2,665,880	\$ 2,390,150	\$ 134,081	\$ 145,945	\$ 148,135
54 Capital Outlay	\$ 1,125,472	\$ 809,350	\$ 962,600	\$ 152,111	\$ 250,000	\$ 635,000
55 Interfund/Dept Chgs	\$ 168,969	\$ 165,281	\$ 166,145	\$ 311,296	\$ 297,978	\$ 322,435
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 34,886	\$ 56,300	\$ 68,300	\$ 1,049,794	\$ 1,090,750	\$ 1,090,950
<b>Subtotal:</b>	<b>\$ 4,566,797</b>	<b>\$ 4,263,207</b>	<b>\$ 4,205,165</b>	<b>\$ 2,788,392</b>	<b>\$ 3,084,712</b>	<b>\$ 3,549,280</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ 3,190	\$ 2,515	\$ 1,580	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 966,850	\$ 916,925	\$ 919,630	\$ 900,840	\$ 898,920	\$ 803,505
<b>Total Use of Resources:</b>	<b>\$ 5,536,837</b>	<b>\$ 5,182,647</b>	<b>\$ 5,126,375</b>	<b>\$ 3,689,232</b>	<b>\$ 3,983,632</b>	<b>\$ 4,352,785</b>
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ (690,615)	\$ 271,382	\$ (224,275)	\$ 390,421	\$ 564,368	\$ (126,035)

**SUMMARY OF FINANCIAL SOURCES AND USES  
PROPRIETARY FUNDS**

	Enterprise Funds 542 Solid Waste Disposal			Internal Service Funds 601 Health Insurance Fund		
	2019	2020	2021	2018	2019	2020
	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 2,489,946	\$ 2,625,000	\$ 2,605,000	\$ 3,776,997	\$ 3,821,997	\$ 3,964,247
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<u>\$ 2,489,946</u>	<u>\$ 2,625,000</u>	<u>\$ 2,605,000</u>	<u>\$ 3,776,997</u>	<u>\$ 3,821,997</u>	<u>\$ 3,964,247</u>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ 1,465,588	\$ 1,923,955	\$ 1,625,000	\$ 200,000	\$ 100,000	\$ 200,000
<b>Total Financial Sources</b>	<u>\$ 3,955,534</u>	<u>\$ 4,548,955</u>	<u>\$ 4,230,000</u>	<u>\$ 3,976,997</u>	<u>\$ 3,921,997</u>	<u>\$ 4,164,247</u>
<b>Expenditures and Expenses</b>						
51 Pers Svc/Ben	\$ 256,507	\$ 336,662	\$ 375,760	\$ -	\$ -	\$ -
52 Purch/Contract	\$ 212,349	\$ 290,598	\$ 279,880	\$ -	\$ -	\$ -
53 Supplies	\$ 34,119	\$ 63,125	\$ 57,125	\$ -	\$ -	\$ -
54 Capital Outlay	\$ 19,185	\$ 240,200	\$ 376,700	\$ -	\$ -	\$ -
55 Interfund/Dept Chgs	\$ 115,727	\$ 109,466	\$ 118,950	\$ 3,644,092	\$ 3,863,100	\$ 4,325,350
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 2,444,804	\$ 2,600,000	\$ 2,700,000	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<u>\$ 3,082,691</u>	<u>\$ 3,640,051</u>	<u>\$ 3,908,415</u>	<u>\$ 3,644,092</u>	<u>\$ 3,863,100</u>	<u>\$ 4,325,350</u>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 363,537	\$ 362,675	\$ 423,170	\$ -	\$ -	\$ -
<b>Total Use of Resources:</b>	<u>\$ 3,446,228</u>	<u>\$ 4,002,726</u>	<u>\$ 4,331,585</u>	<u>\$ 3,644,092</u>	<u>\$ 3,863,100</u>	<u>\$ 4,325,350</u>
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 509,306	\$ 546,229	\$ (101,585)	\$ 332,905	\$ 58,897	\$ (161,103)

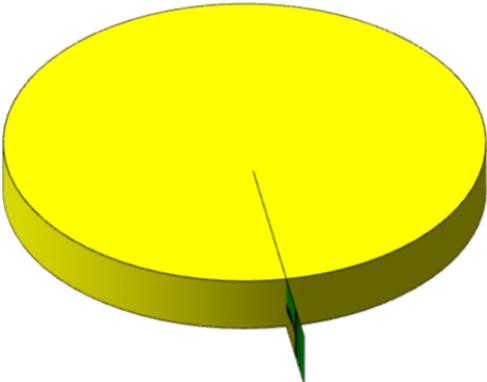
**SUMMARY OF FINANCIAL SOURCES AND USES  
PROPRIETARY FUNDS**

	Internal Service Funds 602			604		
	Fleet Management Fund			Wellness Program		
	2019 Actual	2020 Budgeted	2021 Adopted	2019 Actual	2020 Budgeted	2021 Adopted
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 676,898	\$ 725,410	\$ 743,455	\$ 17,491	\$ 18,260	\$ 19,250
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ 676,898</b>	<b>\$ 725,410</b>	<b>\$ 743,455</b>	<b>\$ 17,491</b>	<b>\$ 18,260</b>	<b>\$ 19,250</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ 214,521	\$ 100,000	\$ -	\$ -	\$ -	\$ -
<b>Total Financial Sources</b>	<b>\$ 891,419</b>	<b>\$ 825,410</b>	<b>\$ 743,455</b>	<b>\$ 17,491</b>	<b>\$ 18,260</b>	<b>\$ 19,250</b>
<b>Expenditures and Expenses</b>						
51 Pers Svc/Ben	\$ 299,484	\$ 294,446	\$ 326,270	\$ -	\$ -	\$ -
52 Purch/Contract	\$ 136,309	\$ 131,881	\$ 151,315	\$ 1,578	\$ 3,500	\$ 11,250
53 Supplies	\$ 53,551	\$ 55,620	\$ 56,620	\$ 5,085	\$ 6,000	\$ 7,200
54 Capital Outlay	\$ 121,332	\$ -	\$ 63,000	\$ 8,309	\$ 7,500	\$ 2,000
55 Interfund/Dept Chgs	\$ 58,404	\$ 246,991	\$ 60,275	\$ -	\$ -	\$ -
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 1,667	\$ 1,800	\$ 1,800	\$ 17	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ 670,747</b>	<b>\$ 730,738</b>	<b>\$ 659,280</b>	<b>\$ 14,989</b>	<b>\$ 17,000</b>	<b>\$ 20,450</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ 44,535	\$ 45,765	\$ 47,875	\$ -	\$ -	\$ -
<b>Total Use of Resources:</b>	<b>\$ 715,282</b>	<b>\$ 776,503</b>	<b>\$ 707,155</b>	<b>\$ 14,989</b>	<b>\$ 17,000</b>	<b>\$ 20,450</b>
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 176,137	\$ 48,907	\$ 36,300	\$ 2,502	\$ 1,260	\$ (1,200)

**SUMMARY OF FINANCIAL SOURCES AND USES  
PROPRIETARY FUNDS**

	Internal Service Funds			Total Proprietary Funds		
	605					
	Central Services Fund					
	2019	2020	2021	2019	2020	2021
	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ 765,501	\$ 728,409	\$ 758,160	\$ 28,519,875	\$ 28,735,114	\$ 29,076,937
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ 452	\$ 150	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ 666,485	\$ 442,874	\$ 454,375
<b>Subtotal</b>	<b>\$ 765,501</b>	<b>\$ 728,409</b>	<b>\$ 758,160</b>	<b>\$ 29,186,812</b>	<b>\$ 29,178,138</b>	<b>\$ 29,531,312</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ 328,000	\$ 352,000	\$ 352,000	\$ 2,874,511	\$ 5,660,955	\$ 7,722,000
<b>Total Financial Sources</b>	<b>\$ 1,093,501</b>	<b>\$ 1,080,409</b>	<b>\$ 1,110,160</b>	<b>\$ 32,061,323</b>	<b>\$ 34,839,093</b>	<b>\$ 37,253,312</b>
<b>Expenditures and Expenses</b>						
51 Pers Svc/Ben	\$ 315,476	\$ 359,691	\$ 385,580	\$ 4,309,339	\$ 5,133,239	\$ 5,343,355
52 Purch/Contract	\$ 389,389	\$ 353,962	\$ 398,295	\$ 2,539,585	\$ 2,692,563	\$ 2,716,590
53 Supplies	\$ 105,301	\$ 80,760	\$ 58,600	\$ 4,479,666	\$ 4,525,225	\$ 4,237,180
54 Capital Outlay	\$ 150,236	\$ 140,999	\$ 222,750	\$ 3,211,447	\$ 6,064,592	\$ 7,875,550
55 Interfund/Dept Chgs	\$ 52,632	\$ 47,537	\$ 89,190	\$ 5,970,720	\$ 6,375,422	\$ 6,881,874
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ 1,254	\$ -	\$ -	\$ 3,812,048	\$ 4,174,710	\$ 4,130,850
<b>Subtotal:</b>	<b>\$ 1,014,288</b>	<b>\$ 982,949</b>	<b>\$ 1,154,415</b>	<b>\$ 24,322,805</b>	<b>\$ 28,965,751</b>	<b>\$ 31,185,399</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ 573,368	\$ 569,152	\$ 236,770
61 Other Financing Uses	\$ 3,050	\$ 1,525	\$ 3,415	\$ 4,235,537	\$ 3,993,584	\$ 3,987,911
<b>Total Use of Resources:</b>	<b>\$ 1,017,338</b>	<b>\$ 984,474</b>	<b>\$ 1,157,830</b>	<b>\$ 29,131,710</b>	<b>\$ 33,528,487</b>	<b>\$ 35,410,080</b>
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ 76,163	\$ 95,935	\$ (47,670)	\$ 2,929,613	\$ 1,310,606	\$ 1,843,232

**SUMMARY OF FIDUCIARY FUNDS  
REVENUES BY SOURCE**



Taxes	\$	-
Licenses and Permits	\$	-
Intergovernmental Receivables	\$	-
Charges for Services	\$	-
Fines and Forfeitures	\$	-
Interest Revenue	\$	-
Contributions and Donations	\$	-
Miscellaneous Revenue	\$	-
Other Financing Sources	\$	187,720
<b>TOTAL</b>	<b>\$</b>	<b>187,720</b>

*Fiduciary Funds Include: Agency Fund entitled Other Post Employment Benefits (OPEB)*

## SUMMARY OF AGENCY FUNDS

	700			Total Agency Funds		
	Agency Fund			Total Agency Funds		
	2019 Actual	2020 Budgeted	2021 Adopted	2019 Actual	2020 Budgeted	2021 Adopted
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Financing Sources</b>						
39 Other Financing Sources	\$ -	\$ 182,325	\$ 187,720	\$ -	\$ 182,325	\$ 187,720
<b>Total Financial Sources</b>	<b>\$ -</b>	<b>\$ 182,325</b>	<b>\$ 187,720</b>	<b>\$ -</b>	<b>\$ 182,325</b>	<b>\$ 187,720</b>
<b>Expenditures and Expenses:</b>						
51 Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Purchase/Contract Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
53 Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54 Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Interfund/Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Use of Resources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ -	\$ 182,325	\$ 187,720	\$ -	\$ 182,325	\$ 187,720

**SUMMARY OF FINANCIAL SOURCES AND USES  
FIDUCIARY FUNDS**

	Agency Fund 760			Total Agency Fund		
	Other Post Employment Benefits (OPEB)					
	2019 Actual	2020 Budgeted	2021 Adopted	2019 Actual	2020 Budgeted	2021 Adopted
<b>Revenues:</b>						
31 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35 Fines and Forfeitures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Contributions and Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
39 Other Financing Sources	\$ -	\$ 182,325	\$ 187,720	\$ -	\$ 182,325	\$ 187,720
<b>Total Financial Sources</b>	<b>\$ -</b>	<b>\$ 182,325</b>	<b>\$ 187,720</b>	<b>\$ -</b>	<b>\$ 182,325</b>	<b>\$ 187,720</b>
<b>Expenditures and Expenses</b>						
51 Pers Svc/Ben	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Purch/Contract	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
53 Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54 Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Interfund/Dept Chgs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Deprec & Amort	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Non-Operating Expenses</b>						
58 Debt Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61 Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Use of Resources:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$ -	\$ 182,325	\$ 187,720	\$ -	\$ 182,325	\$ 187,720

**CITY OF STATESBORO, GEORGIA  
FY 2021 BUDGET SUMMARY AND RESERVE TARGETS**

	100 General Fund	210 Confiscated Assets Fund	221 CDBG Housing Trust Fund
<b>Unreserved Fund Balance</b>	\$ 6,901,845	\$ 1,705	\$ 56,437
<b>Working Capital (6/20 Estimated)</b>			
Revenues	\$ 13,730,258	\$ 1,000	\$ -
Transfers In	\$ 2,859,351		
Expenditures or Operating Expenses	\$ (15,907,269)		
Transfers Out	\$ (1,589,745)		
Other Financing Sources	\$ -		
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			\$ 15,900
Other Uses of Cash Affecting WC			\$ (170,347)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
<b>Projected Unreserved Fund Balance</b>	\$ 5,994,440	\$ 2,705	\$ (98,010)
<b>Working Capital (FY 2021 Budget)</b>			
<b>Total Expenditures (Operating Expenses) and Transfers to Other Funds</b>	\$ 17,497,014		
<b>Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers</b>	34.3%		
<b>Targeted % of Fund Balance or WC</b>	25.0%	NA	NA
<b>Surplus Over Targeted Amounts Available for Capital Projects</b>	\$ 1,620,187	NA	NA

**CITY OF STATESBORO, GEORGIA  
FY 2021 BUDGET SUMMARY AND RESERVE TARGETS**

	224 US DOJ Grant Fund	250 Multiple Grant Fund	270 SFS Fund
<b>Unreserved Fund Balance</b>	\$ 90,750	\$ -	\$ 890,488
<b>Working Capital (6/20 Estimated)</b>			
Revenues	\$ 5,000	\$ -	\$ 1,364,365
Transfers In		\$ -	\$ 2,269,000
Expenditures or Operating Expenses	\$ (52,500)	\$ -	\$ (3,560,520)
Transfers Out			\$ (72,845)
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
<b>Projected Unreserved Fund Balance</b>	\$ 43,250	\$ -	\$ 890,488
<b>Working Capital (FY 2021 Budget)</b>			
<b>Total Expenditures (Operating Expenses) and Transfers to Other Funds</b>			\$ 3,633,365
<b>Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers</b>			24.5%
<b>Targeted % of Fund Balance or WC</b>	NA	NA	17.0%
<b>Surplus Over Targeted Amounts Available for Capital Projects</b>	NA	NA	\$ 272,816

**CITY OF STATESBORO, GEORGIA  
FY 2021 BUDGET SUMMARY AND RESERVE TARGETS**

	271 South Main TAD Fund	272 Old Register TAD Fund	275 Hotel/Motel Tax Fund
<b>Unreserved Fund Balance</b>	\$ 696,880	\$ 983,800	\$ -
<b>Working Capital (6/20 Estimated)</b>			
Revenues	\$ 268,700		\$ 600,000
Transfers In			
Expenditures or Operating Expenses		\$ (52,013)	\$ (570,000)
Transfers Out			\$ (30,000)
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
<b>Projected Unreserved Fund Balance</b>	\$ 965,580	\$ 931,787	\$ -
<b>Working Capital (FY 2021 Budget)</b>			
<b>Total Expenditures (Operating Expenses) and Transfers to Other Funds</b>			
<b>Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers</b>			
<b>Targeted % of Fund Balance or WC</b>	NA	NA	NA
<b>Surplus Over Targeted Amounts Available for Capital Projects</b>	NA	NA	NA

**CITY OF STATESBORO, GEORGIA  
FY 2021 BUDGET SUMMARY AND RESERVE TARGETS**

	286 Technology Fee Fund	323 2013 SPLOST Fund	324 2018 TSPLOST Fund
<b>Unreserved Fund Balance</b>	\$ -	\$ 7,518,172	\$ 5,126,379
<b>Working Capital (6/20 Estimated)</b>			
Revenues	\$ 60,000	\$ -	\$ 3,302,760
Transfers In			
Expenditures or Operating Expenses	\$ (60,000)	\$ (3,410,000)	\$ (3,653,000)
Transfers Out			
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
<b>Projected Unreserved Fund Balance</b>	<b>\$ -</b>	<b>\$ 4,108,172</b>	<b>\$ 4,776,139</b>
<b>Working Capital (FY 2021 Budget)</b>			

**Total Expenditures (Operating Expenses)  
and Transfers to Other Funds**

**Fund Balance (or Working Capital) as  
a % of Expenditures (Expenses)  
and Transfers**

<b>Targeted % of Fund Balance or WC</b>	<b>NA</b>	<b>NA</b>	<b>NA</b>
---	-----------	-----------	-----------

<b>Surplus Over Targeted Amounts Available for Capital Projects</b>	<b>NA</b>	<b>NA</b>	<b>NA</b>
---	-----------	-----------	-----------

**CITY OF STATESBORO, GEORGIA  
FY 2021 BUDGET SUMMARY AND RESERVE TARGETS**

	325 2019 SPLOST Fund	350 CIP Fund	505 Water/WW Systems Fund
<b>Unreserved Fund Balance</b>	<b>\$ 3,134,601</b>	<b>\$ 112,214</b>	
<b>Working Capital (6/20 Estimated)</b>			<b>\$ 10,470,710</b>
Revenues	\$ 4,578,210	\$ -	\$ 10,888,875
Transfers In		\$ -	\$ 2,645,000
Expenditures or Operating Expenses	\$ (2,952,500)	\$ (114,000)	\$ (7,062,129)
Transfers Out			\$ (1,715,536)
Other Financing Sources			
Interfund Loans			
External Loans		\$ 114,000	\$ 1,000,000
Other Sources of Cash Affecting WC			\$ 313,375
Other Uses of Cash Affecting WC			\$ (6,493,190)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
<b>Projected Unreserved Fund Balance</b>	<b>\$ 4,760,311</b>	<b>\$ 112,214</b>	
<b>Working Capital (FY 2021 Budget)</b>			<b>\$ 10,047,105</b>
<b>Total Expenditures (Operating Expenses) and Transfers to Other Funds</b>			<b>\$ 15,270,855</b>
<b>Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers</b>			<b>65.8%</b>
<b>Targeted % of Fund Balance or WC</b>	<b>NA</b>	<b>NA</b>	<b>17.0%</b>
<b>Surplus Over Targeted Amounts Available for Capital Projects</b>	<b>NA</b>	<b>NA</b>	<b>\$ 7,451,060</b>

**CITY OF STATESBORO, GEORGIA**  
**FY 2021 BUDGET SUMMARY AND RESERVE TARGETS**

	507 Stormwater Fund	515 Natural Gas System Fund	541 Solid Waste Collection Fund
<b>Unreserved Fund Balance</b>			
<b>Working Capital (6/20 Estimated)</b>	<b>\$ (147,673)</b>	<b>\$ 3,816,593</b>	<b>\$ 2,684,570</b>
Revenues	\$ 1,260,100	\$ 4,611,100	\$ 4,226,750
Transfers In	\$ 670,000	\$ 545,000	\$ 175,000
Expenditures or Operating Expenses	\$ (750,915)	\$ (3,260,165)	\$ (2,914,280)
Transfers Out	\$ (74,780)	\$ (919,630)	\$ (803,505)
Other Financing Sources			
Interfund Loans			
External Loans	\$ 1,750,000	\$ -	\$ -
Other Sources of Cash Affecting WC		\$ 141,000	\$ -
Other Uses of Cash Affecting WC	\$ (2,632,470)	\$ (1,523,337)	\$ (810,000)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
<b>Projected Unreserved Fund Balance</b>			
<b>Working Capital (FY 2021 Budget)</b>	<b>\$ 74,262</b>	<b>\$ 3,410,561</b>	<b>\$ 2,558,535</b>
<b>Total Expenditures (Operating Expenses) and Transfers to Other Funds</b>	<b>\$ 825,695</b>	<b>\$ 4,179,795</b>	<b>\$ 3,717,785</b>
<b>Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers</b>	<b>9.0%</b>	<b>81.6%</b>	<b>68.8%</b>
<b>Targeted % of Fund Balance or WC</b>	<b>17.0%</b>	<b>17.0%</b>	<b>17.0%</b>
<b>Surplus Over Targeted Amounts Available for Capital Projects</b>	<b>\$ (66,106)</b>	<b>\$ 2,699,996</b>	<b>\$ 1,926,512</b>

**CITY OF STATESBORO, GEORGIA  
FY 2021 BUDGET SUMMARY AND RESERVE TARGETS**

	542 Solid Waste Disposal Fund	601 Health Insurance Fund	602 Fleet Manage- ment Fund
<b>Unreserved Fund Balance</b>			
<b>Working Capital (6/20 Estimated)</b>	<b>\$ 874,432</b>	<b>\$ 546,431</b>	<b>\$ 99,087</b>
Revenues	\$ 2,605,000	\$ 3,964,247	\$ 743,455
Transfers In	\$ 1,966,667	\$ 200,000	
Expenditures or Operating Expenses	\$ (3,548,415)	\$ (4,325,350)	\$ (609,280)
Transfers Out	\$ (423,170)		\$ (47,875)
Other Financing Sources			
Interfund Loans			
External Loans			\$ 50,000
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC	\$ (564,500)		\$ (68,000)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
<b>Projected Unreserved Fund Balance</b>			
<b>Working Capital (FY 2021 Budget)</b>	<b>\$ 910,014</b>	<b>\$ 385,328</b>	<b>\$ 167,387</b>
<b>Total Expenditures (Operating Expenses) and Transfers to Other Funds</b>	<b>\$ 3,971,585</b>	<b>\$ 4,325,350</b>	<b>\$ 657,155</b>
<b>Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers</b>	<b>22.9%</b>	<b>8.9%</b>	<b>25.5%</b>
<b>Targeted % of Fund Balance or WC</b>	<b>17.0%</b>	<b>9%</b>	<b>17.0%</b>
<b>Surplus Over Targeted Amounts Available for Capital Projects</b>	<b>\$ 234,845</b>	<b>\$ (3,954)</b>	<b>\$ 55,671</b>

**CITY OF STATESBORO, GEORGIA  
FY 2021 BUDGET SUMMARY AND RESERVE TARGETS**

	604 Wellness Program	605 Central Services Fund	760 Other Post Empl Benefits
<b>Unreserved Fund Balance</b>			
<b>Working Capital (6/20 Estimated)</b>	<b>\$ 34,320</b>	<b>\$ (132,003)</b>	<b>\$ 182,925</b>
Revenues	\$ 19,250	\$ 758,160	\$ 187,720
Transfers In		\$ 352,000	
Expenditures or Operating Expenses	\$ (20,450)	\$ (1,134,415)	
Transfers Out		\$ (3,415)	
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC		\$ (20,000)	
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
<b>Projected Unreserved Fund Balance</b>			
<b>Working Capital (FY 2021 Budget)</b>	<b>\$ 33,120</b>	<b>\$ (179,673)</b>	<b>\$ 370,645</b>
<b>Total Expenditures (Operating Expenses) and Transfers to Other Funds</b>			
<b>Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers</b>			
<b>Targeted % of Fund Balance or WC</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>
<b>Surplus Over Targeted Amounts Available for Capital Projects</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>

**CITY OF STATESBORO, GEORGIA  
FY 2021 BUDGET SUMMARY AND RESERVE TARGETS**

	TOTALS
<b>Unreserved Fund Balance</b>	<b>\$ 25,513,271</b>
<b>Working Capital (6/20 Estimated)</b>	<b>\$ 18,429,392</b>
Revenues	\$ 53,174,950
Transfers In	\$ 11,682,018
Expenditures or Operating Expenses	\$ (53,957,201)
Transfers Out	\$ (5,680,501)
Other Financing Sources	\$ -
Interfund Loans	\$ -
External Loans	\$ 2,914,000
Other Sources of Cash Affecting WC	\$ 470,275
Other Uses of Cash Affecting WC	\$ (12,281,844)
Transfer to Unreserved Fund Balance	\$ -
Transfer from (to) Restricted Assets	\$ -
<b>Projected Unreserved Fund Balance</b>	<b>\$ 22,487,076</b>
<b>Working Capital (FY 2020 Budget)</b>	<b>\$ 17,777,284</b>

**Total Expenditures (Operating Expenses)  
and Transfers to Other Funds**

**Fund Balance (or Working Capital) as  
a % of Expenditures (Expenses)  
and Transfers**

**Targeted % of Fund Balance or WC**

<b>Surplus Over Targeted Amounts Available for Capital Projects</b>	<b>\$ 14,191,025</b>
---	----------------------

**RESOLUTION 2020-19: A RESOLUTION TO ADOPT THE FISCAL YEAR 2021 BUDGET FOR EACH FUND OF THE CITY OF STATESBORO, GEORGIA, APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES/EXPENSES, ADOPTING SEVERAL ITEMS OF REVENUE ANTICIPATIONS, AND PROHIBITING EXPENDITURES OR EXPENSES FROM EXCEEDING THE ACTUAL FUNDING AVAILABLE FOR APPROPRIATION**

WHEREAS, sound governmental operations require a budget in order to plan the financing of services for the residents of the City of Statesboro; and

WHEREAS, Title 36, Chapter 81, Article 1 of the Official Code of Georgia Annotated (OCGA) requires a balanced budget for the City's fiscal year, which runs from July 1st to June 30th of each year; and

WHEREAS, the Mayor and City Council have reviewed the proposed FY 2021 Budget as presented by the City Manager and Director of Finance; and

WHEREAS, each of these funds is a balanced budget, so that anticipated revenues and other financial resources for each fund equal the proposed expenditures or expenses; and

WHEREAS, the Mayor and City Council wish to adopt this proposal as the Fiscal Year 2021 Annual Budget;

NOW THEREFORE, BE IT RESOLVED by the Mayor and City Council of the City of Statesboro, Georgia as follows:

Section 1. The proposed Fiscal Year 2021 budget, attached hereto and incorporated herein as a part of this Resolution, is hereby adopted as the budget for the City of Statesboro, Georgia for Fiscal Year 2021, which begins July 1, 2020 and ends June 30, 2021.

Section 2. The several items of revenues, other financial resources, and sources of cash shown in the budget for each fund in the amounts shown anticipated are hereby adopted, and that the several amounts shown in the budget for each fund as proposed expenditures or expenses, and uses of cash are hereby appropriated to the departments named in each fund.

Section 3. The "legal level of control" as defined in OCGA 36-81-2 is set at the departmental level, meaning that the City Manager in his capacity as Budget Officer is authorized to move appropriations from one line item to another within a department, but under no circumstances may expenditures or expenses exceed the amount appropriated for a department without a further budget amendment approved by the Mayor and City Council.

Section 4. All appropriations shall lapse at the end of the fiscal year.

Section 5. The Authorized Personnel by department and division shown in this budget are hereby formally adopted as the number of authorized positions within each department and division, until and unless amended by resolution of the Mayor and City Council.

Section 6. The Proposed Pay Plan for FY 2021 shown in this budget, as amended, is hereby formally adopted as the City's Pay Plan effective on July 1, 2020, unless further amended by resolution of the Mayor and City Council. The 2019 Condrey Pay Plan final phase will be implemented during the first full pay period in July of 2020. The first phase brought to minimum employees that were paid less than the new minimum. The second phase was half of an employees' equity increase and was implemented the first full pay period in January 2020. The final phase will be the other half of an employees' equity increase. Equity increases to employees are calculated using the number of years an employee has worked for the City from the latest hire date.

Section 7. The proposed Capital Improvements Program presented is hereby adopted as the City of Statesboro's Capital Improvements Program for FY 2021 - FY 2026. This Program is hereby adopted as the City's long-term financial plan unless further amended by resolution of the Mayor and City Council.

Section 8. This Resolution shall be and remain in full force and effect from and after its date of adoption.

Adopted this 16th day of June, 2020.

CITY OF STATESBORO, GEORGIA

  
By: Jonathan M. McCollar, Mayor

  
Attest: Leah Harden, City Clerk



# TAB 5

## Financial Policies

**RESOLUTION 2019-15: A RESOLUTION ADOPTING FINANCIAL POLICIES FOR THE CITY OF STATESBORO, GEORGIA**

THAT WHEREAS, the City of Statesboro has developed a number of financial policies which guide the preparation and administration of the budgeting, accounting, investment, risk management, debt, auditing, and financial reporting functions of city government; and

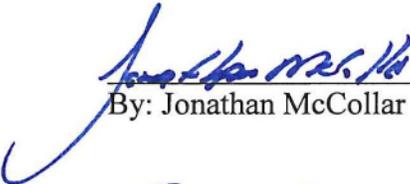
WHEREAS, the Mayor and City Council have reviewed the Financial Policies proposed by the City Manager, and desire to adopt those policies;

NOW THEREFORE, BE IT RESOLVED by the City Council of the City of Statesboro, Georgia in regular session assembled this 21st day of May, 2019 that the financial policies included on the attached pages are hereby adopted as the Financial Policies for the City of Statesboro.

BE IT FURTHER RESOLVED that the City Manager is hereby directed to develop the annual proposed Budget and Capital Improvements Program, and to administer them in conformance with these policies.

This Resolution shall be effective from and after its date of adoption.  
Adopted this 21st day of May, 2019.

CITY OF STATESBORO, GEORGIA

  
By: Jonathan McCollar, Mayor

  
Attest: Sue Starling, City Clerk



### ***Financial Policies and Budget Preparation***

The City Council has adopted policies in all areas of financial management, which guide the preparation, adoption, amendment, and administration of the Operating Budget, the Capital Budget, and the Capital Improvements Plan. Below is a listing of those policies in the areas of:

- Operating Budget Policies
- Capital Budget Policies
- Revenue Policies
- Expenditure Policies
- Reserve Policies
- Cash Management and Investment Policies
- Risk Management Policies
- Debt Policies
- Accounting, Auditing, and Financial Reporting Policies
- The Budget Process
- Budget Amendment Policy

#### ***Operating Budget Policies***

The City Council shall hold an annual Planning Session each spring in order to establish priorities for funding in the next fiscal year; and discuss long-range planning of major capital improvements.

The City shall adopt a balanced budget (planned revenues available equal planned expenditures) annually; and any subsequent amendment must identify the revenues or other financing sources necessary to maintain said balance.

The City will not appropriate fund balance or retained earnings in any fund that would hinder meeting the reserve targets established herein. Once those targets are met in a particular fund, any amount over the target may be appropriated either for capital improvements or unexpected operating expenses.

The City will pay competitive wages and fringe benefits in order to attract and retain quality personnel.

All Enterprise Funds and Internal Service Funds shall be self-supporting from their fees and charges, without any subsidy from the General Fund. Transfers to the General Fund from the Enterprise Funds shall be made only after sufficient net income is retained to cover debt service and capital improvements essential to properly maintain and expand these utility services.

The Solid Waste Collection Fund and the Solid Waste Disposal Fund should reflect the true costs to provide residential and commercial garbage collection, disposal and recycling; brush collection and disposal; bulk (white goods) collection and disposal; and leaf collection and disposal. The City Council shall evaluate annually the extent to which each service is supported by service

charges rather than a subsidy from the General Fund.

The City shall aggressively pursue improvements in technology and work methods that will improve service levels and/or reduce operating costs.

The City shall use one-time revenues only for capital items, unexpected operating expenses or to build reserves, instead of operating expenditures/expenses.

The City shall raise property taxes only when absolutely necessary to balance the Budget and maintain adequate reserves. Any property tax increase should be used only for the purchase of additional capital improvements or to increase needed personnel.

All appropriations and expenditures shall be made in full compliance with applicable State laws and the City's Purchasing Manual.

The City will follow the Budget Preparation Calendar prepared by the Finance Department each year.

The Budget shall be prepared in full compliance with the State's Uniform Chart of Accounts, and with Generally Accepted Accounting Principles (GAAP) for Governments as promulgated by the Government Accounting Standards Board. This means the General Fund, Capital Projects Fund, Debt Service Fund, Expendable Trust Funds, and Special Revenue Funds will be budgeted on the modified accrual accounting basis. Enterprise Funds and Internal Service Funds will be budgeted on the full accrual accounting basis.

All Budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (i.e., expenditures/expenses may not exceed the total appropriation for any department within a fund without the City Council's approval).

The City Manager shall prepare an annual Budget that meets the requirements to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association.

### ***Capital Budget Policies***

The City shall adopt a Capital Improvements Plan (CIP) annually which will include the next fiscal year's Capital Budget, plus planned improvements for the following five years.

The City shall make every effort not to add additional programs and services until both the Operating Budget and the CIP are adequately funded.

The City shall provide resources from current revenues to fund an adequate maintenance and replacement schedule for infrastructure, and the vehicle and equipment fleet.

The City will aggressively pursue state and federal funding, as well as other sources of funding for

capital improvements.

All operating budget appropriations shall lapse at the end of a fiscal year. Appropriations for Capital Projects which have not been completed by fiscal year-end must be re-appropriated for the balance due on the project in the next fiscal year.

### ***Revenue Policies***

The City will budget revenues conservatively so that the chance of a revenue shortage during the year is remote. This also will help finance contingencies and Budget amendments that were unforeseen when the Budget was first adopted.

The City will review annually all fees and charges to assure that they maintain their inflation-adjusted purchasing power.

Since different revenue sources impact classes of taxpayers differently, the City Council recognizes that the only way to minimize these different impacts is to have a diversified revenue system. These impacts will be considered in making any needed adjustments to the various sources of revenue.

The City will make every effort not to become too dependent on one source of revenue in order to minimize serious fluctuations in any year.

The City will consider market rates and rates of comparable cities in the region when changing tax rates, fees, and charges. The City will make every effort to maintain its favorable comparative position with other Georgia cities in this regard, which has contributed to our economic development success.

All cash donations to any department or agency of the City must be deposited with the Finance Director's Office. All purchases using such donations must be budgeted and will comply fully with the City's purchasing policies. The City cannot accept donations on behalf of an outside agency or group. Donations of equipment or supplies may be made directly to a department or agency of the City. Donated equipment meeting the definition of a fixed asset must be reported to the Purchasing Director, for tagging and listing.

### ***Expenditures Policies***

Current expenditures shall be financed with current revenues that shall include that portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise. If short-term borrowing becomes unavoidable, such a borrowing would be competitively bid using Tax Anticipation Notes.

### *Reserve Policies*

The City Council recognizes the need to set reserve targets for every operating fund of the City. The targets for those funds using the modified accrual basis of accounting are set as the percentage that the undesignated/unassigned fund balance is to the combined budgeted expenditures and transfers to other funds.

The targets for those funds using the accrual basis of accounting are set as the percentage that the working capital is to the budgeted operating expenses and transfers to other funds. The targets are as follows:

The City shall maintain its General Fund unassigned fund balance at 25% of General Fund expenditures and transfers out. Amounts in excess of 25% are permitted to be used for one-time expenditures that are nonrecurring in nature such as capital expenditures. In the event that the City's fund balance falls below this level, the City shall develop and present a plan and timeline for replenishment to City Council.

<i>Fund Title</i>	<i>Undesignated/Unassigned Fund Balance (Or Working Capital) as a % of Expenditures (Or Operating Expenses) and Transfers Out</i>
General Fund	25% Fund Balance
Statesboro Fire Service Fund	17% Fund Balance
Water/Wastewater Fund	50% Working Capital *(or 180 Days)
Stormwater Fund	40% Working Capital *(or 144 Days)
Natural Gas Fund	17% Working Capital and a \$350,000 Reserve Fund
Solid Waste Collection Fund	35% Working Capital *(or 126 Days)
Solid Waste Disposal Fund	17% Working Capital
Benefits Insurance Fund	9% Working Capital and a \$250,000 Reserve Fund
Fleet Management Fund	17% Working Capital

The City shall maintain a formal Days Cash on Hand for the City's Enterprise Funds. Days Cash on Hand shall be calculated by dividing unrestricted cash and liquid investments by operating expenditures net of depreciation plus debt service. Operating expenditures and debt service shall be on a per-day basis.

These reserve targets shall be reviewed annually by the City Manager who shall report to the City Council on their continued adequacy.

### *Cash Management and Investments Policies*

**Compliance:** The City shall invest its funds only in investments that are permitted by the Georgia Code, indentures for bonded debt of the City, providers of bond insurance to City debt, and other codes.

**Safety:** To ensure the security of its investments, the City shall only invest in the securities of issuers that have long term ratings that are at least Aa3 (Moody's) and/or AA- (S&P/Fitch) or a short term rating equal to or greater than P-2 from Moody's Investors Service, F2 from Fitch Ratings, or A-2 from Standard & Poor's Rating Services.

**Return:** The City's investments shall be allocated in such a way as to invest a reasonable portion of its portfolio in longer term securities (within the confines of the safety standard) so as to achieve a higher yield.

**Reporting:** The City shall prepare a quarterly investment report that shall be shared with City Council. Reports should include but not be limited to the average balance in each investment category, interest rate/yield for each investment type, investment holdings and uninvested holdings.

**Concentration:** The City shall limit investments from any one issuer to fifteen percent (15%) of the investment portfolio. This limitation shall not apply to the Local Government Investment Pool or direct obligations of the United States government.

The City will make all deposits of cash within the time period required by State law. All deposits must be fully collateralized as required by State law.

The City will aggressively pursue all revenues due, including past due utility bills, court tickets and fines, and property taxes, using whatever legal means are available.

The City will pay all obligations on or before the due date.

The City will continue the current cash management and investment policies, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield third. Those policies are outlined below:

The City will operate with the least number of bank accounts required by federal and state statutes and regulations and GAAP for governments. Consolidation of bank accounts makes investment decisions easier, and reduces staff time needed to reconcile monthly bank statements.

The Director of Finance will make a twelve-month cash flow projection, and from that develop a schedule of long-term investments. These investments could be any type authorized by State law. Large amounts of cash not in time deposits shall be kept in the sweep investment account to improve overall interest earnings. Should the sweep investments account interest rate be higher than that of a certificate of deposit, then the funds shall be kept in the sweep investment account.

### ***Risk Management Policies***

The City will minimize potential losses through employee safety training, inspections of the workplace, risk analysis, and OSHA compliance. The Purchasing Director shall be responsible for these programs.

A drug-testing program shall continue for all potential employees, as well as random testing of all federally-required employees.

### ***Debt Policies***

The City will issue bonds and capital outlay notes only for capital improvements and moral obligations. The City will attempt to fund capital improvements through net income of the utility systems, general revenues, and its portion of any SPLOST (Special Purpose Local Option Sales Tax) funds before resorting to long-term debt issuance. This will reduce the overall indebtedness and strengthen the City's creditworthiness.

The City will not issue notes or bonds to finance operating deficits. Adequate reserves will be maintained to assure this doesn't become necessary. No bond or note will be issued to purchase a fixed asset that has a shorter useful life than the term of the debt instrument.

The City will issue general obligation bonds or capital outlay notes for necessary general government projects and either general obligation or revenue bonds for enterprise fund projects. The City may also use pooled capital lease funds from GMA and loans from the Georgia Environmental Facilities Authority (GEFA).

As allowed by Georgia State Law, requires that no debt will be issued which would increase the outstanding amount of debt above ten (10%) percent of the total assessed value of property within the City. However, the City is taking a more aggressive position. The City's measure of Tax-Supported Net Direct Debt as a percentage of Full Value shall not exceed 1.75%. The outstanding amount of debt in this calculation shall not include debt issued for improvements in the utility systems, because that debt will be repaid from charges for services, not from property taxes. These limitations are found in Article IX, Section V, Paragraph 1 and Article IX, Section VI, Paragraph 1 of the Georgia Constitution. Additionally, the amount of debt in this calculation shall not include any debt that is considered self-supporting (i.e. TAD Revenue Bonds or DDA Bonds not supported by the General Fund).

A firm source of revenue sufficient to make the anticipated debt service payments must be identified by the City Council before any capital outlay note, GEFA loan, GMA capital equipment lease, general obligation bond, or revenue bond is issued. Specifically, for General Governmental Debt, the City shall seek to maintain its tax-supported debt service expenditures at a level not to exceed 15% of General Fund expenditures exclusive of any SPLOST-related debt service. For Enterprise Fund Revenue Debt, the City shall maintain a Debt Service Coverage ratio equal to at least 1.75x. Net revenues shall exclude tap fee revenue and transfers in/out.

When appropriate, the City may choose to issue securities that pay a rate of interest that varies according to a pre-determined formula or results from a periodic remarketing of the securities. The decisions to issue such securities must be reviewed and approved by the Finance Director before Mayor and Council is requested to approve their issuance. Should the City pursue variable rate debt and enter into agreements related to the management of the interest rate, the City will follow the parameters of the agreements (security and payment provisions, risk assessment and methods for monitoring these risks) outlined in an Interest Rate Management Plan that will be developed before entering into any such arrangement.

### ***Accounting, Auditing, and Financial Reporting Policies***

The City Council will receive a monthly finance report showing Income Statements, Cash Flow Statements where appropriate, and all Investments.

The City shall have a qualified certified public accounting firm conduct an independent audit annually, as required by OCGA 36-81-7 (a)(1).

The City will maintain its accounting records in full accord with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board. The Finance Director is expected to obtain clean (unqualified) Audit Opinions each year.

The Annual Audit shall be submitted to the State Auditor before December 15th of each year, so that the City complies with OCGA 36-81-7 (d) (1). Any deficiencies noted by the Auditors shall be corrected immediately by the Director of Finance.

### ***The Budget Process***

The City's Budget process begins in early January when department heads are given electronic format forms upon which to submit their operating and capital budget requests. The City Council is also notified to give the City Manager any requests they might have, so that costs may be researched. Departmental requests for the Capital Improvements Program are turned in to the Deputy City Manager by February 2nd, and all Operating Budget requests are turned in to the Deputy City Manager by March 3rd.

The Finance Director and City Manager decide upon the revenue estimates for the Operating Budget, and the amount to be transferred to the CIP and the amount of any proposed bond issues. At that point, the Finance Director begins the review of the operating expenditures, and the City Manager prepares the CIP. After the Finance Director has prepared a preliminary Budget, the Finance Director and the City Manager review it to determine whether further cuts are possible, or if additional revenues are necessary. Those decisions are made prior to the first week in April, when a Budget Planning Retreat is held by the City Council.

At that meeting, the Finance Director and City Manager's present projections of the current fiscal year's Budget, and the preliminary Operating Budget for Council review. In addition, the City Manager presents the Council with his recommendations for a six-year Capital Improvements Program. The City Council then debates any changes in suggested priorities in both the preliminary Operating Budget and the Capital Improvements Program. Once those priorities are established, the City Manager finalizes the CIP, and the Finance Director finalizes the Operating Budget. Both work on the narrative portions of the documents. The City Manager prepares the Budget Message and CIP Letter of Transmittal detailing the major issues, initiatives, and goals and objectives contained in both documents. The Finance Department prepares the spreadsheets detailing the line item budgets proposed for each fund.

The two documents are sent to the printers in mid-May, for distribution to the Mayor, City Council, and public by June 1st. Copies are available to the public at both the City Clerk's Office and the Statesboro Regional Library. A public hearing is scheduled for the first regular meeting in June, after which the Budget is voted upon, and the Budget becomes effective July 1st. In the event the Council cannot agree on a Budget before July 1st, an Interim Budget is adopted, which is simply a continuation Budget from the previous year. Once a Budget is adopted, the Finance Director authorizes the adopted Budget to be entered into the budgetary accounting system.

#### ***Budget Amendment Policy***

Since a budget is an estimate of revenues and expenditures, the budget management process does allow for amendments to the budget. Budget amendments may be made at any time throughout the fiscal year. Any amendment request is reviewed by the City Manager, who makes a recommendation on whether the expenditure should be made, and what revenue source will be used to finance it. All amendments require a Budget amendment resolution, since the original Budget is adopted by resolution. After passage, the Finance Director authorizes the amended amounts to be entered in the budgetary accounting system.

**City of Statesboro, Georgia  
Calendar for FY 2021  
Budget and CIP Preparation**

20-Nov-2019	Department Heads are notified that Budget Worksheets and CIP Sheets are available on the Budget Drive
4-Dec-2019	City Manager and Finance Director notify Department Heads to begin preparation of CIP Requests, and the Deadline for Budget Requests. City Manager or Finance Director reviews the Budget Calendar with all Department Heads.
24-Jan-2020	Departmental CIP Request must be completed on Server.
21-Feb-2020	All Revenue projections and all Operating Budget Requests must be completed on Server.
28-Feb-2020	Any proposed rate/fee/fine changes due to Finance Department.
28-Feb-2020	New Personnel Request Sheets due to both Finance Department and Human Resources Department.
28-Feb-2020	Finance Department keys Personnel costs for all departments.
Mar 16-27, 2020	Assistant City Manager and Finance Director complete all Revenue projections for the current and next fiscal year.
Mar 16-27, 2020	Assistant City Manager and Finance Director review each departmental budget.
13-Apr-2020	All Performance Measures and Departmental Goals must be completed on Server.
17-Apr-2020	Assistant City Manager and Finance Director finalizes Expenditures/Expense estimates for each department and outside agency for current and next fiscal years, and sends to City Manager to review.
17-Apr-2020	City Manager, Assistant City Manager and Finance Director review each department budget with Department Heads.
19-May-2020	City Council schedules a Public Hearing on the Budget for June 9, 2020
May 20-21, 2020	City Council Budget Work Sessions

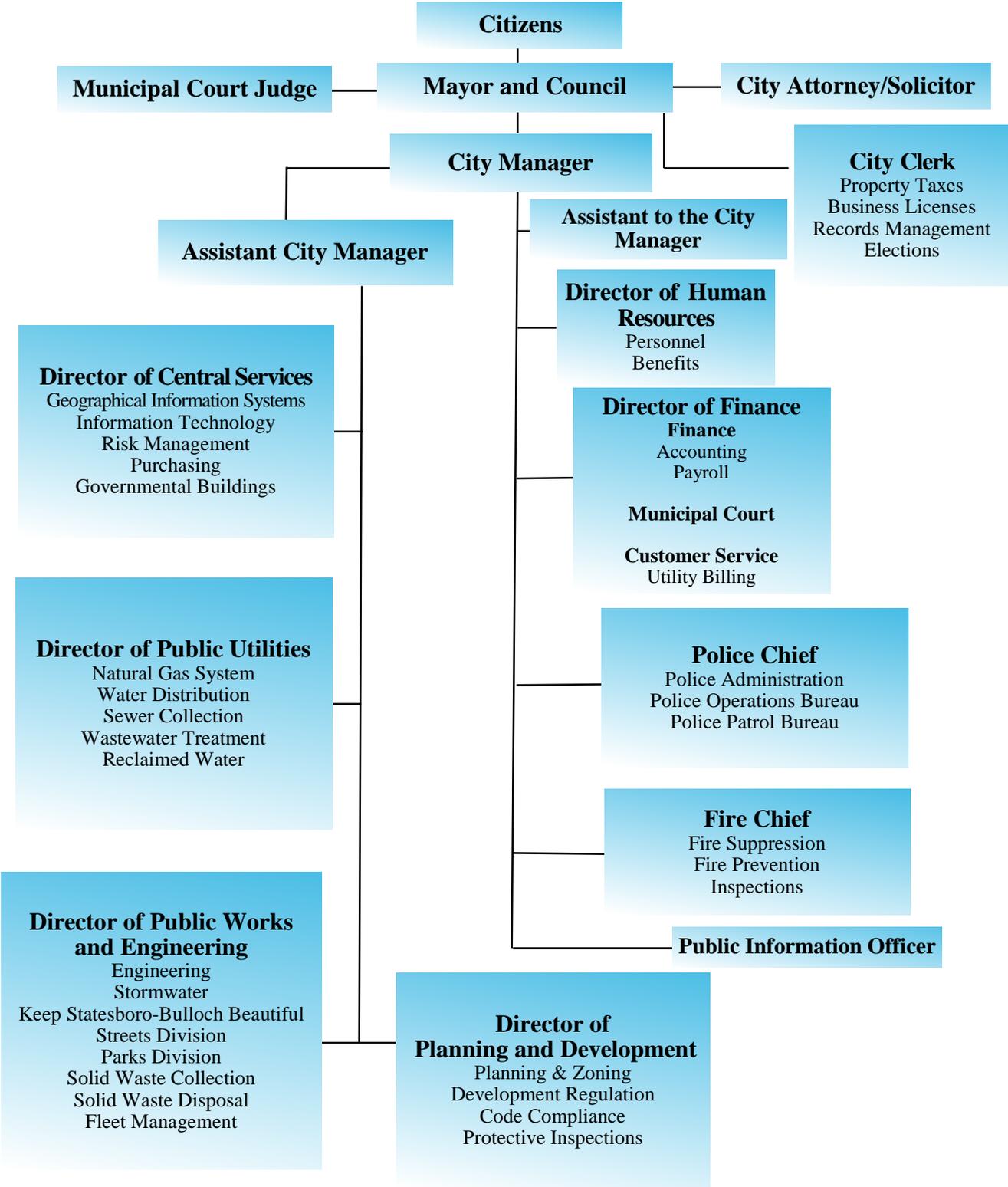
- 30-May-2020      Budget Ad to run in Statesboro Herald
- June 2-9, 2020      City Manager, Assistant City Manager and Finance Director complete the Budget and CIP preparation, write Budget Message, Budget Resolution, and CIP Transmittal Letter.
- 9-June-2020      Mayor and City Council conduct a Public Hearing on the Proposed Budget.
- 16-June-2020      City Council adopts the Budget Resolution.
- 17-June-2020      Finance Director has Budget and CIP printed.
- Sept-2020      City Council holds required Public Hearing and Adopts the Tax Rate Resolution, after receiving the Tax Digest from the County Tax Assessor's Office.



# TAB 6

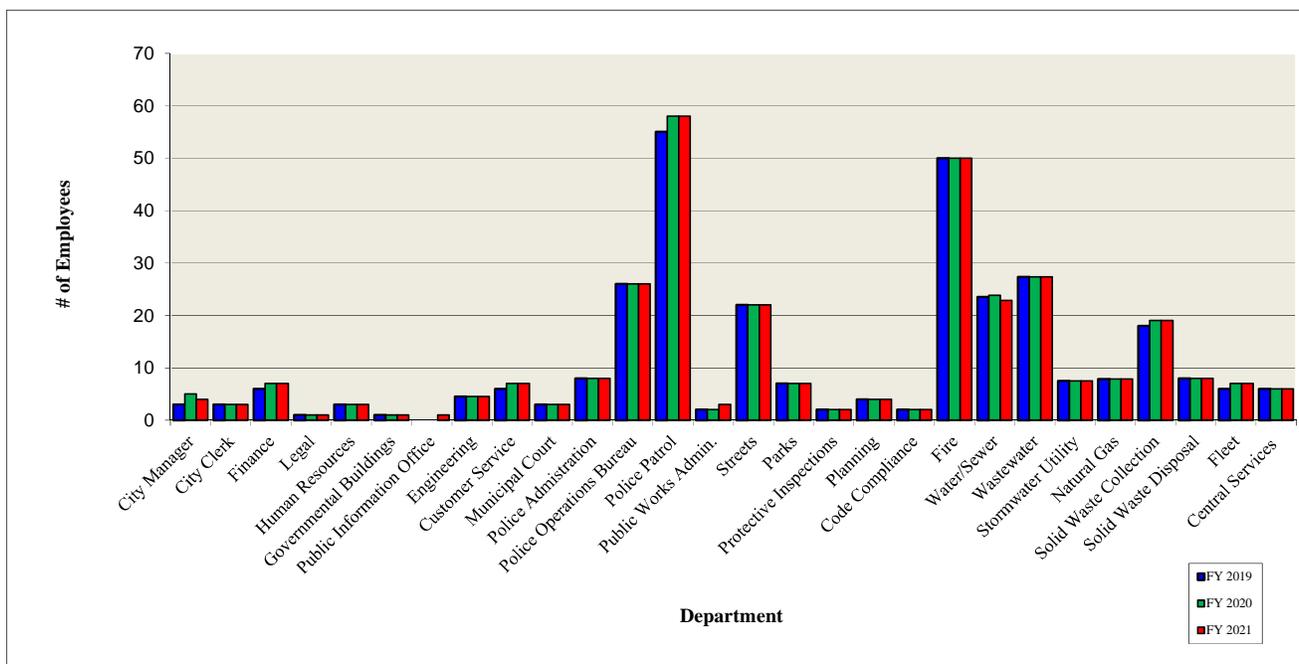
## Authorized Personnel for FY 2021

# ORGANIZATIONAL CHART FOR THE CITY OF STATESBORO



STAFFING COMPARISON BY DEPARTMENT  
FULL-TIME EMPLOYEES

Departments	FY 2019 Adopted	FY 2020 Adopted	FY 2021 Proposed
City Manager's Office	3	5	4
City Clerk's Office	3	3	3
Finance Department	6	7	7
Legal Division	1	1	1
Human Resources	3	3	3
Governmental Buildings Division	1	1	1
Public Information Office	0	0	1
Engineering	4.5	4.5	4.5
Customer Service Division	6	7	7
Municipal Court	3	3	3
Police Administration	8	8	8
Police Operations Bureau	26	26	26
Police Patrol Bureau	55	58	58
Public Works Administration	2	2	3
Public Works Streets Division	22	22	22
Public Works Parks Division	7	7	7
Protective Inspections Division	2	2	2
Planning and Development	4	4	4
Planning - Code Compliance	2	2	2
Fire Department	50	50	50
Water and Sewer Systems Divisions	23.5	23.83	22.83
Wastewater Treatment Plant Division	27.33	27.33	27.33
Stormwater Utility Fund	7.5	7.5	7.5
Natural Gas Fund	7.84	7.84	7.84
Solid Waste Collection Fund	18	19	19
Solid Waste Disposal Fund	8	8	8
Fleet Management Fund	6	7	7
Central Services Department	6	6	6
<b>TOTAL Full-Time Employees</b>	<b>313</b>	<b>322</b>	<b>322</b>



AUTHORIZED PERSONNEL								
Position Classification by Fund and Department	Position Grade	FY 2019 Budget		FY 2020 Budget		FY 2021 Budget		
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time	
<b>GENERAL FUND:</b>								
<b>GENERAL GOVERNMENT AND LEGISLATIVE</b>								
Mayor			1		1		1	
Council Member			5		5		5	
Sub-Total General Government & Legislative			0	6	0	6	0	6
<b>CITY MANAGER'S OFFICE</b>								
City Manager			1		1		1	
Assistant City Manager	28						1	
Deputy City Manager	28				1			
Deputy City Manager	128		1					
Public Information Officer	21				1			
Assistant to City Manager	20				1		1	
Executive Assistant	16				1		1	
Executive Assistant	110		1					
Sub-Total City Manager's Office			3	0	5	0	4	0
<b>CITY CLERK'S OFFICE</b>								
City Clerk	23				1		1	
City Clerk	123		1					
Records Manager	16				1		1	
City Clerk, Assistant	109		1					
Tax and License Coordinator	14				1		1	
Tax and License Clerk	108		1					
Sub-Total City Clerk's Office			3	0	3	0	3	0
<b>FINANCE DEPARTMENT</b>								
Director of Finance	25				1		1	
Director of Finance	124		1					
Assistant Director of Finance	23				1		1	
Director of Finance, Assistant	116		1					
Senior Accountant	19				1		1	
Senior Accountant	113							
Accountant	17				1		1	
Accountant	111		1					
Accounts Payable Technician	12				1		1	
Accounts Payable Technician	107		1					
Accounting and Payroll Technician	12				1		1	
Accounting and Payroll Technician	107		1					
Administrative Assistant	12				1		1	
Administrative Assistant	106		1					
Sub-Total Finance Department			6	0	7	0	7	0
<b>LEGAL DIVISION</b>								
City Attorney			1		1		1	
Sub-Total Legal Division			1	0	1	0	1	0
<b>HUMAN RESOURCES</b>								
Director of Human Resources	24				1		1	
Director of Human Resources	123		1					
HR Coordinator, Senior	18				1		1	
HR Coordinator, Senior	113		1					
HR Coordinator	17				1		1	
HR Coordinator	111		1					
Sub-Total Human Resources			3	0	3	0	3	0
<b>PUBLIC INFORMATION</b>								
Public Information Officer	21						1	
Sub-Total Public Information Division			0	0	0	0	1	0

AUTHORIZED PERSONNEL								
Position Classification by Fund and Department	Position Grade	FY 2019 Budget		FY 2020 Budget		FY 2021 Budget		
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time	
<b>GOVERNMENTAL BUILDINGS DIVISION</b>								
Custodian	7					1	1	
Sub-Total Governmental Division		0	0	0	0	1	1	
<b>CUSTOMER SERVICE DIVISION</b>								
Utility Billing Supervisor	16					1		
Senior Customer Service Representative	11					1		
Customer Service Representative	10					4		
Administrative Clerk	9					1		
Sub-Total Customer Service Division		0	0	0	0	7	0	
<b>MUNICIPAL COURT</b>								
Municipal Clerk of Court	19			1		1		
Municipal Clerk of Court	108	1						
Deputy Clerk	10			2		2		
Deputy Clerk	105	2						
Judge			1		1		1	
Sub-Total Municipal Court		3	1	3	1	3	1	
<b>ENGINEERING</b>								
City Engineer	24			1		1		
City Engineer	123	1						
Assistant City Engineer	22			1		1		
Assistant City Engineer	118	1						
Civil Engineer	21			1		1		
Civil Engineer	115	1						
TSPLOST/Capital Projects Manager	21	1		1		1		
Civil Construction Inspector	18							
Administrative Assistant	12			0.5		0.5		
Administrative Assistant	106	0.5						
Sub-Total Engineering Department		4.5	0	4.5	0	4.5	0	
<b>POLICE DEPARTMENT</b>								
Police Chief	PD-10	1		1		1		
Deputy Police Chief	PD-9	1		1		1		
Captain	PD-8	2		3		3		
Lieutenant	PD-7	3		3		3		
Sergeant	PD-6	11		11		11		
Detective, Senior	PD-5	6		5		5		
Corporal	PD-5	6		8		8		
Detective	PD-4	2		2		2		
Advanced Patrol Officer	PD-3	25		23		23		
Police Officer	PD-2	17		20		20		
Communications Supervisor	17			1		1		
Communications Supervisor	110	1						
Records Supervisor	12			1		1		
Records Clerk	108	1						
Administrative Assistant	12			3		3		
Administrative Assistant	106	3						
Senior Communications Officer	13			3		3		
Senior Communications Officer	106	3						
Communications Officer	12			5		5		
Communications Officer	105	5						
Administrative Clerk	9			2	1	2	1	
Administrative Clerk	104	2	2					
Sub-Total Police Department		89	2	92	1	92	1	

AUTHORIZED PERSONNEL								
Position Classification by Fund and Department	Position Grade	FY 2019 Budget		FY 2020 Budget		FY 2021 Budget		
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time	
<b>PUBLIC WORKS</b>								
<b>ADMINISTRATION DIVISION</b>								
Director of Public Works and Engineering	26			1			1	
Director of Public Works and Engineering Administrative Assistant	126	1						
Administrative Assistant	12			1			1	
Administrative Assistant	106	1						
KSBB Coordinator	16				1		1	
<b>STREETS DIVISION</b>								
Streets and Parks Superintendent	21			1			1	
Streets and Parks Superintendent	116	1						
Assistant Streets and Parks Superintendent	18			1			1	
Streets and Parks Superintendent, Assistant	112	1						
Streets Supervisor	16			1			1	
Streets Supervisor	110	1						
Traffic Signal Technician	16			1			1	
Traffic Operations Crew Leader	107	1						
Heavy Equipment Crew Leader	14			1			1	
Equipment Crew Leader	107	1						
Street Maintenance Crew Leader	12			3			3	
Street Maintenance Crew Leader	104	3						
Senior Heavy Equipment Operator	13			8			8	
Equipment Operators Senior	104	1						
Heavy Equipment Operator	12			1			1	
Equipment Operators	103	8						
Street Maintenance Worker	9			5			5	
Maintenance Worker	102	5						
<b>PARKS DIVISION</b>								
Parks Supervisor	16			1			1	
Parks Supervisor	110	1						
Groundskeeper	9			6			6	
Groundskeeper	102	6						
<b>Sub-Total Public Works</b>		<b>31</b>	<b>0</b>	<b>31</b>	<b>1</b>	<b>32</b>	<b>0</b>	
<b>PLANNING AND DEVELOPMENT</b>								
Director of Planning and Development	24			1			1	
Director of Planning and Development	123	1						
City Planner II	19			1			1	
City Planner	111	1						
City Planner I	17			1			1	
City Planner I	109	1						
Administrative Assistant	12			1			1	
Administrative Assistant	106	1						
KSBB Coordinator			1					
<b>CODE COMPLIANCE</b>								
Code Compliance Officer	14			2			2	
Code Compliance Officer	109	2						
<b>PROTECTIVE INSPECTIONS DIVISION</b>								
Building Official	21			1			1	
Building Official	115	1						
Building Inspector	16			1			1	
Building Inspector	111	1						
<b>GOVERNMENTAL BUILDINGS DIVISION</b>								
Custodian	7							
Custodian	103	1	1	1	1			
<b>Sub-Total Planning &amp; Development</b>		<b>9</b>	<b>2</b>	<b>9</b>	<b>1</b>	<b>8</b>	<b>0</b>	

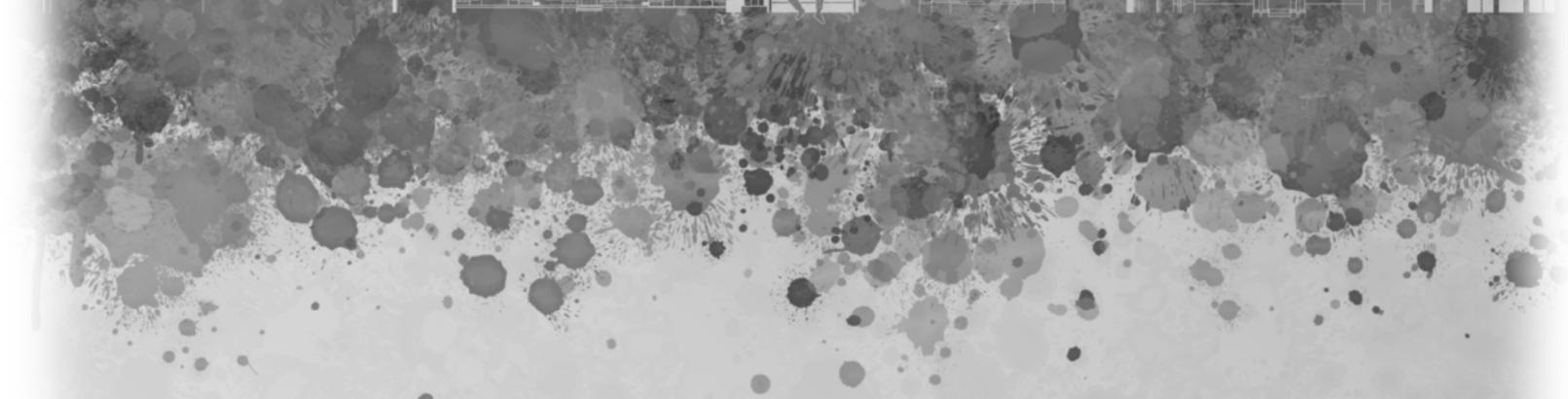
AUTHORIZED PERSONNEL								
Position Classification by Fund and Department	Position Grade	FY 2019 Budget		FY 2020 Budget		FY 2021 Budget		
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time	
<b>GENERAL FUND TOTAL</b>		152.5	11	158.5	10	166.5	9	
<b>STATESBORO FIRE SERVICE FUND:</b>								
<b>FIRE DEPARTMENT</b>								
Fire Chief	25			1		1		
Fire Chief	125	1						
Deputy Fire Chief	23			1		1		
Deputy Fire Chief	121	1						
Assistant Fire Chief	22			1		1		
Fire Training Chief	119	1						
Fire Prevention Officer	22			1		1		
Fire Prevention Officer	119	1						
Battalion Chief	21			4		4		
Battalion Chief	118	4						
Training Captain-FD	20			1		1		
Training Captain-FD	115	1						
Fire Inspector	16			2		2		
Fire Inspector	110	2						
Captain-FD	20			6		6		
Captain-FD	108	6						
Administrative Assistant	12			2		2		
Administrative Assistant	106	2						
Lieutenant-FD	18			6		6		
Lieutenant-FD	105	6						
Firefighter Apparatus Operator	16			13		13		
Firefighter Apparatus Operator	102	13						
Firefighter	14			12		12		
Firefighter	101	12	10		10		10	
Sub-Total Fire Department		50	10	50	10	50	10	
<b>STATESBORO FIRE SERVICE FUND TOTAL</b>		50	10	50	10	50	10	
<b>WATER AND SEWER FUND:</b>								
<b>WATER AND SEWER SYSTEMS DIVISION</b>								
Public Utilities Director	26			0.33		0.33		
Public Utilities Director	126	0.33						
Water and Sewer Superintendent	21			1		1		
Water and Sewer Superintendent	116	1						
Assistant Water and Sewer Superintendent	18			1		1		
Water and Sewer Superintendent, Assistant	112	1						
Water and Sewer Supervisor	16			1		1		
Water and Sewer Supervisor	110	1						
Water and Sewer Crew Leader	14			6		6		
Water and Sewer Crew Foreman	108	6						
Camera Crew Leader	14			1		1		
Camera Crew Foreman	108	1						
Regulatory and IT Specialist	14			1		1		
Meter System Technician	12			2		2		
Meter System Technician	106	2						
Water and Sewer System Operator	12			6		6		
Water and Sewer System Operator	106	6						
Utility Service Technician	12			1		1		
Utility Service Technician	106	1						
Administrative Assistant	12			0.5		0.5		
Administrative Assistant	106	1.5						
Senior Water and Sewer Worker	12			1		1		
Water and Sewer Crew Leader	105	1						
Camera Operator	12			1		1		
Camera Operator	105	1						

AUTHORIZED PERSONNEL							
Position Classification by Fund and Department	Position Grade	FY 2019 Budget		FY 2020 Budget		FY 2021 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
Water and Sewer Worker	9			1		1	
Water and Sewer Laborer	102	1					
<b>Sub-Total Water and Sewer Division</b>		<b>23.83</b>	<b>0</b>	<b>23.83</b>	<b>0</b>	<b>23.83</b>	<b>0</b>
<b>WASTEWATER TREATMENT PLANT DIVISION</b>							
Public Utilities Director	26			0.33		0.33	
Public Utilities Director	126	0.33					
Compliance Project Manager				1			
Compliance Project Manager		1					
Wastewater Superintendent	21			1		1	
Wastewater Superintendent	116	1					
Maintenance Supervisor	17			1		1	
Maintenance Supervisor	112	1					
SCADA Administrator	17			1		1	
SCADA Administrator	112	1					
Laboratory Supervisor	17			1		1	
Laboratory Supervisor	112	1					
Laboratory Technician	14			2		2	
Laboratory Technician	109	2					
Instrumentation Crew Leader	16			1		1	
Instrumentation Crew Leader	108	1					
Maintenance Crew Leader	14			1		1	
Maintenance Crew Leader	108	1					
Chief WWTP Operator	14			4		4	
WWTP Operator, Chief	108	4					
Administrative Assistant	12			1		1	
Administrative Assistant	106	1					
Instrumentation Technician	14			1		1	
Instrumentation Technician	106	1					
Maintenance Technician	12			3		3	
Maintenance Technician	106	3					
WWTP Operator	12			9		9	
WWTP Operator	106	9					
<b>Sub-Total Wastewater Division</b>		<b>27.33</b>	<b>0</b>	<b>27.33</b>	<b>0</b>	<b>26.33</b>	<b>0</b>
<b>CUSTOMER SERVICE DIVISION</b>							
Utility Billing Supervisor	16			1			
Utility Billing Clerk	109	1					
Senior Customer Service Representative	11			1			
Customer Service Representative, Senior	105	1					
Customer Service Representative	10			4			
Customer Service Representative	104	3					
Administrative Clerk	9			1			
Administrative Clerk	104	1					
<b>Sub-Total Customer Service Division</b>		<b>6</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>WATER AND SEWER FUND TOTAL</b>		<b>57.16</b>	<b>0</b>	<b>58.16</b>	<b>0</b>	<b>50.16</b>	<b>0</b>
<b>STORMWATER UTILITY FUND</b>							
<b>STORMWATER UTILITY FUND</b>							
Stormwater Manager	22			1		1	
Stormwater Manager	119	1					
Stormwater Technician	14			1		1	
Stormwater Technician	112	1					
Administrative Assistant	12			0.5		0.5	
Administrative Assistant	106	0.5					
Stormwater Supervisor	16			1		1	
Stormwater Supervisor	110	1					
Heavy Equipment Crew Leader	14			1		1	
Stormwater Crew Leader	107	1					

AUTHORIZED PERSONNEL							
Position Classification by Fund and Department	Position Grade	FY 2019 Budget		FY 2020 Budget		FY 2021 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
Senior Heavy Equipmnet Operator	13			3		3	
Equipment Operator Senior	104	3					
Equipment Operator	12					0	
Equipment Operators	103	0		0			
Sub-Total Stormwater Department		7.5	0	7.5	0	7.5	0
<b>STORM WATER UTILITY FUND TOTAL</b>		<b>7.5</b>	<b>0</b>	<b>7.5</b>	<b>0</b>	<b>7.5</b>	<b>0</b>
<b>NATURAL GAS FUND</b>							
<b>NATURAL GAS FUND</b>							
Public Utilities Director	26			0.34		0.34	
Public Utilities Director	126	0.34					
Natural Gas Superintendent	22			1		1	
Natural Gas Superintendent	116	1					
Assistant Natural Gas Superintendent	18			1		1	
Natural Gas Supervisor	112	1					
Natural Gas Crew Leader	14			2		2	
Natural Gas Crew Leader	109	2					
Utility Service Technician	14			1		1	
Natural Gas Utility Locator/Customer Service Tech	109	1					
Administrative Assistant	12			0.5		0.5	
Administrative Assistant	106	0.5					
Natural Gas Service Technician	13			2		2	
Natural Gas Service Technician	106	2					
Sub-Total Natural Gas Department		7.84	0	7.84	0	7.84	0
<b>NATURAL GAS FUND TOTAL</b>		<b>7.84</b>	<b>0</b>	<b>7.84</b>	<b>0</b>	<b>7.84</b>	<b>0</b>
<b>SOLID WASTE COLLECTION FUND</b>							
<b>SOLID WASTE COLLECTION FUND</b>							
Sanitation Superintendent	20			1		1	
Sanitation Superintendent	115	1					
Assistant Sanitation Superintendent	17			1		1	
Sanitation Superintendent, Assistant	112	1					
Sanitation Collection Crew Leader	14			1		1	
Sanitation Collection Crew Leader	107	1					
Collection Equipment Operator	12			14		14	
Collection Equipment Operator	104	13					
Refuse Collector	9			2		2	
Refuse Collector	102	2					
Sub-Total Solid Waste Collection Division		18	0	19	0	19	0
<b>SOLID WASTE COLLECTION FUND TOTAL</b>		<b>18</b>	<b>0</b>	<b>19</b>	<b>0</b>	<b>19</b>	<b>0</b>
<b>SOLID WASTE DISPOSAL FUND</b>							
<b>SOLID WASTE DISPOSAL FUND</b>							
Landfill Superintendent	20			1		1	
Landfill Superintendent	115	1					
Landfill Supervisor	16			1		1	
Landfill Crew Leader	107	1					
Senior Landfill Equipment Operator	13			2		2	
Equipment Operator, Senior	104	2					
Landfill Equipment Operator	12			2		3	
Equipment Operator	103	2					
Scale House Operator	10			1		1	
Scale Clerk	103	1					
Maintenance Worker	9			1		0	
Maintenance Worker	102	1					
Sub-Total Solid Waste Disposal Division		8	0	8	0	8	0

AUTHORIZED PERSONNEL							
Position Classification by Fund and Department	Position Grade	FY 2019 Budget		FY 2020 Budget		FY 2021 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
<b>SOLID WASTE DISPOSAL FUND TOTAL</b>		8	0	8	0	8	0
<b>FLEET MANAGEMENT FUND</b>							
<b>FLEET MANAGEMENT FUND</b>							
Fleet Superintendent	20			1		1	
Fleet Superintendent	115	1					
Lead Mechanic	16			2		2	
Mechanic, Lead	110	2					
Senior Mechanic	14			3		3	
Mechanic, Senior	108	3					
Administrative Assistant	12			1		1	
Parts Clerk	103		1				
Sub-Total Fleet Management Fund		6	1	7	0	7	0
<b>FLEET MANAGEMENT FUND TOTAL</b>		6	1	7	0	7	0
<b>CENTRAL SERVICES FUND</b>							
Director of Central Services	24			1		1	
Director of Central Services	123	1					
GIS Administrator	21			1		1	
GIS Administrator	115	1					
Network Administrator	21			1		1	
Network Administrator	114	1					
Senior IT Support Specialist	18			1		1	
IT Support Specialist	17			1		1	
IT Support Specialist	110	3					
Telecommunications Specialist	17			1		1	
Administrative Assistant	106	0	1	0	1	0	1
Sub-Total Central Services Fund		6	1	6	1	6	1
<b>CENTRAL SERVICES FUND TOTAL</b>		6	1	6	1	6	1
<b>TOTAL ALL FUNDS</b>		313	23.0	322	21	322	20

The Authorized Personnel is a brief illustration of approved positions, grades and personnel only. The official position classification and compensation plan can be found on file in the City Manager's Office and the Director of Human Resources' Office and is effective as of its date of adoption. The plan designates classes of positions and titles and establishes wage and salary ranges (grades) for each classified staff position that is under the direction of the City Manager.



# TAB 7

## Proposed Pay Plan & Fringe Benefits

## FY 2021 Pay Plan

Grade	Minimum (Hourly - 40 Hour Employee)	Minimum (Hourly - 56 Hour Employee)	Minimum Annual Salary	Mid-Point (Hourly - 40 Hour Employee)	Mid-Point (Hourly - 56 Hour Employee)	Mid-Point Annual Salary	Maximum (Hourly - 40 Hour Employee)	Maximum (Hourly - 56 Hour Employee)	Maximum Annual Salary
1	9.10	6.50	18,918.40	11.37	8.12	23,648.00	13.64	9.75	28,377.60
2	9.56	6.83	19,876.14	11.94	8.53	24,845.18	14.33	10.24	29,814.21
3	10.04	7.17	20,882.37	12.55	8.96	26,102.97	15.06	10.76	31,323.56
4	10.55	7.53	21,939.54	13.18	9.42	27,424.43	15.82	11.30	32,909.31
5	11.08	7.92	23,050.23	13.85	9.89	28,812.79	16.62	11.87	34,575.35
6	11.64	8.32	24,217.15	14.55	10.40	30,271.44	17.46	12.47	36,325.73
7	12.23	8.74	25,443.14	15.29	10.92	31,803.93	18.35	13.11	38,164.72
8	12.85	9.18	26,731.20	16.06	11.47	33,414.00	19.28	13.77	40,096.80
9	13.50	9.64	28,084.47	16.88	12.06	35,105.59	20.25	14.47	42,126.70
10	14.19	10.13	29,506.25	17.73	12.67	36,882.81	21.28	15.20	44,259.37
11	14.90	10.65	31,000.00	18.63	13.31	38,750.00	22.36	15.97	46,500.00
12	15.66	11.18	32,569.38	19.57	13.98	40,711.72	23.49	16.78	48,854.06
13	16.45	11.75	34,218.20	20.56	14.69	42,772.75	24.68	17.63	51,327.30
14	17.28	12.35	35,950.50	21.60	15.43	44,938.12	25.93	18.52	53,925.74
15	18.16	12.97	37,770.49	22.70	16.21	47,213.11	27.24	19.46	56,655.73
16	19.08	13.63	39,682.62	23.85	17.03	49,603.28	28.62	20.44	59,523.93
17	20.04	14.32	41,691.55	25.06	17.90	52,114.44	30.07	21.48	62,537.33
18	21.06	15.04	43,802.19	26.32	18.80	54,752.74	31.59	22.56	65,703.28
19	22.12	15.80	46,019.67	27.66	19.75	57,524.59	33.19	23.71	69,029.51
20	23.24	16.60	48,349.42	29.06	20.75	60,436.78	34.87	24.91	72,524.13
21	25.66	18.33	53,368.71	32.07	22.91	66,710.89	38.49	27.49	80,053.07
22	28.32	20.23	58,909.07	35.40	25.29	73,636.34	42.48	30.34	88,363.61
23	31.26	22.33	65,024.59	39.08	27.91	81,280.74	46.89	33.49	97,536.89
24	35.95	25.68	74,778.28	44.94	32.10	93,472.86	53.93	38.52	112,167.43
25	39.68	28.35	82,541.23	49.60	35.43	103,176.54	59.52	42.52	123,811.85
26	43.80	31.29	91,110.08	54.75	39.11	113,887.60	65.70	46.93	136,665.12
27	48.35	34.54	100,568.48	60.44	43.17	125,710.60	72.53	51.80	150,852.72
28	53.37	38.12	111,008.78	66.71	47.65	138,760.98	80.05	57.18	166,513.17

## FY 2021 Pay Plan Police Department

Grade	Minimum (Hourly)	Minimum (Annual Salary - 40 Hour Employee)	Midpoint (Hourly)	Midpoint (Annual Salary - 40 Hour Employee)	Maximum (Hourly)	Maximum (Annual Salary - 40 Hour Employee)
PD-2	\$ 18.23	\$ 37,929.76	\$ 24.16	\$ 50,256.93	\$ 30.08	\$ 62,584.11
PD-3	\$ 19.16	\$ 39,826.25	\$ 25.37	\$ 52,769.78	\$ 31.59	\$ 65,713.31
PD-4	\$ 20.11	\$ 41,817.56	\$ 26.63	\$ 55,408.26	\$ 33.17	\$ 68,998.97
PD-5	\$ 21.10	\$ 43,447.19	\$ 27.97	\$ 58,178.68	\$ 34.83	\$ 72,448.92
PD-6	\$ 23.28	\$ 48,409.05	\$ 30.83	\$ 64,142.00	\$ 38.40	\$ 79,874.94
PD-7	\$ 26.95	\$ 56,039.53	\$ 35.70	\$ 74,252.37	\$ 44.45	\$ 92,465.23
PD-8	\$ 30.43	\$ 63,363.98	\$ 40.36	\$ 83,957.42	\$ 50.27	\$ 104,550.75
PD-9	\$ 35.27	\$ 73,351.86	\$ 46.73	\$ 97,191.22	\$ 58.19	\$ 121,030.58
PD-10	\$ 42.87	\$ 89,159.65	\$ 56.81	\$ 118,136.52	\$ 70.73	\$ 147,113.40

## Fringe Benefits Summary

The City provides a comprehensive package of fringe benefits for employees. The package includes the following.

### *Health/Dental Insurance Coverage:*

City employees are covered under the City of Statesboro Health and Dental Insurance Plan. The City and its employees are currently paying the following rates for their Benefit Package.

Coverage	Employee Rates	City Rates	Total Cost
Individual	\$ 217.51	\$ 417.52	\$ 635.03
Family	\$ 406.27	\$ 947.79	\$ 1,354.06

- Thru the Tobacco Free Program the employee rates may be reduced by \$50 a month.

Details of the coverage are available in the employee benefit handbook.

### *Life Insurance Coverage:*

City employees are provided with one time their annual salary up to \$100,000 of life coverage, spouses are covered with \$5,000.00, and each dependent has \$1,000.00 of coverage.

### *Long-Term Disability:*

City employees are provided with long-term disability insurance that pays 50% of the employee's regular earnings up to a maximum of \$5,000.00 per month in the event of disability. This benefit begins after the ninety day elimination period has been met.

### *Paid Sick Leave:*

Employees are credited with one day of sick leave for each month of employment. Unlimited accumulation is allowed. Unused sick leave is not paid at termination of employment; credit is given for unused sick leave for employees retiring under the City's retirement plan.

### *Special Leave With/Without Pay:*

Employees are granted time off from work with or without pay at the discretion of the Department Head and the City Manager for various occasions. Bereavement Leave is granted with pay for a maximum of three (3) days for the death of a member of the immediate family. Jury service is granted with pay. Military Leave is granted with pay for a period not to exceed eighteen (18) calendar days in a 12 month period. For non-exempt Fire Department Personnel on a 28-day Work Period leave is granted with pay not to exceed six (6) shifts.

### *Paid Vacation Leave:*

Employees earn vacation on a monthly accrual basis based on length of service. The following days of vacation are earned on an annual basis. Fire shift personnel earn

vacation time at a different rate than do 40 hour per week employees. The following is based on a forty hour per week work schedule.

<u>Years of Service</u>	<u>Days Vacation per Year</u>
0 – 10 years	10
10 – 20 years	15
20 – Plus	20

*Paid Holidays:*

Employees receive 10 paid holidays per year. The holidays are:

New Year's Day  
 Martin Luther King's Birthday  
 Memorial Day  
 Independence Day  
 Labor Day  
 Veterans Day  
 Thanksgiving –2  
 Christmas –2

*Retirement Plan:*

City employees are covered under the Georgia Municipal Association Retirement System. The City pays the full cost of membership for employees and employees can be vested with 5 years of service with the city. Employees hired after 1/1/2020 contribute 3 percent to the retirement plan.

*Deferred Compensation Plan:*

City employees are eligible for a 457b Deferred Compensation Program administered by Newport Group or Nationwide through the Georgia Municipal Association. This is a voluntary tax-favored program that allows employees to contribute a portion of their salary before federal taxes into a supplemental retirement account. Various options are available including fixed rate annuities, publicly available mutual funds and life insurance.

*Worker's Compensation Plan:*

City employees are covered for occupational injury according to the state worker's compensation laws.

*Tuition Reimbursement:*

Upon the recommendation of the department head, an employee may receive tuition assistance up to \$2,200.00 per year based on funds budgeted and available. Employees involved in the tuition assistance program must maintain a C average in their course work. Those receiving assistance must submit grades and receipts to the Human Resources Director at the end of each semester/quarter. Those employees receiving less than a grade of C will not be reimbursed by the City the cost for that semester or quarter.

*Christmas Bonus:*

All City employees receive a \$100.00 bonus in December of each year.

*Competitive Wages, Overtime Pay, and Compensatory Time:*

City employees are paid competitive wages, which are evaluated periodically to insure they are comparable to wages paid for similar duties in both the public and private sectors. Employees receive annual pay increases, if job performance is satisfactory, subject to the approval of the Mayor and City Council. Employees are compensated for any overtime worked according to the Fair Labor Standards Act, either with pay at time and one half or compensatory time off, also calculated at one and one half.

*Annual City Breakfast and/or Appreciation Luncheon:*

Employees are honored with a citywide breakfast in the summer and/or an appreciation luncheon.

*Uniforms and Cleaning Services:*

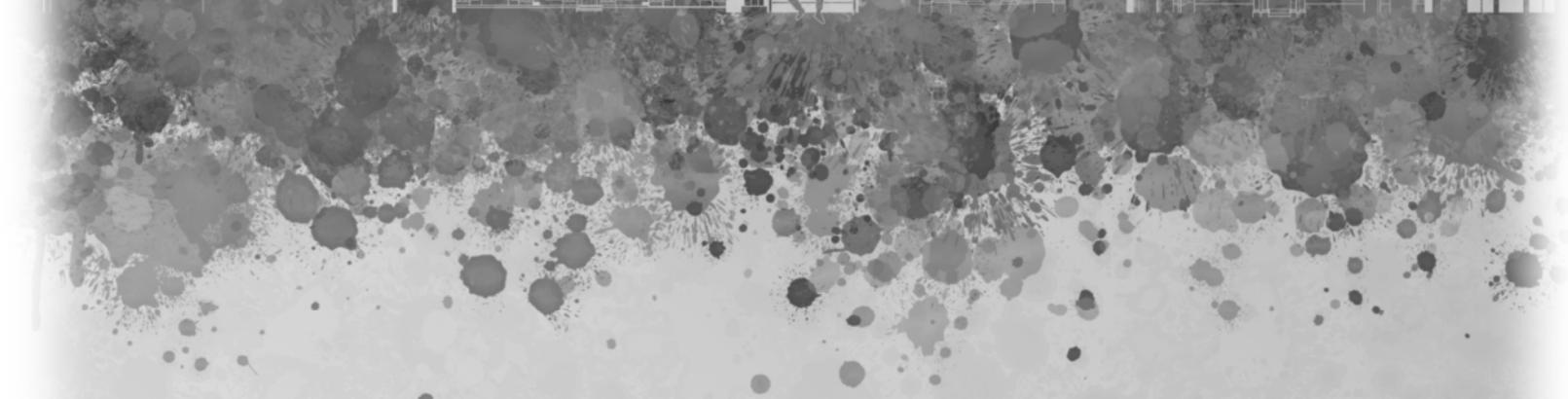
Uniforms are provided for city employees, other than clerical and others wearing normal street clothes, in Public Works, Fire, Police, Wastewater, Water Sewer, Building Inspection, Code Compliance, Custodians and Gas. Clothing allowances are provided for police detectives.

*Health & Wellness Center:*

The City of Statesboro Health Center is dedicated to help employees manage their typical primary care visits and chronic conditions using a dedicated team of medical professionals, a unique style of case management and quality face-to-face healthcare delivery. The Health Center is designed to increase employee satisfaction, provide affordable healthcare, encourage, educate and reward participating patients for progress in managing their conditions.

*Employee Fitness Center:*

The employee fitness center was developed to increase the health and well-being of City of Statesboro employees. Employee fitness and wellness is the systematic effort of the City of Statesboro to enhance health of its employees through education, behavioral change, and cultural support. Operating 24 hours, seven days a week exclusively for employees, spouses and retired employees. The fitness center has a variety of cardio, strength, conditioning equipment and locker rooms.



# TAB 8

## 100 General Fund

THE GENERAL FUND

The General Fund is the principal fund of the City, accounting for all activities not included in other specified funds. This contains the operational budgets for the Mayor and City Council, City Manager's Office, City Clerk's Office and Records Management, Elections, the Finance Department, the Legal Department, Human Resources, the Engineering Department, the Municipal Court, the Police Department, the Public Works Administration Division, Streets Division, Parks Division, the Planning and Development Department, Protective Inspections Division and Code Compliance Division. It also includes the funding for several outside agencies other than those financed by the Hotel/Motel Tax Fund. Finally, it covers the Debt Service for any outstanding debt used to acquire general fixed assets. Debt Service payments are used to acquire fixed assets of the Proprietary Funds and accounted for within those respective funds rather than the General Fund.

REVENUES AND OTHER FINANCING SOURCES

The General Fund's Revenues can be segregated into six major categories:

**1. Taxes.** This category provides \$10,359,000 of the \$16,589,609 of General Fund revenues, or 62.44%. The major source is property taxes. In 2011, our County Tax Assessor's Office adopted a policy to conduct property revaluations on an annual basis. The most current revaluation was done for FY 2020.

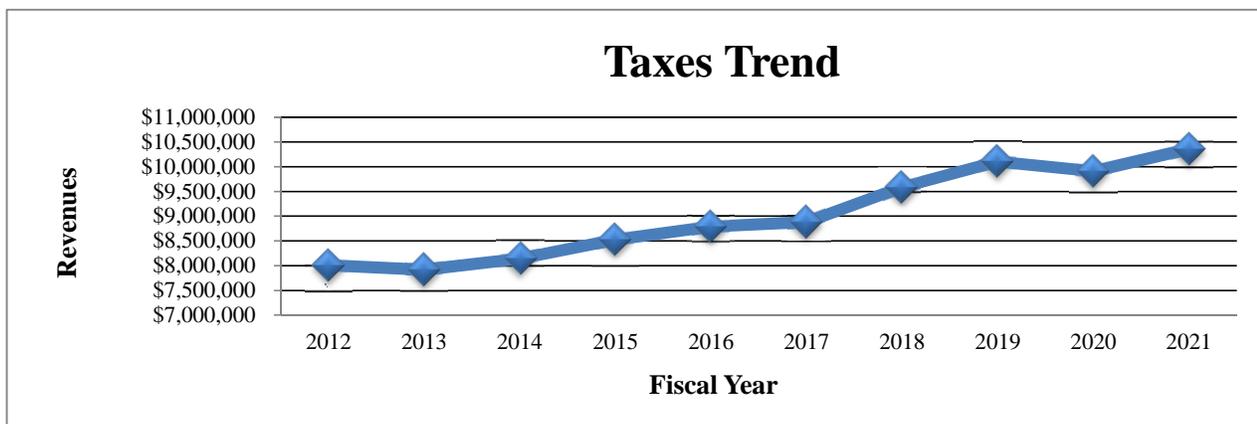
The City has an excellent collection ratio on this tax, which has been further improved by the use of annual tax lien sales which began in FY 2003. The projected collection rate for the current year's taxes is 99.0%. The other 1.0% will be collected during the following fiscal year.

Motor vehicle taxes, as well as Title Ad Valorem taxes, are collected by the Bulloch County Tax Commissioner. The portion of those property taxes due the City is remitted to the City on a monthly basis. These taxes are projected to remain flat. The Real Estate Transfer Tax (\$1.00 per every \$1,000 of value) on such sales is projected to remain flat.

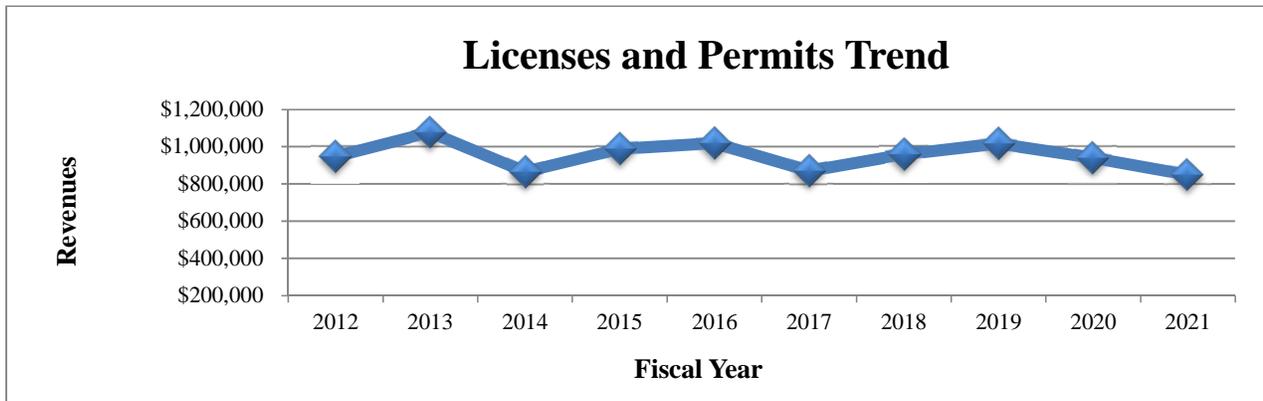
The other major source of taxes is the Franchise Fees paid by Georgia Power Company, Excelsior Electric Membership Cooperative, Northland Cable Television, Frontier Communications of Georgia, Bulloch Rural Telephone, and Hargray. All six franchises are projected to remain flat.

The other major component of Taxes is the Beer and Wine, and Liquor taxes paid by wholesalers and retailers. Beer and Wine is projected to decrease by 4.35%, Wholesale and Retail Liquor is projected to remain flat. Overall, this category is projected to decrease by 3.2%.

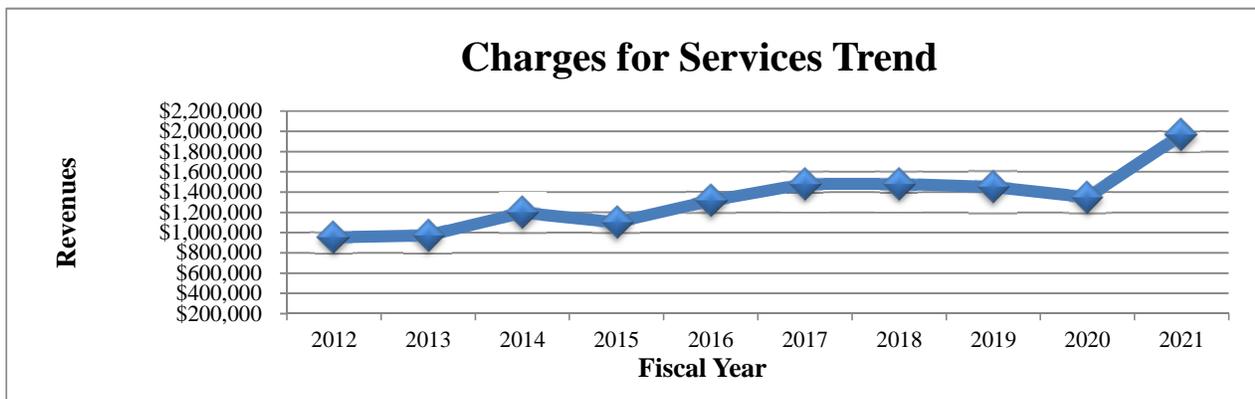
Total Taxes as a category is projected to increase by 4.51%.



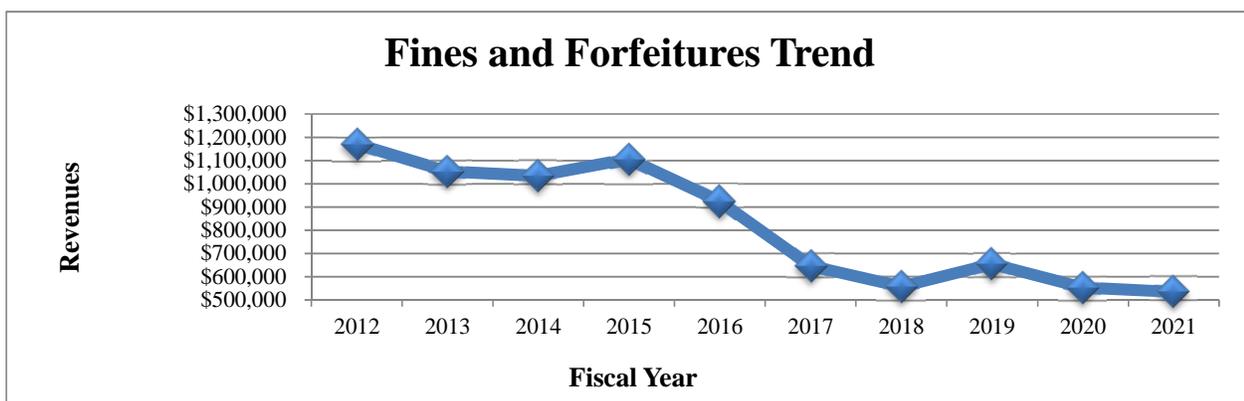
**2. Licenses and Permits.** This category provides \$850,025 of the General Fund, or 5.12%. The primary sources of revenue are General Business Licenses, Alcoholic Beverages Licenses, Bank Licenses, and Inspection Fees. Alcoholic Beverages Licenses are projected to remain flat. The General Business Licenses are projected to remain flat. Bank Licenses are expected to remain flat. Building and other related permits and fees are projected to remain flat. Total Licenses and Permits is projected to decrease by 9.67% over the FY 2020 Budget.



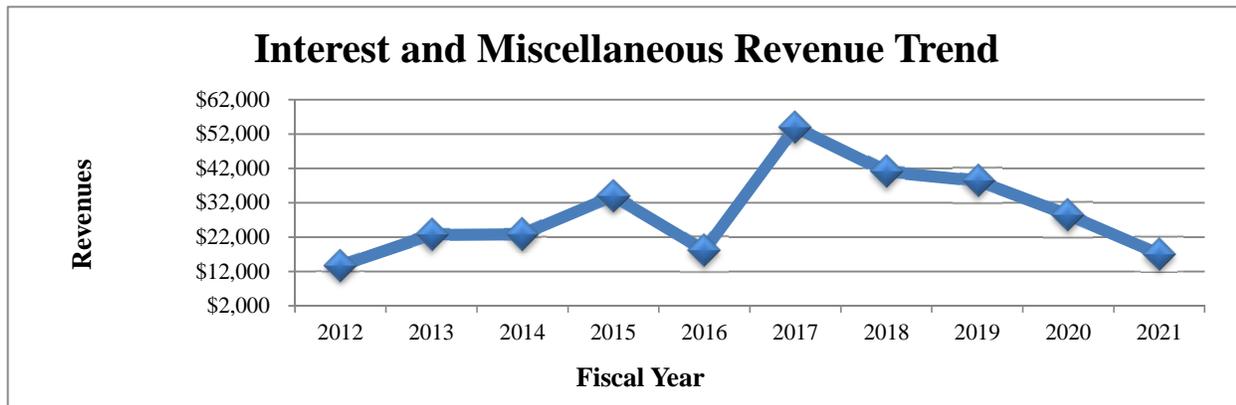
**3. Charges for Services.** This category provides \$1,969,133 or 11.87% of the General Fund. The primary sources of revenue are Pretrial Diversion Fees, Revenues from Police Overtime, Account Establishment Charges and Indirect Cost from the Water and Sewer Fund. This source is projected to increase by 45.83%.



**4. Fines and Forfeitures.** This category provides \$535,000 of the General Fund, or 3.22%, and includes the fines and forfeitures imposed by the Municipal Court for violations of the Municipal Code and minor violations and infractions of State Law dealing with traffic citations, DUI, and similar offenses. This source is projected to decrease by 3.43%.



**5. Miscellaneous Revenues.** This category provides only \$17,100 of the General Fund. It accounts for any donations and miscellaneous charges. This is a category that is expected to decrease by 39.79% due to a decrease in general miscellaneous income.



In addition to these six revenue categories, there is one additional source of financing that must be considered. This is the **Other Sources of Financing**, which is primarily made up of the *Transfers from Other Funds*. This source of financing (it was counted as revenue in the transferring fund) contributes \$2,859,351, or 17.24% of the General Fund's total funding.

The primary transfers are from the Natural Gas Fund, the Solid Waste Collection Fund, and the Water and Sewer Fund. Part of these transfers is recognition of indirect costs borne by the General Fund in providing services to them, such as time of the City Manager, Human Resources, Finance Department and similar services. In addition, were they private companies, then these utilities would have to pay property taxes and business licenses, and in some cases a franchise fee.

**6. Fund Balance Appropriated.** Finally, if the fund balance in the General Fund is sufficient, the City can use some of the fund balance to balance the General Fund. This proposed FY 2021 Budget is projected to use \$1,007,405 of fund balance. However, management believes that some revenues will be higher than budgeted and some of the expenditures will be lower than budgeted, therefore, reducing the amount of General Fund balance used.

The line item budget that follows shows the individual sources of revenue that make up these six major categories, the other sources of financing, and the fund balance appropriation.

## FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
31	TAXES			
3111000	Property Taxes - Current Year	\$ 4,821,881	\$ 4,750,000	\$ 5,150,000
3111005	Refund of Taxes	\$ (1,431)	\$ (3,000)	\$ (3,000)
3111200	Timber Tax	\$ -	\$ 250	\$ -
3113100	Motor Vehicle	\$ 220,855	\$ 205,000	\$ 70,000
3113105	Title Ad Valorem Tax	\$ 380,564	\$ 315,000	\$ 380,000
3113200	Mobile Home	\$ 1,803	\$ -	\$ 1,500
3113500	Railroad Equipment	\$ 5,033	\$ -	\$ -
3116000	Real Estate Transfer (Intangible)	\$ 79,118	\$ 55,000	\$ 55,000
3117101	Franchise Tax - Georgia Power	\$ 1,575,394	\$ 1,575,394	\$ 1,500,000
3117102	Franchise Tax - EMC	\$ 53,594	\$ 55,000	\$ 50,000
3117501	Franchise Tax - Northland Cable	\$ 59,354	\$ 57,000	\$ 50,000
3117601	Franchise Tax - Frontier	\$ 88,394	\$ 75,000	\$ 75,000
3117602	Franchise Tax - Bulloch Rural	\$ 26,296	\$ 27,000	\$ 26,000
3117603	Franchise Tax - Hargray	\$ 4,754	\$ 4,000	\$ 5,000
	<i>Sub-total: General Property Taxes</i>	\$ 7,315,609	\$ 7,115,644	\$ 7,359,500
3142001	Beer and Wine	\$ 552,344	\$ 575,000	\$ 550,000
3142002	Liquor -Wholesale	\$ 25,542	\$ 24,000	\$ 24,000
3142003	Liquor - Retail	\$ 137,391	\$ 120,000	\$ 122,000
	<i>Sub-total: Select Sales &amp; Use Taxes</i>	\$ 715,277	\$ 719,000	\$ 696,000
3162000	Insurance Premium Taxes	\$ 2,034,135	\$ 2,035,000	\$ 2,250,000
	<i>Sub-total: Business Taxes</i>	\$ 2,034,135	\$ 2,035,000	\$ 2,250,000
3191100	Real Property Tax Penalty and Interest	\$ 9,520	\$ 12,000	\$ 12,000
3195001	FIFA Fee and Cost	\$ 1,653	\$ 1,500	\$ 3,000
3199004	DTS Fees	\$ 26,432	\$ 27,500	\$ 35,000
3199005	Tax Sale Advertising Fees	\$ 200	\$ 1,500	\$ 3,500
	<i>Sub-total: Penalties &amp; Int. on Delinquent Taxes</i>	\$ 37,805	\$ 42,500	\$ 53,500
	TOTAL TAXES	\$ 10,102,826	\$ 9,912,144	\$ 10,359,000
32	LICENSES AND PERMITS			
3211000	Alcoholic Beverages Licenses	\$ 231,638	\$ 330,000	\$ 220,000
3211050	Bouncer Security Permit	\$ 2,150	\$ 1,500	\$ 2,025
3212000	General Business Licenses	\$ 270,790	\$ 280,000	\$ 290,000
3212200	Insurance License	\$ 45,750	\$ 47,000	\$ 45,000
3212400	Bank License	\$ 113,065	\$ 120,000	\$ 120,000
3219001	Alcoholic Beverages Application Fees	\$ 3,170	\$ 2,500	\$ 2,500
3219002	Occupation Tax Admininstration Fees	\$ 5,640	\$ 5,300	\$ 3,500
	<i>Sub-total: Regulatory Fees</i>	\$ 672,203	\$ 786,300	\$ 683,025
3221901	Land Disturbance App Rev Fee	\$ 1,828	\$ -	\$ -
3222102	Variance Requests	\$ 7,750	\$ 7,000	\$ 7,000
3222300	Sign Permits	\$ 11,498	\$ 7,000	\$ 7,000
3229901	Inspection Fees	\$ 49,613	\$ 20,000	\$ 20,000
3229902	Engineering Misc. Fees	\$ 12,079	\$ 7,000	\$ 1,200
3229903	Planning Misc. Fees	\$ 2,655	\$ 2,000	\$ 2,000
3229904	Right of Way Fee	\$ 16,300	\$ 20,000	\$ 18,000
3231000	Building Permits	\$ 178,185	\$ 75,000	\$ 85,000
3231001	Building Permit App Review Fee	\$ 8,897	\$ 3,000	\$ 3,000

## FUND 100 - GENERAL FUND

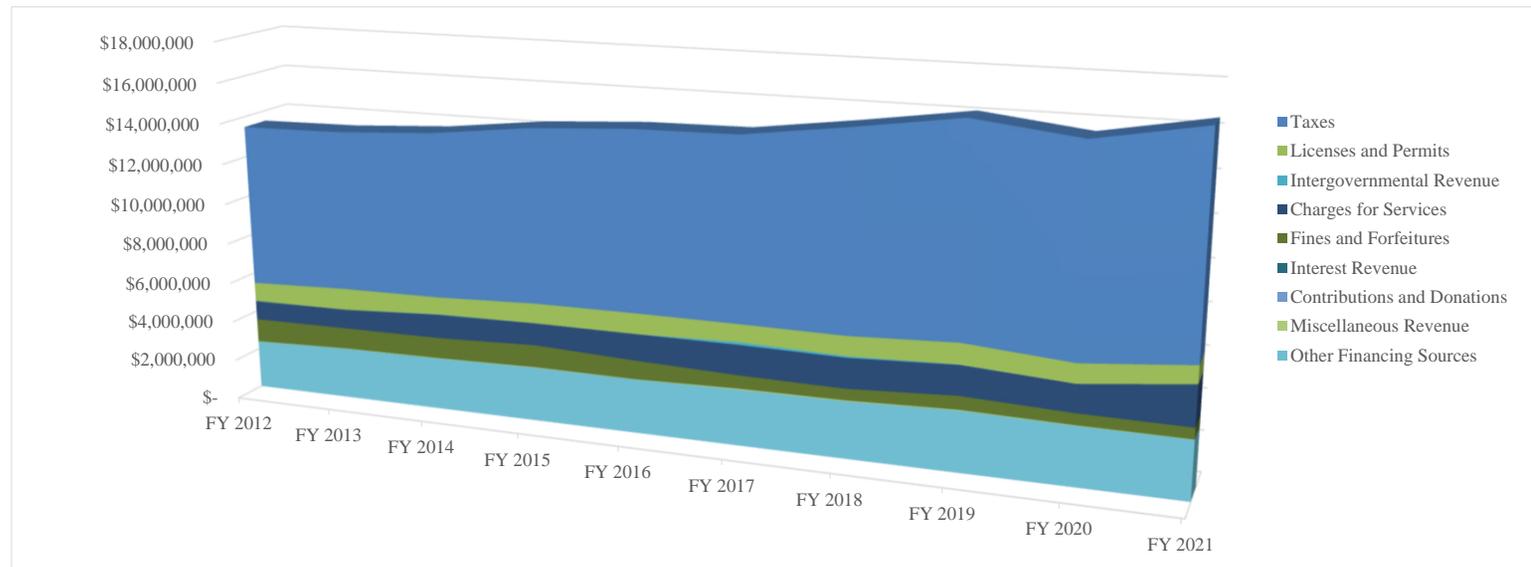
Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
3231300	Plumbing Permits	\$ 11,245	\$ 4,000	\$ 4,000
3231400	Electrical Permits	\$ 25,106	\$ 4,000	\$ 10,000
3231600	HVAC Permits	\$ 18,143	\$ 4,000	\$ 8,000
	<i>Sub-total: Non-Business Licenses &amp; Permits</i>	\$ 343,299	\$ 153,000	\$ 165,200
3241001	Business License Penalty	\$ 2,300	\$ 1,500	\$ 1,800
3241002	Alcohol Penalty	\$ -	\$ 250	\$ -
	<i>Sub-total: Penalties &amp; Int. on Del. Lic. &amp; Perm.</i>	\$ 2,300	\$ 1,750	\$ 1,800
	<b>TOTAL LICENSES AND PERMITS</b>	\$ 1,017,802	\$ 941,050	\$ 850,025
<b>33</b>	<b>OTHER INTERGOVERNMENTAL REVENUE</b>			
3390000	FEMA Reimbursement	\$ 8,889	\$ -	\$ -
	<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	\$ 8,889	\$ -	\$ -
<b>34</b>	<b>CHARGES FOR SERVICES</b>			
3411005	Court Costs	\$ 43,433	\$ 23,000	\$ 45,000
3411006	State Pretrial Fee	\$ 926	\$ 2,400	\$ -
3411950	Pretrial Diversion Fees	\$ 213,818	\$ 165,000	\$ 165,000
3413901	Tree Bank	\$ 1,500	\$ 1,000	\$ 1,000
3413902	Noise Ordinance	\$ 225	\$ 150	\$ 150
3417001	Indirect Cost Allocation from Water/Sewer Fund	\$ 834,168	\$ 895,435	\$ 1,118,244
3417003	Indirect Cost Allocation from Stormwater Fund	\$ -	\$ -	\$ 65,090
3417004	Indirect Cost Allocation from Natural Gas Fund	\$ -	\$ -	\$ 13,018
3417005	Indirect Cost Allocation from SWC Fund	\$ -	\$ -	\$ 151,877
3417006	Indirect Cost Allocation from SWD Fund	\$ -	\$ -	\$ 39,054
	<i>Sub-total: General Government</i>	\$ 1,094,070	\$ 1,086,985	\$ 1,598,433
3421001	Revenue - Extra Duty Police	\$ 130,830	\$ 5,000	\$ 76,700
3421002	Revenue- Extra Duty Public Works	\$ -	\$ 1,000	\$ -
3421004	Revenue- School Resource Officer	\$ -	\$ 77,500	\$ 93,000
3464100	Background Check Fees	\$ 18,124	\$ 15,000	\$ 15,000
	<i>Sub-total - Other Fees</i>	\$ 148,954	\$ 98,500	\$ 184,700
3491000	Cemetery Fees	\$ 29,842	\$ 12,000	\$ 20,000
3493000	Bad Check Fees	\$ 5,600	\$ 7,800	\$ 6,000
3499001	Account Establishment Charge	\$ 105,460	\$ 95,000	\$ 95,000
3499002	AEC Charge Penalty	\$ -	\$ -	\$ -
3499003	Admin. Fee Penalty	\$ -	\$ -	\$ -
3499004	Convenience Fee	\$ 65,611	\$ 50,000	\$ 65,000
	<i>Sub-total: Other Charges for Services</i>	\$ 206,513	\$ 164,800	\$ 186,000
	<b>TOTAL CHARGES FOR SERVICES</b>	\$ 1,449,537	\$ 1,350,285	\$ 1,969,133
<b>35</b>	<b>FINES AND FORFEITURES</b>			
3510001	Alcohol Related Citations	\$ 3,000	\$ 4,000	\$ 5,000
3511700	Municipal Court Fines	\$ 616,764	\$ 525,000	\$ 500,000
3514000	Jail Fees	\$ 34,667	\$ 25,000	\$ 30,000
	<b>TOTAL FINES AND FORFEITURES</b>	\$ 654,431	\$ 554,000	\$ 535,000
<b>36</b>	<b>INVESTMENT INCOME</b>			
3610000	Investment Income	\$ 301	\$ -	\$ -
	<b>TOTAL INVESTMENT INCOME</b>	\$ 301	\$ -	\$ -

## FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
37	CONTR. AND DON. FROM PRIV. SOURCES			
3710001	Contributions & Donations - Private	\$ 1,913	\$ -	\$ -
	CONTR. AND DON. FROM PRIV. SOURCES	\$ 1,913	\$ -	\$ -
38	MISCELLANEOUS REVENUE			
3810001	Rent and Royalties	\$ 9,750	\$ 7,800	\$ -
3810002	Run in the 'Boro	\$ 8,065	\$ -	\$ -
3890100	Miscellaneous Income	\$ 18,233	\$ 20,000	\$ 17,000
3890200	Sale of Pipe	\$ -	\$ 500	\$ -
3890300	Sale of Scrap	\$ 2,289	\$ -	\$ -
3890400	Concession Revenue	\$ 52	\$ 50	\$ 50
3890500	Sale of Signs & Posts	\$ 33	\$ 50	\$ 50
	<i>Sub-total: Other Miscellaneous</i>	\$ 38,422	\$ 28,400	\$ 17,100
	TOTAL MISCELLANEOUS REVENUE	\$ 38,422	\$ 28,400	\$ 17,100
39	OTHER FINANCING SOURCES			
3912100	Operating Trans. in from Natural Gas	\$ 870,000	\$ 870,000	\$ 870,000
3912200	Operating Trans. in from Water/Wastewater	\$ 929,530	\$ 868,265	\$ 810,351
3912300	Operating Trans. in from S/W Disposal Fund	\$ 316,000	\$ 316,000	\$ 374,000
3912400	Operating Trans. in from S/W Collection Fund	\$ 750,000	\$ 750,000	\$ 750,000
3912500	Operating Trans. in from Hotel/Motel	\$ 43,352	\$ 45,000	\$ 30,000
3912600	Operating Trans. in from Stormwater Fund	\$ 25,000	\$ 25,000	\$ 25,000
3912700	Operating Trans. In from ABC Fund	\$ 3,846	\$ -	\$ -
	<i>Sub-total: Operating Transfers in</i>	\$ 2,937,728	\$ 2,874,265	\$ 2,859,351
3921001	Sale of Assets	\$ 30,807	\$ 5,000	\$ -
3921003	Sale of Timber	\$ -	\$ -	\$ -
	<i>Sub-total: Proc. of General Fixed Asset Disp</i>	\$ 30,807	\$ 5,000	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 2,968,535	\$ 2,879,265	\$ 2,859,351
	<b>TOTAL REVENUES AND OTHER FINANCING SOURCES</b>	<b>\$ 16,242,656</b>	<b>\$ 15,665,144</b>	<b>\$ 16,589,609</b>
	<b>FUND BALANCE APPROPRIATED</b>	<b>\$ -</b>	<b>\$ 653,430</b>	<b>\$ 1,007,405</b>
	<b>TOTAL REVENUES, OTHER FINANCING SOURCES AND FUND BALANCE APPROPRIATED</b>	<b>\$ 16,242,656</b>	<b>\$ 16,318,574</b>	<b>\$ 17,597,014</b>

**GENERAL FUND REVENUE TRENDS FY 2012-2021**

	Actual FY 2012	Actual FY 2013	Actual FY 2014	Actual FY 2015	Actual FY 2016	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Adopted FY 2021
Taxes	\$ 8,002,568	\$ 7,918,039	\$ 8,142,459	\$ 8,529,215	\$ 8,792,817	\$ 8,882,618	\$ 9,588,758	\$ 10,102,826	\$ 9,912,144	\$ 10,359,000
Licenses and Permits	\$ 948,318	\$ 1,077,267	\$ 866,229	\$ 988,062	\$ 1,019,209	\$ 870,501	\$ 958,688	\$ 1,017,802	\$ 941,050	\$ 850,025
Intergovernmental Revenue	\$ 12,859	\$ -	\$ 16,206	\$ -	\$ -	\$ 129,789	\$ 73,167	\$ 8,889	\$ -	\$ -
Charges for Services	\$ 954,744	\$ 971,314	\$ 1,195,681	\$ 1,102,826	\$ 1,315,120	\$ 1,480,525	\$ 1,483,030	\$ 1,449,537	\$ 1,350,285	\$ 1,969,133
Fines and Forfeitures	\$ 1,171,508	\$ 1,053,707	\$ 1,033,551	\$ 1,106,457	\$ 925,093	\$ 646,626	\$ 557,322	\$ 654,431	\$ 554,000	\$ 535,000
Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 301	\$ -	\$ -
Contributions and Donations	\$ -	\$ -	\$ -	\$ 10,225	\$ 2,653	\$ 8,250	\$ -	\$ 1,913	\$ -	\$ -
Miscellaneous Revenue	\$ 13,694	\$ 22,669	\$ 22,808	\$ 33,918	\$ 18,115	\$ 53,933	\$ 41,006	\$ 38,422	\$ 28,400	\$ 17,100
Other Financing Sources	\$ 2,387,024	\$ 2,534,311	\$ 2,589,282	\$ 2,675,312	\$ 2,671,055	\$ 2,755,044	\$ 2,798,896	\$ 2,968,535	\$ 2,879,265	\$ 2,859,351
<b>Total</b>	<b>\$ 13,490,715</b>	<b>\$ 13,577,307</b>	<b>\$ 13,866,216</b>	<b>\$ 14,446,015</b>	<b>\$ 14,744,062</b>	<b>\$ 14,827,286</b>	<b>\$ 15,500,867</b>	<b>\$ 16,242,656</b>	<b>\$ 15,665,144</b>	<b>\$ 16,589,609</b>

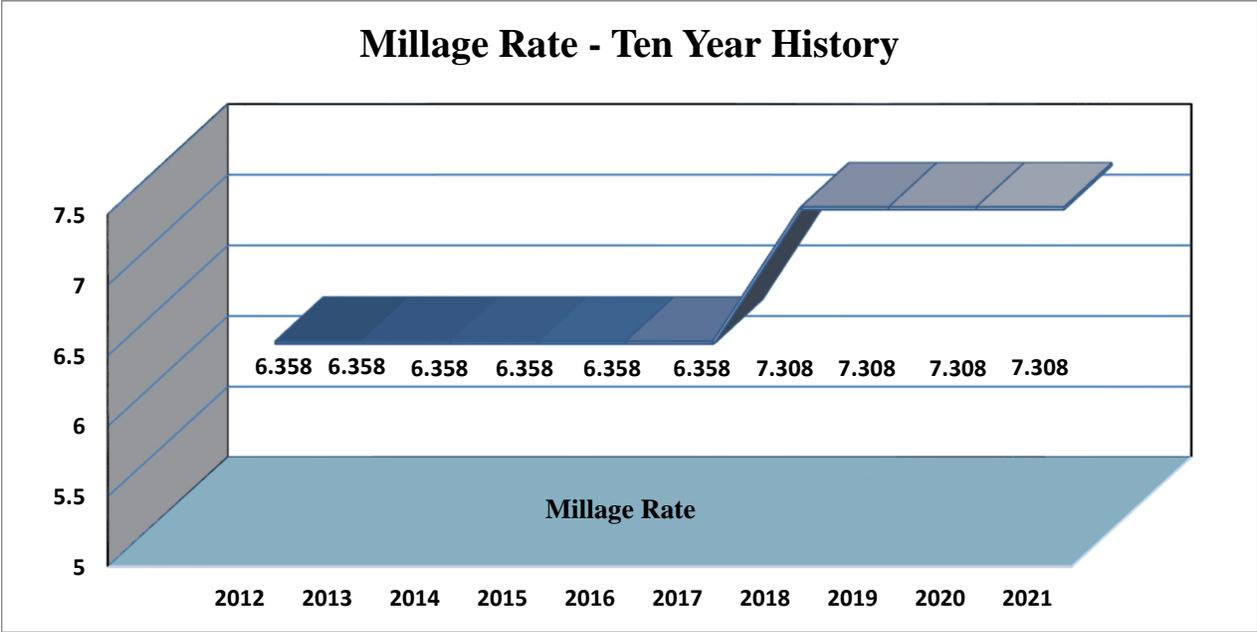


Property Taxes

Property Value of \$100,000

For residents of the City of Statesboro the total property tax is \$7.308 per \$1,000 of taxed value. The taxed value is calculated as 40% of the Market Value. Assuming property with a market value of \$100,000, the result would be:

**Projected Tax Bill: \$292**



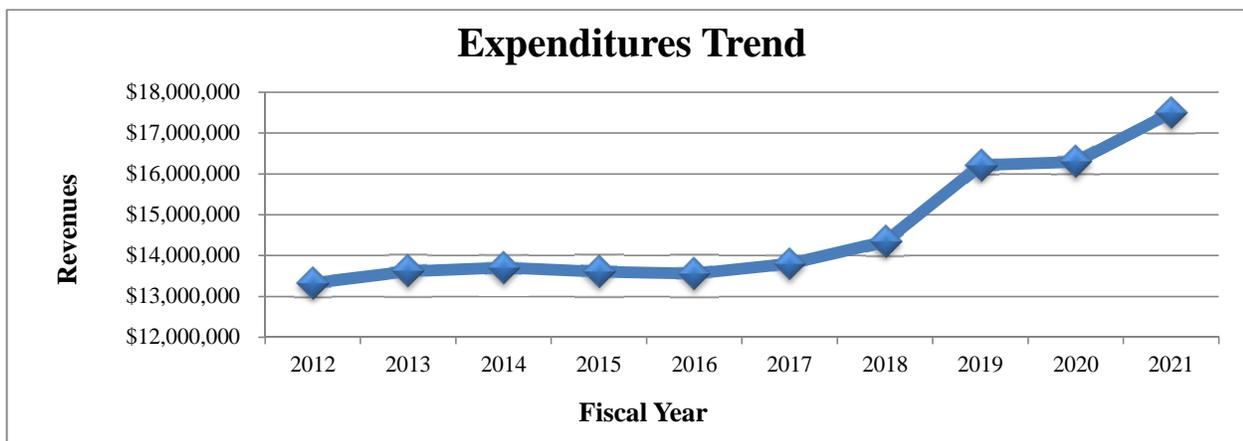
EXPENDITURES

The General Fund's Expenditures are divided into several major departments and divisions, to better account for the cost of their operations. These expenditures support most of the City's operations other than the utility operations, the health insurance and workers compensation insurance plans, and the fleet management function. The Expenditures are summarized on the next page. Then the line item budgets for each division are included as well.

The largest operating expense in most cases is the personnel and fringe benefits. A list of approved personnel positions by department and division is provided behind the tab entitled "Authorized Personnel for FY 2021" In addition, the Pay Plan for those positions is provided behind the tab entitled "Proposed Pay Plan and Fringe Benefits."

By far the most troubling expense for the City, as for most businesses, governments, and other organizations is the continuing escalation of health care costs. When the underlying rate of inflation in median care is averaging 10-15% annually over the last several years, and shows no sign of letting up, it is quickly siphoning a large sum of money from other priorities. Even when the benefits are reduced, and the deductibles, co-pays, and out-of-pocket limits are raised, these inflationary effects cannot be brought back to a reasonable pricing level without draconian measures. Unfortunately, this is not a problem that the City can correct. It is a national problem, and will have to be addressed at that level.

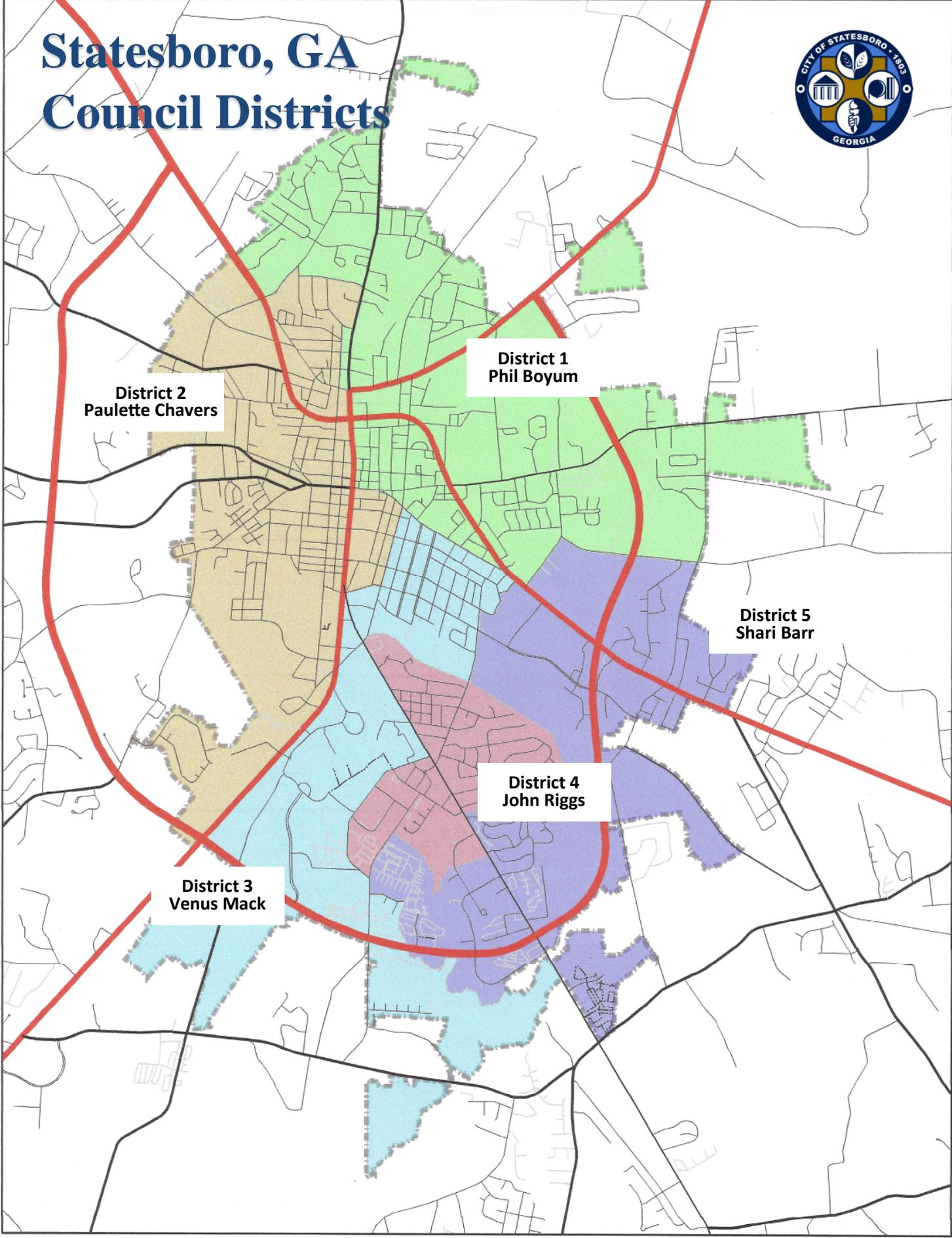
The General Fund budget of \$17,597,014 is an increase of \$1,300,265 from the FY 2020 Budget of \$16,296,749. That is a 7.98% increase.



## General Fund Budget Summary

	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 BUDGETED	FY2021 PROPOSED	PERCENTAGE CHANGE
<b>Revenues</b>					
Taxes	\$ 9,588,758	\$ 10,102,826	\$ 9,912,144	\$ 10,359,000	4.51%
Licenses and Permits	\$ 958,688	\$ 1,017,802	\$ 941,050	\$ 850,025	-9.67%
Intergovernmental Revenue	\$ 73,167	\$ 8,889	\$ -	\$ -	0.00%
Charges for Services	\$ 1,483,030	\$ 1,449,537	\$ 1,350,285	\$ 1,969,133	45.83%
Fines and Forfeitures	\$ 557,322	\$ 654,431	\$ 554,000	\$ 535,000	-3.43%
Investment Income	\$ -	\$ 301	\$ -	\$ -	0.00%
Contributions and Donations	\$ -	\$ 1,913	\$ -	\$ -	0.00%
Miscellaneous Revenue	\$ 41,006	\$ 38,422	\$ 28,400	\$ 17,100	-39.79%
Other Financing Sources	\$ 2,798,896	\$ 2,968,535	\$ 2,879,265	\$ 2,859,351	-0.69%
Fund Balance Appropriated	\$ -	\$ -	\$ 653,430	\$ 907,405	38.87%
<b>Total Revenues and Other Financial Resources</b>	<b>\$ 15,500,867</b>	<b>\$ 16,242,656</b>	<b>\$ 16,318,574</b>	<b>\$ 17,497,014</b>	<b>7.22%</b>
<b>Expenses</b>					
Governing Body	\$ 182,567	\$ 192,662	\$ 167,910	\$ 187,520	11.68%
City Manager's Office	\$ 427,125	\$ 368,068	\$ 478,121	\$ 510,495	6.77%
City Clerk's Office	\$ 228,914	\$ 214,147	\$ 261,263	\$ 268,945	2.94%
Financial Administration	\$ 652,876	\$ 628,035	\$ 726,604	\$ 702,165	-3.36%
Legal	\$ 220,059	\$ 193,145	\$ 243,097	\$ 193,465	-20.42%
Human Resources	\$ 271,185	\$ 247,333	\$ 292,395	\$ 318,120	8.80%
Governmental Buildings	\$ 193,575	\$ 192,225	\$ 202,464	\$ 203,355	0.44%
Public Information	\$ -	\$ -	\$ -	\$ 114,015	0.00%
Engineering	\$ 301,818	\$ 285,611	\$ 451,862	\$ 353,570	-21.75%
Customer Service	\$ -	\$ -	\$ -	\$ 433,935	0.00%
Municipal Court	\$ 426,029	\$ 483,103	\$ 539,788	\$ 516,285	-4.35%
Police Administration	\$ 750,161	\$ 1,110,998	\$ 1,195,684	\$ 1,449,685	21.24%
Police Operations Bureau	\$ 1,952,321	\$ 1,831,354	\$ 1,958,582	\$ 2,259,225	15.35%
Police Patrol	\$ 3,804,473	\$ 3,890,859	\$ 4,303,398	\$ 4,433,485	3.02%
Public Works Administration	\$ 210,767	\$ 211,805	\$ 252,659	\$ 311,530	23.30%
Streets	\$ 1,662,531	\$ 1,664,587	\$ 1,912,580	\$ 1,925,700	0.69%
Parks	\$ 379,013	\$ 346,030	\$ 408,130	\$ 433,455	6.21%
Planning - Protective Insp.	\$ 136,200	\$ 132,896	\$ 153,195	\$ 171,610	12.02%
Planning	\$ 285,425	\$ 293,491	\$ 341,730	\$ 339,665	-0.60%
Planning Code Compliance	\$ 68,543	\$ 82,811	\$ 146,266	\$ 195,685	33.79%
Other Agencies	\$ 401,153	\$ 354,683	\$ 351,620	\$ 354,555	0.83%
Debt Service	\$ 208,609	\$ 234,194	\$ 222,111	\$ 230,804	3.91%
Transfers Out	\$ 1,583,250	\$ 2,113,080	\$ 1,687,290	\$ 1,589,745	-5.78%
<b>Total Expenses</b>	<b>\$ 14,346,594</b>	<b>\$ 15,071,117</b>	<b>\$ 16,296,749</b>	<b>\$ 17,497,014</b>	<b>7.37%</b>

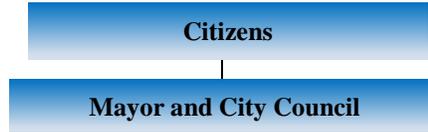
# Statesboro, GA Council Districts



**FUND - 100**

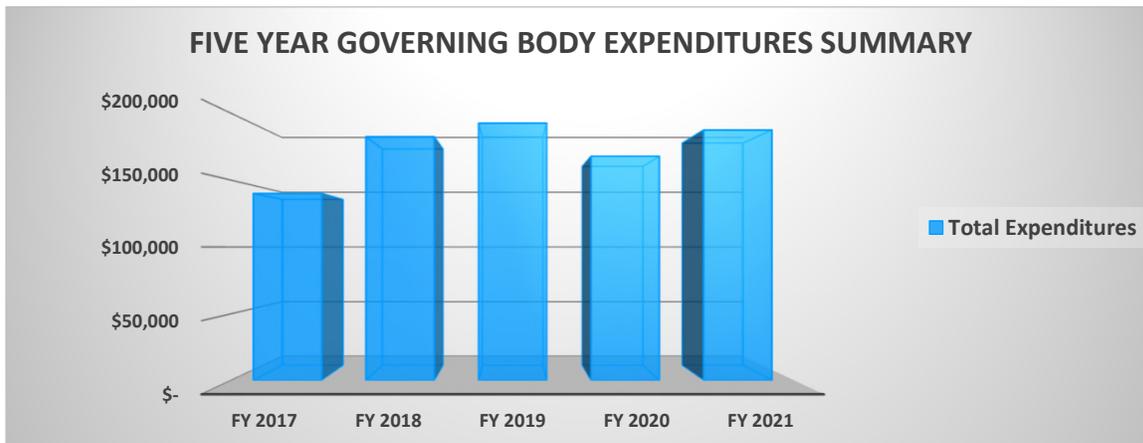
**DEPT - 1110 - GOVERNING BODY**

The City of Statesboro's Governing Body operates under the Council-Manager form of government, with a mayor and five council members. Elected at large, the Mayor acts as the primary representative of Statesboro. The Mayor and Council members serve four year terms. The council members are elected from the one to five districts. The Mayor and Council are responsible for approving all major city policies, all local laws, the annual budget, and the 6-year capital improvements program. In addition, they appoint and evaluate the City Manager.



**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 62,666	\$ 60,296	\$ 64,936	\$ 62,790	\$ 62,780	-0.02%
Purchase/Contract Services	\$ 44,433	\$ 29,410	\$ 40,508	\$ 39,010	\$ 44,000	12.79%
Supplies	\$ 3,052	\$ 1,273	\$ 1,881	\$ 2,580	\$ 3,100	20.16%
Capital Outlay (Minor)	\$ 1,593	\$ 16,169	\$ 621	\$ 300	\$ 300	0.00%
Interfund Dept. Charges	\$ 26,555	\$ 24,524	\$ 24,527	\$ 12,230	\$ 12,340	0.90%
Other Costs	\$ 1,760	\$ 50,895	\$ 60,189	\$ 51,000	\$ 65,000	27.45%
<b>Total Expenditures</b>	<b>\$ 140,059</b>	<b>\$ 182,567</b>	<b>\$ 192,662</b>	<b>\$ 167,910</b>	<b>\$ 187,520</b>	<b>11.68%</b>



## FUND 100 - GENERAL FUND

## DEPT - 1110 - GOVERNING BODY

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 60,618	\$ 58,328	\$ 58,320
	<i>Sub-total: Salaries and Wages</i>	\$ 60,618	\$ 58,328	\$ 58,320
5122001	Social Security (FICA) Contributions	\$ 4,318	\$ 4,462	\$ 4,460
	<i>Sub-total: Employee Benefits</i>	\$ 4,318	\$ 4,462	\$ 4,460
	<b>TOTAL PERSONAL SERVICES</b>	\$ 64,936	\$ 62,790	\$ 62,780
52	PURCHASE/CONTRACT SERVICES			
5212005	Public Relations	\$ 69	\$ 500	\$ -
5222005	Rep. and Maint. Office Equipment	\$ 121	\$ 125	\$ 125
5222103	Rep. and Maint. Computers	\$ 5,411	\$ 7,985	\$ 8,105
	<i>Sub-total: prof. &amp; tech. services</i>	\$ 5,601	\$ 8,610	\$ 8,230
5231001	Insurance, Other than Benefits	\$ 831	\$ 1,000	\$ 925
5232001	Telephones/ Telephone Services	\$ 153	\$ 155	\$ 155
5232003	Cellular Phones	\$ 3,727	\$ 1,200	\$ 3,490
5232006	Postage	\$ -	\$ -	\$ -
5233001	Advertising	\$ 2,211	\$ 2,000	\$ 2,000
5234001	Printing & Binding	\$ -	\$ -	\$ 500
5235109	Travel - District 5	\$ 2,476	\$ 1,750	\$ 2,200
5235110	Travel - District 4	\$ 1,679	\$ 1,750	\$ 2,200
5235111	Travel - District 1	\$ 4,577	\$ 1,895	\$ 2,200
5235112	Travel - Mayor	\$ 3,738	\$ 3,155	\$ 2,200
5235113	Travel - District 2	\$ 2,005	\$ 1,750	\$ 2,200
5235114	Travel - District 3	\$ 497	\$ 1,750	\$ 2,200
5236001	Dues and Fees	\$ 3,489	\$ 3,495	\$ 3,500
5237013	Education - District 2	\$ 1,890	\$ 1,750	\$ 2,000
5237014	Education - District 3	\$ -	\$ 1,750	\$ 2,000
5237109	Education - District 5	\$ 1,825	\$ 1,750	\$ 2,000
5237110	Education - District 4	\$ 1,390	\$ 1,750	\$ 2,000
5237111	Education - District 1	\$ 2,564	\$ 1,750	\$ 2,000
5237112	Education- Mayor	\$ 1,855	\$ 1,750	\$ 2,000
	<i>Sub-total: Other Purchased Services</i>	\$ 34,907	\$ 30,400	\$ 35,770
	<b>TOTAL PURCHASED SERVICES</b>	\$ 40,508	\$ 39,010	\$ 44,000
53	SUPPLIES			
5311001	Office Supplies	\$ 398	\$ 325	\$ 500
5311005	Uniforms	\$ 698	\$ -	\$ -
5313001	Food	\$ 727	\$ 2,050	\$ 2,500
5314001	Books and Periodicals	\$ -	\$ 105	\$ -
5316001	Small Tools & Equipment	\$ 58	\$ 100	\$ 100
	<b>TOTAL SUPPLIES</b>	\$ 1,881	\$ 2,580	\$ 3,100

## FUND 100 - GENERAL FUND

## DEPT - 1110 - GOVERNING BODY

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 621	\$ 300	\$ 300
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 621	\$ 300	\$ 300
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 24,022	\$ 11,700	\$ 11,700
5524002	Life and Disability	\$ 175	\$ 200	\$ 310
5524003	Wellness Program	\$ 330	\$ 330	\$ 330
5524004	OPEB	\$ -	\$ -	\$ -
	TOTAL INTERFUND/INTERDEPT.	\$ 24,527	\$ 12,230	\$ 12,340
57	OTHER COSTS			
5710202	Payment to GSU	\$ 50,000	\$ -	\$ -
5710204	Payment to Blue Mile Foundation/Blue	\$ 7,361	\$ 50,000	\$ 50,000
5710205	Commissions	\$ -	\$ -	\$ 15,000
5711001	Property Taxes	\$ 47	\$ -	\$ -
5734001	Miscellaneous Expenses	\$ 2,781	\$ 1,000	\$ -
	TOTAL OTHER COSTS	\$ 60,189	\$ 51,000	\$ 65,000
	<b>TOTAL EXPENDITURES</b>	<b>\$ 192,662</b>	<b>\$ 167,910</b>	<b>\$ 187,520</b>

**FUND - 100**

**DEPT - 1320 - CITY MANAGER**

Appointed by the City Council, the City Manager is the chief administrative officer of the City. The City Manager presides over daily operation and administration for the city government within the guidelines of City ordinances, policies, and procedures; state and federal laws; and implements directives from the Mayor and City Council. The Assistant City Manager provides direct support to the City Manager with city-wide administration support. The City Manager is responsible for preparing the annual budget and capital improvements program, evaluating and supervising all department heads, assuring that all policies and ordinances are enforced, and recommending policy changes as required with assistance of the Assistant City Manager.



**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 277,021	\$ 337,051	\$ 228,103	\$ 340,538	\$ 403,385	18.46%
Purchase/Contract Services	\$ 74,140	\$ 56,541	\$ 84,183	\$ 92,547	\$ 67,315	-27.26%
Supplies	\$ 2,040	\$ 321	\$ 357	\$ 3,750	\$ 1,350	-64.00%
Capital Outlay	\$ -	\$ -	\$ 2,822	\$ -	\$ 3,350	#DIV/0!
Interfund Dept. Charges	\$ 36,228	\$ 33,212	\$ 38,218	\$ 40,286	\$ 34,095	-15.37%
Other Costs	\$ 7,776	\$ -	\$ 14,385	\$ 1,000	\$ 1,000	0.00%
Total Expenditures	\$ 397,205	\$ 427,125	\$ 368,068	\$ 478,121	\$ 510,495	6.77%



## FUND 100 - GENERAL FUND

## DEPT - 1320 - CITY MANAGER'S OFFICE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 205,990	\$ 303,109	\$ 333,755
5113001	Overtime	\$ 391	\$ 371	\$ -
	<i>Sub-total: Salaries and Wages</i>	\$ 206,381	\$ 303,480	\$ 333,755
5122001	Social Security (FICA) Contributions	\$ 14,359	\$ 23,188	\$ 25,530
5124001	Retirement Contributions	\$ 6,780	\$ 13,325	\$ 26,700
5127001	Workers Compensation	\$ 546	\$ 545	\$ 600
5129002	Employee Drug Screen	\$ 37	\$ -	\$ -
5129006	Vehicle Allowance	\$ -	\$ -	\$ 16,800
	<i>Sub-total: Employee Benefits</i>	\$ 21,722	\$ 37,058	\$ 69,630
	TOTAL PERSONAL SERVICES	\$ 228,103	\$ 340,538	\$ 403,385
52	PURCHASE/CONTRACT SERVICES			
5212005	Public Relations	\$ 1,600	\$ 7,500	\$ -
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 1,600	\$ 7,500	\$ -
5222001	Rep. and Maint. Equipment	\$ 9,754	\$ 7,500	\$ 7,500
5222005	Rep. and Maint. (Office Equipment)	\$ 364	\$ 300	\$ 300
5222103	Rep. and Maint. Computers	\$ 8,251	\$ 3,860	\$ 5,535
	<i>Sub-total: Property Services</i>	\$ 18,369	\$ 11,660	\$ 13,335
5231001	Insurance, Other than Benefits	\$ 2,232	\$ 2,281	\$ 2,630
5232001	Telephone	\$ 1,757	\$ 1,775	\$ 3,600
5232003	Cellular Phones	\$ 3,099	\$ 2,900	\$ 4,000
5233001	Advertising	\$ 2,296	\$ 2,250	\$ 2,250
5234001	Printing and Binding	\$ 120	\$ 181	\$ -
5235001	Travel	\$ 14,276	\$ 19,000	\$ 10,000
5236001	Dues and Fees	\$ 2,159	\$ 2,500	\$ 4,000
5237001	Education and Training	\$ -	\$ 12,500	\$ 7,500
5238501	Contracted Services	\$ 38,275	\$ 30,000	\$ 20,000
	<i>Sub-total: Other Purchased Services</i>	\$ 64,214	\$ 73,387	\$ 53,980
	TOTAL PURCHASED SERVICES	\$ 84,183	\$ 92,547	\$ 67,315
53	SUPPLIES			
5311001	Office and General Supplies	\$ -	\$ 250	\$ 250
5311005	Uniforms	\$ -	\$ 200	\$ 500
5313001	Food	\$ 174	\$ 3,300	\$ -
5314001	Books and Periodicals	\$ 183	\$ -	\$ 600
	TOTAL SUPPLIES	\$ 357	\$ 3,750	\$ 1,350
54	CAPITAL OUTLAY			
5423001	Furniture and Fixtures	\$ -	\$ -	\$ 1,500
5424001	Computers	\$ 2,822	\$ -	\$ 1,850
	TOTAL CAPITAL OUTLAY	\$ 2,822	\$ -	\$ 3,350

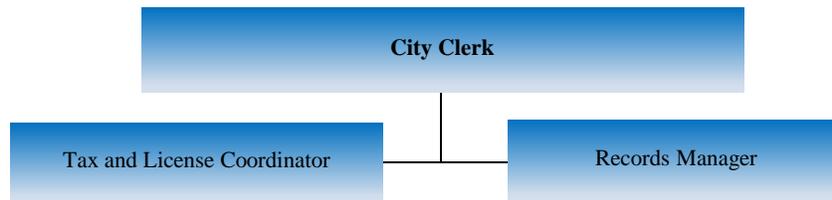
## FUND 100 - GENERAL FUND

## DEPT - 1320 - CITY MANAGER'S OFFICE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 36,966	\$ 36,966	\$ 30,490
5524002	Life and Disability	\$ 1,087	\$ 1,205	\$ 1,435
5524003	Wellness Program	\$ 165	\$ 165	\$ 220
5524004	OPEB	\$ -	\$ 1,950	\$ 1,950
	TOTAL INTERFUND/INTERDEPT.	\$ 38,218	\$ 40,286	\$ 34,095
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 14,385	\$ 1,000	\$ 1,000
	TOTAL OTHER COSTS	\$ 14,385	\$ 1,000	\$ 1,000
	<b>TOTAL EXPENDITURES</b>	<b>\$ 368,068</b>	<b>\$ 478,121</b>	<b>\$ 510,495</b>

**FUND - 100****DEPT - 1330 - CITY CLERK'S OFFICE**

This department is headed by the City Clerk. This department handles all of the property tax billing and collection, and occupation tax and other licenses and billing and collection. The City Clerk serves as supervisor of the city elections. The City Clerk is also responsible for records management including maintaining all official codes, ordinances, records and documents.



GOALS		FY 2020 STATUS	FY 2021 BUDGET
<b>FY 2020</b>			
1. Continue scanning all records into a digitized, searchable database.		Ongoing	Ongoing
2. Reduce paper copies whenever possible, using the server storage capability.		Ongoing	Ongoing
3. Use condensed printing on large printing jobs whenever feasible.		Ongoing	Ongoing
4. Destroy records that have been scanned and are not of historical value.		Ongoing	Ongoing
<b>FY 2021</b>			
Standardize record keeping with other departments			
Create license renewal application to submit electronically			

**OBJECTIVES FOR FISCAL YEAR 2020**

1. Comply with Federal, State and City mandates and regulations governing official City Council meeting, actions and documentation; Elections; and City-wide policies and procedures concerning official government records.
2. Maintain and oversee updates to the City of Statesboro Code of Ordinances.
3. Respond to Open Records Requests for City documents promptly in compliance with the Open Records Act.

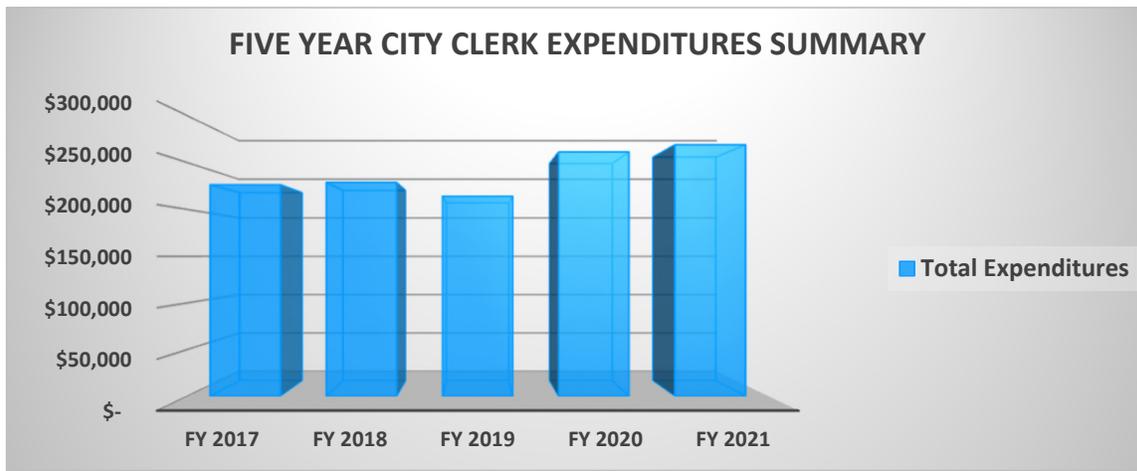
**PERFORMANCE MEASURES**

WORKLOAD MEASURES	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 PROJECTED	2021 BUDGET
Council Workshops attended	5	2	4	12	12
Council meetings attended/Called Meetings	30	33	33	30	30
Council Minutes recorded & transcribed within two weeks	30	33	33	42	42
Open Records Requests processed	200	285	232	256	270
Number of Business License issued	1,700	1,740	1,578	1,700	1,750
Dollar Value of Business License issued	\$ 330,000	\$ 444,000	\$ 428,255	\$ 450,000	\$ 460,000
Number of Property Tax Bills issued	8,650	8,650	8,453	8,453	8,453
Dollar Value of Property Tax Bills issued	\$ 3,885,000	\$ 4,622,404	\$ 5,151,675	\$ 5,151,675	\$ 5,280,466
Number of Alcohol Licenses issued	90	90	85	90	90
Dollar Value of Alcohol Licenses issued	\$ 235,000	\$ 237,000	\$ 154,162	\$ 204,337	\$ 205,000

PRODUCTIVITY MEASURES	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 PROJECTED	2021 BUDGET
Percent of Workshop Minutes of Council meetings transcribed within two weeks.	100%	100%	100%	100%	100%
Percent of Minutes of Council meetings recorded and transcribed within two weeks.	100%	100%	100%	100%	100%
Percent of requests for information responded to within three days of receipt.	100%	100%	100%	100%	100%

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 153,520	\$ 156,456	\$ 137,419	\$ 162,825	\$ 165,035	1.36%
Purchase/Contract Services	\$ 55,099	\$ 54,507	\$ 62,821	\$ 85,148	\$ 77,885	-8.53%
Supplies	\$ 2,052	\$ 1,817	\$ 3,682	\$ 2,610	\$ 2,200	-15.71%
Capital Outlay (Minor)	\$ -	\$ -	\$ 120	\$ 300	\$ 300	0.00%
Interfund Dept. Charges	\$ 14,886	\$ 16,109	\$ 7,488	\$ 7,205	\$ 20,425	183.48%
Other Costs	\$ 812	\$ 25	\$ 2,617	\$ 3,175	\$ 3,100	-2.36%
<b>Total Expenditures</b>	<b>\$ 226,369</b>	<b>\$ 228,914</b>	<b>\$ 214,147</b>	<b>\$ 261,263</b>	<b>\$ 268,945</b>	<b>2.94%</b>



## FUND 100 - GENERAL FUND

## DEPT - 1330 - CITY CLERK'S OFFICE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 125,546	\$ 148,307	\$ 141,775
5113001	Overtime	\$ 1,368	\$ 500	\$ 500
	<i>Sub-total: Salaries and Wages</i>	\$ 126,914	\$ 148,807	\$ 142,275
5122001	Social Security (FICA) Contributions	\$ 9,544	\$ 11,384	\$ 10,920
5124001	Retirement Contributions	\$ 664	\$ 2,234	\$ 11,420
5127001	Workers Compensation	\$ 297	\$ 400	\$ 420
	<i>Sub-total: Employee Benefits</i>	\$ 10,505	\$ 14,018	\$ 22,760
	TOTAL PERSONAL SERVICES	\$ 137,419	\$ 162,825	\$ 165,035
52	PURCHASED/CONTRACT SERVICES			
5211001	Official/Adminstrative	\$ 3,052	\$ 3,000	\$ 3,000
5212001	Legal Fees	\$ -	\$ 850	\$ -
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 3,052	\$ 3,850	\$ 3,000
5222005	Rep. and Maint. (Office Equipment)	\$ 1,285	\$ 1,000	\$ 3,750
5222102	Software Support	\$ 3,137	\$ 2,735	\$ 3,000
5222103	Rep. and Maint. Computers	\$ 8,143	\$ 7,035	\$ 7,150
	<i>Sub-total: Property Services</i>	\$ 12,565	\$ 10,770	\$ 13,900
5231001	Insurance, Other than Benefits	\$ 7,828	\$ 1,248	\$ 1,440
5232001	Telephone	\$ 1,372	\$ 1,125	\$ 1,750
5232003	Cellular Phones	\$ 1,747	\$ 1,735	\$ 1,795
5232006	Postage	\$ 2,770	\$ 3,000	\$ 3,000
5233001	Advertising	\$ 4,820	\$ 5,155	\$ 5,750
5234001	Printing and Binding	\$ 891	\$ 1,500	\$ 1,500
5235001	Travel	\$ 1,604	\$ 2,000	\$ 3,000
5236001	Dues and Fees	\$ 130	\$ 250	\$ 250
5237001	Education and Training	\$ 4,712	\$ 6,290	\$ 7,500
5238501	Contract Labor/ Services	\$ 21,330	\$ 48,225	\$ 35,000
	<i>Sub-total: Other Purchased Services</i>	\$ 47,204	\$ 70,528	\$ 60,985
	TOTAL PURCHASED SERVICES	\$ 62,821	\$ 85,148	\$ 77,885
53	SUPPLIES			
5311001	Office and General Supplies	\$ 2,933	\$ 1,500	\$ 1,500
5311005	Uniforms	\$ 74	\$ 150	\$ 150
5313001	Food	\$ 188	\$ 460	\$ 50
5316001	Small Tools and Equipment	\$ 487	\$ 500	\$ 500
	TOTAL SUPPLIES	\$ 3,682	\$ 2,610	\$ 2,200
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 120	\$ 300	\$ 300
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 120	\$ 300	\$ 300

## FUND 100 - GENERAL FUND

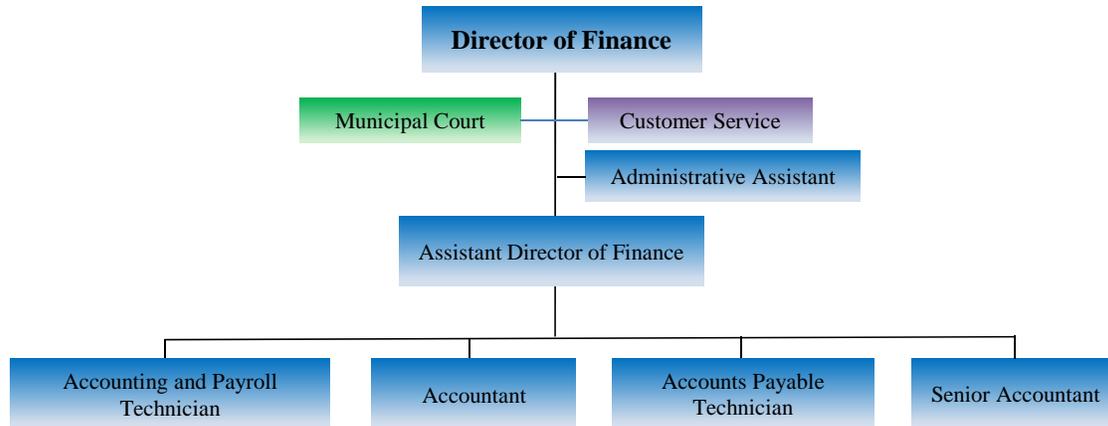
## DEPT - 1330 - CITY CLERK'S OFFICE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 6,750	\$ 5,850	\$ 18,175
5524002	Life and Disability	\$ 573	\$ 540	\$ 785
5524003	Wellness Program	\$ 165	\$ 165	\$ 165
5524004	OPEB	\$ -	\$ 650	\$ 1,300
	TOTAL INTERFUND/INTERDEPT.	\$ 7,488	\$ 7,205	\$ 20,425
57	OTHER COSTS			
5720002	FIFA Filing Fee	\$ 2,481	\$ 3,000	\$ 3,000
5734001	Miscellaneous Expenses	\$ 100	\$ 100	\$ 100
5734103	Tax Sale Fees	\$ 36	\$ 75	\$ -
	TOTAL OTHER COSTS	\$ 2,617	\$ 3,175	\$ 3,100
	<b>TOTAL EXPENDITURES</b>	<b>\$ 214,147</b>	<b>\$ 261,263</b>	<b>\$ 268,945</b>

**FUND - 100**

**DEPT - 1510 - FINANCE DEPARTMENT**

This department is headed by the Director of Finance. This department is responsible for assisting the City Manager in the preparation of the Budget and the Capital Improvements Program. Once the Budget is adopted, this department is responsible for entering it into the accounting system, including any subsequent amendments. They then administer the Budget, prepare monthly finance reports, and work with the auditor on the annual outside audit. This department is also responsible for all investments, debt management, bank reconciliations, paying all invoices, payroll processing, and fixed assets.



**STATEMENT OF SERVICE**

The mission of Financial Administration is to provide superior customer and financial services with integrity for the enhancement of the City and the community. Financial Administration is responsible for the accounting and financial reporting of all City operations.

GOALS		FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2020</b>			
1. To review and revise the city's budget practices to ensure that the city continues to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association and to strive for special recognition for policy communication.		On going	On going
2. Written operational procedures for all financial activities to include: Accounts Payable, Payroll and Bank Reconciliations, Fixed Asset Management.		In process	Complete
3. To continue to receive the certificate of excellence in financial reporting from GFOA.		On going	On going
4. Participate in GFOA's Popular Annual Financial Reporting Awards Program (PAFR)		On going	On going
5. Cross train finance staff.		On going	On going
6. Prepare and administer a fiscally conservative operating and capital budget that stay within available resources. Build up the reserve funds to the targeted level in each fund.		On going	On going
7. Prepare accurate monthly financial reports for the governing body and management, so that decision-makers have timely financial information.		On going	On going
8. Obtain an unqualified (clean) audit opinion, and prepare a Comprehensive Annual Finance Report.		On going	On going
<b>FY 2021</b>			
9. Research and possibly implement Electronic Accounts Payable			Complete
10. Have two members of the Finance Staff complete Level One			Complete
11. Update the Budget Preparation Manual			Complete
12. Review and update all Financial Policies			Complete

**OBJECTIVES FOR FISCAL YEAR 2021**

1. Distribute monthly financial reports by the 10th working day of the month.
2. Continue staff professional and technical development.
3. Earn the Distinguished Budget Award from the Government Finance Officers Association's (GFOA) Distinguished Budget Award Program.
4. Calculate and distribute payroll payments to City employees and ensure that payroll tax liabilities are paid in a timely manner.
5. Maintain current inventory of fixed assets.
6. Prepare the Comprehensive Annual Financial Report (CAFR) within 120 days of fiscal year end.
7. Prepare the Popular Annual Financial Report (PAFR) within 120 days of fiscal year end.
8. Earn the GFOA Award for Outstanding Achievement in Popular Financial Reporting for the City's PAFR.
9. Earn the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.
10. Continue to reduce the outstanding debt of the City, while incurring only a limited amount of new indebtedness.
11. Continue to work with the Clerk's department to aggressively collect all property taxes due, using tax lien sales as needed.
12. Continue to monitor internal controls so that all funds are properly received and accounted for.
13. Monitor compliance closely on the procurement card process.
14. Audit the hotel/motel operators every three years to assure compliance with the hotel/motel tax.

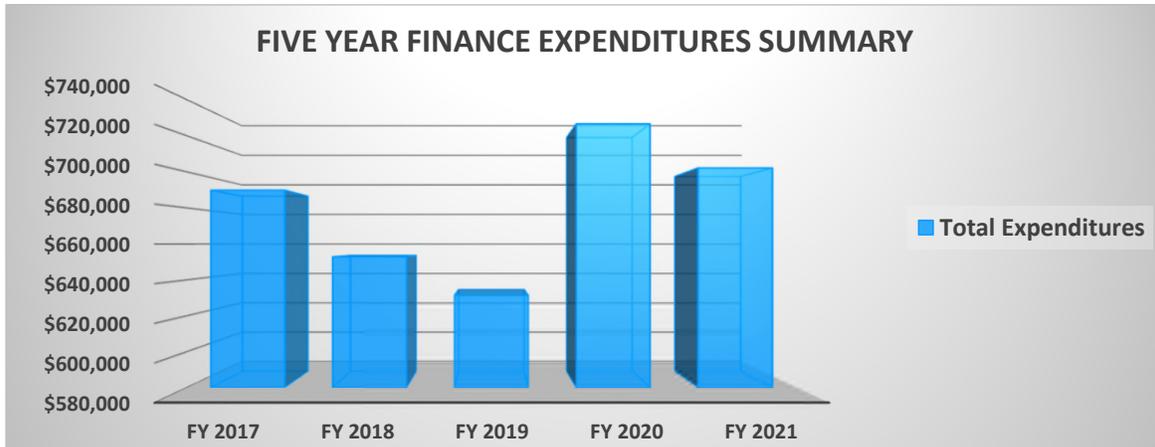
**PERFORMANCE MEASURES**

<b>PRODUCTIVITY MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Accounts payable checks issued	3,287	3,155	3,123	3,400	3,300
Direct Deposit Payroll issued	8,408	9,065	7,998	8,689	8,700
Paper Payroll checks issued	241	116	91	71	65
Documents produced and published	2	3	3	3	3
Number of operating funds that meet financial reserve targets	6 of 8	6 of 8	6 of 8	6 of 8	6 of 8
The department obtained an Unqualified (Clean) Audit Opinion	1	1	1	1	1
The FY Budget received the Government Finance Officers Association's Distinguished Budget Presentation Award	1	1	1	1	1
The FY CAFR received the Government Officer's Association's Certificate of Achievement for Excellence in Financial Reporting	1	1	1	1	1

<b>PRODUCTIVITY MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Percent of vendor invoices processed within 30 days.	98%	98%	98%	95%	95%
Percent of monthly operations reports distributed within 10 working days.	75%	75%	75%	75%	100%
Percent of monthly closings completed within 5 working days.	75%	75%	75%	75%	100%
Publish financial information no later than 120 days after fiscal year end as required by State law.	12/27/2017	12/15/2018	12/31/2019	12/15/2020	12/15/2021
Annual audit field work completed within State law guidelines.	12/19/2017	9/30/2018	9/30/2019	9/15/2020	9/15/2021

**EXPENDITURES SUMMARY**

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Inc./Dec.
Personal Services/Benefits	\$ 293,189	\$ 303,342	\$ 296,119	\$ 390,653	\$ 380,570	-2.58%
Purchase/Contract Services	\$ 147,880	\$ 149,950	\$ 148,241	\$ 145,645	\$ 133,655	-8.23%
Supplies	\$ 9,751	\$ 9,353	\$ 5,326	\$ 8,980	\$ 5,600	-37.64%
Capital Outlay (Minor)	\$ 3,722	\$ 446	\$ 392	\$ 200	\$ 200	0.00%
Interfund Dept. Charges	\$ 57,799	\$ 56,835	\$ 56,838	\$ 53,626	\$ 54,040	0.77%
Other Costs	\$ 177,519	\$ 132,950	\$ 124,523	\$ 127,500	\$ 128,100	0.47%
<b>Total Expenditures</b>	<b>\$ 689,860</b>	<b>\$ 652,876</b>	<b>\$ 631,439</b>	<b>\$ 726,604</b>	<b>\$ 702,165</b>	<b>-3.36%</b>



## FUND 100 - GENERAL FUND

## DEPT - 1510 - FINANCE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 275,337	\$ 351,582	\$ 322,920
5113001	Overtime	\$ -	\$ 102	\$ 500
	<i>Sub-total: Salaries and Wages</i>	\$ 275,337	\$ 351,684	\$ 323,420
5122001	Social Security (FICA) Contributions	\$ 19,043	\$ 26,896	\$ 24,740
5124001	Retirement Contributions	\$ 1,224	\$ 11,558	\$ 25,870
5127001	Workers Compensation	\$ 515	\$ 515	\$ 540
5129006	Vehicle Allowance	\$ -	\$ -	\$ 6,000
	<i>Sub-total: Employee Benefits</i>	\$ 20,782	\$ 38,969	\$ 57,150
	TOTAL PERSONAL SERVICES	\$ 296,119	\$ 390,653	\$ 380,570
52	PURCHASE/CONTRACT SERVICES			
5212003	Audit	\$ 47,825	\$ 50,000	\$ 50,000
5212009	Finance Consulting	\$ 25,171	\$ 20,000	\$ 13,000
5213001	Computer Programing Fees	\$ 1,000	\$ -	\$ -
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 73,996	\$ 70,000	\$ 63,000
5222005	Rep. and Maint. (Office Equipment)	\$ 1,820	\$ 2,500	\$ 2,000
5222102	Software Support	\$ -	\$ 570	\$ 570
5222103	Rep. and Maint. Computers	\$ 16,667	\$ 14,380	\$ 14,620
5223200	Rentals	\$ 689	\$ 1,500	\$ 800
	<i>Sub-total: Property Services</i>	\$ 19,176	\$ 18,950	\$ 17,990
5231001	Insurance, Other than Benefits	\$ 35,348	\$ 32,000	\$ 26,390
5232001	Telephone	\$ 1,537	\$ 1,640	\$ 1,230
5232003	Cellular Phones	\$ 1,747	\$ 1,735	\$ 1,795
5232006	Postage	\$ 5,700	\$ 7,500	\$ 7,000
5233001	Advertising	\$ 204	\$ 1,000	\$ 750
5234001	Printing and Binding	\$ 2,392	\$ 3,000	\$ 3,000
5235001	Travel	\$ 2,897	\$ 3,595	\$ 4,500
5236001	Dues and Fees	\$ 1,693	\$ 1,000	\$ 1,000
5237001	Education and Training	\$ 3,551	\$ 5,225	\$ 7,000
	<i>Sub-total: Other Purchased Services</i>	\$ 55,069	\$ 56,695	\$ 52,665
	TOTAL PURCHASED SERVICES	\$ 148,241	\$ 145,645	\$ 133,655
53	SUPPLIES			
5311001	Office and General Supplies	\$ 3,097	\$ 7,000	\$ 4,000
5311005	Uniforms	\$ -	\$ 250	\$ 200
5311107	Software Applications	\$ 150	\$ 150	\$ 150
5313001	Food	\$ 317	\$ 450	\$ 450
5314001	Books and Periodicals	\$ 694	\$ 630	\$ 600
5316000	Small Tools and Equipment	\$ 788	\$ 500	\$ 200
5316003	Computer Accessories	\$ 280	\$ -	\$ -
	TOTAL SUPPLIES	\$ 5,326	\$ 8,980	\$ 5,600

## FUND 100 - GENERAL FUND

## DEPT - 1510 - FINANCE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 392	\$ 200	\$ 200
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 392	\$ 200	\$ 200
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 55,138	\$ 48,666	\$ 48,665
5524002	Life and Disability	\$ 1,370	\$ 1,380	\$ 1,740
5524003	Wellness Program	\$ 330	\$ 330	\$ 385
5524004	OPEB	\$ -	\$ 3,250	\$ 3,250
	TOTAL INTERFUND/INTERDEPT.	\$ 56,838	\$ 53,626	\$ 54,040
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 3,017	\$ 2,000	\$ 500
5740001	Bad Debts	\$ 3,404	\$ 3,000	\$ 3,000
5741002	Bank Card Charges	\$ 113,174	\$ 120,000	\$ 120,000
5741003	Bank Charges	\$ 4,928	\$ 2,500	\$ 4,600
	TOTAL OTHER COSTS	\$ 124,523	\$ 127,500	\$ 128,100
	<b>TOTAL EXPENDITURES</b>	<b>\$ 631,439</b>	<b>\$ 726,604</b>	<b>\$ 702,165</b>

**FUND - 100**

**DEPT - 1530 - LEGAL**

This department is headed by the City Attorney. The City Attorney serves as the general counsel to the municipal corporation of the City of Statesboro. The City Attorney's duties include representing the City in litigation; drafting and reviewing legal instruments that concern the rights and obligations of the city; providing legal counsel and legal opinions on matters relevant to the City, and supervising and working with outside counsel who represent the City.

**City Attorney**

**STATEMENT OF SERVICE**

The mission of the City Attorney is to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro. This mission is accomplished by providing legal advice and representation on City matters to the City's elected and appointed officials as well as department heads. This mission is further accomplished by effectively representing the City in litigation.

GOALS	FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2020</b>		
1. Provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro.	Ongoing	Ongoing
2. Provide effective representation to the City of Statesboro in any litigation in which the City is a party.	Ongoing	Ongoing
3. Ensure the fair prosecution of criminal offenses in the Municipal Court of Statesboro.	Ongoing	Ongoing
<b>FY 2021</b>		
No new Goals.		

**OBJECTIVES FOR FISCAL YEAR 2020**

1. Continue to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro.
2. Continue to effectively represent the City of Statesboro in litigation.

**PERFORMANCE MEASURES**

WORKLOAD MEASURES	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 PROJECTED	2021 BUDGET
Council Meetings Attended	24	24	24	24	24
Work Sessions Attended	7	7	7	12	12
Department Head Meetings Attended	10	10	15	20	20
Court calendars attended	10	10	36	36	36

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 105,121	\$ 94,856	\$ 95,110	\$ 99,578	\$ 108,340	8.80%
Purchase/Contract Services	\$ 146,533	\$ 115,798	\$ 80,871	\$ 127,237	\$ 68,570	-46.11%
Supplies	\$ 2,862	\$ 3,252	\$ 4,351	\$ 2,675	\$ 3,030	13.27%
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Interfund Dept. Charges	\$ 7,291	\$ 6,087	\$ 12,813	\$ 13,507	\$ 13,525	0.13%
Other Costs	\$ 21	\$ 66	\$ -	\$ 100	\$ -	-100.00%
Total Expenditures	\$ 261,828	\$ 220,059	\$ 193,145	\$ 243,097	\$ 193,465	-20.42%



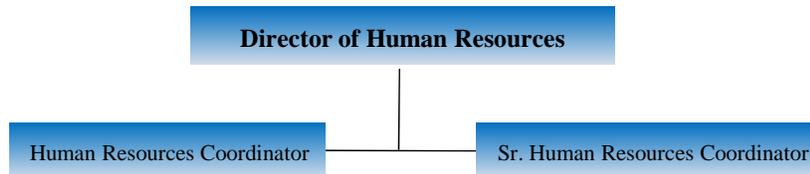
## FUND 100 - GENERAL FUND

## DEPT - 1530 - LEGAL

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 85,281	\$ 85,283	\$ 90,420
	<i>Sub-total: Salaries and Wages</i>	\$ 85,281	\$ 85,283	\$ 90,420
5122001	Social Security (FICA) Contributions	\$ 6,135	\$ 6,524	\$ 6,910
5124001	Retirement Contributions	\$ 3,534	\$ 7,611	\$ 10,840
5127001	Workers Compensation	\$ 160	\$ 160	\$ 170
	<i>Sub-total: Employee Benefits</i>	\$ 9,829	\$ 14,295	\$ 17,920
	TOTAL PERSONAL SERVICES	\$ 95,110	\$ 99,578	\$ 108,340
52	PURCHASE/CONTRACT SERVICES			
5211001	Official/Administrative	\$ 1,748	\$ -	\$ -
5212001	Legal Fees	\$ 75,775	\$ 120,000	\$ 60,000
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 77,523	\$ 120,000	\$ 60,000
5222005	Repair & Maint. - Office Equipment	\$ 365	\$ 60	\$ 220
5222103	Rep. and Maint. Computers	\$ 2,104	\$ 1,815	\$ 1,840
	<i>Sub-total: Property Services</i>	\$ 2,469	\$ 1,875	\$ 2,060
5231001	Insurance, Other than Benefits	\$ (1,395)	\$ 1,159	\$ 1,340
5232001	Telephone	\$ 153	\$ 155	\$ 160
5232003	Cellular	\$ 858	\$ 890	\$ 960
5232006	Postage	\$ 57	\$ 58	\$ 150
5235001	Travel	\$ 577	\$ 1,100	\$ 2,500
5236001	Dues and Fees	\$ 379	\$ 800	\$ 500
5237001	Education and Training	\$ 250	\$ 1,200	\$ 900
	<i>Sub-total: Other Purchased Services</i>	\$ 879	\$ 5,362	\$ 6,510
	TOTAL PURCHASED SERVICES	\$ 80,871	\$ 127,237	\$ 68,570
53	SUPPLIES			
5311001	Office and General Supplies	\$ -	\$ 175	\$ 30
5311005	Food	\$ -	\$ 100	\$ -
5314001	Books and Periodicals	\$ 4,351	\$ 2,400	\$ 3,000
	TOTAL SUPPLIES	\$ 4,351	\$ 2,675	\$ 3,030
54	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 12,322	\$ 12,322	\$ 12,325
5524002	Life and Disability	\$ 436	\$ 480	\$ 495
5524003	Wellness Program	\$ 55	\$ 55	\$ 55
5524004	OPEB	\$ -	\$ 650	\$ 650
	TOTAL INTERFUND/INTERDEPT.	\$ 12,813	\$ 13,507	\$ 13,525
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ -	\$ 100	\$ -
	TOTAL OTHER COSTS	\$ -	\$ 100	\$ -
	<b>TOTAL EXPENDITURES</b>	<b>\$ 193,145</b>	<b>\$ 243,097</b>	<b>\$ 193,465</b>

**FUND - 100****DEPT - 1540 - HUMAN RESOURCES**

This department is headed by the Director of Human Resources. This department is responsible for the recruiting, selecting, orienting, developing, and retaining of employees. It administers benefits programs such as retirement, health insurance, and worker's compensation. In addition, it maintains the Classification/Compensation plan, provides guidance on employee relations matters, coordinates grievance hearings, and ensures compliance with Title VII of the Civil Rights Act, the Fair Labor Standards Act, the Americans with Disabilities Act, the Family and Medical Leave Act, and other applicable laws.

**STATEMENT OF SERVICE**

Vision Statement: We are committed to advancing the City of Statesboro's position to provide the most responsive and progressive public services so our residents, businesses and visitors can enjoy the highest quality of life Statesboro has to offer. Mission Statement: To increase the success of the City of Statesboro by improving "decisions" that depend on and impact people.

	GOALS	FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2020</b>			
	1. Implement city-wide open enrollment	Complete	Complete
	2. Expand employee perks card program	Incomplete	Complete
	3. Conduct quarterly reviews of employee benefits	Incomplete	Complete
	4. Complete & submit EEOC EEO-4 report	Complete	Complete
	5. Measure and maintain best practices in the areas of equal employment opportunities and reasonable workplace accommodations.	Complete	Complete
	6. Explore and implement new programs to the current new hire onboarding program	Ongoing	Complete
	7. Complete annual valuation for GMEBS Retirement Plan	Complete	Complete
	8. Budget & Implement classification and compensation cost study to remain competitive in the market	Complete	Ongoing
	9. Continue developing department S.O.P's	Ongoing	Ongoing
	10. Annual review of personnel policies by the policy review team	Ongoing	Complete
	11. Scan/Purge records and files in accordance with retention schedule	Ongoing	Complete
	12. Develop City of Statesboro recruitment video	N/A	Complete
	13. Enhance Human Resources webpage	Complete	Complete
	14. Continue to provide current and new employee wellness programs such as Open Gym night, 5K sponsored Races etc.	Ongoing	Ongoing
	15. Coordinate WC Safety Prevention program	Ongoing	Ongoing
	16. Plan, schedule and conduct employee appreciation days	Ongoing	Ongoing
	17. Evaluate FY 2018 strategic plan & Budget	Complete	N/A
	19. Develop FY 2019 & 2020 strategic plan & Budget	Complete	N/A
<b>FY 2021</b>			
	1. Provide supervisory and employee training in the areas of: ADP, Sexual Harrassment, Interviewing, Recruitment, Disciplinary process, FLSA, FMLA, Title VII, Policy & Procedures, Performance Evaluations, Diversity,	Ongoing	Ongoing
	2. Implement New software modules: HR, Orientation, Performance, and self-service portal	Ongoing	Ongoing
	3. Revise performance evaluation tools	Ongoing	Ongoing
	4. Implement Years of Service Awards Program	Ongoing	Ongoing

**OBJECTIVES FOR FISCAL YEAR 2020**

1. To provide comprehensive programs, education, information, and problem resolution to employees, retirees, dependents, and the City to anticipate and meet their needs, attract and retain employees, optimize health and productivity, and maximize cost effectiveness.
2. To promote a diverse workforce by providing training, guidance, reasonable accommodations assessments, and investigation of complaints to departments, employees, and applicants to foster a productive work environment free of discrimination and harassment.

3. To promote, and foster individual and organizational effectiveness by developing and offering an array of innovative and diverse programs in support of the organization’s commitment to employee development and organizational enrichment.
4. To promote a high quality work force and collaborative relationships between management and employee organizations by providing training and guidance on managing performance, conduct issues, and contract interpretation, resolving complaints at the lowest level, and by negotiating timely and fiscally responsible agreements.
5. To collaborate with City departments to protect financial stability and promote safe practices by managing and administering insurance programs and providing education and training to ensure the health and welfare of all employees and the public we serve.
6. To provide innovative, responsive, fair and consistent recruitment, and selection services to City departments, employees, and job applicants to ensure the City employs a qualified and diverse workforce that delivers essential services to the public.
7. To provide and monitor a competitive and fair compensation system and maintains a standardized and equitable classification system which defines the scope and nature of job assignments, provides ongoing updates of classification specifications, differentiates between work assignments, identifies job expectations, and supports career development options which enables the City to hire and retain qualified employees.
8. To promote individual and organizational excellence by providing responsive and innovative leadership, financial, Information Technology, Human Resource Systems, and support services for City employees, departments, community partners, and the public.

**PERFORMANCE MEASURES**

<b>WORKLOAD MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Applications Processed	1962	2100	2740	2600	3200
Positions Budgeted - Full Time & Part Time **	331	331	335	340	340
Average Employee Count	290	295	297	302	315
Positions vacancies	49	46	51	50	50
Employee separations	48	30	48	45	40
Employee Turnover Rate	16.55%	10.17%	16.16%	14.90%	12.70%
Employee Drug Tests Conducted	107	110	123	70	115
Employee Training Conducted	2	4	1	15	30
Employee Retirements	13	5	8	10	15
Health & Wellness Center Encounters	1859	2100	1975	2050	2100
Health Plan Participants	620	575	773	760	775
Workers Compensation Awards	35	38	45	40	30
Medical Only	12	15	15	13	10
Loss Time	3	6	4	3	5

**EXPENDITURES SUMMARY**

	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Budgeted FY 2021</b>	<b>Percentage Inc./Dec.</b>
Personal Services/Benefits	\$ 171,329	\$ 170,782	\$ 130,495	\$ 183,973	\$ 207,820	12.96%
Purchase/Contract Services	\$ 74,215	\$ 44,220	\$ 67,073	\$ 69,475	\$ 76,205	9.69%
Supplies	\$ 5,256	\$ 5,781	\$ 6,136	\$ 4,830	\$ 8,000	65.63%
Capital Outlay (Minor)	\$ 718	\$ 460	\$ 433	\$ 500	\$ 1,500	200.00%
Interfund Dept. Charges	\$ 36,321	\$ 31,456	\$ 31,126	\$ 26,617	\$ 20,595	-22.62%
Other Costs	\$ 17,801	\$ 18,486	\$ 12,070	\$ 7,000	\$ 4,000	-42.86%
<b>Total Expenditures</b>	<b>\$ 305,640</b>	<b>\$ 271,185</b>	<b>\$ 247,333</b>	<b>\$ 292,395</b>	<b>\$ 318,120</b>	<b>8.80%</b>



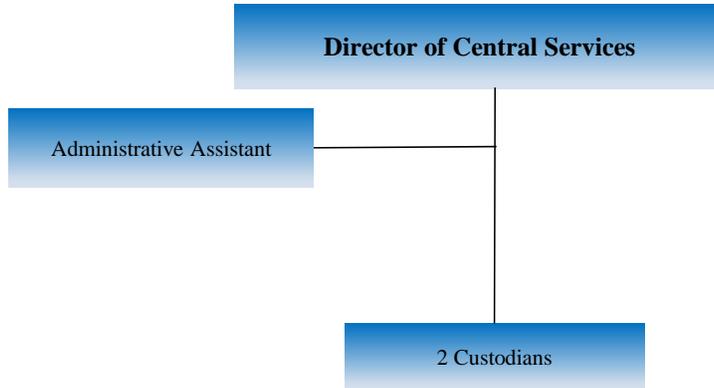
## FUND 100 - GENERAL FUND

## DEPT - 1540 - HUMAN RESOURCES

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 119,555	\$ 161,926	\$ 172,655
	<i>Sub-total: Salaries and Wages</i>	\$ 119,555	\$ 161,926	\$ 172,655
5122001	Social Security (FICA) Contributions	\$ 8,452	\$ 12,387	\$ 13,205
5124001	Retirement Contributions	\$ 895	\$ 7,610	\$ 13,810
5127001	Workers Compensation	\$ 1,449	\$ 2,050	\$ 2,150
5129002	Employee Drug Screening	\$ 144	\$ -	\$ -
5129006	Vehicle Allowance	\$ -	\$ -	\$ 6,000
	<i>Sub-total: Employee Benefits</i>	\$ 10,940	\$ 22,047	\$ 35,165
	TOTAL PERSONAL SERVICES	\$ 130,495	\$ 183,973	\$ 207,820
52	PURCHASE/CONTRACT SERVICES			
5211001	Office/Administrative	\$ 1,460	\$ 1,500	\$ 1,000
5222005	Rep. and Maint. (Office Equipment)	\$ 463	\$ 750	\$ 750
5222103	Rep. and Maint. (Computers)	\$ 13,959	\$ 12,065	\$ 12,275
	<i>Sub-total: Property Services</i>	\$ 15,882	\$ 14,315	\$ 14,025
5231001	Insurance, Other than Benefits	\$ 1,677	\$ 1,685	\$ 1,685
5232001	Telephone	\$ 587	\$ 575	\$ 635
5232003	Cellular	\$ 2,730	\$ 2,770	\$ 3,960
5232006	Postage	\$ 110	\$ 200	\$ 200
5233001	Advertising	\$ 925	\$ 1,500	\$ 1,200
5234001	Printing and Binding	\$ 70	\$ 180	\$ -
5235001	Travel	\$ 2,724	\$ 3,500	\$ 3,500
5236001	Dues and Fees	\$ 478	\$ 750	\$ 1,000
5237001	Education and Training	\$ 435	\$ 4,000	\$ 5,000
5238501	Contract Services	\$ 41,455	\$ 40,000	\$ 45,000
	<i>Sub-total: Other Purchased Services</i>	\$ 51,191	\$ 55,160	\$ 62,180
	TOTAL PURCHASED SERVICES	\$ 67,073	\$ 69,475	\$ 76,205
53	SUPPLIES			
5311001	Office and General Supplies	\$ 4,512	\$ 2,000	\$ 2,000
5311107	Software Applications	\$ 180	\$ -	\$ -
5313001	Food	\$ 1,444	\$ 2,830	\$ 6,000
	TOTAL SUPPLIES	\$ 6,136	\$ 4,830	\$ 8,000
54	CAPITAL OUTLAY (MINOR)			
5243001	Furniture and Fixtures	\$ 433	\$ 500	\$ 1,500
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 433	\$ 500	\$ 1,500
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 30,494	\$ 24,022	\$ 17,550
5524002	Life and Disability	\$ 467	\$ 480	\$ 930
5524003	Wellness Program	\$ 165	\$ 165	\$ 165
5524004	OPEB	\$ -	\$ 1,950	\$ 1,950
	TOTAL INTERFUND/INTERDEPT.	\$ 31,126	\$ 26,617	\$ 20,595
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 5,122	\$ 7,000	\$ 4,000
5734104	Run the Boro	\$ 6,948	\$ -	\$ -
	TOTAL OTHER COSTS	\$ 12,070	\$ 7,000	\$ 4,000
	<b>TOTAL EXPENDITURES</b>	<b>\$ 247,333</b>	<b>\$ 292,395</b>	<b>\$ 318,120</b>

FUND - 100

DEPT - 1565 - GOVERNMENTAL BUILDINGS

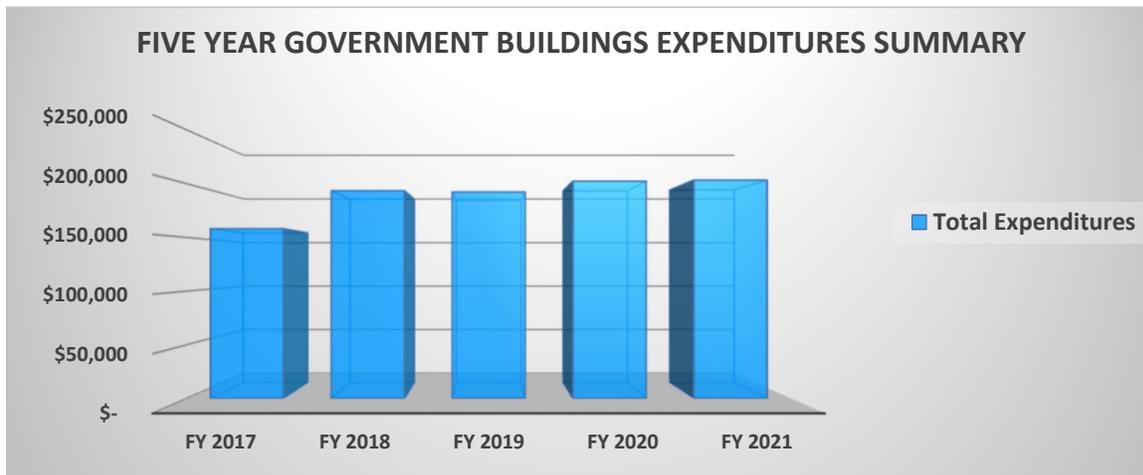


**STATEMENT OF SERVICE**

This Division is responsible for the upkeep of several City owned buildings including City Hall, Joe Brannen Hall, Municipal Court/Central Services Building, Police Station, and Public Works facilities.

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 52,236	\$ 54,245	\$ 52,032	\$ 53,868	\$ 54,360	0.91%
Purchase/Contract Services	\$ 49,424	\$ 84,128	\$ 74,952	\$ 90,405	\$ 90,000	-0.45%
Supplies	\$ 55,886	\$ 54,894	\$ 62,279	\$ 57,701	\$ 58,535	1.45%
Capital Outlay	\$ 281	\$ -	\$ 2,497	\$ -	\$ -	0.00%
Interfund Dept. Charges	\$ 190	\$ 249	\$ 266	\$ 290	\$ 260	-10.34%
Other Costs	\$ 134	\$ 59	\$ 200	\$ 200	\$ 200	0.00%
<b>Total Expenditures</b>	<b>\$ 158,151</b>	<b>\$ 193,575</b>	<b>\$ 192,226</b>	<b>\$ 202,464</b>	<b>\$ 203,355</b>	<b>0.44%</b>



## FUND 100 - GENERAL FUND

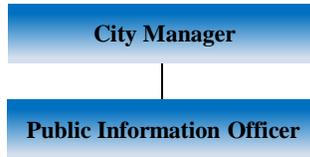
## DEPT - 1565 - GOVERNMENTAL BUILDINGS

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 45,266	\$ 47,222	\$ 46,800
5113001	Overtime	\$ 872	\$ 27	\$ -
	<i>Sub-total: Salaries and Wages</i>	\$ 46,138	\$ 47,249	\$ 46,800
5122001	Social Security (FICA) Contributions	\$ 3,482	\$ 3,612	\$ 3,580
5124001	Retirement Contributions	\$ 126	\$ 725	\$ 1,580
5127001	Workers Compensation	\$ 2,286	\$ 2,282	\$ 2,400
	<i>Sub-total: Employee Benefits</i>	\$ 5,894	\$ 6,619	\$ 7,560
	<b>TOTAL PERSONAL SERVICES</b>	\$ 52,032	\$ 53,868	\$ 54,360
52	PURCHASE/CONTRACT SERVICES			
5222002	Rep. and Maint. (Vehicles-Parts)	\$ -	\$ 718	\$ 600
5222003	Rep. and Maint. (Labor)	\$ -	\$ 1,000	\$ 400
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 73,457	\$ 85,000	\$ 85,000
	<i>Sub-total: Property Services</i>	\$ 73,457	\$ 86,718	\$ 86,000
5231001	Insur. Other than benefit	\$ 1,495	\$ 1,687	\$ 2,000
5238501	Contract Labor/Services	\$ -	\$ 2,000	\$ 2,000
	<i>Sub-total: Other Purchased Services</i>	\$ 1,495	\$ 3,687	\$ 4,000
	<b>TOTAL PURCHASED SERVICES</b>	\$ 74,952	\$ 90,405	\$ 90,000
53	SUPPLIES			
5311001	Office and General Supplies	\$ 5,668	\$ 5,200	\$ 6,400
5311002	Parts and Materials	\$ 495	\$ 1,500	\$ 900
5311003	Chemicals	\$ 2,002	\$ 2,200	\$ 2,400
5311004	Janitorial Supplies	\$ 2,220	\$ 500	\$ -
5311005	Uniforms	\$ -	\$ 300	\$ 300
5312300	Electricity	\$ 49,199	\$ 45,000	\$ 45,000
5312700	Gasoline/Diesel	\$ 664	\$ 700	\$ 700
5312800	Stormwater	\$ 2,001	\$ 2,001	\$ 2,535
5316001	Small Tools and Equipment	\$ 30	\$ 300	\$ 300
	<b>TOTAL SUPPLIES</b>	\$ 62,279	\$ 57,701	\$ 58,535
54	CAPITAL OUTLAY			
5423001	Furniture and Fixtures	\$ 2,497	\$ -	\$ -
	<b>TOTAL CAPITAL OUTLAY</b>	\$ 2,497	\$ -	\$ -
55	INTERFUND/DEPT. CHARGES			
5524002	Life/Disability Insurance	\$ 156	\$ 180	\$ 150
5524003	Wellness Program	\$ 110	\$ 110	\$ 110
	<b>TOTAL INTERFUND/INTERDEPT.</b>	\$ 266	\$ 290	\$ 260
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 200	\$ 200	\$ 200
	<b>TOTAL OTHER COSTS</b>	\$ 200	\$ 200	\$ 200
	<b>TOTAL EXPENDITURES</b>	\$ 192,226	\$ 202,464	\$ 203,355

**FUND - 100**

**DEPT - 1570 - PUBLIC INFORMATION**

This department includes the Public Information Officer.



**STATEMENT OF SERVICE**

The Public Information Officer serves as a liaison for the City Manager and ensures City employees and the citizens of Statesboro are informed of current information and events by leveraging the City's communications channels and local media.

GOALS		FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2020</b>			
	Make public meetings and events more accessible to citizens through live broadcasts, social media posts, website updates, and media relations.	Accomplished	On-going
	Cultivate and maintain rapport with local media.	Accomplished	On-going
	Improve and expand internal communications.	Accomplished	On-going
<b>FY 2021</b>			
	Explore methods to expand internal and external communications.		

**OBJECTIVES FOR FISCAL YEAR 2020**

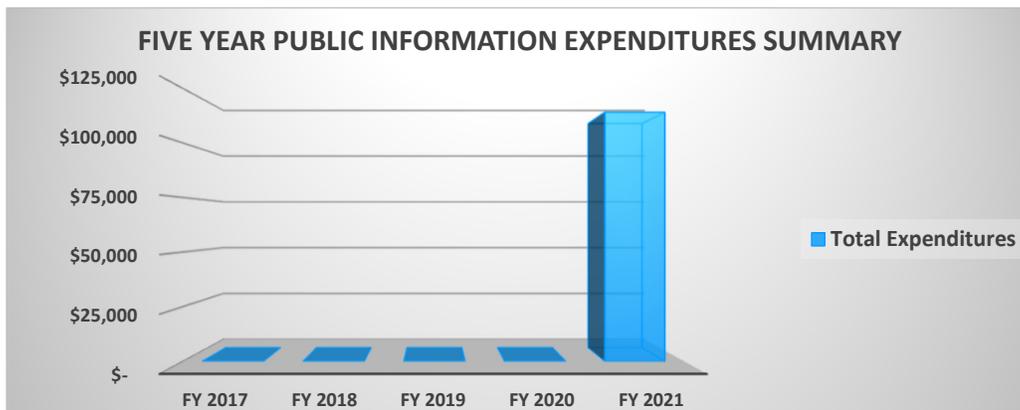
1. Continue to improve and innovate how content is distributed via the City's communications channels through training and with new
2. Establish and maintain relationships on behalf of the City with local media outlets through writing press releases and responding to requests for information.
3. Provide effective and frequent communication with City of Statesboro employees through multiple mediums such as newsletters, email campaigns, video messages and more.

**PERFORMANCE MEASURES**

WORKLOAD MEASURES	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 PROJECTED	2021 BUDGET
Social Media Accounts Maintained	-	-	-	4	4
Employee Newsletters Published	-	-	-	0	3

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ 66,340	#DIV/0!
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ -	\$ 31,445	#DIV/0!
Supplies	\$ -	\$ -	\$ -	\$ -	\$ 1,500	#DIV/0!
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ 1,500	0.00%
Interfund Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ 13,230	#DIV/0!
Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 114,015</b>	<b>#DIV/0!</b>



## FUND 100 - GENERAL FUND

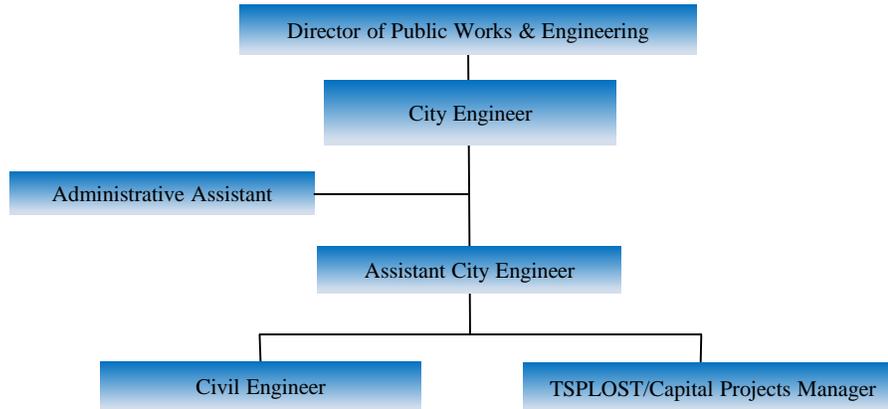
## DEPT - 1570 - PUBLIC INFORMATION

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ -	\$ -	\$ 53,610
	<i>Sub-total: Salaries and Wages</i>	\$ -	\$ -	\$ 53,610
5122001	Social Security (FICA) Contributions	\$ -	\$ -	\$ 4,100
5124001	Retirement Contributions	\$ -	\$ -	\$ 4,290
5127001	Workers Compensation	\$ -	\$ -	\$ 140
5129006	Vehicle Allowance	\$ -	\$ -	\$ 4,200
	<i>Sub-total: Employee Benefits</i>	\$ -	\$ -	\$ 12,730
	<b>TOTAL PERSONAL SERVICES</b>	\$ -	\$ -	\$ 66,340
52	PURCHASE/CONTRACT SERVICES			
5212005	Public Relations	\$ -	\$ -	\$ 10,000
	<i>Sub-total: Prof. and Tech. Services</i>	\$ -	\$ -	\$ 10,000
5222103	Rep. and Maint. Computers	\$ -	\$ -	\$ 2,000
	<i>Sub-total: Property Services</i>	\$ -	\$ -	\$ 2,000
5231001	Insurance, Other than Benefits	\$ -	\$ -	\$ 1,335
5232001	Telephone	\$ -	\$ -	\$ 150
5232003	Cellular	\$ -	\$ -	\$ 960
5232006	Postage	\$ -	\$ -	\$ 500
5233001	Advertising	\$ -	\$ -	\$ 2,500
5234001	Printing and Binding	\$ -	\$ -	\$ 10,000
5235001	Travel	\$ -	\$ -	\$ 2,000
5236001	Dues and Fees	\$ -	\$ -	\$ 500
5237001	Education and Training	\$ -	\$ -	\$ 1,500
	<i>Sub-total: Other Purchased Services</i>	\$ -	\$ -	\$ 19,445
	<b>TOTAL PURCHASED SERVICES</b>	\$ -	\$ -	\$ 31,445
53	SUPPLIES			
5311001	Office and General Supplies	\$ -	\$ -	\$ 500
5316001	Small Tools and Equipment	\$ -	\$ -	\$ 1,000
	<b>TOTAL SUPPLIES</b>	\$ -	\$ -	\$ 1,500
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ -	\$ 1,500
	<b>TOTAL CAPITAL OUTLAY</b>	\$ -	\$ -	\$ 1,500
54	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ -	\$ -	\$ 12,325
5524002	Life and Disability	\$ -	\$ -	\$ 200
5524003	Wellness Program	\$ -	\$ -	\$ 55
5524004	OPEB	\$ -	\$ -	\$ 650
	<b>TOTAL INTERFUND/INTERDEPT.</b>	\$ -	\$ -	\$ 13,230
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ -	\$ -	\$ -
	<b>TOTAL OTHER COSTS</b>	\$ -	\$ -	\$ -
	<b>TOTAL EXPENDITURES</b>	\$ -	\$ -	\$ 114,015

**FUND - 100**

**DEPT - 1575 - ENGINEERING**

The City Engineer provides administrative responsibility over the Engineering Division and serves as the chief engineer for the City providing technical engineering assistance to the Director, City Manager, Deputy City Manager, and other departments as needed. The Engineering Division is primarily funded through the City's General fund. Capital projects are funded from the Capital Improvements Program Fund, SPLOST, and TSPLOST Funds.



**STATEMENT OF SERVICE**

The Engineering Division is responsible for roadway design, administering the City's streets repaving and striping program (including LMIG), performing traffic engineering studies and related improvements, performing subdivision and commercial development plan reviews, maintaining the landfill's post-closure compliance with EPA and EPD rules and regulations, development of transportation plans and priorities, construction inspection of City projects, and maintains the records and maps for the Eastside, administers and enforces the Driveway Standards and Policies and issues right of way encroachment permits. In addition, the City Engineer has oversight for multiple City ordinances.

GOALS	FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2020</b>		
1. Continue sidewalk on Gentilly Road from East Jones Ave to Savannah Ave	Design	Construction/Acquire Right of Way
2. Construct S College St at W Grady St intersection improvements	Completed	-
3. Resurface approximately 6.5 miles of City streets	To be Completed	Completed
4. Construct sidewalk on W Jones Ave. from S. Main to Johnson St.	Design	Completed
5. Construct sidewalk on Herty Drive	Design	Completed
6. Construct sidewalk on S Edgewood Drive to Rowand Cir.	Design	Completed
7. Construct sidewalk on E Main St from Lester Rd to/and on Packinghouse Road	Design	Completed
<b>FY2021</b>		
1 S. Zetterower Ave. at Stillwell St. Intersection Improvements	Design	Completed
2. S Edgewood Drive Pedestrian Bridge across park pond	Design	Completed
3. S. Main/Blue Mile Drainage Improvements	Design	Construction/Acquire Right of Way
4. SR67/73 Fair Rd & S. Main Intersection Improvements	Design	Construction/Acquire Right of Way
5. Construct Sidewalk on Packinghouse Road from East Main Street to US 301/ East Parrish Street	Design	Construction/Acquire Right of Way
6. Street Striping	Design	Completed

**OBJECTIVES FOR FISCAL YEAR 2020**

1. Improve vehicular and pedestrian safety.
2. Ensure that proposed developments are built according to City standards.
3. Implement TSPLOST Initiatives and projects.
4. Maintain roads in accordance with applicable standards for resurfacing, striping, and traffic control devices.
5. Continue to meet with developers at the beginning of projects so that they have a clear understanding of development standards before detailed design begins.
6. Utilize and continue to develop the pavement preservation program to maintain City streets in an efficient and equitable manner.
7. Continue to develop and expand the City's sidewalk network.
8. Continue to inspect all new residential and commercial infrastructure installations to ensure they are installed properly.
9. Continue road rating system for all City owned streets.

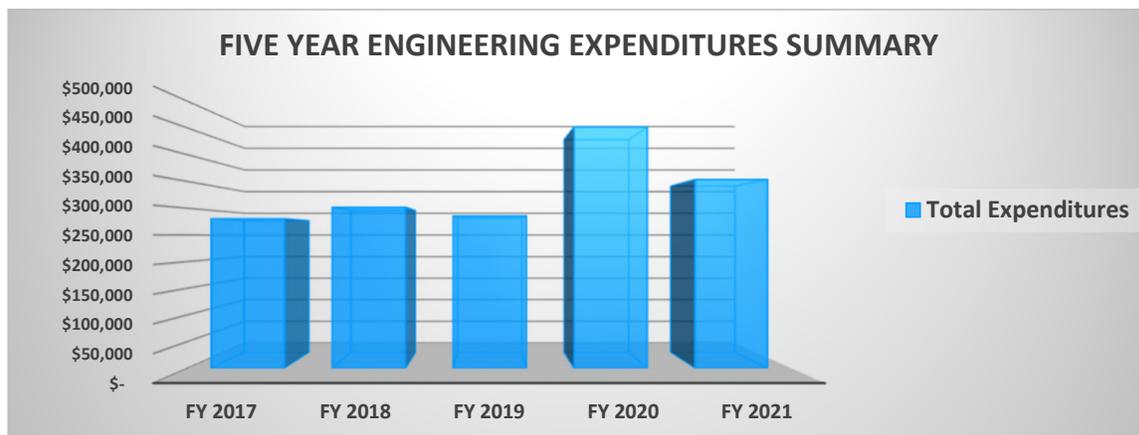
PERFORMANCE MEASURES

WORKLOAD MEASURES	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 PROJECTED	2021 BUDGET
Number of street and/or drainage projects completed.	6	6	2	8	8
Dollar amount of street/drainage projects completed.	\$ 1,038,936	\$ 1,038,936	\$ 910,612	\$ 4,214,750	\$ 4,298,700
Total Linear miles of City Streets	121.78	121.78	121.78	124.76	124.76
Linear miles of new City streets constructed by the City or dedicated by private developers this FY	0.22	0	0	0.55	0.3
Linear miles of City streets resurfaced with LMIG and City funds	3.6	2.6	6.18	6.33	7.03
Percentage of City streets resurfaced in FY	3.00%	3.00%	5.07%	5.07%	5.63%
Dollar value of City streets resurfaced with LMIG and City funds.	\$ 650,000	\$ 417,066	\$ 1,072,561	\$ 1,100,952	\$ 1,287,703
Total Linear miles of State or Federal highways inside City.	20.05	20.05	21.03	21.03	21.03
Linear miles of State or Federal highways resurfaced by GDOT.	5.02	0	0	0	0
Percentage of State or Federal highways resurfaced in FY.	25.00%	0.00%	0.00%	0.00%	0.00%
Linear miles of unpaved streets remaining in the City.	0.17	0.17	0.17	0.17	0.17
Linear miles of sidewalk constructed this FY	0.09	0	0	0	2.8
Total Linear miles of sidewalks in the City.	44.73	44.73	55.92	55.92	55.92
Number of Cemetery lots sold.	5	5	19	20	22
Number of traffic engineering studies performed.	10	2	4	2	1

PRODUCTIVITY MEASURES	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 PROJECTED	2021 BUDGET
Percentage of Capital Projects completed on-schedule	100%	100%	100%	100%	100%
Percentage of Capital Projects completed within budget.	100%	100%	100%	100%	100%
Percentage of Capital Projects awarded within 15% of engineer's estimate.	100%	100%	100%	100%	100%
Percentage of site plans reviewed within 2 weeks.	98%	100%	95%	100%	100%

EXPENDITURES SUMMARY

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 210,128	\$ 210,738	\$ 145,559	\$ 324,211	\$ 239,895	-26.01%
Purchase/Contract Services	\$ 52,012	\$ 58,623	\$ 89,722	\$ 66,304	\$ 62,010	-6.48%
Supplies	\$ 2,067	\$ 4,050	\$ 3,024	\$ 8,200	\$ 5,000	-39.02%
Capital Outlay (Minor)	\$ -	\$ 200	\$ 1,794	\$ 200	\$ 200	0.00%
Interfund Dept. Charges	\$ 15,913	\$ 28,057	\$ 43,476	\$ 52,708	\$ 46,315	-12.13%
Other Costs	\$ 323	\$ 150	\$ 2,036	\$ 239	\$ 150	-37.24%
Total Expenditures	\$ 280,443	\$ 301,818	\$ 285,611	\$ 451,862	\$ 353,570	-21.75%



## FUND 100 - GENERAL FUND

## DEPT - 1575 - ENGINEERING

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 129,669	\$ 292,728	\$ 202,330
5113001	Overtime	\$ 196	\$ 125	\$ 100
	<i>Sub-total: Salaries and Wages</i>	\$ 129,865	\$ 292,853	\$ 202,430
5122001	Social Security (FICA) Contributions	\$ 9,270	\$ 22,401	\$ 15,485
5124001	Retirement Contributions	\$ 931	\$ 3,448	\$ 16,190
5127001	Workers Compensation	\$ 5,450	\$ 5,509	\$ 5,790
5129002	Employee Drug Screening	\$ 43	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 15,694	\$ 31,358	\$ 37,465
	<b>TOTAL PERSONAL SERVICES</b>	\$ 145,559	\$ 324,211	\$ 239,895
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ 48	\$ 350	\$ 350
5212002	Engineering Fees	\$ 6,020	\$ 4,000	\$ 4,000
5213001	Computer Programing Fees	\$ 1,515	\$ -	\$ -
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 7,583	\$ 4,350	\$ 4,350
5222001	Rep. and Maint. (Equipment)	\$ 9,864	\$ 5,875	\$ 5,000
5222002	Rep. and Maint. (Vehicles)	\$ 168	\$ 610	\$ 500
5222003	Rep. and Maint. (Labor)	\$ 896	\$ 750	\$ 750
5222005	Rep. and Maint. (Office Equipment)	\$ 803	\$ 1,000	\$ 1,000
5222100	Traffic Signals	\$ 21,979	\$ 23,000	\$ 23,000
5222102	Software Support	\$ -	\$ 1,200	\$ -
5222103	Rep. and Maint. Computers	\$ 8,690	\$ 9,075	\$ 9,315
5222200	Traffic Calming	\$ -	\$ 1,000	\$ -
	<i>Sub-total: Property Services</i>	\$ 42,400	\$ 42,510	\$ 39,565
5231001	Insurance, Other than Benefits	\$ 3,522	\$ 3,864	\$ 4,000
5232001	Telephone	\$ 1,393	\$ 1,315	\$ 1,510
5232003	Cellular Phones	\$ 3,446	\$ 1,790	\$ 2,110
5232006	Postage	\$ 31	\$ 100	\$ 100
5233001	Advertising	\$ 4,199	\$ 1,000	\$ 1,000
5234001	Printing and Binding	\$ 96	\$ 100	\$ 100
5235001	Travel	\$ 2,024	\$ 2,500	\$ 2,500
5236001	Dues and Fees	\$ -	\$ 1,200	\$ 1,200
5237001	Education and Training	\$ 952	\$ 2,500	\$ 2,500
5237002	Public Education/Outreach	\$ 47	\$ -	\$ -
5238001	Licenses	\$ -	\$ 75	\$ 75
5238501	Contract Labor/Services	\$ 24,029	\$ 5,000	\$ 3,000
	<i>Sub-total: Other Purchased Services</i>	\$ 39,739	\$ 19,444	\$ 18,095
	<b>TOTAL PURCHASED SERVICES</b>	\$ 89,722	\$ 66,304	\$ 62,010
53	SUPPLIES			
5311001	Office and General Supplies	\$ 1,036	\$ 700	\$ 700
5311005	Uniforms	\$ 636	\$ 600	\$ 600
5311103	Traffic Signs	\$ -	\$ 700	\$ -
5312700	Gasoline/Diesel/CNG	\$ 830	\$ 2,000	\$ 1,500
5313001	Food	\$ 281	\$ 200	\$ 200
5314001	Books and Periodicals	\$ 183	\$ 500	\$ 500
5316001	Small Tools and Equipment	\$ 58	\$ 3,500	\$ 1,500
	<b>TOTAL SUPPLIES</b>	\$ 3,024	\$ 8,200	\$ 5,000

## FUND 100 - GENERAL FUND

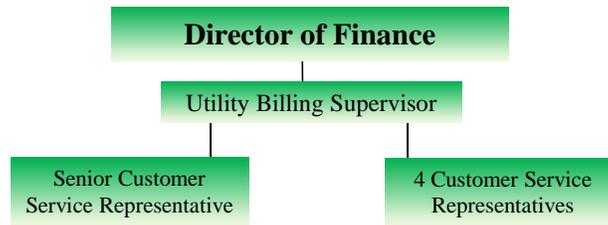
## DEPT - 1575 - ENGINEERING

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 305	\$ 200	\$ 200
5424001	Computers	\$ 1,489	\$ -	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 1,794	\$ 200	\$ 200
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 42,816	\$ 49,288	\$ 42,820
5524002	Life and Disability	\$ 440	\$ 600	\$ 730
5524003	Wellness Program	\$ 220	\$ 220	\$ 165
5524004	OPEB	\$ -	\$ 2,600	\$ 2,600
	TOTAL INTERFUND/INTERDEPT.	\$ 43,476	\$ 52,708	\$ 46,315
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 2,036	\$ 239	\$ 150
	TOTAL OTHER COSTS	\$ 2,036	\$ 239	\$ 150
	<b>TOTAL EXPENDITURES</b>	<b>\$ 285,611</b>	<b>\$ 451,862</b>	<b>\$ 353,570</b>

**FUND - 100**

**DEPT - 1590 - CUSTOMER SERVICE**

This department is headed by the Director of Finance. This department handles all of the utility billing and collection for the City's five Enterprise funds.



GOALS	FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2022</b>		
1. Work with our software company to implement phone call and text reminders to customers.	Researching	Complete
2. Work with our software company to provide the Tyler App to our customers.	Researching	Complete

**OBJECTIVES FOR FISCAL YEAR 2021**

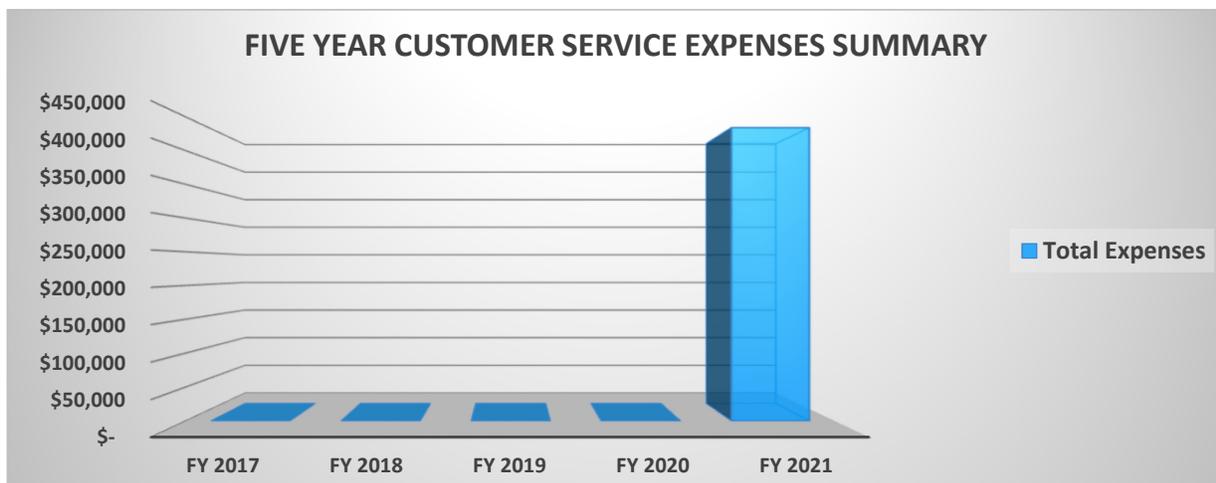
1. Publicize various forms of media the availability of online utility, automatic drafts, drop boxes, etc.
2. Continue to correct billing errors with a 24-hour period.
3. Continue to aggressively collect overdue utility bills, using account termination and collection agencies as needed.
4. Continue training with our software company annually to stay up to date on new features and improve our processes.

**PERFORMANCE MEASURES**

WORKLOAD MEASURES	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 PROJECTED	2021 BUDGET
Number of Utility Bills processed annually	275,000	275,000	275,000	275,000	275,000
Number of Employees in utility billing/collection	6	6	7	7	7
Average Number of Utility Bills processed per employee	45,833	45,833	39,286	39,286	39,286
Dollar amount of Utility Bills processed annually	\$22,737,247	\$21,880,979	\$23,283,323	\$23,441,038	\$23,591,825

**EXPENSES SUMMARY CUSTOMER SERVICE**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ -	\$ -	\$ -	\$ -	\$ 261,490	Moved from WS
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ -	\$ 108,915	Moved from WS
Supplies	\$ -	\$ -	\$ -	\$ -	\$ 4,400	Moved from WS
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ 200	Moved from WS
Interfund Dept. Charges	\$ -	\$ -	\$ -	\$ -	\$ 58,930	Moved from WS
Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	Moved from WS
<b>Total Expenses</b>	\$ -	\$ -	\$ -	\$ -	\$ 433,935	Moved from WS



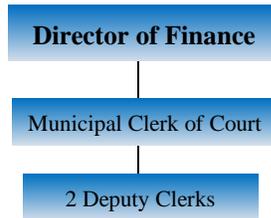
## FUND 100 - GENERAL FUND

## DEPT - 1590 - CUSTOMER SERVICE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING EXPENSES:</b>				
<b>OPERATING EXPENSES:</b>				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees		Moved from Water Sewer	\$ 222,820
5113001	Overtime			\$ 3,000
	<i>Sub-total: Salaries and Wages</i>	\$ -	\$ -	\$ 225,820
5122001	Social Security (FICA) Contributions			\$ 17,275
5124001	Retirement Contributions		Moved from Water Sewer	\$ 18,060
5127001	Workers Compensation			\$ 335
	<i>Sub-total: Employee Benefits</i>	\$ -	\$ -	\$ 35,670
	<b>TOTAL PERSONAL SERVICES</b>	\$ -	\$ -	\$ 261,490
<b>PURCHASE/CONTRACT SERVICES</b>				
52	PURCHASE/CONTRACT SERVICES			
5222005	Rep. and Maint. (Office Equipment)			\$ 6,000
5222102	Software Support		Moved from Water Sewer	\$ -
5222103	Rep. and Maint. Computers			\$ 16,140
	<i>Sub-total: Property Services</i>	\$ -	\$ -	\$ 22,140
5231001	Insurance			\$ 2,570
5232001	Telephone			\$ 1,960
5232006	Postage			\$ 150
5233001	Advertising			\$ -
5234001	Printing and Binding		Moved from Water Sewer	\$ 3,000
5235001	Travel			\$ 4,000
5236001	Dues and Fees			\$ 95
5237001	Education and Training			\$ 5,000
5238501	Contract Services			\$ 70,000
	<i>Sub-total: Other Purchased Services</i>	\$ -	\$ -	\$ 86,775
	<b>TOTAL PURCHASED SERVICES</b>	\$ -	\$ -	\$ 108,915
<b>SUPPLIES</b>				
53	SUPPLIES			
5311001	Office and General Supplies			\$ 3,000
5311005	Uniforms		Moved from Water Sewer	\$ 400
5313001	Food			\$ 500
5316001	Small Tools and Equipment			\$ 500
	<b>TOTAL SUPPLIES</b>	\$ -	\$ -	\$ 4,400
<b>CAPITAL OUTLAY (MINOR)</b>				
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures		Moved from Water Sewer	\$ 200
	<b>TOTAL CAPITAL OUTLAY (MINOR)</b>	\$ -	\$ -	\$ 200
<b>INTERFUND/DEPT- CHARGES</b>				
55	INTERFUND/DEPT- CHARGES			
5510002	Indirect Cost Allocation - General Fund			\$ -
5524001	Self-funded Insurance (Medical)			\$ 54,520
5524002	Life and Disability		Moved from Water Sewer	\$ 125
5524003	Wellness Program			\$ 385
5524004	OPEB			\$ 3,900
	<b>TOTAL INTERFUND/INTERDEPT.</b>	\$ -	\$ -	\$ 58,930
<b>OTHER COSTS</b>				
57	OTHER COSTS			
5734001	Miscellaneous Expenses		Moved from Water Sewer	\$ -
5760001	Over/Short			\$ -
	<b>TOTAL OTHER COSTS</b>	\$ -	\$ -	\$ -
	<b>TOTAL EXPENDITURES</b>	\$ -	\$ -	\$ 433,935

**FUND - 100****DEPT - 2650 - MUNICIPAL COURT**

This department is headed by the Director of Finance. The department is responsible for the staff support to the Municipal Court Judge, preparing the court docket, entering all cases, notifying people of their docket time, and collecting all fines and forfeitures.

**STATEMENT OF SERVICE**

The mission of the Municipal Court is to provide those that we serve with high quality customer service that is effective, efficient, and delivered in a professional environment, while accomplishing the duties incumbent on it by the City Charter and the laws of the State of Georgia, thereby maintaining the public's respect, confidence, and satisfaction. The Municipal Court is responsible for:

- Processing all citations handled through the Court.
- Providing assistance to the Judge, attorneys and defendants during each session of the Court.
- Providing assistance to the Solicitors, who are responsible for the prosecution of all misdemeanor, traffic, animal control, and local ordinance violation cases.
- Maintaining and preparing all of the Municipal dockets.
- Recording the disposition of each case.
- Receiving all court documents and defendant correspondence, as well as, collecting fines, balancing and closing of accounts.

	<b>GOALS</b>	<b>FY 2020 STATUS</b>	<b>FY 2021 PROJECTED</b>
<b>FY 2020</b>			
1.	Complete all state-mandate documentation and reporting to ensure compliance with all laws and regulations.	On-going	On-going
<b>FY 2021</b>			
1.	Creation of all Municipal Court standard operating procedures in notebook form of SOP's.		Complete
2.	Take steps toward a paperless court system.	Researching	Complete
3.	Develop an Emergency Operating Procedures Plan.	Researching	Complete

**OBJECTIVES FOR FISCAL YEAR 2020**

1. Ensure that justice is administered in a fair and impartial manner.
2. Provide appropriate level of training for all court personnel.
3. Complete all state-mandated documentation and reporting to ensure compliance with all laws and regulations.
4. Judge, clerks, and staff to attend mandatory annual training.

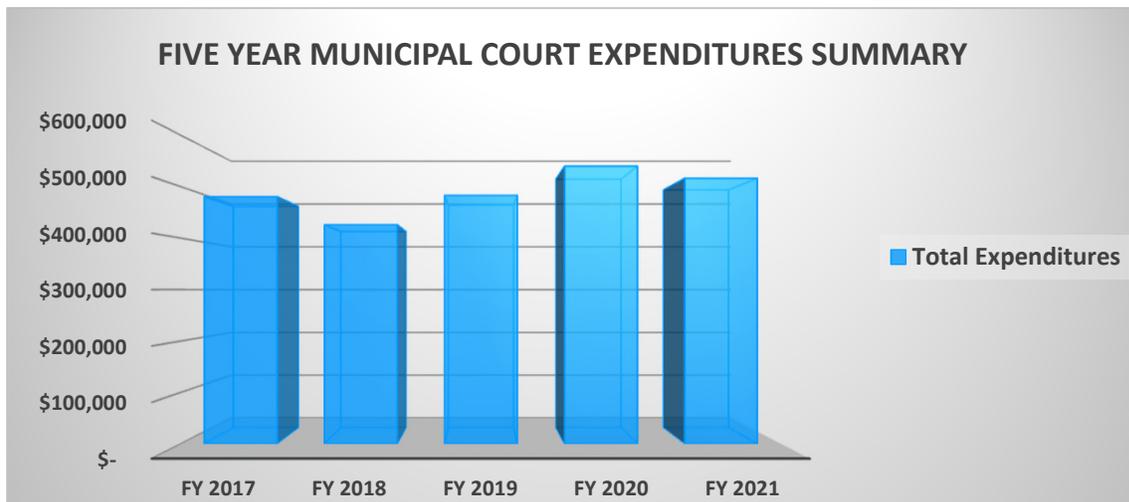
**PERFORMANCE MEASURES**

<b>WORKLOAD MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Number of Cases processed	8,500	5,338	6,463	4,500	7,000
Number of Days Court is in Session	72	72	72	51	72
Number of FTE Employees	3	3	3	3	3
Number of Warrants issued	30	59	59	90	80
Amount of fine and fee payments collected	\$ 958,195	\$ 818,046	\$ 935,524	\$ 500,000	\$ 1,100,000
Total of community service hours ordered & converted	15,500	15,000	8,662	6,000	8,000
Total Operating Expenses	\$ 480,572	\$ 426,029	\$ 483,103	\$ 539,788	\$ 516,285
Operating Expenses as a Percentage of Fines and Forfeitures	50%	52%	52%	108%	47%
Operating Expenses per FTE employee	\$ 160,191	\$ 142,010	\$ 161,034	\$ 179,929	\$ 172,095

<b>PRODUCTIVITY MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Percent of warrants issued (monthly)	4%	1%	10%	10%	10%
Length of court docket (hours)	18	15	15	15	20
Failure to appear	400	400	359	150	500
Percent of cases placed on probation	35%	50%	25%	15%	40%
Average Number of Cases per Court Day	110	80	80	70	95
Average Number of Cases Processed per Employee	2,600	1,780	2,139	1,330	2,300

**EXPENDITURES SUMMARY**

	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Budgeted FY 2021</b>	<b>Percentage Inc./Dec.</b>
Personal Services/Benefits	\$ 182,029	\$ 178,525	\$ 181,451	\$ 193,025	\$ 200,105	3.67%
Purchase/Contract Services	\$ 111,064	\$ 73,665	\$ 111,817	\$ 145,285	\$ 134,995	-7.08%
Supplies	\$ 14,275	\$ 12,123	\$ 12,631	\$ 13,687	\$ 13,700	0.09%
Capital Outlay (Minor)	\$ 856	\$ 546	\$ 834	\$ 2,355	\$ 2,000	-15.07%
Interfund Dept. Charges	\$ 49,826	\$ 43,869	\$ 43,616	\$ 45,886	\$ 32,935	-28.22%
Other Costs	\$ 122,522	\$ 117,319	\$ 132,754	\$ 139,550	\$ 132,550	-5.02%
<b>Total Expenditures</b>	<b>\$ 480,572</b>	<b>\$ 426,047</b>	<b>\$ 483,103</b>	<b>\$ 539,788</b>	<b>\$ 516,285</b>	<b>-4.35%</b>



## FUND 100 - GENERAL FUND

## DEPT - 2650 - MUNICIPAL COURT

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 166,880	\$ 171,637	\$ 172,725
5113001	Overtime	\$ -	\$ 300	\$ -
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 166,880</i>	<i>\$ 171,937</i>	<i>\$ 172,725</i>
5122001	Social Security (FICA) Contributions	\$ 11,429	\$ 13,153	\$ 13,235
5124001	Retirement Contributions	\$ 2,852	\$ 7,645	\$ 13,840
5127001	Workers Compensation	\$ 290	\$ 290	\$ 305
	<i>Sub-total: Employee Benefits</i>	<i>\$ 14,571</i>	<i>\$ 21,088</i>	<i>\$ 27,380</i>
	TOTAL PERSONAL SERVICES	\$ 181,451	\$ 193,025	\$ 200,105
52	PURCHASE/CONTRACT SERVICES			
5212100	Interpreter	\$ -	\$ 500	\$ 500
5212101	Public Defender Services	\$ 14,040	\$ 18,000	\$ 18,000
	<i>Sub-total: Prof. and Tech. Services</i>	<i>\$ 14,040</i>	<i>\$ 18,500</i>	<i>\$ 18,500</i>
5222004	Rep. and Maint. (Bldgs/Grounds)	\$ 2,436	\$ 2,500	\$ 2,500
5222005	Rep. and Maint. (Office Equipment)	\$ 1,527	\$ 1,300	\$ 1,600
5222102	Software Support	\$ 15,560	\$ 40,000	\$ 40,000
5222103	Rep. and Maint. Computers	\$ 11,948	\$ 10,330	\$ 10,510
	<i>Sub-total: Property Services</i>	<i>\$ 31,471</i>	<i>\$ 54,130</i>	<i>\$ 54,610</i>
5231001	Insurance, Other than Benefits	\$ 6,727	\$ 7,010	\$ 5,750
5232001	Telephone	\$ 460	\$ 455	\$ 455
5232003	Cellular Phone	\$ 626	\$ 640	\$ 630
5232006	Postage	\$ 775	\$ 750	\$ 750
5235001	Travel	\$ 870	\$ 2,000	\$ 2,000
5236001	Dues and Fees	\$ 273	\$ 300	\$ 300
5237001	Education and Training	\$ 550	\$ 1,500	\$ 2,000
5239003	Jail	\$ 56,025	\$ 60,000	\$ 50,000
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 66,306</i>	<i>\$ 72,655</i>	<i>\$ 61,885</i>
	TOTAL PURCHASED SERVICES	\$ 111,817	\$ 145,285	\$ 134,995
53	SUPPLIES			
5311001	Office and General Supplies	\$ 1,731	\$ 2,200	\$ 1,500
5311005	Uniforms	\$ 280	\$ 500	\$ 500
5312300	Electricity	\$ 7,889	\$ 7,500	\$ 8,000
5312800	Stormwater	\$ 787	\$ 787	\$ 1,000
5314001	Books & Periodicals	\$ -	\$ 700	\$ 700
5316001	Small Tools and Equipment	\$ 1,944	\$ 2,000	\$ 2,000
	TOTAL SUPPLIES	\$ 12,631	\$ 13,687	\$ 13,700
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 834	\$ 2,355	\$ 2,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 834	\$ 2,355	\$ 2,000
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 42,816	\$ 42,816	\$ 30,495
5524002	Life and Disability	\$ 580	\$ 900	\$ 920
5524003	Wellness Program	\$ 220	\$ 220	\$ 220
5524004	OPEB	\$ -	\$ 1,950	\$ 1,300
	TOTAL INTERFUND/INTERDEPT.	\$ 43,616	\$ 45,886	\$ 32,935

## FUND 100 - GENERAL FUND

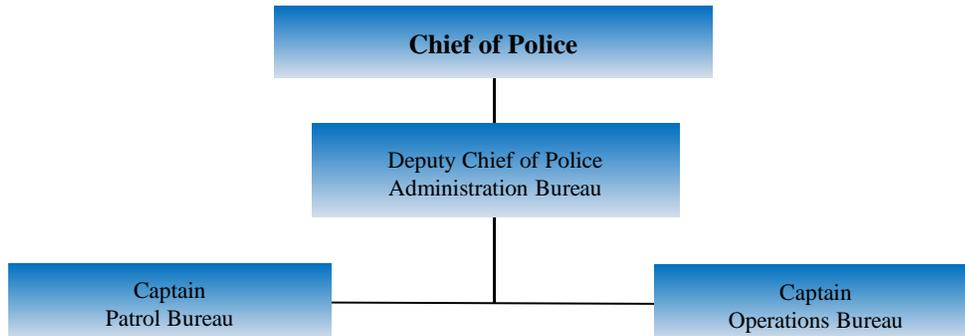
## DEPT - 2650 - MUNICIPAL COURT

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
57	OTHER COSTS			
5720003	DA/Victim	\$ 16,316	\$ 20,000	\$ 19,000
5720004	Peace Officer's A&B Fund	\$ 28,702	\$ 25,000	\$ 25,000
5720005	Peace Officer's Pros. Train.	\$ 38,694	\$ 40,000	\$ 39,500
5720006	Georgia Department of Treasury	\$ 325	\$ 2,000	\$ 1,000
5720007	Georgia Crime Victim Emergency	\$ 867	\$ 2,000	\$ 1,500
5720100	DHR Financial Services	\$ 1,720	\$ 3,000	\$ 3,000
5720101	Indigent Fees	\$ 41,446	\$ 42,000	\$ 38,000
5720102	Driver's Ed & Training Fund	\$ 4,285	\$ 5,000	\$ 5,000
5734001	Miscellaneous Expenses	\$ 399	\$ 550	\$ 550
57.0000	TOTAL OTHER COSTS	\$ 132,754	\$ 139,550	\$ 132,550
<b>TOTAL EXPENDITURES AND OTHER</b>		<b>\$ 483,103</b>	<b>\$ 539,788</b>	<b>\$ 516,285</b>

**FUND - 100 DEPT - 3210 - 3215 - 3223 - POLICE DEPARTMENT**

The department head is the Chief of Police. Police headquarters is located at 25 West Grady Street and has a substation on Chandler Road. The police department is a full service law enforcement agency with an authorized strength of 74 sworn personnel and an additional 17 support staff (2 are part time) including dispatchers and administrative specialists. The police department responds to calls for service, investigates crimes, and enforces traffic laws. The police department has three distinct bureaus: Patrol, Administration, and Operations. The Department website is full of information, and citizens can access public police reports, file a non-emergency report, and research criminal activity through our Crime Map.

**Police Department Overall Structure**



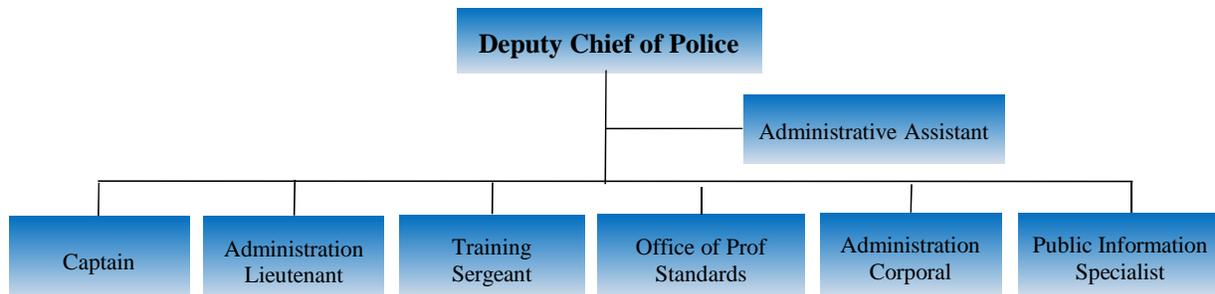
**STATEMENT OF SERVICE**

The department operates under the community policing concept, which stresses involvement with the community, and placing resources where they are most needed. It also stresses trying to remove the root causes of crime and neighborhood deterioration utilizing problem oriented policing. The department is structured with three Bureaus: Administration Bureau, Patrol Bureau, and Operations Bureau.

**FUND - 100 DEPT - 3210 POLICE ADMINISTRATION**

The Police Administration Bureau funds the Police Departments Administration Bureau as well as operational costs that are not tied to a specific Bureau.

**Administration Bureau**



**STATEMENT OF SERVICE**

The Administration Bureau includes the Office of the Chief of Police. The Deputy Chief of Police leads the staff assigned to the Administration Bureau, including the Administration Lieutenant, Training Sergeant, Professional Standards Sergeant, Administration Corporal, Public Information Specialist, and the Administration Bureau Administrative Assistant. Additionally, the overall police department budget is coordinated through the Administration Bureau. The Lieutenant assigned to this Bureau coordinates the department's policies and efforts for State Certification along with other tasks such as permitting and special events planning. Recruiting and Internal Affairs are handled by the Professional Standards Sergeant, and the Training Sergeant coordinates and plans all department training. The Public Information Specialist coordinates all official messaging from the police department, and coordinates with all media inquiries. The position of Administration Corporal assists the Sergeants assigned to Training and Professional Standards with the roles assigned to their respective specialties.

GOALS		FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2020</b>			
1. Positively address the imbalance between attrition rate and hiring.		Ongoing	Ongoing
2. Obtain State Certification.		Completed	Preparing for 3 yr ReCert
3. Continue professional development of department employees.		Ongoing	Ongoing
4. Provide two regularly scheduled in-house training days each month.		Ongoing	Ongoing
5. Provide a professional response to all citizen initiated complaints on staff.		Ongoing	Ongoing

**OBJECTIVES FOR FISCAL YEAR 2021**

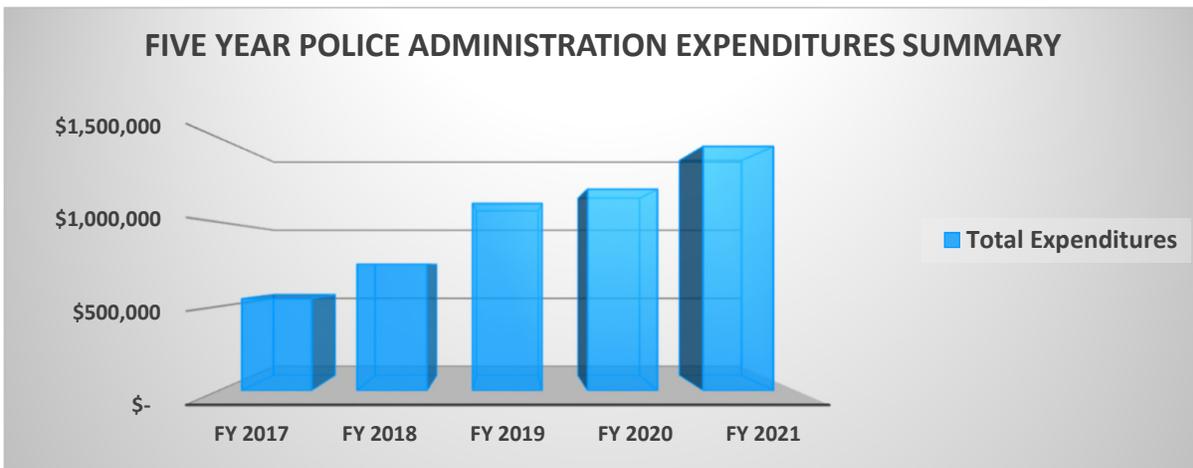
1. Continue with an already on-going aggressive recruiting campaign coupled with marketing the salaries implemented in FY 2018.
2. Ensure departmental policies and procedures follow the standards set forth by the Georgia Law Enforcement Certification Program.
3. Enroll employees in the programs to that will achieve Ga POST Career Development certifications as well as the Professional Management Program and Command College.
4. Monthly in-house, inservice training is being scheduled which covers a host of topics and allows employees to attend.
5. Resolve and track all citizen complaints on staff, while providing training to all supervisors on the complaint process.

**PERFORMANCE MEASURES**

<b>WORKLOAD MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Total Ga POST approved training hours	10,418	17,160	13,438	14,000	14,000
Community events/programs	74	119	88	90	90
Recruiting events attended	10	6	2	15	15
Total officer applications received	401	274	144	150	150
Total officers hired	15	18	11	10	10

**EXPENDITURES SUMMARY POLICE ADMINISTRATION 3210**

	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Budgeted FY 2021</b>	<b>Percentage Inc./Dec.</b>
Personal Services/Benefits	\$ 205,347	\$ 407,957	\$ 496,233	\$ 560,813	\$ 683,370	21.85%
Purchase/Contract Services	\$ 197,177	\$ 176,576	\$ 339,144	\$ 312,313	\$ 455,365	45.80%
Supplies	\$ 102,351	\$ 112,801	\$ 169,098	\$ 193,101	\$ 195,720	1.36%
Capital Outlay (Minor)	\$ 2,917	\$ 2,439	\$ 4,339	\$ 12,330	\$ 4,500	-63.50%
Interfund Dept. Charges	\$ 33,568	\$ 37,533	\$ 93,528	\$ 104,937	\$ 99,730	-4.96%
Other Costs	\$ 4,064	\$ 12,855	\$ 8,656	\$ 12,190	\$ 11,000	-9.76%
<b>Total Expenditures</b>	<b>\$ 545,424</b>	<b>\$ 750,161</b>	<b>\$ 1,110,998</b>	<b>\$ 1,195,684</b>	<b>\$ 1,449,685</b>	<b>21.24%</b>



## FUND 100 - GENERAL FUND

## DEPT - 3210 - POLICE ADMINISTRATION

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 438,399	\$ 481,936	\$ 565,655
5113001	Overtime	\$ 6,873	\$ 6,000	\$ 6,000
5114001	Extra Duty Pay	\$ 3,484	\$ 4,610	\$ 5,000
	<i>Sub-total: Salaries and Wages</i>	\$ 448,756	\$ 492,546	\$ 576,655
5122001	Social Security (FICA) Contributions	\$ 29,378	\$ 37,526	\$ 43,730
5124001	Retirement Contributions	\$ 2,319	\$ 14,790	\$ 46,730
5127001	Workers Compensation	\$ 11,211	\$ 11,651	\$ 12,255
5129002	Employee Drug Screening Tests	\$ 119	\$ -	\$ -
5129004	Polygraph Exams	\$ 4,450	\$ 4,300	\$ 4,000
	<i>Sub-total: Employee Benefits</i>	\$ 47,477	\$ 68,267	\$ 106,715
	<b>TOTAL PERSONAL SERVICES</b>	\$ 496,233	\$ 560,813	\$ 683,370
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	\$ -	\$ -	\$ 82,000
5222001	Rep. and Maint. (Equipment)	\$ 60,281	\$ 47,300	\$ 65,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 6,291	\$ 12,000	\$ 8,500
5222003	Rep. and Maint. (Labor)	\$ 16,111	\$ 16,000	\$ 8,500
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 40,848	\$ 29,400	\$ 33,425
5222005	Rep. and Maint. (Office Equipment)	\$ 1,970	\$ 4,500	\$ 4,500
5222102	Software Support	\$ 4,926	\$ 8,600	\$ 7,500
5222103	Rep. and Maint. Computers	\$ 17,007	\$ 21,000	\$ 24,520
5223200	Rentals	\$ 40,000	\$ 22,680	\$ 65,080
	<i>Sub-total: Property Services</i>	\$ 187,434	\$ 161,480	\$ 299,025
5231001	Insurance other than Benefit	\$ 37,149	\$ 46,558	\$ 49,475
5232001	Telephone	\$ 8,678	\$ 7,925	\$ 8,160
5232003	Cellular Phone	\$ 4,445	\$ 3,720	\$ 5,705
5232006	Postage	\$ 1,339	\$ 2,200	\$ 2,500
5233001	Advertising	\$ 2,529	\$ 8,500	\$ 8,500
5234001	Printing and Binding	\$ 1,087	\$ 3,000	\$ 3,000
5235001	Travel	\$ 37,425	\$ 30,000	\$ 30,000
5236001	Dues and Fees	\$ 13,766	\$ 8,930	\$ 14,000
5236101	MDT Technology Fee	\$ -	\$ -	\$ -
5237001	Education and Training	\$ 45,292	\$ 40,000	\$ 35,000
	<i>Sub-total: Other Purchased Services</i>	\$ 151,710	\$ 150,833	\$ 156,340
	<b>TOTAL PURCHASED SERVICES</b>	\$ 339,144	\$ 312,313	\$ 455,365
53	SUPPLIES			
5311001	Office and General Supplies	\$ 13,526	\$ 15,000	\$ 12,000
5311004	Janitorial Supplies	\$ 560	\$ 750	\$ 750
5311005	Uniforms and Turnout Gear	\$ 10,671	\$ 21,950	\$ 21,950
5311007	CID Supplies	\$ -	\$ 500	\$ 500
5311014	Ammunition & Taser Supply	\$ 32,866	\$ 38,000	\$ 40,000
5312300	Electricity	\$ 83,590	\$ 81,900	\$ 85,000
5312700	Gasoline/Diesel/CNG	\$ 7,510	\$ 10,700	\$ 9,900
5312800	Stormwater	\$ 1,209	\$ 1,201	\$ 1,520
5313001	Food	\$ 2,439	\$ 5,000	\$ 5,000
5314001	Books and Periodicals	\$ 1,579	\$ 1,500	\$ 1,500
5316001	Small Tools and Equipment	\$ 15,148	\$ 16,600	\$ 17,600
	<b>TOTAL SUPPLIES</b>	\$ 169,098	\$ 193,101	\$ 195,720

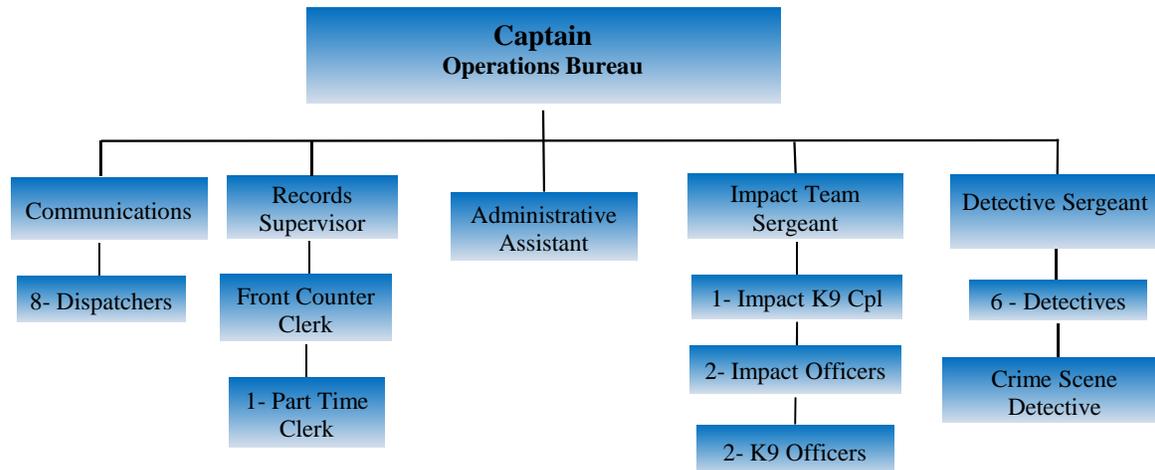
## FUND 100 - GENERAL FUND

## DEPT - 3210 - POLICE ADMINISTRATION

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
54	CAPITAL OUTLAY (MINOR)			
5412008	Training Complex-LETC	\$ 2,753	\$ 3,000	\$ 3,000
5423001	Furniture and Fixtures	\$ 1,586	\$ 7,000	\$ 1,500
5424001	Computers	\$ -	\$ 2,330	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 4,339	\$ 12,330	\$ 4,500
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect cost - GIS	\$ 11,231	\$ 11,605	\$ 11,720
5524001	Self-funded Insurance (Medical)	\$ 79,782	\$ 85,632	\$ 79,785
5524002	Life and Disability	\$ 2,295	\$ 2,280	\$ 3,180
5524003	Wellness Program	\$ 220	\$ 220	\$ 495
5524004	OPEB	\$ -	\$ 5,200	\$ 4,550
	TOTAL INTERFUND/INTERDEPT.	\$ 93,528	\$ 104,937	\$ 99,730
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 2,150	\$ 3,500	\$ 2,000
5734007	C.O.P	\$ 6,506	\$ 8,690	\$ 9,000
	TOTAL OTHER COSTS	\$ 8,656	\$ 12,190	\$ 11,000
	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,110,998</b>	<b>\$ 1,195,684</b>	<b>\$ 1,449,685</b>

**FUND - 100****DEPT - 3215- POLICE DEPT OPERATIONS**

The Police Department Operations Bureau funds the Detective Section, Impact Team, Evidence Custodian/Crime Scene Technician, Dispatch Section and Records Section. This Bureau was formerly comprised of the Investigations Bureau and parts of the Support Services Bureau. These were merged during FY 2018.

**STATEMENT OF SERVICE**

The Operations Bureau is comprised of the Detective Section, Impact Team, Evidence Custodian/Crime Scene Technician, Dispatch Section and Records Section. The Detective Section is responsible for in-depth investigation of crimes in order to build successful cases for prosecution. The Impact Team has one Sergeant, one K9 Corporal, two K9 Officers and two Advanced Patrol Officers that are assigned to conduct proactive criminal investigations and address quality of life issues throughout the community. The Evidence Custodian/Crime Scene Technician is a Detective responsible for the management of the evidence room and processing of major crime scenes. The Communications Section is responsible for receiving and dispatching calls for service, as well as keeping track of officer locations and activities throughout their shift. The Records Section is responsible for records retention, records processing and records requests as well as front counter reception.

	GOALS	FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2021</b>			
1.	Decrease the number of violent crimes through proactive patrol techniques, investigation and effective prosecution.	In progress	Ongoing
2.	Develop community out-reach programs to provide opportunities for the community to partner with the Police Department to reduce crime and further education.	Completed	Ongoing
3.	Increase training opportunities for all bureau personnel.	In progress	Ongoing
4.	Improve the quality of life for the community through proactive investigation of gang, narcotic and violent crimes.	In progress	Ongoing
5.	Fulfill all open records and discovery requests.	Completed	Ongoing

**OBJECTIVES FOR FISCAL YEAR 2021**

- Utilize Impact Team to increase investigations related to drugs, firearms, and gang-activity.
- Provide additional training and support to all Operations Bureau Personnel.
- Provide professional dispatch and communication services for the agency.
- Utilize Detective Section to increase clearances on violent and gun-related crimes
- Fulfill 100% of the open records and discovery requests in the time frame allowed in Georgia Statutes.

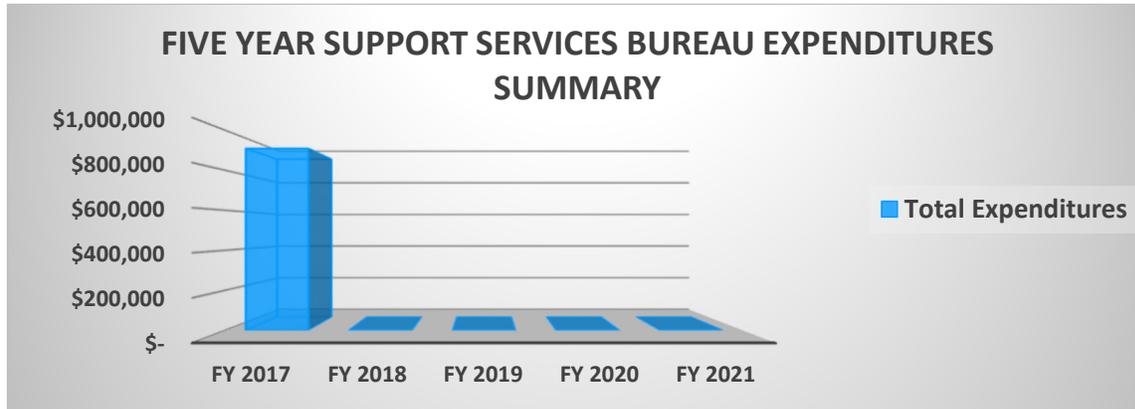
**PERFORMANCE MEASURES**

WORKLOAD MEASURES	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 PROJECTED	2021 BUDGET
Cases forwarded to Operations Bureau	947	1,062	1,293	1,300	1,300
Cases cleared	482	625	861	900	900
UCR Part 1 Violent Crimes	125	111	120	120	120
UCR Part 1 Property Crimes	962	845	959	1,000	1,000
Open Records and discovery requests	-	-	317	350	350

**EXPENDITURES SUMMARY POLICE SUPPORT SERVICES BUREAU 3215**

**FY 2018 SUPPORT SERVICES BUREAU MERGED INTO OPERATIONS BUREAUS**

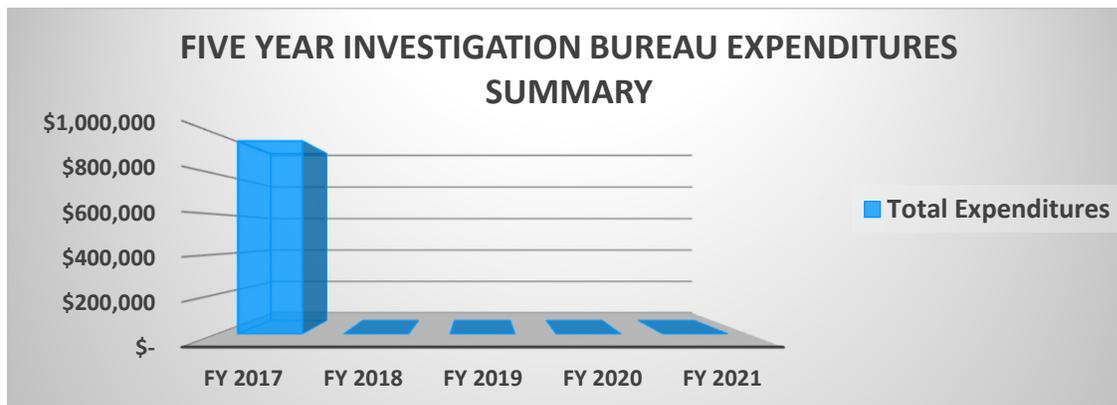
	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 577,509	\$ -	\$ -	\$ -	\$ -	moved
Purchase/Contract Services	\$ 138,382	\$ -	\$ -	\$ -	\$ -	moved
Supplies	\$ 29,455	\$ -	\$ -	\$ -	\$ -	moved
Capital Outlay (Minor)	\$ 2,544	\$ -	\$ -	\$ -	\$ -	moved
Interfund Dept. Charges	\$ 161,329	\$ -	\$ -	\$ -	\$ -	moved
Other Costs	\$ 62	\$ -	\$ -	\$ -	\$ -	moved
<b>Total Expenditures</b>	<b>\$ 909,281</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>moved</b>



**EXPENDITURES SUMMARY POLICE INVESTIGATION BUREAU 3221**

**FY 2018 Moved to Operations Bureau**

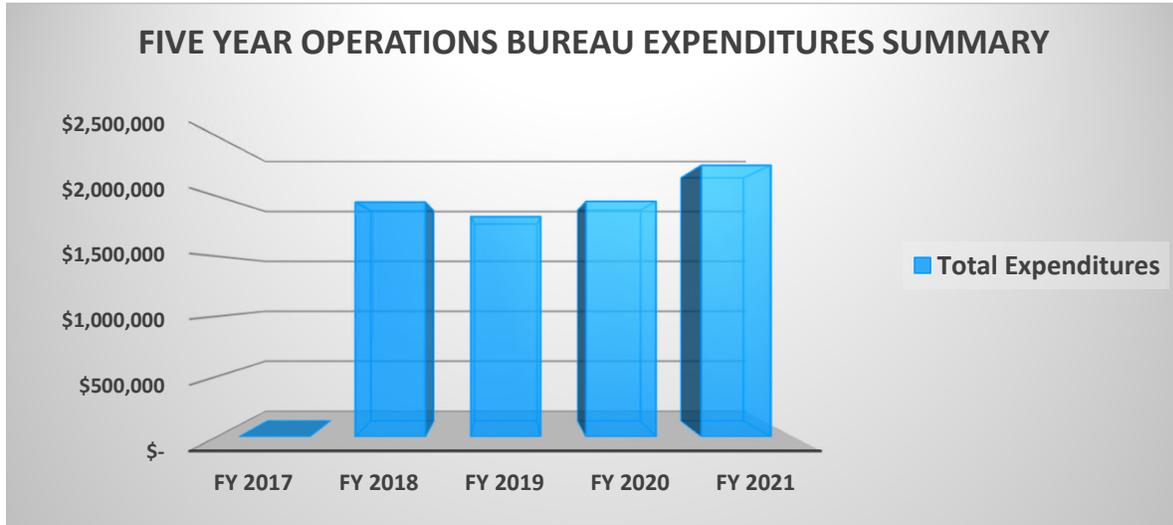
	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 654,827	\$ -	\$ -	\$ -	\$ -	moved
Purchase/Contract Services	\$ 102,409	\$ -	\$ -	\$ -	\$ -	moved
Supplies	\$ 44,952	\$ -	\$ -	\$ -	\$ -	moved
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ -	\$ -	moved
Interfund Dept. Charges	\$ 163,052	\$ -	\$ -	\$ -	\$ -	moved
Other Costs	\$ 59	\$ -	\$ -	\$ -	\$ -	moved
<b>Total Expenditures</b>	<b>\$ 965,299</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>moved</b>



**EXPENDITURES SUMMARY POLICE OPERATIONS BUREAU 3215**

**FY 2018 SUPPORT AND INVESTIGATIONS MERGED INTO OPERATIONS BUREAU**

	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Inc./Dec.
Personal Services/Benefits	\$ -	\$ 1,310,425	\$ 1,306,004	\$ 1,425,794	\$ 1,740,905	0.2210074
Purchase/Contract Services	\$ -	\$ 251,852	\$ 188,787	\$ 174,937	\$ 154,340	-11.77%
Supplies	\$ -	\$ 77,013	\$ 48,656	\$ 69,975	\$ 68,565	-2.02%
Capital Outlay (Minor)	\$ -	\$ 2,522	\$ -	\$ 1,000	\$ 1,000	0.00%
Interfund Dept. Charges	\$ -	\$ 310,219	\$ 287,835	\$ 285,876	\$ 293,915	2.81%
Other Costs	\$ -	\$ 290	\$ 72	\$ 1,000	\$ 500	-50.00%
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 1,952,321</b>	<b>\$ 1,831,354</b>	<b>\$ 1,958,582</b>	<b>\$ 2,259,225</b>	<b>15.35%</b>



## FUND 100 - GENERAL FUND

## DEPT - 3215 - POLICE OPERATIONS BUREAU

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 1,093,656	\$ 1,195,606	\$ 1,388,245
5113001	Overtime	\$ 91,290	\$ 63,295	\$ 90,000
5114001	Extra Duty Pay	\$ 11,302	\$ 11,700	\$ 11,700
	<i>Sub-total: Salaries and Wages</i>	\$ 1,196,248	\$ 1,270,601	\$ 1,489,945
5122001	Social Security (FICA) Contributions	\$ 81,782	\$ 96,184	\$ 111,635
5124001	Retirement Contributions	\$ 5,490	\$ 37,380	\$ 116,740
5127001	Workers Compensation	\$ 21,690	\$ 21,473	\$ 22,585
5129001	Employment Physicals	\$ -	\$ -	\$ -
5129002	Employee Drug Screening Tests	\$ 794	\$ 156	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 109,756	\$ 155,193	\$ 250,960
	<b>TOTAL PERSONAL SERVICES</b>	\$ 1,306,004	\$ 1,425,794	\$ 1,740,905
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 23	\$ 2	\$ -
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 22,572	\$ 23,000	\$ 15,000
5222003	Rep. and Maint. (Labor)	\$ 22,948	\$ 18,400	\$ 16,500
5222004	Rep. and Maint. (Buildings/Grounds)	\$ -	\$ -	\$ -
5222005	Rep. and Maint. (Office Equipment)	\$ 1,846	\$ 12,660	\$ 3,000
5222102	Software Support	\$ 9,401	\$ 9,910	\$ 10,720
5222103	Rep. and Maint. Computers	\$ 83,240	\$ 61,285	\$ 62,310
	<i>Sub-total: Property Services</i>	\$ 140,030	\$ 125,257	\$ 107,530
5231001	Insurance other than Benefit	\$ 22,134	\$ 22,090	\$ 22,165
5232001	Telephone	\$ 3,284	\$ 3,340	\$ 3,340
5232003	Cellular Phone	\$ 22,685	\$ 23,245	\$ 20,395
5234001	Advertising	\$ -	\$ -	\$ 200
5235001	Travel	\$ 222	\$ -	\$ -
5236001	Dues and Fees	\$ 432	\$ 710	\$ 710
5237001	Education and Training	\$ -	\$ 295	\$ -
	<i>Sub-total: Other Purchased Services</i>	\$ 48,757	\$ 49,680	\$ 46,810
	<b>TOTAL PURCHASED SERVICES</b>	\$ 188,787	\$ 174,937	\$ 154,340
53	SUPPLIES			
5311001	Office and General Supplies	\$ 729	\$ 1,400	\$ 1,400
5311002	Parts and Materials (K-9)	\$ 1,128	\$ 1,200	\$ 1,300
5311003	Chemicals (K-9 Medical)	\$ 1,972	\$ 5,400	\$ 6,000
5311005	Uniforms and Turnout Gear	\$ 12,750	\$ 16,375	\$ 15,000
5311007	CID Supplies	\$ 6,617	\$ 14,500	\$ 12,000
5312700	Gasoline/Diesel/CNG	\$ 25,065	\$ 27,600	\$ 28,000
5316001	Small Tools and Equipment	\$ 395	\$ 3,000	\$ 4,185
5316006	Cellular Phone Equipment	\$ -	\$ 500	\$ 680
	<b>TOTAL SUPPLIES</b>	\$ 48,656	\$ 69,975	\$ 68,565
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ 1,000	\$ 1,000
	<b>TOTAL CAPITAL OUTLAY (MINOR)</b>	\$ -	\$ 1,000	\$ 1,000

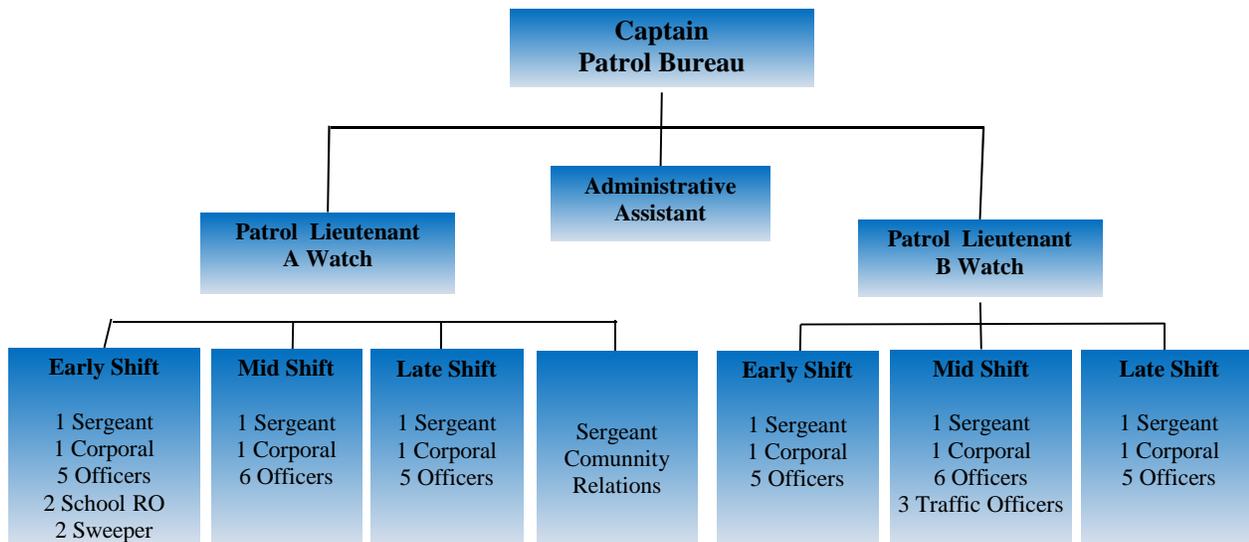
## FUND 100 - GENERAL FUND

## DEPT - 3215 - POLICE OPERATIONS BUREAU

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 281,540	\$ 262,746	\$ 268,595
5524002	Life and Disability	\$ 5,415	\$ 6,000	\$ 6,935
5524003	Wellness Program	\$ 880	\$ 880	\$ 1,485
5524004	OPEB	\$ -	\$ 16,250	\$ 16,900
	TOTAL INTERFUND/INTERDEPT.	\$ 287,835	\$ 285,876	\$ 293,915
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 72	\$ 1,000	\$ 500
	TOTAL OTHER COSTS	\$ 72	\$ 1,000	\$ 500
	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,831,354</b>	<b>\$ 1,958,582</b>	<b>\$ 2,259,225</b>

FUND - 100

DEPT - 3223 - POLICE DEPT. PATROL BUREAU



**STATEMENT OF SERVICE**

The Patrol Bureau is the largest and most visible bureau in the police department. The uniformed officers of the patrol bureau are the primary responders to emergency incidents, handle the vast majority of the calls for service, as well as providing preventive patrols and traffic enforcement. This bureau is commanded by a Captain, who is assisted by two lieutenants. The lieutenants each supervise a “watch” which consists of three patrol shifts, each led by a sergeant. Officers work four ten hour shifts each week, and between the six patrol teams, they provide 24 hour a day, seven days a week coverage. The Bureau also has a School Resource Officer at Statesboro High School as well as two officer “Sweepers” who supplement the patrol shifts by covering details such as court bailiff, out of town prisoner transports, first appearance hearings and other functions.

	GOALS	FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2020</b>			
1.	Increase Patrol Bureau involvement in community projects and events.	Implemented	Ongoing
2.	Implement two traffic officers to enforce traffic laws and reduce severity and frequency of traffic crashes at targeted locations.	Requested in Budget	Implemented
3.	Increase officer recognition and awards.	Ongoing	Ongoing
4.	Increase officer training in personal and financial wellbeing to continue the reduction in officer attrition.	Ongoing	Ongoing
5.	Increase overall traffic enforcement efforts including DUI enforcement.	Planning	Implemented

**OBJECTIVES FOR FISCAL YEAR 2020**

1. Have Watch Commander and Shift Supervisors sponsor community events and emphasize the importance of community involvement.
2. Identify traffic crash locations through statistical analysis and utilize traffic officers to reduce the severity and frequency of crashes at
3. Have Watch Commanders and Shift Supervisors monitor stellar performances and recommend officers for awards and recognitions.
4. Have Watch Commanders and Shift Supervisors use the book *Emotional Survival for Law Enforcement* and other literature to conduct roll call training in these areas.
5. Emphasize the importance of traffic / DUI enforcement to each officer in the bureau.

**PERFORMANCE MEASURES**

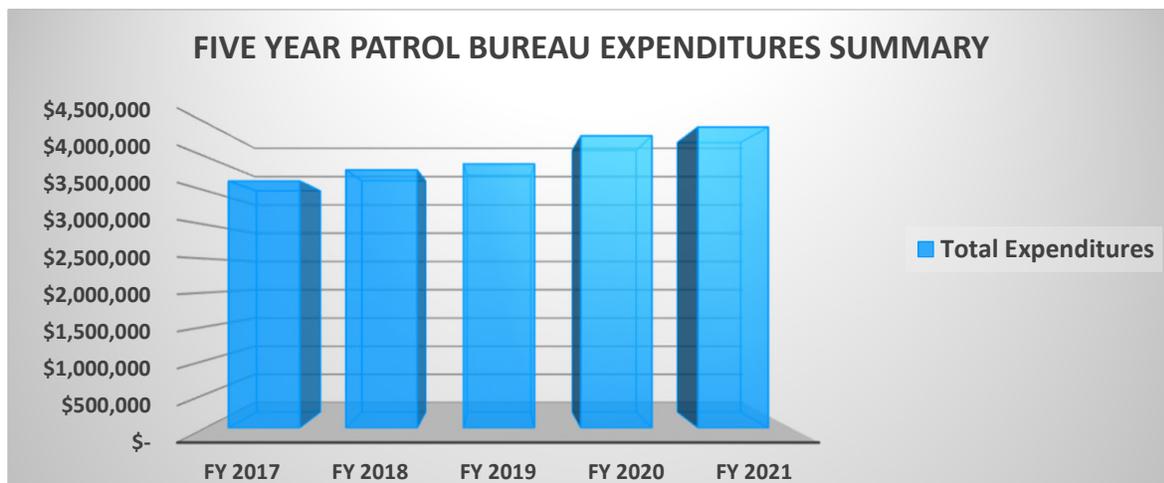
<b>WORKLOAD MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Calls for service	51,632	48,852	50,557	50,347	50,347
Traffic Crashes (Does not include worked by GSP)	1,421	1,408	1,333	1,387	1,387
Traffic Crashes with injuries	^269	^335	^331	^331	^331
Traffic Crash Fatalities	^0	^0	^0	^0	^0
Traffic Citations Issued	5,473	6,020	6,175	6,100	6,100
Warnings issued	3,984	6,544	7,182	6,900	6,900
DUIs	162	162	110	144	144
Incident reports taken	6,976	7,625	7,072	7,224	7,224
Arrests	1,829	1,934	1,983	1,950	1,950
Field Interviews	1,030	1,910	1,649	1,700	1,700
Gallons of gasoline used	73,838	68,570	75,205	75,000	75,000
Funeral escorts	180	170	161	175	175
Alarm calls	1,973	1,846	1,905	1,908	1,908

\* MDS / Sungard reporting difference

^ Does not include accidents with injuries worked by GSP

**EXPENDITURES SUMMARY POLICE PATROL BUREAU 3223**

	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Budgeted FY 2021</b>	<b>Percentage Inc./Dec.</b>
Personal Services/Benefits	\$ 2,569,579	\$ 2,703,019	\$ 2,716,314	\$ 3,111,999	\$ 3,206,730	3.04%
Purchase/Contract Services	\$ 420,793	\$ 482,893	\$ 531,494	\$ 495,638	\$ 488,895	-1.36%
Supplies	\$ 197,134	\$ 197,658	\$ 210,141	\$ 228,775	\$ 234,000	2.28%
Capital Outlay (Minor)	\$ 750	\$ -	\$ 119	\$ 1,000	\$ 500	-50.00%
Interfund Dept. Charges	\$ 452,538	\$ 420,663	\$ 432,902	\$ 464,986	\$ 502,860	8.15%
Other Costs	\$ 219	\$ 240	\$ (111)	\$ 1,000	\$ 500	-50.00%
<b>Total Expenditures</b>	<b>\$ 3,641,013</b>	<b>\$ 3,804,473</b>	<b>\$ 3,890,859</b>	<b>\$ 4,303,398</b>	<b>\$ 4,433,485</b>	<b>3.02%</b>



## FUND 100 - GENERAL FUND

## DEPT - 3223 - PATROL BUREAU

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 2,255,860	\$ 2,524,248	\$ 2,503,245
5113001	Overtime	\$ 156,066	\$ 154,000	\$ 154,000
5114001	Extra Duty Pay	\$ 47,647	\$ 44,305	\$ 60,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 2,459,573</i>	<i>\$ 2,722,553</i>	<i>\$ 2,717,245</i>
5122001	Social Security (FICA) Contributions	\$ 173,940	\$ 207,181	\$ 203,275
5124001	Retirement Contributions	\$ 12,185	\$ 111,496	\$ 212,580
5127001	Workers Compensation	\$ 67,943	\$ 70,002	\$ 73,630
5129002	Employee Drug Screening Tests	\$ 2,673	\$ 767	\$ -
	<i>Sub-total: Employee Benefits</i>	<i>\$ 256,741</i>	<i>\$ 389,446</i>	<i>\$ 489,485</i>
	TOTAL PERSONAL SERVICES	\$ 2,716,314	\$ 3,111,999	\$ 3,206,730
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 10,574	\$ 10,000	\$ 15,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 101,206	\$ 95,000	\$ 88,000
5222003	Rep. and Maint. (Labor)	\$ 115,365	\$ 96,000	\$ 135,000
5222005	Rep. and Maint. (Office Equipment)	\$ 4,010	\$ 4,300	\$ 4,300
5222102	Software Support	\$ 1,190	\$ 9,350	\$ 7,000
5222103	Rep. and Maint. Computers	\$ 165,847	\$ 142,700	\$ 142,995
5223200	Rentals	\$ 4,040	\$ 4,000	\$ 7,680
	<i>Sub-total: Property Services</i>	<i>\$ 402,232</i>	<i>\$ 361,350</i>	<i>\$ 399,975</i>
5231001	Insurance other than Benefit	\$ 57,780	\$ 60,933	\$ 66,100
5232001	Telephone	\$ 2,094	\$ 2,070	\$ 2,070
5232003	Cellular Phone	\$ 69,388	\$ 67,925	\$ 20,500
5236001	Dues and Fees	\$ -	\$ 250	\$ 250
5237001	Education and Training	\$ -	\$ 3,110	\$ -
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 129,262</i>	<i>\$ 134,288</i>	<i>\$ 88,920</i>
	TOTAL PURCHASED SERVICES	\$ 531,494	\$ 495,638	\$ 488,895
53	SUPPLIES			
5311001	Office and General Supplies	\$ 8,883	\$ 9,600	\$ 9,000
5311002	Parts and Materials (K-9)	\$ 48	\$ -	\$ -
5311003	Chemicals (K-9 Medical)	\$ 3,291	\$ -	\$ -
5311005	Uniforms and Turnout Gear	\$ 49,279	\$ 55,000	\$ 58,000
5312700	Gasoline/Diesel/CNG	\$ 143,282	\$ 150,000	\$ 150,000
5316001	Small Tools and Equipment	\$ 5,268	\$ 13,175	\$ 17,000
5316006	Cellular Phone Equipment	\$ 90	\$ 1,000	\$ -
	TOTAL SUPPLIES	\$ 210,141	\$ 228,775	\$ 234,000
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 119	\$ 1,000	\$ 500
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 119	\$ 1,000	\$ 500
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 418,889	\$ 420,881	\$ 455,545
5524002	Life and Disability	\$ 10,933	\$ 10,800	\$ 12,980
5524003	Wellness Program	\$ 3,080	\$ 3,080	\$ 3,135
5524004	OPEB	\$ -	\$ 30,225	\$ 31,200
	TOTAL INTERFUND/INTERDEPT.	\$ 432,902	\$ 464,986	\$ 502,860

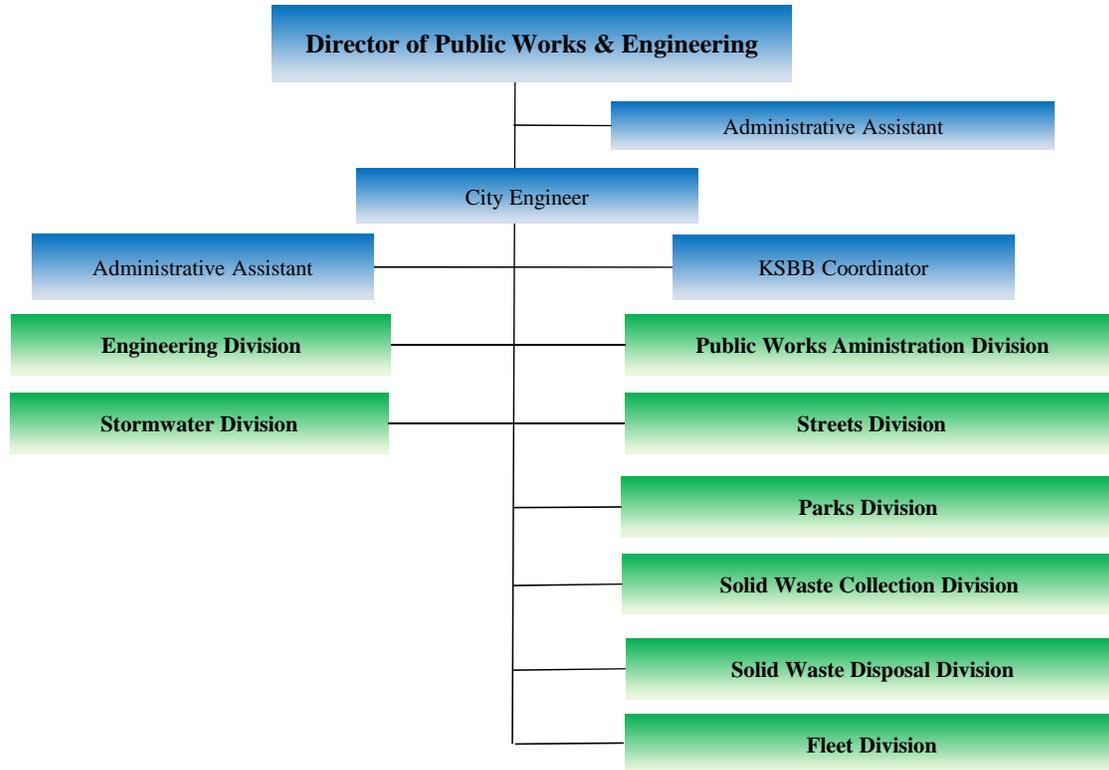
## FUND 100 - GENERAL FUND

## DEPT - 3223 - PATROL BUREAU

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ (111)	\$ 1,000	\$ 500
	TOTAL OTHER COSTS	\$ (111)	\$ 1,000	\$ 500
	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,890,859</b>	<b>\$ 4,303,398</b>	<b>\$ 4,433,485</b>

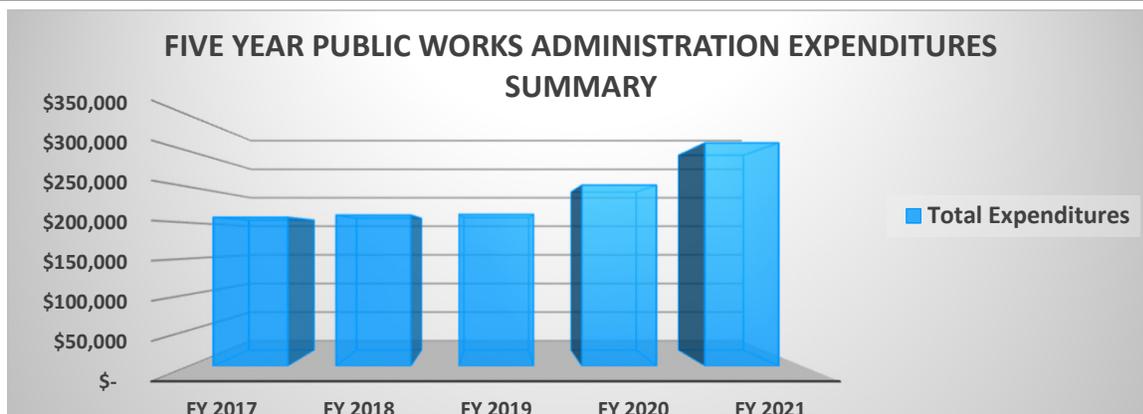
**FUND - 100 DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

The Public Works Administration division includes the Director of the Department of Public Works & Engineering and the Administrative Assistant to the Public Works Division and Keep Statesboro Bulloch Beautiful Coordinator. The Department is made up of the following divisions: Public Works Administration Division, Engineering Division, Stormwater Division, Parks Division, Streets Division, Solid Waste Collection Division, Solid Waste Disposal Division, and Fleet Maintenance Division. The Public Works Administration Division, Engineering Division, Parks Division and Streets Division are primarily funded through the City's General fund. The Stormwater Division, Solid Waste Collection Division, Solid Waste Disposal Division, and Fleet Maintenance Division operate as Enterprise Funds. Capital projects and equipment purchased by the Department are funded by the Capital Improvements Program Fund, Enterprise Funds, SPLOST Funds and TSPLOST Funds.



**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 147,517	\$ 152,159	\$ 154,437	\$ 176,878	\$ 211,320	19.47%
Purchase/Contract Services	\$ 27,414	\$ 28,249	\$ 28,653	\$ 43,407	\$ 42,945	-1.06%
Supplies	\$ 3,317	\$ 3,698	\$ 2,699	\$ 4,700	\$ 16,150	243.62%
Capital Outlay	\$ -	\$ -	\$ -	\$ 400	\$ 600	50.00%
Interfund Dept. Charges	\$ 29,213	\$ 25,397	\$ 25,459	\$ 26,774	\$ 40,015	49.45%
Other Costs	\$ 264	\$ 1,264	\$ 557	\$ 500	\$ 500	0.00%
<b>Total Expenditures</b>	<b>\$ 207,725</b>	<b>\$ 210,767</b>	<b>\$ 211,805</b>	<b>\$ 252,659</b>	<b>\$ 311,530</b>	<b>23.30%</b>



## FUND 100 - GENERAL FUND

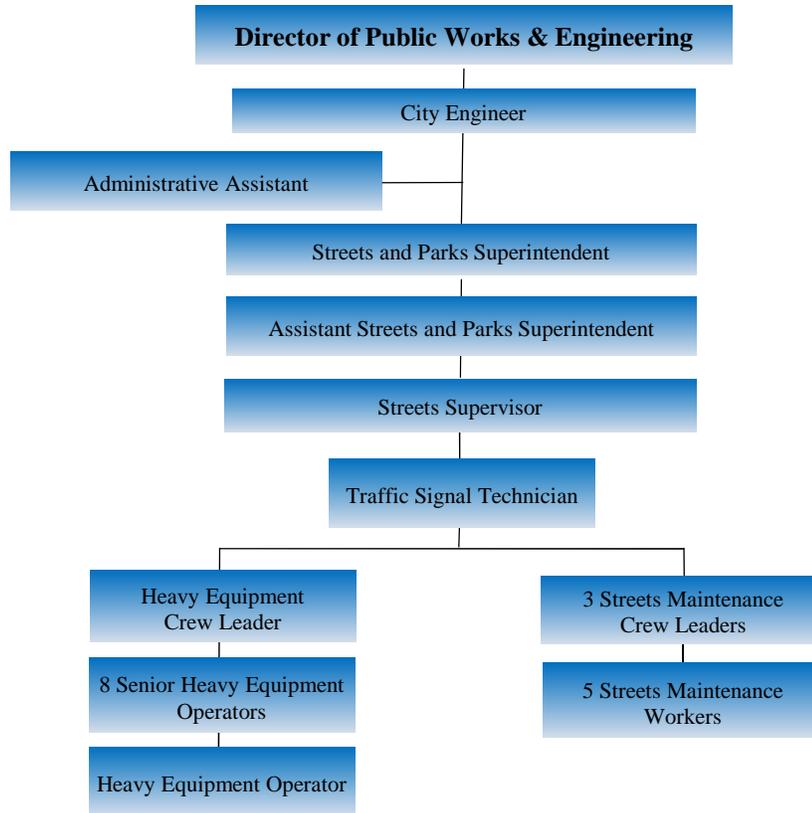
## DEPT - 4100 - PUBLIC WORKS ADMINISTRATION

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 139,428	\$ 160,858	\$ 190,070
5113001	Overtime	\$ 579	\$ 500	\$ 500
	<i>Sub-total: Salaries and Wages</i>	\$ 140,007	\$ 161,358	\$ 190,570
5122001	Social Security (FICA) Contributions	\$ 9,966	\$ 10,319	\$ 9,330
5124001	Retirement Contributions	\$ 606	\$ 1,300	\$ 7,320
5127001	Workers Compensation	\$ 3,858	\$ 3,901	\$ 4,100
5129002	Employee Drug Screening Tests	\$ -	\$ -	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 14,430	\$ 15,520	\$ 20,750
	<b>TOTAL PERSONAL SERVICES</b>	\$ 154,437	\$ 176,878	\$ 211,320
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 14,390	\$ 10,200	\$ 10,200
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 204	\$ 1,035	\$ 1,000
5222003	Rep. and Maint. (Labor)	\$ 250	\$ 250	\$ 1,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 158	\$ 500	\$ 500
5222005	Rep. and Maint. (Office Equipment)	\$ 1,663	\$ 1,500	\$ 1,500
5222102	Software Support	\$ -	\$ -	\$ 800
5222103	Rep. and Maint. Computers	\$ 4,208	\$ 3,630	\$ 3,690
	<i>Sub-total: Property Services</i>	\$ 20,873	\$ 17,115	\$ 18,690
5231001	Insurance, Other than Benefits	\$ 2,449	\$ 2,859	\$ 3,130
5232001	Telephone	\$ 2,236	\$ 2,075	\$ 2,175
5232003	Cellular Phones	\$ 1,067	\$ 870	\$ 1,950
5233001	Advertising	\$ -	\$ -	\$ 5,000
5235001	Travel	\$ 656	\$ 2,243	\$ 4,000
5236001	Dues and Fees	\$ 472	\$ 700	\$ 1,500
5237001	Education and Training	\$ 900	\$ 1,500	\$ 1,500
5238501	Contract Labor/Services	\$ -	\$ 16,045	\$ 5,000
	<i>Sub-total: Other Purchased Services</i>	\$ 7,780	\$ 26,292	\$ 24,255
	<b>TOTAL PURCHASED SERVICES</b>	\$ 28,653	\$ 43,407	\$ 42,945
53	SUPPLIES			
5311001	Office and General Supplies	\$ 443	\$ 700	\$ 10,000
5311004	Janitorial Supplies	\$ -	\$ 50	\$ 50
5311005	Uniforms	\$ -	\$ 500	\$ 1,200
5312700	Gasoline/Diesel/CNG	\$ 1,282	\$ 1,700	\$ 1,700
5313001	Food	\$ 956	\$ 1,300	\$ 2,500
5314001	Books and Periodicals	\$ -	\$ 200	\$ 200
5316001	Small Tools and Equipment	\$ 18	\$ 250	\$ 500
	<b>TOTAL SUPPLIES</b>	\$ 2,699	\$ 4,700	\$ 16,150
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture & Fixtures	\$ -	\$ 400	\$ 600
	<b>TOTAL CAPITAL OUTLAY (MINOR)</b>	\$ -	\$ 400	\$ 600

## FUND 100 - GENERAL FUND

## DEPT - 4100 - PUBLIC WORKS ADMINISTRATION

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 24,644	\$ 24,644	\$ 36,965
5524002	Life and Disability	\$ 705	\$ 720	\$ 935
5524003	Wellness Program	\$ 110	\$ 110	\$ 165
5524004	OPEB	\$ -	\$ 1,300	\$ 1,950
	TOTAL INTERFUND/INTERDEPT.	\$ 25,459	\$ 26,774	\$ 40,015
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 557	\$ 500	\$ 500
	TOTAL OTHER COSTS	\$ 557	\$ 500	\$ 500
	<b>TOTAL EXPENDITURES</b>	<b>\$ 211,805</b>	<b>\$ 252,659</b>	<b>\$ 311,530</b>



**STATEMENT OF SERVICE**

The Street Division is responsible for the maintenance of city streets, rights of ways, and easements. The Division performs pothole patching, crack sealing, street striping, repairing of utility cuts, traffic signal maintenance, street sign maintenance, right of way tree maintenance, sidewalk repair, right of way mowing and other related work. Large projects are typically contracted out, as the division is primarily staffed for minor maintenance only. The Division is also tasked with operating the City's mosquito abatement program. The division's operating budget is within the General Fund. Capital projects are in the CIP Fund, SPLOST and TSPLOST Funds.

	GOALS	FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2020</b>			
	1. Maintain the public rights of ways and drainage systems for compliance with standards and proper function.	Ongoing	Ongoing
	2. Improve communication with public to improve service delivery and response time.	Ongoing	Ongoing
	3. Update city tree inventory database to identify and mitigate hazardous trees in city rights of ways.	Ongoing	Ongoing
	4. Update city sign inventory database to identify and mitigate substandard and nonretroreflective signs in city rights of ways.	Ongoing	Ongoing

**OBJECTIVES FOR FISCAL YEAR 2021**

1. Prioritize repairs and maintenance to promptly correct known safety hazards and identify potential safety hazards.
2. Improve the quality of work to ensure repairs are completed promptly and efficiently.
3. Improve Public Works webpages and explore additional forms of communication to provide public with a resource to report street and drainage deficiencies and track complaints received.
4. Utilize the work order system to evaluate all complaints the same day received, perform timely corrective action, and provide prompt response to the complainant.
5. Assist the City Engineer in identifying streets needing resurfacing, restriping or major improvement.
6. Assist the needs of other city departments as requested to maintain fiscal responsibility for the City.

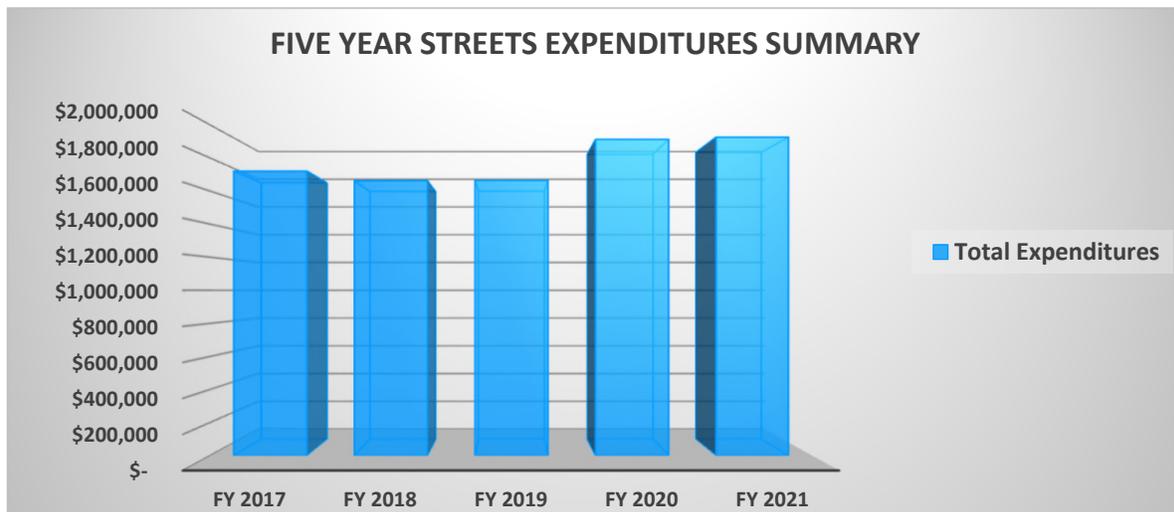
**PERFORMANCE MEASURES**

<b>WORKLOAD MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Potholes repaired	480	430	645	800	950
Utility cuts repaired	80	72	84	85	90
Street signs repaired (City R/W)	800	912	1123	1500	1600
Street signs repaired (State R/W)	75	60	81	85	85
Traffic signals repaired (City R/W)	75	60	30	40	45
Traffic signals repaired (State R/W)	50	40	21	25	30
Hazardous tree removed	36	12	10	15	20
Trees on right of way pruned	120	116	348	375	400

<b>PRODUCTIVITY MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Special events traffic control	20	20	19	20	20
Emergency call-ins	30	43	48	45	45

**EXPENDITURES SUMMARY**

	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Budgeted FY 2021</b>	<b>Percentage Inc./Dec.</b>
Personal Services/Benefits	\$ 790,698	\$ 729,899	\$ 737,451	\$ 907,496	\$ 932,485	2.75%
Purchase/Contract Services	\$ 132,009	\$ 148,949	\$ 131,188	\$ 160,710	\$ 145,065	-9.73%
Supplies	\$ 572,515	\$ 573,529	\$ 595,491	\$ 616,600	\$ 618,100	0.24%
Capital Outlay (Minor)	\$ 1,370	\$ 2,015	\$ 1,350	\$ 6,300	\$ 14,500	130.16%
Interfund Dept. Charges	\$ 223,058	\$ 206,757	\$ 198,853	\$ 218,974	\$ 213,050	-2.71%
Other Costs	\$ 1,121	\$ 1,382	\$ 254	\$ 2,500	\$ 2,500	0.00%
<b>Total Expenditures</b>	<b>\$ 1,720,771</b>	<b>\$ 1,662,531</b>	<b>\$ 1,664,587</b>	<b>\$ 1,912,580</b>	<b>\$ 1,925,700</b>	<b>0.69%</b>



## FUND 100 - GENERAL FUND

## DEPT - 4200 - STREETS

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 633,055	\$ 754,378	\$ 750,705
5113001	Overtime	\$ 24,618	\$ 24,000	\$ 24,000
	<i>Sub-total: Salaries and Wages</i>	\$ 657,673	\$ 778,378	\$ 774,705
5122001	Social Security (FICA) Contributions	\$ 43,656	\$ 59,546	\$ 59,265
5124001	Retirement Contributions	\$ 3,117	\$ 33,972	\$ 61,975
5127001	Workers Compensation	\$ 32,515	\$ 35,000	\$ 36,540
5129002	Employee Drug Screening Tests	\$ 490	\$ 600	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 79,778	\$ 129,118	\$ 157,780
	TOTAL PERSONAL SERVICES	\$ 737,451	\$ 907,496	\$ 932,485
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 10,284	\$ 25,000	\$ 21,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 21,106	\$ 25,000	\$ 20,000
5222003	Rep. and Maint. (Labor)	\$ 49,000	\$ 49,000	\$ 40,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 510	\$ 2,000	\$ 1,000
5222005	Rep. and Maint. (Office Equipment)	\$ 1,465	\$ 380	\$ -
5222103	Rep. and Maint. Computers	\$ 8,329	\$ 10,750	\$ 10,935
5223200	Rentals	\$ 518	\$ 2,000	\$ 1,500
	<i>Sub-total: Property Services</i>	\$ 91,212	\$ 114,130	\$ 94,435
5231001	Insurance other than Benefits	\$ 22,663	\$ 27,685	\$ 30,000
5232001	Telephone	\$ 296	\$ 295	\$ 320
5232003	Cellular Phones	\$ 8,503	\$ 8,600	\$ 8,810
5233001	Advertising	\$ 170	\$ -	\$ -
5235001	Travel	\$ 3,192	\$ 2,700	\$ 2,700
5236001	Dues and Fees	\$ 1,300	\$ 1,500	\$ 1,500
5237001	Education and Training	\$ 2,400	\$ 2,800	\$ 2,800
5238501	Contract Services	\$ 228	\$ 1,500	\$ 3,000
5239001	Erosion Control (EPD)	\$ 1,224	\$ 1,500	\$ 1,500
	<i>Sub-total: Other Purchased Services</i>	\$ 39,976	\$ 46,580	\$ 50,630
	TOTAL PURCHASED SERVICES	\$ 131,188	\$ 160,710	\$ 145,065
53	SUPPLIES			
5311001	Office and General Supplies	\$ 21,026	\$ 27,000	\$ 21,000
5311002	Parts and Materials	\$ 5,850	\$ 8,000	\$ 7,000
5311003	Chemicals	\$ 5,748	\$ 10,500	\$ 7,500
5311004	Janitorial Supplies	\$ -	\$ 500	\$ 500
5311005	Uniforms	\$ 9,098	\$ 9,750	\$ 9,750
5311101	Street Paint/Traffic Marking Supplies	\$ 5,927	\$ 6,000	\$ 4,000
5311102	Asphalt	\$ 19,995	\$ 25,000	\$ 20,000
5311103	Signs	\$ 11,179	\$ 17,500	\$ 15,000
5312300	Electricity	\$ 3,714	\$ 5,500	\$ 4,800
5312302	Electricity - Street and Traffic Lights	\$ 468,534	\$ 450,000	\$ 475,000
5312400	Bottled Gas	\$ 346	\$ 750	\$ 450
5312700	Gasoline/Diesel/CNG	\$ 41,751	\$ 50,000	\$ 45,000
5314001	Books and Periodicals	\$ -	\$ 100	\$ 100
5316001	Small Tools and Equipment	\$ 2,323	\$ 6,000	\$ 8,000
	TOTAL SUPPLIES	\$ 595,491	\$ 616,600	\$ 618,100

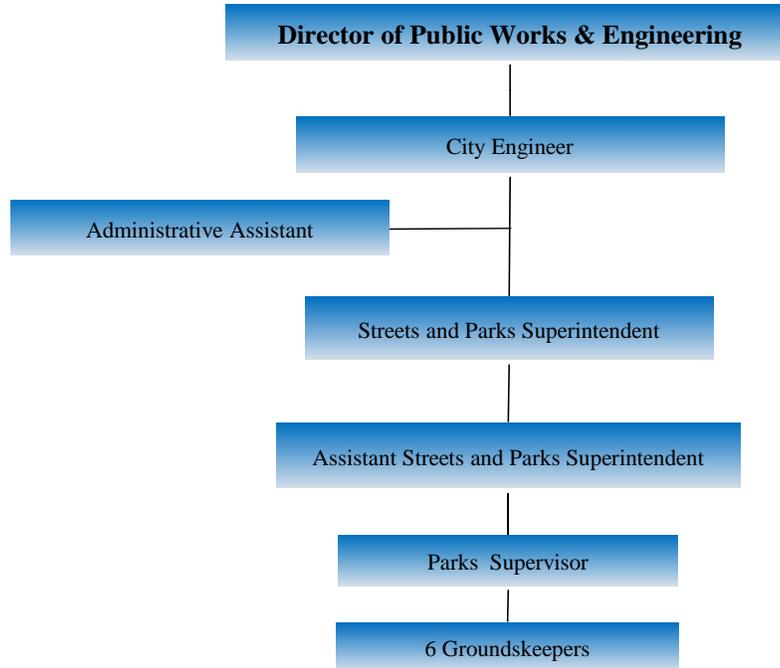
## FUND 100 - GENERAL FUND

## DEPT - 4200 - STREETS

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	\$ 1,350	\$ 6,300	\$ 14,500
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 1,350	\$ 6,300	\$ 14,500
55	INTERFUND/DEPT. CIARGES			
5524001	Self-funded Insurance (Medical)	\$ 194,042	\$ 200,514	\$ 194,665
5524002	Life and Disability	\$ 3,601	\$ 3,600	\$ 4,175
5524003	Wellness Program	\$ 1,210	\$ 1,210	\$ 1,210
5524004	OPEB	\$ -	\$ 13,650	\$ 13,000
	TOTAL INTERFUND/INTERDEPT.	\$ 198,853	\$ 218,974	\$ 213,050
57	OTHER COSTS			
5733000	Solid Waste Disposal	\$ 38	\$ 2,000	\$ 2,000
5734001	Miscellaneous Expenses	\$ 216	\$ 500	\$ 500
	TOTAL OTHER COSTS	\$ 254	\$ 2,500	\$ 2,500
	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,664,587</b>	<b>\$ 1,912,580</b>	<b>\$ 1,925,700</b>

FUND - 100

DEPT - 6200 - PARKS

**STATEMENT OF SERVICE**

The Parks Division is responsible for maintenance of the Eastside cemetery, McTell Trail, Rev. Julius Abraham Trail, Triangle Park, Renaissance Park, Edgewood Park, City owned greenspaces, City facility grounds, and trees and other plantings in traffic islands. Cemetery lot sales are handled by the City Engineers' Office. The Parks Division operating budget is within the General Fund. Capital projects are in the CIP Fund and SPLOST Fund.

	GOALS	FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2021</b>			
1.	Maintain and improve the Cemetery and various public grounds to enhance the City's appearance and quality of life.	In progress	Ongoing
2.	Provide additional landscape features that promote environmental stewardship.	In progress	Ongoing

**OBJECTIVES FOR FISCAL YEAR 2021**

1. Provide seasonal landscaping, pruning, and flower planting per yearly planting schedule.
2. Maintain landscaping in an efficient and effective manner to reduce environmental impacts.
3. Improve landscape irrigation in a manner that fosters water conservation.
4. Explore ways to educate the public regarding best management landscaping practices for environment stewardship.

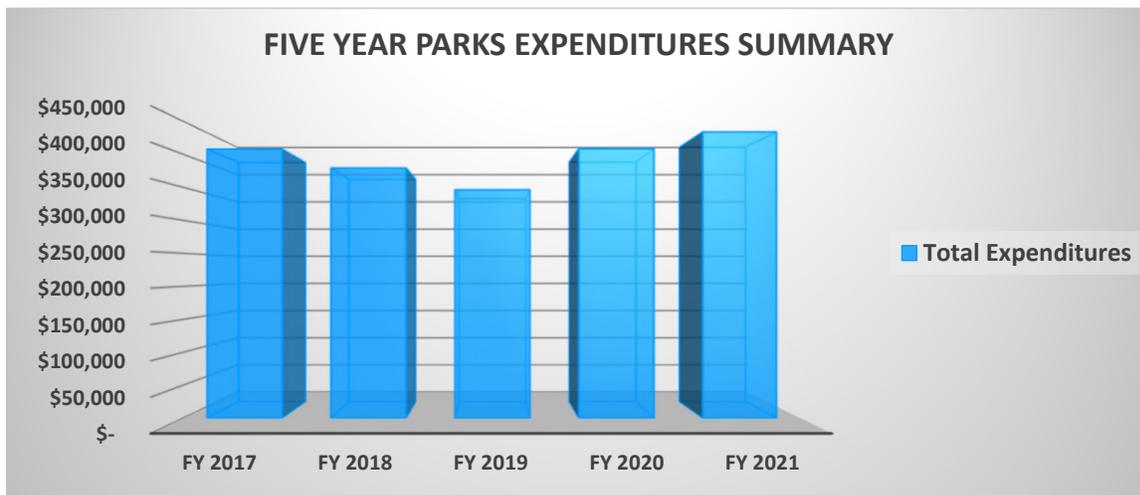
**PERFORMANCE MEASURES**

WORKLOAD MEASURES	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 PROJECTED	2021 BUDGET
Facility grounds maintained	7	7	8	8	8
Facility grounds maintained (acres)	10.68	10.68	11	11	11
Parking lots w/landscape maintained	3	3	4	4	4
Parking lots w/landscape maintained (acres)	1.81	1.81	2.26	2.26	2.26
Parks maintained	6	7	9	9	9
Parks maintained (acres)	13.96	16.6	22.9	22.9	22.9
Right of way areas w/landscaping maintained	8	8	8	8	8
Right of way areas w/landscaping maintained (acres)	1	1	1	1	1

Bicycle/pedestrian trails	2	2	2	2	2
Bicycle/pedestrian trails (miles)	1.25	1.25	1.25	1.25	1.25
Cemetery (acres)	38.44	38.44	41.35	41.35	41.35
Number irrigation systems maintained	28	29	32	32	32

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 219,159	\$ 215,815	\$ 180,522	\$ 232,895	\$ 257,075	10.38%
Purchase/Contract Services	\$ 30,036	\$ 30,596	\$ 45,850	\$ 38,570	\$ 31,865	-17.38%
Supplies	\$ 74,599	\$ 80,299	\$ 68,167	\$ 86,568	\$ 66,350	-23.36%
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 18,000	0.00%
Interfund Dept. Charges	\$ 83,512	\$ 52,303	\$ 51,491	\$ 49,947	\$ 60,015	20.16%
Other Costs	\$ 138	\$ -	\$ -	\$ 150	\$ 150	0.00%
<b>Total Expenditures</b>	<b>\$ 407,444</b>	<b>\$ 379,013</b>	<b>\$ 346,030</b>	<b>\$ 408,130</b>	<b>\$ 433,455</b>	<b>6.21%</b>



## FUND 100 - GENERAL FUND

## DEPT - 6200 - PARKS

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 154,850	\$ 197,626	\$ 213,460
5113001	Overtime	\$ 6,042	\$ 2,635	\$ 2,000
	<i>Sub-total: Salaries and Wages</i>	\$ 160,892	\$ 200,261	\$ 215,460
5122001	Social Security (FICA) Contributions	\$ 11,097	\$ 15,271	\$ 16,480
5124001	Retirement Contributions	\$ 880	\$ 9,822	\$ 17,240
5127001	Workers Compensation	\$ 7,426	\$ 7,507	\$ 7,895
5129002	Employee Drug Screening	\$ 227	\$ 34	\$ -
	<i>Sub-total: Employee benefits</i>	\$ 19,630	\$ 32,634	\$ 41,615
	<b>TOTAL PERSONAL SERVICES</b>	\$ 180,522	\$ 232,895	\$ 257,075
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 2,271	\$ 2,500	\$ 2,500
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 3,996	\$ 3,500	\$ 3,500
5222003	Rep. and Maint. (Labor)	\$ 7,884	\$ 6,000	\$ 6,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ -	\$ 1,000	\$ 1,000
5222005	Rep. and Maint. (Office Equipment)	\$ 484	\$ 400	\$ 400
5222103	Rep. and Maint. Computers	\$ 5,765	\$ 1,815	\$ 1,845
5223200	Rentals	\$ 254	\$ 350	\$ 350
	<i>Sub-total: Property Services</i>	\$ 20,654	\$ 15,565	\$ 15,595
5231001	Insurance, Other than Benefits	\$ 13,540	\$ 13,600	\$ 7,800
5232003	Cellular Phones	\$ 1,119	\$ 1,505	\$ 1,570
5235001	Travel	\$ 1,528	\$ 1,500	\$ 1,500
5236001	Dues and Fees	\$ 175	\$ 400	\$ 400
5237001	Education and Training	\$ 1,415	\$ 2,000	\$ 1,500
5238501	Contract Labor/Services	\$ 7,339	\$ 4,000	\$ 3,500
5238503	Pest Control-Buildings	\$ 80	\$ -	\$ -
	<i>Sub-total: Other Purchased Services</i>	\$ 25,196	\$ 23,005	\$ 16,270
	<b>TOTAL PURCHASED SERVICES</b>	\$ 45,850	\$ 38,570	\$ 31,865
53	SUPPLIES			
5311001	Office and General Supplies	\$ 16,860	\$ 22,500	\$ 16,000
5311002	Parts and Materials	\$ 1,443	\$ 2,500	\$ 2,500
5311003	Chemicals	\$ 4,592	\$ 4,500	\$ 4,500
5311004	Janitorial Supplies	\$ -	\$ 200	\$ 200
5311005	Uniforms	\$ 3,687	\$ 4,000	\$ 3,500
5311008	General S and M (Tree Board)	\$ 15,458	\$ 24,000	\$ 10,000
5312300	Electricity	\$ 8,655	\$ 7,000	\$ 8,500
5312302	Electricity-Street/Traffic Light	\$ 316	\$ -	\$ -
5312700	Gasoline/Diesel/CNG	\$ 9,793	\$ 13,000	\$ 11,500
5312800	Stormwater	\$ 5,167	\$ 5,218	\$ 6,600
5314001	Books and Periodicals	\$ -	\$ 50	\$ 50
5316001	Small Tools and Equipment	\$ 2,196	\$ 3,600	\$ 3,000
	<b>TOTAL SUPPLIES</b>	\$ 68,167	\$ 86,568	\$ 66,350

## FUND 100 - GENERAL FUND

## DEPT - 6200 - PARKS

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	\$ -	\$ -	\$ 18,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ -	\$ 18,000
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 50,284	\$ 44,497	\$ 53,895
5524002	Life and Disability	\$ 822	\$ 840	\$ 1,185
5524003	Wellness Program	\$ 385	\$ 385	\$ 385
5524004	OPEB	\$ -	\$ 4,225	\$ 4,550
	TOTAL INTERFUND/INTERDEPT.	\$ 51,491	\$ 49,947	\$ 60,015
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ -	\$ 150	\$ 150
	TOTAL OTHER COSTS	\$ -	\$ 150	\$ 150
	<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 346,030</b>	<b>\$ 408,130</b>	<b>\$ 433,455</b>

FUND - 100

DEPT - 7200 - PROTECTIVE INSPECTIONS

**Director of Planning and Development**

Administrative Assistant

Building Official

Building Inspector

**STATEMENT OF SERVICE**

The Inspections Division is responsible for performing building, plumbing, electrical, HVAC, and ADA inspections on all residential and commercial construction within the City to ensure they are in compliance with applicable building codes. The division also assists the Director of Planning and Development in ensuring that buildings meet the applicable Zoning Ordinance provisions, such as front, side and rear setbacks, driveway aprons, and adequate parking.

GOALS	FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2020</b>		
1. Properly maintain the Local Building Code Board of Appeals.		
2. Attend at least 4 Home Builder Association Meetings.		
3. Present code updates to Home Builders Association.		
4. Building Official or Building Inspector become certified in at least one new area.		
<b>FY 2021</b>		
5. Building Official or Inspector to attend annual BOAG conference.		

**OBJECTIVES FOR FISCAL YEAR 2021**

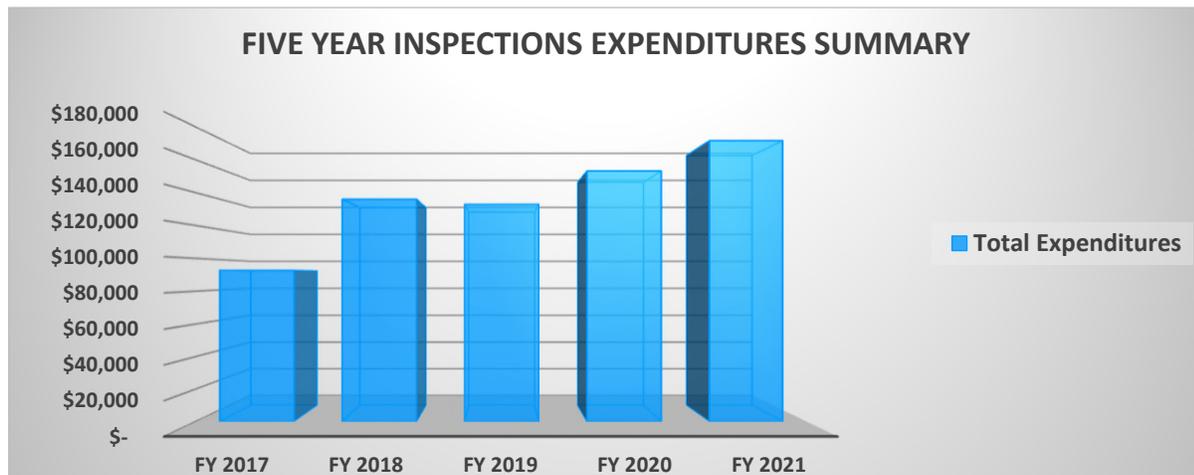
1. Continue improving/updating inspection process.
2. Explore public education and outreach opportunities.
3. Cross-train personnel.
4. Continue maintenance on City Hall, Joe Brannen Hall, Averitt Arts Center, Municipal Court/IT Bldg., Police Station and Public Works.
5. Ensure that residential and commercial projects are in compliance with applicable building, plumbing, electrical and mechanical codes.

WORKLOAD MEASURES	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 PROJECTED	2021 BUDGET
Number of plumbing permits issued.	75	52	87	65	65
Dollar value of plumbing permits issued.	\$ 5,500	\$ 5,754	\$ 6,273	\$ 6,200	\$ 6,200
Number of electrical permits issued.	85	58	94	70	70
Dollar value of electrical permits issued.	\$ 12,000	\$ 10,245	\$ 13,958	\$ 11,000	\$ 11,000
Number of mechanical permits issued	65	42	85	50	50
Dollar value of mechanical permits issued	\$ 6,500	\$ 4,392	\$ 3,663	\$ 6,000	\$ 6,000
Number of plumbing inspections performed*	200	108	253	120	120
Dollar value of plumbing inspections performed*	\$ 7,000	\$ 3,780	\$ 8,855	\$ 4,300	\$ 4,300
Number of electrical inspections performed*	300	166	309	250	250
Dollar value of electrical inspections performed*	\$ 10,500	\$ 5,810	\$ 10,815	\$ 6,500	\$ 6,500
Number of mechanical inspections performed*	200	104	245	150	150
Dollar value of mechanical inspections performed*	\$ 7,000	\$ 3,640	\$ 8,575	\$ 4,200	\$ 4,200

Number of building inspections performed*	350	280	441	325	325
Dollar value of building inspections performed*	\$ 12,250	\$ 9,800	\$ 15,435	\$ 10,200	\$ 10,200
Number of total inspections performed*	1,050	845	1,248	1,000	1,000
Dollar value of total inspections performed*	\$ 36,750	\$ 29,575	\$ 43,680	\$ 35,000	\$ 35,000
<b>PRODUCTIVITY MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Percentage of inspections completed in 24 hours.	100%	100%	100%	100%	100%
Percentage of bldg plans/apps reviewed within 1 wk	99%	99%	99%	99%	99%
Home Builder Association Meetings Attended.	4	4	4	4	4

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 59,826	\$ 97,402	\$ 100,409	\$ 106,719	\$ 115,435	8.17%
Purchase/Contract Services	\$ 17,638	\$ 22,873	\$ 23,632	\$ 28,185	\$ 25,690	-8.85%
Supplies	\$ 1,244	\$ 1,940	\$ 1,767	\$ 4,269	\$ 3,500	-18.01%
Capital Outlay (Minor)	\$ 33	\$ -	\$ 140	\$ 200	\$ 200	0.00%
Interfund Dept. Charges	\$ 13,859	\$ 12,712	\$ 6,431	\$ 13,622	\$ 26,585	95.16%
Other Costs	\$ 90	\$ 1,079	\$ 517	\$ 200	\$ 200	0.00%
Total Expenditures	\$ 92,690	\$ 136,006	\$ 132,896	\$ 153,195	\$ 171,610	12.02%



## FUND 100 - GENERAL FUND

## DEPT - 7200 - PROTECTIVE INSPECTIONS

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 90,461	\$ 94,267	\$ 97,265
5113001	Overtime	\$ 245	\$ 164	\$ 100
	<i>Sub-total: Salaries and Wages</i>	\$ 90,706	\$ 94,431	\$ 97,365
5122001	Social Security (FICA) Contributions	\$ 6,574	\$ 7,219	\$ 7,445
5124001	Retirement Contributions	\$ 426	\$ 2,372	\$ 7,790
5127001	Workers Compensation	\$ 2,703	\$ 2,697	\$ 2,835
	<i>Sub-total: Employee Benefits</i>	\$ 9,703	\$ 12,288	\$ 18,070
	<b>TOTAL PERSONAL SERVICES</b>	\$ 100,409	\$ 106,719	\$ 115,435
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	\$ -	\$ 1,370	\$ 1,370
5222001	Rep. and Maint. (Equipment)	\$ 9,864	\$ 5,875	\$ 5,875
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 316	\$ 500	\$ 600
5222003	Rep. and Maint. (Labor)	\$ 992	\$ 800	\$ 800
5222005	Rep. and Maint. (Office Equipment)	\$ 250	\$ 300	\$ 300
5222103	Rep. and Maint. Computers	\$ 4,208	\$ 3,720	\$ 3,690
	<i>Sub-total: Property Services</i>	\$ 15,630	\$ 12,565	\$ 12,635
5231001	Insurance, Other than Benefits	\$ 3,745	\$ 3,745	\$ 3,115
5232001	Telephone	\$ 806	\$ 775	\$ 795
5232003	Cellular Phones	\$ 2,673	\$ 2,600	\$ 2,645
5232006	Postage	\$ 79	\$ -	\$ -
5235001	Travel	\$ 200	\$ 4,000	\$ 3,500
5236001	Dues and Fees	\$ 430	\$ 500	\$ 500
5237001	Education and Training	\$ 69	\$ 4,000	\$ 2,500
	<i>Sub-total: Other Purchased Services</i>	\$ 8,002	\$ 15,620	\$ 13,055
	<b>TOTAL PURCHASED SERVICES</b>	\$ 23,632	\$ 28,185	\$ 25,690
53	SUPPLIES			
5311001	Office and General Supplies	\$ 200	\$ 400	\$ 400
5311005	Uniforms	\$ 200	\$ 500	\$ 500
5312700	Gasoline/Diesel/CNG	\$ 1,318	\$ 2,000	\$ 2,000
5313001	Food	\$ -	\$ 100	\$ -
5314001	Books and Periodicals	\$ -	\$ 1,019	\$ 350
5316001	Small Tools and Equipment	\$ 49	\$ 250	\$ 250
	<b>TOTAL SUPPLIES</b>	\$ 1,767	\$ 4,269	\$ 3,500
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 140	\$ 200	\$ 200
	<b>TOTAL CAPITAL OUTLAY (MINOR)</b>	\$ 140	\$ 200	\$ 200
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 5,850	\$ 12,322	\$ 24,645
5524002	Life and Disability	\$ 471	\$ 540	\$ 530
5524003	Wellness Program	\$ 110	\$ 110	\$ 110
5524004	OPEB	\$ -	\$ 650	\$ 1,300
	<b>TOTAL INTERFUND/INTERDEPT.</b>	\$ 6,431	\$ 13,622	\$ 26,585

## FUND 100 - GENERAL FUND

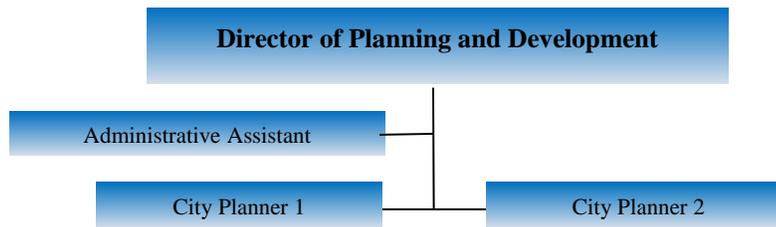
## DEPT - 7200 - PROTECTIVE INSPECTIONS

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 517	\$ 200	\$ 200
	TOTAL OTHER COSTS	\$ 517	\$ 200	\$ 200
	<b>TOTAL EXPENDITURES</b>	<b>\$ 132,896</b>	<b>\$ 153,195</b>	<b>\$ 171,610</b>

**FUND - 100**

**DEPT - 7400 - PLANNING AND DEVELOPMENT**

This department has three (3) primary functions: community and economic development; permitting services; and planning services. The department is staffed by the Director, two City Planners and one Administrative Assistant.



**STATEMENT OF SERVICE**

The Planning & Development Department for the City of Statesboro is primarily responsible for all Community and Economic Development functions of the City as well as project management related to building permit applications. The Department is also responsible for all long term planning activities involving the City and Code Compliance Division.

The Economic Development function of the Department concentrates on providing excellent customer service for all economic development projects and land use permits issued within the City’s boundaries and for those properties wishing to annex into the City’s jurisdiction. Essential tasks of the City Planners include managing land use projects from concept to completion, providing project management services between the customer and the Citywide Development Team, as well as providing one stop permitting services for the customer. Additionally, the team works with sources to provide local economic market data, marketing materials, and additional assistance in attracting, retaining, and growing commercial enterprise within the City. Development Services is committed to working with staff, developers, citizens, and economic development professionals to ensure that the City of Statesboro is an excellent place to do business! This team also reviews, issues permits and approvals independent of building permit projects. We work with other City Departments in the review of permits and license applications. We serve as the staff liaison with other community partners important to local economic development, including the Chamber of Commerce, Georgia Southern University, East Georgia State College, the Bulloch County Development Authority, the Downtown Statesboro Development Authority, the Statesboro/Bulloch County Convention and Visitor’s Bureau, and the Statesboro Planning Commission.

The Community Development function of the Department provides services in grant applications, management, and project delivery. Community Development also works to bring additional amenities and quality of life attributes to economic development and planning functions of the Department. Specifically through ordinance and policy recommendations that achieve the vision of the economic development and planning goals of the City of Statesboro.

The Planning function of the Department refers to a variety of short and long range planning, strategic planning activities, and associated implementation services engaged in by the Department. We are charged with ensuring that the City fulfills the requirements of all federal, state, and regional mandates regarding long range planning and implementation. Additionally, we participate in state required development reviews; and participation, review and compliance with all federal, state, and regional plans that impact the City. The Department initiates and participates in a variety of jurisdiction specific planning projects aimed at delivering short and long term strategies and policy recommendations to achieve sustainable and quality growth within Statesboro.

GOALS		FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2020</b>			
1. Develop City of Statesboro commercial marketing materials and commercial property catalog.		Ongoing	Ongoing
2. Update Department website		Ongoing	Ongoing
3. Continued Community engagement in local economic development associations.			
<b>FY 2021</b>			
1. Implement Strategic & Comprehensive Plans.			Ongoing
2. Identify Community Enhancement Projects.			Ongoing
<b>OBJECTIVES FOR FISCAL YEAR 2021</b>			

1. Complete Comprehensive Plan Update.
2. Complete Service Delivery Strategy.
3. To effectively lead teams of city staff, developers, and citizens to produce suggested amendments to the Statesboro Zoning Ordinance and Zoning Map.
4. To continue to develop relationships with development entity partners such as Bulloch County, the DSDA, SCVB, Chamber of Commerce, GSU, OTC, EGSC, Board of Education, and others and to work together toward joint strategic planning and partnerships.

5. To manage and/or participate in all long term and strategic planning involving or impacting the City of Statesboro: including land use, economic development, infrastructure, and service provision plans and to aid in providing coordinated service delivery; growth; operations, etc.
6. To continue active staff engagement in community organizations especially those related to planning and economic development, such as the Statesboro Homebuilders Association, Habitat for Humanity, the Statesboro Area Apartment.
7. To continue development of strong and positive working relationships with the development community; and to encourage quality and sustainable growth for the City of Statesboro at its determined standard of development.
8. To provide courteous, timely and accessible customer service to customers and applicants to positively represent the City of Statesboro in economic and community development opportunities, encourage needed development, and provide timely and consistent permitting processes.
9. Provide consistency in interpretation and application of development ordinances and in permitting processes.
10. To manage general economic and community development and engagement activities on behalf of the City of Statesboro.
11. To ensure City compliance with all federal, state, and regional planning activities and mandates.
12. To manage land use development and administer the Statesboro Zoning and Subdivision Ordinances.
13. To continue to monitor current and long term land use and economic development needs; including residential and commercial and identify and recommend appropriate methods of meeting those needs within the City of Statesboro.
14. To participate in the development and/or review of any planning efforts that will impact economic development, and/or land use within the City of Statesboro and it's future growth.
15. To publish, distribute, and utilize City of Statesboro marketing materials to "tell Statesboro's story" to commercial retail prospects.
16. To manage building permit projects & the City's "One Stop Shop" permitting activities.

## PERFORMANCE MEASURES

<b>WORKLOAD MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Number of Right Starts conducted.	40	18	26	22	24
Number of Sign Permit Applications Reviewed.	200	245	186	171	210
Number of Business Licenses Reviewed.	130	189	179	228	176
Number of Alcohol Licenses Reviewed.	22	22	15	18	20
Number of Zoning Certifications Rendered.	20	27	28	27	25
Number of Annexation cases received and processed.	1	0	1	0	1
Number of Conditional Use Variance Cases.	0	4	6	2	4
Number of Zoning amendment cases rec'd & processed.	5	14	12	7	11
Number of Variance cases received and processed.	15	32	28	28	30
Number of Admin Variances cases rec'd & processed.	6	3	0	2	2
Number of Special Exception cases received & processed.	2	1	0	4	3
Number of Subdivision plats reviewed.	10	24	21	25	17
Number of Planning Commission Cases Heard.	7	40	49	50	50
Number of Single Family and Duplex Residential projects reviewed and managed.	60	130	144	178	155
Number of High Density Residential and Commercial projects reviewed and managed.	55	95	83	90	90
Number of DEMO permits reviewed.	70	28	5	10	30
Number of Water/Sewer Agreements processed.	3	1	0	2	10
Number of Billboard permits reviewed.	1	0	0	0	0
Number of Cell Tower permits reviewed.	5	12	16	7	11
Number of water/sewer tap orders generated.	30	76	115	105	125
Number of community association meetings attended.	6	5	18	23	24
Number of presentations prepared/given.	4	5	10	15	15
Exemption to Open Container.		4	4		
Ordinance Text Amendments presented to Council.		1	2		4

<b>PRODUCTIVITY MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>	
Acres of property annexed into City.	10	0	33.35	0	15	
Construction Value of Building Permits Issued.	\$ 22,000,000	\$ 29,966,224	\$ 38,862,100	\$ 22,995,573	\$ 30,000,000	
City of Statesboro fees collected with Building permits.	\$ 355,000	\$ 535,905	\$ 648,074	\$ 337,015	\$ 470,000	
Enhancement to total tax base based on value of permits issued.	\$ 100,000	\$ 100,000	\$ 494,238	\$ 257,720	\$ 375,000	
Enhancement to City of Statesboro tax base based on value of permits	\$ 65,000	\$ 60,000	\$ 124,227	\$ 66,362	\$ 95,300	
<b>EXPENDITURES SUMMARY</b>						
	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Budgeted FY 2021</b>	<b>Percentage Inc./Dec.</b>
Personal Services/Benefits	\$ 194,299	\$ 202,179	\$ 230,652	\$ 228,134	\$ 252,495	10.68%
Purchase/Contract Services	\$ 41,692	\$ 63,058	\$ 41,526	\$ 76,358	\$ 44,460	-41.77%
Supplies	\$ 1,931	\$ 1,163	\$ 1,909	\$ 3,746	\$ 3,600	-3.90%
Capital Outlay (Minor)	\$ 254	\$ 180	\$ 1,916	\$ 2,000	\$ 1,000	-50.00%
Interfund Dept. Charges	\$ 36,404	\$ 18,525	\$ 17,043	\$ 31,492	\$ 38,110	21.01%
Other Costs	\$ 432	\$ 320	\$ 445	\$ -	\$ -	#DIV/0!
Total Expenditures	\$ 275,012	\$ 285,425	\$ 293,491	\$ 341,730	\$ 339,665	-0.60%



## FUND 100 - GENERAL FUND

## DEPT - 7400 - PLANNING &amp; DEVELOPMENT

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 209,554	\$ 196,463	\$ 208,495
	<i>Sub-total: Salaries and Wages</i>	\$ 209,568	\$ 196,463	\$ 208,495
5122001	Social Security (FICA) Contributions	\$ 15,185	\$ 15,029	\$ 15,950
5124001	Retirement Contributions	\$ 838	\$ 11,536	\$ 16,680
5127001	Workers Compensation	\$ 5,061	\$ 5,106	\$ 5,370
5129002	Employee Drug Screening	\$ -	\$ -	\$ -
5129006	Vehicle Allowance	\$ -	\$ -	\$ 6,000
	<i>Sub-total: Employee Benefits</i>	\$ 21,084	\$ 31,671	\$ 44,000
	TOTAL PERSONAL SERVICES	\$ 230,652	\$ 228,134	\$ 252,495
52	PURCHASE/CONTRACT SERVICES			
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 71	\$ 500	\$ 500
5222003	Rep. and Maint. (Labor)	\$ 500	\$ 600	\$ 400
5222005	Rep. and Maint. (Office Equipment)	\$ 2,050	\$ 3,000	\$ 2,100
5222102	Software Support	\$ -	\$ -	\$ -
5222103	Rep. and Maint. Computers	\$ 9,015	\$ 12,698	\$ 12,910
	<i>Sub-total: Property Services</i>	\$ 11,636	\$ 16,798	\$ 15,910
5231001	Insurance, Other than Benefits	\$ 6,194	\$ 6,195	\$ 5,200
5232001	Telephone	\$ 608	\$ 740	\$ 775
5232003	Cellular Phones	\$ 2,928	\$ 1,725	\$ 2,175
5232006	Postage	\$ 167	\$ 200	\$ 200
5233001	Advertising	\$ 1,311	\$ 2,500	\$ 2,500
5234001	Printing and Binding	\$ 663	\$ 1,200	\$ 1,200
5235001	Travel	\$ 3,014	\$ 7,500	\$ 10,000
5235002	KSB B Travel	\$ 424	\$ -	\$ -
5236001	Dues and Fees	\$ 808	\$ 3,500	\$ 1,500
5237001	Education and Training	\$ 1,346	\$ 7,500	\$ 5,000
5237002	KSB B Education and Training	\$ 800	\$ -	\$ -
5238001	Licenses	\$ -	\$ 3,500	\$ -
5238501	Contract Services	\$ 11,627	\$ 25,000	\$ -
	<i>Sub-total: Other Purchased Services</i>	\$ 29,890	\$ 59,560	\$ 28,550
	TOTAL PURCHASED SERVICES	\$ 41,526	\$ 76,358	\$ 44,460
53	SUPPLIES			
5311001	Office and General Supplies	\$ 1,328	\$ 2,000	\$ 2,000
5311005	Uniforms	\$ 34	\$ 250	\$ 250
5312700	Gasoline/Diesel/CNG	\$ 175	\$ 300	\$ 300
5313001	Food	\$ 345	\$ 750	\$ 750
5314001	Books and Periodicals	\$ -	\$ 200	\$ 200
5316001	Small Tools and Equipment	\$ -	\$ 246	\$ 100
5316003	Computer Accessories	\$ 27	\$ -	\$ -
	TOTAL SUPPLIES	\$ 1,909	\$ 3,746	\$ 3,600
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture & Fixtures	\$ 1,916	\$ 2,000	\$ 1,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 1,916	\$ 2,000	\$ 1,000

## FUND 100 - GENERAL FUND

## DEPT - 7400 - PLANNING &amp; DEVELOPMENT

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost for GIS	\$ 4,319	\$ 4,465	\$ 4,320
5524001	Self-funded Insurance (Medical)	\$ 11,700	\$ 24,022	\$ 30,495
5524002	Life and Disability	\$ 749	\$ 780	\$ 1,125
5524003	Wellness Program	\$ 275	\$ 275	\$ 220
5524004	OPEB	\$ -	\$ 1,950	\$ 1,950
	TOTAL INTERFUND/INTERDEPT.	\$ 17,043	\$ 31,492	\$ 38,110
57	OTHER COSTS			
5734005	KSBB Misc. Expense	\$ 445	\$ -	\$ -
	TOTAL OTHER COSTS	\$ 445	\$ -	\$ -
	<b>TOTAL EXPENDITURES</b>	<b>\$ 293,491</b>	<b>\$ 341,730</b>	<b>\$ 339,665</b>

**FUND - 100****DEPT - 7450 - CODE COMPLIANCE**

The Code Compliance Division of the Planning & Development Department serves an important role in land use, development, and public safety as it works with property owners to maintain and comply with the city's ordinances to ensure that the public's safety, welfare, and health are maintained and that investments in property, development, and growth within the City are protected. Code Compliance officers respond to request for services and complaints of violations as well as conduct pro-active patrols of the city, and self initiate compliance and enforcement actions with a determined focus on violations that jeopardize the health, safety, welfare, or investments of the citizens of Statesboro.

**Director of Planning and Development**

2 Code Compliance Officers

**STATEMENT OF SERVICE**

The Code Compliance Division of the Planning & Development Department is dedicated to protecting the public health, safety, welfare, and investment in property through effective code compliance efforts.

GOALS		FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2020</b>			
1. Standardize forms; templates, etc. utilized by Division		Ongoing	Ongoing
2. Target Dilapidated Structures		Ongoing	Ongoing
3. Hire new Code Enforcement Officer		Ongoing	Complete
<b>FY 2021</b>			
1. Target Dilapidated Structures		Ongoing	Ongoing
2. Community Education		Ongoing	Ongoing

**OBJECTIVES FOR FISCAL YEAR 2020**

1. To provide effective and efficient enforcement of city ordinances regarding the public health, welfare, and safety with a determined focus on health and safety hazards and the removal of dilapidated structures.
2. Proactively and continuously patrol the City for code compliance issues with a determined focus on enforcing matters of significance particularly those impacting public health and safety.
3. To continue to strengthen the proactive implementation of the nuisance abatement program regarding dilapidated structures.
4. To treat situations while respecting the specific needs of each issue.
5. To participate in development related reviews for properties seeking City permits or licenses and ensure that those properties are compliant with municipal ordinances prior to issuance of licenses or permits.
6. To effectively lead a Code Task Force - an interdepartmental team of City staff dedicated to respond more effectively to issues such as blight, distressed, damaged, or dilapidated properties, and/or other significant issues whose existence negatively impact property values, discourages private investment, and/or jeopardizes the public health, safety, and welfare of the citizens of Statesboro.
7. To effectively partner with private homeowner neighborhood groups and property managers to assist their efforts in maintaining and strengthening their neighborhoods by providing guidance, enforcing City codes, and partnering with and leading other City departments to assist in these private efforts where appropriate.
8. To present appropriate amendments and additions to City Ordinances for staff and council consideration where such amendment or addition would serve to aid in the protection of the public's safety and health.
9. To continue to improve operational practices for efficient and effective service delivery, both in customer service and intra departmental coordination and work.
10. To establish a code reporting system that will track cases, track response effectiveness, timeliness, and officer work load.

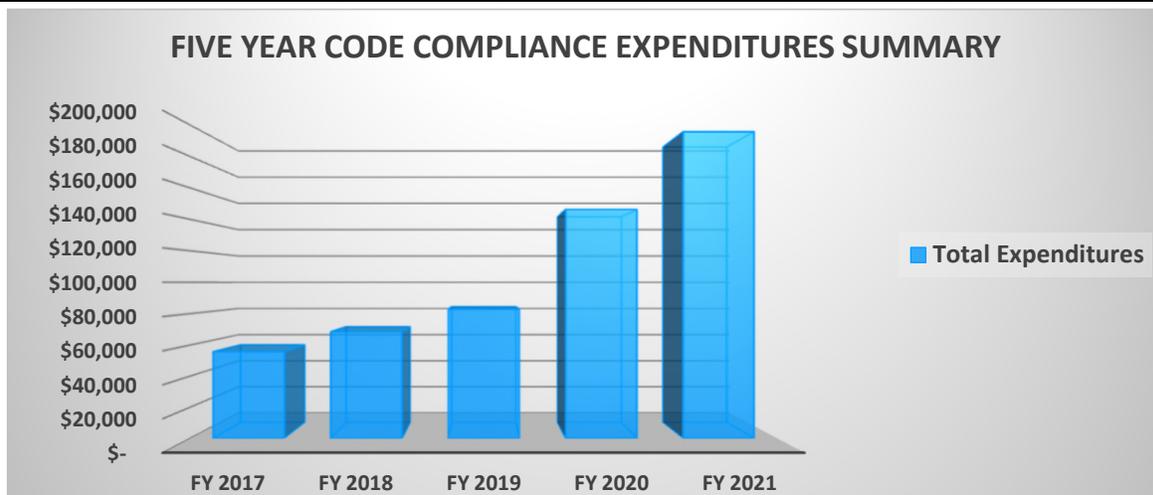
WORKLOAD MEASURES	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 PROJECTED	2021 BUDGET
Number of request for services received.	400	450	450	450	403
Number of dilapidated structures abatement cases worked.	4	0	0	0	0
Number of self initiated code cases (includes removal of	550	500	475	475	940
Education & Listening Sessions hosted or presented by City Code Compliance.	2	1	1	1	1
Neighborhood or other organization partnerships formed. *	1	0	1	1	1

Notice of violations issued.	5	0	0	1	1
Number of citations issued.	2	1	1	1	1
Educational Materials produced.	1	1	0	0	0
Educational Materials delivered/verbal warnings	120	120	200	200	200

<b>PRODUCTIVITY MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Request for services responded to within 48 business hours.	99%	100%	100%	100%	100%
Dilapidated structures resolved voluntarily.	4	6	4	6	6
Dilapidated structures resolved through court action.	0	1	0	0	0
Number of violations voluntarily resolved.	100%	90%	100%	100%	100%
Number of properties with violations resolved through court	1	0	1	1	1
Business Licenses Summons served.	99	100	90	90	90
Working without proper permit (includes sign permits,	40	30	20	30	30

**EXPENDITURES SUMMARY**

	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Budgeted FY 2021</b>	<b>Percentage Inc./Dec.</b>
Personal Services/Benefits	\$ 36,559	\$ 39,639	\$ 34,707	\$ 80,668	\$ 91,105	12.94%
Purchase/Contract Services	\$ 4,080	\$ 13,956	\$ 21,663	\$ 41,308	\$ 72,160	74.69%
Supplies	\$ 724	\$ 1,327	\$ 918	\$ 3,727	\$ 4,950	32.81%
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ 500	\$ 500	0.00%
Interfund Dept. Charges	\$ 14,371	\$ 12,621	\$ 25,023	\$ 20,063	\$ 26,470	31.93%
Other Costs	\$ 21	\$ 1,000	\$ 500	\$ -	\$ 500	#DIV/0!
<b>Total Expenditures</b>	<b>\$ 55,755</b>	<b>\$ 68,543</b>	<b>\$ 82,811</b>	<b>\$ 146,266</b>	<b>\$ 195,685</b>	<b>33.79%</b>



## FUND 100 - GENERAL FUND

## DEPT - 7450 - CODE COMPLIANCE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 30,229	\$ 70,425	\$ 76,740
5113001	Overtime	\$ -	\$ 50	\$ 50
	<i>Sub-total: Salaries and Wages</i>	\$ 30,229	\$ 70,475	\$ 76,790
5122001	Social Security (FICA) Contributions	\$ 1,929	\$ 5,613	\$ 5,870
5124001	Retirement Contributions	\$ 344	\$ 2,395	\$ 6,145
5127001	Workers Compensation	\$ 2,205	\$ 2,185	\$ 2,300
	<i>Sub-total: Employee Benefits</i>	\$ 4,478	\$ 10,193	\$ 14,315
	TOTAL PERSONAL SERVICES	\$ 34,707	\$ 80,668	\$ 91,105
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ -	\$ 5,874	\$ 5,875
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 1,202	\$ 800	\$ 800
5222003	Rep. and Maint. (Labor)	\$ 989	\$ 800	\$ 800
5222005	Rep. and Maint. (Office Equipment)	\$ 487	\$ 130	\$ -
5222006	Rep. and Maint. (Other Equipment)	\$ 9,864	\$ -	\$ -
5222103	Rep. and Maint. Computers	\$ 4,208	\$ 3,630	\$ 3,690
	<i>Sub-total: Property Services</i>	\$ 16,750	\$ 11,234	\$ 11,165
5231001	Insurance other than benefits	\$ 1,955	\$ 2,264	\$ 2,450
5232001	Telephone	\$ 307	\$ 305	\$ 305
5232003	Cellular Phones	\$ 2,024	\$ 2,505	\$ 2,740
5232006	Postage	\$ -	\$ 200	\$ 200
5234001	Printing and Binding	\$ 85	\$ 200	\$ 200
5235001	Travel	\$ 417	\$ 2,000	\$ 2,500
5236001	Dues and Fees	\$ 125	\$ 600	\$ 600
5237001	Education and Training	\$ -	\$ 2,000	\$ 2,000
5238501	Contract Labor/ Services	\$ -	\$ 20,000	\$ 50,000
	<i>Sub-total: Other Purchased Services</i>	\$ 4,913	\$ 30,074	\$ 60,995
	TOTAL PURCHASED SERVICES	\$ 21,663	\$ 41,308	\$ 72,160
53	SUPPLIES			
5311001	Office and General Supplies	\$ 67	\$ 200	\$ 200
5311005	Uniforms	\$ 234	\$ 500	\$ 1,000
5312700	Gasoline/Diesel/CNG	\$ 617	\$ 3,000	\$ 3,000
5313001	Food	\$ -	\$ -	\$ -
5316001	Small Tools & Equipment	\$ -	\$ -	\$ 750
5316003	Computer Accessories	\$ -	\$ 27	\$ -
	TOTAL SUPPLIES	\$ 918	\$ 3,727	\$ 4,950
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ 500	\$ 500
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	\$ -	\$ 500	\$ 500
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 24,644	\$ 18,172	\$ 24,645
5524002	Life and Disability	\$ 269	\$ 481	\$ 415
5524003	Wellness Program	\$ 110	\$ 110	\$ 110
5524004	OPEB	\$ -	\$ 1,300	\$ 1,300
	TOTAL INTERFUND/INTERDEPT.	\$ 25,023	\$ 20,063	\$ 26,470

## FUND 100 - GENERAL FUND

## DEPT - 7450 - CODE COMPLIANCE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 500	\$ -	\$ 500
	<b>TOTAL EXPENDITURES</b>	<b>\$ 82,811</b>	<b>\$ 146,266</b>	<b>\$ 195,685</b>

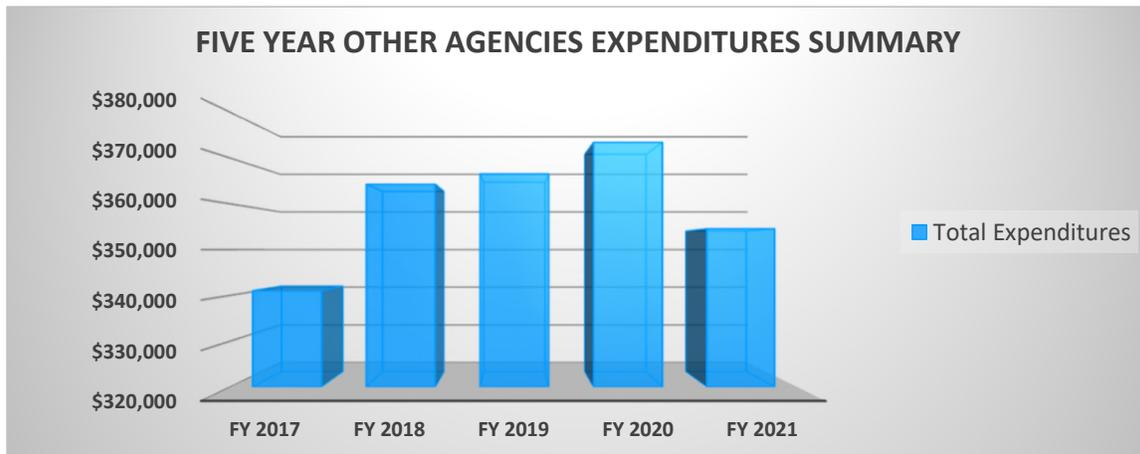
**FUND - 100**

**DEPT - OTHER AGENCIES**

The City provides partial funding for several outside agencies. This section of the General Fund finances those appropriations. Among the agencies that receive funding from the City of Statesboro are the Emergency Management Agency, the Boys and Girls Club, the Drug Abuse Council, the Statesboro Arts Council, the Downtown Statesboro Development Authority, and the Ogeechee Railroad for rental of space for downtown parking.

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Purchase/Contract Services	\$ 50,808	\$ 47,553	\$ 53,382	\$ 48,870	\$ 49,880	2.07%
Interfund Dept. Charges	\$ 296	\$ 551	\$ 796	\$ 500	\$ 600	20.00%
Other Costs	\$ 289,918	\$ 316,192	\$ 312,366	\$ 324,075	\$ 304,075	-6.17%
Total Expenditures	\$ 341,022	\$ 364,296	\$ 366,544	\$ 373,445	\$ 354,555	-5.06%



## FUND 100 - GENERAL FUND - OTHER AGENCIES

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
52	PURCHASE/CONTRACT SERVICES			
1595-5236001	Dues and Fees - CRC	\$ 36,949	\$ 37,500	\$ 37,500
1595-5236002	Dues and Fees - GMA	\$ 13,746	\$ 9,215	\$ 9,625
6173-5222005	Rep. and Maint. (Office Equipment)	\$ 2,687	\$ 2,155	\$ 2,755
	TOTAL PURCHASED SERVICES	\$ 53,382	\$ 48,870	\$ 49,880
55	INTERFUND/INTERDEPT- CHARGES			
7500-5524002	Life and Disability	\$ 796	\$ 500	\$ 600
	TOTAL INTERFUND/INTERDEPT.	\$ 796	\$ 500	\$ 600
57	OTHER COSTS			
1400-5710103	Payment to Bulloch County	\$ 11,861	\$ 21,825	\$ 1,825
3900-5710002	Emergency Management Agency	\$ 5,000	\$ 5,000	\$ 5,000
3910-5710103	Payment to Bulloch Cty - Animal Control	\$ 53,505	\$ 55,000	\$ 55,000
5100-5710004	Drug Abuse Council	\$ 25,000	\$ 25,000	\$ 25,000
6173-5710106	Arts Center (Operating)	\$ 128,000	\$ 128,000	\$ 128,000
6191-5710201	Boys and Girls Club	\$ 9,000	\$ 9,000	\$ 9,000
7500-5710109	Downtown Development Authority (Operating)	\$ 80,000	\$ 80,000	\$ 80,000
7564-5710102	Parking Lot Rental - Railroad	\$ -	\$ 250	\$ 250
	TOTAL OTHER COSTS	\$ 312,366	\$ 324,075	\$ 304,075
	<b>TOTAL EXPENDITURES</b>	<b>\$ 366,544</b>	<b>\$ 373,445</b>	<b>\$ 354,555</b>

## FUND 100 - GENERAL FUND

## DEPT - 8000 - DEBT SERVICE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>NON-OPERATING EXPENDITURES</b>				
5812001	City Hall Lease Principal	\$ 93,000	\$ 98,000	\$ 104,000
5822001	City Hall Lease Interest	\$ 15,068	\$ 11,046	\$ 6,805
5822002	GMA Swap Payments	\$ 126,126	\$ 113,065	\$ 120,000
<b>TOTAL NON-OPERATING EXPENDITURES</b>		<b>\$ 234,194</b>	<b>\$ 222,111</b>	<b>\$ 230,805</b>

## FUND 100 - GENERAL FUND

## DEPT - 9000 - TRANSFERS OUT

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
	TRANSFERS:			
6110002	Transfer to Health Insurance Fund	\$ 98,580	\$ 49,290	\$ 101,745
6110003	Transfer to Capital Improvements Fund	\$ 629,500	\$ 150,000	\$ -
6110300	Transfer to Statesboro Fire Svc. Fund	\$ 1,344,000	\$ 1,444,000	\$ 1,444,000
6110500	Transfer to Central Service Fund	\$ 41,000	\$ 44,000	\$ 44,000
	<b>TOTAL TRANSFERS</b>	<b>\$ 2,113,080</b>	<b>\$ 1,687,290</b>	<b>\$ 1,589,745</b>

# TAB 9

## 210 Confiscated Assets Fund

**FUND - 210 - CONFISCATED ASSETS FUND**

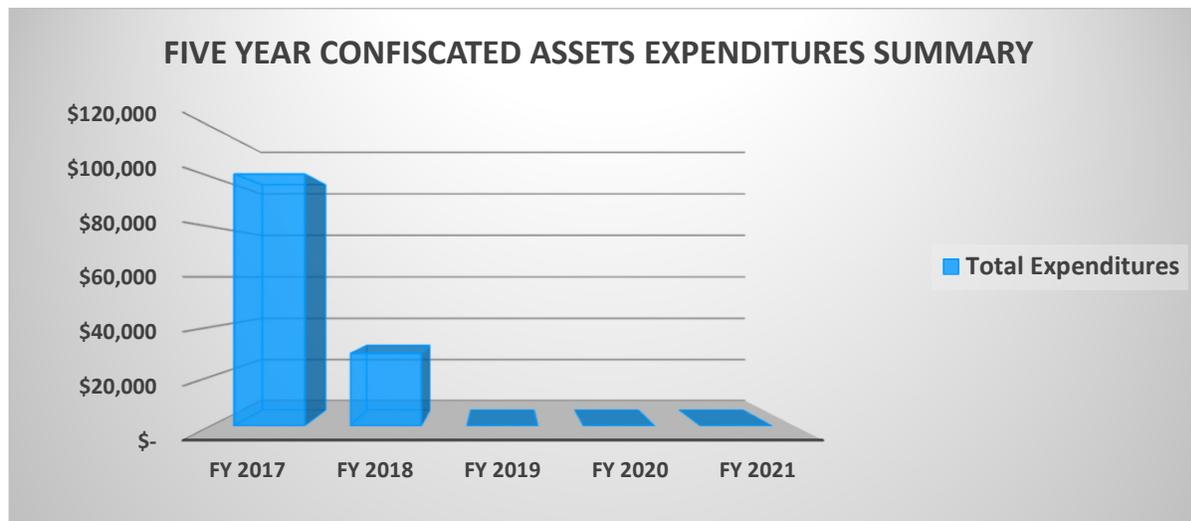
**DEPT - 3200**

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Purchase/Contract Services	\$ 1,495	\$ 4,830	\$ -	\$ -	\$ -	#DIV/0!
Supplies	\$ -	\$ 21,829	\$ -	\$ -	\$ -	#DIV/0!
Capital Outlay (Minor)	\$ 99,609	\$ -	\$ -	\$ -	\$ -	#DIV/0!
Other Costs	\$ -	\$ 2,640	\$ -	\$ -	\$ -	#DIV/0!
<b>Total Expenditures</b>	<b>\$ 101,104</b>	<b>\$ 29,299</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>#DIV/0!</b>



## FUND 210 - CONFISCATED ASSET FUND

## DEPT - 3200 - POLICE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING REVENUES:</b>				
35	FINES AND FORFEITURES			
3513205	Cash Confiscation - Federal	\$ -	\$ 1,000	\$ 1,000
	<b>TOTAL FINES AND FORFEITURES</b>	\$ -	\$ 1,000	\$ 1,000
<b>TOTAL OPERATING REVENUES</b>				
		\$ -	\$ 1,000	\$ 1,000
<b>EXPENDITURES:</b>				
52	PURCHASE/CONTRACT SERVICES			
5237001	Education and Training	\$ -	\$ -	\$ -
	<b>TOTAL PURCHASE/CONTRACT SERVICES</b>	\$ -	\$ -	\$ -
53	SUPPLIES			
5311005	Uniforms	\$ -	\$ -	\$ -
5316001	Small Tools & Equipment	\$ -	\$ -	\$ -
	<b>TOTAL SUPPLIES</b>	\$ -	\$ -	\$ -
57	OTHER COSTS			
5734001	Miscellaneous Expense	\$ -	\$ -	\$ -
	<b>TOTAL EXPENDITURES</b>	\$ -	\$ -	\$ -

TAB 10

221 CDBG Fund

**FUND - 221 - CDBG FUND****DEPT - 7400 - PLANNING AND DEVELOPMENT**

This fund accounts for the receipt and disbursement of the Community Development Block Grant (CDBG) for the infrastructure, and the Community Housing Improvement Program (CHIP) Grant to build houses, that was awarded to the City to develop Statesboro Pointe Subdivision. This is a 25-lot subdivision that the City created to provide low- and moderate-income citizens the opportunity for homeownership. Currently, the subdivision infrastructure is completely installed and twenty-five houses have been constructed and sold. The original plan was for the City to use the proceeds to construct houses, sell them, and repeat this process until all 25 homes had been built and sold. Then, the CHIP funding would continue as a Revolving Housing Loan Fund to finance additional homes that the City could build on individual lots it had acquired.

The City had experienced difficulty in getting some potential buyers bank-qualified for conventional loans. At the same time, Habitat for Humanity of Bulloch County, Inc. had a waiting list of potential homebuyers, but had difficulty in obtaining reasonably priced building lots. Since Habitat finances its own mortgages at zero interest, the bank qualification process is not an issue for their buyers. The City had 21 remaining lots in Statesboro Pointe, and in late May, 2003, partnered with Habitat; and had the Georgia Department of Community Affairs amend its two grant awards to allow the City to provide these lots as needed to Habitat through the Statesboro—Bulloch County Land Bank Authority at reduced market rates or in some cases, no cost. In addition, DCA authorized the City to loan Habitat up to \$15,000 per house from the CHIP Grant Revolving Loan Fund, to be repaid at no interest as the Habitat mortgage is repaid over 20 years. This has made it less expensive for groups wanting to build a Habitat house as they will have to provide \$15,000 less in upfront money for supplies and materials. This has spurred development of these houses at a faster pace, and has assisted Habitat in getting more volunteers. We believe it is an excellent partnership to address low-income housing in Statesboro.

To date, the City has given the Land Bank Authority three lots at no cost, to be provided to Habitat. In addition, the City has sold twenty-two lots to the Land Bank Authority for \$5,000 each, which in turn were sold to Habitat for the same price. Statesboro Pointe has been built out. It is anticipated that the City and Habitat will partner on still other subdivisions, as the CHIP Grant funds will constitute a Revolving Housing Loan Fund that is replenished monthly as the loans to previous homebuyers are repaid into this CDBG Fund. This fund will be the repository of the Revolving Housing Loan Fund.

The information in this Budget is for informational purposes only. Anyone wishing to participate in this housing program is encouraged to contact Kathy Field, Director of Planning and Development, at 764-0692, or Habitat for Humanity at 489-2076.



TAB 11

224 U.S. Department of Justice Grant

**FUND - 224 - US DEPT OF JUSTICE GRANT**

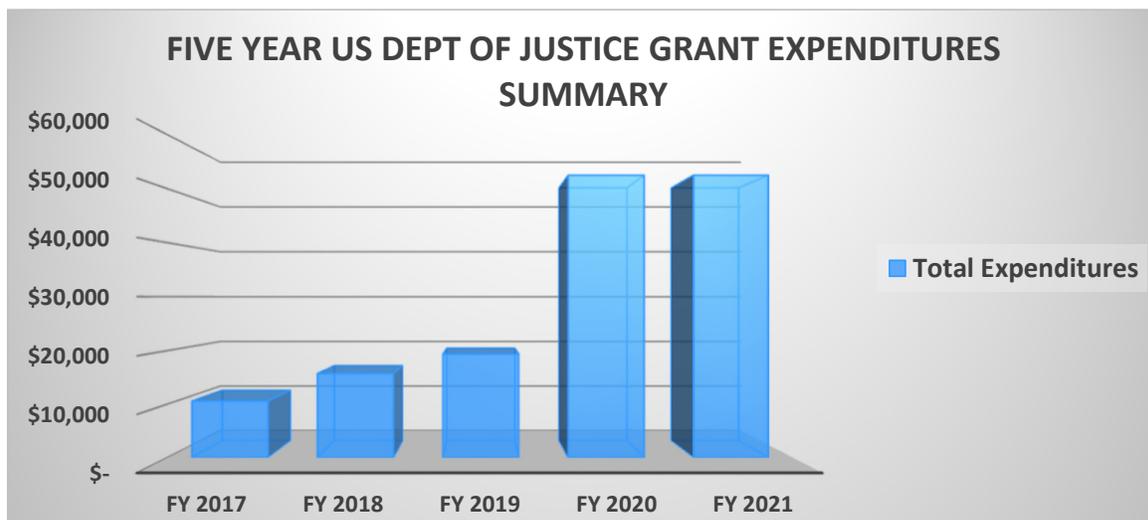
**DEPT - 3200**

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	0%
Supplies	\$ -	\$ 13,624	\$ 13,112	\$ 36,600	\$ 7,500	100%
Capital Outlay (Minor)	\$ -	\$ 2,100	\$ 6,267	\$ 10,900	\$ 40,000	100%
Other Costs	\$ 10,567	\$ -	\$ -	\$ -	\$ -	0%
<b>Total Expenditures</b>	<b>\$ 10,567</b>	<b>\$ 15,724</b>	<b>\$ 19,379</b>	<b>\$ 52,500</b>	<b>\$ 52,500</b>	<b>100%</b>



## FUND 224 - US DEPT OF JUSTICE GRANT FUND

## DEPT - 3200 - POLICE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>REVENUES:</b>				
3513205	Cash Confiscation	\$ 67,998	\$ 40,000	\$ 5,000
	<b>TOTAL REVENUES</b>	<b>\$ 67,998</b>	<b>\$ 40,000</b>	<b>\$ 5,000</b>
<b>EXPENDITURES:</b>				
52	PURCHASE/CONTRACT SERVICES			
5237001	Education and Training	\$ -	\$ 5,000	\$ 5,000
	<b>TOTAL PURCHASE SERVICES</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
53	SUPPLIES			
5311005	Uniforms	\$ 2,634	\$ 29,100	\$ -
5316001	Small Tools & Equipment	\$ 10,478	\$ 7,500	\$ 7,500
	<b>TOTAL SUPPLIES</b>	<b>\$ 13,112</b>	<b>\$ 36,600</b>	<b>\$ 7,500</b>
54	CAPITAL OUTLAY (MINOR)			
5422105	Police Vehicle & Conversion	\$ -	\$ 4,976	\$ 40,000
5424001	Computers	\$ 6,267	\$ 5,924	\$ -
	<b>TOTAL CAPITAL OUTLAY (MINOR)</b>	<b>\$ 6,267</b>	<b>\$ 10,900</b>	<b>\$ 40,000</b>
	<b>TOTAL EXPENDITURES</b>	<b>\$ 19,379</b>	<b>\$ 52,500</b>	<b>\$ 52,500</b>

# TAB 12

## 250 Multiple Grant Fund

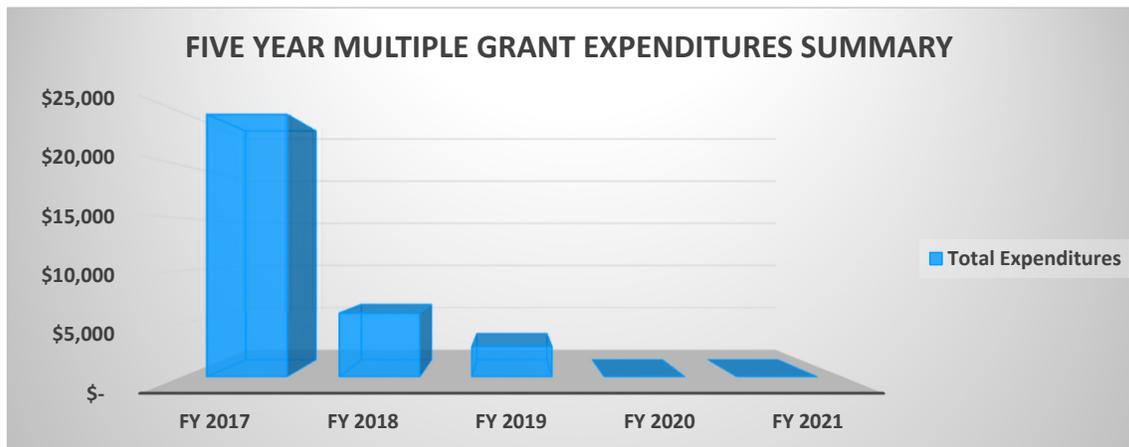
**FUND - 250 - MULTIPLE GRANT**

This fund accounts for receipts and disbursements for small state and federal grants that individually are less than 2% of the General Fund's annual expenditures. Based upon this Budget, that amount would be for any grant below \$326,371 that is not accounted for in an existing fund.

Should capital grants not budgeted here be received that are below the threshold, this fund would be amended to include both their revenues and expenditures.

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Supplies	\$ 6,786	\$ 2,850	\$ 2,850	\$ -	\$ -	0.00%
Capital Outlay	\$ 15,000.00	\$ 3,154	\$ -	\$ -	\$ -	0.00%
Other Costs	\$ 3,000.00	\$ -	\$ -	\$ -	\$ -	0.00%
Total Expenditures	\$ 24,786	\$ 6,004	\$ 2,850	\$ -	\$ -	0.00%



## FUND 250 - MULTIPLE GRANT FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>REVENUES:</b>				
250-3343109	Bureau of Just - BVP Grant	\$ -	\$ 7,915	\$ -
250-3343204	GA Urban Forest Council GRA	\$ -	\$ -	\$ -
250-3710001	Grant - MAG	\$ -	\$ -	\$ -
<b>TOTAL REVENUES</b>		<b>\$ -</b>	<b>\$ 7,915</b>	<b>\$ -</b>
<b>EXPENDITURES:</b>				
3200-5311006	MAG Grant	\$ -	\$ -	\$ -
4200-5412102	GA Urban Forest Grant Tree	\$ -	\$ -	\$ -
<b>TOTAL EXPENDITURES</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

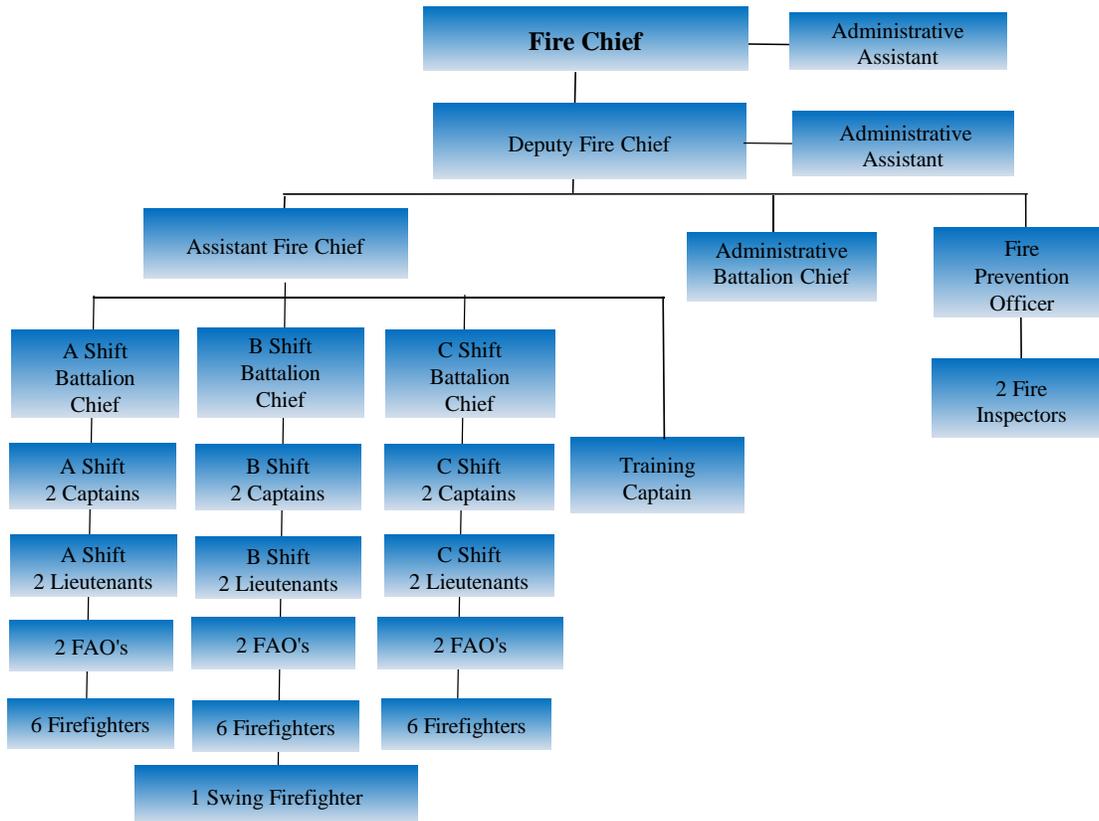
# TAB 13

## 270 Statesboro Fire Service Fund

**FUND - 270 - STATESBORO FIRE SERVICE FUND**

**DEPT - 3500**

This department is headed by the Fire Chief who is located at Station One on West Grady Street which also serves as the administrative office, and Station Two is located on Fair Road. The department offers a full range of fire suppression, hazmat, vehicle and technical rescue, fire and life safety code management and fire safety education services.



**STATEMENT OF SERVICE**

The department operates with 50 personnel, 48 of which are state certified firefighters, and two civilian administrative assistants. The department operates with three shifts with each shift working a 24-hour period providing the community with 24/7 -365 days per year coverage. This "24 on/48 off" schedule is considered the industry standard which provides 14 personnel on each shift with a minimum staffing of 11. Part-time firefighters are used to back-fill vacancies on shifts caused by vacation, sick and other leave. The administrative staff consists of a Fire Chief, Deputy Fire Chief, Assistant Fire Chief of Operations and Training, Fire Prevention Officer, Administrative Battalion Chief, Training Captain and two Fire Inspectors, who all work a typical 40-hour per week shift and are available for calls during those hours, as well as call-back on major fires.

Our two current station locations are equipped with five fire pumpers, two aerial ladders, Command/Tactical Support unit, haz-mat unit and a Rehabilitation/Victim assistant unit. All units are radio dispatched by the Bulloch County dispatch center which operates an enhanced 9-1-1 telephone system. All firefighters are issued pagers and/or radios which operate on an 800 MHz radio system. The department is actively involved in fire prevention. The Prevention Officer serves as the fire marshal, reviewing building plans for compliance with the Life Safety Code and the Fire Code. He works closely with the building official in the Engineering Department in the review of these plans. In addition, the department presents fire safety programs to hundreds of school children throughout the City of Statesboro and the Statesboro Fire District each year. The department has a Fire Safety House which is taken to schools, community events and other events throughout the City and fire district.

The department also covers, by contract with Bulloch County, an area approximately five miles in circumference from each station, most of which is outside the City limits. This is known as the Statesboro Fire District and the residents of the district pay a fire district tax of 1.8 mills to the County, which remits it to the City. For the FY 2019, the fire district paid approximately 32% of the Statesboro Fire Department's operating budget. For this payment, they receive reduced response times and enjoy the same Class 2/2Y ISO rating as citizens of the City. The number of personnel, upgraded equipment, emergency communications, and the City's water system has resulted in the City enjoying a Class 2/2Y ISO fire insurance rating.

GOALS		FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2020</b>			
1. Finish a fire station master plan to determine the number and location of future fire stations. Then, work cooperatively with Bulloch County to implement the changes as they become needed.		Ongoing	Ongoing
3. Develop and implement cost recovery strategies to protect the fire district from material financial loss.		Ongoing	Ongoing
4. Enhance the staffing levels of the department through a volunteer, part time, and cross training police officer firefighter program.		Part-Time program in place and ongoing	Maintain Part-Time Program
5. Maintain our ISO Class 2 Rating.		Ongoing	Ongoing
6. Expand and/or fully utilize existing technology to enhance the efficiency of fire department operations.		Ongoing	Ongoing
<b>FY 2021</b>			
1. Begin process to construct Fire Station 3.		Ongoing	Ongoing
2. Begin the process to become nationally accredited through the Center for Public Safety Excellence (CPSE).		Ongoing	Ongoing
3. Begin implementing processes and programs in an effort to lower the current ISO Class 2/2Y Rating to a Flat Class 2 meaning, all residents within the Statesboro Fire District would receive the Class 2 Rating.		Complete	Maintain ISO Flat Class 2 Rating
4. Ensure that all Divisions within the department are utilizing technology to enhance efficient service delivery.		Ongoing	Ongoing

**OBJECTIVES FOR FISCAL YEAR 2021**

1. Continue to stress fire prevention through annual inspection of businesses.
2. Continue to stress fire prevention through visits to public and private schools within the fire district.
3. Continue to stress early detection of fire through distribution of residential smoke alarms.
4. Continue to properly train firefighters to stress safety in their work.
5. Continue to pursue grants as an alternative source of funding for needed capital items.

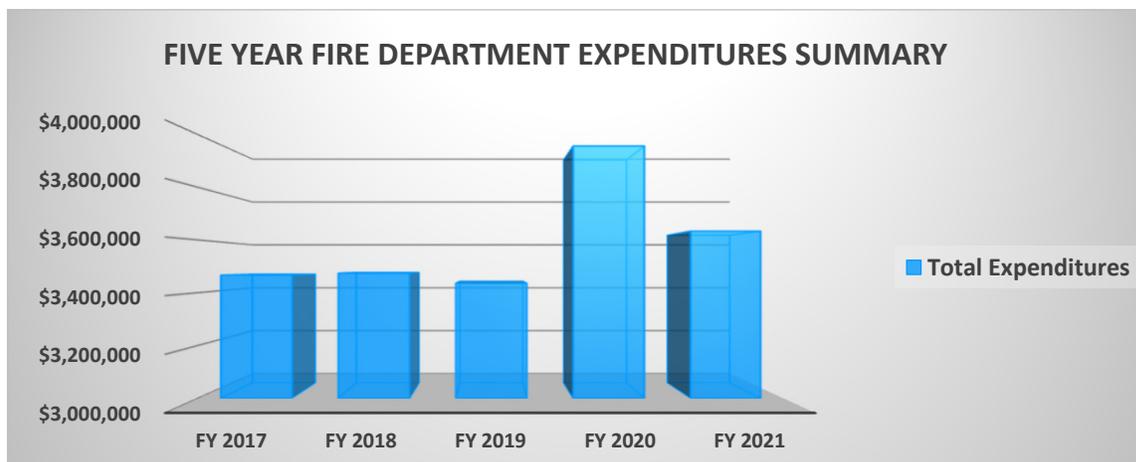
**PERFORMANCE MEASURES**

WORKLOAD MEASURES	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 PROJECTED	2021 BUDGET
Total Call of Service	1156	992	992	1,019	1,155
Structure Fire	82	76	67	47	75
Vehicle Fire	23	36	28	32	29
Grass or brush Fire	68	55	33	24	52
Vehicle Extrications	23	20	33	15	25
Other Rescues (Confined Space, High Angle, Etc.)	4	6	6	12	6
Washdown	0	0	0	0	0
Emergency standby/Public Assist	39	35	39	57	38
False alarm--unintentional (System Malfunction)	533	500	460	440	450
False alarm--intentional (Human Initiated)	49	20	33	39	34
Hazardous Materials Response	1	1	2	2	1
Hazardous Conditions (spills and leaks)	27	56	55	41	45
Smoke Scare	35	35	28	57	32
Other Responses (Smoke Scare, Smell of Gas, Etc.)	155	152	12	8	15
Fire Safety/Public Education Events	117	104	106	118	120
Number of Fire Safety/Public Ed Participants	13,516	13,151	14,100	15,000	13,500
Smoke Alarms Installed	52	31	59	340	275
Number of Locations Smoke Alarms Installed	32	30	37	180	180
Community Relation Events	53	42	63	70	53
Car Seat Installations	20	15	0	0	0
Total of All Fire Calls to Service inside the City	882	717	712	708	805
Total of All Fire Calls to Service outside the City in the Fire District	239	232	222	260	340
Mutual Aid Fire Calls to other jurisdictions	31	43	58	50	50
Average Number of Fire Calls inside the City per day	2.4	1.96	1.95	1.94	2.10
Average Response Time (minutes) to Fire Calls inside the City	4.75	4.75	4.16	4.15	4.15
Average Number of Fire Calls outside City in Fire District per day	0.65	0.64	0.60	0.07	0.63

Number of serious fire-related injuries in City and Fire District	17	3	8	5	7
Number of fire-related fatalities in City and Fire District	4	1	2	3	1
Number of FTE Employees	50	50	50	50	50
Insurance Services Office (ISO) Department Rating	3 and 3/8B	3 and 3/8B	2	2	2
Operating Expenditures	\$ 3,466,695	\$ 3,474,298	3,435,912	3,956,520	3,633,365
<b>PRODUCTIVITY MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Fire Inspections	1362	1329	1350	1400	1450
Re-Inspections	347	489	450	500	500
Number of commercial fire inspections	841	836	900	1250	1300
Number of industrial fire inspections	23	20	25	21	25
Number of school fire inspections/ day cares	7	17	25	18	15
Number of public assembly fire inspections	105	238	225	86	100
Number of new construction or major renovation Fire Code compliance plan reviews	105	75	120	130	150
Pre-Plans Performed	6	28	150	200	250
Number of participants in fire prevention programs	13,516	13,151	14,100	13,600	14,000

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 2,424,032	\$ 2,415,128	\$ 2,322,857	\$ 2,579,168	\$ 2,629,370	1.95%
Purchase/Contract Services	\$ 381,341	\$ 389,230	\$ 416,055	\$ 450,494	\$ 439,060	-2.54%
Supplies	\$ 156,499	\$ 140,337	\$ 161,503	\$ 167,954	\$ 169,100	0.68%
Capital Outlay (Minor)	\$ 19,139	\$ 89,861	\$ 38,216	\$ 259,280	\$ 36,000	-86.12%
Interfund Dept. Charges	\$ 444,488	\$ 395,008	\$ 420,697	\$ 435,324	\$ 281,990	-35.22%
Other Costs	\$ 4,201	\$ 5,464	\$ 6,984	\$ 6,000	\$ 5,000	-16.67%
Non-Operating Expenses	\$ 36,995	\$ 39,270	\$ 69,600	\$ 58,300	\$ 72,845	24.95%
<b>Total Expenditures</b>	<b>\$ 3,466,695</b>	<b>\$ 3,474,298</b>	<b>\$ 3,435,912</b>	<b>\$ 3,956,520</b>	<b>\$ 3,633,365</b>	<b>-8.17%</b>



## FUND 270 - STATESBORO FIRE SERVICE FUND

## DEPT - 3500 - FIRE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING REVENUES:</b>				
32	LICENSES AND PERMITS			
3229005	Permit Fees	\$ -	\$ 2,500	\$ 1,500
3229901	Inspection Fees	\$ -	\$ 8,000	\$ 5,000
3229904	Plan Review Fees	\$ -	\$ 5,000	\$ 7,500
	<b>TOTAL LICENSES AND PERMITS</b>	\$ -	\$ 15,500	\$ 14,000
34	CHARGES FOR SERVICES			
3421003	Revenue for Fire Overtime	\$ 1,905	\$ 2,000	\$ 2,000
3422001	Equipment Charge (Special Services)	\$ -	\$ -	\$ -
3422100	Nuisance Fire Alarm Fees	\$ -	\$ -	\$ 500
3422200	Fire Tax District - Current Year	\$ 1,108,456	\$ 950,000	\$ 1,070,365
3441901	Late Pymt Penalty &Int	\$ 747	\$ -	\$ 2,500
3442108	Fire Line Access Fee	\$ 273,003	\$ 265,000	\$ 275,000
	<b>TOTAL CHARGES FOR SERVICES</b>	\$ 1,384,111	\$ 1,217,000	\$ 1,350,365
37	CONTRIBUTIONS AND DONATIONS			
3710002	Contributions and Donations	\$ 8,450	\$ -	\$ -
	<b>TOTAL CONTRIBUTIONS AND DONATIONS</b>	\$ 8,450	\$ -	\$ -
38	MISCELLANEOUS REVENUE			
3890100	Miscellaneous Income	\$ 48	\$ -	\$ -
	<b>TOTAL MISCELLANEOUS REVENUE</b>	\$ 48	\$ -	\$ -
39	OTHER FINANCING SOURCES			
3912001	Operating Trans. in General Fund	\$ 1,344,000	\$ 1,444,000	\$ 1,444,000
3912300	Transfer in from WS Fund	\$ 825,000	\$ 825,000	\$ 825,000
	<b>TOTAL OTHER FINANCING SOURCES</b>	\$ 2,169,000	\$ 2,269,000	\$ 2,269,000
	<b>TOTAL REVENUES AND OTHER FINANCING</b>	<b>\$ 3,561,609</b>	<b>\$ 3,501,500</b>	<b>\$ 3,633,365</b>
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 1,907,957	\$ 2,135,229	\$ 2,107,990
5111003	Part Time	\$ 72,532	\$ 45,600	\$ 45,600
5113001	Overtime	\$ 136,249	\$ 80,000	\$ 70,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 2,116,738</i>	<i>\$ 2,260,829</i>	<i>\$ 2,223,590</i>
5122001	Social Security (FICA) Contributions	\$ 147,889	\$ 172,953	\$ 167,755
5124001	Retirement Contributions	\$ 9,459	\$ 81,806	\$ 172,240
5127001	Workers Compensation	\$ 39,219	\$ 38,680	\$ 40,885
5129001	Employment Physicals	\$ 8,134	\$ 23,000	\$ 23,000
5129002	Employee Drug Screening Tests	\$ 1,418	\$ 1,900	\$ 1,900
	<i>Sub-total: Employee Benefits</i>	<i>\$ 206,119</i>	<i>\$ 318,339</i>	<i>\$ 405,780</i>
	<b>TOTAL PERSONAL SERVICES</b>	<b>\$ 2,322,857</b>	<b>\$ 2,579,168</b>	<b>\$ 2,629,370</b>
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	\$ 9,906	\$ 9,770	\$ 20,360
	<i>Sub-total: Prof. and Tech. Services</i>	<i>\$ 9,906</i>	<i>\$ 9,770</i>	<i>\$ 20,360</i>
5221001	Cleaning Services	\$ 1,027	\$ 2,825	\$ 2,400
5222001	Rep. and Maint. (Equipment)	\$ 14,158	\$ 21,413	\$ 22,500
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 75,590	\$ 60,000	\$ 60,000
5222003	Rep. and Maint. (Labor)	\$ 60,999	\$ 60,000	\$ 60,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 11,198	\$ 18,900	\$ 14,900
5222005	Rep. and Maint. (Office Equipment)	\$ 1,193	\$ 1,350	\$ 1,350
5222006	Rep. and Maint. (Other Equipment)	\$ 11,023	\$ 32,150	\$ 29,650

## FUND 270 - STATESBORO FIRE SERVICE FUND

## DEPT - 3500 - FIRE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
5222102	Software Support	\$ 85	\$ -	\$ -
5222103	Rep. and Maint. Computers	\$ 60,229	\$ 67,785	\$ 68,660
5223200	Rentals	\$ 1,967	\$ 3,475	\$ 3,475
	<i>Sub-total: Property Services</i>	\$ 237,469	\$ 267,898	\$ 262,935
5231001	Insurance, Other than Benefits	\$ 85,667	\$ 58,681	\$ 63,530
5232001	Telephone	\$ 3,565	\$ 3,540	\$ 3,565
5232003	Cellular Phones/ Services	\$ 19,341	\$ 20,940	\$ 21,180
5232006	Postage	\$ 531	\$ 550	\$ 550
5233001	Advertising	\$ 605	\$ 2,500	\$ 4,500
5234001	Printing & Binding	\$ 409	\$ 750	\$ 750
5235001	Travel	\$ 6,821	\$ 14,795	\$ 12,500
5236001	Dues and Fees	\$ 4,333	\$ 5,290	\$ 3,690
5237001	Education and Training	\$ 13,203	\$ 22,700	\$ 15,000
5238501	Contract Labor/Services	\$ 8,819	\$ 16,200	\$ 3,500
5238503	Pest Control - Buildings	\$ 705	\$ 800	\$ 1,000
5239002	Inspections of Equipment	\$ 24,681	\$ 26,080	\$ 26,000
	<i>Sub-total: Other Purchased Services</i>	\$ 168,680	\$ 172,826	\$ 155,765
	<b>TOTAL PURCHASED SERVICES</b>	\$ 416,055	\$ 450,494	\$ 439,060
53	<b>SUPPLIES</b>			
5311001	Office and General Supplies	\$ 5,680	\$ 8,000	\$ 7,000
5311002	Parts and Materials	\$ 6	\$ 500	\$ 500
5311003	Chemicals	\$ 5,311	\$ 5,100	\$ 5,100
5311004	Janitorial Supplies	\$ 1,178	\$ 2,400	\$ 2,400
5311005	Uniforms	\$ 27,437	\$ 35,250	\$ 30,000
5311106	Public Education Supplies	\$ 1,235	\$ 1,850	\$ 3,200
5312300	Electricity	\$ 28,272	\$ 34,000	\$ 35,500
5312400	Bottled Gas	\$ 73	\$ 275	\$ 275
5312700	Gasoline/Diesel/CNG	\$ 41,001	\$ 33,500	\$ 40,000
5312800	Stormwater	\$ 1,104	\$ 1,104	\$ 1,400
5313001	Food	\$ 6,951	\$ 6,500	\$ 7,200
5314001	Books and Periodicals	\$ 2,974	\$ 2,125	\$ 2,625
5316001	Small Tools and Equipment	\$ 40,281	\$ 37,350	\$ 33,900
	<b>TOTAL SUPPLIES</b>	\$ 161,503	\$ 167,954	\$ 169,100
54	<b>CAPITAL OUTLAY (MINOR)</b>			
5413000	Buildings	\$ 17,165	\$ 71,000	\$ -
5422000	Vehicles	\$ -	\$ 150,000	\$ -
5423001	Furniture and Fixtures	\$ 303	\$ 1,280	\$ 6,000
5425001	Other Equipment	\$ 5,870	\$ 12,000	\$ 5,000
5425603	FD-27 Protective Clothing	\$ 14,878	\$ 25,000	\$ 25,000
	<b>TOTAL CAPITAL OUTLAY (MINOR)</b>	\$ 38,216	\$ 259,280	\$ 36,000
55	<b>INTERFUND/DEPT. CHARGES</b>			
5510005	Indirect Cost Allocation - GIS	\$ 6,047	\$ 6,247	\$ 635
5524001	Self-funded Insurance (Medical)	\$ 391,336	\$ 381,612	\$ 236,890
5524002	Life and Disability	\$ 19,849	\$ 16,700	\$ 11,915
5524003	Wellness Program	\$ 3,465	\$ 3,465	\$ 3,300
5524004	OPEB	\$ -	\$ 27,300	\$ 29,250
	<b>TOTAL INTERFUND/INTERDEPT.</b>	\$ 420,697	\$ 435,324	\$ 281,990
57	<b>OTHER COSTS</b>			
5734001	Miscellaneous Expenses	\$ 6,862	\$ 4,000	\$ 4,000
5734100	Fire Honor Guard	\$ 122	\$ 2,000	\$ 1,000
	<b>TOTAL OTHER COSTS</b>	\$ 6,984	\$ 6,000	\$ 5,000

## FUND 270 - STATESBORO FIRE SERVICE FUND

## DEPT - 3500 - FIRE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
61	NON-OPERATING EXPENSES			
6110002	Transfer to Health Insurance Fund	\$ 28,600	\$ 14,300	\$ 28,845
6110500	Transfer to Central Services Fund	\$ 41,000	\$ 44,000	\$ 44,000
	TOTAL NON-OPERATING EXPENSES	\$ 69,600	\$ 58,300	\$ 72,845
	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,435,912</b>	<b>\$ 3,956,520</b>	<b>\$ 3,633,365</b>

# TAB 14

## 271 South Main Tax Allocation District Fund (TAD)

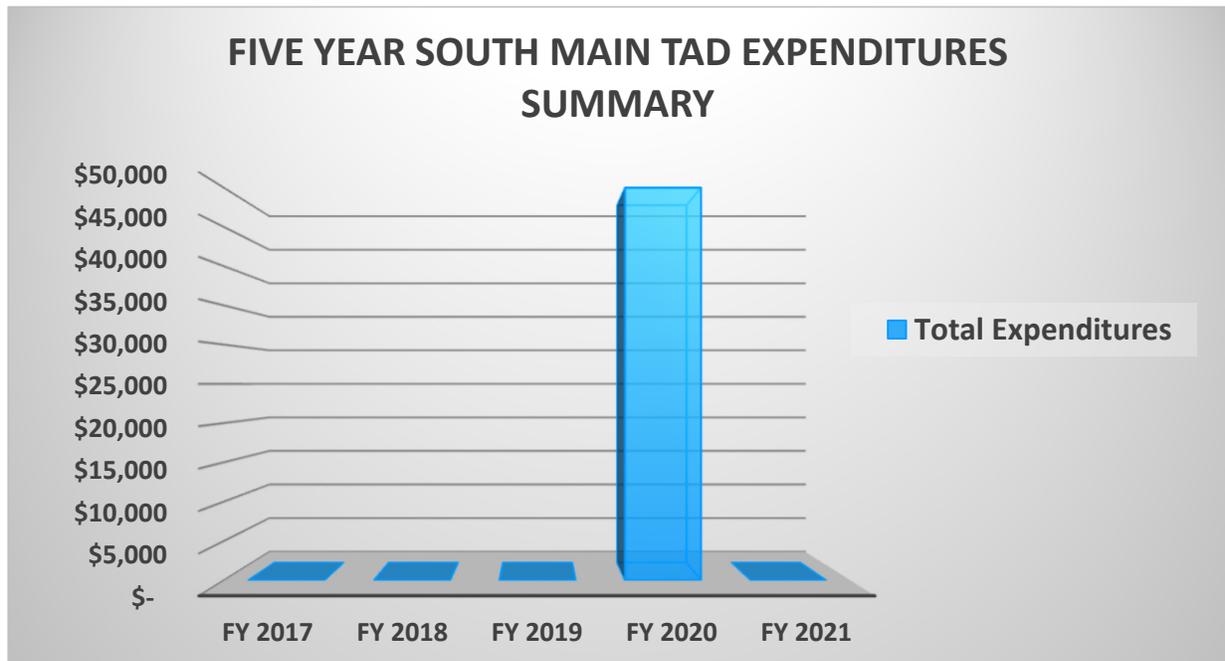
**FUND -271 - SOUTH MAIN TAX ALLOCATION DISTRICT FUND**

**DEPT - 1500**

This fund accounts for the receipts and disbursements of the Tax Allocation District (TAD). The citizens of Statesboro approved the creation of the South Main Street Tax Allocation District on November 4, 2014. The objective of the TAD is to fund improvements in the South Main Street Tax Allocation District – the heart and soul of our community.

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budget FY 2020	Budget FY 2021	Percentage Increase
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 50,000	\$ -	-100.00%
Total Expenditures	\$ -	\$ -	\$ -	\$ 50,000	\$ -	-100.00%



## FUND 271 - SOUTH MAIN TAX ALLOCATION DISTRICT FUND

DEPT - 1500

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
	<b>OPERATING REVENUES:</b>			
31	TAXES			
3111001	Property Taxes TAD	\$ 233,882	\$ 120,000	\$ 268,700
	INVESTMENT INCOME			
3610001	Interest Revenue	\$ 23	\$ 25	\$ -
	<b>TOTAL OPERATING REVENUES</b>	<b>\$ 233,905</b>	<b>\$ 120,025</b>	<b>\$ 268,700</b>
	<b>EXPENDITURES</b>			
52	PURCHASE/CONTRACT SERVICES			
5238501	Contract Services	\$ -	\$ 50,000	\$ -
	<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>

# TAB 15

272 Old Register Tax Allocation  
District Fund (TAD)

**FUND - 272 - OLD REGISTER TAX ALLOCATION DISTRICT FUND**

**DEPT - 1500**

This fund accounts for the receipts and disbursements of the Tax Allocation District (TAD). Three local government board , the City, the County and the BOE, approved the creation of the Old Register Tax Allocation District on August 6, 2018. The objective of the TAD is to fund improvements in the Old Register Tax Allocation District – specifically road construction and other infrastructure projects required for a planned soccer stadium and other commercial development, including a grocery store.

## FUND 272 - OLD REGISTER TAX ALLOCATION DISTRICT FUND

DEPT - 1500

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
	<b>OPERATING REVENUE:</b>			
31	TAXES			
3111001	Property Taxes TAD	\$ -	\$ 69,780	\$ -
	<b>TOTAL OPERATING REVENUE</b>	<b>\$ -</b>	<b>\$ 69,780</b>	<b>\$ -</b>
	<b>EXPENDITURES</b>			
58	NON-OPERATING EXPENDITURES			
5821001	2019 Bonds Interest Expense	\$ -	\$ -	\$ 52,013
	<b>TOTAL NON-OPERATING EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 52,013</b>
	<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 52,013</b>

# TAB 16

## 275 Hotel/Motel Tax Fund

**FUND - 275 - HOTEL MOTEL TAX FUND**

**DEPT - 7540**

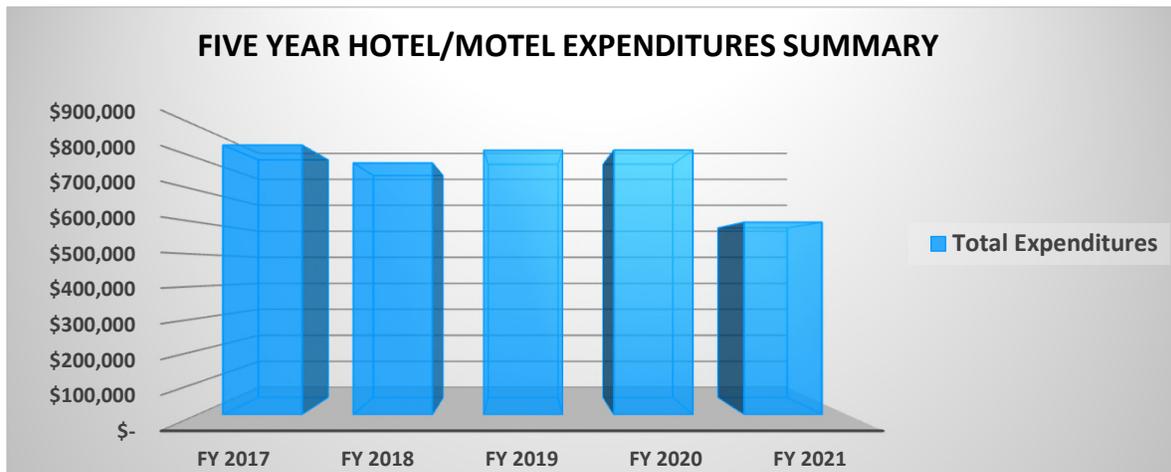
This fund accounts for the receipts and disbursements of the hotel/motel room occupancy tax. Since April, 2002, the City has had one-year Service Contracts with the SCVB, the Downtown Statesboro Development Authority (DSDA), and the Statesboro Arts Council (SAC) to promote tourism-related activities. The hotel/motel tax proceeds are distributed as follows under the contracts:

5%	City of Statesboro
19.90%	DSDA
25.10%	SAC
50.00%	SCVB

The proceeds are received from the hotel and motel operators monthly, and are distributed based upon the agreed percentages on a monthly basis as well. The current contract is effective from July 1, 2020 through June 30, 2021.

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Other Costs	\$ 794,458	\$ 742,278	\$ 781,037	\$ 780,030	\$ 570,000	-26.93%
Non Operating Costs	\$ 46,189	\$ 42,820	\$ 43,352	\$ 45,000	\$ 30,000	-33.33%
Total Expenditures	\$ 840,647	\$ 785,098	\$ 824,389	\$ 825,030	\$ 600,000	-27.28%



## FUND 275 - HOTEL MOTEL TAX FUND

## DEPT - 7540 - TOURISM

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING REVENUES:</b>				
31	TAXES			
3141000	Hotel/Motel Taxes	\$ 869,748	\$ 900,000	\$ 600,000
<b>TOTAL OPERATING REVENUES</b>		<b>\$ 869,748</b>	<b>\$ 900,000</b>	<b>\$ 600,000</b>
<b>EXPENDITURES:</b>				
57	OTHER COSTS			
5720001	Payment to other Agencies-SCVB	\$ 389,650	\$ 375,030	\$ 300,000
5720003	Payment to other Agencies-DSDA	\$ 173,080	\$ 179,100	\$ 119,400
5720004	Payment to other Agencies-Arts Council	\$ 218,307	\$ 225,900	\$ 150,600
<b>TOTAL OTHER COSTS</b>		<b>\$ 781,037</b>	<b>\$ 780,030</b>	<b>\$ 570,000</b>
<b>NON-OPERATING EXPENDITURES:</b>				
6110001	Transfer to General Fund	\$ 43,352	\$ 45,000	\$ 30,000
<b>TOTAL NON-OPERATING EXPENDITURES</b>		<b>\$ 43,352</b>	<b>\$ 45,000</b>	<b>\$ 30,000</b>
<b>TOTAL EXPENDITURES AND OTHER FINANCING USES</b>		<b>\$ 824,389</b>	<b>\$ 825,030</b>	<b>\$ 600,000</b>

# TAB 17

## 286 Technology Fee Fund

**FUND - 286 - TECHNOLOGY FEE**

**DEPT - 3200**

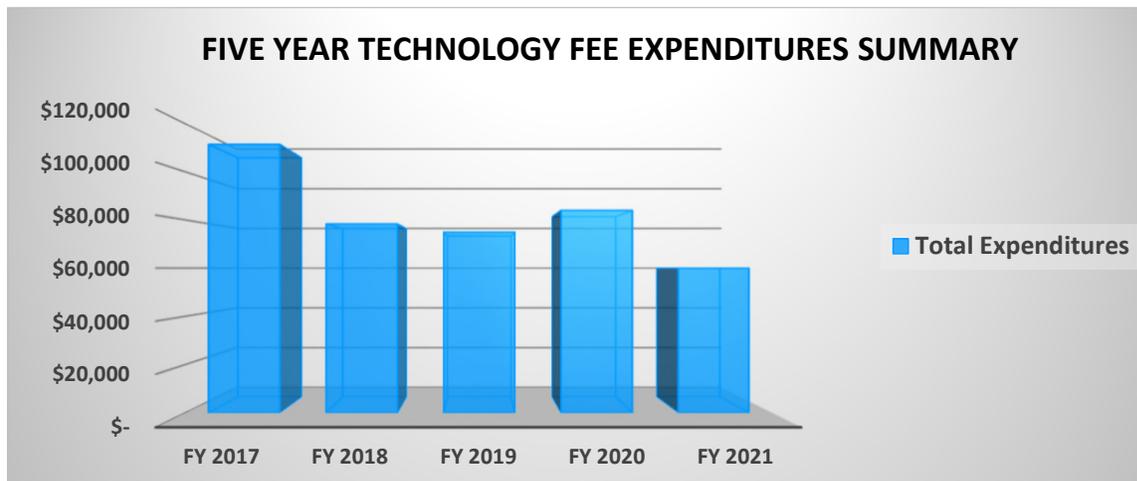
This fund accounts for fees collected from citations issued by the Police Department. Currently, the ordinance reads as follows:

**Section 78-10. Technology Fee.** There shall be imposed by the Municipal Court of the City of Statesboro, Georgia, a technology surcharge per offense for all offenses against the ordinances of the City of Statesboro or laws of the State of Georgia. The technology surcharge shall be in addition to all other fines and fees imposed by the Municipal Court. The revenue derived from the technology surcharge shall be used by the City to provide technical support for Law Enforcement and Municipal Court functions. This amendment shall become effective upon its approval by the Mayor and City Council of Statesboro, Georgia.

These fees are also used to supplement normal technical operating budget items for the Police Department. The amounts can fluctuate from year to year depending on several variables.

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Purchase/Contract Services	\$ 111,428	\$ 78,374	\$ 74,938	\$ 84,000	\$ 60,000	-28.57%
Total Expenditures	\$ 111,428	\$ 78,374	\$ 74,938	\$ 84,000	\$ 60,000	-28.57%



## FUND 286 - TECHNOLOGY FEE FUND

DEPT - 3200

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING REVENUES</b>				
34	Charges for Services			
3411901	Technology Fee	\$ 65,414	\$ 60,000	\$ 60,000
	<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$ 65,414</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>
	<b>TOTAL REVENUES</b>	<b>\$ 65,414</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>
<b>EXPENDITURES:</b>				
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	\$ 74,938	\$ 84,000	\$ -
5232003	Cellular Phones Service (Patrol)	\$ -	\$ -	\$ 60,000
	<b>TOTAL PURCHASE/CONTRACT SERVICES</b>	<b>\$ 74,938</b>	<b>\$ 84,000</b>	<b>\$ 60,000</b>
	<b>TOTAL EXPENDITURES</b>	<b>\$ 74,938</b>	<b>\$ 84,000</b>	<b>\$ 60,000</b>

# TAB 18

323 2013 SPLOST Fund

**FUND - 323 - 2013 SPLOST**

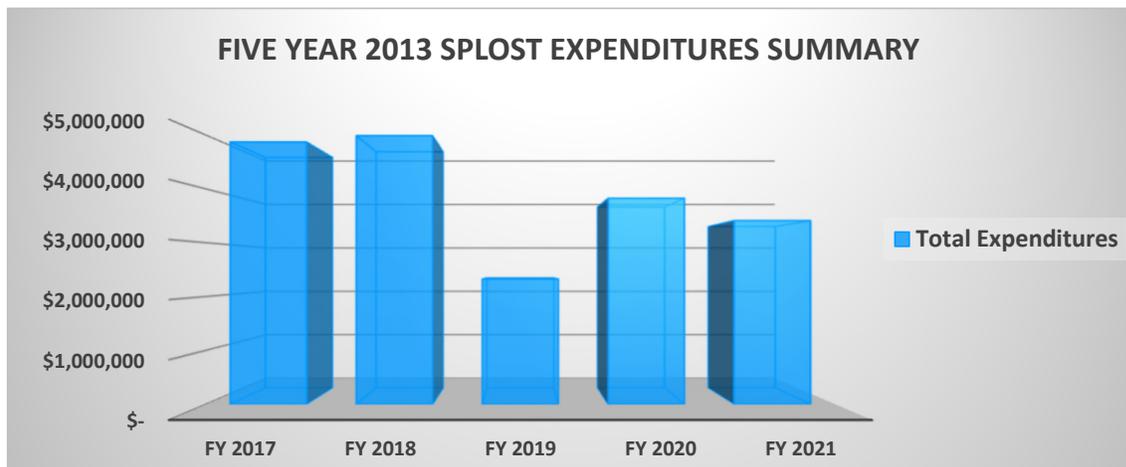
This fund is used to account for the receipts and disbursements of the City's portion of the 2013 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers.

On November 8, 2012, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2007 SPLOST lapsed at the end of September 2013. Since there is a two-month delay in receiving the new funds, receipt of the proceeds began March, 2014. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is not an additional tax, but an extension for six years of the 2007 SPLOST. This means that the sales tax rate in Bulloch County will remain at 7% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, and this 1% SPLOST for the County and four cities.

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Capital Outlay	\$ 1,283,441	\$ 1,915,186	\$ 639,903	\$ 3,824,030	\$ 3,410,000	-10.83%
Other Financing Costs	\$ 3,584,900	\$ 3,072,244	\$ 1,684,275	\$ -	\$ -	#DIV/0!
Total Expenditures	\$ 4,868,341	\$ 4,987,430	\$ 2,324,178	\$ 3,824,030	\$ 3,410,000	#DIV/0!

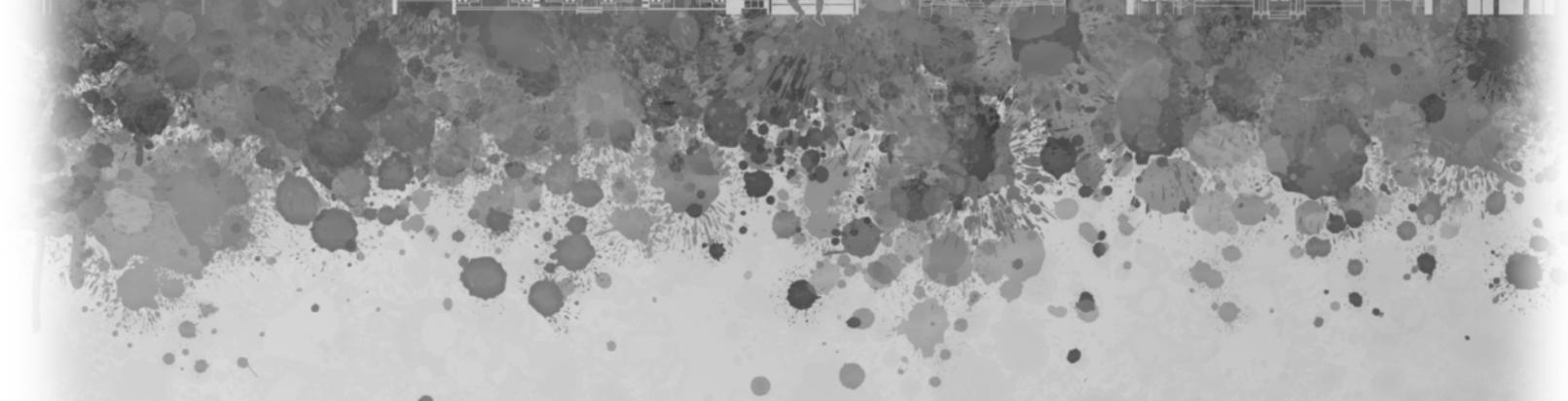


## FUND 323 - 2013 SPLOST FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>REVENUES:</b>				
3343101	GDOT Grants Traffic Project	\$ 300,561	\$ 300,562	\$ -
3371010	Public Safety	\$ 792,145	\$ 578,717	\$ -
3371103	Proceeds for Street and Drainage Projects	\$ 1,011,609	\$ 739,050	\$ -
3371200	Proceeds for City Structures	\$ 80,598	\$ 58,883	\$ -
3371300	Proceeds for Economic Development	\$ 296,482	\$ 216,600	\$ -
3371500	Proceeds for Water and Sewer Projects	\$ 1,235,340	\$ 902,501	\$ -
3371600	Proceeds for Natural Gas Projects	\$ 367,514	\$ 268,494	\$ -
3371700	Proceeds for Solid Waste Projects	\$ 1,981,134	\$ 1,482,251	\$ -
3610001	Interest Income	\$ 796	\$ 600	\$ -
<b>TOTAL REVENUES</b>		<b>\$ 6,066,179</b>	<b>\$ 4,547,658</b>	<b>\$ -</b>
<b>EXPENDITURES:</b>				
<b>BUILDINGS</b>				
1565-5413306	ENG-116 Building Renovations	\$ 113,720	\$ -	\$ -
1565-5425706	ENG-108 Rehab Mech System	\$ 3,250	\$ -	\$ -
7400-5413301	Fab Lab Buildings	\$ 34,738	\$ -	\$ -
4700-5415611	NGD-58 CNG Station	\$ -	\$ 105,000	\$ 395,000
<b>INFRASTRUCTURE</b>				
4220-5414509	ENG-STS-31 Sidewalk Repairs	\$ 13,701	\$ -	\$ -
4220-5414703	ENG-40 Street Resurfacing Program	\$ 272,860	\$ -	\$ -
4220-5412100	ENG 41 Downtown Parking Lots	\$ -	\$ -	\$ -
4220-5415303	ENG-68 Construct Sidewalk along Lester Road	\$ 181,794	\$ -	\$ -
4220-5415304	ENG-44 Inter- Imp- W-Grady/S- College Street	\$ 18,834	\$ 329,800	\$ -
4220-5415308	ENG-98 Roadway Imp- at Traffic Generators	\$ 746	\$ -	\$ -
4220-5425809	ENG-115 South Main Streetscape Project	\$ -	\$ 129,730	\$ -
4220-5415612	ENG-131 Public Parking Lots	\$ -	\$ -	\$ 150,000
4220-5415613	ENG-136 Subdivision Incentive Program	\$ -	\$ -	\$ 175,000
4320-5415510	STM-2 Drainage Basin H&H Modeling	\$ -	\$ 120,000	\$ -
4320-5415512	STM-27 Donnie Simmons Way at Big Ditch Drainage	\$ -	\$ 500,000	\$ -
4320-5415513	STM-35 Morris Street Storm Drainage Improvements	\$ -	\$ 275,000	\$ -
4320-5415511	STM-41 Johnson St Culvert Crossing Replacement	\$ -	\$ 200,000	\$ -
4320-5415514	STM-24 CDBG Grant matching Funds	\$ -	\$ -	\$ 370,000
4320-5415515	STM-38 Donnie Simmons Way Culvert Crossing Upgrad	\$ -	\$ -	\$ 300,000
4400-5415400	WWD-14 Water and Sewer Rehab	\$ -	\$ -	\$ 1,160,000
4330-5415600	WWD-14-L Upgrade Sewer from Edgewood to WWTP	\$ -	\$ 600,000	\$ -
4330-5415703	WWD-14-O Upgrade Sewer on Lindberg & W. Gentilly	\$ -	\$ 140,000	\$ -
4330-5415711	WWD-14-T Upgrade Sewer in Woodlawn Subdivision	\$ -	\$ 400,000	\$ -
4330-5415708	WWD-32-G Extend Sewer Main - East Oliff Street	\$ -	\$ 120,000	\$ -
4330-5415709	WWD-147 Upgrade Water/Sewer - S. Main Street	\$ -	\$ -	\$ 450,000
4330-5415710	WWD-14-P Upgrade Sewer Mike Ann Drive	\$ -	\$ 70,000	\$ -
4335-5212012	WTP-11 Feasibility Study for WWTP Rehab/Repl	\$ -	\$ -	\$ 60,000
<b>EQUIPMENT</b>				
3200-5425613	PD-38 Dispatch Console	\$ -	\$ 269,500	\$ -
3223-5422105	Vehicle and Conversion - Patrol Bureau	\$ 260	\$ -	\$ -
3500-5422508	FD-50 Inspector Pickup	\$ -	\$ 150,000	\$ -

## FUND 323 - 2013 SPLOST FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
4335-5425511	WTP-1-R Replace 30' Aluminum Sludge Trailer	\$ -	\$ -	\$ 60,000
4400.5425510	WWD-37 Generators for Sewage Pumps Stations	\$ -	\$ -	\$ 115,000
4521-5422410	SWC-9 Frontloading Garbage Truck	\$ -	\$ 325,000	\$ -
4521-5422503	SWC-21-R Roll-off Trucks & Conversions	\$ -	\$ -	\$ 175,000
4530-5425811	SWD-13 Tractor Replacement	\$ -	\$ 65,000	\$ -
4530-5425812	SWD-14 Batwing Mower Replacement	\$ -	\$ 25,000	\$ -
<b>TOTAL CAPITAL OUTLAY</b>		\$ 639,903	\$ 3,824,030	\$ 3,410,000
OTHER FINANCING USES				
9000-6110200	Transfers to W/S	\$ 195,233	\$ -	\$ -
9000-6110400	Transfers to Solid Waste Disposal	\$ 1,465,588	\$ -	\$ -
9000-6110700	Transfers to Natural Gas	\$ 23,454	\$ -	\$ -
<b>TOTAL OTHER COSTS</b>		\$ 1,684,275	\$ -	\$ -
<b>TOTAL EXPENDITURES</b>		\$ 2,324,178	\$ 3,824,030	\$ 3,410,000



TAB 19

324 2018 TSPLOST

**FUND - 324 - 2018 TSPLOST**

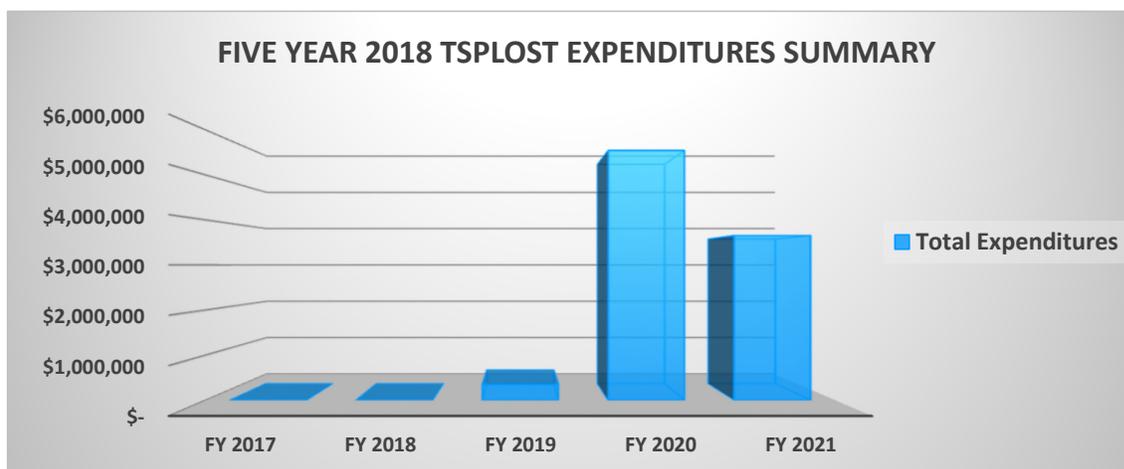
This fund is used to account for the receipts and disbursements of the City's portion of the 2018 1% Transportation Special Purpose Local Option Sales Tax. The Transportation Investment Act was enacted to improve a deteriorating transportation network in Georgia, which is important

On May 22, 2018, the voters of Bulloch County approved a referendum measure to impose this sales tax for transportation . The TSPLOST became effective October 1, 2018. Since there is a two-month delay in receiving the new funds, receipt of the proceeds began in March, 2019. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum. Projects will include street resurfacing, bike/pedestrian improvements, intersection improvements and a transit system.

This is an additional tax which must be used for transportation and will free up other revenue sources, such as the Special Purpose Local Option Sales Tax for other kinds of projects. This means that the sales tax rate in Bulloch County will be at 8% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, 1% SPLOST for the County and four cities and this 1% for the 2018 Transportation SPLOST.

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Capital Outlay	\$ -	\$ -	\$ 349,566	\$ 5,541,955	\$ 3,653,000	-34.08%
Total Expenditures	\$ -	\$ -	\$ 349,566	\$ 5,541,955	\$ 3,653,000	-34.08%



## FUND 324 - 2018 TSPLOST FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>REVENUES:</b>				
3370002	T-SPLOST Revenue	\$ 2,394,667	\$ 4,128,000	\$ 3,302,400
3610001	Interest	\$ 25	\$ -	\$ 360
<b>TOTAL REVENUES &amp; OTHER FINANCING SOURCES</b>		<b>\$ 2,394,692</b>	<b>\$ 4,128,000</b>	<b>\$ 3,302,760</b>
<b>EXPENDITURES:</b>				
PURCHASE/CONTRACT SERVICES				
4220-5212010	ENG-134a Transit Feasibility Study	\$ 69,645	\$ 20,935	\$ -
INFRASTRUCTURE				
4220-5415504	ENG-96 Traffic Studies and Planning	\$ -	\$ 50,000	\$ 250,000
4220-5415606	ENG-114 Roadway Geometric Improvements	\$ -	\$ -	\$ 100,000
4220-5410809	ENG-115a South Main Street (Blue Mile) Phase I	\$ -	\$ -	\$ 1,500,000
4220-5415804	ENG-120 Old Register Road Improvements	\$ -	\$ 500,000	\$ -
4220-5414500	ENG-122 Sidewalk Projects	\$ -	\$ -	\$ 650,000
4220-5414510	ENG-122a Hwy. 24 (E. Main St.) Sidewalk	\$ -	\$ 344,500	\$ -
4220-5414511	ENG-122b Packinghouse - E. Main to 301	\$ 74,358	\$ -	\$ -
4220-5414512	ENG-122c Hwy. 24 Side. - Hwy 80 to Packinghouse	\$ -	\$ 130,000	\$ -
4220-5414513	ENG-122d W. Jones Side. - S. Main to Johnson	\$ 13,000	\$ 137,000	\$ -
4220-5414514	ENG-122e Herty Dr Sidewalk - Fair to Gentilly	\$ 21,235	\$ 191,365	\$ -
4220-5414515	ENG-122f Edgewood Dr Sidewalk - Gentilly to Edge.	\$ -	\$ 155,000	\$ -
4220-5414516	ENG-122g Gentilly from E. Jones	\$ -	\$ 20,000	\$ -
4220-5414517	ENG-122h E. Jones Sidewalk - S. Main to S. Zetterower	\$ -	\$ 15,000	\$ -
4220-5414518	ENG-122i N. College Sidewalk - Proctor to Hwy 80	\$ -	\$ 15,000	\$ -
4220-5414519	ENG-122k W. Main Sidewalk - Ivory St. to Foss St.	\$ -	\$ 25,000	\$ -
4220-5414520	ENG-122m Chandler Rd Sidewalk - Knight Dr to Exist.	\$ -	\$ 20,000	\$ -
4220-5414521	ENG-122o Bulloch St Sidewalk - S. Main to S. College	\$ -	\$ 20,000	\$ -
4220-5415805	ENG-123a S. Main St. @ Fair Rd. Imp.	\$ -	\$ 1,000,000	\$ -
4220-5415801	ENG-123c W. Main/Johnson/MLK	\$ -	\$ 100,000	\$ -
4220-5415806	ENG-123d S. Zetterower @ Stillwell St	\$ -	\$ 460,000	\$ -
4220-5415807	ENG-123f Cawana @ Brannen/Cawana/RR Bed Rd.	\$ -	\$ 100,000	\$ -
4220-5415802	ENG-124a Stillwell St. Improvements	\$ 22,435	\$ 17,860	\$ -
4220-5415803	ENG-124c W. Main St. Drainage	\$ 4,970	\$ 50,000	\$ -
4220-5414607	ENG-125 Striping & Signage Imp.	\$ -	\$ 50,000	\$ 50,000
4220-5415410	ENG-127 Traffic Calming & Pedestrian Crossings	\$ -	\$ 50,000	\$ 50,000
4220-5414703	ENG-128 Resurf. & Road Rehabilitation	\$ 3,957	\$ 1,540,045	\$ 772,000
4220-5412107	ENG-131 Public Parking Lots	\$ -	\$ 150,000	\$ -
4220-5212011	ENG-134b Imp. of Limited Transit System	\$ -	\$ 95,250	\$ 70,000
4220-5415312	ENG-137 Roadway Improvements	\$ -	\$ -	\$ 25,000
4220-5414509	STS-31 Sidewalk Repairs	\$ -	\$ 20,000	\$ 20,000
OTHER EQUIPMENT				
4200-5422310	STS-21 Dumptruck	\$ 139,462	\$ -	\$ -
4200-5422304	STS-105 Traffic Control Bucket Truck Replacement	\$ -	\$ 145,000	\$ -
4200-5422314	STS-109 High Reach Bucket Truck	\$ -	\$ -	\$ 125,000
4200-5425804	STS-111 Small Tractor Replacement	\$ -	\$ 80,000	\$ -
4200-5425710	STS-121 Message Boards	\$ -	\$ 40,000	\$ 40,000
OTHER COSTS				
1510-5741002	Bank Charges	\$ 504	\$ -	\$ 1,000
<b>TOTAL EXPENDITURES</b>		<b>\$ 349,566</b>	<b>\$ 5,541,955</b>	<b>\$ 3,653,000</b>

TAB 20

325 2019 SPLOST

**FUND - 325 - 2019 SPLOST**

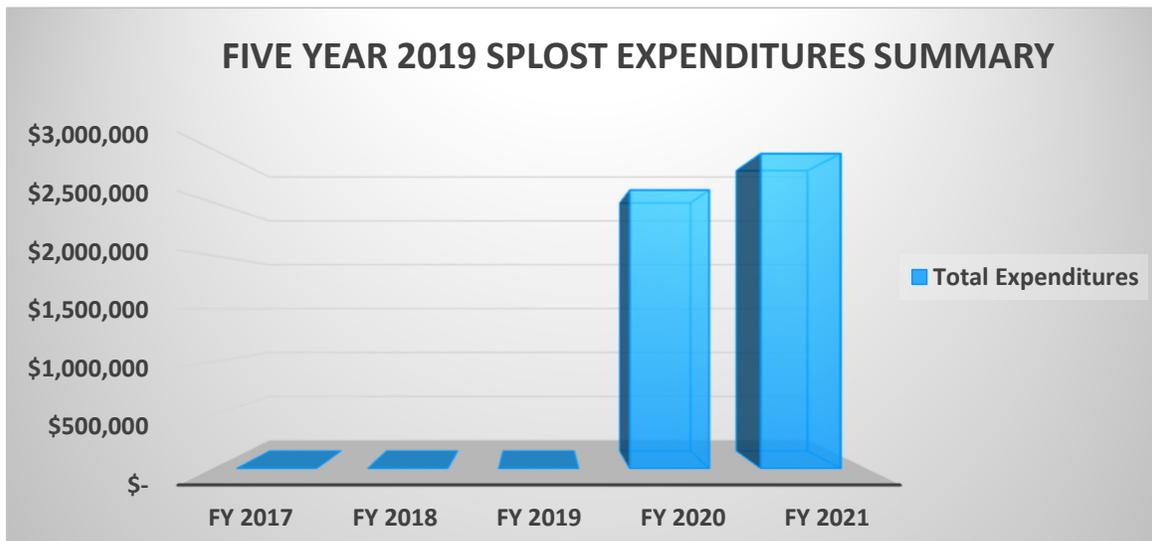
This fund is used to account for the receipts and disbursements of the City's portion of the 2019 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers. The SPLOST renewal will help fund City projects such as upgrading and expanding parks and greenways, police and fire vehicles and equipment, and solid waste vehicles and equipment.

On November 6, 2018, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2013 SPLOST will end at the end of September 2019. Since there is a two-month delay in receiving the new funds, receipt of the proceeds should begin in March, 2020. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is not an additional tax, but an extension for six years of the 2013 SPLOST. This means that the sales tax rate in Bulloch County will be at 8% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, 1% for the 2018 Transportation SPLOST and this 1% SPLOST for the County and four cities.

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Capital Outlay	\$ -	\$ -	\$ -	\$ 2,611,500	\$ 2,952,500	13.06%
Total Expenditures	\$ -	\$ -	\$ -	\$ 2,611,500	\$ 2,952,500	13.06%



## FUND 325 - 2019 SPLOST FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>REVENUES:</b>				
3371011	Proceeds for Police	\$ -	\$ 170,486	\$ 420,000
3371012	Proceeds for Fire	\$ -	\$ 229,403	\$ 576,000
3371100	Proceeds for SWD Air Rights/Equipment	\$ -	\$ 1,475,001	\$ 1,966,670
3371104	Proceeds for Public Works Projects	\$ -	\$ 43,403	\$ 107,810
3371105	Proceeds for Greenspace Projects	\$ -	\$ 76,389	\$ 189,120
3371200	Proceeds for City Structures	\$ -	\$ 79,861	\$ 197,760
3371201	Proceeds for Cultural Facilities	\$ -	\$ 18,750	\$ 46,370
3371300	Proceeds for Economic Development	\$ -	\$ 69,444	\$ 171,840
3371500	Proceeds for Water and Sewer Projects	\$ -	\$ 265,972	\$ 660,000
3371600	Proceeds for Natural Gas Projects	\$ -	\$ 69,444	\$ 171,840
3371700	Proceeds for Solid Waste Projects	\$ -	\$ 17,361	\$ 42,960
3371800	Proceeds for Information Technology	\$ -	\$ 11,111	\$ 27,840
3610001	Interest Income	\$ -	\$ 20	\$ -
<b>TOTAL REVENUES</b>		<b>\$ -</b>	<b>\$ 2,526,645</b>	<b>\$ 4,578,210</b>
<b>EXPENDITURES:</b>				
<b>BUILDINGS</b>				
1565-5413206	GBD-1 Rehabilitation of Admin Facilities	\$ -	\$ 1,000,000	\$ -
1565-5413308	GBD-4 Renovations to Cultural Facilities	\$ -	\$ 75,000	\$ -
<b>INFRASTRUCTURE</b>				
4220-5410315	ENG-135 Citywide Trails, Parks & Greenspaces	\$ -	\$ -	\$ 1,100,000
4330-5415400	Water and Sewer Rehab Projects	\$ -	\$ -	\$ 960,000
4330-5415600	WWD-14L Upgrade Sewer from N. Edgewood to WWTP	\$ -	\$ 600,000	\$ -
4330-5415700	WWD-14T Upgrade Sewer in Woodlawn Subdivision	\$ -	\$ 400,000	\$ -
4700-5415602	NGD-11 Gas System Expansion	\$ -	\$ 100,000	\$ -
<b>EQUIPMENT</b>				
3223-5422105	PD-1 Police Vehicles and Conversion	\$ -	\$ 170,500	\$ 388,500
3223-5425707	PD-22 Bullet Proof Vests for Patrol Officers	\$ -	\$ 25,000	\$ -
3500-5422508	FD-50 Inspector Pickup Trucks	\$ -	\$ 150,000	\$ -
3500-5413202	FD-67 Storage Shelter	\$ -	\$ -	\$ 15,000
3500-5425003	FD-71 SCBA Replacement and Purchase	\$ -	\$ 45,000	\$ 70,000
3500.5425110	FD-81 SCBA Bottle Replacement Purchase	\$ -	\$ -	\$ 40,000
3500-5422600	FD-82 Rescue/Extrication Tools Replacement	\$ -	\$ -	\$ 50,000
3500-5425701	FD-83 Thermal Imaging Camera Replacement	\$ -	\$ 26,000	\$ -
3500-5425803	FD-86 Station Generators	\$ -	\$ -	\$ 50,000
3500-5412008	FD-87 Training Ground Facilities & Apparatus Storage	\$ -	\$ -	\$ 85,000
4700-5425206	NGD-81 Upgrade Radios to 700MHz System	\$ -	\$ 20,000	\$ -
4700-5415602	NGD-11 Gas System Expansion	\$ -	\$ -	\$ 150,000
6200-5422220	PRK-34 Mini Skid Steer with Attachments	\$ -	\$ -	\$ 44,000
<b>TOTAL EXPENDITURES</b>		<b>\$ -</b>	<b>\$ 2,611,500</b>	<b>\$ 2,952,500</b>

TAB 21

343 2019 CDBG Grant

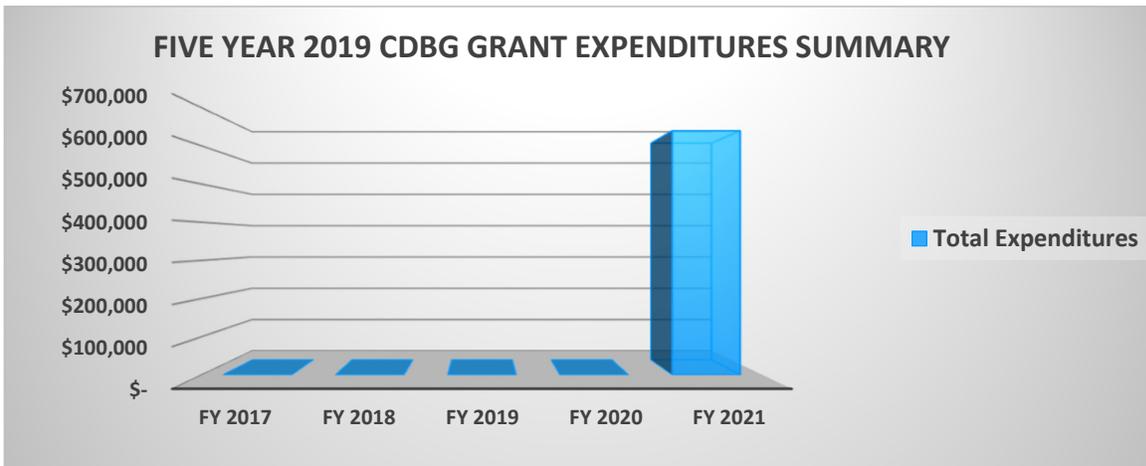
**FUND - 343 - 2019 CDBG GRANT**

**DEPT - 4250 - STORM DRAINAGE**

The Community Development Block Grant program provides funding for projects that benefit low-to-moderate income neighborhoods. The City was awarded a 2019 CDBG grant in the amount of \$750,000 for improvements to James Street, Floyd Street, Roundtree Street and Carver Street. In combination with the local match and supplemental funds from City utility enterprises the project will provide improvements to water infrastructure, sewer infrastructure, natural gas infrastructure, roadways and drainage and flood control. This project is a continuation of the 2016 CDBG project that performed similar improvements to nearby Kent Street, Lovett Street, and Bryant Street.

**EXPENDITURES SUMMARY**

	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Budgeted FY 2021</b>	<b>Percentage Inc./Dec.</b>
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ -	\$ 38,750	#DIV/0!
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 601,000	#DIV/0!
Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
<b>Total Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ 639,750	-100.00%



## FUND 343 - 2019 CDBG FUND

## DEPT - 4250 - STORM DRAINAGE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING REVENUES:</b>				
33	INTERGOVERNMENTAL REVENUE			
3343107	Proceeds from DCA-CDBG	\$ -	\$ -	\$ 639,750
<b>TOTAL OPERATING REVENUES</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 639,750</b>
<b>EXPENDITURES:</b>				
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	\$ -	\$ -	\$ 12,500
5212007	General Administration	\$ -	\$ -	\$ 26,250
<b>TOTAL PURCHASE/CONTRACT SERVICES</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 38,750</b>
54	CAPITAL OUTLAY (MINOR)			
5415503	Construction	\$ -	\$ -	\$ 601,000
<b>TOTAL CAPITAL OUTLAY (MINOR)</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 601,000</b>
61	OTHER FINANCING USES			
6110100	Transfer to Water/Sewer	\$ -	\$ -	\$ -
<b>TOTAL EXPENDITURES:</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 639,750</b>

TAB 22

344 LMIG Fund

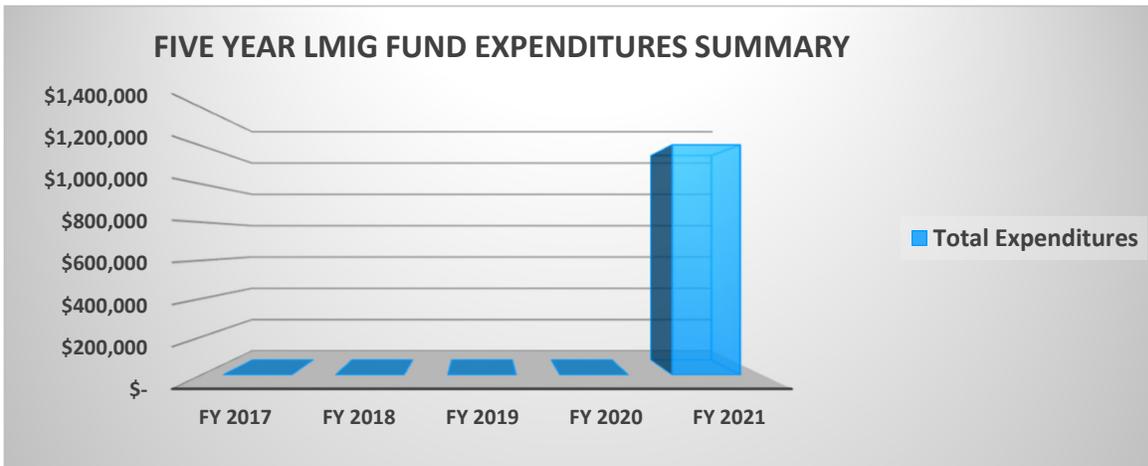
**FUND - 344 - LMIG FUND**

**DEPT - 4220 - ROADWAYS/WALKWAYS**

The Local Maintenance Improvement Grant is a Georgia Department of Transportation program that provides funds to local governments to perform roadway development and improvements. The City and Georgia Southern University have executed a Memorandum of Understanding & Agreement for the construction of an extension of Akins Boulevard. The MOU asserts that the City will apply for LMIG funds for construction of Akins Boulevard and the University will procure design and construction and provide project management for all work. The first phase of work will begin at Veteran's Memorial Parkway and extend to Tormenta Way. The next phase of work will begin at Tormenta Way and extend to the previously constructed spur of Akins Boulevard that connects with Lanier Drive. When completed Akins Boulevard will provide secondary access for the Old Register Road TAD to Veteran's Memorial Parkway and will also provide alternate connectivity for Paulson Stadium to Lanier Drive/Old Register Road and south to Langston Chapel road.

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ 1,205,400	#DIV/0!
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 1,205,400	-100.00%



## FUND 344 - LMIG

## DEPT - 4220 - ROADWAYS/WALKWAYS

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
	<b>OPERATING REVENUES:</b>			
33	INTERGOVERNMENTAL REVENUE			
3343107	GDOT Grants Traffic Project	\$ -	\$ -	\$ 1,205,400
	<b>TOTAL OPERATING REVENUES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,205,400</b>
	<b>OPERATING EXPENSES:</b>			
57	Payment to GSU	\$ -	\$ -	\$ 1,205,400
5710202		\$ -	\$ -	\$ 1,205,400
	<b>TOTAL OPERATING EXPENSES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,205,400</b>
	<b>TOTAL EXPENDITURES:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,205,400</b>

# TAB 23

## 350 Capital Improvements Program Fund

**FUND - 350 - CAPITAL IMPROVEMENTS PROGRAM FUND**

This fund accounts for the receipt and disbursement of funds to acquire major general fixed assets for the City. The projects are derived from the first year’s listing within the 6-year Capital Improvements Program for the CIP Fund. Other capital projects are funded in the individual utility funds such as the Water and Sewer Fund, the Stormwater Fund, the Natural Gas Fund, the Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Some are also funded in the Fleet Management Fund, the Confiscated Assets Fund, the Multiple Grants Fund, the Statesboro Fire Service Fund, 2013 SPLOST Fund, 2018 TSPLOST Fund and 2019 SPLOST Fund.

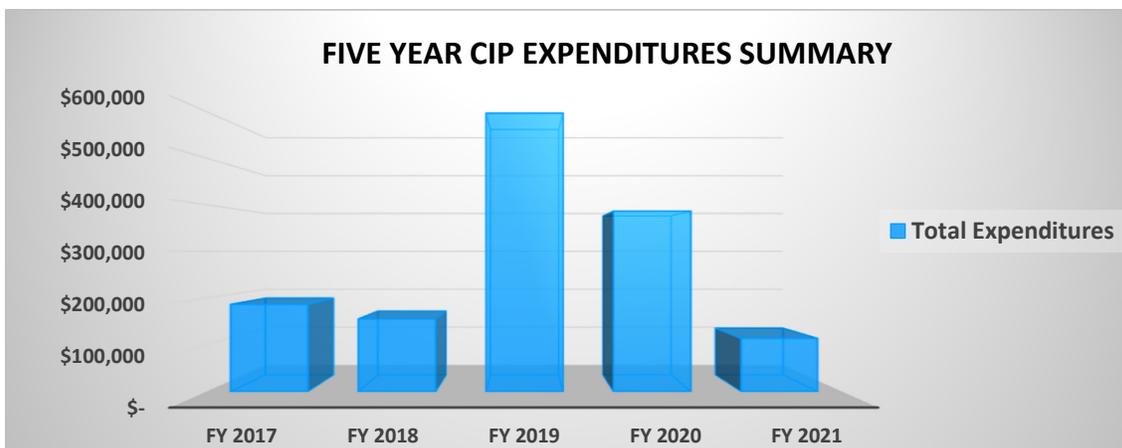
Funding is provided by a transfer from the General Fund, federal and state grants, and the Georgia Municipal Association (GMA) lease pool loans. Projects funded here should cost at least \$15,000 and have a useful life of at least two years. Some may have a smaller dollar amount when they are a carryover from the previous year when a project was not finished by year-end. Some capital projects take longer than one fiscal year to complete, requiring the remainder of the project to be funded in the following fiscal year(s). Projects retain the same Project Number and accounting line item in subsequent years in order to easily track a multiple-year project.

The savings from projects or purchases that come in under the budgeted amount are transferred throughout the fiscal year to a Contingency line item in this fund. The Contingency is then available to fund any change orders or unanticipated projects or purchases that arise during the fiscal year without having to amend this fund’s budget. Any appropriations remaining in the Contingency line item at fiscal year-end go into the fund balance, which can be appropriated in a subsequent year for other projects.

The complete six-year Capital Improvements program is located in a separate tab within this document, and contains more detailed information on each project.

**EXPENDITURES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Capital Outlay	\$ 186,789	\$ 155,365	\$ 595,754	\$ 386,000	\$ 114,000	-70.47%
Total Expenditures	\$ 186,789	\$ 155,365	\$ 595,754	\$ 386,000	\$ 114,000	-70.47%



## FUND 350 - CAPITAL IMPROVEMENTS PROGRAM

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>REVENUES:</b>				
39	<b>OTHER FINANCING SOURCES:</b>			
3912001	Operating transfers from General Fund	\$ 629,500	\$ 150,000	\$ -
3939001	Loan from GMA Lease Pool Fund	\$ -	\$ 180,000	\$ 114,000
<b>TOTAL REVENUES &amp; OTHER FINANCING SOURCES</b>		<b>\$ 629,500</b>	<b>\$ 330,000</b>	<b>\$ 114,000</b>
<b>EXPENDITURES:</b>				
54	<b>CAPITAL OUTLAY</b>			
	<b>Site Improvements</b>			
4200-5422407	STS-92 Tree Maintenance and Removal	\$ 3,357	\$ 5,000	\$ -
4200-5412009	PW-PT-18 Trees/Shrubs	\$ -	\$ 6,000	\$ -
6200-5411007	PRK-32 Cemetery Maintenance	\$ -	\$ 10,000	\$ -
6200-5412010	PRK-31 Marvin Ave Park Renovations	\$ -	\$ 5,000	\$ -
6200-5412105	ENG-PRK-22 Improvements to Edgewood Park	\$ 348	\$ 15,000	\$ -
6200-5412106	PRK-28 Improvements to Park Division Areas	\$ 1,666	\$ -	\$ -
6200-5425605	PW-PRK-13 Seasonal Decorations	\$ -	\$ 7,500	\$ -
	<b>Buildings</b>			
3210-5423002	PD-37 Locking System	\$ 36,291	\$ -	\$ -
	<b>Infrastructure</b>			
4200-5413205	STS-117 Street Lights	\$ -	\$ 10,000	\$ -
	<b>Vehicles (and motorized equipment)</b>			
1575-5422108	ENG-5 Utility Vehicle	\$ -	\$ 60,000	\$ 30,000
3200-5422105	PD-1 Vehicles & Conversion	\$ 536,119	\$ -	\$ -
3215-5425613	PD-38 Dispatch Console	\$ -	\$ 91,500	\$ -
4200-5422206	PW-ST-62 Bushhog Mower	\$ -	\$ 9,000	\$ -
4200-5422207	PW-ST-64 Replace Mower	\$ -	\$ 16,000	\$ -
4200-5422401	ENG-STS-74 Work Truck Replacement	\$ -	\$ 40,000	\$ -
4200-5422402	PW-ST- 80 Replace Existing Truck	\$ -	\$ 40,000	\$ 44,000
4200-5425805	PW-ST-21 Dumptruck	\$ 125	\$ -	\$ -
6200-5422106	PW-PT-1 Replace PKS Mower	\$ 10,499	\$ -	\$ -
6200-5422303	ENG-PRK-4 Crewcab Truck	\$ -	\$ 40,000	\$ -
6200-5422002	PRK-11 Replace Work Truck	\$ -	\$ -	\$ 40,000
	<b>Other Equipment</b>			
4200-5425703	STS-114 Replace Radios	\$ -	\$ 12,000	\$ -
4200-5425704	STS-120 Concrete Saw	\$ 7,349	\$ -	\$ -
6200-5425702	PW-PRK-30 Replacement Radios	\$ -	\$ 9,000	\$ -
6200-5425901	PW-PRK-26 Replace Benches, Trashcans etc-	\$ -	\$ 10,000	\$ -
<b>TOTAL CAPITAL OUTLAY EXPENDITURES</b>		<b>\$ 595,754</b>	<b>\$ 386,000</b>	<b>\$ 114,000</b>

# TAB 24

## 505 Water and Sewer Fund

**FUND - 505 - WATER/SEWER FUND**

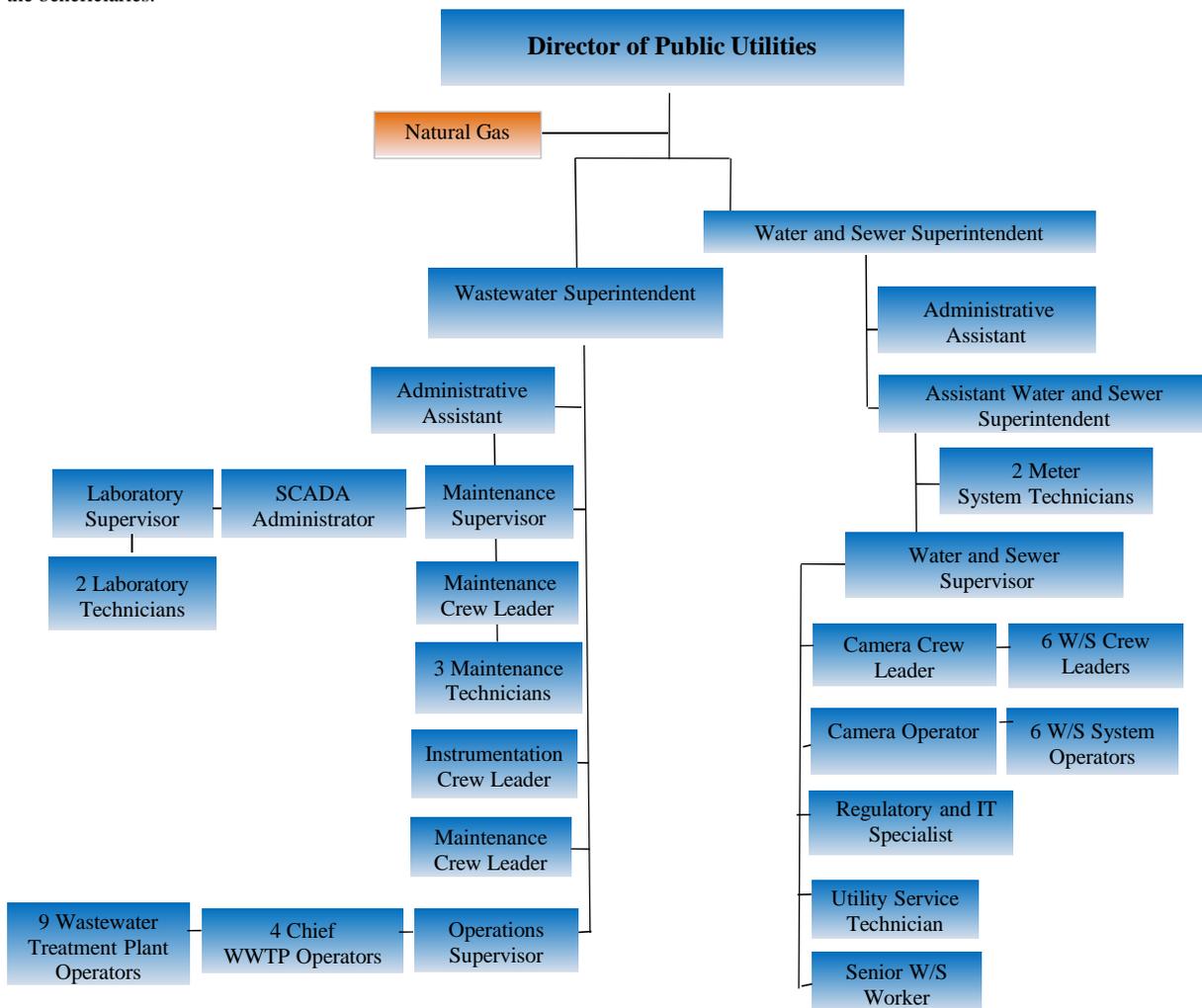
**DEPT - 4335, 4400, 4440**

This fund accounts for the receipts and disbursements to finance the City's Water and Sewer Department. The department is responsible for water treatment, storage, and the distribution system; and the wastewater collection, pumping, and treatment system, as well as the utility billing and collection through the Customer Service Department. The City's water is pumped from deep groundwater wells, treated, pumped to elevated storage tanks, and distributed throughout the City and parts of the County. Wastewater is collected in the sewer lines, pumped where gravity flow is not possible, then treated at a state-of-the-art wastewater treatment plant before discharging to Bird's Pond.

The City must meet stringent US Environmental Protection Agency standards for the treatment of drinking water, and the treatment before discharge of wastewater. Both of these functions are critical to public health, and require certified operators and laboratory personnel.

This fund is accounted for on the accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. In order to keep rates low, some SPLOST funds are used for major projects. Any SPLOST funds to be used for water and wastewater projects are spent within the SPLOST Fund, with the completed project then transferred to this fund as a fixed asset.

The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations, equipment and improvements and extensions of the systems. Unlike private utility companies, the City does not have to pay property or income taxes, and there are no distributions to shareholders, since the City is tax-exempt and non-profit. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.



**STATEMENT OF SERVICE**

The Water/Sewer and Wastewater Department is responsible to provide maintenance and operation of the Water Distribution System, Wastewater Collection System, Advanced Activated Sludge Wastewater Treatment Facility and Reclaimed Water System. The department also monitors and enforces the Industrial Pre-treatment Program and the Watershed Program. Other responsibilities include the oversight and inspection of design and construction of any extensions of the Water and Sewer system or expansions of the Wastewater Treatment Facility and participates in all new development review discussions in reference to water and sewer infrastructure.

<b>GOALS</b>	<b>FY 2020 STATUS</b>	<b>FY 2021 PROJECTED</b>
<b>FY 2020</b>		
1. Continue to provide safe drinking water to our customers with minimal disruption of service.	Complete Water Audit	On Going
2. Continue to reduce the amount of infiltration and inflow into the Wastewater Collection System.	Lined 8,000' Sewer	Continue Sewer Lining
3. Continue to expand the Water Distribution and Wastewater Collection System into undeveloped area's, as determined by Mayor and Council.	Completed Old Register Road	Survey Subdivisions
4. Continue to collect and properly treat all wastewater entering the Wastewater Collection System to ensure regulatory compliance with EPD.	Installed New UV System	Install New Blower System
5. Continue to ensure Industrial Pre-treatment compliance by all Industries.	Conduct Monthly Reporting	On Going
6. Continue to provide quality Reclaimed Water to Georgia Southern University, as well as extending the system to other users.	On Going	On Going
7. Ensure that all applicable Water/Sewer and Wastewater personnel obtain the state licenses required for their positions.	On Going	On Going
8. Continue to improve the departments capacity to provide Quality Customer Service.	Expand Electronic Record Keeping	Implement Electronic Work Orders from City Hall
9. Continue to monitor the condition of the older Wastewater Treatment Plant equipment and schedule for needed up-upgrades or replacement of the equipment that has reached it's life expectancy.	Installed New UV System	Install New Blower System
10. Continue to provide the necessary training for all Water and Wastewater personnel.	On Going	On Going
11. Rehabilitate approximately 2,800 feet of 8-inch sewer mains in Grenbriar Subdivision by way of installing liner.	Complete	Complete
12. Upgrade Birds Pond pump station.	Installed By Pass Pump	Complete
<b>FY 2021</b>		
1. Rehabilitate approximately 3,100 feet of 30 in. sewer mains from The WWTP to Pine Cove Sub	In Design Phase	Put Out For Bid
2. Upgrade water and sewer mains in the CDBG area. Including Carver Street, James Street and Roundtree Street.	Carver and James Complete	Rountree In Progress
3. Upgrade water and sewer mains on South Main Street from Brannen Street to Tillman Road as part of "The Blue Mile" Project.	In Design Phase	Put Out For Bid

**OBJECTIVES FOR FISCAL YEAR 2021**

1. Continue to maintain all water lines, pumps and water tanks so that disruptions are avoided.
2. Continue to maintain the SCADA System so that system information is provided in a timely manner for all operators.
3. Continue to train and supervise the laboratory staff so that all required EPA/EPD testing is completed and reported as required and that any quality issues are addressed immediately.
4. Continue the backflow prevention installation program.
5. Continue to maintain the sewer lines, pump stations and Wastewater Treatment Facility so that overflows are avoided.
6. Continue to operate the Wastewater Treatment Facility and the Laboratory so that all parameters of the NPDES permit are met and properly reported to the State monthly.
7. Install emergency generators to all sewer pump stations.
8. Repair concrete tanks at the Wastewater Treatment Facility.
9. Use the QUES camera to systematically identify the areas of worst infiltration and inflow, particularly during heavy rain events.
10. Develop a priority rating system for these problems and either contract for or repair in-house.
11. Keep the number of misreads on utility accounts below 0.5%.

## PERFORMANCE MEASURES

<b>WORKLOAD MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Dollar amount of fixed assets at FY end	\$52,329,633	\$51,039,624	\$51,405,026	\$50,856,875	\$55,056,872
Long-term debt outstanding at FY end	\$14,576,433	\$13,839,826	\$13,067,866	\$10,990,000	\$10,132,000
Long-term debt outstanding as % of fixed assets at FY end	28%	27%	25%	22%	18%
Long-term debt outstanding per capita at FY end	\$511	\$485	\$458	\$385	\$355
Water & Wastewater Annual Debt Service Payments P&I	\$1,338,752	\$1,364,921	\$1,369,945	\$1,015,674	\$1,093,186
Net Income for FY	\$2,606,572	\$841,137	\$3,045,183	\$3,099,301	\$4,834,395
Ratio of Water & Wastewater System Net Income to Net Income to Annual Debt Service Payments (P & P)	194.7%	61.6%	222.3%	305.1%	442.2%
Number of FTE employees	56.5	57.16	57.16	58.16	50.16
Net Income (Loss) per FTE employee	\$46,134	\$14,715	\$53,275	\$53,289	\$96,379
<b>PRODUCTIVITY MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Gallons of water pumped from wells	1,200,393,750	1,178,136,000	1,200,088,000	1,268,208,000	1,270,000,000
Gallons of water billed	1,140,202,000	1,139,214,000	1,102,744,000	1,147,746,000	1,150,000,000
Percentage of treated water lost to leakage, fire protection and other sources.	5.0%	3.3%	8.1%	9.5%	9.4%
Gallons of sewage treated and discharged from WWTP	1,786,059,000	1,608,900,000	1,986,150,000	1,917,980,000	1,825,000,000
Gallons of sewage billed	1,060,882,000	973,703,000	1,021,724,000	1,106,330,000	1,110,000,000
Percentage of treated sewage from infiltration & inflow	42%	40%	49%	42%	39%
Number of operational water wells	6	6	6	6	6
Average Gallons per Day (GPD) of water pumped	3,288,750	3,227,770	3,287,912	3,474,542	3,479,452
Percentage of Permitted Average GPD actually used	56%	55%	56%	59%	59%
Peak GPD of water pumped	4,585,000	5,215,000	4,843,000	4,497,000	4,500,000
Number of operational sewage lift stations	24	25	26	26	27
Average GPD of sewage treated & discharged from WWTP	4,890,000	4,410,000	5,440,000	5,250,000	5,000,000
Average GPD of sewage discharged permitted by NPDES permit	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
Percentage of Permitted Average GPD actually used	49%	44%	54%	53%	50%
Number of water leaks repaired	324	288	277	284	295
Number of sewage spills requiring EPD notification	0	0	0	0	0
Number of NPDES Permit violations per EPD	1	0	0	0	0
* Number of residential water customers	10,781	10,747	12,026	12,023	12,050
* Number of residential sewer customers	10014	10,115	10,520	10,207	10,230
* Number of commercial/industrial water customers	1434	1429	1443	1439	1440
* Number of commercial/industrial sewer customers	1128	1126	1126	1138	1140
* Government agency water customers	701	701	704	704	705
* Government agency sewer customers	562	561	564	564	565
* Irrigation customers	602	605	608	610	612
* Fire system customers	234	234	236	237	237
** Multi-meter customers	207	207	207	207	207
*** Average GPD allowed by EPD withdrawal permit	5,875,000	5,875,000	5,875,000	5,875,000	5,875,000

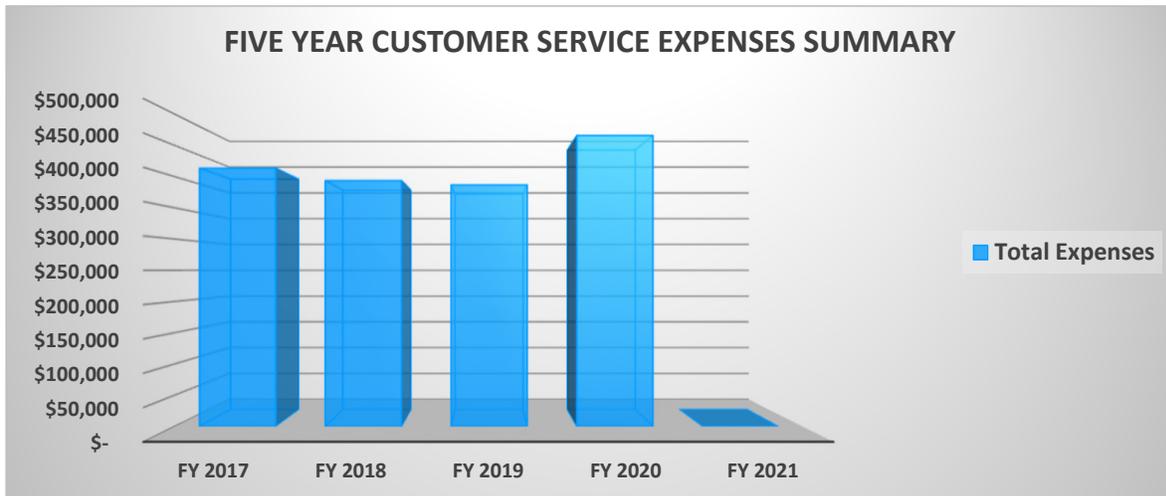
\* Actual accounts based on Feb. of FY to be representative of college students.

\*\* FY Actual units supplied by multi-meter accounts= 3168 units

\*\*\* Current water withdrawal permit 7.345 monthly average 5.875 annual average

**EXPENSES SUMMARY CUSTOMER SERVICE**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 181,937	\$ 171,411	\$ 182,642	\$ 245,100	Moved to GF	-100.00%
Purchase/Contract Services	\$ 121,645	\$ 108,433	\$ 101,978	\$ 105,506	Moved to GF	-100.00%
Supplies	\$ 452	\$ 3,787	\$ 4,340	\$ 4,255	Moved to GF	-100.00%
Capital Outlay (Minor)	\$ 280	\$ 280	\$ 160	\$ 200	Moved to GF	-100.00%
Interfund Dept. Charges	\$ 109,153	\$ 109,760	\$ 97,727	\$ 110,843	Moved to GF	-100.00%
Other Costs	\$ 152	\$ 56	\$ 31	\$ -	Moved to GF	0.00%
<b>Total Expenses</b>	<b>\$ 413,619</b>	<b>\$ 393,727</b>	<b>\$ 386,878</b>	<b>\$ 465,904</b>	<b>\$ -</b>	<b>-100.00%</b>



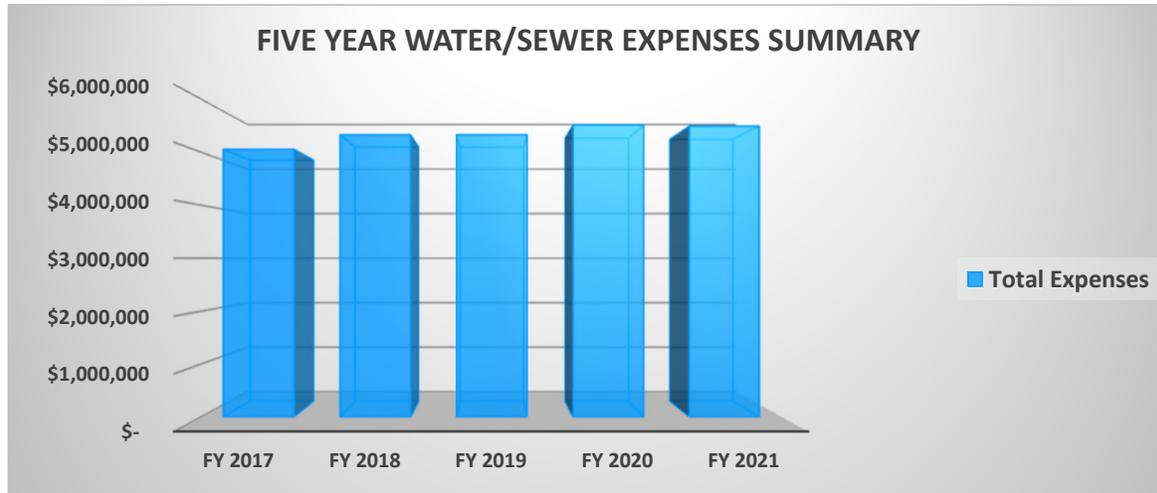
**EXPENSES SUMMARY WASTEWATER DEPARTMENT**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 1,031,783	\$ 1,032,871	\$ 1,065,228	\$ 1,215,533	\$ 1,375,940	13.20%
Purchase/Contract Services	\$ 318,471	\$ 421,798	\$ 447,044	\$ 426,700	\$ 418,120	-2.01%
Supplies	\$ 626,395	\$ 654,341	\$ 637,759	\$ 705,550	\$ 661,660	-6.22%
Capital Outlay (Minor)	\$ 3,245	\$ 1,498	\$ 9,030	\$ 8,206	\$ 7,500	-8.60%
Interfund Dept. Charges	\$ 637,973	\$ 687,963	\$ 626,855	\$ 656,051	\$ 810,266	23.51%
Other Costs	\$ 169,251	\$ 192,342	\$ 228,714	\$ 225,950	\$ 225,650	-0.13%
<b>Total Expenses</b>	<b>\$ 2,787,118</b>	<b>\$ 2,990,813</b>	<b>\$ 3,014,630</b>	<b>\$ 3,237,990</b>	<b>\$ 3,499,136</b>	<b>8.07%</b>



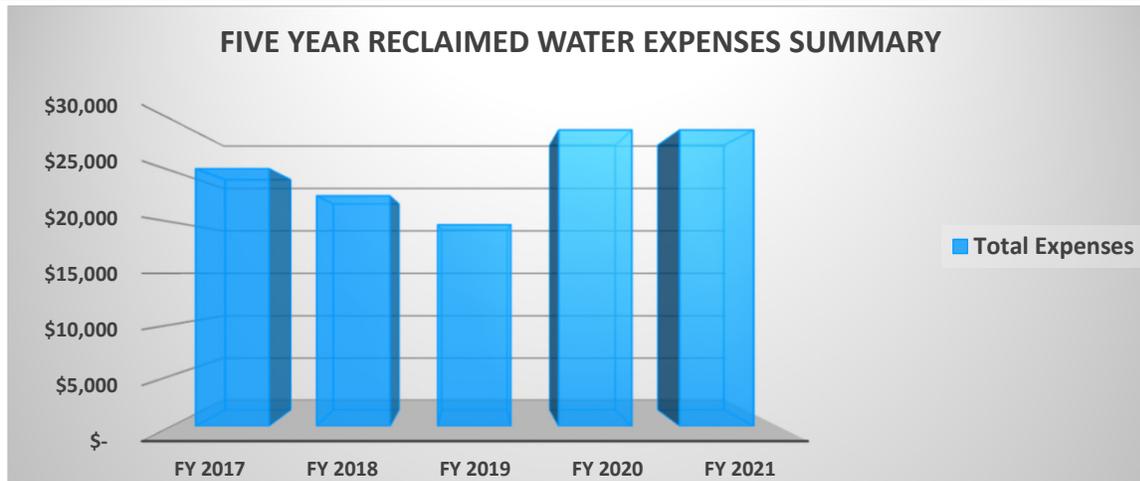
**EXPENSES SUMMARY WATER/SEWER DEPARTMENT**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 895,955	\$ 883,843	\$ 855,097	\$ 1,098,204	\$ 1,184,340	7.84%
Purchase/Contract Services	\$ 344,528	\$ 407,297	\$ 493,254	\$ 623,155	\$ 653,515	4.87%
Supplies	\$ 674,751	\$ 597,996	\$ 738,603	\$ 728,690	\$ 790,390	8.47%
Capital Outlay (Minor)	\$ 22,280	\$ 4,434	\$ 9,656	\$ 41,437	\$ 53,800	29.84%
Interfund Dept. Charges	\$ 767,377	\$ 827,259	\$ 739,494	\$ 728,870	\$ 828,798	13.71%
Other Costs	\$ 88,814	\$ 25,973	\$ 31,217	\$ 23,320	\$ 23,150	-0.73%
Debt Services	\$ 622,730	\$ 598,597	\$ 570,178	\$ 566,637	\$ 235,190	-58.49%
Non-Operating Expenses	\$ 1,632,195	\$ 1,976,922	\$ 1,884,900	\$ 1,695,819	\$ 1,715,536	1.16%
Total Expenses	\$ 5,048,630	\$ 5,322,321	\$ 5,322,399	\$ 5,506,132	\$ 5,484,719	-0.39%



**EXPENSES SUMMARY RECLAIMED WATER**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 11,700	\$ 11,700	\$ 11,700	\$ 11,700	\$ 11,700	0.00%
Purchase/Contract Services	\$ 433	\$ 363	\$ 268	\$ 800	\$ 800	0.00%
Supplies	\$ 13,084	\$ 10,096	\$ 7,777	\$ 16,500	\$ 16,500	0.00%
Interfund Dept. Charges	\$ -	\$ 404	\$ -	\$ -	\$ -	#DIV/0!
Total Expenses	\$ 25,217	\$ 22,563	\$ 19,745	\$ 29,000	\$ 29,000	0.00%



## FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING REVENUES:</b>				
<b>Water</b>				
CHARGES FOR SERVICES				
33-34	General government			
3417000	Indirect Cost Allocation for Meter Reader	\$ 52,901	\$ 52,901	\$ 52,900
3417001	Indirect Cost All- For Customer Service	\$ 237,075	\$ 250,790	\$ -
	<i>Sub-total: General Government</i>	\$ 289,976	\$ 303,691	\$ 52,900
3442100	Water charges			
3442101	Administrative Service Fees	\$ 79,427	\$ 90,000	\$ 87,000
3442102	Inside Residential Water Charges	\$ 2,813,979	\$ 2,750,000	\$ 2,950,000
3442103	Outside Residential Water Charges	\$ 114,699	\$ 123,000	\$ 145,000
3442104	Inside Commercial Water Charge	\$ 1,305,048	\$ 1,330,000	\$ 1,420,000
3442105	Outside Commercial Water Charge	\$ 226,762	\$ 220,000	\$ 240,000
3442107	Outside Industrial Water Charge	\$ 331,535	\$ 337,340	\$ 250,000
3442109	Miscellaneous Income (Septic)	\$ -	\$ -	\$ -
	<i>Sub-total: Water Charges</i>	\$ 4,871,450	\$ 4,850,340	\$ 5,092,000
3442901	Water Tap Fees	\$ 267,052	\$ 110,000	\$ 110,000
3442902	Late Payment Penalties and Interest	\$ 69,994	\$ 70,000	\$ 70,000
3442903	Reconnection Fees	\$ 241,607	\$ 230,000	\$ 210,000
3442907	Water Conn/Running inside	\$ 800	\$ 1,500	\$ 500
	<i>Sub-total: Other Fees</i>	\$ 579,453	\$ 411,500	\$ 390,500
	<b>TOTAL CHARGES FOR SERVICES</b>	\$ 5,740,879	\$ 5,565,531	\$ 5,535,400
<b>Sewer</b>				
CHARGES FOR SERVICES				
34	Sewer charges			
3442501	Inside Residential Sewer Charges	\$ 2,583,176	\$ 2,540,000	\$ 2,616,200
3442502	Outside Residential Sewer Charges	\$ 11,190	\$ 11,000	\$ 11,000
3445503	Inside Commercial Sewer Charges	\$ 1,937,421	\$ 1,935,000	\$ 2,010,000
3445504	Outside Commercial Sewer Charges	\$ 224,764	\$ 227,000	\$ 249,000
3442506	Outside Industrial Sewer Charges	\$ 347,655	\$ 340,000	\$ 320,000
	<i>Sub-total: Sewer Charges</i>	\$ 5,104,206	\$ 5,053,000	\$ 5,206,200
3442905	Sewer Tap Fees	\$ 76,040	\$ 30,000	\$ 30,000
3442906	Late Payment Penalties and Interest	\$ 69,231	\$ 65,000	\$ 65,000
	<i>Sub-total: Other Fees</i>	\$ 145,271	\$ 95,000	\$ 95,000
	<b>TOTAL CHARGES FOR SERVICES</b>	\$ 5,249,477	\$ 5,148,000	\$ 5,301,200
34	<b>Reclaimed Water</b>			
3442200	Reclaimed Water	\$ 52,889	\$ 52,272	\$ 52,275
	<b>TOTAL CHARGES FOR SERVICES</b>	\$ 52,889	\$ 52,272	\$ 52,275
	<b>TOTAL OPERATING REVENUES</b>	\$ 11,043,245	\$ 10,765,803	\$ 10,888,875
<b>OPERATING EXPENSES:</b>		<b>DEPT - 1590 - CUSTOMER SERVICE</b>		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 167,429	\$ 211,867	Moved to General Fund
5113001	Overtime	\$ 2,757	\$ 5,800	Moved to General Fund
	<i>Sub-total: Salaries and Wages</i>	\$ 170,186	\$ 217,667	\$ -
5122001	Social Security (FICA) Contributions	\$ 11,280	\$ 16,652	Moved to General Fund
5124001	Retirement Contributions	\$ 853	\$ 10,459	Moved to General Fund
5127001	Workers Compensation	\$ 323	\$ 322	Moved to General Fund
	<i>Sub-total: Employee Benefits</i>	\$ 12,456	\$ 27,433	\$ -
	<b>TOTAL PERSONAL SERVICES</b>	\$ 182,642	\$ 245,100	\$ -

## FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
52	PURCHASE/CONTRACT SERVICES			
5222005	Rep. and Maint. (Office Equipment)	\$ 5,471	\$ 6,000	Moved to General Fund
5222102	Software Support	\$ 42	\$ -	
5222103	Rep. and Maint. Computers	\$ 16,543	\$ 15,865	
	<i>Sub-total: Property Services</i>	\$ 22,056	\$ 21,865	
5231001	Insurance	\$ 2,127	\$ 2,226	Moved to General Fund
5232001	Telephone	\$ 2,003	\$ 1,915	
5232006	Postage	\$ -	\$ 300	
5233001	Advertising	\$ -	\$ 200	
5235001	Travel	\$ -	\$ 4,000	
5237001	Education and Training	\$ -	\$ 5,000	
5238501	Contract Services	\$ 75,792	\$ 70,000	
	<i>Sub-total: Other Purchased Services</i>	\$ 79,922	\$ 83,641	\$ -
	<b>TOTAL PURCHASED SERVICES</b>	\$ 101,978	\$ 105,506	\$ -
53	SUPPLIES			
5311001	Office and General Supplies	\$ 1,205	\$ 3,000	Moved to General Fund
5311005	Uniforms	\$ 386	\$ 350	
5313001	Food	\$ 15	\$ 405	
5316001	Small Tools and Equipment	\$ 2,734	\$ 500	
	<b>TOTAL SUPPLIES</b>	\$ 4,340	\$ 4,255	\$ -
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 160	\$ 200	Moved to General Fund
	<b>TOTAL CAPITAL OUTLAY (MINOR)</b>	\$ 160	\$ 200	\$ -
55	INTERFUND/DEPT- CHARGES			
5510002	Indirect Cost Allocation - General Fund	\$ 42,086	\$ 44,752	Moved to General Fund
5524001	Self-funded Insurance (Medical)	\$ 54,516	\$ 60,366	
5524002	Life and Disability	\$ 795	\$ 840	
5524003	Wellness Program	\$ 330	\$ 385	
5524004	OPEB	\$ -	\$ 4,500	
	<b>TOTAL INTERFUND/INTERDEPT.</b>	\$ 97,727	\$ 110,843	\$ -
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 27	\$ -	Moved to General Fund
5760001	Over/Short	\$ 4	\$ -	
	<b>TOTAL OTHER COSTS</b>	\$ 31	\$ -	\$ -
	<b>Sub-total Customer Service Expenses</b>	\$ 386,878	\$ 465,904	\$ -
		<b>DEPT - 4335 - WASTE WATER TREATMENT PLANT</b>		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 892,789	\$ 1,028,400	\$ 1,095,055
5113001	Overtime	\$ 75,113	\$ 70,000	\$ 70,000
	<i>Sub-total: Salaries and Wages</i>	\$ 967,902	\$ 1,098,400	\$ 1,165,055
5122001	Social Security (FICA) Contributions	\$ 67,634	\$ 84,028	\$ 89,125
5124001	Retirement Contributions	\$ 4,971	\$ 8,397	\$ 93,205
5127001	Workers Compensation	\$ 23,977	\$ 24,487	\$ 25,755
5129002	Employee Drug Screening Tests	\$ 652	\$ 221	\$ -
5129003	Hepatitis/ Flu Vaccine	\$ 92	\$ -	\$ -
5129006	Vehicle Allowance	\$ -	\$ -	\$ 2,800

## FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<i>Sub-total: Employee Benefits</i>		\$ 97,326	\$ 117,133	\$ 210,885
TOTAL PERSONAL SERVICES		\$ 1,065,228	\$ 1,215,533	\$ 1,375,940
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ -	\$ 5,000	\$ 5,000
5212002	Engineering Fees	\$ 15,701	\$ 25,000	\$ 25,000
5213001	Computer Programming Fees	\$ -	\$ 2,000	\$ 2,000
<i>Sub-total: Prof- and Tech- Services</i>		\$ 15,701	\$ 32,000	\$ 32,000
5221001	Cleaning Services	\$ -	\$ 2,500	\$ 2,500
5222001	Rep. and Maint. (Equipment)	\$ 26,395	\$ 23,000	\$ 23,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 16,554	\$ 12,000	\$ 12,000
5222003	Rep. and Maint. (Labor)	\$ 30,796	\$ 23,000	\$ 23,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 6,419	\$ 15,000	\$ 15,000
5222005	Rep. and Maint. (Office Equipment)	\$ 6,802	\$ 7,600	\$ 7,600
5222006	Rep. and Maint. (Other Equipment)	\$ 183,659	\$ 120,000	\$ 115,000
5222007	Rep. and Maint. (Wells)	\$ (1,611)	\$ 400	\$ -
5222008	Rep. and Maint. (Pump Stations)	\$ -	\$ 10,250	\$ -
5222103	Rep. and Maint. Computers	\$ 35,994	\$ 32,300	\$ 32,815
5223200	Rentals	\$ 9,680	\$ 9,000	\$ 9,000
<i>Sub-total: Property Services</i>		\$ 314,688	\$ 255,050	\$ 239,915
5231001	Insurance	\$ 34,557	\$ 48,950	\$ 53,345
5232001	Telephone	\$ 3,654	\$ 3,470	\$ 3,540
5232003	Cellular Phones	\$ 29,572	\$ 32,530	\$ 32,920
5232006	Postage	\$ 2,954	\$ 3,000	\$ 3,000
5233001	Advertising	\$ 306	\$ 1,000	\$ 1,000
5234001	Printing and Binding	\$ 3,577	\$ 200	\$ 200
5235001	Travel	\$ 9,469	\$ 7,500	\$ 7,200
5236001	Dues and Fees	\$ 178	\$ 2,000	\$ 1,000
5237001	Education and Training	\$ 10,580	\$ 10,000	\$ 10,000
5238001	Licenses	\$ 1,325	\$ 2,000	\$ 2,000
5238501	Contract Labor	\$ 11,593	\$ 12,000	\$ 15,000
5239004	Laboratory Services	\$ 8,890	\$ 17,000	\$ 17,000
<i>Sub-total: Other Purchased Services</i>		\$ 116,655	\$ 139,650	\$ 146,205
TOTAL PURCHASED SERVICES		\$ 447,044	\$ 426,700	\$ 418,120
53	SUPPLIES			
5311001	Office and General Supplies	\$ 12,441	\$ 15,000	\$ 15,000
5311002	Parts and Materials	\$ 19,407	\$ 16,000	\$ 20,000
5311003	Chemicals	\$ 91,819	\$ 110,000	\$ 110,000
5311004	Janitorial Supplies	\$ 1,711	\$ 2,500	\$ 2,500
5311005	Uniforms	\$ 12,278	\$ 11,000	\$ 11,000
5311104	Laboratory Supplies	\$ 18,215	\$ 17,000	\$ 17,000
5311105	Laboratory Reagents	\$ 18,522	\$ 18,000	\$ 18,000
5312300	Electricity: WWTP	\$ 425,270	\$ 475,000	\$ 425,000
5312700	Gasoline/Diesel/CNG	\$ 25,206	\$ 30,000	\$ 30,000
5312800	Stormwater	\$ 2,300	\$ 2,300	\$ 2,910
5313001	Food	\$ 429	\$ 750	\$ 750
5314001	Books and Periodicals	\$ 762	\$ 500	\$ 500
5316001	Small Tools and Equipment	\$ 9,399	\$ 7,500	\$ 9,000
TOTAL SUPPLIES		\$ 637,759	\$ 705,550	\$ 661,660
54	CAPITAL OUTLAY (MINOR)			
5421001	Machinery	\$ -	\$ 5,000	\$ 5,000
5423001	Furniture and Fixtures	\$ 1,130	\$ 3,206	\$ 2,500
5425001	Other Equipment	\$ 7,900	\$ -	\$ -

## FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 9,030	\$ 8,206	\$ 7,500
55	INTERFUND/DEPT- CHARGES			
5510002	Indirect Cost Allocation - General Fund	\$ 365,260	\$ 390,105	\$ 556,351
5510005	Indirect Cost Allocation for GIS	\$ 8,639	\$ 8,925	\$ 9,015
5524001	Self-funded Insurance (Medical)	\$ 246,405	\$ 233,461	\$ 223,005
5524002	Life and Disability	\$ 5,066	\$ 4,980	\$ 5,915
5524003	Wellness Program	\$ 1,485	\$ 1,485	\$ 1,485
5524004	OPEB	\$ -	\$ 17,095	\$ 14,495
	TOTAL INTERFUND/INTERDEPT.	\$ 626,855	\$ 656,051	\$ 810,266
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 227,683	\$ 225,000	\$ 225,000
5734001	Miscellaneous Expenses	\$ 698	\$ 650	\$ 650
5741001	Collection Costs	\$ 333	\$ 300	\$ -
	TOTAL OTHER COSTS	\$ 228,714	\$ 225,950	\$ 225,650
	<b>Sub-total Wastewater TP Operating Expenses</b>	<b>\$ 3,014,630</b>	<b>\$ 3,237,990</b>	<b>\$ 3,499,136</b>
	<b>DEPT - 4400 - WATER/SEWER COLLECTION</b>			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 835,533	\$ 930,457	\$ 965,570
5113001	Overtime	\$ 32,083	\$ 32,000	\$ 32,000
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 867,616</i>	<i>\$ 962,457</i>	<i>\$ 997,570</i>
5122001	Social Security (FICA) Contributions	\$ 59,136	\$ 73,628	\$ 76,310
5124001	Retirement Contributions	\$ (90,014)	\$ 44,941	\$ 89,805
5127001	Workers Compensation	\$ 17,833	\$ 16,979	\$ 17,855
5129002	Employee Drug Screening Tests	\$ 526	\$ 199	\$ -
5129006	Vehicle Allowance	\$ -	\$ -	\$ 2,800
	<i>Sub-total: Employee Benefits</i>	<i>\$ (12,519)</i>	<i>\$ 135,747</i>	<i>\$ 186,770</i>
	TOTAL PERSONAL SERVICES	\$ 855,097	\$ 1,098,204	\$ 1,184,340
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	\$ -	\$ 4,500	\$ 4,500
5212002	Engineering Fees	\$ 11,874	\$ 16,000	\$ 16,000
5213002	Bond Paying Agent Fees	\$ 965	\$ 1,800	\$ 1,800
	<i>Sub-total: Prof- and Tech- Services</i>	<i>\$ 12,839</i>	<i>\$ 22,300</i>	<i>\$ 22,300</i>
5221001	Cleaning Services	\$ 2,040	\$ 2,400	\$ 2,400
5222001	Rep. and Maint. (Equipment)	\$ 21,904	\$ 32,000	\$ 25,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 18,600	\$ 28,000	\$ 23,000
5222003	Rep. and Maint. (Labor)	\$ 36,042	\$ 34,000	\$ 34,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 4,157	\$ 7,500	\$ 7,500
5222005	Rep. and Maint. (Office Equipment)	\$ 1,480	\$ 1,000	\$ 1,700
5222006	Rep. and Maint. (Other Equipment)	\$ 8,525	\$ 6,000	\$ 6,000
5222007	Rep. and Maint. (Wells)	\$ 26,879	\$ 45,000	\$ 70,000
5222008	Rep. and Maint. (Pump Stations)	\$ 36,292	\$ 30,000	\$ 35,000
5222009	Rep. and Maint. (Control Panel)	\$ 1,690	\$ -	\$ 1,000
5222102	Software Support	\$ 2,940	\$ 7,000	\$ 7,000
5222103	Rep. and Maint. Computers	\$ 18,253	\$ 14,020	\$ 15,845
5223200	Rentals	\$ 1,787	\$ 3,500	\$ 3,500
	<i>Sub-total: Property Services</i>	<i>\$ 180,589</i>	<i>\$ 210,420</i>	<i>\$ 231,945</i>
5231001	Insurance, Other than Benefits	\$ 58,585	\$ 59,400	\$ 54,470
5232001	Telephone	\$ 2,754	\$ 2,255	\$ 7,010

## FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
5232002	Telephone: Controls on Wells	\$ 20,609	\$ 23,000	\$ 23,000
5232003	Cellular Phones	\$ 17,736	\$ 13,660	\$ 14,170
5232006	Postage	\$ 3,478	\$ 2,000	\$ 4,000
5233001	Advertising	\$ 250	\$ 1,000	\$ 1,000
5234001	Printing and Binding	\$ 3,828	\$ 3,800	\$ 3,800
5235001	Travel	\$ 5,570	\$ 5,000	\$ 2,200
5236001	Dues and Fees	\$ 3,124	\$ 3,000	\$ 3,000
5237001	Education and Training	\$ 3,822	\$ 4,500	\$ 4,500
5238001	Licenses	\$ 3,640	\$ 1,500	\$ 5,600
5238501	Contract Labor/Services	\$ 93,124	\$ 163,320	\$ 168,520
5239004	Laboratory Services	\$ 12,200	\$ 14,000	\$ 14,000
5239005	Inspections - Tanks	\$ 71,106	\$ 94,000	\$ 94,000
	<i>Sub-total: Other Purchased Services</i>	\$ 299,826	\$ 390,435	\$ 399,270
	<b>TOTAL PURCHASED SERVICES</b>	\$ 493,254	\$ 623,155	\$ 653,515
53	SUPPLIES			
5311001	Office and General Supplies	\$ 6,245	\$ 11,000	\$ 15,000
5311002	Parts and Materials	\$ 236,990	\$ 200,000	\$ 235,000
5311003	Chemicals	\$ 45,192	\$ 45,000	\$ 50,000
5311004	Janitorial Supplies	\$ 779	\$ 1,000	\$ 1,200
5311005	Uniforms	\$ 5,322	\$ 10,250	\$ 10,250
5311602	Conservation Water Supply	\$ -	\$ 3,000	\$ 3,000
5312300	Electricity	\$ 5,901	\$ 3,980	\$ 9,000
5312303	Electricity: Sewage Pumps	\$ 102,302	\$ 102,500	\$ 105,065
5312304	Electricity: Water Pumps	\$ 288,022	\$ 290,000	\$ 304,500
5312305	Electricity: Shop	\$ 968	\$ 5,000	\$ -
5312700	Gasoline/Diesel/CNG	\$ 39,643	\$ 47,000	\$ 47,000
5312800	Stormwater	\$ 1,560	\$ 1,560	\$ 1,975
5313001	Food	\$ 648	\$ 1,000	\$ 1,000
5314001	Books and Periodicals	\$ 99	\$ 400	\$ 400
5316001	Small Tools and Equipment	\$ 4,932	\$ 7,000	\$ 7,000
	<b>TOTAL SUPPLIES</b>	\$ 738,603	\$ 728,690	\$ 790,390
54	CAPITAL OUTLAY (MINOR)			
5411500	Easements	\$ 6,547	\$ 30,000	\$ 26,000
5421001	Machinery	\$ 2,578	\$ 8,000	\$ 23,000
5423001	Furniture and Fixtures	\$ 231	\$ 800	\$ 800
5424001	Computers	\$ 300	\$ 1,137	\$ 2,000
5425001	Other Equipment	\$ -	\$ 1,500	\$ 2,000
	<b>TOTAL CAPITAL OUTLAY (MINOR)</b>	\$ 9,656	\$ 41,437	\$ 53,800
55	INTERFUND/DEPT- CHARGES			
5510002	Indirect Cost Allocation - General Fund	\$ 426,822	\$ 460,578	\$ 561,893
5510005	Indirect Cost Allocation for GIS	\$ 12,959	\$ 13,390	\$ 13,525
5524001	Self-funded Insurance (Medical)	\$ 234,094	\$ 234,094	\$ 231,320
5524002	Life and Disability	\$ 4,410	\$ 4,380	\$ 5,435
5524003	Wellness Program	\$ 1,348	\$ 1,348	\$ 1,350
5524004	OPEB	\$ 59,861	\$ 15,080	\$ 15,275
	<b>TOTAL INTERFUND/INTERDEPT.</b>	\$ 739,494	\$ 728,870	\$ 828,798

## FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ -	\$ 800	\$ 800
5734001	Miscellaneous Expenses	\$ 615	\$ 800	\$ 800
5740001	Bad Debts	\$ 29,497	\$ 18,000	\$ 18,000
5741001	Collection Costs	\$ 715	\$ 3,300	\$ 3,300
5741003	Bank Charges	\$ 390	\$ 420	\$ 250
	<b>TOTAL OTHER COSTS</b>	<b>\$ 31,217</b>	<b>\$ 23,320</b>	<b>\$ 23,150</b>
	<b>Sub-total WT, Distribution and Sewer System Expense</b>	<b>\$ 2,867,321</b>	<b>\$ 3,243,676</b>	<b>\$ 3,533,993</b>
		<b>DEPT - 4440 - RECLAIMED WATER</b>		
	<b>OPERATING EXPENSES:</b>			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 11,700	\$ 11,700	\$ 11,700
	<b>TOTAL PERSONAL SERVICES</b>	<b>\$ 11,700</b>	<b>\$ 11,700</b>	<b>\$ 11,700</b>
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	\$ -	\$ 500	\$ 500
5231001	Insurance Other	\$ 268	\$ 300	\$ 300
	<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 268</b>	<b>\$ 800</b>	<b>\$ 800</b>
53	SUPPLIES			
5311002	Parts and Materials	\$ 2,725	\$ 1,160	\$ 400
5311003	Chemicals	\$ 627	\$ 5,240	\$ 6,000
5312300	Electricity	\$ 4,425	\$ 7,800	\$ 7,800
5312700	Gasoline/Fuel/CNG	\$ -	\$ 2,300	\$ 2,300
	<b>TOTAL SUPPLIES</b>	<b>\$ 7,777</b>	<b>\$ 16,500</b>	<b>\$ 16,500</b>
	<b>Sub-total Reclaimed Water</b>	<b>\$ 19,745</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>
	<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 6,288,574</b>	<b>\$ 6,976,570</b>	<b>\$ 7,062,129</b>
	<b>OPERATING INCOME (LOSS)</b>	<b>\$ 4,754,671</b>	<b>\$ 3,789,233</b>	<b>\$ 3,826,746</b>
	<b>NON-OPERATING REVENUES</b>			
36	INVESTMENT INCOME			
3610011	Interest Income - Bonds	\$ 151	\$ 150	\$ -
	<b>TOTAL INVESTMENT INCOME</b>	<b>\$ 151</b>	<b>\$ 150</b>	<b>\$ -</b>
38	MISCELLANEOUS REVENUE			
3810012	Rental Income-T-Mobile	\$ 174,820	\$ 80,545	\$ 80,545
3810013	Rental Income-AT&T	\$ 104,131	\$ 90,500	\$ 90,500
3810015	Rental Income-Verizon	\$ 39,829	\$ 39,829	\$ 41,830
3890100	Miscellaneous Income	\$ 8,223	\$ -	\$ -
3890300	Sale of Scrap	\$ 959	\$ 500	\$ -
3890500	WASA	\$ -	\$ 1,000	\$ 500
3890501	ATC Fees	\$ 166,486	\$ 100,000	\$ 100,000
	<b>TOTAL MISCELLANEOUS</b>	<b>\$ 494,448</b>	<b>\$ 312,374</b>	<b>\$ 313,375</b>

## FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
39	OTHER FINANCING SOURCES			
3912005	Transfer in from 2013 SPLOST	\$ 195,233	\$ 1,260,000	\$ 1,845,000
3912006	Transfer in from 2016 CDBG	\$ 58,340	\$ -	\$ -
3912010	Transfer in from 2019 SPLOST	\$ -	\$ -	\$ 800,000
3922000	Sale of Assets	\$ (2,582)	\$ -	\$ -
	<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$ 250,991</b>	<b>\$ 1,260,000</b>	<b>\$ 2,645,000</b>
	<b>TOTAL NON-OPERATING REVENUE</b>	<b>\$ 745,590</b>	<b>\$ 1,572,524</b>	<b>\$ 2,958,375</b>
58	<b>NON-OPERATING EXPENSES</b>			
4400-5821001	Revenue Bonds Interest Expense	\$ 480,546	\$ 465,846	\$ 235,190
4400-5821002	Premium Amortization	\$ (12,575)	\$ -	\$ -
4400-5822102	GEFA Interest 2006-L25-WJ	\$ 59,901	\$ 54,991	\$ -
4400-5822103	GEFA Interest 2007-L31-WJ	\$ 14,081	\$ 13,079	\$ -
4400-5822104	GEFA Interest 2008-L05-WJ	\$ 28,225	\$ 32,721	\$ -
	<i>Sub-total Non-Operating Expenses</i>	<i>\$ 570,178</i>	<i>\$ 566,637</i>	<i>\$ 235,190</i>
9000-6110001	Transfer to General Fund	\$ 929,530	\$ 807,134	\$ 810,351
9000-6110002	Transfer to Health Insurance Fund	\$ 39,370	\$ 19,685	\$ 36,185
9000-6110006	Transfer to Fleet Fund	\$ 50,000	\$ -	\$ -
9000-6110300	Transfer to SFS Fund	\$ 825,000	\$ 825,000	\$ 825,000
9000-6110500	Transfer to Central Service Fund	\$ 41,000	\$ 44,000	\$ 44,000
	<i>Sub-total Transfers</i>	<i>\$ 1,884,900</i>	<i>\$ 1,695,819</i>	<i>\$ 1,715,536</i>
	<b>TOTAL NON-OPERATING EXPENSES</b>	<b>\$ 2,455,078</b>	<b>\$ 2,262,456</b>	<b>\$ 1,950,726</b>
	<b>NET INCOME</b>	<b>\$ 3,045,183</b>	<b>\$ 3,099,301</b>	<b>\$ 4,834,395</b>

<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Operating Income (loss)	\$3,826,746
Adjustments to reconcile operating income to net cash provided by operating activities	
Depreciation	
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds: General Fund	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	\$3,826,746
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>	
Transfers from other governments:	
2013 SPLOST proceeds	\$1,845,000
2019 SPLOST proceeds	\$800,000
Operating transfer in (out) to the General Fund	
Transfer to the General Fund	(\$810,351)
Transfer to Health Insurance Fund	(\$36,185)
Transfer to Fleet Fund - One time transfer	
Transfer to Central Services Fund	(\$44,000)
Transfer to the SFS Fund - governmental rate	(\$825,000)
Net cash provided (used) by noncapital financing activities	\$929,464
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>	
Acquisition and construction of fixed assets	
Site Improvements (1172001)	
WTP-122 Rehab Concrete Basins	(\$400,000)
Buildings (1174001)	
WTP-11 Feasibility Study for WWTP Rehab/Replacement	(\$60,000)
Wastewater Equipment (1175001)	
WTP-1 Replace 30' Aluminum Sludge Trailer	(\$60,000)
WTP-2 Replace Heavy Duty Utility Trucks	(\$75,000)
WTP-4 Replace Half Ton Utility Trucks	(\$40,000)
WTP-5 Wastewater Equipment Upgrades	(\$75,000)
WTP-7 Replace Influent Pumps	(\$350,000)

Water Equipment (1175002)	
WWD-37 Generators for Sewage Pump Stations	(\$115,000)
WWD-136 Replace F-150 Extended Cab Truck	(\$40,000)
WWD-180 Replace Tractor	(\$70,000)
WWD-184 Install Inserta Valves at Stadium Walk Water Tank	(\$30,000)
WWD-186 Replace Control Panels at Well #9	(\$75,000)
Construction Work in Progress:	
WWD-14 Water and Sewer Rehab	(\$1,960,000)
WWD-32 Extension of Water and Sewer to unserved areas	(\$100,000)
WWD-147 Upgrade Water and Sewer on South Main Street	(\$450,000)
WWD-155 Extend Water and Sewer Main within I-16 Industrial Park	(\$1,000,000)
WWD-174 Extend Water and Sewer Service on Hwy 67 South	(\$1,100,000)
WWD-181 Incentive Program to extend Water & Sewer Utilities	(\$400,000)
Proceeds from long-term borrowing:	
2010 Revenue Bond	
GEFA Loan	\$1,000,000
Proceeds from sale of assets	
Principal payments on notes payable:	
Capital Leases Payable	
Principal payments on revenue bonds payable:	
2020 Revenue Bond Sinking Fund Payments	(\$858,000)
Principal payments on capital leases	
Interest payments	
Revenue Bonds	(\$235,190)
Capital contributions:	
Required Subdivision Improvements donated to City	
Net cash used by capital and related financing activities	(\$6,493,190)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	
Rental Income	\$212,875
Miscellaneous Income	\$0
WASA	\$500
Aid to Construction (ATC) Fees	\$100,000
NET INCREASE (DECREASE) IN CASH	(\$1,423,605)

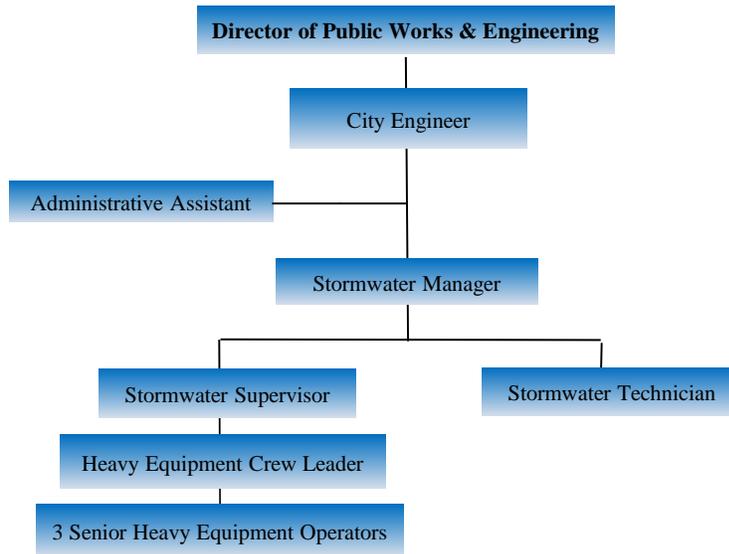
TAB 25

507 Stormwater

**FUND - 507 - STORMWATER FUND**

**DEPT - 4320 - STORMWATER**

This fund accounts for the receipts and disbursements for the City's Stormwater Utility. It is financed by the monthly Stormwater Utility fees that customers pay.



**STATEMENT OF SERVICE**

The Stormwater Division is responsible for drainage design; construction inspections on City drainage projects; development of drainage improvements plans and priorities; maintenance of city drainage infrastructure, ditches, canals and regional detention facilities; and street sweeping. The Division also administers and enforces the Stormwater Utility Ordinance; Drainage Control Ordinance; Flood Plain Damage Prevention Ordinance; Tree Ordinance; and Soil Erosion, Sedimentation & Pollution Control Ordinance. Large projects are typically contracted out under the direction of the Stormwater Manager, as the division is primarily staffed for maintenance and minor repairs.

The cost for this utility service is \$5.00/equivalent residential unit (ERU). An ERU is 3200 sf of impervious area. Single family residential properties pay a flat \$5.00 per month. All other properties pay a monthly fee specific to the amount of ERUs of impervious area. The division's operating budget is within the Stormwater Enterprise Fund. Capital projects are funded by Stormwater Fund revenues.

GOALS		FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2020</b>			
1. Maintain the public drainage systems for compliance with standards and proper function.		Ongoing	Ongoing
2. Construct a detention pond along Bulloch Street and Institute Lane to help control stormwater.		Completed	Completed
<b>FY 2021</b>			
1. Construct a detention pond along Donnie Simmons at Canal to help control stormwater.		Ongoing	To complete this year
2. Complete the hydrology and hydrologic study of North Lake Basin.		Completed	Completed

**OBJECTIVES FOR FISCAL YEAR 2021**

1. Improve the overall drainage system conveyance and pollution removal efficiency.
2. Perform improvements that reduce and/or minimize flooding.
3. Improve Stormwater Management webpages to provide public with a resource to report drainage deficiencies and track complaints received.
4. Complete the detailed drainage system inventory and condition assessment of the City's public drainage system and critical parts of the private drainage system.
5. Enhance public education and awareness efforts related to stormwater management.
6. Utilize the inventory and condition assessment data for guidance of projects and proactive drainage system operations & maintenance program .
7. Continue with citywide drainage master plan and modeling for prioritizing CIP projects short and long range planning.
8. Continue established formal Erosion & Sedimentation Control Program.

**PERFORMANCE MEASURES**

<b>WORKLOAD MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Box Culverts repaired	1	0	1	1	2
Catch Basin repaired	30	10	2	3	5
Curb Inlets repaired	22	16	24	27	30
Grate Inlets repaired	12	4	2	5	5
Junction Box repaired	6	3	4	3	5
Street sweeping tonnage	690	680	502	560	650
Head Wall repair	2	5	0	1	2
Ditch Cleaning	11.2 miles	0.75 miles	1.35	1.25	2
Canal Maintained	0.8 miles	0.37 miles	1.08	1	1.5
Storm Pipe Cleaned	2 miles	0.15 miles	0.22	0.25	0.5

<b>WORKLOAD MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Annual maintenance of 20% of citywide stormwater network	85%	50%	75%	75%	100%
Capital Improvement Projects completed within budget	100%	100%	100%	100%	100%
Complaints resolved within 2 weeks	96%	96%	80%	90%	100%

**EXPENSES SUMMARY**

	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Budgeted FY 2021</b>	<b>Percentage Inc./Dec.</b>
Personal Services/Benefits	\$ 298,428	\$ 326,114	\$ 307,650	\$ 352,515	\$ 377,115	6.52%
Purchase/Contract Services	\$ 71,767	\$ 70,951	\$ 110,966	\$ 109,414	\$ 139,335	21.47%
Supplies	\$ 31,684	\$ 32,038	\$ 42,475	\$ 52,900	\$ 50,800	-4.13%
Capital Outlay (Minor)	\$ 976	\$ -	\$ 1,979	\$ 1,200	\$ 2,200	45.45%
Interfund Dept. Charges	\$ 85,227	\$ -	\$ 155,524	\$ 149,305	\$ 160,465	6.95%
Other Costs	\$ 30,057	\$ -	\$ 19,664	\$ 176,590	\$ 21,000	-740.90%
Non-Operating Expenses	\$ 51,995	\$ -	\$ 71,825	\$ 71,955	\$ 74,780	3.78%
Total Expenditures	\$ 570,134	\$ 429,103	\$ 710,083	\$ 913,879	\$ 825,695	-10.68%



## FUND 507 - STORMWATER FUND

## DEPT - 4320 - STORMWATER

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING REVENUES:</b>				
<b>Stormwater</b>				
32-34	CHARGES FOR SERVICES			
3221901	Land Disturb App Rev Fee	\$ 267	\$ -	\$ 100
3441901	Late Payment P and I: Stormwater	\$ 13,836	\$ 10,000	\$ 10,000
	<i>Sub-total: Other Fees</i>	\$ 14,103	\$ 10,000	\$ 10,100
3442600	Stormwater Utility Fee	\$ 1,005,310	\$ 993,706	\$ 1,250,000
	<i>Sub-total: Stormwater Charges</i>	\$ 1,005,310	\$ 993,706	\$ 1,250,000
	<b>TOTAL CHARGES FOR SERVICES</b>	\$ 1,019,413	\$ 1,003,706	\$ 1,260,100
<b>INVESTMENT INCOME</b>				
36	Investment Income	\$ 301	\$ -	\$ -
3610000	<i>Sub-total: Investment Income</i>	\$ 301	\$ -	\$ -
	<b>TOTAL OPERATING REVENUES</b>	\$ 1,019,714	\$ 1,003,706	\$ 1,260,100
<b>OPERATING EXPENSES:</b>				
<b>PERSONAL SERVICES/BENEFITS</b>				
51	Regular Employees	\$ 277,992	\$ 300,955	\$ 313,815
5111001	Overtime	\$ 13,668	\$ 5,485	\$ 5,000
5113001	<i>Sub-total: Salaries and Wages</i>	\$ 291,660	\$ 306,440	\$ 318,815
5122001	Social Security (FICA) Contributions	\$ 19,731	\$ 23,406	\$ 24,385
5124001	Retirement Contributions	\$ (12,311)	\$ 14,511	\$ 25,505
5127001	Workers Compensation	\$ 8,380	\$ 7,995	\$ 8,410
5129002	Employee Drug Screen Test	\$ 190	\$ 163	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 15,990	\$ 46,075	\$ 58,300
	<b>TOTAL PERSONAL SERVICES</b>	\$ 307,650	\$ 352,515	\$ 377,115
<b>PURCHASE/CONTRACT SERVICES</b>				
52	Legal Fees	\$ 140	\$ 500	\$ 500
5212001	Engineering Fees	\$ 3,525	\$ 2,500	\$ 2,500
5212002	Computer Programming Fees	\$ -	\$ 1,000	\$ 1,000
5213001	<i>Sub-total: Prof. and Tech. Services</i>	\$ 3,665	\$ 4,000	\$ 4,000
5222001	Rep. and Maint. (Equipment)	\$ 6,891	\$ 10,000	\$ 10,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 32,987	\$ 25,000	\$ 30,000
5222003	Rep. and Maint. (Labor)	\$ 27,288	\$ 20,000	\$ 30,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 992	\$ 500	\$ 500
5222005	Rep. and Maint. (Office Equipment)	\$ 484	\$ 500	\$ 500
5222103	Rep. and Maint. Computers	\$ 6,312	\$ 5,445	\$ 5,535
5223200	Rentals	\$ -	\$ 2,000	\$ 1,000
	<i>Sub-total: Property Services</i>	\$ 74,954	\$ 63,445	\$ 77,535
5231001	Insurance, Other than Benefits	\$ 14,851	\$ 17,879	\$ 19,000
5232001	Telephone	\$ 460	\$ 455	\$ 455
5232003	Cellular Phones	\$ 5,263	\$ 5,835	\$ 5,995
5232006	Postage	\$ 196	\$ 500	\$ 250
5233001	Advertising	\$ 210	\$ 500	\$ 300
5234001	Printing and Binding	\$ -	\$ 300	\$ 300

## FUND 507 - STORMWATER FUND

## DEPT - 4320 - STORMWATER

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
5235001	Travel	\$ 254	\$ 2,000	\$ 2,000
5236001	Dues and Fees	\$ 1,498	\$ 2,500	\$ 2,500
5237001	Education and Training	\$ 1,300	\$ 2,000	\$ 2,000
5237002	Public Education & Outreach	\$ 14	\$ 1,000	\$ 1,000
5238501	Contract Labor/Services	\$ 7,350	\$ 8,000	\$ 8,000
5239001	Erosion Control	\$ 951	\$ 1,000	\$ 1,000
5239010	Sustainability Initiatives	\$ -	\$ -	\$ 15,000
	<i>Sub-total: Other Purchased Services</i>	\$ 32,347	\$ 41,969	\$ 57,800
	<b>TOTAL PURCHASED SERVICES</b>	\$ 110,966	\$ 109,414	\$ 139,335
53	SUPPLIES			
5311001	Office and General Supplies	\$ 3,689	\$ 5,300	\$ 5,000
5311002	Parts and Materials	\$ 16,347	\$ 20,000	\$ 20,000
5311003	Chemicals	\$ -	\$ 800	\$ 500
5311004	Janitorial Supplies	\$ -	\$ 100	\$ 100
5311005	Uniforms	\$ 2,091	\$ 3,500	\$ 3,500
5312300	Electricity	\$ 1,413	\$ 1,000	\$ 1,500
5312700	Gasoline/Diesel/CNG	\$ 15,930	\$ 18,000	\$ 16,000
5314001	Books and Periodicals	\$ 170	\$ 200	\$ 200
5316001	Small Tools and Equipment	\$ 2,835	\$ 4,000	\$ 4,000
	<b>TOTAL SUPPLIES</b>	\$ 42,475	\$ 52,900	\$ 50,800
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ -	\$ 200	\$ 200
5424001	Computers	\$ -	\$ -	\$ 1,000
5425001	Other Equipment	\$ 1,979	\$ 1,000	\$ 1,000
	<b>TOTAL CAPITAL OUTLAY (MINOR)</b>	\$ 1,979	\$ 1,200	\$ 2,200
55	INTERFUND/DEPT. CHARGES			
5510004	Indirect Cost Allocation - Customer Service	\$ 57,357	\$ 60,675	\$ 65,090
5510005	Indirect Cost Allocation - GIS	\$ 8,639	\$ 8,925	\$ 9,015
5524001	Self-funded Insurance (Medical)	\$ 79,160	\$ 73,000	\$ 79,160
5524002	Life and Disability	\$ 1,384	\$ 1,500	\$ 1,670
5524003	Wellness Program	\$ 330	\$ 330	\$ 330
5524004	OPEB	\$ 8,654	\$ 4,875	\$ 5,200
	<b>TOTAL INTERFUND/INTERDEPT.</b>	\$ 155,524	\$ 149,305	\$ 160,465
57-58	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 13,790	\$ 15,000	\$ 15,000
5734001	Miscellaneous Expenses	\$ 3,012	\$ 500	\$ 500
586000	Origination Fees	\$ -	\$ 155,590	\$ -
5740001	Bad Debts	\$ 2,840	\$ 5,000	\$ 5,000
5741001	Collection Costs	\$ 22	\$ 500	\$ 500
	<b>TOTAL OTHER COSTS</b>	\$ 19,664	\$ 176,590	\$ 21,000
	<b>TOTAL OPERATING EXPENSES</b>	\$ 638,258	\$ 841,924	\$ 750,915
	<b>OPERATING INCOME (LOSS)</b>	\$ 381,456	\$ 161,782	\$ 509,185

## FUND 507 - STORMWATER FUND

## DEPT - 4320 - STORMWATER

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>NON-OPERATING REVENUES</b>				
39	OTHER FINANCING SOURCES			
3912005	Transfer from 2013 SPLOST	\$ -	\$ -	\$ 670,000
3912006	Transfer from 2016 CDBG	\$ 390,770	\$ -	\$ -
3912300	Transfer from SWD Fund	\$ 1,187	\$ -	\$ -
3922000	Sale of Assets	\$ -	\$ -	\$ -
3938000	Capital Contribution	\$ -	\$ -	\$ -
	<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$ 391,957</b>	<b>\$ -</b>	<b>\$ 670,000</b>
	<b>TOTAL NON-OPERATING REVENUES</b>	<b>\$ 391,957</b>	<b>\$ -</b>	<b>\$ 670,000</b>
<b>NON-OPERATING EXPENSES</b>				
4320-5822105	GEFA Interest 2019-CW2019010	\$ -	\$ 40	\$ 150
9000-6110001	Transfer to General Fund	\$ 25,000	\$ 25,000	\$ 25,000
9000-6110002	Transfer to Health Insurance Fund	\$ 5,825	\$ 2,915	\$ 5,630
9000-6110500	Transfer to Central Service Fund	\$ 41,000	\$ 44,000	\$ 44,000
	<b>TOTAL NON-OPERATING EXPENSE</b>	<b>\$ 71,825</b>	<b>\$ 71,955</b>	<b>\$ 74,780</b>
	<b>NET INCOME</b>	<b>\$ 701,588</b>	<b>\$ 89,827</b>	<b>\$ 1,104,405</b>

BUDGETED CASH FLOW STATEMENT	BUDGETED
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Operating Income (loss)	\$ 509,185
Adjustments to reconcile operating income to net cash provided by operating activities	
Depreciation	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Interfund Receivable	
Inventory	
Prepaid Insurance	
Net cash provided (used) by operating activities	\$ 509,185
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>	
Transfers from other governments:	
2013 SPLOST proceeds	\$ 670,000
Transfer to General Fund	\$ (25,000)
Transfer to Health Insurance Fund	\$ (5,630)
Transfer to Central Service Fund	\$ (44,000)
Net cash provided (used) by noncapital financing activities	\$ 595,370
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING</b>	
Acquisition and construction of fixed assets:	
Equipment (1175001)	
Construction Work in Progress:	
STM-7 Truck Replacement	\$ (30,000)
STM-24 CDBG Grant Matching Funds	\$ (370,000)
STM-34 Little Lotts Creek Flood Control Project	\$ (1,750,000)
STM-38 Donnie Simmons Way Culvert Crossing Upgrade	\$ (300,000)
Proceeds from long-term borrowing	
Proceeds from grants (State Direct Investment)	\$ 1,750,000
Proceeds from leases	\$ -
Principal payments on capital leases:	\$ (182,320)
GEFA Interest payments:	\$ (150)
Capital contributions	
Net cash used by capital and related financing activities	\$ (882,470)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Miscellaneous Revenue	
Sale of Assets	
Sale of Scrap	\$ -
Net cash flows from investing activities	\$ -
<b>NET INCREASE (DECREASE) IN CASH</b>	<b>\$ 222,085</b>

TAB 26

515 Natural Gas

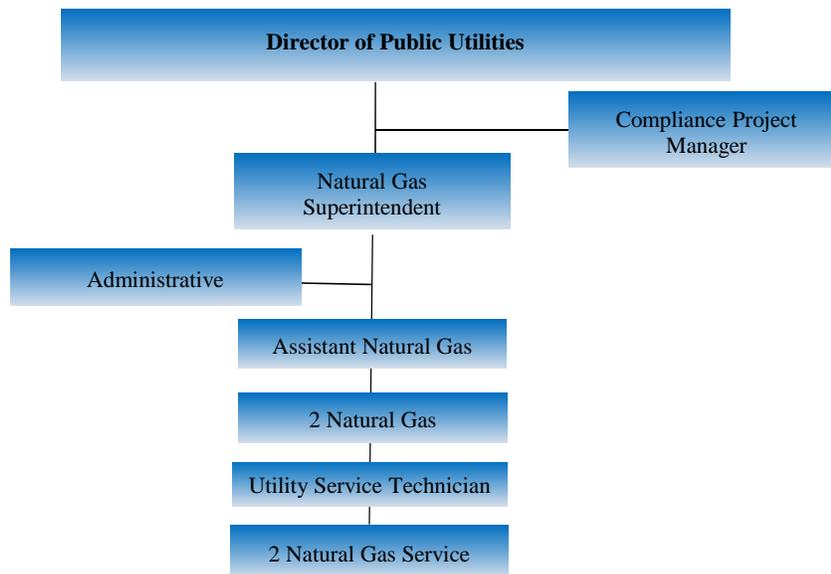
**FUND - 515 - NATURAL GAS FUND**

**DEPT - 4700, 4750**

This fund is used to account for the receipts and disbursements to finance the Natural Gas Department. The department is responsible for operating the City's natural gas distribution system. The City purchases its gas wholesale, then sells it retail to its industrial, commercial and residential customers. The natural gas industry was fully de-regulated by Congress in 1988, and the Federal Energy Regulatory Commission has implemented policies since then to encourage open competition for gas supply. Since de-regulation, local distribution companies such as the City have had to join with other buyers to get the best possible price in what can be a highly volatile gas supply market. The City is a member of the Municipal Gas Authority of Georgia (MGAG), which is a joint agency established by the State of Georgia to assist municipal gas systems. MGAG negotiates contracts for gas supply, and also can hedge those prices using the commodities market, in an attempt to meet our customers' demand for gas at the lowest price.

The City uses a flexible gas rate, so that it can receive a realistic margin on each of them it sells. The margin is added to the base rate, which is the wholesale price of gas for the month. In this way, the City charges what it needs to pay the personnel, maintain the system, and expand the system, in addition to buying the gas. Unlike private gas companies that must pay property and income taxes, as well as distributions to shareholders, the City is tax-exempt and our citizens are the shareholders. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.

The City has begun a much more aggressive program of system expansion in recent years. It is critical that this system be expanded in order to provide service to additional customers; and also because it is a source of revenue for the General Fund, thereby helping keep property taxes lower than they would be without this utility. The City is able to do this, and still have lower rates than the surrounding investor-owned gas utilities for the reasons cited above.



**STATEMENT OF SERVICE**

Statesboro Natural Gas is the sole provider of Natural Gas for customers in Statesboro/Bulloch County, Metter/Candler County and parts of Screven County. We provide commercial, residential and industrial services as well as serve a wide variety of agricultural customers within our service area. Our mission is to provide reliable and safe gas service for our customers at affordable prices, and generate a good return on investment for the taxpayers of the City of Statesboro.

GOALS		FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2021</b>			
1. Operate system as safely as possible and comply with all State and Federal regulations.		On Going	Comply with PSC regulations and complete inspections as required
2. Expand system into unserved areas.		On Going	Expand mains into Contiental Road Development
3. Expand and enhance customer incentive programs to encourage the use of Natural Gas.		On Going	Continue to expand incentive programs to encourage natural gas usage
4. Design and install new CNG compressor station. Upgrade existing fill posts and enhance safety measures at CNG station and filling areas.		On Going	Complete design, install and start-up new station.

**OBJECTIVES FOR FISCAL YEAR 2021**

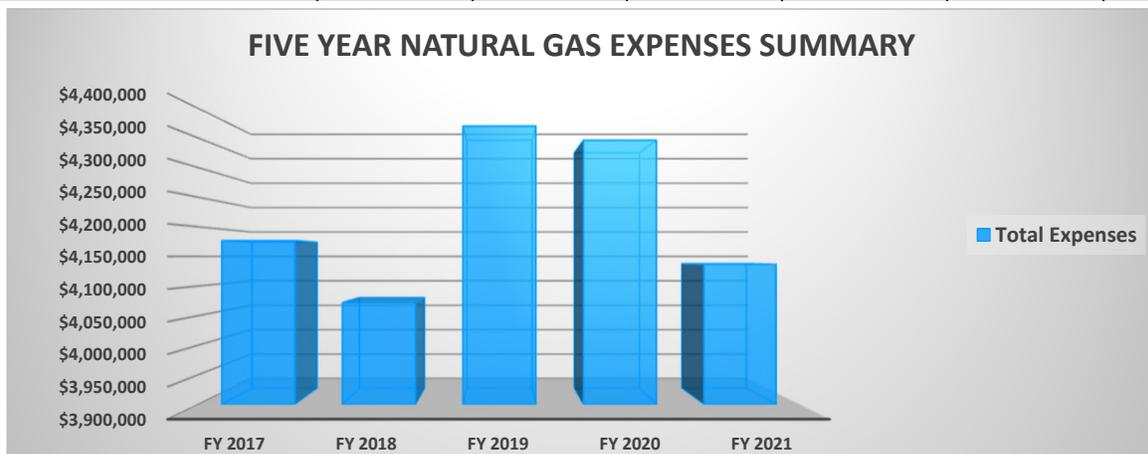
1. Implement work order system to integrate Billing Incode with Hiperweb work order system to track Incode Service orders and dispatch crews more efficiently.
2. Continue to operate Natural Gas System safely and adhere to PSCRules and regulations.

**PERFORMANCE MEASURES**

<b>WORKLOAD MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Dollar amount of fixed assets	\$ 4,512,719	\$ 5,278,048	\$ 5,205,771	\$ 5,219,337	\$ 5,788,337
Long term debt outstanding	\$ 154,247	\$ 117,819	\$ 95,301	\$ 64,478	\$ 32,720
Long term debt as % of fixed assets	3%	2%	2%	1%	1%
Long term debt outstanding per capital	\$6.13	\$4.68	\$3.79	\$2.06	\$1.05
Annual debt service payment	33,337	33,337	33,337	33,337	33,337
Net income or (loss)	\$ 588,194	\$ 1,428,873	\$ 420,013	\$ 1,065,382	\$ 1,115,725
Number of full time employees	9	7.84	7.84	7.84	7.84
Net income or (loss) per employee	\$ 65,355	\$ 182,254	\$ 53,573	\$ 135,891	\$ 142,312
<b>PRODUCTIVITY MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Thousands MCF gas purchased	564,410	579,679	551,978	576,432	585,000
Thousands MCF gas sold	566,000	579,679	557,071	576,432	585,000
Lost and unaccounted for	0	0	0	0	0
Number of residential customers	1,493	1,518	1,563	1,580	1,600
Number of commercial customers	462	462	468	470	475
Number of industrial customers	4	4	4	4	4
Number of leaks repaired	9	3	1	3	3
Total miles of main	149	149	151	151	151
Total number of gas services	2,984	3,059	3,102	3,150	3,175

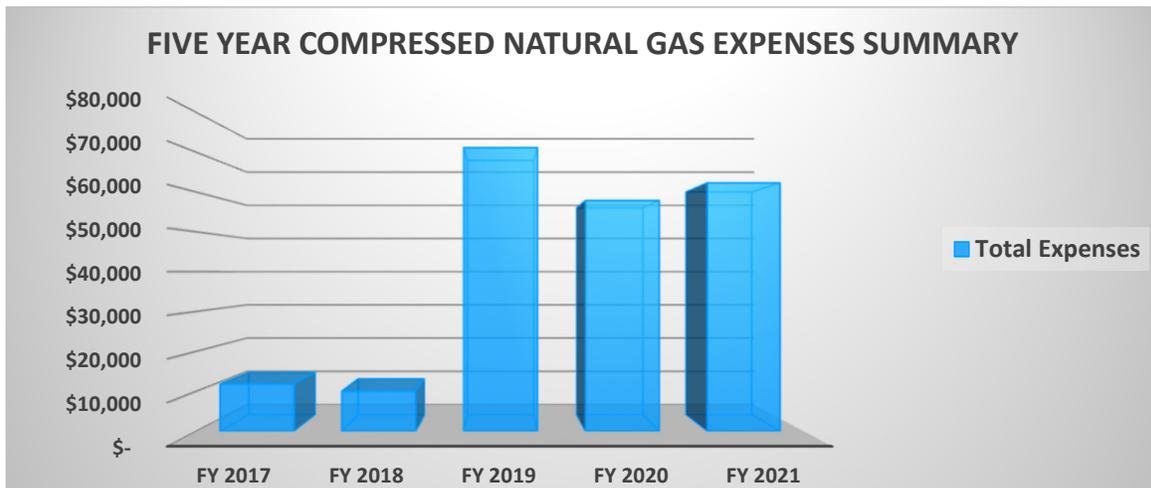
**NATURAL GAS EXPENSES SUMMARY**

	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Proposed FY 2021</b>	<b>Percentage Inc./Dec.</b>
Personal Services/Benefits	\$ 398,644	\$ 377,562	\$ 339,369	\$ 384,039	\$ 419,965	9.35%
Purchase/Contract Services	\$ 137,297	\$ 164,313	\$ 160,215	\$ 168,452	\$ 186,005	10.42%
Supplies	\$ 2,441,248	\$ 2,402,429	\$ 2,681,595	\$ 2,637,280	\$ 2,357,450	-10.61%
Capital Outlay (Minor)	\$ 2,055	\$ 8,951	\$ 14,844	\$ 15,350	\$ 17,600	14.66%
Interfund Dept. Charges	\$ 236,974	\$ 232,174	\$ 168,969	\$ 165,281	\$ 166,145	0.52%
Other Costs	\$ 48,822	\$ (4,034)	\$ 34,886	\$ 56,300	\$ 68,300	21.31%
Debt Services	\$ 4,896	\$ 4,151	\$ 3,190	\$ 2,515	\$ 1,580	-37.18%
Non-Operating Expenses	\$ 906,995	\$ 886,520	\$ 966,850	\$ 916,925	\$ 919,630	0.30%
<b>Total Expenses</b>	<b>\$ 4,176,931</b>	<b>\$ 4,072,066</b>	<b>\$ 4,369,918</b>	<b>\$ 4,346,142</b>	<b>\$ 4,136,675</b>	<b>-4.82%</b>



**COMPRESSED NATURAL GAS EXPENSES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Purchase/Contract Services	\$ 4,225	\$ 788	\$ 21,311	\$ 13,905	\$ 12,000	-13.70%
Supplies	\$ 7,609	\$ 9,267	\$ 34,980	\$ 28,600	\$ 32,700	14.34%
Capital Outlay (Minor)	\$ -	\$ -	\$ 14,844	\$ 15,350	\$ 17,600	14.66%
Total Expenses	\$ 11,834	\$ 10,055	\$ 71,135	\$ 57,855	\$ 62,300	7.68%



## FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING REVENUES:</b>				
34	CHARGES FOR SERVICES			
3444101	Residential NG Charges	\$ 512,013	\$ 615,000	\$ 600,000
3444102	Metter Residential NG Charges	\$ 19,231	\$ 17,000	\$ 18,800
3444103	Compressed Natural Gas Charges	\$ 41,544	\$ 43,000	\$ 44,000
3444201	Commercial NG Charges	\$ 2,288,501	\$ 2,428,923	\$ 2,263,200
3444202	Metter Commercial NG Charges	\$ 155,545	\$ 121,000	\$ 165,000
3444301	HLF Firm Industrial NG Charges	\$ 416,802	\$ 432,000	\$ 420,000
3444302	Metter HLF Firm Ind. NG Charges	\$ 14,942	\$ 25,000	\$ 25,000
3444401	Interruptible Ind. NG Charges	\$ 1,100,534	\$ 1,028,720	\$ 966,000
3444402	Metter Interruptible Ind. NG Charges	\$ -	\$ 22,086	\$ 20,000
3444502	Franchise Tax - Metter	\$ 7,468	\$ 10,000	\$ 10,000
3444601	Transportation Fees	\$ 29,614	\$ 20,000	\$ 31,000
3444701	Gas Service Fees	\$ 2,460	\$ 4,000	\$ 3,500
	<i>Sub-total: Natural Gas Charges</i>	\$ 4,588,654	\$ 4,766,729	\$ 4,566,500
3469101	Gas Tap Fees	\$ 11,780	\$ 8,000	\$ 8,000
3469102	Metter Gas Tap Fees	\$ 3,056	\$ 300	\$ 600
3469201	Late Payment Penalties and Interest	\$ 35,664	\$ 42,000	\$ 30,000
3469202	Meter Late Penalties and Interest	\$ 3,663	\$ 4,000	\$ 3,500
3469301	Reconnection Fees	\$ 10,785	\$ 2,500	\$ 2,500
	<i>Sub-total: Other Fees</i>	\$ 64,948	\$ 56,800	\$ 44,600
	<b>TOTAL CHARGES FOR SERVICES</b>	\$ 4,653,602	\$ 4,823,529	\$ 4,611,100
	<b>TOTAL OPERATING REVENUES</b>	\$ 4,653,602	\$ 4,823,529	\$ 4,611,100
<b>OPERATING EXPENSES:</b>		<b>DEPT- 4700 - NATURAL GAS</b>		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 313,831	\$ 334,447	\$ 346,170
5113001	Overtime	\$ 11,198	\$ 10,000	\$ 10,000
	<i>Sub-total: Salaries and Wages</i>	\$ 325,029	\$ 344,447	\$ 356,170
5122001	Social Security (FICA) Contributions	\$ 22,853	\$ 26,350	\$ 27,245
5124001	Retirement Contributions	\$ (13,725)	\$ 8,116	\$ 28,495
5127001	Workers Compensation	\$ 4,945	\$ 5,000	\$ 5,255
5129002	Employee Drug Screening Tests	\$ 267	\$ 126	\$ -
5129006	Vehicle Allowance	\$ -	\$ -	\$ 2,800
	<i>Sub-total: Employee Benefits</i>	\$ 14,340	\$ 39,592	\$ 63,795
	<b>TOTAL PERSONAL SERVICES</b>	\$ 339,369	\$ 384,039	\$ 419,965
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	\$ 6,386	\$ 10,000	\$ 10,000
5213001	Computer Programming Fees	\$ -	\$ 1,300	\$ 1,300
	<i>Sub-total: Prof. and Tech. Services</i>	\$ 6,386	\$ 11,300	\$ 11,300
5221001	Cleaning Services	\$ 2,040	\$ 2,540	\$ 2,600
5222001	Rep. and Maint. (Equipment)	\$ 20,342	\$ 12,000	\$ 18,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 8,402	\$ 10,000	\$ 12,000
5222003	Rep. and Maint. (Labor)	\$ 20,093	\$ 12,000	\$ 15,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 3,368	\$ 5,000	\$ 5,000
5222005	Rep. and Maint. (Office Equipment)	\$ 1,093	\$ 1,460	\$ 1,500
5222006	Rep. And Maint. (Other Equipment)	\$ 516	\$ 600	\$ 700
5222103	Rep. and Maint. Computer	\$ 9,511	\$ 13,110	\$ 13,320
5223200	Rentals	\$ 2,111	\$ 2,500	\$ 3,000
	<i>Sub-total: Property Services</i>	\$ 67,476	\$ 59,210	\$ 71,120
5231001	Insurance, Other than Benefits	\$ 28,368	\$ 27,942	\$ 31,180

## FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
5232001	Telephone	\$ 3,274	\$ 1,750	\$ 1,760
5232003	Cell Phones	\$ 8,974	\$ 11,615	\$ 11,345
5232006	Postage	\$ 144	\$ 265	\$ 500
5233001	Advertising	\$ 495	\$ 6,500	\$ 6,500
5234001	Printing and Binding	\$ 527	\$ 300	\$ 500
5235001	Travel	\$ 3,388	\$ 5,000	\$ 2,000
5236001	Dues and Fees	\$ 4,870	\$ 7,520	\$ 7,800
5237001	Education and Training	\$ 1,475	\$ 2,000	\$ 2,500
5238501	Contract Labor	\$ 16,313	\$ 15,000	\$ 15,000
5239101	Other-Inspections	\$ 18,525	\$ 20,050	\$ 24,500
	<i>Sub-total: Other Purchased Services</i>	\$ 86,353	\$ 97,942	\$ 103,585
	<b>TOTAL PURCHASED SERVICES</b>	\$ 160,215	\$ 168,452	\$ 186,005
53	<b>SUPPLIES</b>			
5311001	Office and General Supplies	\$ 2,263	\$ 2,100	\$ 2,500
5311002	Gas System Parts and Materials	\$ 50,859	\$ 50,000	\$ 50,000
5311003	Chemicals	\$ (4,366)	\$ 12,700	\$ 12,000
5311004	Janitorial Supplies	\$ 508	\$ 1,100	\$ 1,100
5311005	Uniforms	\$ 4,344	\$ 4,500	\$ 6,000
5311105	Gas System Meters and Repair Parts	\$ 36,390	\$ 35,000	\$ 38,000
5312300	Electricity	\$ 9,713	\$ 11,700	\$ 12,500
5312400	Bottled Gas	\$ 180	\$ 30	\$ -
5312700	Gasoline/Diesel/CNG	\$ 17,326	\$ 19,250	\$ 19,250
5312800	Stormwater	\$ 800	\$ 800	\$ 900
5313001	Food	\$ 425	\$ 800	\$ 800
5314001	Books and Periodicals	\$ 282	\$ 300	\$ 400
5315201	Natural Gas Purchased	\$ 2,532,209	\$ 2,474,000	\$ 2,188,000
5315901	Gas Appliance Purchases	\$ 26,103	\$ 20,000	\$ 20,000
5316001	Small Tools and Equipment	\$ 4,559	\$ 5,000	\$ 6,000
	<b>TOTAL SUPPLIES</b>	\$ 2,681,595	\$ 2,637,280	\$ 2,357,450
54	<b>CAPITAL OUTLAY (MINOR)</b>			
5411500	Easements	\$ 4,996	\$ 5,000	\$ 6,500
5423001	Furniture and fixtures	\$ 97	\$ 750	\$ 800
5424001	Computers	\$ -	\$ 600	\$ 800
5425001	Other Equipment	\$ 9,751	\$ 9,000	\$ 9,500
	<b>TOTAL CAPITAL OUTLAY (MINOR)</b>	\$ 14,844	\$ 15,350	\$ 17,600
55	<b>INTERFUND/DEPT. CHARGES</b>			
5510001	Indirect Cost for Meter Reader	\$ 52,901	\$ 52,902	\$ 52,905
5510004	Indirect Cost for Customer Service	\$ 11,471	\$ 12,135	\$ 13,020
5510005	Indirect Cost for GIS	\$ 12,959	\$ 13,390	\$ 13,525
5524001	Self-funded Insurance (Medical)	\$ 79,471	\$ 79,471	\$ 79,160
5524002	Life and Disability	\$ 2,055	\$ 2,040	\$ 1,895
5524003	Wellness Program	\$ 468	\$ 468	\$ 440
5524004	OPEB	\$ 9,644	\$ 4,875	\$ 5,200
	<b>TOTAL INTERFUND/INTERDEPT.</b>	\$ 168,969	\$ 165,281	\$ 166,145
57	<b>OTHER COSTS</b>			
5711001	Screven County Property Taxes	\$ 824	\$ 900	\$ 900
5712001	State Sales Taxes	\$ -	\$ -	\$ -
5712002	Franchise Fees - Metter	\$ 6,400	\$ 8,000	\$ 8,000
5732002	Customer Assistance Program	\$ 27,035	\$ 36,000	\$ 48,000
5733000	Solid Waste Disposal Fees	\$ -	\$ 300	\$ 300
5734001	Miscellaneous Expenses	\$ 614	\$ 800	\$ 800

## FUND 515 - NATURAL GAS FUND

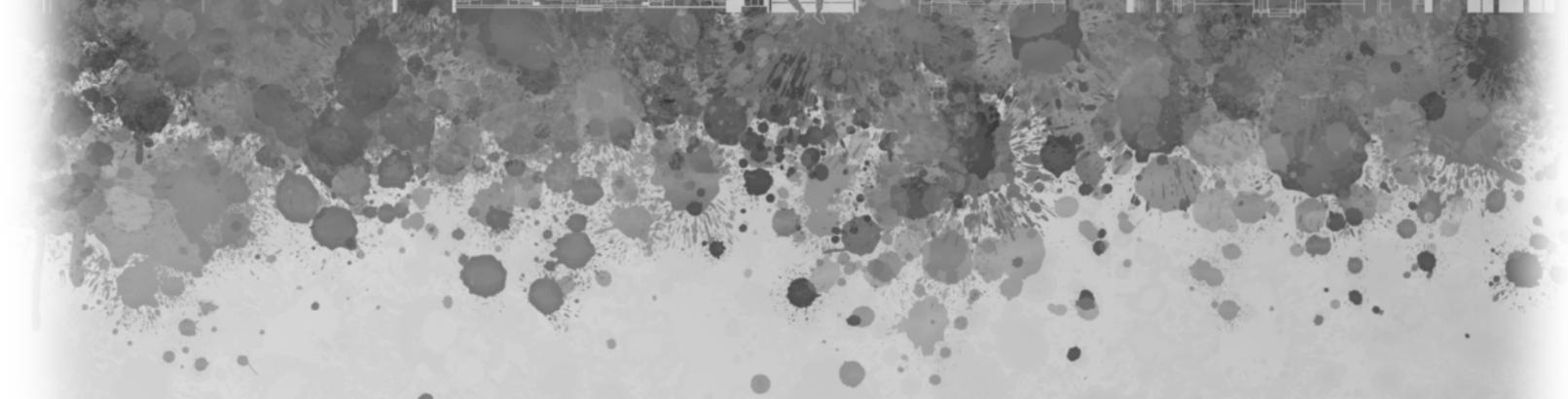
Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
5740001	Bad Debts	\$ -	\$ 10,000	\$ 10,000
5741001	Collection Costs	\$ 13	\$ 300	\$ 300
	TOTAL OTHER COSTS	\$ 34,886	\$ 56,300	\$ 68,300
	<b>Sub-total Natural Gas Expenses</b>	<b>\$ 3,399,878</b>	<b>\$ 3,426,702</b>	<b>\$ 3,215,465</b>
	<b>DEPT - 4705 - COMPRESSED NATURAL GAS</b>			
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 10	\$ 4,905	\$ 6,000
5222002	Rep. and Maint. (Vehicle)	\$ 45	\$ 4,000	\$ -
5222003	Rep. and Maint. (Labor)	\$ 371	\$ 4,000	\$ 4,000
	<i>Sub-total: Property Services</i>	\$ 389	\$ 12,905	\$ 10,000
5238501	Contract Labor/Services	\$ 20,922	\$ 1,000	\$ 2,000
	<i>Sub-total: Other Purchased Services</i>	\$ 20,922	\$ 1,000	\$ 2,000
	TOTAL PURCHASED SERVICES	\$ 21,311	\$ 13,905	\$ 12,000
53	SUPPLIES			
5311002	Parts and Materials	\$ 10,011	\$ 4,000	\$ 6,000
5312300	Electricity	\$ 8,169	\$ 7,800	\$ 8,500
5315201	Natural Gas Purchased	\$ 16,800	\$ 16,800	\$ 18,200
	TOTAL SUPPLIES	\$ 34,980	\$ 28,600	\$ 32,700
	<b>Sub-Total Compressed Natural Gas Expenses</b>	<b>\$ 56,291</b>	<b>\$ 42,505</b>	<b>\$ 44,700</b>
	<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 3,456,169</b>	<b>\$ 3,469,207</b>	<b>\$ 3,260,165</b>
	<b>OPERATING INCOME</b>	<b>\$ 1,197,433</b>	<b>\$ 1,354,322</b>	<b>\$ 1,350,935</b>
	<b>NON-OPERATING REVENUES</b>			
	MISCELLANEOUS REVENUE			
3890002	SONAT Marketing Refund	\$ 4,324	\$ 4,500	\$ 3,500
3890003	MGAG Portfolio Refund	\$ 158,463	\$ 120,000	\$ 120,000
3890100	Miscellaneous Income	\$ -	\$ 1,500	\$ 500
3890102	MGAG Cust. Appl Reimbursement	\$ -	\$ -	\$ 10,000
3890103	Gas Appliance Sales	\$ 6,379	\$ 4,000	\$ 4,000
3890002	Sale of Pipe	\$ -	\$ 500	\$ 3,000
	TOTAL MISCELLANEOUS	\$ 169,166	\$ 130,500	\$ 141,000
39	OTHER FINANCING SOURCES			
3912005	Transfer in from 2013 SPLOST	\$ 23,454	\$ 500,000	\$ 395,000
3912010	Transfer in from 2019 SPLOST	\$ -	\$ -	\$ 150,000
3922000	Sale of Assets	\$ -	\$ -	\$ -
	TOTAL OTHER FINANCING SOURCES	\$ 23,454	\$ 500,000	\$ 545,000
	<b>TOTAL NON-OPERATING REVENUE</b>	<b>\$ 192,620</b>	<b>\$ 630,500</b>	<b>\$ 686,000</b>

## FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
	<b>NON-OPERATING EXPENSES</b>			
5823002	One Georgia Loan Interest	\$ 3,190	\$ 2,515	\$ 1,580
6110001	Transfer to General Fund	\$ 870,000	\$ 870,000	\$ 870,000
6110002	Transfer to Health Insurance Fund	\$ 5,850	\$ 2,925	\$ 5,630
6110006	Transfer to Fleet Fund	\$ 50,000	\$ -	\$ -
6110500	Transfer to Central Services	\$ 41,000	\$ 44,000	\$ 44,000
	<b>TOTAL NON-OPERATING EXPENSE</b>	<b>\$ 970,040</b>	<b>\$ 919,440</b>	<b>\$ 921,210</b>
	<b>NET INCOME</b>	<b>\$ 420,013</b>	<b>\$ 1,065,382</b>	<b>\$ 1,115,725</b>

BUDGETED CASH FLOW STATEMENT	BUDGETED
Operating Income (loss)	\$ 1,350,935
Adjustments to reconcile operating income to net cash provided by operating activities	
Depreciation	
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from General Fund	
Other assets (Inventory)	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	\$ 1,350,935
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>	
Transfer from other governments:	
2013 SPLOST proceeds	\$ 395,000
2019 SPLOST proceeds	\$ 150,000
Transfer to Central Service Fund	\$ (44,000)
Transfer to Health Insurance Fund	\$ (5,630)
Transfer to General Fund	\$ (870,000)
Net cash provided (used) by noncapital financing activities	\$ (374,630)
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING</b>	
Acquisition and construction of fixed assets:	
Site Improvements (1172001)	
Buildings (1174001)	
Equipment (1175001)	
Construction Work in Progress	
NGD-11 Gas System Expansion	\$ (150,000)
NGD-58 Upgrade CNG Station	\$ (395,000)
NGD-71 Gateway Phase II Utility Improvements	\$ (160,000)
NGD-85 2019 CDBG Utility Upgrade	\$ (65,000)
NGD-87 Old Register Gas Main Extension	\$ (120,000)
NGD-88 Subdivision Incentive	\$ (250,000)
NGD-89 South main Blue Mile Natural Gas Relocation	\$ (350,000)

Proceeds from long-term borrowing	
Proceeds from leases	
Proceeds from sale of assets	
Principal payments: Metter Project - One Georgia	\$ (31,757)
Principal payments on capital leases	\$ -
Interest payments	\$ (1,580)
Amortization of bond issue cost	
Capital contributions	
Contributed capital: Intergovernmental	
Net cash used by capital and related financing activities	\$ (1,523,337)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	\$ -
Miscellaneous Revenue	\$ 141,000
Net cash provided by investing activities	\$ 141,000
NET INCREASE (DECREASE) IN CASH	\$ (406,032)



TAB 27

541 Solid Waste Collection

**FUND - 541 - SOLID WASTE COLLECTION FUND**

**DEPT - 4521, 4522, 4523, 4585**

This fund accounts for the receipts and disbursements to operate the City's solid waste collection systems for commercial, residential, yard waste, and rolloff service. It is financed by the monthly user fees and rolloff services that customers pay. SPLOST funds are appropriated to assist this fund with capital expenses for collection equipment. Without these SPLOST funds, this fund would have to be subsidized by higher sanitation and polycart fees. If these fees become too high the result would likely be an increase in illegal dumping which would create public health concerns and aesthetics problems for the community.



**STATEMENT OF SERVICE**

The City provides commercial collection services using front loading trucks and dumpsters picked up on a schedule agreed to by the customer and City. Customers are charged an amount determined by the cubic yard size of the dumpster(s) used and the number of times per week it is serviced. The cost of yard waste collection is supplemented by an additional \$1.75 per month per customer. Dumpster service within apartment complexes is charged a per unit rate. The cost for this service is \$19.00 per month per unit and includes yard waste collection. Residential collection is provided using automated side loading trucks and polycarts that citizens place curbside for once per week service. The cost for this service is \$19.00 per month and includes yard waste, furniture and white goods collection. Yard waste, furniture and white goods are collected curbside throughout the City using knuckleboom loader trucks following a route system. Given the extent of services provided, the fee for curbside service remains competitive with similar services by private companies in the unincorporated areas of Bulloch County and with comparable cities. Rolloff collection services are provided using rolloff trucks and rolloff containers. Customers are charged fees for delivery, pickup and tippage - a minimum monthly container rental is required. In addition, the City also provides leasing of rolloff compactors and compactor dumpsters.

	<b>GOALS</b>	<b>FY 2020 STATUS</b>	<b>FY 2021 PROJECTED</b>
<b>FY 2020</b>			
	1. Maintain a healthy environment by removal and disposal of garbage, yard waste, and other debris in a timely manner.	Accomplished	Ongoing
	2. To provide citizens a community that promotes health through good infrastructure while preserving the environment for future generations.	Accomplished	Ongoing
	3. Provide effective communication with the public and explore ways to improve customer service and communication.	Accomplished	Ongoing
<b>FY 2021</b>			
	1. Explore additional services to provide to City residents and businesses to improve customer service.	Ongoing	Ongoing

**OBJECTIVES FOR FISCAL YEAR 2021**

1. Continue to complete all assigned routes efficiently and effectively.
2. Implement GPS technology, where to optimize and track collection routes.
3. Explore additional ways to improve efficiency.
4. Improve recycling and waste reductions opportunities.
5. Explore options for bulk waste collection.
6. Improve communication of services, fees, and schedules by exploring social media opportunities.

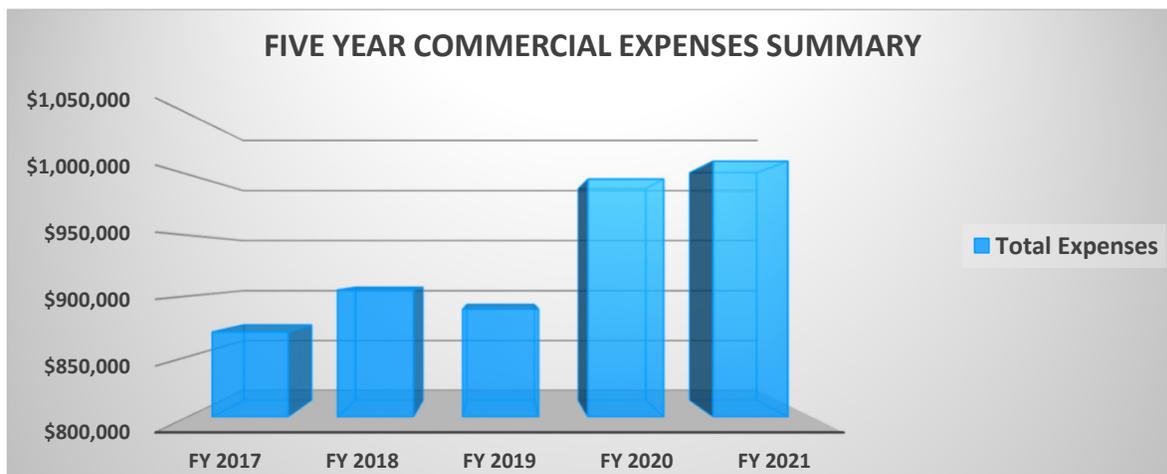
**PERFORMANCE MEASURES**

<b>WORKLOAD MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Operating expenditures for commercial collection	\$1,086,245	\$1,152,169	\$889,271	\$996,103	\$1,010,760
Number of commercial customers at FY end	1,000	1,000	1,000	1,000	1,000
Total tons of commercial garbage collected	13,815	14,473	14,332	14,400	14,400
Average number of dumpsters emptied per day	485	485	485	490	490
Number of commercial collection FTE employees	3	3	3	3	3
Operating expenditures for residential collection	\$905,591	\$969,281	\$881,306	\$871,748	\$961,906
Number of residential customers at FY end	6,800	6,800	6,800	6,900	6,900
Total tons of residential garbage collected	4,868	4,868	4,829	4,840	4,840
Average number of polycarts emptied per truck per day	849	850	850	870	880
Number of residential collection FTE employees	6	6	6	6	6
Operating expenditures for yard waste collection	\$777,492	\$744,064	\$653,883	\$722,496	\$690,735
Number of yard waste customers at FY end	8,000	8,100	8,100	8,100	8,100
Total tons of yard waste collected	4,500	4,600	3,400	4,000	4,000
Number of yard waste collection FTE employees	9	9	9	9	9
Operating expenditures for rolloff collection	\$180,386	\$162,565	\$211,821	\$244,365	\$250,880
Number of rolloff containers collected at FY end	1,090	1,115	1,380	1,400	1,400
Total tons of rolloff waste collected	2,565	2,631	2,888	2,900	2,900
Number of rolloff collection FTE employees				1	1

<b>PRODUCTIVITY MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Containers repaired/painted by employees	135	140	80	80	80
Containers repaired/painted by contractor	53	50	70	80	80
Cost per container repaired/painted by contractor	\$190	\$190	\$430	\$430	\$430
Average response time - service request	24 hrs	24 hrs	24 hrs	24 hrs	24 hrs

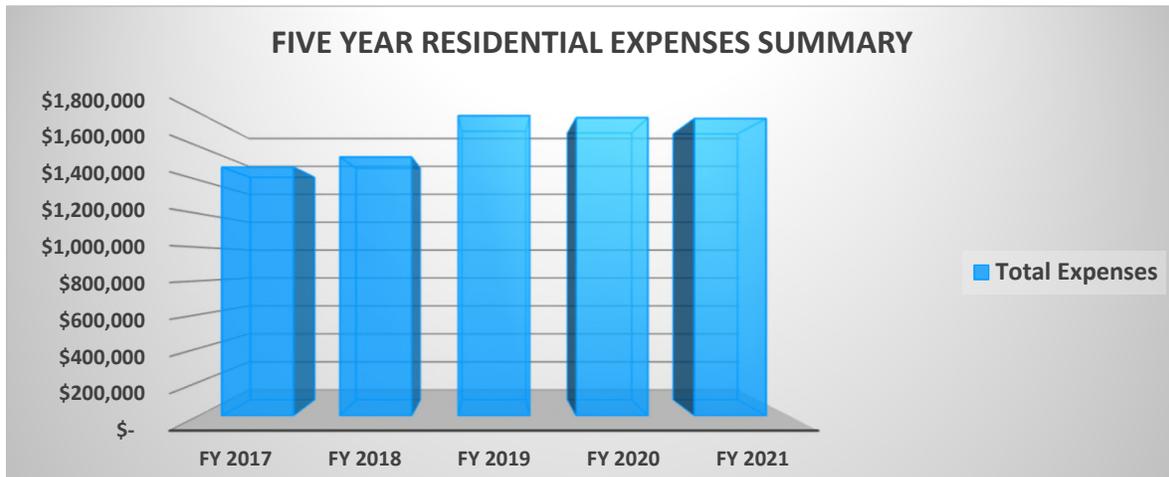
**EXPENSES SUMMARY (COMMERCIAL)**

	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Budgeted FY 2021</b>	<b>Percentage Inc./Dec.</b>
Personal Services/Benefits	\$ 135,565	\$ 122,023	\$ 85,641	\$ 134,159	\$ 146,215	8.99%
Purchase/Contract Services	\$ 138,347	\$ 174,858	\$ 168,866	\$ 182,694	\$ 184,555	1.02%
Supplies	\$ 41,798	\$ 48,513	\$ 42,881	\$ 46,225	\$ 46,775	1.19%
Interfund Dept. Charges	\$ 37,885	\$ 33,596	\$ 34,943	\$ 31,025	\$ 31,215	0.61%
Other Costs	\$ 516,920	\$ 526,122	\$ 556,940	\$ 602,000	\$ 602,000	0.00%
<b>Total Expenses</b>	<b>\$ 870,515</b>	<b>\$ 905,112</b>	<b>\$ 889,271</b>	<b>\$ 996,103</b>	<b>\$ 1,010,760</b>	<b>1.47%</b>



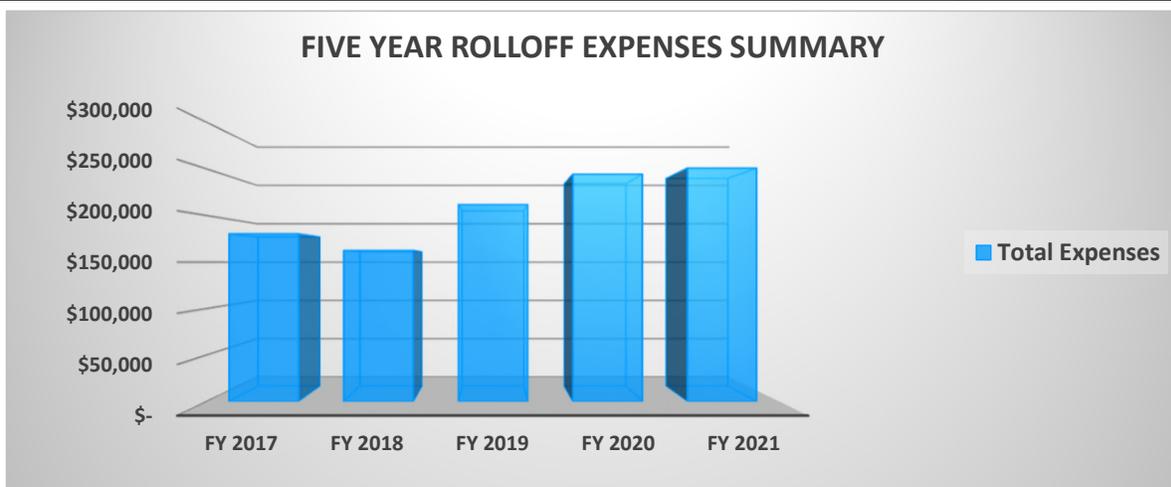
**EXPENSES SUMMARY (RESIDENTIAL)**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 188,496	\$ 189,097	\$ 248,624	\$ 270,358	\$ 321,460	18.90%
Purchase/Contract Services	\$ 127,075	\$ 128,799	\$ 158,166	\$ 140,520	\$ 142,275	1.25%
Supplies	\$ 35,793	\$ 35,903	\$ 38,987	\$ 44,050	\$ 44,660	1.38%
Interfund Dept. Charges	\$ 209,327	\$ 226,981	\$ 209,375	\$ 188,820	\$ 225,510	19.43%
Other Costs	\$ 188,926	\$ 205,512	\$ 226,154	\$ 228,000	\$ 228,000	0.00%
Non-Operating Expenses	\$ 726,995	\$ 750,510	\$ 900,840	\$ 898,920	\$ 803,505	-10.61%
<b>Total Expenses</b>	<b>\$ 1,476,612</b>	<b>\$ 1,536,802</b>	<b>\$ 1,782,146</b>	<b>\$ 1,770,668</b>	<b>\$ 1,765,410</b>	<b>-0.30%</b>



**EXPENSES SUMMARY (ROLLOFF)**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ -	\$ -	\$ -	\$ 40,268	\$ 54,445	35.21%
Purchase/Contract Services	\$ 26,374	\$ 48,527	\$ 38,223	\$ 38,665	\$ 39,100	1.13%
Supplies	\$ 9,929	\$ 8,904	\$ 15,269	\$ 12,245	\$ 16,275	32.91%
Interfund Dept. Charges	\$ -	\$ -	\$ -	\$ 13,187	\$ 860	-93.48%
Other Costs	\$ 144,083	\$ 105,134	\$ 158,329	\$ 140,000	\$ 140,200	0.14%
<b>Total Expenses</b>	<b>\$ 180,386</b>	<b>\$ 162,565</b>	<b>\$ 211,821</b>	<b>\$ 244,365</b>	<b>\$ 250,880</b>	<b>2.67%</b>



**EXPENSES SUMMARY (YARDWASTE)**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Personal Services/Benefits	\$ 401,678	\$ 382,395	\$ 341,921	\$ 390,564	\$ 364,565	-6.66%
Purchase/Contract Services	\$ 81,390	\$ 88,552	\$ 99,669	\$ 102,811	\$ 100,145	-2.59%
Supplies	\$ 35,453	\$ 38,558	\$ 36,944	\$ 43,425	\$ 40,425	-6.91%
Interfund Dept. Charges	\$ 67,955	\$ 56,469	\$ 66,978	\$ 64,946	\$ 64,850	-0.15%
Other Costs	\$ 121,119	\$ 108,193	\$ 108,371	\$ 120,750	\$ 120,750	0.00%
<b>Total Expenses</b>	<b>\$ 707,595</b>	<b>\$ 674,167</b>	<b>\$ 653,883</b>	<b>\$ 722,496</b>	<b>\$ 690,735</b>	<b>-4.40%</b>



## FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING REVENUES:</b>				
<b>Refuse Collection</b>				
CHARGES FOR SERVICES				
34	<i>Refuse Collection Charges</i>			
3441101	Residential Refuse Collection Charge	\$ 859,377	\$ 895,000	\$ 895,000
3441102	Commercial Refuse Collection Charge	\$ 93,981	\$ 97,000	\$ 97,000
3441103	Refuse Administrative Fee	\$ -	\$ -	\$ -
3441104	Commercial Dumpster Fee	\$ 955,272	\$ 1,000,000	\$ 1,000,000
3441105	Commercial Dumpster Extra Fee	\$ 4,825	\$ -	\$ 3,750
3441106	City Polycart Fee (Tippage Fees)	\$ 301,904	\$ 315,000	\$ 315,000
3441107	Residential Dumpster Fee	\$ 1,253,337	\$ 1,315,000	\$ 1,315,000
3441108	Purchase of Polycarts	\$ -	\$ -	\$ -
3441109	Yard Waste Refuse Collection	\$ 256,136	\$ 278,000	\$ 278,000
3441200	Rolloff Tippage Fees	\$ 151,431	\$ 138,000	\$ 138,000
3441201	Rolloff Collection Fees	\$ 124,223	\$ 110,000	\$ 110,000
	<i>Sub-total: Refuse Collection Charges</i>	\$ 4,000,486	\$ 4,148,000	\$ 4,151,750
3441901	Late Payment P & I: Collection	\$ 76,330	\$ 75,000	\$ 75,000
	<i>Sub-total: Other Fees</i>	\$ 76,330	\$ 75,000	\$ 75,000
	<b>TOTAL CHARGES FOR SERVICE</b>	\$ 4,076,816	\$ 4,223,000	\$ 4,226,750
	<b>TOTAL OPERATING REVENUES</b>	\$ 4,076,816	\$ 4,223,000	\$ 4,226,750
<b>OPERATING EXPENSES:</b>				
<b>DEPT - 4521 - COMMERCIAL REFUSE COLLECTION</b>				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 87,934	\$ 102,560	\$ 106,300
5113001	Overtime	\$ 11,705	\$ 15,000	\$ 13,500
	<i>Sub-total: Salaries and Wages</i>	\$ 99,639	\$ 117,560	\$ 119,800
5122001	Social Security (FICA) Contributions	\$ 6,962	\$ 8,784	\$ 9,165
5124001	Retirement Contributions	\$ (28,356)	\$ 510	\$ 9,585
5127001	Workers Compensation	\$ 7,309	\$ 7,288	\$ 7,665
5129002	Employee Drug Screening Test	\$ 87	\$ 17	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ (13,998)	\$ 16,599	\$ 26,415
	<b>TOTAL PERSONAL SERVICES</b>	\$ 85,641	\$ 134,159	\$ 146,215
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 35,552	\$ 29,965	\$ 30,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 52,821	\$ 60,000	\$ 60,000
5222003	Rep. and Maint. (Labor)	\$ 58,715	\$ 65,000	\$ 65,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 959	\$ 1,500	\$ 1,500
5222103	Rep. and Maint. Computers	\$ 821	\$ 680	\$ 685
	<i>Sub-total: Property Services</i>	\$ 148,868	\$ 157,145	\$ 157,185
5231001	Insurance, Other than Benefits	\$ 15,630	\$ 19,549	\$ 21,140
5232003	Cellular Phones	\$ 3,200	\$ 3,245	\$ 3,430
5232006	Postage	\$ -	\$ 55	\$ -
5233001	Advertising	\$ 455	\$ 720	\$ 800
5235001	Travel	\$ -	\$ 800	\$ 800
5236001	Dues and Fees	\$ 358	\$ 200	\$ 400
5237001	Education and Training	\$ 300	\$ 800	\$ 800

## FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
5238501	Contract Labor/Services	\$ 55	\$ 180	\$ -
	<i>Sub-total: Other Purchased Services</i>	\$ 19,998	\$ 25,549	\$ 27,370
	<b>TOTAL PURCHASED SERVICES</b>	\$ 168,866	\$ 182,694	\$ 184,555
53	SUPPLIES			
5311001	Office and General Supplies	\$ 452	\$ 500	\$ 500
5311003	Chemicals	\$ 2,179	\$ 1,600	\$ 1,600
5311004	Janitorial Supplies	\$ 163	\$ 150	\$ 200
5311005	Uniforms	\$ 1,195	\$ 1,875	\$ 1,875
5312300	Electricity	\$ 7,796	\$ 6,500	\$ 7,000
5312700	Gasoline/Diesel/CNG	\$ 30,369	\$ 35,000	\$ 35,000
5316001	Small Tools and Equipment	\$ 727	\$ 600	\$ 600
	<b>TOTAL SUPPLIES</b>	\$ 42,881	\$ 46,225	\$ 46,775
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - GIS	\$ 4,319	\$ 4,465	\$ 4,510
5524001	Self-funded Insurance (Medical)	\$ 24,022	\$ 24,025	\$ 24,025
5524002	Life and Disability	\$ 392	\$ 420	\$ 565
5524003	Wellness Program	\$ 110	\$ 165	\$ 165
5524004	OPEB	\$ 6,100	\$ 1,950	\$ 1,950
	<b>TOTAL INTERFUND/INTERDEPT.</b>	\$ 34,943	\$ 31,025	\$ 31,215
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 552,793	\$ 600,000	\$ 600,000
5734001	Miscellaneous Expenses	\$ 4,147	\$ 2,000	\$ 2,000
	<b>TOTAL OTHER COSTS</b>	\$ 556,940	\$ 602,000	\$ 602,000
	<b>Sub-total Commercial Expenses</b>	\$ 889,271	\$ 996,103	\$ 1,010,760
	<b>DEPT - 4522 - RESIDENTIAL REFUSE COLLECTION</b>			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 198,807	\$ 214,358	\$ 251,620
5113001	Overtime	\$ 19,154	\$ 18,000	\$ 13,000
	<i>Sub-total: Salaries and Wages</i>	\$ 217,961	\$ 232,358	\$ 264,620
5122001	Social Security (FICA) Contributions	\$ 14,797	\$ 17,775	\$ 20,240
5124001	Retirement Contributions	\$ 992	\$ 5,516	\$ 21,170
5127001	Workers Compensation	\$ 14,690	\$ 14,669	\$ 15,430
5129002	Employee Drug Screening Tests	\$ 184	\$ 40	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 30,663	\$ 38,000	\$ 56,840
	<b>TOTAL PERSONAL SERVICES</b>	\$ 248,624	\$ 270,358	\$ 321,460
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 527	\$ 800	\$ 800
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 79,425	\$ 60,000	\$ 60,000
5222003	Rep. and Maint. (Labor)	\$ 50,360	\$ 45,000	\$ 45,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 2,684	\$ 1,500	\$ 1,500
5222005	Rep. and Maint. (Office Equipment)	\$ 1,458	\$ 1,350	\$ 1,350





## FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 222	\$ 500	\$ 500
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 43,631	\$ 35,000	\$ 40,000
5222003	Rep. and Maint. (Labor)	\$ 39,999	\$ 40,000	\$ 40,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 1,251	\$ 10,000	\$ 1,000
5222103	Rep. and Maint. Computers	\$ 1,368	\$ 1,135	\$ 1,135
	<i>Sub-total: Property Services</i>	\$ 86,471	\$ 86,635	\$ 82,635
5231001	Insurance, Other than Benefits	\$ 7,530	\$ 10,191	\$ 11,090
5232003	Cellular Phones	\$ 5,542	\$ 5,185	\$ 5,620
5233001	Advertising	\$ -	\$ 300	\$ 300
5235001	Travel	\$ 26	\$ -	\$ -
5237001	Education and Training	\$ 100	\$ 500	\$ 500
	<i>Sub-total: Other Purchased Services</i>	\$ 13,198	\$ 16,176	\$ 17,510
	<b>TOTAL PURCHASED SERVICES</b>	\$ 99,669	\$ 102,811	\$ 100,145
53	SUPPLIES			
5311001	Office and General Supplies	\$ 408	\$ 500	\$ 500
5311003	Chemicals	\$ 280	\$ 800	\$ 800
5311004	Janitorial Supplies	\$ 136	\$ 150	\$ 150
5311005	Uniforms	\$ 3,444	\$ 5,625	\$ 5,625
5312700	Gasoline/Diesel/CNG	\$ 32,326	\$ 36,000	\$ 33,000
5316001	Small Tools and Equipment	\$ 350	\$ 350	\$ 350
	<b>TOTAL SUPPLIES</b>	\$ 36,944	\$ 43,425	\$ 40,425
55	INTERFUND/INTERDEPT CHARGES			
5510005	Indirect Cost Allocation - GIS	\$ 4,320	\$ 4,465	\$ 4,510
5524001	Self-funded Insurance (Medical)	\$ 54,516	\$ 54,516	\$ 54,520
5524002	Life and Disability	\$ 1,656	\$ 1,680	\$ 1,480
5524003	Wellness Program	\$ 385	\$ 385	\$ 440
5524004	OPEB	\$ 6,101	\$ 3,900	\$ 3,900
	<b>TOTAL INTERFUND/INTERDEPT.</b>	\$ 66,978	\$ 64,946	\$ 64,850
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	\$ 106,720	\$ 120,000	\$ 120,000
5734001	Miscellaneous Expenses	\$ 1,646	\$ 750	\$ 750
5741001	Collection Cost	\$ 5	\$ -	\$ -
	<b>TOTAL OTHER COSTS</b>	\$ 108,371	\$ 120,750	\$ 120,750
	<b>Sub-total Yard Waste Expenses</b>	\$ 653,883	\$ 722,496	\$ 690,735
	<b>TOTAL OPERATING EXPENSES</b>	\$ 2,636,281	\$ 2,834,712	\$ 2,914,280
	<b>OPERATING INCOME (LOSS)</b>	\$ 1,440,535	\$ 1,388,288	\$ 1,312,470
33-39	<b>NON-OPERATING REVENUES</b>			
3390000	FEMA Reimbursement	\$ -	\$ -	\$ -
3890100	Miscellaneous Income	\$ -	\$ -	\$ -
3890300	Sale of Scrap	\$ 9,563	\$ -	\$ -
3890400	Proceeds from Insurance	\$ -	\$ -	\$ -
3912005	Transfer from 2013 SPLOST	\$ -	\$ 325,000	\$ 175,000
3922000	Sale of Assets	\$ (6,692)	\$ -	\$ -
	<b>TOTAL NON-OPERATING REVENUES</b>	\$ 2,871	\$ 325,000	\$ 175,000

## FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>TOTAL NON-OPERATING REVENUES</b>		<b>\$ 2,871</b>	<b>\$ 325,000</b>	<b>\$ 175,000</b>
61	<b>NON-OPERATING EXPENSES</b>			
9000-6110001	Transfer to General Fund	\$ 750,000	\$ 750,000	\$ 750,000
9000-6110002	Transfer to Health Insurance Fund	\$ 9,840	\$ 4,920	\$ 9,505
9000-6110006	Transfer to Fleet	\$ 100,000	\$ 100,000	\$ -
9000-6110500	Transfer to Central Services	\$ 41,000	\$ 44,000	\$ 44,000
<b>TOTAL NON-OPERATING EXPENSES</b>		<b>\$ 900,840</b>	<b>\$ 898,920</b>	<b>\$ 803,505</b>
<b>NET INCOME</b>		<b>\$ 542,566</b>	<b>\$ 814,368</b>	<b>\$ 683,965</b>

BUDGETED CASH FLOW STATEMENT	BUDGETED
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Operating Income (loss)	\$ 1,312,470
Adjustments to reconcile operating income to net cash provided by operating activities	
Depreciation	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Accrued income receivable	
Allowance for doubtful accounts	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds: General Fund	
Due from other funds: SW Disposal Fund	
Due from other funds: SPLOST	
Prepaid insurance	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Salary and Wages payable	
Accrued vacation payable	
FICA payable	
Accrued interest payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Claims liability	
Net cash provided (used) by operating activities	\$ 1,312,470
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>	
Transfers from other governments:	
2013 SPLOST for Equipment	\$ 175,000
Operating transfers in (out)	
Transfer to General Fund	\$ (750,000)
Transfer to Health Insurance Fund	\$ (9,505)
Transfer to Fleet Fund	
Transfer to Central Services Fund	\$ (44,000)
Net cash provided (used) by noncapital financing activities	\$ (628,505)
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>	
Acquisition and construction of fixed assets:	
Buildings (1174001)	
Commercial Equipment (1175001)	
SWC-4 Front Loading Commercial Dumpsters	\$ (60,000)
SWC-9 Front Loading Commercial Garbage Truck	\$ (325,000)
Residential Equipment (1175002)	

BUDGETED CASH FLOW STATEMENT	BUDGETED
SWC-5 Polycarts	\$ (20,000)
Yardwaste Equipment (1175003)	
SWC-1 Knuckleboom Loader Truck Replacement	\$ (180,000)
Rolloff Equipment (1175004)	
SWC-21 Roll-off Trucks and Conversions	\$ (175,000)
SWC-22 Bulk waste roll-off containers	\$ (50,000)
Proceeds from long-term borrowing	
Proceeds from GMA Lease Pool	
Proceeds from sale of assets	
Principal payments on notes payable	
Principal payments on revenue bonds payable	
Principal payments on GMA capital leases:	
Interest payments:	
Capital contributions	
Net cash used by capital and related financing activities	\$ (810,000)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	\$ -
Miscellaneous Revenues	\$ -
Net cash flows from investing activities	\$ -
NET INCREASE (DECREASE) IN CASH	\$ (126,035)

TAB 28

542 Solid Waste Disposal

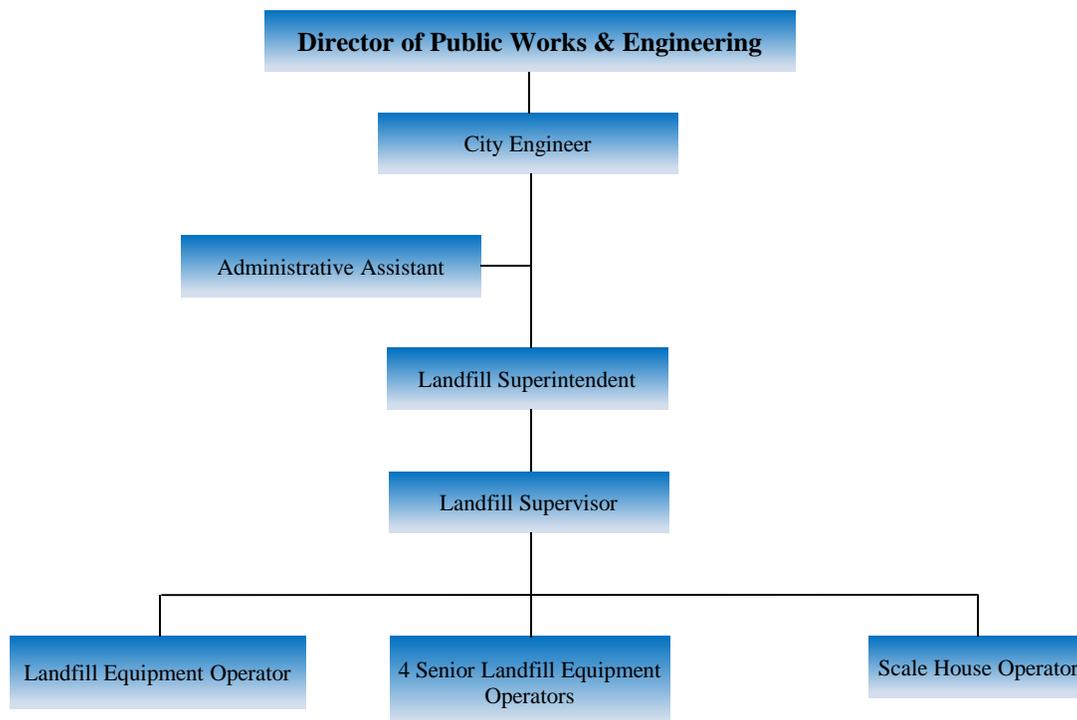
**FUND - 542 - SOLID WASTE DISPOSAL FUND**

**DEPT - 4530**

This fund accounts for the receipts and disbursements to operate the jointly owned City/County transfer station, inert landfill and the post-closure costs for the closed landfill located on Landfill Rd off North Main St. Included are the costs to transport and dispose of the solid waste at the Broadhurst landfill near Jesup, GA and scrap tires with Quality Tire near Jackson, GA. Both transportation services are provided by contract with a local trucking company. The cost of transportation is currently equivalent to approximately \$13.39 per ton. The disposal agreement with Broadhurst Environmental was renewed in 2018, resulting in a stabilization of the tipping fees to a proposed rate of \$26.01 per ton with an inflationary index included in this agreement. The disposal agreement with Quality Tire was renewed in 2014, resulting in a tipping fee of \$130 per ton for scrap tire disposal.

SPLOST funds are appropriated to pay the post-closure costs and cover of the disposal fees at the Broadhurst Environmental Landfill. Without these SPLOST funds, this fund would have significantly higher tippage fees or would have to be subsidized by additional property taxes. If the tippage fees become too high the result would likely be an increase in illegal dumping which would create public health concerns and aesthetics problems for the community.

The operation of the transfer station, inert landfill, closed Lakeview Landfill and the operation of the methane gas extraction system are under the direction of the Landfill Superintendent who, in coordination with the City's solid waste engineering consultant, is responsible for all post-closure regulatory compliance issues to keep the closed landfill in full compliance with US Environmental Protection Agency and Georgia Environmental Protection Division rules and regulations.



**STATEMENT OF SERVICE**

To manage the solid waste disposal division as a resource for the entire community. Promote sustainability and an environmentally sound and cost effective operation with the funds collected. To reduce the amount of waste in all categories by promoting individual and corporate responsibility. To provide a clean, stable work environment for all employees and the public.

	GOALS	FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2021</b>			
	1. Maintain a healthy community and environment by properly disposing of all solid waste, yard debris, scrap tires and white goods (scrap metal)	Ongoing	Ongoing
	2. Educate the public and private sectors of our community through educational tours of the solid waste disposal facility and county recycling center.	Ongoing	Ongoing
	3. Continue to build the inert landfill in an environmentally friendly way and according to EPD guidelines so that the impact on the environment will not be existent.	In progress	Ongoing
	4. Work on the plans to build a new transfer station in the next 2-4 years	In progress	Design

**OBJECTIVES FOR FISCAL YEAR 2021**

1. Continue research to find alternatives to deal with the volume of yard waste being disposed of in the Inert Landfill.
2. Explore additional ways to further reduce the total tons of waste that is transported to the Broadhurst Landfill Facility for disposal (waste stream reduction).
3. Stay in compliance and up to date on all state and federal EPD compliance guidelines and to operate all sites within those guidelines.
4. Increase the amount of tours given to GSU and local High School students to increase their knowledge of sound solid waste disposal practices particularly with emphasis on the inert landfill, transfer station, and recycling center.

**PERFORMANCE MEASURES**

<b>WORKLOAD MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Animals	40	42	5	5	5
Bulkwaste	11,500	11,800	14,200	15,000	15,000
Cardboard	2,000	2,200	1,000	1,000	1,000
Cover dirt	30	25	25	25	25
Demolition	10,400	11,200	11,800	12,000	12,300
DOT Waste	40	45	-	-	-
Household	34,200	35,000	32,400	34,000	34,500
Inert	7,000	7,400	7,400	7,400	7,400
Paper	450	475	400	425	425
Plastic	180	190	-	-	-
Sweepings	600	700	425	500	500
Tires	150	325	275	300	300
Curbside	185	-	-	-	-
Newspaper	64	64	-	-	-

<b>PRODUCTIVITY MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Total tons disposed of in Inert Landfill	7,000	7,400	7,850	8,400	8,500
Total tons transported to Broadhurst Landfill	57,000	58,000	58,500	61,000	61,500

**EXPENSES SUMMARY**

	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Budgeted FY 2021</b>	<b>Percentage Inc./Dec.</b>
Personal Services/Benefits	\$ 298,524	\$ 289,192	\$ 256,507	\$ 336,662	\$ 375,760	11.61%
Purchase/Contract Services	\$ 132,175	\$ 190,099	\$ 212,349	\$ 290,598	\$ 279,880	-3.69%
Supplies	\$ 41,658	\$ 52,151	\$ 34,119	\$ 63,125	\$ 57,125	-9.50%
Capital Outlay (Minor)	\$ 3,807	\$ 663	\$ 210	\$ 1,200	\$ 16,700	1291.67%
Interfund Dept. Charges	\$ 95,136	\$ 101,676	\$ 115,727	\$ 109,466	\$ 118,950	8.66%
Other Costs	\$ 2,682,824	\$ 2,282,541	\$ 2,444,804	\$ 2,600,000	\$ 2,700,000	3.85%
Non-Operating Expenses	\$ 326,995	\$ 332,020	\$ 363,537	\$ 362,675	\$ 423,170	16.68%
Total Expenses	\$ 3,581,119	\$ 3,248,342	\$ 3,427,253	\$ 3,763,726	\$ 3,971,585	5.52%



## FUND 542 - SOLID WASTE DISPOSAL FUND

## DEPT - 4530 - LANDFILL

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING REVENUES:</b>				
<b>Landfill/Transfer Station</b>				
34	CHARGES FOR SERVICES			
3441501	Commercial Tipping Fees	\$ (19,444)	\$ -	\$ -
3441502	Sanitation Contractor Tipping Fees	\$ 573,329	\$ 620,000	\$ 550,000
3441503	Individuals Tipping Fees	\$ 150,894	\$ 130,000	\$ 150,000
3441504	Government Agencies Tipping Fees	\$ 1,782,896	\$ 1,870,000	\$ 1,900,000
	<i>Sub-total: Landfill/TS Charges</i>	\$ 2,487,675	\$ 2,620,000	\$ 2,600,000
3441901	Late Payment P and I: Landfill	\$ 2,271	\$ 5,000	\$ 5,000
	<i>Sub-total: Other Fees</i>	\$ 2,271	\$ 5,000	\$ 5,000
	<b>TOTAL CHARGES FOR SERVICES</b>	\$ 2,489,946	\$ 2,625,000	\$ 2,605,000
	<b>TOTAL OPERATING REVENUES</b>	\$ 2,489,946	\$ 2,625,000	\$ 2,605,000
<b>OPERATING EXPENSES:</b>				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 224,893	\$ 286,857	\$ 300,600
5113001	Overtime	\$ 9,993	\$ 10,000	\$ 10,000
	<i>Sub-total: Salaries and Wages</i>	\$ 234,886	\$ 296,857	\$ 310,600
5122001	Social Security (FICA) Contributions	\$ 16,249	\$ 22,710	\$ 23,760
5124001	Retirement Contributions	\$ (9,745)	\$ 2,011	\$ 24,845
5127001	Workers Compensation	\$ 14,956	\$ 15,022	\$ 16,555
5129002	Employee Drug Screening Tests	\$ 161	\$ 62	\$ -
	<i>Sub-total: Employee Benefits</i>	\$ 21,621	\$ 39,805	\$ 65,160
	<b>TOTAL PERSONAL SERVICES</b>	\$ 256,507	\$ 336,662	\$ 375,760
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 44,391	\$ 85,000	\$ 90,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 5,471	\$ 9,535	\$ 7,000
5222003	Rep. and Maint. (Labor)	\$ 60,303	\$ 67,890	\$ 60,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 6,576	\$ 7,500	\$ 7,500
5222005	Rep. and Maint. (Office Equipment)	\$ -	\$ 500	\$ 500
5222103	Rep. and Maint. Computers	\$ 8,143	\$ 7,035	\$ 7,155
5223200	Rentals	\$ -	\$ 500	\$ 500
	<i>Sub-total: Property Services</i>	\$ 124,884	\$ 177,960	\$ 172,655
5231001	Insurance, Other than Benefits	\$ 23,780	\$ 27,528	\$ 30,500
5232001	Telephone	\$ 3,539	\$ 3,185	\$ 1,960
5232003	Cellular Phones	\$ 6,693	\$ 2,375	\$ 2,415
5233001	Advertising	\$ 40	\$ 350	\$ 350
5235001	Travel	\$ -	\$ 1,000	\$ 1,600
5236001	Dues and Fees	\$ 839	\$ 900	\$ 1,200
5237001	Education and Training	\$ -	\$ 1,500	\$ 2,000
5238501	Contract Labor/Services	\$ 9,710	\$ 10,000	\$ 22,000
5239007	Other services: Erosion Control	\$ 1,027	\$ 800	\$ 200
5239008	Other services: Tire Disposal	\$ 41,837	\$ 65,000	\$ 45,000
	<i>Sub-total: Other Purchased Services</i>	\$ 87,465	\$ 112,638	\$ 107,225
	<b>TOTAL PURCHASED SERVICES</b>	\$ 212,349	\$ 290,598	\$ 279,880

## FUND 542 - SOLID WASTE DISPOSAL FUND

## DEPT - 4530 - LANDFILL

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
53	SUPPLIES			
5311001	Office and General Supplies	\$ 3,655	\$ 5,000	\$ 5,000
5311002	Parts and Materials	\$ 343	\$ 750	\$ 750
5311003	Chemicals	\$ 463	\$ 1,000	\$ 1,500
5311004	Janitorial Supplies	\$ 155	\$ 225	\$ 225
5311005	Uniforms	\$ 1,981	\$ 3,000	\$ 3,000
5312300	Electricity	\$ 5,715	\$ 9,500	\$ 8,000
5312400	Bottled Gas	\$ 47	\$ 150	\$ 150
5312700	Gasoline/Diesel/CNG	\$ 18,173	\$ 40,000	\$ 35,000
5316001	Small Tools and Equipment	\$ 3,587	\$ 3,500	\$ 3,500
	<b>TOTAL SUPPLIES</b>	<b>\$ 34,119</b>	<b>\$ 63,125</b>	<b>\$ 57,125</b>
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	\$ 210	\$ 1,200	\$ 16,700
	<b>TOTAL CAPITAL OUTLAY (MINOR)</b>	<b>\$ 210</b>	<b>\$ 1,200</b>	<b>\$ 16,700</b>
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - Customer Service	\$ 34,415	\$ 36,405	\$ 39,055
5524001	Self-funded Insurance (Medical)	\$ 72,688	\$ 66,216	\$ 72,690
5524002	Life and Disability	\$ 1,269	\$ 1,260	\$ 1,620
5524003	Wellness Program	\$ 385	\$ 385	\$ 385
5524004	OPEB	\$ 6,970	\$ 5,200	\$ 5,200
	<b>TOTAL INTERFUND/INTERDEPT.</b>	<b>\$ 115,727</b>	<b>\$ 109,466</b>	<b>\$ 118,950</b>
57	OTHER COSTS			
5710103	Payment to Bulloch County	\$ 122,000	\$ 122,000	\$ 122,000
5733002	Air Rights	\$ 1,465,588	\$ 1,600,000	\$ 1,625,000
5733003	Transportation Fees	\$ 851,185	\$ 875,000	\$ 950,000
5733004	Toxic Waste Disposal	\$ -	\$ 1,000	\$ 1,000
5734001	Miscellaneous Expenses	\$ 1,100	\$ 1,500	\$ 1,500
5740001	Bad Debts	\$ 4,931	\$ 500	\$ 500
	<b>TOTAL OTHER COSTS</b>	<b>\$ 2,444,804</b>	<b>\$ 2,600,000</b>	<b>\$ 2,700,000</b>
	<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 3,063,716</b>	<b>\$ 3,401,051</b>	<b>\$ 3,548,415</b>
	<b>OPERATING INCOME (LOSS)</b>	<b>\$ (573,770)</b>	<b>\$ (776,051)</b>	<b>\$ (943,415)</b>
	<b>NON-OPERATING REVENUES</b>			
39	OTHER FINANCING SOURCES			
3912005	Transfer from 2013 SPLOST	\$ 1,465,588	\$ 448,960	\$ -
3912010	Transfer from 2019 SPLOST	\$ -	\$ 1,474,995	\$ 1,966,667
	<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$ 1,465,588</b>	<b>\$ 1,923,955</b>	<b>\$ 1,966,667</b>
	<b>TOTAL NON-OPERATING REVENUES</b>	<b>\$ 1,465,588</b>	<b>\$ 1,923,955</b>	<b>\$ 1,966,667</b>

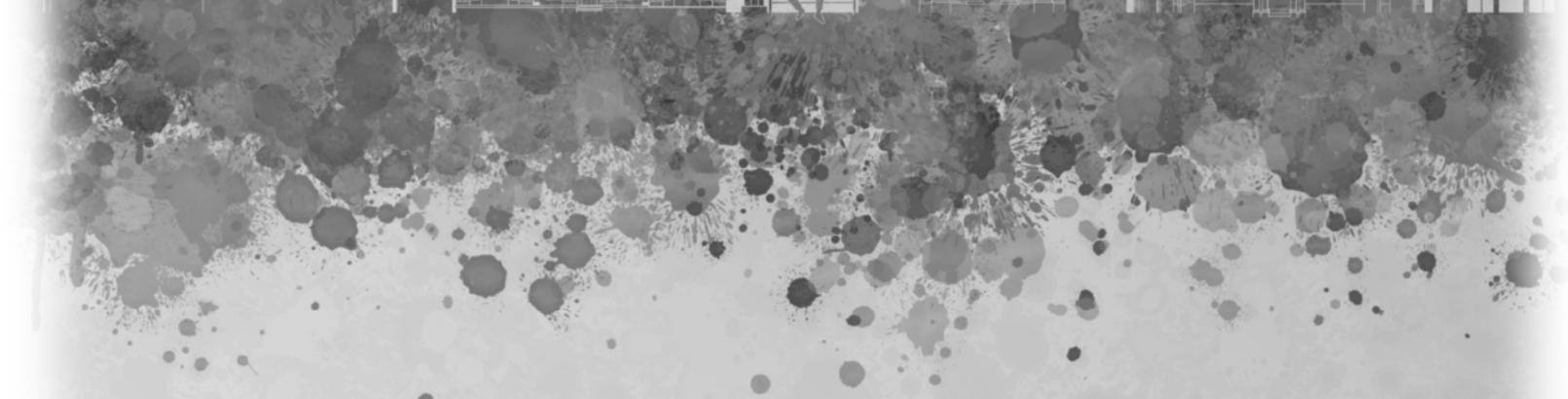
## FUND 542 - SOLID WASTE DISPOSAL FUND

## DEPT - 4530 - LANDFILL

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
61	<b>NON-OPERATING EXPENSES</b>			
6110001	Transfer to General Fund	\$ 316,000	\$ 316,000	\$ 374,000
6110002	Transfer to Health Insurance Fund	\$ 5,350	\$ 2,675	\$ 5,170
6110003	Transfer to Stormwater Fund	\$ 1,187	\$ -	\$ -
6110500	Transfer to Central Service Fund	\$ 41,000	\$ 44,000	\$ 44,000
	<b>TOTAL NON-OPERATING EXPENSES</b>	<b>\$ 363,537</b>	<b>\$ 362,675</b>	<b>\$ 423,170</b>
	<b>NET INCOME</b>	<b>\$ 528,281</b>	<b>\$ 785,229</b>	<b>\$ 600,082</b>

BUDGETED CASH FLOW STATEMENT	BUDGETED
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Operating Income (loss)	\$ (943,415)
Adjustments to reconcile operating income to net cash provided by operating activities	
Depreciation	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Accrued income receivable	
Interest receivable	
Intergovernmental receivable	
Prepaid insurance	
Other receivables	
Buildings	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Salary and Wages payable	
Accrued Vacation payable	
Accrued payroll	
Compensated absences payable	
FICA payable	
Accrued interest payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Accrued closure/ post-closure liabilities	\$ (204,500)
Net cash provided (used) by operating activities	\$ (1,147,915)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>	
Transfers from other governments:	
2013 SPLOST	\$ -
2019 SPLOST	\$ 1,966,667
Transfer to General Fund	\$ (374,000)
Transfer to Health Insurance Fund	\$ (5,170)
Transfer to Central Service Fund	\$ (44,000)
Net cash provided (used) by noncapital financing activities	\$ 1,543,497
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>	
Acquisition and construction of fixed assets:	
Equipment (1175001)	
SWD-11 Wheel Loader Replacement	\$ (360,000)

BUDGETED CASH FLOW STATEMENT	BUDGETED
Buildings & Grounds (1176002)	
Restricted Cash for Capital Outlay	
Proceeds from sale of assets	
Principal payments on notes payable	
Principal payments on capital leases:	
Landfill equipment lease	
Interest payments:	
Landfill equipment lease	
Proceeds from Loan	
Proceeds from GMA Equipment Lease	\$ -
Net cash used by capital and related financing activities	\$ (360,000)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	
Miscellaneous Revenue	
Sale of Assets	
Net cash flows from investing activities	\$ -
NET INCREASE (DECREASE) IN CASH	\$ 35,582



TAB 29

601 Health Insurance

**FUND - 601 - HEALTH INSURANCE FUND**

**DEPT - 1500 - GENERAL ADMINISTRATION**

This internal service fund accounts for the receipts and disbursements to operate the City's self-funded health insurance program. The City contracts with a third-party administrator (TPA) to run this program, and advise it on how to determine premiums for both the employer and the employee. The premiums are set to cover three cost components of the plan: the third party administrator's fees; actual medical claims; and the premiums for stop/loss reinsurance.

**STATEMENT OF SERVICE**

The City's portion of the premiums is budgeted within each budget that has personnel covered by the plan, so that the costs are allocated to the proper fund, department and division.

It is critical that adequate reserves be set aside in good claims years, so that when a bad claims year hits, the fund is financially strong. This removes the possibility of spikes in rates for both the City and its employees, or serious cuts in the level of benefits provided.

**PERFORMANCE MEASURES**

<b>WORKLOAD MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Number of total full time employee positions	310	310	312	319	319
Number of total full time employee vacancies	50	46	51	50	50
Number of eligible employees	310	310	312	319	319
Number of retired employees covered	8	8	6	6	15
Number of employees with single coverage	100	100	114	117	125
Number of employees with full family coverage	160	160	143	148	150
Percentage of eligible employees enrolled in the program	84%	84%	82%	83%	86%
Total number of covered lives including dependents	620	575	773	757	770
Total Expenses	\$ 4,157,243	\$ 3,624,308	\$ 3,644,092	\$ 3,863,100	\$ 4,325,350
Average annual expense per covered life	\$ 6,705	\$ 6,303	\$ 4,714	\$ 5,103	\$ 5,617
Average annual expense per eligible employee	\$ 13,410	\$ 11,691	11679.78205	\$ 12,110	\$ 13,559
Average annual expense per covered employee	\$ 15,989	\$ 13,940	\$ 14,179	\$ 14,578	\$ 15,729

**EXPENSES SUMMARY**

	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Budgeted FY 2021</b>	<b>Percentage Inc./Dec.</b>
Interfund Dept. Charges	\$ 4,157,243	\$ 3,624,308	\$ 3,644,092	\$ 3,863,100	\$ 4,325,350	11.97%
Total Expenses	\$ 4,157,243	\$ 3,624,308	\$ 3,644,092	\$ 3,863,100	\$ 4,325,350	11.97%

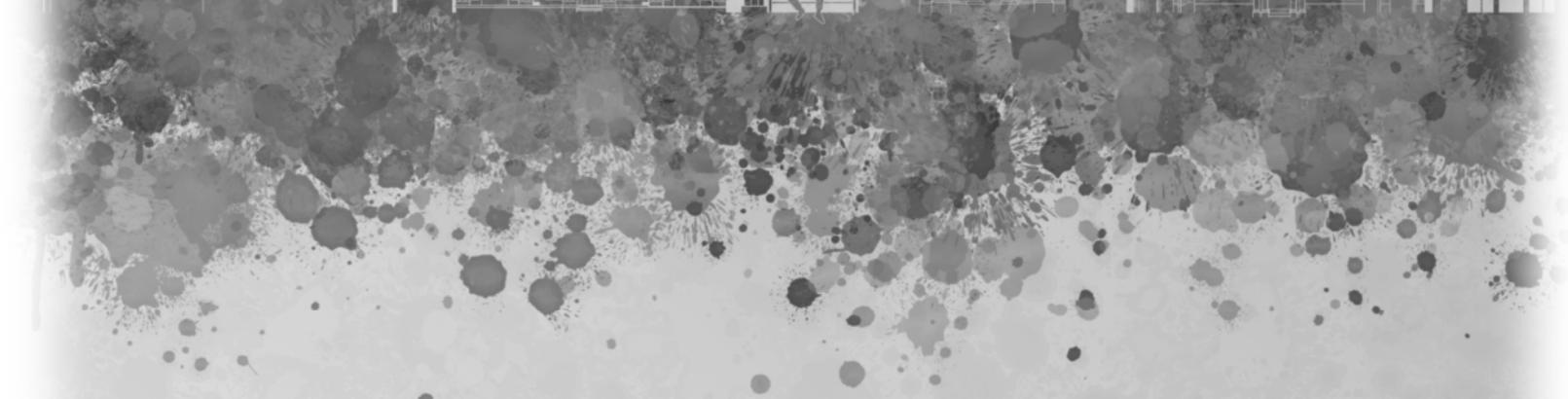


## FUND 601 - HEALTH INSURANCE FUND

## DEPT - 1500 - GENERAL ADMINISTRATION

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING REVENUES:</b>				
3492001	Health Premiums - Employer	\$ 2,651,857	\$ 2,607,904	\$ 2,729,556
3492002	Health Premiums - Employee	\$ 909,158	\$ 1,008,276	\$ 1,027,876
3492003	Flex Account	\$ 136,934	\$ 140,000	\$ 140,000
3492005	Contribution to Reserves	\$ 76,763	\$ 62,817	\$ 63,815
3492006	Clinic Copays	\$ 2,285	\$ 3,000	\$ 3,000
<b>TOTAL OPERATING REVENUES</b>		<b>\$ 3,776,997</b>	<b>\$ 3,821,997</b>	<b>\$ 3,964,247</b>
<b>OPERATING EXPENSES:</b>				
5521001	Administrative Fees	\$ 378,671	\$ 493,670	\$ 194,705
5521002	Flex Account Fees	\$ 1,927	\$ 2,430	\$ 5,000
5521101	Clinic Administration Fees	\$ 248,558	\$ 225,000	\$ 250,000
5522001	Health Insurance Claims	\$ 2,894,788	\$ 3,000,000	\$ 3,734,645
5523001	Flex Account Expenses	\$ 118,798	\$ 140,000	\$ 140,000
5734001	Miscellaneous Expense	\$ 1,350	\$ 2,000	\$ 1,000
<b>TOTAL OPERATING EXPENSES</b>		<b>\$ 3,644,092</b>	<b>\$ 3,863,100</b>	<b>\$ 4,325,350</b>
<b>OPERATING INCOME (LOSS)</b>		<b>\$ 132,905</b>	<b>\$ (41,103)</b>	<b>\$ (361,103)</b>
<b>NON-OPERATING REVENUES</b>				
39 OTHER FINANCING SOURCES				
3912001	Transfer In - General Fund	\$ 98,580	\$ 49,290	\$ 101,745
3912008	Transfer In - Fire Fund	\$ 28,600	\$ 14,300	\$ 28,845
3912009	Transfer In - Central Services Fund	\$ 3,050	\$ 1,525	\$ 3,415
3912100	Transfer In - Natural Gas Fund	\$ 5,850	\$ 2,925	\$ 5,630
3912200	Transfer In - Water and Sewer Fund	\$ 39,370	\$ 19,685	\$ 36,185
3912300	Transfer In - Solid Waste Disposal Fund	\$ 5,350	\$ 2,675	\$ 5,170
3912400	Transfer In - Solid Waste Collection Fund	\$ 9,840	\$ 4,920	\$ 9,505
3912600	Transfer In - Storm Water Fund	\$ 5,825	\$ 2,915	\$ 5,630
3912806	Transfer In - Fleet Fund	\$ 3,535	\$ 1,765	\$ 3,875
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>\$ 200,000</b>	<b>\$ 100,000</b>	<b>\$ 200,000</b>
<b>TOTAL NON-OPERATING REVENUES</b>		<b>\$ 200,000</b>	<b>\$ 100,000</b>	<b>\$ 200,000</b>
<b>NET INCOME</b>		<b>\$ 332,905</b>	<b>\$ 58,897</b>	<b>\$ (161,103)</b>

BUDGETED CASH FLOW STATEMENT	BUDGETED
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Operating Income (loss)	\$ (361,103)
Adjustments to reconcile operating income to net cash provided by operating activities	
Depreciation	
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from General Fund	
Other assets (Inventory)	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	\$ (361,103)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>	
Operating transfers in (out) to the General Fund	\$ 101,745
Operating transfers in (out) to the Fire Fund	\$ 28,845
Operating transfers in (out) to the Central Services Fund	\$ 3,415
Operating transfers in (out) to the Natural Gas Fund	\$ 5,630
Operating transfers in (out) to the Water and Sewer Fund	\$ 36,185
Operating transfers in (out) to the Solid Waste Disposal Fund	\$ 5,170
Operating transfers in (out) to the Solid Waste Collection Fund	\$ 9,505
Operating transfers in (out) to the Storm Water Fund	\$ 5,630
Operating transfers in (out) to the Fleet Fund	\$ 3,875
Net cash provided (used) by noncapital financing activities	\$ 200,000
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING</b>	
Net cash used by capital and related financing activities	\$ -
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Interest received	
Net cash provided by investing activities	\$ -
<b>NET INCREASE (DECREASE) IN CASH</b>	<b>\$ (161,103)</b>



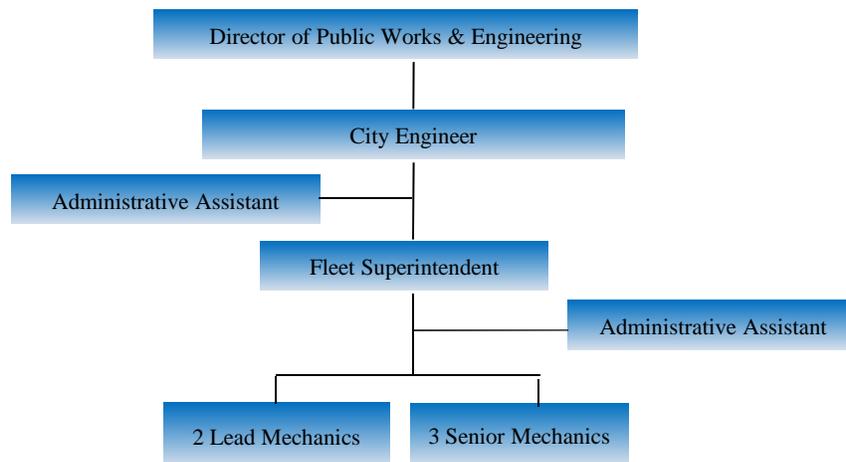
TAB 30

602 Fleet Management

**FUND - 602 - FLEET MANAGEMENT FUND**

**DEPT - 4900**

This fund accounts for the receipts and disbursements to operate the City's centralized vehicle and equipment fleet maintenance program. The Fleet Management operation is a true internal service fund with all costs, including depreciation, charged to the using departments through labor, parts, and overhead charges just like a commercial garage. This reflects the true cost to each fund, department, and division.



**STATEMENT OF SERVICE**

For FY 2020, each General Fund user will be charged a \$65.00 per hour service rate. The Fire Department rate is \$65.00 per service hour. Enterprise fund users will be charged a \$65.00 per hour service rate. These rates will continue to be evaluated semi-annually for adjustment, as needed. There will continue to be a 10% mark-up on parts, 20% mark-up sublet work, and 5% mark-up for shop supplies. Computerized records of all maintenance on each piece of equipment will continue to be maintained and a preventive maintenance schedule, as established in conjunction with each department, will be continued. This, in conjunction with routine training, has resulted in more dependable equipment and vehicle service resulting in extended usage, reduced downtime and reduced life cycle costs.

	<b>GOALS</b>	<b>FY 2020 STATUS</b>	<b>FY 2021 PROJECTED</b>
<b>FY 2020</b>			
1.	Provide superior preventative and unscheduled maintenance of the City fleet with rates below private market labor rates.	Ongoing	Ongoing
2.	Keep all city vehicles and equipment operating in a safe and efficient manner with minimal downtime.	Ongoing	Ongoing
3.	Provide technical support and guidance for all departments.		
<b>FY 2021</b>			
1.	Explore additional ways to reduce sublets/outsourcing to provide quicker response and lower customer maintenance costs.	Ongoing	Ongoing

**OBJECTIVES FOR FISCAL YEAR 2021**

1. Continue to complete maintenance and repairs on all city vehicles and equipment in a timely and safe manner.
2. Continue to remain available at all times and continue to provide open communication with all city departments.
3. Reduce the costs incurred by sublet work by remaining current with equipment and technology solutions.
4. Continue to improve knowledge and certification of mechanics by providing training opportunities.
5. Continue to improve knowledge and provide all training necessary to support the city's CNG and alternative fuels initiative.
6. Continue to encourage certified specialized training of mechanics for maintenance of public safety vehicles and equipment.

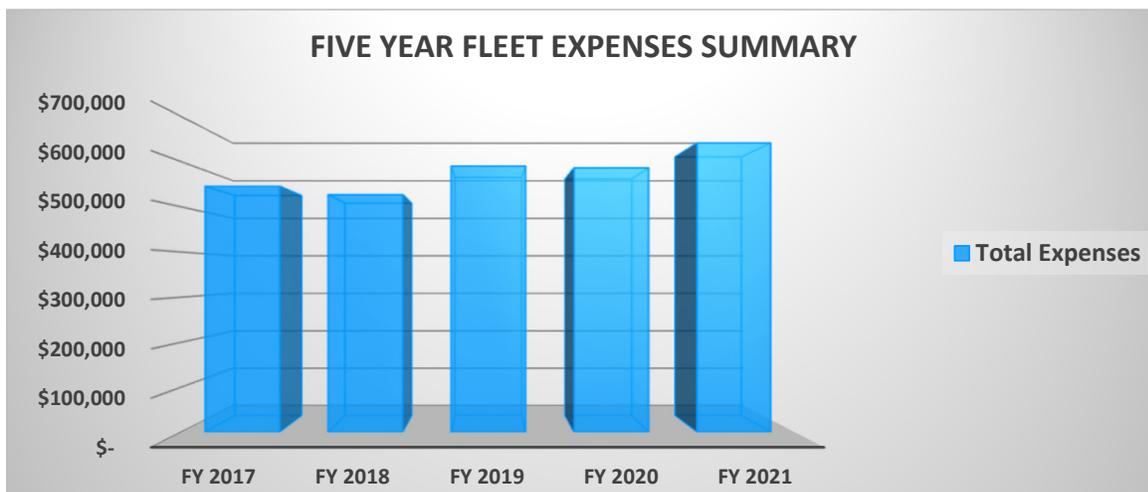
**PERFORMANCE MEASURES**

<b>WORKLOAD MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Total number of vehicle and equipment in City fleet	546	528	527	532	533
Number of police patrol vehicles	70	70	68	68	70
Number of other automobiles in fleet	38	31	22	24	25
Number of pickup trucks in fleet	70	65	64	64	66
Number of midsize trucks in fleet	51	59	53	53	53
Number of heavy duty trucks in fleet	40	54	54	56	51
Number of fire trucks	12	12	12	12	12
Number of commercial garbage trucks	9	8	7	7	7
Number of residential garbage trucks	8	7	7	7	7
Number of knuckleboom loaders in fleet	6	6	6	6	6
Number of rolloff trucks in fleet	2	3	3	3	3
Number of off road equipment, tractors, etc.	47	49	43	43	43
Number of loader trailers in fleet	25	21	19	19	19
Number of small/medium duty trailers	45	44	42	42	42
Number of light duty equipment (mowers, UTV's, compressors and other small tools)	123	138	136	129	129

<b>PRODUCTIVITY MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Number of repair orders	3,850	3,850	3,513	3,580	3,500
Number of preventive maintenance performed	2,500	2,500	2,400	2,108	2,108
Number of unscheduled services performed	1,420	1,420	1,113	1,472	1,392

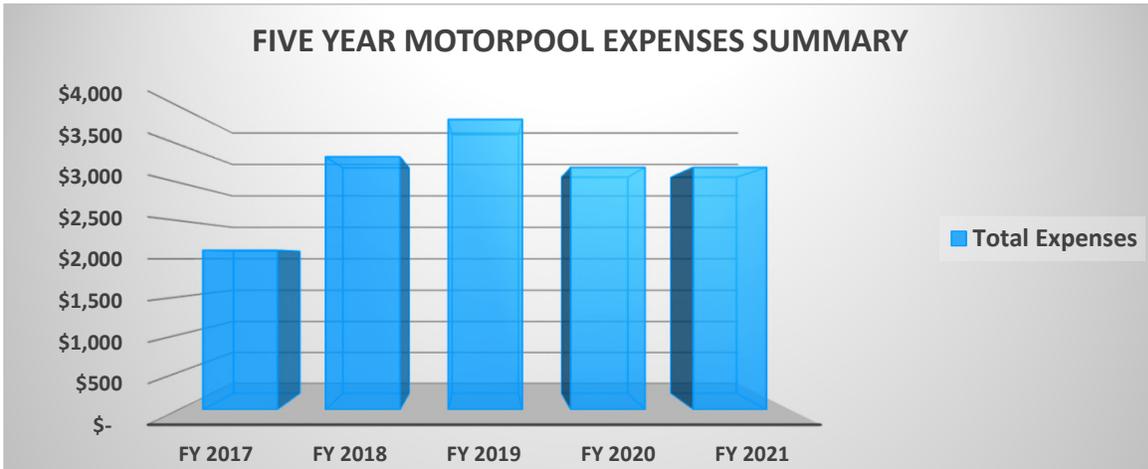
**EXPENSES SUMMARY (FLEET)**

	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Budgeted FY 2021</b>	<b>Percentage Inc./Dec.</b>
Personal Services/Benefits	\$ 315,573	\$ 311,371	\$ 299,484	\$ 294,446	\$ 326,270	10.81%
Purchase/Contract Services	\$ 117,878	\$ 99,808	\$ 133,613	\$ 129,821	\$ 148,915	14.71%
Supplies	\$ 45,176	\$ 39,502	\$ 52,418	\$ 54,480	\$ 55,820	2.46%
Capital Outlay (Minor)	\$ 2,815	\$ -	\$ -	\$ -	\$ -	0.00%
Interfund Dept. Charges	\$ 61,973	\$ 59,928	\$ 58,404	\$ 59,991	\$ 60,275	0.47%
Other Costs	\$ 1,957	\$ 1,967	\$ 1,667	\$ 1,800	\$ 1,800	0.00%
Non-Operating Expense	\$ -	\$ 14,205	\$ 44,535	\$ 45,765	\$ 47,875	100.00%
<b>Total Expenses</b>	<b>\$ 545,372</b>	<b>\$ 526,781</b>	<b>\$ 590,121</b>	<b>\$ 586,303</b>	<b>\$ 640,955</b>	<b>9.32%</b>



**EXPENSES SUMMARY (MOTORPOOL)**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Purchase/Contract Services	\$ 2,112	\$ 3,107	\$ 2,696	\$ 2,060	\$ 2,400	16.50%
Supplies	\$ -	\$ 232	\$ 1,133	\$ 1,140	\$ 800	-29.82%
<b>Total Expenses</b>	<b>\$ 2,112</b>	<b>\$ 3,339</b>	<b>\$ 3,829</b>	<b>\$ 3,200</b>	<b>\$ 3,200</b>	<b>0.00%</b>



## FUND 602 - FLEET MANAGEMENT FUND

## DEPT - 4900 - FLEET MAINTENANCE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING REVENUES:</b>				
34	CHARGES FOR SERVICES			
3417501	Vehicle Parts	\$ 564,191	\$ 606,200	\$ 610,000
3417502	Misc. Parts	\$ 23,493	\$ 24,000	\$ 24,000
3417503	Less: Cost of Parts and Fluids	\$ (534,473)	\$ (551,090)	\$ (554,545)
3417504	Labor Charges	\$ 490,158	\$ 552,300	\$ 550,000
3417505	Sublet	\$ 133,529	\$ 94,000	\$ 114,000
	<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$ 676,898</b>	<b>\$ 725,410</b>	<b>\$ 743,455</b>
	<b>TOTAL OPERATING REVENUES</b>	<b>\$ 676,898</b>	<b>\$ 725,410</b>	<b>\$ 743,455</b>
<b>OPERATING EXPENSES:</b>				
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 281,310	\$ 260,721	\$ 270,140
5113001	Overtime	\$ 3,765	\$ 6,000	\$ 7,500
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 285,075</i>	<i>\$ 266,721</i>	<i>\$ 277,640</i>
5122001	Social Security (FICA) Contributions	\$ 20,697	\$ 19,904	\$ 21,240
5124001	Retirement Contributions	\$ (12,000)	\$ 2,229	\$ 21,550
5127001	Workers Compensation	\$ 5,566	\$ 5,552	\$ 5,840
5129002	Employee Drug Screen Test	\$ 146	\$ 40	\$ -
	<i>Sub-total: Employee Benefits</i>	<i>\$ 14,409</i>	<i>\$ 27,725</i>	<i>\$ 48,630</i>
	<b>TOTAL PERSONAL SERVICES</b>	<b>\$ 299,484</b>	<b>\$ 294,446</b>	<b>\$ 326,270</b>
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ 414	\$ 3,000	\$ 2,500
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 5,706	\$ 5,000	\$ 4,500
5222003	Rep. and Maint. (Labor)	\$ 787	\$ 2,500	\$ 2,500
5222004	Rep. and Maint. (Buildings/Grounds)	\$ 3,744	\$ 2,500	\$ 3,000
5222005	Rep. and Maint. (Office Equipment)	\$ 975	\$ 1,000	\$ 1,000
5222102	Software Support	\$ 1,500	\$ -	\$ 4,000
5222103	Rep. and Maint. Computers	\$ 6,039	\$ 5,220	\$ 5,310
5223200	Rentals	\$ 599	\$ 800	\$ 800
	<i>Sub-total: Property Services</i>	<i>\$ 19,764</i>	<i>\$ 20,020</i>	<i>\$ 23,610</i>
5231001	Insurance, Other than Benefits	\$ 12,772	\$ 16,631	\$ 17,755
5232001	Telephone	\$ 1,464	\$ 1,185	\$ 1,570
5232003	Cellular phones	\$ 1,564	\$ 1,485	\$ 1,480
5235001	Travel	\$ 1,510	\$ 5,000	\$ 4,000
5236001	Dues and fees	\$ 1,876	\$ 1,000	\$ 1,500
5237001	Education and training	\$ 1,500	\$ 4,000	\$ 4,000
5239101	Other services	\$ 93,163	\$ 80,500	\$ 95,000
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 113,849</i>	<i>\$ 109,801</i>	<i>\$ 125,305</i>
	<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 133,613</b>	<b>\$ 129,821</b>	<b>\$ 148,915</b>
53	SUPPLIES			
5311001	Office and General Supplies	\$ 9,609	\$ 9,400	\$ 9,400
5311003	Chemicals	\$ 560	\$ 550	\$ 550
5311004	Janitorial Supplies	\$ 57	\$ 250	\$ 250
5311005	Uniforms	\$ 3,168	\$ 3,000	\$ 3,000
5311107	Software Applications	\$ 685	\$ -	\$ -
5312300	Electricity	\$ 17,135	\$ 22,000	\$ 23,000

## FUND 602 - FLEET MANAGEMENT FUND

## DEPT - 4900 - FLEET MAINTENANCE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
5312700	Gasoline/Diesel/CNG	\$ 7,275	\$ 8,000	\$ 8,000
5312800	Stormwater	\$ 1,280	\$ 1,280	\$ 1,620
5316001	Small Tools and Equipment	\$ 12,649	\$ 10,000	\$ 10,000
	<b>TOTAL SUPPLIES</b>	<b>\$ 52,418</b>	<b>\$ 54,480</b>	<b>\$ 55,820</b>
53	<b>CAPITAL OUTLAY (MINOR)</b>			
5425001	Other Equipment	\$ -	\$ -	\$ 13,000
	<b>TOTAL CAPITAL OUTLAY (MINOR)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,000</b>
55	<b>INTERFUND/DEPT. CHARGES</b>			
5524001	Self-funded Insurance (Medical)	\$ 48,044	\$ 54,516	\$ 54,515
5524002	Life and Disability	\$ 1,571	\$ 1,300	\$ 1,585
5524003	Wellness Program	\$ 330	\$ 275	\$ 275
5524004	OPEB	\$ 8,459	\$ 3,900	\$ 3,900
	<b>TOTAL INTERFUND/INTERDEPT.</b>	<b>\$ 58,404</b>	<b>\$ 59,991</b>	<b>\$ 60,275</b>
57	<b>OTHER COSTS</b>			
5733000	Solid Waste Disposal Fees	\$ 1,682	\$ 1,600	\$ 1,600
5734001	Miscellaneous Expenses	\$ (15)	\$ 200	\$ 200
	<b>TOTAL OTHER COSTS</b>	<b>\$ 1,667</b>	<b>\$ 1,800</b>	<b>\$ 1,800</b>
	<b>Sub Total Fleet Operating Expenses</b>	<b>\$ 545,586</b>	<b>\$ 540,538</b>	<b>\$ 606,080</b>
<b>FUND 602 - FLEET MANAGEMENT FUND</b>		<b>DEPT - 4905- Motorpool Division</b>		
	<b>OPERATING EXPENSES:</b>			
52	<b>PURCHASE/CONTRACT SERVICES</b>			
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 1,509	\$ 1,030	\$ 1,200
5222003	Rep. and Maint. (Labor)	\$ 1,187	\$ 1,030	\$ 1,200
	<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 2,696</b>	<b>\$ 2,060</b>	<b>\$ 2,400</b>
53	<b>SUPPLIES</b>			
5311001	Office Supplies/General Supplies and Materials	\$ -	\$ 200	\$ 200
5312700	Gasoline/Diesel	\$ 1,133	\$ 940	\$ 600
	<b>TOTAL SUPPLIES</b>	<b>\$ 1,133</b>	<b>\$ 1,140</b>	<b>\$ 800</b>
	<b>Sub-total Motorpool Expenses</b>	<b>\$ 3,829</b>	<b>\$ 3,200</b>	<b>\$ 3,200</b>
	<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 549,415</b>	<b>\$ 543,738</b>	<b>\$ 609,280</b>
	<b>OPERATING INCOME (LOSS)</b>	<b>\$ 127,483</b>	<b>\$ 181,672</b>	<b>\$ 134,175</b>
	<b>NON-OPERATING REVENUES</b>			
39	<b>OTHER FINANCING SOURCES</b>			
3912100	Transfer from Natural Gas Fund	\$ 50,000	\$ -	\$ -
3912200	Transfer from Water Sewer Fund	\$ 50,000	\$ -	\$ -
3912400	Transfer from Solid Waste Collection Fund	\$ 100,000	\$ 100,000	\$ -
3921001	Sale of Assets	\$ 14,521	\$ -	\$ -
	<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$ 214,521</b>	<b>\$ 100,000</b>	<b>\$ -</b>
	<b>TOTAL NON-OPERATING REVENUE</b>	<b>\$ 214,521</b>	<b>\$ 100,000</b>	<b>\$ -</b>

## FUND 602 - FLEET MANAGEMENT FUND

## DEPT - 4900 - FLEET MAINTENANCE

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
61	<b>NON-OPERATING EXPENSE</b>			
6110002	Transfer to Health Insurance Fund	\$ 3,535	\$ 1,765	\$ 3,875
6110500	Transfer to Central Service Fund	\$ 41,000	\$ 44,000	\$ 44,000
	<b>Sub Total Operating Expenses</b>	<b>\$ 44,535</b>	<b>\$ 45,765</b>	<b>\$ 47,875</b>
	<b>TOTAL NON-OPERATING EXPENSES</b>	<b>\$ 44,535</b>	<b>\$ 45,765</b>	<b>\$ 47,875</b>
	<b>NET INCOME</b>	<b>\$ 297,469</b>	<b>\$ 235,907</b>	<b>\$ 86,300</b>

BUDGETED CASH FLOW STATEMENT	BUDGETED
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Operating Income (loss)	\$ 134,175
Adjustments to reconcile operating income to net cash provided by operating activities	
Depreciation	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Interfund Receivable	
Inventory	
Prepaid Insurance	
Net cash provided (used) by operating activities	\$ 134,175
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>	
Transfers from other governments:	
Operating transfers in (out)	
Transfer from Natural Gas Fund	
Transfer from Water Sewer Fund	
Transfer from Solid Waste Collection Fund	
Transfer to Health Insurance Fund	\$ (3,875)
Transfer to Central Services Fund	\$ (44,000)
Net cash provided (used) by noncapital financing activities	\$ (47,875)
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING</b>	
Acquisition and construction of fixed assets:	
Land (Site) Improvements (1172001)	
Buildings (1174001)	
Fleet Equipment (1175001)	
FMD-24 Medium Duty Service Truck Replacement	\$ (50,000)
Proceeds from long-term borrowing	
Proceeds from leases	\$ 50,000
Proceeds from sale of assets	
Principal payments on capital leases:	\$ (18,000)
Interest payments:	
Capital contributions	
Net cash used by capital and related financing activities	\$ (18,000)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Miscellaneous Revenue	
Sale of Assets	
Sale of Scrap	

BUDGETED CASH FLOW STATEMENT	BUDGETED
Net cash flows from investing activities	\$ -
NET INCREASE (DECREASE) IN CASH	\$ 68,300

TAB 31

604 Wellness Program

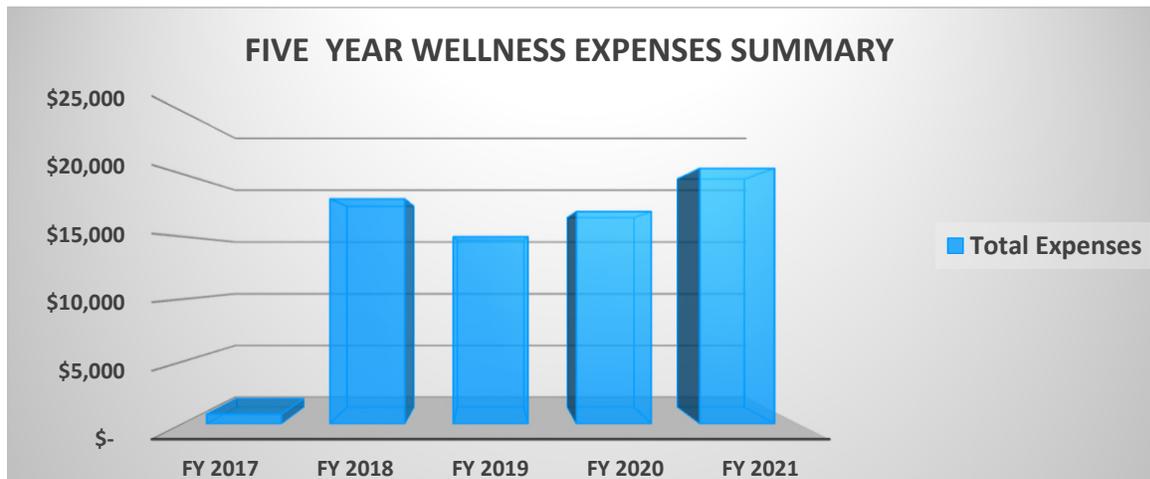
**FUND - 604 - WELLNESS PROGRAM FUND**

**DEPT - 1500**

In FY 2012, an employee fitness center was established to increase the health and well-being of City of Statesboro employees. The fitness center is open 24 hours, seven days a week exclusively for employees, spouses, and retirees of the City. The center has a variety of cardio, strength, and conditioning equipment. The center is located in the Municipal Court and IT Building.

**EXPENSES SUMMARY**

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budgeted FY 2020	Budgeted FY 2021	Percentage Inc./Dec.
Purchase/Contract Services	\$ 775	\$ 18,013	\$ 1,578	\$ 3,500	\$ 11,250	221.43%
Supplies	\$ -	\$ -	\$ 5,085	\$ 6,000	\$ 7,200	20.00%
Capital Outlay (Minor)	\$ -	\$ -	\$ 8,309	\$ 7,500	\$ 2,000	-73.33%
Other Costs	\$ -	\$ -	\$ 17	\$ -	\$ -	#DIV/0!
<b>Total Expenses</b>	<b>\$ 775</b>	<b>\$ 18,013</b>	<b>\$ 14,989</b>	<b>\$ 17,000</b>	<b>\$ 20,450</b>	<b>20.29%</b>



## FUND 604 - WELLNESS PROGRAM FUND

## DEPT. - 1500 - GENERAL ADMINISTRATION

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING REVENUES:</b>				
3492005	Wellness Dues	\$ 17,491	\$ 18,260	\$ 19,250
<b>TOTAL OPERATING REVENUES</b>		<b>\$ 17,491</b>	<b>\$ 18,260</b>	<b>\$ 19,250</b>
<b>OPERATING EXPENSES:</b>				
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	\$ -	\$ 1,968	\$ 500
5222004	Rep. and Maint. (Bldgs/Grounds)	\$ 637	\$ 1,469	\$ 500
5237001	Education and Training	\$ 941	\$ 63	\$ 10,250
<b>TOTAL PURCHASED SERVICES</b>		<b>\$ 1,578</b>	<b>\$ 3,500</b>	<b>\$ 11,250</b>
53	SUPPLIES			
5312300	Electricity	\$ 5,085	\$ 6,000	\$ 7,200
<b>TOTAL SUPPLIES</b>		<b>\$ 5,085</b>	<b>\$ 6,000</b>	<b>\$ 7,200</b>
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	\$ 8,309	\$ 7,500	\$ 2,000
<b>TOTAL CAPITAL OUTLAY (MINOR)</b>		<b>\$ 8,309</b>	<b>\$ 7,500</b>	<b>\$ 2,000</b>
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 17	\$ -	\$ -
<b>TOTAL OTHER COSTS</b>		<b>\$ 17</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL OPERATING EXPENSES</b>		<b>\$ 14,989</b>	<b>\$ 17,000</b>	<b>\$ 20,450</b>
<b>NET INCOME</b>		<b>\$ 2,502</b>	<b>\$ 1,260</b>	<b>\$ (1,200)</b>

BUDGETED CASH FLOW STATEMENT	BUDGETED
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Operating Income (loss)	\$ (1,200)
Adjustments to reconcile operating income to net cash provided by operating activities	
Depreciation	
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from General Fund	
Other assets (Inventory)	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	\$ (1,200)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>	
Operating transfers in (out) to the General Fund	\$ -
Net cash provided (used) by noncapital financing activities	\$ -
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING</b>	
Net cash used by capital and related financing activities	\$ -
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Interest received	
Net cash provided by investing activities	\$ -
<b>NET INCREASE (DECREASE) IN CASH</b>	<b>\$ (1,200)</b>



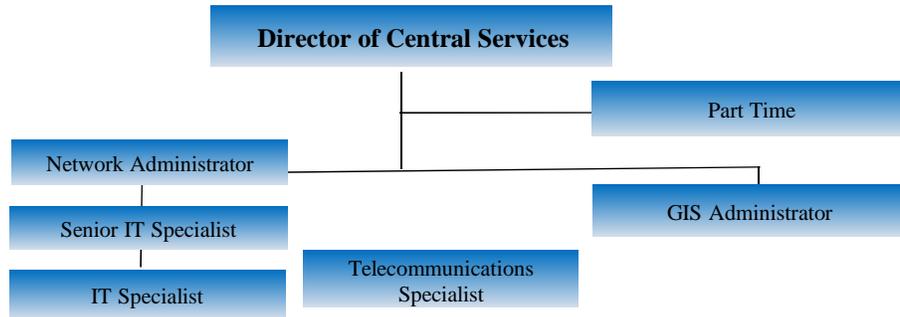
TAB 32

605 Central Services

**FUND - 605 - CENTRAL SERVICES FUND**

**DEPT -1535**

This department is headed by the Central Services Director. The Purchasing, IT, & GIS department is responsible for procurement for all goods and services, contract compliance, property liability insurance, standardizing software, hardware, and mapping technologies to greater serve the City of Statesboro and its citizens. The department achieves these goals by maintaining the City's computer resources including network, phone system, pc's, website, while geographically mapping all of the City's infrastructure.



**STATEMENT OF SERVICE**

The Purchasing Department's mission is to secure goods and services at the best possible prices while complying with federal, state and local procurement laws. While achieving this goal, it is the mission of the Purchasing Department to provide all departments with efficient and economical solutions to assist in carrying out daily operations. The IT Department's mission is to successfully integrate our citizens, process and technology by fostering partnerships and consistently delivering solutions that serve as the foundation of City operations. The IT Department measures internal processes, adopts the best practices and monitors innovative trends to better align technology services with the City and the citizens' needs. The City of Statesboro GIS mission is to provide geospatial mapping solutions to the employees and citizens of the City of Statesboro.

GOALS		FY 2020 STATUS	FY 2021 PROJECTED
<b>FY 2020</b>			
1. Reducing Help Desk ticket completion times.		Reduced by 25%	Reduced by 35%
2. Increasing mobility efforts for City Departments.		Added Mobility Options	Additional Options to Add
3. Developing and implementing City iOS applications.		Complete	Additional Apps
4. Creating tools for Public Information.		Ongoing	Continued
<b>FY 2021</b>			
1. Continue reaching efficiencies through the use of technological means throughout the City of Statesboro organization. Additional options for video conferencing. Addition of an electronic based bidding/RFP process.		Ongoing	Completion of all projects
2. Expand GIS Services into all departments throughout the City of Statesboro.		Ongoing	Completion of all projects
3. Add to our Cyber Security resources both training and equipment.		Ongoing	Completion of all projects

**OBJECTIVES FOR FISCAL YEAR 2020**

1. To continue to find ways to implement higher technology while finding efficiencies for the City of Statesboro.
2. Have a centralized GIS (Geographical Information System) for all City's GIS Data with access for Employees and Officials in a user friendly way.
3. Increase interactive availability for the citizens of the City of Statesboro throughout the use of Public Portals.
4. Implement innovative procurement strategies to increase efficiency in both bid/proposal results and user interaction.

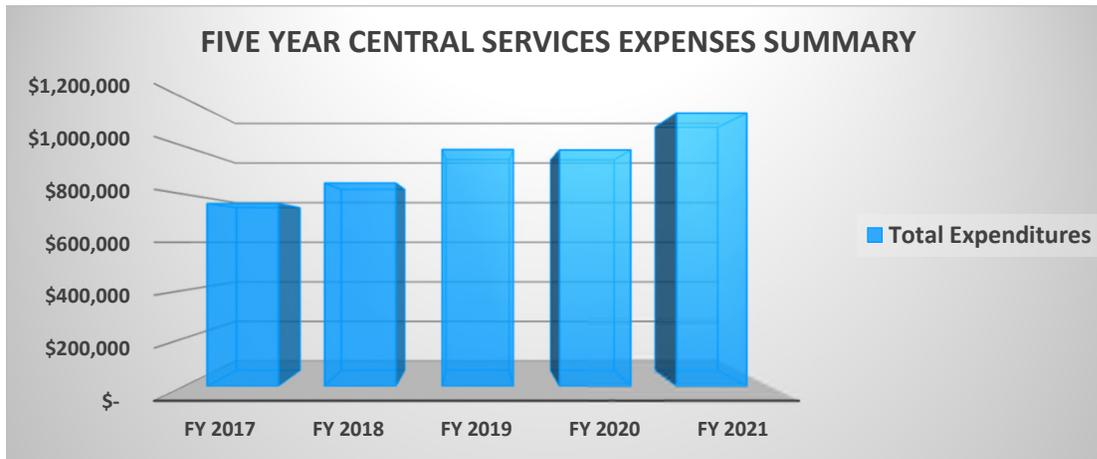
**PERFORMANCE MEASURES**

WORKLOAD MEASURES	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 PROJECTED	2021 BUDGET
Windows PC's	225	235	240	245	245
Macintosh PC's	7	7	7	7	7
Windows Servers	15	15	15	15	15
Linux Servers	1	1	1	1	1
Verizon Cellular Devices	260	270	275	275	280
Exchange Server Email Addresses	0	0	0	0	0
Email Accounts	282	291	300	300	325

<b>PRODUCTIVITY MEASURES</b>	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 PROJECTED</b>	<b>2021 BUDGET</b>
Training Classes	8	10	10	10	10
iPhone/iPad/Web Applications	10	10	10	10	10
Helpdesk Tickets	700	972	1250	1350	1550

**EXPENSES SUMMARY**

	<b>Actual FY 2017</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Budgeted FY 2020</b>	<b>Budgeted FY 2021</b>	<b>Percentage Inc./Dec.</b>
Personal Services/Benefits	\$ 300,806	\$ 324,953	\$ 315,476	\$ 359,691	\$ 385,580	7.20%
Purchase/Contract Services	\$ 313,470	\$ 325,474	\$ 389,389	\$ 353,962	\$ 398,295	12.52%
Supplies	\$ 68,845	\$ 60,164	\$ 105,301	\$ 80,760	\$ 58,600	-27.44%
Capital Outlay (Minor)	\$ 42,933	\$ 90,524	\$ 119,210	\$ 140,999	\$ 202,750	43.80%
Interfund Dept. Charges	\$ 35,543	\$ 42,535	\$ 52,632	\$ 47,537	\$ 89,190	87.62%
Other Costs	\$ -	\$ 97	\$ 1,154	\$ -	\$ -	#DIV/0!
Non-Operating Expense	\$ -	\$ 3,050	\$ 3,050	\$ 1,525	\$ 3,415	123.93%
<b>Total Expenditures</b>	<b>\$ 761,597</b>	<b>\$ 846,797</b>	<b>\$ 986,212</b>	<b>\$ 984,474</b>	<b>\$ 1,137,830</b>	<b>15.58%</b>



## FUND 605 - CENTRAL SERVICES FUND

## DEPT - 1535 - CENTRAL SERVICES

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>OPERATING REVENUES:</b>				
34	CHARGES FOR SERVICES			
3417002	Indirect Cost Allocation GIS	\$ 86,391	\$ 89,250	\$ 90,160
3417506	Device/User Charges	\$ 679,110	\$ 639,159	\$ 668,000
	<b>TOTAL CHARGES FOR SERVICE</b>	<b>\$ 765,501</b>	<b>\$ 728,409</b>	<b>\$ 758,160</b>
<b>TOTAL OPERATING REVENUES</b>				
		<b>\$ 765,501</b>	<b>\$ 728,409</b>	<b>\$ 758,160</b>
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	\$ 304,119	\$ 333,597	\$ 327,785
5113001	Overtime	\$ 1,924	\$ 500	\$ -
	<i>Sub-total: Salaries and Wages</i>	<i>\$ 306,043</i>	<i>\$ 334,097</i>	<i>\$ 327,785</i>
5122001	Social Security (FICA) Contributions	\$ 21,874	\$ 23,565	\$ 25,075
5124001	Retirement Contributions	\$ (12,891)	\$ 1,565	\$ 26,230
5127001	Workers Compensation	\$ 450	\$ 464	\$ 490
5129006	Vehicle Allowance	\$ -	\$ -	\$ 6,000
	<i>Sub-total: Employee Benefits</i>	<i>\$ 9,433</i>	<i>\$ 25,594</i>	<i>\$ 57,795</i>
	<b>TOTAL PERSONAL SERVICES</b>	<b>\$ 315,476</b>	<b>\$ 359,691</b>	<b>\$ 385,580</b>
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint (Equipment)	\$ 118	\$ 200	\$ 200
5222002	Rep. and Maint. (Vehicles-Parts)	\$ 287	\$ 1,800	\$ 2,000
5222003	Rep. and Maint. (Labor)	\$ 252	\$ 1,200	\$ 1,500
5222004	Rep. and Maint. (Building/Grounds)	\$ 9,561	\$ 7,200	\$ 7,000
5222005	Rep. and Maint. (Office Equip.)	\$ -	\$ -	\$ -
5222102	Software Support	\$ 250,351	\$ 180,000	\$ 200,000
5222103	Rep. and Maint. (Computers)	\$ 9,331	\$ -	\$ 1,545
5223200	Rentals	\$ 25,859	\$ 24,000	\$ 32,500
	<i>Sub-total: Property Services</i>	<i>\$ 295,759</i>	<i>\$ 214,400</i>	<i>\$ 244,745</i>
5231001	Insurance other than Benefits	\$ 6,463	\$ 11,627	\$ 12,735
5232001	VoIP Telephone	\$ 48,513	\$ 33,840	\$ 65,000
5232003	Cellular Phones	\$ 8,639	\$ 7,695	\$ 12,015
5232005	Internet	\$ 18,362	\$ 40,000	\$ 30,000
5232006	Postage	\$ 221	\$ 200	\$ 100
5233001	Advertising	\$ -	\$ 200	\$ 200
5235001	Travel	\$ -	\$ 2,500	\$ 2,500
5236001	Dues and Fees	\$ 120	\$ 500	\$ 1,000
5237001	Education and Training	\$ 6,311	\$ 13,000	\$ 10,000
5238001	Licenses	\$ 2,050	\$ -	\$ -
5238501	Contract Services	\$ 2,951	\$ 30,000	\$ 20,000
	<i>Sub-total: Other Purchased Services</i>	<i>\$ 93,630</i>	<i>\$ 139,562</i>	<i>\$ 153,550</i>
	<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 389,389</b>	<b>\$ 353,962</b>	<b>\$ 398,295</b>

## FUND 605 - CENTRAL SERVICES FUND

## DEPT - 1535 - CENTRAL SERVICES

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
53	SUPPLIES			
5311001	Office and General Supplies	\$ 1,575	\$ 1,000	\$ 1,000
5311005	Uniforms	\$ -	\$ 865	\$ 500
5311107	Software Applications	\$ 72,191	\$ 46,200	\$ 21,200
5311108	Software Application Upgrade	\$ -	\$ 11,052	\$ 10,000
5312300	Electricity	\$ 7,495	\$ 8,000	\$ 8,000
5312700	Gasoline/Diesel/CNG	\$ 482	\$ 500	\$ 500
5312700	Stormwater	\$ -	\$ -	\$ -
5313001	Food	\$ 603	\$ 200	\$ 300
5314001	Books and Periodicals	\$ 26	\$ 296	\$ -
5316001	Small Tools and Equipment	\$ 3,176	\$ 2,860	\$ 2,000
5316002	Computer Upgrade	\$ -	\$ 600	\$ 600
5316003	Computer Accessories	\$ 13,817	\$ 3,187	\$ 500
5316005	VoIP Telephone Equipment	\$ 1,311	\$ 2,000	\$ 10,000
5316006	Cellular Phone Equipment	\$ 4,625	\$ 4,000	\$ 4,000
	<b>TOTAL SUPPLIES</b>	<b>\$ 105,301</b>	<b>\$ 80,760</b>	<b>\$ 58,600</b>
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	\$ 788	\$ 999	\$ 750
5424001	Computers	\$ 94,555	\$ 120,000	\$ 200,000
5424002	Network Infrastructure	\$ 23,867	\$ 20,000	\$ 2,000
	<b>TOTAL CAPITAL OUTLAY (MINOR)</b>	<b>\$ 119,210</b>	<b>\$ 140,999</b>	<b>\$ 202,750</b>
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 41,572	\$ 41,572	\$ 48,045
5524002	Life and Disability	\$ 1,594	\$ 1,680	\$ 1,760
5524003	Wellness Program	\$ 385	\$ 385	\$ 385
5524004	OPEB	\$ 9,081	\$ 3,900	\$ 39,000
	<b>TOTAL INTERFUND/DEPT.CHARGES</b>	<b>\$ 52,632</b>	<b>\$ 47,537</b>	<b>\$ 89,190</b>
57	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 1,154	\$ -	\$ -
	<b>TOTAL OTHER COSTS</b>	<b>\$ 1,154</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 983,162</b>	<b>\$ 982,949</b>	<b>\$ 1,134,415</b>
	<b>OPERATING INCOME (LOSS)</b>	<b>\$ (217,661)</b>	<b>\$ (254,540)</b>	<b>\$ (376,255)</b>

## FUND 605 - CENTRAL SERVICES FUND

## DEPT - 1535 - CENTRAL SERVICES

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>NON-OPERATING REVENUES</b>				
39	OTHER FINANCING SOURCES			
3912001	Transfer In - General Fund	\$ 41,000	\$ 44,000	\$ 44,000
3912008	Transfer In - Fire Fund	\$ 41,000	\$ 44,000	\$ 44,000
3912100	Transfer In - Natural Gas Fund	\$ 41,000	\$ 44,000	\$ 44,000
3912200	Transfer In - Water/Sewer Fund	\$ 41,000	\$ 44,000	\$ 44,000
3912300	Transfer In - Solid Waste Disposal Fund	\$ 41,000	\$ 44,000	\$ 44,000
3912400	Transfer In - Solid Waste Collection Fund	\$ 41,000	\$ 44,000	\$ 44,000
3912600	Transfer In - Storm Water Fund	\$ 41,000	\$ 44,000	\$ 44,000
3912806	Transfer In - Fleet Fund	\$ 41,000	\$ 44,000	\$ 44,000
	<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$ 328,000</b>	<b>\$ 352,000</b>	<b>\$ 352,000</b>
	<b>TOTAL NON-OPERATING REVENUES</b>	<b>\$ 328,000</b>	<b>\$ 352,000</b>	<b>\$ 352,000</b>
61	<b>NON- OPERATING EXPENSES</b>			
6110002	Transfer to Health Insurance Fund	\$ 3,050	\$ 1,525	\$ 3,415
	<b>TOTAL NON-OPERATING EXPENSES</b>	<b>\$ 3,050</b>	<b>\$ 1,525</b>	<b>\$ 3,415</b>
	<b>NET INCOME (LOSS)</b>	<b>\$ 107,289</b>	<b>\$ 95,935</b>	<b>\$ (27,670)</b>

BUDGETED CASH FLOW STATEMENT	BUDGETED
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Operating Income (loss)	\$ (376,255)
Adjustments to reconcile operating income to net cash provided by operating activities	
Depreciation	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Other receivables	
Due from other funds	
Interfund Receivable	
Inventory	
Prepaid Insurance	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Salary & wages payable	
Compensated absences payable	
Accrued vacation payable	
FICA payable	
Accrued interest payable	
Net cash provided (used) by operating activities	\$ (376,255)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>	
Transfers from other governments:	
Transfer to Health Insurance Fund	\$ (3,415)
Transfers in from General Fund	\$ 44,000
Transfers in from Fire	\$ 44,000
Transfers in from Gas	\$ 44,000
Transfers in from Water/Sewer	\$ 44,000
Transfers in from SWD	\$ 44,000
Transfers in from SWC	\$ 44,000
Transfers in from Stormwater	\$ 44,000
Transfers in from Fleet	\$ 44,000
Net cash provided (used) by noncapital financing activities	\$ 348,585
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING</b>	
Acquisition and construction of fixed assets:	
CS-5 Carport	\$ (20,000)
Amortization of bond issue cost	
Capital contributions	
Net cash used by capital and related financing activities	\$ (20,000)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Miscellaneous Revenue	
Interest received	
Sale of Assets	
Sale of Scrap	
Net cash flows from investing activities	\$ -
<b>NET INCREASE (DECREASE) IN CASH</b>	<b>\$ (47,670)</b>

# TAB 33

## 760 Other Post-Employment Benefits (OPEB)

**FUND - 760 - OTHER POST EMPLOYMENT BENEFITS FUND****DEPT - 1500**

In FY 2014, the City of Statesboro created the Other Post Employment Benefits Fund (OPEB) due to the Governmental Accounting Standards Board Statement 45. This fund accounts for the City's OPEB plan that is not required to be in a trust fund. Currently, the only OPEB plan that the City has is its Post-Retirement Health plan. The City's current policy states the following:

a) Any employee who retires before age sixty-five, but not sooner than age 62 (or age 55 for a sworn police officer or firefighter), may stay on the City's medical insurance plan until he qualifies for enrollment in the federal Medicare Plan.

1) If the employee has a minimum of ten (ten) years, but less than twenty-five (25) years of creditable service with the City as defined by the GMEBS Plan, the City will pay fifty percent (50%) of a single or family coverage premium until the employee is eligible for Medicare.

2) If the employee has twenty-five (25) or more years of creditable service with the City, the City will pay one hundred percent (100%) of a single or family coverage premium until the employee is eligible for Medicare.

b) Any retired employee, whose spouse is younger than the employee, may continue to cover the spouse on the City's medical insurance plan at the single coverage premium until the spouse qualifies for Medicare coverage, provided that a) the employee had a minimum of ten (10) years of creditable service at retirement; and b) the employee had paid for dependent coverage for at least the last five years of his employment, and had it in force at the time of his retirement.

1) If the employee had a minimum of ten (10) years, but less than twenty-five (25) years of creditable service with the City as defined by the GMEBS Plan, the City will pay fifty percent (50%) of a single coverage premium until the spouse is eligible for Medicare.

2) If the employee has twenty-five (25) or more years of creditable service with the City, the City will pay one hundred percent (100%) of a single or family coverage premium until the spouse is eligible for Medicare.

The City has been on a pay-as-you-go basis for funding the health insurance of its retirees. However, it will start transferring \$750 per employee to build the fund in order to meet its future OPEB obligations.

## FUND 760 - OTHER POST EMPLOYMENT BENEFITS FUND

## DEPT - 1500 - GENERAL ADMINISTRATION

Account Number	Account Description or Title	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget
<b>NON-OPERATING REVENUES:</b>				
3851001	OPEB Contributions	\$ -	\$ 182,325	\$ 187,720
<b>TOTAL NON-OPERATING REVENUES</b>		<b>\$ -</b>	<b>\$ 182,325</b>	<b>\$ 187,720</b>

TAB 34

## Capital Improvements Program

## CAPITAL IMPROVEMENTS PROGRAM

Other than the annual operating budget, the preparation and adoption of a Capital Improvements Program (CIP) is one of the most important financial decisions which the City Council makes each year. The purposes of a CIP are to ascertain the community's capital improvement needs over the next six years; project revenue sources and expenditures; and serve as a planning tool in deciding how best to meet those needs within the financial capability of the City.

The City's six year CIP is updated on an annual basis as capital needs are assessed by the Mayor and Council, the City Manager, Department Heads and their staff. New projects are proposed which detail the estimated cost, description, and anticipated funding sources. If a new project need arises during the year, a budget amendment identifying both funding sources and project appropriations will be utilized to provide formal budgetary authority for the subject projects. **A capital improvement, for purposes of this program, is defined as a fixed asset costing at least \$15,000, and having a useful life of at least two years.** Therefore, this program will include numerous vehicles and equipment.

There are several major benefits resulting from a Capital Improvements Program:

1. It shows the public that objective analysis of existing and long-term needs has been applied.
2. It is increasingly demanded by federal and state agencies, and municipal bond rating agencies to prove that comprehensive planning and sound fiscal policies are in place.
3. It allows for the coordination in timing, location, and financing of interrelated, complex projects.
4. By projecting the financial commitment over a six-year period, it seeks to minimize the impact on local tax rates, fees, and charges, attempting to remove any spikes in these rates.
5. It provides realistic appraisals of future needs, and whether financial resources will be available to address them.
6. It provides a priority setting process including the public, Mayor and City Council, City management staff, and outside agencies receiving City funding.
7. It provides a plan of City improvements which might be linked with other public agencies' improvements (ie, the possibility of a community center on school grounds).
8. It provides sufficient lead time to develop detailed plans and specifications for projects, as well as applications for federal and state grants and other financing sources.

9. Finally, it forces the City to allocate its revenue sources adequately between both the Operating Budget and the Capital Budget. This requires a policy review to avoid deferring maintenance, equipment replacement, and needed capital projects.

The foremost consideration in any realistic long-range planning endeavor must be financial resources. Long-term improvements can be financed following either of two methods, or a combination thereof: “pay as you go” means you finance projects from existing operating funds, or Special Purpose Local Option Sales Taxes (SPLOST). This incurs no additional debt. “Pay as you use” means the City uses general obligation bonds, revenue bonds, capital outlay notes, GEFA loans, the GMA Equipment Lease Pool, or lease/purchase agreements to finance major improvements.

This section includes a summary sheet of all City capital projects and the funding sources. The project sheets include a department project number, a detailed description of the project with an explanation as to why this project is needed, the funding source(s), the year the project is proposed and the impact on the FY 2021 operating budget. Following the project sheets is a summary of projects by fiscal year for each fund.

Included in this CIP, are projects that are proposed to be funded with sources that need to be voted on by the citizens or voted on by Council. The newest funding source is a 2019 SPLOST. This additional 1% tax must be used for capital items and the proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

The following abbreviations are used to distinguish the department:

CC	Code Compliance
CL	Clerks Department
CS	Central Services Department
ENG	Engineering Department
FD	Fire Department
FIN	Finance Department
NGD	Natural Gas Department
PLG	Planning and Development Department
PD	Police Department
ADM	Public Works Administration Division
FMD	Public Works Fleet Management Division
PRK	Public Works Parks and Trees Division
STS	Public Works Streets Division
SWC	Public Works Solid Waste Collection Division
SWD	Public Works Solid Waste Disposal Division
SMC	Statesboro Municipal Court Department
STM	Stormwater Utility Fund
WWD	Water Sewer Department
WTP	Wastewater Treatment Plant

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
CS-1	Replacement Vehicle		\$ 25,000					\$ 25,000
CS-5	Carpport	\$ 20,000						\$ 20,000
ENG-5	Engineering Division Vehicles	\$ 30,000						\$ 30,000
ENG-89	Eastside Cemetery Fence							Unfunded
ENG-92	West Main Streetscape			\$ 750,000				\$ 750,000
ENG-96	Traffic Studies & Planning	\$ 250,000			\$ 100,000			\$ 350,000
ENG-98	Roadway Improvements at Traffic Generators				\$ 150,000			\$ 150,000
ENG-102	Cawana Rd./Bypass Connector Road							Unfunded
ENG-114	Roadway Geometric Improvements	\$ 100,000	\$ 100,000					\$ 200,000
ENG-115a	South Main Street (Blue Mile) Phase I	\$ 1,500,000						\$ 1,500,000
ENG-115b	South Main Street (Blue Mile) Phase II							Unfunded
ENG-122	Sidewalk Projects	\$ 800,000	\$ 905,000	\$ 1,230,000	\$ 125,000	\$ 200,000		\$ 3,260,000
ENG-123	Intersection Improvements		\$ 200,000	\$ 1,050,000	\$ 1,650,000	\$ 500,000		\$ 3,400,000
ENG-124	Road Improvements		\$ 525,000	\$ 300,000				\$ 825,000
ENG-125	Striping & Signage Improvements	\$ 50,000	\$ 75,000					\$ 125,000
ENG-126	Streetscape Improvements							Unfunded
ENG-127	Traffic Calming & Pedestrian Crossings	\$ 50,000	\$ 100,000	\$ 100,000				\$ 250,000
ENG-128	Resurfacing & Road Rehabilitation	\$ 772,000	\$ 772,000	\$ 772,000				\$ 2,316,000
ENG-129	Anderson Street Paving							Unfunded
ENG-130	New Roads and Roadway Extensions							Unfunded
ENG-131	Public Parking Lots	\$ 150,000						\$ 150,000
ENG-134b	Implementation of Limited Transit System	\$ 70,000	\$ 140,000	\$ 140,000				\$ 350,000
ENG-135	Citywide Trails, Parks and Greenspaces	\$ 1,100,000						\$ 1,100,000
ENG-136	Subdivision Incentive Program	\$ 175,000						\$ 175,000
ENG-137	Roadway Improvements	\$ 25,000	\$ 25,000					\$ 50,000
ENG-138	Akins Boulevard	\$ 1,205,400	\$ 2,380,000					\$ 3,585,400
	<b>ENG TOTAL 2013 SPLOST</b>	<b>\$ 325,000</b>						<b>\$ 325,000</b>
	<b>ENG TOTAL TSPLOST</b>	<b>\$ 3,617,000</b>	<b>\$ 2,842,000</b>	<b>\$ 4,342,000</b>	<b>\$ 2,025,000</b>	<b>\$ 700,000</b>		<b>\$ 13,526,000</b>
	<b>ENG TOTAL 2019 SPLOST</b>	<b>\$ 1,100,000</b>						<b>\$ 1,100,000</b>
	<b>ENG SPLOST GRAND TOTALS EACH FY</b>	<b>\$ 5,042,000</b>	<b>\$ 2,842,000</b>	<b>\$ 4,342,000</b>	<b>\$ 2,025,000</b>	<b>\$ 700,000</b>	<b>\$ -</b>	<b>\$ 14,951,000</b>
GBD-3	Rehabilitation of Administrative Facilities			\$ 50,000				\$ 50,000
	<b>GB TOTAL 2019 SPLOST</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>
	<b>GB SPLOST GRAND TOTALS EACH FY</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>
PRK-4	Replacement Crewcab Work Trucks				\$ 44,000			\$ 44,000
PRK-11	Replace Work Truck	\$ 40,000						\$ 40,000
PRK-23	McTell Trail Addition				\$ 50,000			\$ 50,000
PRK-31	Marvin Avenue Park Renovations			\$ 30,000				\$ 30,000
PRK-34	Mini Skid Steer with Attachments	\$ 44,000						\$ 44,000
	<b>PRK TOTAL 2019 SPLOST</b>	<b>\$ 44,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 44,000</b>
	<b>PRK SPLOST GRAND TOTAL EACH FY</b>	<b>\$ 44,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 44,000</b>
STS-31	Sidewalk Repairs	\$ 20,000	\$ 20,000	\$ 20,000				\$ 60,000
STS-64-R	Replace Commercial Mowers		\$ 16,000		\$ 16,000		\$ 16,000	\$ 48,000
STS-74	Work Truck Replacement		\$ 44,000		\$ 44,000		\$ 44,000	\$ 132,000
STS-80	Landscape Truck Replacement	\$ 44,000		\$ 44,000		\$ 44,000		\$ 132,000

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
STS-89	Dirt Pit							Unfunded
STS-101	Shelters			\$ 130,000				\$ 130,000
STS-103-R	Backhoe Replacements				\$ 185,000			
STS-109	High Reach Bucket Truck	\$ 125,000						\$ 125,000
STS-111	Tractor Replacement		\$ 45,000					\$ 45,000
STS-112	Dozer Replacement			\$ 250,000				\$ 250,000
STS-116-R	Excavator Replacement		\$ 200,000					\$ 200,000
STS-119	Brush Chipper							\$ -
STS-121	Message Boards	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000			\$ 160,000
	<b>STS TOTAL 2018 TSPLOST</b>	<b>\$ 185,000</b>	<b>\$ 260,000</b>	<b>\$ 60,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 545,000</b>
	<b>STS TOTAL 2019 SPLOST</b>	<b>\$ -</b>	<b>\$ 45,000</b>	<b>\$ 250,000</b>	<b>\$ 185,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 480,000</b>
	<b>STS SPLOST GRAND TOTAL EACH FY</b>	<b>\$ 185,000</b>	<b>\$ 305,000</b>	<b>\$ 310,000</b>	<b>\$ 225,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,025,000</b>
	<b>STS SPLOST GRAND TOTAL EACH FY</b>	<b>\$ 185,000</b>	<b>\$ 305,000</b>	<b>\$ 310,000</b>	<b>\$ 225,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,050,000</b>
FD-64	Personal Protective Clothing	\$ 25,000						\$ 25,000
FD-67	Storage Shelter (Station 1)	\$ 15,000						\$ 15,000
FD-69	FD Facility Upgrades				\$ 130,000			\$ 130,000
FD-71	SCBA Replacement and Purchase	\$ 70,000	\$ 45,000	\$ 45,000				\$ 160,000
FD-73	New Engine and Platform Aerial Apparatus		\$ 750,000	\$ 750,000				\$ 1,500,000
FD-77	Range Classroom							\$ -
FD-80	Air Compressor Replacement			\$ 150,000		\$ 50,000		\$ 200,000
FD-81	SCBA Replacement and Purchase	\$ 40,000			\$ 40,000			\$ 80,000
FD-82	Rescue/Extrication Tools Replacement	\$ 50,000	\$ 50,000	\$ 50,000				\$ 150,000
FD-84	Portable Radio Replacement				\$ 200,000			\$ 200,000
FD-85	Fire Station		\$ 750,000	\$ 750,000				\$ 1,500,000
FD-86	Station Generators	\$ 50,000						\$ 50,000
FD-87	Training Ground Facilities & Apparatus Storage	\$ 85,000						\$ 85,000
	<b>FD TOTAL 2019 SPLOST</b>	<b>\$ 310,000</b>	<b>\$ 1,595,000</b>	<b>\$ 1,745,000</b>	<b>\$ 170,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,820,000</b>
	<b>FD SPLOST GRAND TOTAL EACH FY</b>	<b>\$ 310,000</b>	<b>\$ 1,595,000</b>	<b>\$ 1,745,000</b>	<b>\$ 170,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,820,000</b>
FMD-6	Heavy Equipment Service Truck			\$ 140,000				\$ 140,000
FMD-16	Air Compressors		\$ 30,000					\$ 30,000
FMD-22	Overhead Crane				\$ 100,000			\$ 100,000
FMD-23	Tire Building			\$ 90,000				\$ 90,000
FMD-24	Light Duty Service Truck Replacement	\$ 50,000			\$ 50,000			\$ 100,000
FMD-28	Fleet Fueling Facility							Unfunded
FMD-29	Vehicle Shelter							Unfunded
FMD-32	4 Wheel Alignment System			\$ 30,000				\$ 30,000
FMD-37	Motorpool Vehicle Replacement			\$ 25,000		\$ 25,000		\$ 50,000
NGD-11	Gas System Expansion	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000		\$ 750,000
NGD-48	Heavy Duty Trencher				\$ 115,000			\$ 115,000
NGD-55	Air Compressor				\$ 15,000			\$ 15,000
NGD-57	Backhoe						\$ 100,000	\$ 100,000
NGD-58	Upgrade CNG Station	\$ 395,000						\$ 395,000
NGD-64	Metter Industrial Park Expansion				\$ 226,500			\$ 226,500
NGD-66	Pave Parking Lot At Hill Street Equip Shelter							\$ -
NGD-69	Replace Directional Boring Machine					\$ 225,000		\$ 225,000

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
NGD-71	Gateway Phase II Utility Improvements	\$ 160,000						\$ 160,000
NGD-75	Replace 2012 F450		\$ 50,000		\$ 50,000	\$ 70,000		\$ 170,000
NGD-76	Natural Gas and Water/Sewer Office Roof Repair							\$ -
NGD-77	Repair Shorted Casings		\$ 40,000					\$ 40,000
NGD-79	Replace Rectifier and Anode Bed on Donnie Simmons Way							\$ -
NGD-83	Winward South Subdivision							\$ -
NGD-85	2019 CDBG Utility Upgrade		\$ 65,000					\$ 65,000
NGD-86	Comprehensive City Gas Pressure Study							\$ -
NGD-87	Old Register Gas Main Extension		\$ 120,000					\$ 120,000
NGD-88	Subdivision Incentive		\$ 250,000					\$ 250,000
NGD-89	South Main Blue Mile Natural Gas Relocation		\$ 350,000					\$ 350,000
NGD-90	Akins Boulevard Extension			\$ 125,000				\$ 125,000
	<b>NGD TOTAL 2013 SPLOST</b>	<b>\$ 395,000</b>	<b>\$ -</b>	<b>\$ 395,000</b>				
	<b>NGD TOTAL 2019 SPLOST</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 750,000</b>				
	<b>NGD SPLOST GRAND TOTAL EACH FY</b>	<b>\$ 545,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 1,145,000</b>
PD-1	Police Vehicles and Conversions	\$ 388,500	\$ 408,000	\$ 408,000	\$ 408,000	\$ 408,000	\$ 239,000	\$ 2,259,500
PD-15	SPD SWAT Body Armor, Helmets & Plates					\$ 39,000		\$ 39,000
PD-22	Bullet Proof Vests for Patrol Officers							\$ -
PD-33	PD Licence Plate Readers		\$ 120,000					Unfunded
PD-35	SPD LED Lighting - Headquarters							Unfunded
PD-36	SPD Taser Upgrades							\$ -
	<b>PD TOTAL 2019 SPLOST</b>	<b>\$ 388,500</b>	<b>\$ 408,000</b>	<b>\$ 408,000</b>	<b>\$ 408,000</b>	<b>\$ 447,000</b>	<b>\$ 239,000</b>	<b>\$ 2,298,500</b>
	<b>PD GRAND TOTALS EACH FY</b>	<b>\$ 388,500</b>	<b>\$ 408,000</b>	<b>\$ 408,000</b>	<b>\$ 408,000</b>	<b>\$ 447,000</b>	<b>\$ 239,000</b>	<b>\$ 2,298,500</b>
STM-2	Drainage Basin H&H Modeling/Engineering/Surveying					\$ 150,000		\$ 150,000
STM-3	Regional Detention Facility Implementation						\$ 160,000	\$ 160,000
STM-7	Work Trucks	\$ 30,000		\$ 45,000				\$ 75,000
STM-10	Frontend Loader		\$ 225,000					\$ 225,000
STM-19	Dumptruck						\$ 150,000	\$ 150,000
STM-21	Acquisition of Property					\$ 20,000		\$ 20,000
STM-24	CDBG Grant Matching Funds	\$ 370,000						\$ 370,000
STM-26	W. Main Street at Foss Street Intersection Drainage			\$ 250,000				\$ 250,000
STM-27	Donnie Simmons Way at Little Lotts Creek Detention Facility				\$ 100,000			\$ 100,000
STM-30	Excavator Replacement				\$ 200,000			\$ 200,000
STM-32	Chandler Road at Paulson Stadium					\$ 50,000		\$ 50,000
STM-34	Little Lotts Creek Flood Control Project	\$ 1,750,000	\$ 3,250,000	\$ 7,750,000	\$ 7,750,000			\$ 20,500,000
STM-35	Little Lotts Creek Flood Control Project			\$ 2,000,000	\$ 2,000,000			\$ 4,000,000
STM-36	Northlake Area Watershed Detention Facility		\$ 300,000					\$ 300,000
STM-37	Pitt Moore Street Drainage Upgrades							Unfunded
STM-38	Donnie Simmons Way Culvert Crossing Upgrades	\$ 300,000						\$ 300,000
STM-39	Statesboro Place Circle Drainage Upgrades							Unfunded
STM-40	Chandler Road near Olympic Blvd. Culvert Replacement		\$ 260,000					\$ 260,000
STM-42	Bland Avenue Drainage Improvements							Unfunded
STM-43	Henry St at W. Moore St. Drainage Upgrades							Unfunded
	<b>STM TOTAL 2013 SPLOST</b>	<b>\$ 670,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 970,000</b>
	<b>STM SPLOST GRAND TOTAL EACH FY</b>	<b>\$ 670,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 970,000</b>
SWC-1	Knuckleboom Loader Truck Replacement	\$ 180,000			\$ 180,000			\$ 360,000

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
SWC-4	Front Loading Commercial Dumpsters	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 360,000
SWC-5	Polycarts	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 120,000
SWC-8	Automated Residential SideArm Garbage Truck			\$ 325,000	\$ 325,000			\$ 650,000
SWC-9	Commercial Front Loading Garbage Truck	\$ 325,000						\$ 325,000
SWC-14	Activity Recorder		\$ 50,000					\$ 50,000
SWC-21-R	Roll-off Trucks & Conversions	\$ 175,000		\$ 175,000				\$ 350,000
SWC-22	Bulk Waste Roll-off Containers/Compactors	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
	<b>SWC TOTAL 2013 SPLOST</b>	<b>\$ 175,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 175,000</b>
	<b>SWC TOTAL 2019 SPLOST</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 175,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 175,000</b>
	<b>SWC SPLOST GRAND TOTAL EACH FY</b>	<b>\$ 175,000</b>	<b>\$ -</b>	<b>\$ 175,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>
SWD-11	Wheel Loader Replacement	\$ 360,000			\$ 225,000		\$ 375,000	\$ 960,000
SWD-16	Pickup truck Replacement				\$ 35,000			\$ 35,000
SWD-22	Expansion & Renov. of Transfer Station		\$ 1,000,000					\$ 1,000,000
	Expansion & Renov. of Transfer Station		\$ 2,000,000					\$ 2,000,000
SWD-33	Excavator Replacement					\$ 225,000		\$ 225,000
SWD-40	Small Tractor		\$ 40,000					\$ 40,000
SWD-52	Property Acquisition			\$ 300,000				\$ 300,000
	<b>SWD TOTAL 2019 SPLOST</b>		<b>\$ 1,000,000</b>	<b>\$ -</b>				<b>\$ 1,000,000</b>
	<b>SWD SPLOST GRAND TOTAL EACH FY</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>
WWD-14	Water and Sewer Rehab	\$ 800,000	\$ 150,000	\$ 800,000	\$ 150,000	\$ 150,000		\$ 2,050,000
WWD-14	Water and Sewer Rehab	\$ 1,160,000						\$ 1,160,000
WWD-14-F	West Jones/Denmark Street Sewer Rehab	\$ 100,000	\$ 950,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 1,450,000
WWD-32	Extension of Water & Sewer to Unserved Areas			\$ 500,000				\$ 500,000
WWD-37	Generators for Sewage Pump Stations	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 690,000
WWD-77	Replace Rodder Truck		\$ 450,000					\$ 450,000
WWD-111	Install New Well		\$ 1,200,000					\$ 1,200,000
WWD-133	Replace 2008 F-150 Truck		\$ 35,000	\$ 35,000				\$ 70,000
WWD-136	Replace 2012 F-150 Extended Cab Truck	\$ 40,000		\$ 40,000		\$ 40,000		\$ 120,000
WWD-138	Replace 2012 F-350 Extended Cab Truck		\$ 75,000		\$ 75,000			\$ 150,000
WWD-147	Upgrade Water and Sewer on South Main Street	\$ 450,000						\$ 450,000
WWD-154	Extend Water and Sewer to Aspen Aerogels		\$ 200,000					\$ 200,000
WWD-155	Extend Water and Sewer within I-16 Industrial Park	\$ 1,000,000						\$ 1,000,000
WWD-171	Replace 2005 John Deere Backhoe		\$ 150,000					\$ 150,000
WWD-174	Extend Water and Sewer Service on Hwy 67 South	\$ 1,100,000		\$ 1,100,000				\$ 2,200,000
WWD-180	Replace Massey Ferguson Tractor	\$ 70,000						\$ 70,000
WWD-181	Incentive Program to extend Water&Sewer Utilities	\$ 400,000						\$ 400,000
WWD-183	Replace 2015 F-150 Extended Cab					\$ 40,000		\$ 40,000
WWD-184	Install Inserta Valves at Stadium Water Tank	\$ 30,000						\$ 30,000
WWD-185	Complete 12" Water Main Loop		\$ 197,000					\$ 197,000
WWD-186	Replace Control Panel at Well # 9	\$ 75,000						\$ 75,000
WTP-1-R	Replace 30' Aluminum Sludge Trailer	\$ 60,000						\$ 60,000
WTP-2	Replace heavy Duty Utility Trucks	\$ 75,000		\$ 75,000	\$ 75,000			\$ 225,000
WTP-3	Rehab Concrete Basins at WWTP	\$ 400,000	\$ 400,000					\$ 800,000
WTP-4	Replace Half Ton Utility Trucks	\$ 40,000	\$ 40,000	\$ 40,000		\$ 40,000		\$ 160,000
WTP-5	Wastewater Equipment Upgrades	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 450,000
WTP-6	Replace Membrane Diffusers in the Aeration Basins		\$ 100,000					\$ 100,000

## SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
WTP-7	Replace Influent Pumps	\$ 350,000						\$ 350,000
WTP-8	Upgrade Aeration Blower System		\$ 80,000					\$ 80,000
WTP-10	Complete WWTP Upgrade w Conversion to Membrane Tech							Unfunded
WTP-11	Feasibility Study for WWTP Rehap/Replacement	\$ 60,000						\$ 60,000
WTP-12	Replace Primary Effluent Valves at WWTP		\$ 100,000					\$ 100,000
	<b>WWD TOTAL 2013 SPLOST</b>	<b>\$ 1,845,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,845,000</b>
	<b>WWD TOTAL 2019 SPLOST</b>	<b>\$ 800,000</b>	<b>\$ 350,000</b>	<b>\$ 2,400,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 3,850,000</b>
	<b>Total Uses of Cash</b>	<b>\$ 18,108,900</b>	<b>\$ 20,362,000</b>	<b>\$ 21,474,000</b>	<b>\$ 15,423,500</b>	<b>\$ 2,846,000</b>	<b>\$ 1,504,000</b>	<b>\$ 79,718,400</b>
	<b>Sources of Cash</b>							
	Operating Income	\$ 3,510,000	\$ 3,502,000	\$ 1,700,000	\$ 2,066,500	\$ 1,255,000	\$ 980,000	\$ 13,013,500
	ATC Fees for WWTP	\$ 475,000	\$ 675,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 1,450,000
	2013 SPLOST Proceeds	\$ 3,410,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 3,710,000
	2019 SPLOST Proceeds	\$ 2,792,500	\$ 3,548,000	\$ 5,178,000	\$ 1,063,000	\$ 747,000	\$ 239,000	\$ 13,567,500
	2018 TSPLOST	\$ 3,802,000	\$ 3,102,000	\$ 4,402,000	\$ 2,065,000	\$ 700,000	\$ -	\$ 14,071,000
	General Fund Capital Improvements Program	\$ -	\$ 136,000	\$ 160,000	\$ 66,000	\$ -	\$ 16,000	\$ 378,000
	GDOT Grant	\$ 1,205,400	\$ 2,380,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 7,585,400
	GEFA Loan	\$ 1,000,000	\$ 3,200,000	\$ 7,750,000	\$ 7,750,000	\$ -	\$ -	\$ 19,700,000
	GEFA Grant	\$ 1,750,000	\$ 3,250,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
	GMA Lease Pool	\$ 164,000	\$ 269,000	\$ 209,000	\$ 338,000	\$ 69,000	\$ 194,000	\$ 1,243,000
	<b>Total Sources of Cash</b>	<b>\$ 18,108,900</b>	<b>\$ 20,362,000</b>	<b>\$ 21,474,000</b>	<b>\$ 15,423,500</b>	<b>\$ 2,846,000</b>	<b>\$ 1,504,000</b>	<b>\$ 79,718,400</b>

<b>Project</b>	<b>CS-1</b>	<b>Car</b>						
<b>Description</b>								
Small to midsize hatchback to provide transportation for IT Tech Support and equipment transport								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
Operating Income	\$ 25,000						\$ 25,000	
<b>Total</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>					
<b>Impact on FY 2021 Operating Budget</b>								
No Impact								

<b>Project</b>	<b>CS-5</b>	<b>Carport</b>						
<b>Description</b>								
Carport added to the back of the Central Services side of the Municipal Court Building to allow IT to work on vehicles in all weather. This carport will measure 20' x 60' and have a paved pad to park on.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
Operating Income	\$ 20,000						\$ 20,000	
<b>Total</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ 20,000</b>					
<b>Impact on FY 2021 Operating Budget</b>								
No Impact								

<b>Project</b>	<b>ENG-5</b>	<b>Engineering Vehicles</b>						
<b>Description</b>								
Purchase/replace pickup trucks in Engineering.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
GMA Lease Pool	\$ 30,000						\$ 30,000	
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>	<b>ENG-89</b>	<b>Eastside Cemetery Fence</b>						
<b>Description</b>								
Install new decorative fence around Eastside Cemetery property. New fence will provide for increased security and improve aesthetics. Previous incidents in the cemetery and concerns presented by the public have indicated to staff that providing the most basic of security measures for the cemetery is important.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
Unfunded						\$ 150,000	\$ 150,000	
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

Project		West Main Streetscape						
<b>Description</b>								
Perform roadway, intersection, and sidewalk improvements on West Main Street. Aesthetic theme to match East Main Streetscape Project. Phase I of the Downtown Streetscape Project involved upgrading East Main St. between North/South Main St. to Railroad St. West Main Street Streetscape project is Phase II. Improvements to the W. Main St./S. College St. intersection were completed in FY2013. <i>Note: This estimate does not include Water/Sewer Improvements. Grant funds will be needed to fully fund this project.</i>								
<b>Funding</b>								<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2018 TSPLOST			\$ 750,000					\$ 750,000
Unfunded/Possible Grants			\$ 2,000,000					\$ 2,000,000
<b>Total</b>	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -		\$ 2,750,000
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

Project		Traffic Studies and Planning						
<b>Description</b>								
Perform transportation planning and traffic studies on corridors such as Chandler Rd., Lanier Dr., Fair Rd., Zetterower Ave and S&S Railroad Bed Road to identify solutions improving vehicle/pedestrian flow and safety. May include alternatives such as adaptive traffic signal controls. FY2021 funding will be to perform citywide transportation master planning. FY2024 funding will be to perform studies along Fair Road and in the Lanier Drive corridor.								
<b>Funding</b>								<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2018 TSPLOST	\$ 250,000							\$ 250,000
Possible 2023 TSPLOST				\$ 100,000				\$ 100,000
<b>Total</b>	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -		\$ 350,000
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

Project		Roadway Improvements at Traffic Generators						
<b>Description</b>								
Where warranted by a traffic study, widen pavement to install left turn lanes and/or deceleration lanes and improve turn radii. This work could be performed near schools, GSU Campus or other large traffic generators including commercial and industrial areas. Roadway improvements such as radii improvements and the construction of turn lanes and decel/accel lanes will continue to be required in these area as they begin nearing their design capacities. In addition, growth at existing large commercial businesses create ingress/egress challenges which require geometric improvements to roadways for truck access. <i>Specific projects and details to be identified by future engineering studies.</i>								
<b>Funding</b>								<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2018 TSPLOST				\$ 150,000				\$ 150,000
<b>Total</b>	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -		\$ 150,000
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>	<b>ENG-102</b>	<b>Cawana Road/Bypass Connector</b>						
<b>Description</b>								
Continued development along Cawana Road and S&S Railroad Bed Road will necessitate roadway improvements as indicated in a 2016 traffic study of this area. Possible improvements may include a connector road from Cawana to Veterans Memorial Parkway or improvements to Cawana Road, S&S Railroad Bed Road or to the Cawana/S&S Railroad Bed Road intersection.								
<b>Funding</b>								
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>	
Unfunded						\$ 500,000	\$ 500,000	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>	<b>ENG-114</b>	<b>Roadway Geometric Improvements</b>						
<b>Description</b>								
These projects include making roadway geometric safety improvements at various locations which have sharp curves, limited sight distance, need terminus improvements, or to address neighborhood safety concerns. Possible locations include Georgia Avenue, West Jones Avenue, Cawana Road, various neighborhood dead-end streets, etc.								
<b>Funding</b>								
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>	
2018 TSPLOST	\$ 100,000	\$ 100,000					\$ 200,000	
Possible 2023 TSPLOST					\$ 500,000		\$ 500,000	
<b>Total</b>	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 500,000	\$ -	\$ 700,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>	<b>ENG-115a</b>	<b>S. Main Street (Blue Mile) Phase I</b>						
<b>Description</b>								
This project has been identified by the community as a high priority due to the fact that S. Main St. acts as a major gateway to downtown Statesboro and it serves as a natural connection between the GSU Campus and downtown Statesboro. This project will be completed in three phases. Phase I will stretch from Tillman St. to Brannen St. (approximately 0.5 mi). Improvements will include the installation of decorative sidewalks, decorative crosswalks on the side streets, decorative street lighting, benches and bike racks. Some costs of the project will be the relocation of overhead power lines, telephone lines and cable to underground.								
<b>Funding</b>								
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>	
2018 TSPLOST	\$ 1,500,000						\$ 1,500,000	
<b>Total</b>	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>	<b>ENG-115b</b>	<b>S. Main Street (Blue Mile) Phase II</b>						
<b>Description</b>								
This project has been identified by the community as a high priority due to the fact that S. Main St. acts as a major gateway to downtown Statesboro and it serves as a natural connection between the GSU Campus and downtown Statesboro. This project will be completed in three phases. Phase II is from Brannen St. to Grady St. Phase III is from Grady St. to Main St. Improvements will include the installation of decorative sidewalks, decorative crosswalks on the side streets, decorative street lighting, benches and bike racks. Some costs of the project will be the relocation of overhead power lines, telephone lines and cable to underground.								
<b>Funding</b>								
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>	
Possible 2023 TSPLOST						\$ 2,000,000	\$ 2,000,000	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>	<b>ENG-122b</b>	<b>Packinghouse Rd. Sidewalk from E. Main St. to Parrish St. (U.S. 301)</b>						
<b>Description</b>								
This project consist of the construction of a sidewalk along Packinghouse Rd. from Parrish St. (Hwy.301N) to the proposed sidewalk along E. Main St. This extensions will connect downtown to Mill Creek and the high school. These areas have high pedestrian traffic due to the mixture of residential and commercial areas. This will include any drainage infrastructure or roadway work needed for the installation of the sidewalk.								
<b>Funding</b>								
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>	
2018 TSPLOST	\$ 650,000						\$ 650,000	
<b>Total</b>	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>	<b>ENG-122c</b>	<b>Hwy. 24 (E. Main St.) Sidewalk from Hwy 80 to Packinghouse Rd.</b>						
<b>Description</b>								
This project consists of the design and construction of a 5' sidewalk from existing sidewalk at Hwy. 80 intersection of E. Main St. to the proposed sidewalk project ending at Packinghouse intersection. This project will finish the network that connects Mill Creek to the high school and downtown. This project will include drainage, sidewalk easement or property acquisition needed to construct the sidewalk.								
<b>Funding</b>								
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>	
2018 TSPLOST		\$ 350,000	\$ 600,000				\$ 950,000	
<b>Total</b>	\$ -	\$ 350,000	\$ 600,000	\$ -	\$ -	\$ -	\$ 950,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>	<b>ENG-122g</b>	<b>Gentilly Rd. Sidewalk from E. Jones Ave. to Savannah Ave.</b>					
<b>Description</b>							
This project will consist of a 5' sidewalk from existing sidewalk on Gentilly from E. Jones Ave. and connecting to existing sidewalk at Savannah Ave. This project is Phase II of Gentilly Rd. sidewalk project. This will create a sidewalk connection to GSU, commercial area mall to downtown. This project will include any drainage, easements and property acquisition needed for the construction of the sidewalk.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
2018 TSPLOST		\$ 175,000					\$ 175,000
<b>Total</b>	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>ENG-122h</b>	<b>E. Jones Ave. Sidewalk from S. Main St. to S. Zetterower Ave.</b>					
<b>Description</b>							
This project will consist of a 5' sidewalk from S. Zetterower Ave. to S. Main St. This will be the final section of sidewalk to complete the sidewalk along the entire length of Jones Avenue. This project will include any drainage infrastructure, easements, and property acquisition needed to install the sidewalk.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
2018 TSPLOST		\$ 25,000	\$ 125,000				\$ 150,000
<b>Total</b>	\$ -	\$ 25,000	\$ 125,000	\$ -	\$ -	\$ -	\$ 150,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>ENG-122i</b>	<b>N. College St. Sidewalk from Proctor St. to Hwy 80</b>					
<b>Description</b>							
This project will consist of 5' sidewalk from Proctor St. to Northside Dr. This area is mostly commercial with residential areas surrounding it. This creates a large number of pedestrians in this area. This project will give them a safe area to walk to and from destinations. This project will include any drainage infrastructure, easements, and property acquisition needed for the construction of the sidewalk.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
2018 TSPLOST			\$ 25,000	\$ 125,000			\$ 150,000
<b>Total</b>	\$ -	\$ -	\$ 25,000	\$ 125,000	\$ -	\$ -	\$ 150,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>ENG-122j</b>	<b>N. Zetterower Ave. Sidewalk from Hill St. to Hwy 80</b>					
<b>Description</b>							
This project will consist of a 5' sidewalk from Hill St. to Northside Dr (HWY 80). This project consist of completing a sidewalk along the full length of Zetterower continuously. This is a major city route with heavy traffic, including large trucks. This sidewalk will give pedestrians a safe place to walk along this corridor.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
2018 TSPLOST			\$ 40,000		\$ 200,000		\$ 240,000
<b>Total</b>	\$ -	\$ -	\$ 40,000	\$ -	\$ 200,000	\$ -	\$ 240,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>ENG-122k</b>	<b>W. Main St. Sidewalk from Ivory St. to Foss St.</b>					
<b>Description</b>							
This project will consist of a 5' sidewalk along W. Main St. from Ivory St. to Foss Street intersection. This project will extend existing sidewalk at Ivory St. and provide a sidewalk to JPB School. This network will connect the school to the downtown area. This area is mostly residential and there is heavy pedestrian traffic along W. Main St. This project will give a safe place to walk back and forth to the multi destinations in the area. This project will include any drainage infrastructures, easements, and property acquisitions needed to install the sidewalk.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
2018 TSPLOST		\$ 50,000	\$ 250,000				\$ 300,000
<b>Total</b>	\$ -	\$ 50,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 300,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>ENG-122l</b>	<b>S. College St. Sidewalk, W. Jones Ave to W. Brannen St</b>					
<b>Description</b>							
This project will consist of the construction of a 5' sidewalk along S. College Street from Proctor Street to Northside Drive (HWY 80). This section of College Street's sidewalk has many gaps. This project will extend the existing sidewalk from its existing endpoint at W. Jones Ave. to W. Brannen St. This road is heavily traveled by pedestrians and motorists, which makes the risk of conflicts very high. This sidewalk will give pedestrians a safe place to walk back and forth from their destinations. This project will include any drainage infrastructures, easements and property acquisitions needed to install the sidewalk.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
2018 TSPLOST			\$ 40,000				\$ 40,000
Possible 2023 TSPLOST				\$ 200,000			\$ 200,000
<b>Total</b>	\$ -	\$ -	\$ 40,000	\$ 200,000	\$ -	\$ -	\$ 240,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>ENG-122m</b>	<b>Chandler Rd. Sidewalk from Knight Dr. to existing sidewalk</b>					
<b>Description</b>							
This project will consist of the construction of a 5' sidewalk along Chandler Street from Knight Dr. to existing sidewalk along the eastside of the roadway. This section of Chandler St. has many gaps with no sidewalk. This project will extend the existing sidewalk from its existing endpoint to Knight Drive. Chandler Road is heavily traveled by pedestrians and motorists, which makes the risk of conflicts very high. This sidewalk will give pedestrians a safe place to walk back and forth from their destinations and GSU campus. This project will include any drainage infrastructures, easements and property acquisitions needed to install the sidewalk.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
2018 TSPLOST		\$ 150,000					\$ 150,000
<b>Total</b>	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>ENG-122n</b>	<b>E. Grady Street Sidewalk from S. Main Street to Mulberry Street</b>					
<b>Description</b>							
This project will consist of the construction of a 5' sidewalk along East Grady Street from South Main Street to Mulberry Street. This section of East Grady Street crosses the Willie McTell walking trail. This project will extend the existing sidewalk from its South Main Street to Mulberry Street and connecting the walking trail to this sidewalk network. This sidewalk will give pedestrians a safe place to walk back and forth from their destinations and to access the walking trail. This project will include any drainage infrastructures, easements and property acquisitions needed to install the sidewalk.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
2018 TSPLOST		\$ 30,000	\$ 150,000				\$ 180,000
<b>Total</b>	\$ -	\$ 30,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 180,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>ENG-122o</b>	<b>Bulloch St. sidewalk from S. Main St. to S. College St.</b>					
<b>Description</b>							
This project will consist of the construction of a 5' sidewalk along Bulloch Street from South Main Street to South College Street. This project will extend the sidewalk from South Main Street to South College and connect the sidewalk network from downtown to the Johnson Street area. This sidewalk will give pedestrians a safe place to walk back and forth from their destinations and to access downtown. This project will include any drainage infrastructures, easements and property acquisitions needed to install the sidewalk.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
2018 TSPLOST	\$ -	\$ 125,000					\$ 125,000
<b>Total</b>	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>ENG-122p</b>	<b>Brannen St. Sidewalk from Gentilly Dr. to Clairborne Ave.</b>					
<b>Description</b>							
This project will consist of a 5' sidewalk from intersection with Gentilly Rd to Clairborne Ave to provide sidewalk connectivity with the YMCA. This project will include any drainage infrastructure, easements and property acquisitions needed to install the sidewalk.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
2018 TSPLOST	\$ 150,000						\$ 150,000
<b>Total</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>ENG-123c</b>	<b>W. Main St./Johnson St./MLK Dr. Improvements</b>					
<b>Description</b>							
This intersection is located on the west part of the downtown area. All three roadways at this intersection are major routes for city traffic and intersect at a skewed angle. This causes long queues on Johnson and MLK. These roads intersect at skewed angles which causes sight distance issues. This project will realign the intersection to improve intersection efficiency and safety.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
2018 TSPLOST		\$ 100,000	\$ 750,000	\$ 750,000			\$ 1,600,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,600,000</b>
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>ENG-123e</b>	<b>Brampton Ave. @ Bermuda Run Improvements</b>					
<b>Description</b>							
This intersection is currently an all stop control. As this area has grown, traffic has increased at an exponential rate. Before the all stop control was implemented, there were long queues and delays on the side streets. This caused an increase in T-bone accidents. This project is for the design and installation of a possible roundabout.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
2018 TSPLOST							\$ -
Possible 2023 TSPLOST				\$ 500,000			\$ 500,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>ENG-123f</b>	<b>Cawana Rd @ Brannen St &amp; Cawana Rd @ S&amp;S Railroad Bed Rd Intersection Improvements</b>					
<b>Description</b>							
This area is currently growing with the construction of schools, churches, walking trails, and residential housing. The area is still largely undeveloped, but expected to become a prime area for development. This CIP is to prepare for that growth. The city recently conducted a traffic study of the potential amount of traffic the area could generate, if fully developed. This CIP will help construct those improvements as they are needed.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
2018 TSPLOST		\$ 100,000		\$ 900,000			\$ 1,000,000
<b>Total</b>	\$ -	\$ 100,000	\$ -	\$ 900,000	\$ -	\$ -	\$ 1,000,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>ENG-123g</b>	<b>New Traffic Signals</b>					
<b>Description</b>							
These projects include installation new traffic signals or modification/improvements to existing traffic signals.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
2018 TSPLOST			\$ 150,000				\$ 150,000
<b>Total</b>	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>ENG-123h</b>	<b>Intersection Improvements</b>					
<b>Description</b>							
As traffic increases in Statesboro, intersections will become congested resulting in a decrease in level of service and substantial queue. This CIP provides funding for intersection improvements as identified by traffic studies.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
2018 TSPLOST					\$ 500,000		\$ 500,000
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>		<b>ENG-124b Brannen St. @ Little Lotts Creek Roadway Drainage Improvements</b>					
<b>Description</b>							
Brannen Street usually overtops during heavy rains. This project will try to eliminate the overtopping of the roadway during regular heavy rain events. Upsize the 36' corrugated metal pipe to alleviate surface water flooding. A drainage study will be prepared before construction commences to properly size this network.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
2018 TSPLOST		\$ 75,000	\$ 300,000				\$ 375,000
<b>Total</b>	\$ -	\$ 75,000	\$ 300,000	\$ -	\$ -	\$ -	\$ 375,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>		<b>ENG-124c W. Main Street (College St. to MLK Dr. Drainage Improvements)</b>					
<b>Description</b>							
This pipe was installed a long time ago and has reached its useful life. The drainage system is in need of restoring to accommodate for growth and the larger volume of storm water.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
2018 TSPLOST		\$ 450,000					\$ 450,000
<b>Total</b>	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>		<b>ENG-125 Striping &amp; Signage Improvements</b>					
<b>Description</b>							
Perform striping and signage installation/replacement citywide.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
2018 TSPLOST	\$ 50,000	\$ 75,000					\$ 125,000
Possible 2023 TSPLOST					\$ 75,000		\$ 75,000
<b>Total</b>	\$ 50,000	\$ 75,000	\$ -	\$ -	\$ 75,000	\$ -	\$ 200,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>		<b>Streetscape Improvements</b>						
<b>Description</b>		Perform streetscape improvements along selected corridors.						
<b>Funding</b>		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Unfunded								
Possible 2023 TSPLOST							\$ 1,000,000	\$ 1,000,000
<b>Total</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
<b>Impact on FY 2021 Operating Budget</b>		No impact on FY 2021 Operating Budget						

<b>Project</b>		<b>Traffic Calming &amp; Pedestrian Crossings</b>						
<b>Description</b>		Includes studies and construction. Significant increases in pedestrian and vehicular traffic in several areas of the city have resulted in potentially dangerous conflicts between the two modes of travel. Locations with high pedestrian counts could possibly benefit significantly by installing traffic calming measures such as raised crossings, bulb-out islands, brighter striping, or refuge islands similar to those installed on Lanier Drive and Lester Road in recent years. Funding in FY2020 will be to provide a pedestrian safety study along Fair Road from South Zetterower Avenue to Chandler Road. Future funding to study S&S Railroad Bed Road.						
<b>Funding</b>		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
2018 TSPLOST		\$ 50,000	\$ 100,000	\$ 100,000				\$ 250,000
Possible 2023 TSPLOST					\$ 100,000	\$ 100,000	\$ 100,000	\$ 300,000
<b>Total</b>		\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 550,000
<b>Impact on FY 2021 Operating Budget</b>		No impact on FY 2021 Operating Budget						

<b>Project</b>		<b>Resurfacing &amp; Road Rehabilitation</b>						
<b>Description</b>		Perform resurfacing and/or rehabilitation of city streets. Approximately 8 miles (with GDOT LMIG) per year.						
<b>Funding</b>		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
2018 TSPLOST		\$ 772,000	\$ 772,000	\$ 772,000				\$ 2,316,000
Possible 2023 TSPLOST					\$ 772,000	\$ 772,000	\$ 772,000	\$ 2,316,000
<b>Total</b>		\$ 772,000	\$ 772,000	\$ 772,000	\$ 772,000	\$ 772,000	\$ 772,000	\$ 4,632,000
<b>Impact on FY 2021 Operating Budget</b>		Reduction in maintenance costs						

<b>Project</b>		<b>ENG-129</b>		<b>Anderson Street Paving</b>				
<b>Description</b>								
Perform paving and related improvements along Anderson Street. This is the last remaining dirt road in the city. This CIP has been on the books for years but has always been unfunded.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
Possible 2023 TSPLOST				\$ 150,000			\$ 150,000	
<b>Total</b>	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>		<b>ENG-130</b>		<b>New Roads and Roadway Extensions</b>				
<b>Description</b>								
Construct new roads or extend existing roadways.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
Possible 2023 TSPLOST						\$ 1,000,000	\$ 1,000,000	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>		<b>ENG-131</b>		<b>Public Parking Lots</b>				
<b>Description</b>								
This CIP is to identify possible locations and to construct additional parking areas to accommodate downtown businesses, parks, government facilities, etc. FY2021 is to complete improvements to municipal court/police department parking lot.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
2013 SPLOST	\$ 150,000						\$ 150,000	
<b>Total</b>	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>		<b>Implementation of a Limited Transit System</b>						
<b>Description</b>								
Implementation of limited transit system selected from the Transit Feasibility Study.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2018 TSPLOST	\$ 70,000	\$ 140,000	\$ 140,000				\$ 350,000	
Possible 2023 TSPLOST				\$ 300,000	\$ 300,000	\$ 300,000	\$ 900,000	
<b>Total</b>	<b>\$ 70,000</b>	<b>\$ 140,000</b>	<b>\$ 140,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 1,250,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>		<b>Citywide Trails, Parks and Greenspaces</b>						
<b>Description</b>								
Comprehensive plan surveys indicate a growing public interest in improving trails, parks and greenspaces. This CIP will help construct or improve trails, parks and public greenspaces. These amenities enhance the quality of life, create a sense of community and make Statesboro a more attractive place to live.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2019 SPLOST	\$ 1,100,000						\$ 1,100,000	
<b>Total</b>	<b>\$ 1,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,100,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>		<b>Subdivision Incentive Program</b>						
<b>Description</b>								
This CIP is to provide engineering and infrastructure incentives to promote the development of R-15 or R-20 subdivisions within the city limits. Utility incentives will be paid separately from the respective fund.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2013 SPLOST	\$ 175,000						\$ 175,000	
<b>Total</b>	<b>\$ 175,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 175,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>		<b>ENG-137 Roadway Improvements</b>					
<b>Description</b>							
Minor modifications, infrastructure installations and aesthetic improvements along roadways (utilities, street lighting, landscaping, etc.).							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
2018 TSPLOST	\$ 25,000	\$ 25,000					\$ 50,000
<b>Total</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>		<b>ENG-138 Akins Boulevard</b>					
<b>Description</b>							
Extension of Akins Boulevard from Veteran's Memorial Parkway to existing Akins Boulevard (which intersects with Lanier Drive) including traffic signal improvements at Veteran's Memorial Parkway. Under an MOU the City and Georgia Southern will be partnering to obtain GDOT funds and complete construction of Akins Boulevard. GDOT LMIG funds require a 30% match which GS has pledged to provide - there will be no cost to the City for this project.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
GDOT Funds	\$ 1,205,400	\$ 2,380,000					\$ 3,585,400
GSU Funds	\$ 516,600	\$ 1,020,000					\$ 1,536,600
<b>Total</b>	<b>\$ 1,722,000</b>	<b>\$ 3,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,122,000</b>
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>		<b>FD-64 Personal Protective Clothing</b>					
<b>Description</b>							
Due to the nature of the service, personal protective gear becomes damaged, worn out and has a mandated replacement life of 10 years. This requires the purchase of Personal Protective Clothing in order for department personnel to perform the required duties.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
Operating Budget	\$ 25,000						\$ 25,000
<b>Total</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>
<b>Impact on FY 2021 Operating Budget</b>							
Funding for this project will be from FY 21 operating budget for entire \$25,000							

<b>Project</b>		<b>FD-67 Storage Shelter (Station 1)</b>						
<b>Description</b>								
Provide an appropriate place to store units and trailers out of the elements. This will greatly reduce maintenance cost due to exposure to the sun and inclement weather.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
2019 SPLOST	\$ 15,000						\$ 15,000	
<b>Total</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget.								

<b>Project</b>		<b>FD-69 FD Facility Upgrades</b>						
<b>Description</b>								
The Fire Department buildings are in need of some upgrades and renovations to allow for the storage of equipment and vehicles. Many of the apparatus have water tanks the are required to be in climate control storage so that weathering will not freeze or damage equipment or water tanks. Also, these funds are being reserved for new construction of sub-stations that are scheduled in CIP FD-7.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
2019 SPLOST				\$ 130,000			\$ 130,000	
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget.								

<b>Project</b>		<b>FD-71 SCBA Replacement and Purchase</b>						
<b>Description</b>								
Self-Contained Breathing Apparatus (SCBA) must be replaced after a period of time with mandated safety requirements. Older SCBAs are more prone to malfunctions and higher maintenance cost. New standards and technology found in new SCBAs are also beneficial. Cost would replace approximately 10 SCBA units per year over a 3 year period.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
2019 SPLOST	\$ 70,000	\$ 45,000	\$ 45,000				\$ 160,000	
<b>Total</b>	<b>\$ 70,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 160,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget.								

<b>Project</b>		<b>Engine Replacement</b>						
<b>Description</b>								
The Fire Department has developed a Apparatus Replacement and Reallocation program per NFPA standards. The current Engine 2 is set to reach it's 10 year front-line status as of 2020 and Engine 1 in 2021. These would most likely be purchased under the GMA Lease pool to spread the cost over 5 years. *The current Engine 4 and Engine 5 would be surplusd as a result.								
<b>Funding</b>		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
2019 SPLOST			\$ 750,000	\$ 750,000				\$ 1,500,000
<b>Total</b>		\$ -	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ -	\$ 1,500,000
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget.								

<b>Project</b>		<b>Range Classroom-Training Ground Upgrades</b>						
<b>Description</b>								
The Fire Department utilizes the Training Center for a variety of operations and evolutions. Within this, the Burn Facility as well as the Tower has certain components that will need to be replaced and repaired due to this training. This project will allow those items and components to be replaced to ensure there is no lapse in training.								
<b>Funding</b>		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Operating Budget						\$ 50,000		\$ 50,000
<b>Total</b>		\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget.								

<b>Project</b>		<b>Air Compressor Replacement</b>						
<b>Description</b>								
Firefighters are required to utilize SCBA in dangerous environments which require a breathing air compressor to fill the storage tanks for this equipment. The Department utilizes two compressors, one at each station, and plans should be made to replace the one located at station 2 due to age and signs of major mechanical failure. In addition, air quality testing concerns are present.								
<b>Funding</b>		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
2019 SPLOST				\$ 150,000				\$ 150,000
<b>Total</b>		\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget.								

<b>Project</b>		<b>FD-81 SCBA Bottle Replacement and Purchase</b>						
<b>Description</b>								
Self-Contained Breathing Apparatus (SCBA) Bottles must be replaced after a period of time with mandated safety requirements. Older SCBA bottles are more prone to malfunctions and no longer meet NFPA standards after a certain length of time.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2019 SPLOST	\$ 40,000			\$ 40,000			\$ 80,000	
<b>Total</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget.								

<b>Project</b>		<b>FD-82 Rescue/Extrication Tools Replacement</b>						
<b>Description</b>								
Currently the Department is utilizing Rescue Tools that are over 10 years old. The cost is to replace the current compliment with tools that will reduce the amount needed for repairs as well as more trending technology. This will greatly enhance the Department's efficiency and effectiveness in extrication situations.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2019 SPLOST	\$ 50,000	\$ 50,000	\$ 50,000				\$ 150,000	
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget.								

<b>Project</b>		<b>FD-84 Portable Radio Replacement</b>						
<b>Description</b>								
The current radios are in need of upgrading within the next few years as they are becoming outdated as well as becoming more difficult to repair and replace with the current system. This should also reduce the number of issues that are occurring with the current radios that have created some safety concerns.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
Operating Budget				\$ 200,000			\$ 200,000	
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget.								

<b>Project</b>		<b>FD-85</b>		<b>Fire Station</b>				
<b>Description</b>								
As the population grows, so to does the need to ensure that the citizens have proper fire service response. This project will improve the response time to locations outside of the current stations as well improve the overall customer service. The cost includes only the estimated building cost and possible land acquisition.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
2019 SPLOST			\$ 750,000				\$ 750,000	
<b>Total</b>	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ 750,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget.								

<b>Project</b>		<b>FD-86</b>		<b>Station Generators</b>				
<b>Description</b>								
The current generators utilized for back-up power do not meet the electrical demand for the Fire Stations which have caused issues when preparing and dealing with the aftermath of severe weather. Many of the components needed are run from electrical power and as such cannot be utilized during any power outage. The estimated costs for the generators include all electrical connections as well as the size generator needed. The current generators will be surplus.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
Operating Budget	\$ 50,000						\$ 50,000	
2019 SPLOST	\$ 50,000						\$ 50,000	
<b>Total</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	
<b>Impact on FY 2021 Operating Budget</b>								
Funding for \$50,000 of this project will be from FY 21 Operating Budget.								

<b>Project</b>		<b>FD-87</b>		<b>Training Ground Facilities and Apparatus Storage</b>				
<b>Description</b>								
Currently the Fire Department Training Grounds do not have an appropriate area to store apparatus utilized during training evolutions nor easily accessible restrooms. The proposed facility will include a climate controlled apparatus bay large enough to house two (2) training apparatus, an covered outdoor instructional/rehab area as well as restrooms that will have the capabilities of servicing the entire Public Safety Training Center.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
2019 SPLOST	\$ 85,000						\$ 85,000	
<b>Total</b>	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY21 Operating Budget.								

<b>Project FMD-6 Heavy Equipment Service Truck</b>							
<b>Description</b>							
Maintain 10 year replacement cycle of heavy duty service trucks to ensure reliability and help reduce service downtime for other departments. Replace 2013 model truck in FY2023.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
GMA Lease Pool			\$ 140,000				\$ 140,000
<b>Total</b>	\$ -	\$ -	\$ 140,000	\$ -	\$ -	\$ -	\$ 140,000
<b>Impact on FY2021 Operating Budget</b>							
No impact							

<b>Project FMD-16 Air Compressors</b>							
<b>Description</b>							
Replace current 2005 units that are aging and undersized with a new heavy duty model. Current units run constantly placing additional burden on units and consuming excess electricity.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
Operating Income		\$ 30,000					\$ 30,000
<b>Total</b>	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
<b>Impact on FY2021 Operating Budget</b>							
No impact							

<b>Project FMD-22 Overhead Crane</b>							
<b>Description</b>							
Install overhead crane in heavy equipment area to safely lift large parts and equipment. Use of an overhead crane will improve safety - mechanics currently use a forklift and man-power.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
Operating Income				\$ 100,000			\$ 100,000
<b>Total</b>	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact							

<b>Project FMD-23 Tire Building</b>							
<b>Description</b>							
Replace shipping containers currently used to store tires with a climate controlled building to keep inventory of tires for Police, Fire and all other departments. This will increase shelf life of tire inventory and the safety of our customers using these tires.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
Operating Income			\$ 90,000				\$ 90,000
<b>Total</b>	\$ -	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ 90,000
<b>Impact on FY2021 Operating Budget</b>							
No impact							

<b>Project FMD-24 Medium Duty Service Truck Replacement</b>							
<b>Description</b>							
Maintain 15 year replacement cycle for light duty service trucks to ensure reliability and help reduce downtime for other departments. Replace 2005 model truck in FY2021 and replace 2008 model truck in FY2024.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
GMA Lease Pool	\$ 50,000			\$ 50,000			\$ 100,000
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>
<b>Impact on FY2021 Operating Budget</b>							
No impact							

<b>Project FMD-28 Fleet Fueling Facility</b>							
<b>Description</b>							
Construct gasoline and diesel fueling facility for city fleet. This project will be coordinated with the CNG fueling station project by the Natural Gas Department.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
Unfunded					\$ 250,000		\$ 250,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 250,000</b>
<b>Impact on FY 2021 Operating Budget</b>							
No impact							

<b>Project FMD-29 Vehicle Shelter</b>							
<b>Description</b>							
Provide sheltered storage of Fleet vehicles and out of service/damaged vehicles (Police, Fire, etc.) for parts or long-term maintenance.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
Unfunded					\$ 90,000		\$ 90,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>\$ -</b>	<b>\$ 90,000</b>
<b>Impact on FY2021 Operating Budget</b>							
No impact							

<b>Project FMD-32 4 Wheel Alignment System</b>							
<b>Description</b>							
Purchase new alignment equipment to perform alignment services in-house. This will reduce sublets and save other departments a considerable amount in downtime and maintenance costs over time.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
Operating Income			\$ 30,000				\$ 30,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>
<b>Impact on FY2021 Operating Budget</b>							
No impact							

<b>Project FMD-37 Motorpool Vehicle Replacement</b>							
<b>Description</b>							
Replace existing Motorpool vehicles that have exceeded their service life with fuel efficient, low-emission, hybrid vehicles. In FY2023 replace 2000 model Motorpool/parts truck and in FY2025 replace 2003 model Motorpool/parts truck - these trucks are used to transport parts and light equipment by the parts clerk and Fleet personnel or for short-term use by other departments.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
GMA Lease Pool			\$ 25,000		\$ 25,000		\$ 50,000
<b>Total</b>	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 50,000
<b>Impact on FY2021 Operating Budget</b>							
No impact							

<b>Project GBD-3 Renovations to Administrative Facilities</b>							
<b>Description</b>							
Renovations to existing City facilities including structural, roofing, exterior facade, interior improvements, etc. Funding for FY2023 is for painting of city hall.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
2019 SPLOST (Admin Buildings)			\$ 50,000				\$ 50,000
<b>Total</b>	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
<b>Impact on FY 2021 Operating Budget</b>							
Reduction in maintenance costs							

<b>Project NGD-11 System Expansion</b>							
<b>Description</b>							
As part of our master plan and the goal of expanding our system into new areas each year, we are proposing two miles ( 15,000' of 4" pipe) of new main this year. Reinvesting a portion of the system revenues back into the system is a way of insuring the continued growth and health of our system.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
2019 SPLOST	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000		\$ 750,000
<b>Total</b>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ 750,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

Project		NGD-48		Heavy Duty Trencher				
<b>Description</b>								
This is the planned replacement of an existing 1998, 8020 Ditch Witch trencher that we purchased used in 2000. The current unit will be 22 years old at the time of replacement.								
<b>Funding</b>								
	Projected	Projected	Projected	Projected	Projected	Projected		Total
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026		
Operating Income				\$ 115,000				\$ 115,000
<b>Total</b>	\$ -	\$ -	\$ -	\$ 115,000	\$ -	\$ -		\$ 115,000
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

Project		NGD-55		Air Compressor				
<b>Description</b>								
Replacement of the existing Gas Distribution towable air compressor.								
<b>Funding</b>								
	Projected	Projected	Projected	Projected	Projected	Projected		Total
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026		
Operating Income				\$ 15,000				\$ 15,000
<b>Total</b>	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -		\$ 15,000
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

Project		NGD-57		Backhoe				
<b>Description</b>								
Routine replacement of the existing 1998 backhoe unit.								
<b>Funding</b>								
	Projected	Projected	Projected	Projected	Projected	Projected		Total
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026		
Operating Income						\$ 100,000		\$ 100,000
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000		\$ 100,000
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

Project		NGD-58		Upgrade CNG Station				
<b>Description</b>								
Upgrade existing CNG Station. Upgrade compressors, add storage capacity, add slow fill posts.								
<b>Funding</b>								
	Projected	Projected	Projected	Projected	Projected	Projected		Total
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026		
2013 SPLOST	\$ 395,000							\$ 395,000
<b>Total</b>	\$ 395,000	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 395,000
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>	<b>NGD-64</b>	<b>Metter Industrial Park Expansion</b>					
<b>Description</b>							
7,000 feet of 4" gas main to serve Airport Industrial Park			7,000' - 4" pipe @ \$30.00/ft. = \$210,000				
			1 - Interstate Bore = \$8,000/00				
			Engineering Permits = \$\$8,500.00				
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Operating Income				\$ 226,500			\$ 226,500
<b>Total</b>	\$ -	\$ -	\$ -	\$ 226,500	\$ -	\$ -	\$ 226,500
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>NGD-69</b>	<b>Replace Directional Boring Machine</b>					
<b>Description</b>							
Replace 2006 Directional Boring Machine							
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Operating Income					\$ 225,000		\$ 225,000
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ 225,000	\$ -	\$ 225,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>NGD-71</b>	<b>Gateway Phase II Utility Improvements</b>					
<b>Description</b>							
Extend 2" high pressure gas main and install regulator station to serve new industrial customers in Gateway Park.							
Engineering & Permits = \$15,000			1000' - 4" Steel = \$65,000				
1 - Regulator Station = \$25,000			1000' - 4" PE Pipe = \$30,000				
1 - Meter Station = \$20,000							
1 - Hot Tap = \$ 5,000							
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Operating Income	\$ 160,000						\$ 160,000
<b>Total</b>	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

Project		Replace Service Trucks					
<b>NGD-75</b>							
<b>Description</b>							
Replace 2012 F450 service body truck.		Replace 2015F450 enclosed service truck with on-board generator					
Replace 2014 F450 service body truck.		and air compressor.					
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Operating Income		\$ 50,000		\$ 50,000	\$ 70,000		\$ 170,000
<b>Total</b>	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 70,000	\$ -	\$ 170,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

Project		Repair Shorted Casings					
<b>NGD-77</b>							
<b>Description</b>							
Repair 4 shorted casings.							
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Operating Income		\$ 40,000					\$ 40,000
<b>Total</b>	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

Project		2019 CDBG Utility Upgrade					
<b>NGD-85</b>							
<b>Description</b>							
CDBG Project for Carver, Floyd, James and Roundtree Street. Upgrade gas mains and services							
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Operating Income	\$ 65,000						\$ 65,000
<b>Total</b>	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget.							

Project		Old Register Gas Main Extension					
<b>NGD-87</b>							
<b>Description</b>							
Extend 4" PE Gas main to add second feed into the back side of GSU. Approximately 3500'; hot tap on 4" main.							
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Operating Income	\$ 120,000						\$ 120,000
<b>Total</b>	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget.							

<b>Project</b>	<b>NGD-88</b>	<b>Subdivision Incentive</b>					
<b>Description</b>							
Natural gas infrastructure to serve 60 lot subdivision.							
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Operating Income	\$ 250,000						\$ 250,000
<b>Total</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget.							

<b>Project</b>	<b>NGD-89</b>	<b>South Main Blue Mile Natural Gas Relocation</b>					
<b>Description</b>							
Relocate approximately 2700' of gas main.. Tie existing gas services and mains into relocated gas main							
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Operating Income	\$ 350,000						\$ 350,000
<b>Total</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget.							

<b>Project</b>	<b>NGD-90</b>	<b>Akins Boulevard Extension</b>					
<b>Description</b>							
Extend 4" PE main to serve Akins Boulevard Extension.							
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Operating Income		\$ 125,000					\$ 125,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 125,000</b>
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget.							

<b>Project</b>	<b>PD-1</b>	<b>SPD Police Vehicles</b>						
<b>Description</b>								
The police department has attempted to rotate a percentage of the patrol vehicles out of the fleet due to excessive mileage and high maintenance cost. This has been a challenge due to approved funding levels. Pricing is based on a 5% increase per vehicle per year. The projections listed below replace a <i>minimum</i> of 12 vehicles and equipment for the vehicles in FY2021, 12 in FY2022, 12 in FY2023, 12 in FY2024, 12 in FY2025 and 12 in FY2026. <b>These projections reflect the current agency size and <i>does not</i> account for any new positions that could be added in future years. If adopted this would rotate vehicles out of the fleet as daily use vehicles at the end of 7 years, currently this project would not be reach the 7 year rotation of vehicles until approximately 2025 depending on funding levels.</b>								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2019 SPLOST	\$ 388,500	\$ 408,000	\$ 408,000	\$ 408,000	\$ 408,000	\$ 239,000	\$ 2,259,500	
CIP	\$ 190,500	\$ 200,000	\$ 231,000	\$ 263,000	\$ 296,000	\$ 500,200	\$ 1,680,700	
<b>Total</b>	<b>\$ 579,000</b>	<b>\$ 608,000</b>	<b>\$ 639,000</b>	<b>\$ 671,000</b>	<b>\$ 704,000</b>	<b>\$ 739,200</b>	<b>\$ 3,940,200</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>	<b>PD-15</b>	<b>SPD SWAT Body Armor, Helmets and Plates</b>						
<b>Description</b>								
Body armor, rifle plates and helmets for the departments SWAT Team expire every 5 years, currently issued vests, helmets and rifle plates will expire in 2025. Replacement of this equipment with a comparable model is essential in maintaining officer safety and providing the officer with life-saving equipment required to conduct high-risk tactical operations in completion of the Department's mission and goals.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
CIP					\$ 39,000		\$ 39,000	
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 39,000</b>	<b>\$ -</b>	<b>\$ 39,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>	<b>PD-33</b>	<b>PD License Plate Readers</b>						
<b>Description</b>								
This project would add 2 Stationary License Plate Readers to key locations within the city limits. These units are similar to the LPRs used on some of our patrol units and will be a valuable tool to aid in solving violent crime.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
Unfunded					\$ 50,000		Unfunded	
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>		<b>SPD LED Lighting - Headquarters</b>						
<b>Description</b>								
Upgrade of existing fluorescent lighting at SPD inside and outside of the building to LED Lighting. This project could take advantage of incentives and rebates while also lowering electrical consumption. It is estimated that the project energy saving would pay for the cost of the project with an approximately 3 year period.								
<b>Funding</b>		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
CIP			\$ 120,000					\$ 120,000
<b>Total</b>		\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000
<b>Impact on FY 2021 Operating Budget</b>								
No Impact on FY2021 Operating Budget								
Will have a positive impact on FY 2023- FY2026 Operating Budget								

<b>Project</b>		<b>Replace Commercial Mower</b>						
<b>Description</b>								
Bi-annual replacement of riding mowers to prevent downtime and reduce maintenance costs. Existing mowers may be traded in and proceeds used towards purchase of new mower. Replace 2017 model in FY2021.								
<b>Funding</b>		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
CIP Fund		\$ 16,000		\$ 16,000		\$ 16,000		\$ 48,000
<b>Total</b>		\$ 16,000	\$ -	\$ 16,000	\$ -	\$ 16,000	\$ -	\$ 48,000
<b>Impact on FY 2021 Operating Budget</b>								
Reduction of Maintenance Cost								

<b>Project</b>		<b>Replace Crewcab Work Trucks</b>						
<b>Description</b>								
Replace trucks used to transport mowing equipment and multiple personnel. These trucks have landscape beds or tool bodies on them. Replace 2013 truck, unit 7318, in FY2024								
<b>Funding</b>		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
GMA Lease Pool					\$ 44,000			\$ 44,000
<b>Total</b>		\$ -	\$ -	\$ -	\$ 44,000	\$ -	\$ -	\$ 44,000
<b>Impact on FY 2021 Operating Budget</b>								
No Impact								

Project		PRK-11 Replace Work Truck						
<b>Description</b>								
Replace 2009 truck, unit 5032, work truck that has reached the end of its life cycle.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>		
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
GMA Lease Pool	\$ 40,000						\$ 40,000	
<b>Total</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
Reduction of Maintenance Cost								

Project		PRK-22 Improvements to Edgewood Park						
<b>Description</b>								
Continue improvements at Edgewood Park. This park is used frequently by both nearby residents and the public at large. FY2020: Finish last phase of park final landscape, hardscape, finishing sidewalk and connecting with new bridge.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>		
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
CIP Fund	\$ 15,000						\$ 15,000	
<b>Total</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact								

Project		PRK-23 McTell Trail Addition						
<b>Description</b>								
Acquire vacant lot adjacent to McTell Trail to protect trail, expand park area along trail, and provide parking area on trail for the public and special events. Acquisition of the vacant property helps protect the integrity of McTell Trail and will enhance the quality and use of the trail for the public. Staff will research grant opportunities if available.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>		
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
CIP Fund				\$ 50,000			\$ 50,000	
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact								

<b>Project</b>		<b>PRK-31 Marvin Ave Park Renovations</b>						
<b>Description</b>								
Improvements at Marvin Ave Park to include enhancements such as trees, shrubs, benches, tables, etc. and perform improvements to the parking area. Staff will explore possible grant opportunities. The initial \$5000 will be used to survey and design a master plan for the park.								
<b>Funding</b>								
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>	
CIP Fund		\$ 30,000					\$ 30,000	
<b>Total</b>	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact								

<b>Project</b>		<b>PRK-34 Mini Skid Steer with attachments</b>						
<b>Description</b>								
Mini skid steer with attachments used in Parks and Cemetery Maintenance. Smaller machine with less of a footprint in these landscaped areas. Attachments will reduce the need to purchase several individual machines.								
<b>Funding</b>								
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>	
2019 SPLOST	\$ 44,000						\$ 44,000	
<b>Total</b>	\$ 44,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,000	
<b>Impact on FY 2020 Operating Budget</b>								
No Impact								

<b>Project</b>		<b>STM-2 Drainage Basin H&amp;H Modeling/Engineering/Surveying</b>						
<b>Description</b>								
Ongoing research, engineering and surveying for drainage projects to be completed under the Comprehensive Stormwater Management Program. As the City grows, there will be a need to conduct additional H&H modeling to add to the existing Master Plan. This CIP complements the master planning project and will be used in areas where master planning identifies problems or in known drainage areas where flooding occurs.								
<b>Funding</b>								
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>	
Operating Income					\$ 150,000		\$ 150,000	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

Project	STM-3	Regional Detention Facility Implementation						
<b>Description</b>								
Regional detention ponds are anticipated throughout the City to provide storage and controlled release of stormwater runoff to alleviate downstream flooding. Projects consist of property purchases, surveying, engineering and construction. The first regional detention pond is planned for the area between Bulloch St and West Grady St. This location will help detain stormwater from 3 sub-basins north and west of this location. This CIP might be used in conjunction with a GEFA or Section 319 (h) Nonpoint Source Implementation Grant. Other possible locations are between W Grady St and Fair Rd, between E Grady St and E Jones Ave, between Gentilly Rd and Veteran's Memorial Parkway, and Lake Sal area.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
Operating Income						\$ 160,000	\$ 160,000	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 160,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

Project	STM-7	Trucks						
<b>Description</b>								
Replace pickups and work trucks in Stormwater Division. Replace 2008 stormwater technician truck in FY2021 and service truck in FY 2023.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
Operating Income	\$ 30,000		\$ 45,000				\$ 75,000	
<b>Total</b>	\$ 30,000	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ 75,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

Project	STM-10	Frontend Loader						
<b>Description</b>								
Replace existing 1997 John Deere frontend loader.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
GMA Lease Pool		\$ 225,000					\$ 225,000	
<b>Total</b>	\$ -	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ 225,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

Project		STM-19		Dumptruck					
<b>Description</b>									
Replace old 1997 dumptruck that has exceeded its useful life.									
<b>Funding</b>									
		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>		<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
GMA Lease Pool							\$ 150,000	\$	<b>150,000</b>
<b>Total</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$	<b>150,000</b>
<b>Impact on FY 2021 Operating Budget</b>									
Reduction of Maintenance Cost									

Project		STM-21		Acquisition of Property					
<b>Description</b>									
Purchase and/or condemnation of property for public use for wetlands, flood plain preservation, and to reduce prevention to reduce the impact of flooding or reduce the impacts on wetlands.									
<b>Funding</b>									
		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>		<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
Operating Income						\$ 20,000		\$	<b>20,000</b>
<b>Total</b>		\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$	<b>20,000</b>
<b>Impact on FY 2021 Operating Budget</b>									
No impact on FY 2021 Operating Budget									

Project		STM-24		CDBG Grant Matching Funds					
<b>Description</b>									
Community Development Block Grants have been a successful tool in the past to leverage local funds with federal funds to maximize the impact of stormwater improvement projects. This CIP will allocate the matching funds for these types of grants. In FY2018, the allocated funds will be used for the Lovett Street, Bryant Street and Kent Street drainage improvements.									
<b>Funding</b>									
		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>		<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
2013 SPLOST		\$ 370,000						\$	<b>370,000</b>
<b>Total</b>		\$ 370,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>370,000</b>
<b>Impact on FY 2021 Operating Budget</b>									
Reduction in maintenance costs									

Project	STM-26 West Main Street at Foss Street Intersection Drainage Improvements						
<b>Description</b>							
There has been a history of flooding at this intersection. The City has worked with Bulloch County School Board to lessen the impact but several upgrades need to be performed. It is proposed to install larger pipes to increase the drainage flow and install curb and gutter along the south side of West Main Street from Bay Street to Foss Street. This CIP is where master planning has identified a problem to be corrected or in areas of known drainage deficiencies.							
<b>Funding</b>							
	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Projected FY 2026	Total
Operating Income			\$ 250,000				\$ 250,000
<b>Total</b>	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

Project	STM-29 Lydia Street at Hart Street Culvert Improvements						
<b>Description</b>							
A 15' RCP cross drain pipe intersects with a driveway pipe and a piped ditch crossing a residential property creating conflict. This CIP is to configure this set up and add two junction boxes. This will keep Hart Street stormwater within the Right of Way and allow access to the junction. The current configuration may lead to flooding of the backyard. This CIP is where master planning has identified a problem to be corrected or in areas of known drainage deficiencies.							
<b>Funding</b>							
	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Projected FY 2026	Total
Operating Income				\$ 100,000			\$ 100,000
<b>Total</b>	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

Project	STM-30 Excavator Replacement						
<b>Description</b>							
Replace existing 1997 320 excavator that has exceeded its useful life.							
<b>Funding</b>							
	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Projected FY 2026	Total
GMA Lease Pool				\$ 200,000			\$ 200,000
<b>Total</b>	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>		<b>STM-32 Chandler Road at Paulson Stadium</b>						
<b>Description</b>								
Chandler Road near the GSU Stadium holds water along the sides of the road. This is due to no drainage ditch or storm drainage in that area. It is proposed to grade a shallow swale and install storm drain piping with an inlet to collect stormwater.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
Operating Income					\$ 50,000		\$ 50,000	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>		<b>STM-34 Little Lotts Creek Flood Control Project (Creek on the Blue Mile)</b>						
<b>Description</b>								
Creek on the Blue Mile project. This area has been identified for a flood control project. Funding in FY2020 will begin work on the environmental feasibility study followed by design in FY2021 and construction beginning in FY2022.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
State Grant	\$ 1,750,000	\$ 3,250,000					\$ 5,000,000	
GEFA Loan			\$ 7,750,000	\$ 7,750,000			\$ 15,500,000	
GDOT Grant			\$ 2,000,000	\$ 2,000,000			\$ 4,000,000	
<b>Total</b>	\$ 1,750,000	\$ 3,250,000	\$ 9,750,000	\$ 9,750,000	\$ -	\$ -	\$ 24,500,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>		<b>STM-36 Northlake Area Watershed Detention Facility</b>						
<b>Description</b>								
As part of the proposed hydrologic/hydrology modeling of the Lake Sal runoff basin, this project is proposing to construct a stormwater detention facility just upstream from the lake. This area frequently floods and this project will mitigate the extra stormwater to avoid flooding during heavy rains. This project will also include easements, property acquisition, and utility relocations needed to construct the detention facility.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2013 SPLOST		\$ 300,000				\$ -	\$ 300,000	
<b>Total</b>	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

Project		STM-37					Pitt-Moore Street Drainage Upgrades	
<b>Description</b>								
There are no roadway ditches/swales or storm drainage structures in this area to convey stormwater runoff. Water runs along the roadway and stands at low point and along road. It is proposed to add roadside swales and storm piping to handle runoff to outfall from Faculty Blvd. to Fair road (S.R. 67)								
<b>Funding</b>		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Unfunded							\$ 200,000	\$ 200,000
<b>Total</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

Project		STM-38					Donnie Simmons Way Culvert Crossing Upgrades	
<b>Description</b>								
The culvert under Donnie Simmons Way between Kent Street and Morris Drive has outlived its useful life. This culvert has two different sized pipes with different invert elevations.. This is causing erosion along the outfall of the culvert and backing up the stormwater upstream. It is proposed to replace existing culvert with concrete box culverts,add concrete headwalls. This project will include a study to properly size the proposed culvert, easements, and utility relocations needed to replace existing culvert and storm structures.								
<b>Funding</b>		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
2013 SPLOST		\$ 300,000						\$ 300,000
<b>Total</b>		\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

Project		STM-39					Statesboro Place Circle Drainage Upgrades	
<b>Description</b>								
Statesboro Place Circle provides access to several commercial and apartment developments. The roadway was installed with no curb inlets to remove stormwater from the road. At the moment, most of the stormwater stays on the roadway posing a risk of hydroplaning and accelerating the deterioration of the roadway asphalt. It is proposed to install a curb inlet at the low point in the road and pipe the stormwater to an appropriate outfall location.								
<b>Funding</b>		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Unfunded						\$ 150,000		\$ 150,000
<b>Total</b>		\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000
<b>Impact on FY 2021 Operating Budget</b>								
No impact on FY 2021 Operating Budget								

<b>Project</b>	<b>STM-40</b>	<b>Chandler Road near Olympic Blvd. Culvert Replacement</b>					
<b>Description</b>							
This location experiences flooding events consistently during heavy rains. This stormwater has flooded the nearby parking lots including vehicles. It is believed that the culvert under Chandler Road is undersized and will need to be upgraded. This project will include a drainage study, to appropriately size the culvert and any other structures needed, easement, and utility relocations needed to upgrade the culvert.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
Operating Income		\$ 260,000					\$ 260,000
<b>Total</b>	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>STM-42</b>	<b>Bland Avenue Drainage Improvements</b>					
<b>Description</b>							
Bland Avenue connects West Gently Street to Georgia Avenue. This road collects and holds water during rain events. This is due to no drainage infrastructure existing along the roadway. This project will consist of studying and designing a working drainage system for Bland Avenue. This project will include any clearing and grubbing, easements, property acquisition, utility relocations for the purpose of installing the drainage system on Bland Avenue.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
Unfunded					\$ 100,000		\$ 100,000
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>	<b>STM-43</b>	<b>Henry St. At W. Moore St. Drainage Upgrades</b>					
<b>Description</b>							
There is a run of 18" reinforced concrete pipe parallel to Henry Street, just south of Moore Street that appears to have leaking joints. As a result, sinkholes are appearing along this run of pipe. This project proposes to replace the entire length pipe to create better seals at the joints. This will also provide an opportunity to resize the proposed pipe to eliminate any undersized section. Easements, property acquisition, and utility relocations are also included in this project for the purpose replacing the pipe.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
Unfunded						\$ 100,000	\$ 100,000
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact on FY 2021 Operating Budget							

<b>Project</b>		<b>STS-31 Sidewalk Repairs</b>						
<b>Description</b>								
Repair and replace sidewalks, handicap ramps, driveway aprons, curbs, and trip hazards to meet ADA standards.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2018 TSPLOST	\$ 20,000	\$ 20,000	\$ 20,000				\$ 60,000	
Possible 2023 TSPLOST				\$ 20,000	\$ 20,000	\$ 20,000	\$ 60,000	
<b>Total</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 120,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
Reduction of maintenance costs.								

<b>Project</b>		<b>STS-64 Replace Commercial Mowers (net with trade-in)</b>						
<b>Description</b>								
To continue with rotation on all Street commercial mowers. The units undergo a lot of metal fatigue and need to be kept on the current rotation frequency.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
CIP Fund		\$ 16,000		\$ 16,000		\$ 16,000	\$ 48,000	
<b>Total</b>	<b>\$ -</b>	<b>\$ 16,000</b>	<b>\$ -</b>	<b>\$ 16,000</b>	<b>\$ -</b>	<b>\$ 16,000</b>	<b>\$ 48,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact								

<b>Project</b>		<b>STS-74 Work Truck Replacement</b>						
<b>Description</b>								
To replace existing medium duty work trucks that are over 10 years of age equipped with service bodies. Replace 2003 truck, unit 9833, in FY2022. Replace 2008 truck, unit 4957, in FY2024.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
GMA Lease Pool		\$ 44,000		\$ 44,000		\$ 44,000	\$ 132,000	
<b>Total</b>	<b>\$ -</b>	<b>\$ 44,000</b>	<b>\$ -</b>	<b>\$ 44,000</b>	<b>\$ -</b>	<b>\$ 44,000</b>	<b>\$ 132,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No Impact								

<b>Project</b>		<b>STS-80 Landscape Truck Replacement</b>						
<b>Description</b>								
To replace medium duty transport trucks that are over 10 years of age. These trucks are used to transport mowing equipment and multiple personnel. Replace 2006 truck, unit 0347, in FY2021. Replace 2015 truck, unit 2730, truck in FY2023.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
GMA Lease Pool	\$ 44,000		\$ 44,000		\$ 44,000		\$ 132,000	
<b>Total</b>	<b>\$ 44,000</b>	<b>\$ -</b>	<b>\$ 44,000</b>	<b>\$ -</b>	<b>\$ 44,000</b>	<b>\$ -</b>	<b>\$ 132,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
Reduction of Maintenance Cost								

Project		STS-89		Dirt Pit				
<b>Description</b>								
To purchase property to be used as a borrow pit for the city. Ownership will ensure a guaranteed supply of materials. Current borrow pits utilized are nearing end of useful life. New pits are difficult to locate.								
<b>Funding</b>								
	Projected	Projected	Projected	Projected	Projected	Projected	Total	
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026		
Unfunded				\$ 90,000			\$ 90,000	
<b>Total</b>	\$ -	\$ -	\$ -	\$ 90,000	\$ -	\$ -	\$ 90,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact								

Project		STS-101		Shelters				
<b>Description</b>								
Extend existing shelters in Street Division yard to cover equipment to comply with EPD regulations.								
<b>Funding</b>								
	Projected	Projected	Projected	Projected	Projected	Projected	Total	
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026		
CIP Fund			\$ 130,000				\$ 130,000	
<b>Total</b>	\$ -	\$ -	\$ 130,000	\$ -	\$ -	\$ -	\$ 130,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact								

Project		STS-103		Backhoe Replacement				
<b>Description</b>								
Replace existing 2002 backhoe.								
<b>Funding</b>								
	Projected	Projected	Projected	Projected	Projected	Projected	Total	
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026		
2019 SPLOST				\$ 185,000			\$ 185,000	
<b>Total</b>	\$ -	\$ -	\$ -	\$ 185,000	\$ -	\$ -	\$ 185,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact								

Project		STS-109		High Reach Bucket Truck				
<b>Description</b>								
Purchase of a used high reach bucket truck. This unit will replace former high reach bucket truck that was taken out of service and sold because it could not pass safety inspections. This unit could be a used Ga Power truck from auction sales.								
<b>Funding</b>								
	Projected	Projected	Projected	Projected	Projected	Projected	Total	
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026		
2018 TSPLOST	\$ 125,000						\$ 125,000	
<b>Total</b>	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000	
<b>Impact on FY 2021 Operating Budget</b>								
Reduction of Maintenance Cost								

Project		Tractor Replacement						
<b>Description</b>								
Replace existing tractors used to maintain both street and drainage right of ways. Replace 2005 tractor in FY2022.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2019 SPLOST		\$ 45,000					\$ 45,000	
<b>Total</b>	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	
<b>Impact on FY 2021 Operating Budget</b>								
No Impact								

Project		Dozer Replacement						
<b>Description</b>								
Replace existing 2001 Deere bulldozer. The equipment is used for maintenance and construction on various city projects.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2019 SPLOST			\$ 250,000				\$ 250,000	
<b>Total</b>	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact								

Project		Excavator Replacement						
<b>Description</b>								
Replace existing 1996 311 Excavator. The equipment is used for maintenance and construction on various city projects.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2018 TSPLOST		\$ 200,000					\$ 200,000	
<b>Total</b>	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact								

Project		Brush Chipper						
<b>Description</b>								
Purchase new chipper to grind limbs trimmed in the right of ways and parks. We currently have to contract this work out. Having this piece of equipment will reduce this expense and will give us clean chips for mulching flower beds and around trees.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
GMA Lease Pool			\$ 38,000				\$ 38,000	
<b>Total</b>	\$ -	\$ -	\$ 38,000	\$ -	\$ -	\$ -	\$ 38,000	
<b>Impact on FY 2021 Operating Budget</b>								
No impact								

Project		Message Boards					
<b>Description</b>							
To replace existing 2008 message boards. These units are used to guide and warn motorists of various traffic issues. We currently have 10 units that are at the end of their life cycle. Replacement will be 2 units every year.							
<b>Funding</b>							
	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Projected FY 2026	<b>Total</b>
2018 TSPLOST	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000			\$ 160,000
<b>Total</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 160,000</b>
<b>Impact on FY 2021 Operating Budget</b>							
Reduction in Maintenance Cost							

Project		Knuckleboom Loader Truck Replacement					
<b>Description</b>							
Maintain replacement schedule for the knuckleboom loader trucks due to heavy wear from daily use. Replace 2006 heavy duty loader and trailer in FY2021; replace 2011 truck and loader in FY2024							
<b>Funding</b>							
	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Projected FY 2026	<b>Total</b>
Operating Income	\$ 180,000			\$ 180,000			\$ 360,000
<b>Total</b>	<b>\$ 180,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 180,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 360,000</b>
<b>Impact on FY2021 Operating Budget</b>							
Reduction of maintenance costs.							

Project		Front Loading Commercial Dumpsters					
<b>Description</b>							
Purchase new dumpsters/compactor dumpsters to keep up with the growth and replace dumpsters that are not repairable. Includes all dumpster sizes.							
<b>Funding</b>							
	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Projected FY 2026	<b>Total</b>
Operating Income	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 360,000
<b>Total</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 360,000</b>
<b>Impact on FY 2021 Operating Budget</b>							
Reduction of maintenance costs.							

Project		Polycarts					
<b>Description</b>							
Purchase new carts to keep up with growth and replace polycarts that are not repairable.							
<b>Funding</b>							
	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Projected FY 2026	<b>Total</b>
Operating Income	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 120,000
<b>Total</b>	<b>\$ 20,000</b>	<b>\$ 120,000</b>					
<b>Impact on FY 2021 Operating Budget</b>							
Reduction of maintenance costs.							

<b>Project</b>		<b>SWC-8 Automated Residential Sidearm Garbage Truck Replacement</b>						
<b>Description</b>								
Maintain a 10 year replacement schedule for the residential refuse trucks. Budget figure includes CNG fueled trucks. Replace 2008 model truck in FY2023.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
Operating Income			\$ 325,000	\$ 325,000				\$ 650,000
<b>Total</b>	\$ -	\$ -	\$ 325,000	\$ 325,000	\$ -	\$ -	\$ -	\$ 650,000
<b>Impact on FY 2021 Operating Budget</b>								
No impact								

<b>Project</b>		<b>SWC-9 Commercial Front Loading Garbage Truck Replacement</b>						
<b>Description</b>								
Maintain a 10 year replacement schedule for three commercial refuse trucks. Budget figure includes CNG fueled trucks. 2009 model truck in FY2021 and a 2012 model truck in FY2022. Old chassis may be retrofitted for roll-off use.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
Operating Income	\$ 325,000							\$ 325,000
<b>Total</b>	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
<b>Impact on FY2021 Operating Budget</b>								
Reduction on Maintenance Cost								

<b>Project</b>		<b>SWC-14 Activity Recorder</b>						
<b>Description</b>								
Continuance of project which began in FY2012. Purchase of vehicle cameras, GPS data tracking and RFID system which records field data, vehicle route, stops and speed to reduce cost and improve productivity. Purchase of onboard dash camera system to record route data.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
Operating Income		\$ 50,000						\$ 50,000
<b>Total</b>	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
<b>Impact on FY2021 Operating Budget</b>								
No impact								

<b>Project</b>		<b>SWC-21 Roll-off Trucks &amp; Conversions</b>						
<b>Description</b>								
Purchase of new truck or conversion of existing truck for roll-off container service to replace older equipment to maintain our dependable service and save on vehicle maintenance cost.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2019 SPLOST			\$ 175,000				\$ 175,000	
2013 SPLOST	\$ 175,000						\$ 175,000	
<b>Total</b>	<b>\$ 175,000</b>	<b>\$ -</b>	<b>\$ 175,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
Reduction of Maintenance Cost								

<b>Project</b>		<b>SWC-22 Bulk Waste Roll-off Containers/Bulk Waste Roll-Off Compactors</b>						
<b>Description</b>								
Purchase new bulk waste roll-off containers or bulk waste roll-off compactors to keep up with demand/growth. Includes all sizes.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
Operating Income	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000	
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 300,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
Reduction of Maintenance Cost								

<b>Project</b>		<b>SWD-11 Wheel Loader Replacement</b>						
<b>Description</b>								
Loader replacement in FY 2021 is to replace the loader for the transfer station. This loader replacement is on a 5 year rotation period to minimize downtime and maintain operational efficiency due to the continuous work of this equipment. Inert landfill loader and attachment replacement will be in FY 2024.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
Operating Income	\$ 360,000			\$ 225,000		\$ 375,000	\$ 960,000	
<b>Total</b>	<b>\$ 360,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 225,000</b>	<b>\$ -</b>	<b>\$ 375,000</b>	<b>\$ 960,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
Reduction of Maintenance Cost								

<b>Project</b>		<b>SWD-16 Pickup Truck Replacement</b>						
<b>Description</b>								
Replace 2009 pickup truck. Maintain 15 year replacement rotation. Cost includes CNG equipment.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
Operating Income				\$ 35,000			\$ 35,000	
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000</b>	
<b>Impact on FY 2021 Operating Budget</b>								
No impact								

Project	SWD-22 Expansion and renovation of Transfer Station						
<b>Description</b>							
Metal building with concrete tipping floor and recessed truck well for scales was constructed in 1998-99. The current transfer station was designed for a maximum of 250 tons per day. We frequently exceed those limits and when the economy is strong the building is completely full daily. Per EPD's Permit by Rule requirements the tipping floor is to be cleared on a daily basis. Update plans in FY2021 and begin construction in FY2022. Current estimate is approximately <b>\$3,000,000</b> . Full funding to be fronted by a GEFA loan or revenue bonds and repayed by a combination of 2019 SPLOST (\$1,000,000) and the remainder from operating income beginning in FY2022.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
GEFA Loan		\$ 2,000,000					\$ 2,000,000
2019 SPLOST		\$ 1,000,000					\$ 1,000,000
<b>Total</b>	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact							

Project	SWD-33 Excavator Replacement						
<b>Description</b>							
Replace existing excavator. Excavator is used to continue inert landfill operations.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
Operating Income					\$ 225,000		\$ 225,000
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ 225,000	\$ -	\$ 225,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact							

Project	SWD-40 Small Tractor						
<b>Description</b>							
Replace existing tractor used with 6ft mower to cut around the fence line and small areas around the landfill and low lying areas of the property.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
Operating Income		\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
<b>Total</b>	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
<b>Impact on FY 2021 Operating Budget</b>							
No impact							

Project	SWD-52		Property Acquisition				
<b>Description</b>							
Purchase of additional property for inert landfill expansion.							
<b>Funding</b>							
	Projected	Projected	Projected	Projected	Projected	Projected	Total
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
Operating Income			\$ 300,000				\$ 300,000
<b>Total</b>	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
<b>Impact on FY 2021 Operating Budget</b>							
No Impact							

Project	WWD-14		Water and Sewer Rehab				(WWD-14)
<b>Description</b>							
Replace or upgrade undetermined existing deteriorated and undersized water and sewer mains in the downtown area as well as in the older areas of City.							
<b>Funding</b>							
	Projected	Projected	Projected	Projected	Projected	Projected	Total
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
2019 Splost	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000		\$ 750,000
<b>Total</b>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ 750,000
<b>Impact on Operating Budget</b>							
No Impact							

Project	WWD-14-F		West Jones/Denmark Street Sewer Rehab				(WWD-14-F)
<b>Description</b>							
Upgrade existing deteriorated sewer lines on portions of West Jones Street, Parker Street, Butler Street, Eason Street, going across to West Altman Street up to Denmark Street.							
<b>Funding</b>							
	Projected	Projected	Projected	Projected	Projected	Projected	Total
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
2019 SPLOST	\$ 650,000						\$ 650,000
<b>Total</b>	\$ 650,000	\$ -	\$ -		\$ -	\$ -	\$ 650,000
<b>Impact on Operating Budget</b>							
No Impact							

Project	WWD-14-H	Phase II Streetscape Rehab					(WWD-14-H)
<b>Description</b>							
Replace existing water main on W. Main St. from S. Main St. to MLK Blvd. Project needs to be in conjunction with Phase II Streetscape Project.							
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
2019 SPLOST			\$ 150,000				\$ 150,000
<b>Total</b>	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
<b>Impact on Operating Budget</b>							
No Impact							

Project	WWD-14-L	Upgrade Sewer from N. Edgewood Dr. to WWTP					(WWD-14-L)
<b>Description</b>							
Existing 30" sewer main is in poor condition which allows for a significant amount of infiltration/in flow. Sewer line may be in good enough condition to line. Approximately 5,200 feet.							
<b>Funding</b>							
Unfunded	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
2013 SPLOST	\$ 600,000						\$ 600,000
<b>Total</b>	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
<b>Impact on Operating Budget</b>							
No Impact							

Project	WWD-14-M	Upgrade Sewer from Chandler Rd. to Players Club					(WWD-14-M)
<b>Description</b>							
Upgrade approximately 3,600' of sewer main from Chandler Rd. to Lanier Drive, up to Player's Club. Also, replace sewer on Knight Drive to Lanier Drive. <i>** This project is part of our Master Plan to reduce the inflow of ground water into our sewer system.</i>							
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
2019 SPLOST			\$ 500,000				\$ 500,000
<b>Total</b>	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
<b>Impact on Operating Budget</b>							
No Impact							

<b>Project</b>		<b>WWD-14-Q Upgrade Sewer On Tillman Road</b>						
<b>Description</b>								
Upgrade existing 8" sewer line on Tillman Road from South College Street to Fair Road. Approximately 2,200 feet by way of installing a liner. This project is part of our Master Plan to reduce the inflow of ground water into our sewer system.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>		
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
2013 SPLOST	\$ 160,000						\$ 160,000	
<b>Total</b>	<b>\$ 160,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 160,000</b>	
<b>No Impact on Operating Budget</b>								
No Impact								

<b>Project</b>		<b>WWD-14-U Upgrade Sewer Mains in Greenbriar Subdivision</b>						
<b>Description</b>								
Upgrade most of the sewer mains in the Greenbriar Subdivision area due to high infiltration of ground water.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>		
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
2013 SPLOST	\$ 400,000						\$ 400,000	
<b>Total</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	
<b>Impact on Operating Budget</b>								
No Impact								

<b>Project</b>		<b>WWD-14-W Replace Water Main on West Main Street</b>						
<b>Description</b>								
Replace approximately 2,650 feet of the existing 4" and 6" cast iron water main and service lines on West Main Street with a new 8" PVC main. Replacement will be from Foss Street then east to the railroad tracks. The water main will be replaced due to the West Main Street Scape Project. The majority of the cost is associated with replacing the sidewalk on one side of road (\$195,000) and for design and contingency funds.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>		
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
NOT FUNDED					\$ 500,000		\$ 500,000	
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 500,000</b>	
<b>Impact on Operating Budget</b>								
No Impact								

<b>Project</b>	<b>WWD-32</b>	<b>Extension of Water and Sewer to Unserved Areas</b>						
<b>Description</b>								
Provide water and sewer infrastructure to areas inside the city limits not yet served by these utilities.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
Operating Income	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 600,000	
<b>Total</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 600,000</b>	
<b>Impact on Operating Budget</b>								
No Impact								

<b>Project</b>	<b>WWD-32-B</b>	<b>Foxlake SD Sewer Extension</b>						
<b>Description</b>								
Provide sewage collection system to Foxlake, which is an existing residential subdivision within the city limits.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
2019 SPLOST			\$ 500,000				\$ 500,000	
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	
<b>Impact on Operating Budget</b>								
No Impact								

<b>Project</b>	<b>WWD-32-C</b>	<b>Oakcrest Subdivision Sewer Extensions</b>						
<b>Description</b>								
Provide sewage collection system to Oakcrest, an existing subdivision within the city limits. Oakcrest is located off of Highway 24.								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
UNFUNDED					\$ 1,000,000		\$ 1,000,000	
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	
<b>Impact on Operating Budget</b>								
No Impact								

Project		WWD-32-E Ramblewood Subdivision Sewer Extension					
<b>Description</b>							
Provide sewage collection system to Ramblewood, an existing subdivision within the city limits. Ramblewood is located off of Highway 24.							
Funding	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Projected FY 2026	Total
Operating Income		\$ 850,000					\$ 850,000
<b>Total</b>	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000
<b>Impact on Operating Budget</b>							
No Impact							

Project		WWD-37 Generators for Sewage Pump Stations					
<b>Description</b>							
Program to retro-fit all sewage pump stations with emergency power generators to be in compliance to EPD regulations. This would limit the potential of overflows due to power outage. Currently we have 26 sewage pump stations in the collection system, of these only 21 have emergency power capability. Proposed amount should retro-fit one station per year with a generator.							
Funding	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Projected FY 2026	Total
2013 SPLOST	\$ 115,000						\$ 115,000
Operating Income	\$ -	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 575,000
<b>Total</b>	\$ -	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 575,000
<b>Impact on Operating Budget</b>							
Cost of fuel and maintenance							

Project		WWD-77 Replace Rodder Truck						
<b>Description</b>								
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace a 2003 Ford Sterling Rodder Truck.								
Funding	Operating Budget	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Projected FY 2026	Total
Operating Income			\$ 450,000					\$ 450,000
<b>Total</b>	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
<b>Impact on Operating Budget</b>								

<b>Project</b>	<b>WWD-111</b>	<b>Install New Well</b>					
<b>Description</b>							
Install a new deep well at Hwy 301 South/Interstate <i>*This project will only be constructed if a large water user located within the Industrial Park.</i>							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
GEFA Loan		\$ 1,200,000					\$ 1,200,000
<b>Total</b>	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
<b>Impact on Operating Budget</b>							
No Impact							

<b>Project</b>	<b>WWD-133</b>	<b>Replace 2008 F-150 Truck</b>					
<b>Description</b>							
Replace Unit #86-A 2008 F150 Service Truck (2022) Replace Unit #83 2008 F150 Service Truck (2023)							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
Operating Income		\$ 35,000	\$ 35,000				\$ 70,000
<b>Total</b>	\$ -	\$ 35,000	\$ 35,000		\$ -	\$ -	\$ 70,000
<b>Impact on Operating Budget</b>							
No Impact							

<b>Project</b>	<b>WWD-136</b>	<b>Replace Service Trucks</b>					
<b>Description</b>							
Replace Unit #72 Extended Cab 2012 F150 service truck. (2021) Replace Unit #73 Extended Cab 2012 F150 service truck. (2023) Replace Unit #74 Extended Cab 2012 F150 service truck. (2025)							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
Operating Income	\$ 40,000		\$ 40,000		\$ 40,000		\$ 120,000
<b>Total</b>	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 120,000
<b>Impact on Operating Budget</b>							
No Impact							

<b>Project</b>		<b>WWD-138 Replace Utility Truck</b>						
<b>Description</b>								
Replace Unit #75 2012 F450 Utility Truck								
Replace Unit #76 2015 F450 Utility Truck								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
Operating Income		\$ 75,000			\$ 75,000		\$ 150,000	
<b>Total</b>	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000	\$ -	\$ 150,000	
<b>Impact on Operating Budget</b>								
No Impact								

<b>Project</b>		<b>WWD-147 Upgrade Water &amp; Sewer On South Main Street</b>						
<b>Description</b>								
Upgrade water and sewer mains on South Main Street from Brannen Street to Tillman Road AS PART OF "The Blue Mile" Project.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
2013 SPLOST	\$ 450,000						\$ 450,000	
<b>Total</b>	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000	
<b>Impact on Operating Budget</b>								
No Impact								

<b>Project</b>		<b>WWD-154 Extend Water and Sewer to Gateway Phase II</b>						
<b>Description</b>								
Extend water and sewer to Gateway Phase II.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
2019 SPLOST		\$ 200,000					\$ 200,000	
<b>Total</b>	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	
<b>Impact on Operating Budget.</b>								
No Impact								

<b>Project</b>		<b>WWD-155 Extend Water and Sewer within I-16 Industrial Park</b>						
<b>Description</b>								
Extend water and sewer within the I-16 Industrial Park to provide water & sewer to new businesses that may locate in the park.								
<b>Funding</b>								
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
GEFA Loan	\$ 1,000,000						\$ 1,000,000	
<b>Total</b>	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	
<b>Impact on Operating Budget.</b>								
No Impact								

Project		WWD-171					Replace 2005 John Deere Backhoe	
<b>Description</b>								
Replace 2005 John Deere Backhoe due to age and condition.								
<b>Funding</b>								
		Projected	Projected	Projected	Projected	Projected	Projected	Total
		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
Operating Income			\$ 150,000					\$ 150,000
<b>Total</b>	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
<b>Cost of Fuel and Maintenance</b>								
Operating Income								

Project		WWD-172					2019 CDBG Utility Upgrade	
<b>Description</b>								
Matching funds CDBG Grant for upgrade water and sewer main on Roundtree Street, Floyd Street, James Street.								
<b>Funding</b>								
		Projected	Projected	Projected	Projected	Projected	Projected	Total
		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
2013 SPLOST	\$ 250,000							\$ 250,000
<b>Total</b>	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
<b>Operating Income</b>								

Project		WWD-174					Extend Water and Sewer Service on Hwy 67 South	
<b>Description</b>								
Extend water and sewer service on Hwy 67 South 1 mile and install sewer pump station								
<i>**This is a high growth area and is part of the City's Master Plan for water &amp; sewer extensions.</i>								
<b>Funding</b>								
		Projected	Projected	Projected	Projected	Projected	Projected	Total
		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
Operating Income	\$ 1,100,000							\$ 1,100,000
2019 SPLOST				\$ 1,100,000				\$ 1,100,000
<b>Total</b>	\$ 1,100,000	\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000
<b>Impact on FY 2021 Operating Budget</b>								

Project		WWD-180					Replace Massey Ferguson Tractor	
<b>Description</b>								
Replace tractor used to mow right-of-ways and easements.								
<b>Funding</b>								
		Projected	Projected	Projected	Projected	Projected	Projected	Total
		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
Operating Income	\$ 70,000							\$ 70,000
<b>Total</b>	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000
<b>Impact on FY 2021 Operating Budget</b>								

<b>Project</b>	<b>WWD-181</b>	<b>Incentive Program to Extend Water &amp; Sewer Utilities to Potential Subdivision</b>					
<b>Description</b>							
Incentive Program to extend water and sewer utilities to potential subdivision. Water: \$2600/Lot, Sewer: \$3800/ Lot. Based on 60 lots for Water and Sewer = \$400,000 <i>**This program is to encourage the construction of new single family homes with the City.</i>							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
Operating Income	\$ 400,000						\$ 400,000
<b>Total</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>
<b>Impact on FY 2021 Operating Budget</b>							

<b>Project</b>	<b>WWD-183</b>	<b>Replace 2015 F-150 Extended Cab</b>					
<b>Description</b>							
Replace Unit #74 due to high mileage and condition.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
Operating Income					\$ 40,000		\$ 40,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ 40,000</b>
<b>Impact on FY 2025 Operating Budget</b>							

<b>Project</b>	<b>WWD-184</b>	<b>Install Inserta Valves at Stadium Water Tank</b>					
<b>Description</b>							
Install two (2) Inserta Valves on 12-inch main at Stadium water tank on Malecki Drive to replace existing valves that do not operate properly.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
Operating Income	\$ 30,000						\$ 30,000
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>
<b>Impact on FY 2021 Operating Budget</b>							

<b>Project</b>	<b>WWD-185</b>	<b>Complete 12" Water Main Loop</b>					
<b>Description</b>							
Complete 12" water main loop from Georgia Southern South Campus to Tormenta Way, along Akins Boulevard completion.							
<b>Funding</b>							
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	<b>Total</b>
Operating Income		\$ 197,000					\$ 197,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 197,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 197,000</b>
<b>Impact on FY 2022 Operating Budget</b>							

Project		WWD-186					Replace Control Panel at Well #9	
<b>Description</b>								
The existing control panel has been modified from a Baldor VFD to an Allen Bradley VFD and the rest of the panel has not been upgraded. Due to age of control panel, it will need to be upgraded.								
<b>Funding</b>								
		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Operating Income	\$	75,000						\$ 75,000
<b>Total</b>	<b>\$</b>	<b>75,000</b>	<b>\$ -</b>	<b>\$ 75,000</b>				
<b>Impact on FY 2022 Operating Budget</b>								

Project		WTP-1				Replace 30' Aluminum Sludge Trailer		(WWD-89)	
<b>Description</b>									
Due to age and current condition, this unit will need to be replaced with a new 30' aluminum sludge trailer unit.									
<i>**These trailers are used to haul sludge from the WWTP to the landfill.</i>									
<b>Funding</b>									
		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>	
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
2013 SPLOST	\$	60,000						\$ 60,000	
<b>Total</b>	<b>\$</b>	<b>60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>	
<b>Impact on Operating Budget</b>									
No Impact									

Project		WTP-2					Replace Heavy Duty Utility Trucks	
<b>Description</b>								
Replace units 9923 (2006 F-450), 7235 (2005 F-350), 5281 (2008 F-350)								
<b>Funding</b>								
		<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Operating Income	\$	75,000		\$ 75,000	\$ 75,000			\$ 225,000
<b>Total</b>	<b>\$</b>	<b>75,000</b>		<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 225,000</b>
<b>Impact on Operating Budget</b>								
No Impact								

<b>Project</b>		<b>WTP-3</b>		<b>Rehab Concrete Basins at WWTP</b>			<b>(WWD-122)</b>	
<b>Description</b>								
Rehab existing concrete basins at the Wastewater Treatment Plant. Existing units are in excess of 30 years old and have stress cracks and structural issues.								
<b>Funding</b>								<b>Total</b>
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
ATC Funds	\$ 400,000	\$ 400,000						\$ 800,000
<b>Total</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 800,000</b>
<b>Impact on Operating Budget</b>								
No Impact								

<b>Project</b>		<b>WTP-4</b>		<b>Replace Half Ton Utility Trucks</b>				
<b>Description</b>								
Replace units 4034 (2001 Chevrolet 1500), 2718 (2011 F-150), 0292 (2013 F-150), 7889 (2015 F-150)								
<b>Funding</b>								<b>Total</b>
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
Operating Income	\$ 40,000	\$ 40,000	\$ 40,000		\$ 40,000			\$ 160,000
<b>Total</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 160,000</b>
<b>Impact on Operating Budget</b>								
No Impact								

<b>Project</b>		<b>WTP-5</b>		<b>Wastewater Equipment Upgrades</b>			<b>(WWD-148)</b>	
<b>Description</b>								
Funds are for unanticipated or emergency equipment upgrades or replacement.								
<b>Funding</b>								<b>Total</b>
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>		
ATC Funds	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 450,000
<b>Total</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 450,000</b>
<b>Impact on Operating Budget</b>								
No Impact								

Project	WTP-6	Replace Membrane Diffusers in the Aeration Basins					(WWD-165)
<b>Description</b>							
Some of the existing membrane diffusers in the aeration basins were originally installed over 20 years ago and some were replaced approximately 10 or 12 years ago. There should be a significant savings in electrical cost, as these membrane diffusers are brittle and do not allow for proper air flow.							
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
ATC Funds	\$ -	\$ 100,000					\$ 100,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>
<b>Impact on Operating Budget</b>							
Reduction in electrical cost and improved dissolved oxygen transfer in the basins. Cost savings should be approximately \$30,000 per year.							

Project	WTP-7	Replace Influent Pumps (WWTP)					(WWD-168)
<b>Description</b>							
The plant currently has four 7 MGD pumps which, at times, reach their maximum capacity during rain events. We are recommending replacing two of the four pumps with 10 MGD pumps to increase the peak capacity of the plant.							
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
System Revenues	\$ 350,000						\$ 350,000
<b>Total</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>
<b>Impact on Operating Budget</b>							

Project	WTP-9	Replace WWTP Programming Logic Controls					(WWD-176)
<b>Description</b>							
Due to age, technology requirements and obsolete current equipment, these units will need to be replaced with new units. <i>**These units control our wells and lift stations with the WWTP.</i>							
<b>Funding</b>							
	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Total</b>
	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	
Operating Income		\$ 80,000					\$ 80,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>
<b>Impact on FY 2021 Operating Budget</b>							

<b>Project</b>	<b>WTP-10</b>	<b>Complete WWTP Upgrade with Conversion to Membrane Technology or Combination of Plant Upgrade with new Satellite plant.</b>					<b>(WWD-178)</b>	
<b>Description</b>								
NOTE: Upgrades and new construction typically run approximately \$6.00 per gallon. <i>**The existing WWTP is in excess of 50 years of age and has exceeded its design life by many years. It is in need of major upgrades or replacement to avoid failures that could cause permit violations.</i>								
<b>Funding</b>							<b>Total</b>	
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>		
UNFUNDED					\$ -	\$ 60,000,000	\$ 60,000,000	
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000,000	\$ 60,000,000	
<b>Unfunded</b>								

<b>Project</b>	<b>WTP-11</b>	<b>Feasibility Study for WWTP Rehab/Replacement</b>					
<b>Description</b>							
Engineering feasibility study to consider rehabilitation/replacement options for the City's WWTP future.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
2013 SPLOST	\$ 60,000						\$ 60,000
<b>Total</b>	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
<b>Impact on FY 2021 Operating Budget</b>							

<b>Project</b>	<b>WTP-12</b>	<b>Replace Primary Effluent Valves at WWTP</b>					
<b>Description</b>							
Replace (18) primary effluent valves on the aeration tanks at the WWTP. Due to age (40+ years) and current condition, these valves need to be replaced.							
<b>Funding</b>							<b>Total</b>
	<b>Projected FY 2021</b>	<b>Projected FY 2022</b>	<b>Projected FY 2023</b>	<b>Projected FY 2024</b>	<b>Projected FY 2025</b>	<b>Projected FY 2026</b>	
ATC Funds	\$ -	\$ 100,000					\$ 100,000
<b>Total</b>	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
<b>Impact on FY 2021 Operating Budget</b>							

SUMMARY OF PROJECTS BY FISCAL YEAR  
FIRE DISTRICT FUND

		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
	<b>Revenues</b>							
	Fire Fund	\$ 25,000	\$ -	\$ -	\$ 200,000	\$ 50,000	\$ -	\$ 275,000
	2019 SPLOST	\$ 310,000	\$ 845,000	\$ 1,745,000	\$ 170,000	\$ -	\$ -	\$ 3,070,000
	<b>Total Revenues</b>	<b>\$ 335,000</b>	<b>\$ 845,000</b>	<b>\$ 1,745,000</b>	<b>\$ 370,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 3,345,000</b>
	<b>Capital Projects</b>							
<b>Project Number</b>	<b>Project</b>							
FD-50-R	Inspector Pickup Trucks							\$ -
FD-64-R	Personal Protective Clothing	\$ 25,000						\$ 25,000
FD-67	Storage Shelter (Station 1)	\$ 15,000						\$ 15,000
FD-69	FD Facility Upgrades				\$ 130,000			\$ 130,000
FD-71-R	SCBA Replacement and Purchase	\$ 70,000	\$ 45,000	\$ 45,000				\$ 160,000
FD-73-R	Engine Replacement		\$ 750,000	\$ 750,000				\$ 1,500,000
FD-77	Range Classroom-Training Grounds Upgrades					\$ 50,000		\$ 50,000
FD-80-R	Air Compressor Replacement			\$ 150,000				\$ 150,000
FD-81-R	SCBA Bottle Replacement and Purchase	\$ 40,000			\$ 40,000			\$ 80,000
FD-82-R	Rescue/Extrication Tools Replacement	\$ 50,000	\$ 50,000	\$ 50,000				\$ 150,000
FD-83-R	Thermal Imaging Camera Replacement							\$ -
FD-84-R	Portable Radio Replacement				\$ 200,000			\$ 200,000
FD-85	Fire Station			\$ 750,000				\$ 750,000
FD-86-R	Station Generators - 2019 SPLOST	\$ 50,000						
FD-87	Training Ground Facilities & Apparatus Storage	\$ 85,000						\$ 85,000
	<b>Proposed Capital Expenditures</b>	<b>\$ 335,000</b>	<b>\$ 845,000</b>	<b>\$ 1,745,000</b>	<b>\$ 370,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 3,345,000</b>
	<b>Total Proposed Expenditures</b>	<b>\$ 335,000</b>	<b>\$ 845,000</b>	<b>\$ 1,745,000</b>	<b>\$ 370,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 3,345,000</b>

SUMMARY OF PROJECTS BY FISCAL YEAR  
2013 SPLOST FUND

		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
<b>Revenues</b>								
2013 SPLOST Proceeds for:								
	Street and Drainage Projects	\$ 995,000	\$ 300,000	-	-	-	-	\$ 1,295,000
	Water Sewer Projects	\$ 1,845,000	\$ -	-	-	-	-	\$ 1,845,000
	Solid Waste Collection Projects	\$ 175,000	\$ -	-	-	-	-	\$ 175,000
	Natural Gas Projects	\$ 395,000	\$ -	-	-	-	-	\$ 395,000
<b>Total Revenues</b>		<b>\$ 3,410,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,710,000</b>
<b>Capital Projects</b>								
<b>Project Number</b>	<b>Project</b>							
ENG-131	Public Parking Lots	\$ 150,000						\$ 150,000
ENG-136	Subdivision Incentive Program	\$ 175,000						\$ 175,000
STM-24	CDBG Grant Matching Funds	\$ 370,000						\$ 370,000
STM-36	Northlake Area Watershed Detention Facility		\$ 300,000					\$ 300,000
STM-38	Donnie Simmons Way Culvert Crossing Upgrades	\$ 300,000						\$ 300,000
NGD-58	CNG Station Upgrade	\$ 395,000						\$ 395,000
SWC-21-R	Roll-off Trucks & Conversions	\$ 175,000						\$ 175,000
*WWD-14	Water & Sewer Rehab.	\$ 1,160,000	(3)					\$ 1,160,000
WWD-37	Generators for Sewage Pump Stations	\$ 115,000						\$ 115,000
WWD-147	Upgrade Water and Sewer on South Main Street	\$ 450,000						\$ 450,000
WTP-1-R	Replace 30' Aluminum Sludge Trailer	\$ 60,000						\$ 60,000
WTP-11	Feasibility Study for WWTP Rehab/Replacement	\$ 60,000						\$ 60,000
<b>Proposed Capital Expenditures</b>		<b>\$ 3,410,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,710,000</b>
<b>Total Proposed Expenditures</b>		<b>\$ 3,410,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,710,000</b>

SUMMARY OF PROJECTS BY FISCAL YEAR  
TSPLOST FUND

		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
	<b>Revenues</b>							
	TSPLOST Proceeds	\$ 3,302,400	\$ 4,128,000	\$ 4,128,000	\$ 1,032,000	\$ -	\$ -	\$ 12,590,400
	<b>Total Revenues</b>	<b>\$ 3,302,400</b>	<b>\$ 4,128,000</b>	<b>\$ 4,128,000</b>	<b>\$ 1,032,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,590,400</b>
	<b>Capital Projects</b>							
<b>Project Number</b>	<b>Project</b>							
ENG-92	West Main Streetscape			\$ 750,000				\$ 750,000
ENG-92	West Main Streetscape (\$2,000,000)							Unfunded
ENG-96	Traffic Studies and Planning	\$ 250,000			\$ 100,000			\$ 350,000
ENG-98	Roadway Improvements at Traffic Generators				\$ 150,000			\$ 150,000
ENG-102	Cawana Road/Bypass Connector							Unfunded
ENG-114	Roadway Geometric Improvements	\$ 100,000	\$ 100,000					\$ 200,000
ENG-115a	S. Main Street (Blue Mile) Phase I	\$ 1,500,000						\$ 1,500,000
ENG-120	Old Register Road Improvements							\$ -
ENG-122	Sidewalk Projects	\$ 800,000	\$ 905,000	\$ 1,230,000	\$ 125,000	\$ 200,000		\$ 3,260,000
ENG-123	Intersection Improvements		\$ 200,000	\$ 1,050,000	\$ 1,650,000	\$ 500,000		\$ 3,400,000
ENG-124	Roadway Improvements		\$ 525,000	\$ 300,000				\$ 825,000
ENG-125	Striping & Signage Improvements	\$ 50,000	\$ 75,000					\$ 125,000
ENG-127	Traffic Calming & Pedestrian Crossings	\$ 50,000	\$ 100,000	\$ 100,000				\$ 250,000
ENG-128	Resurfacing & Road Rehabilitation	\$ 772,000	\$ 772,000	\$ 772,000				\$ 2,316,000
ENG-131	Public Parking Lots							\$ -
ENG-134b	Implementation of Limited Transit System	\$ 70,000	\$ 140,000	\$ 140,000				\$ 350,000
ENG-137	Roadway Improvements	25,000	25,000					\$ 50,000
STS-31	Sidewalk Repairs	\$ 20,000	\$ 20,000	\$ 20,000				\$ 60,000
STS-105-R	Traffic Control Bucket Truck Replacement							\$ -
STS-109	High Reach Bucket Truck	\$ 125,000						\$ 125,000
STS-111-R	Tractor Replacement							\$ -
STS-116-R	Excavator Replacement		\$ 200,000					\$ 200,000
STS-121-R	Message Boards	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000			\$ 160,000
	<b>Proposed Capital Expenditures</b>	<b>\$ 3,802,000</b>	<b>\$ 3,102,000</b>	<b>\$ 4,402,000</b>	<b>\$ 2,065,000</b>	<b>\$ 700,000</b>	<b>\$ -</b>	<b>\$ 14,071,000</b>
	<b>Total Proposed Expenditures</b>	<b>\$ 3,802,000</b>	<b>\$ 3,102,000</b>	<b>\$ 4,402,000</b>	<b>\$ 2,065,000</b>	<b>\$ 700,000</b>	<b>\$ -</b>	<b>\$ 14,071,000</b>

SUMMARY OF PROJECTS BY FISCAL YEAR  
2019 SPLOST FUND

		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
<b>Revenues</b>								
2019 SPLOST Proceeds for:								
	Police Department Equipment	\$ 420,000	\$ 420,000	\$ 420,000	\$ 420,000	\$ 420,000	\$ 105,000	\$ 2,205,000
	Fire Department Equipment	\$ 576,000	\$ 576,000	\$ 576,000	\$ 576,000	\$ 576,000	\$ 144,000	\$ 3,024,000
	SWD Air Rights/Equipment	\$ 1,966,670	\$ 1,966,670	\$ 1,966,670	\$ 1,966,670	\$ 1,966,670	\$ 491,668	\$ 10,325,018
	Public Works Projects	\$ 107,810	\$ 107,810	\$ 107,810	\$ 107,810	\$ 107,810	\$ 26,953	\$ 566,003
	Greenspace Projects	\$ 189,120	\$ 189,120	\$ 189,120	\$ 189,120	\$ 189,120	\$ 47,280	\$ 992,880
	City Structures - Government Buildings	\$ 197,760	\$ 197,760	\$ 197,760	\$ 197,760	\$ 197,760	\$ 49,440	\$ 1,038,240
	Cultural Facilities Projects	\$ 46,370	\$ 46,370	\$ 46,370	\$ 46,370	\$ 46,370	\$ 11,593	\$ 243,443
	Economic Development	\$ 171,840	\$ 171,840	\$ 171,840	\$ 171,840	\$ 171,840	\$ 42,960	\$ 902,160
	Water Sewer Projects	\$ 660,000	\$ 660,000	\$ 660,000	\$ 660,000	\$ 660,000	\$ 165,000	\$ 3,465,000
	Natural Gas Projects	\$ 171,840	\$ 171,840	\$ 171,840	\$ 171,840	\$ 171,840	\$ 42,960	\$ 902,160
	Solid Waste Collection Projects	\$ 42,960	\$ 42,960	\$ 42,960	\$ 42,960	\$ 42,960	\$ 10,740	\$ 225,540
	Information Technology Projects	\$ 27,840	\$ 27,840	\$ 27,840	\$ 27,840	\$ 27,840	\$ 6,960	\$ 146,160
	<b>Total Revenues</b>	<b>\$ 4,578,210</b>	<b>\$ 1,144,553</b>	<b>\$ 24,035,603</b>				
<b>Capital Projects</b>								
<b>Project Number</b>	<b>Project</b>							
ENG-135	Citywide Trails, Parks & Greenspaces	\$ 1,100,000						\$ 1,100,000
GBD-3	Rehabilitation of Administrative Facilities			\$ 50,000				\$ 50,000
PRK-34	Mini Skid Steer with Attachments	\$ 44,000						\$ 44,000
STS-103-R	Backhoe Replacement				\$ 185,000			\$ 185,000
STS-111-R	Tractor Replacement		\$ 45,000					\$ 45,000
STS-112-R	Dozer Replacement			\$ 250,000				\$ 250,000
FD-67	Storage Shelter	\$ 15,000						\$ 15,000
FD-69	FD Facility Upgrades				\$ 130,000			\$ 130,000
FD-71-R	SCBA Replacement and Purchase	\$ 70,000	\$ 45,000	\$ 45,000				\$ 160,000
FD-73-R	Engine Replacement		\$ 750,000	\$ 750,000				\$ 1,500,000
FD-80-R	Air Compressor Replacement			\$ 150,000				\$ 150,000
FD-81-R	SCBA Bottle Replacement and Purchase	\$ 40,000			\$ 40,000			\$ 80,000
FD-82-R	Rescue/Extrication Tools Replacement	\$ 50,000	\$ 50,000	\$ 50,000				\$ 150,000
FD-85	Fire Station		\$ 750,000	\$ 750,000				\$ 1,500,000
FD-86-R	Station Generators	\$ 50,000						\$ 50,000
FD-87	Training Ground Facilities&Apparatus Storage	\$ 85,000						\$ 85,000
NGD-11	Gas System Expansion	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000		\$ 750,000
PD-1-R	Police Vehicles and Conversions	\$ 388,500	\$ 408,000	\$ 408,000	\$ 408,000	\$ 408,000	\$ 239,000	\$ 2,259,500
PD-15-R	SPD SWAT Body Armor, Helmets & Plates					\$ 39,000		\$ 39,000
SWC-21-R	Roll Off Trucks & Conversion			\$ 175,000				\$ 175,000

SUMMARY OF PROJECTS BY FISCAL YEAR  
2019 SPLOST FUND

		FY 2021		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
SWD-22	Expansion & Renov. of Transfer Station			\$ 1,000,000					\$ 1,000,000
WWD-14	Water and Sewer Rehab	\$ 800,000	(3)	\$ 150,000	\$ 800,000	\$ 150,000	\$ 150,000		\$ 2,050,000
WWD-32-B	Foxlake SD Sewer Extension				\$ 500,000				\$ 500,000
WWD-154	Extend Water and Sewer to Aspen Aerogels			\$ 200,000					\$ 200,000
WWD-174	Extend Water and Sewer Service on Hwy 67 South				\$ 1,100,000				\$ 1,100,000
	<b>Total Proposed Expenditures</b>	<b>\$ 2,792,500</b>	<b>#</b>	<b>\$ 3,548,000</b>	<b>\$ 5,178,000</b>	<b>\$ 1,063,000</b>	<b>\$ 747,000</b>	<b>\$ 239,000</b>	<b>\$ 13,567,500</b>

SUMMARY OF PROJECTS BY FISCAL YEAR  
LMIG FUND

		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
	<b>Revenues</b>							
	GDOT Proceeds for Traffic Projects	\$ 1,205,400	\$ 2,380,000			\$ -	\$ -	\$ 3,585,400
	<b>Total Revenues</b>	<b>\$ 1,205,400</b>	<b>\$ 2,380,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,585,400</b>
	<b>Capital Projects</b>							
<b>Project Number</b>	<b>Project</b>							
ENG-138	Akins Boulevard	1,205,400	2,380,000					\$ 3,585,400
	<b>Proposed Capital Expenditures</b>	<b>\$ 1,205,400</b>	<b>\$ 2,380,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,585,400</b>
	<b>Total Proposed Expenditures</b>	<b>\$ 1,205,400</b>	<b>\$ 2,380,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,585,400</b>

SUMMARY OF PROJECTS BY FISCAL YEAR:  
CAPITAL IMPROVEMENTS PROGRAM FUND

		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
	<b>Revenues</b>							
	Transfer from General Fund	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
	GMA Lease Pool	\$ 114,000	\$ 44,000	\$ 82,000	\$ 88,000	\$ 44,000	\$ 44,000	\$ 416,000
	<b>Total Revenues</b>	<b>\$ 114,000</b>	<b>\$ 244,000</b>	<b>\$ 282,000</b>	<b>\$ 288,000</b>	<b>\$ 244,000</b>	<b>\$ 244,000</b>	<b>\$ 1,416,000</b>
	<b>Capital Projects</b>							
<b>Project Number</b>	<b>Project</b>							
ENG-5-R	Engineering Division Vehicles	\$ 30,000						\$ 30,000
ENG-89	Eastside Cemetery Fence							Unfunded
PD-15-R	SPD SWAT Body Armor, Helmets and Plates					\$ 39,000		\$ 39,000
PD-33	PD LicenSe Plate Readers							Unfunded
PD-35	SPD LED Lighting - Headquarters		\$ 120,000					\$ 120,000
PRK-4-R	Replacement Crewcab Work Trucks				\$ 44,000			\$ 44,000
PRK-11-R	Replace Work Truck	\$ 40,000						\$ 40,000
PRK-23	McTell Trail Addition				\$ 50,000			\$ 50,000
PRK-31	Marvin Avenue Park Renovations		\$ 30,000					\$ 30,000
STS-62-R	Replace Bushhog Mowers							\$ -
STS-64-R	Replace Commercial Mowers (net with trade-in)		\$ 16,000		\$ 16,000		\$ 16,000	\$ 48,000
STS-74-R	Work Truck Replacement		\$ 44,000		\$ 44,000		\$ 44,000	\$ 132,000
STS-80-R	Landscape Truck Replacement	\$ 44,000		\$ 44,000		\$ 44,000		\$ 132,000
STS-89	Dirt Pit							Unfunded
STS-101	Shelters			\$ 130,000				\$ 130,000
STS-119	Brush Chipper			\$ 38,000				\$ 38,000
	<b>Proposed Capital Expenditures</b>	<b>\$ 114,000</b>	<b>\$ 210,000</b>	<b>\$ 212,000</b>	<b>\$ 154,000</b>	<b>\$ 83,000</b>	<b>\$ 60,000</b>	<b>\$ 833,000</b>
	<b>Total Proposed Expenditures</b>	<b>\$ 114,000</b>	<b>\$ 210,000</b>	<b>\$ 212,000</b>	<b>\$ 154,000</b>	<b>\$ 83,000</b>	<b>\$ 60,000</b>	<b>\$ 833,000</b>

SUMMARY OF PROJECTS BY FISCAL YEAR  
WATER AND WASTEWATER FUND

		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
<b>Revenues</b>								
	Water and Sewer Funds	\$ 3,826,746	\$ 3,826,746	\$ 3,826,746	\$ 3,826,746	\$ 3,826,746	\$ 3,826,746	\$ 22,960,476
	Miscellaneous Income	\$ 213,375	\$ 213,374	\$ 213,374	\$ 213,374	\$ 213,374	\$ 213,374	\$ 1,280,245
	ATC Fees for WWTP	\$ 475,000	\$ 675,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 1,450,000
	GEFA Loan	\$ 1,000,000	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000
	2013 SPLOST	\$ 1,845,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,845,000
	2019 SPLOST	\$ 800,000	\$ 350,000	\$ 2,400,000	\$ 150,000	\$ 150,000	\$ -	\$ 3,850,000
	<b>Total Revenues</b>	<b>\$ 8,160,121</b>	<b>\$ 6,265,120</b>	<b>\$ 6,515,120</b>	<b>\$ 4,265,120</b>	<b>\$ 4,265,120</b>	<b>\$ 4,115,120</b>	<b>\$ 33,585,721</b>
<b>Existing Expenditures</b>								
	Transfer to General Fund	\$ 810,351	\$ 810,351	\$ 810,351	\$ 810,351	\$ 810,351	\$ 810,351	\$ 4,862,106
	Transfer to Fire Fund (governmental rate)	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000	\$ 4,950,000
	Transfer to Health Insurance Fund	\$ 36,185	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,185
	Transfer to Central Service Fund	\$ 44,000	\$ 40,000	\$ 35,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 204,000
	2010 Revenue Bond Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	GEFA Loan Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	2020 Revenue Bond Payments	\$ 1,093,190	\$ 1,094,825	\$ 1,097,035	\$ 1,100,797	\$ 1,096,666	\$ 1,090,014	\$ 6,572,527
	<b>Total Expenditures</b>	<b>\$ 2,808,726</b>	<b>\$ 2,770,176</b>	<b>\$ 2,767,386</b>	<b>\$ 2,766,148</b>	<b>\$ 2,762,017</b>	<b>\$ 2,750,365</b>	<b>\$ 16,624,818</b>
<b>Capital Projects</b>								
<b>Project Number</b>	<b>Project</b>							
WWD-14	Water and Sewer Rehab	\$ 800,000	\$ 150,000	\$ 800,000	\$ 150,000	\$ 150,000		\$ 2,050,000
WWD-14	Water and Sewer Rehab	\$ 1,160,000	(2)					\$ 1,159,998
WWD-32	Extension of Water & Sewer to Unserved Areas	\$ 100,000	\$ 950,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 1,450,000
WWD-32	Extension of Water & Sewer to Unserved Areas			\$ 500,000				\$ 500,000
WWD-37	Generators for Sewage Pump Stations	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 690,000
WWD-77-R	Replace Rodder Truck		\$ 450,000					\$ 450,000
WWD-98-R	Replace F-350 Utility Truck							\$ -
WWD-111	Install New Well at 301 South / I-16 Industrial Park		\$ 1,200,000					\$ 1,200,000
WWD-133-R	Replace F-150 Truck		\$ 35,000	\$ 35,000				\$ 70,000
WWD-136-R	Replace F-150 Extended Cab Truck	\$ 40,000		\$ 40,000		\$ 40,000		\$ 120,000
WWD-138-R	Replace F-350 Extended Cab Truck		\$ 75,000			\$ 75,000		\$ 150,000
WWD-147	Upgrade Water and Sewer on South Main Street	\$ 450,000						\$ 450,000
WWD-154	Extend Water and Sewer to Aspen Aerogels		\$ 200,000					\$ 200,000
WWD-155	Extend Water and Sewer within I-16 Industrial Park	\$ 1,000,000						\$ 1,000,000
WWD-171-R	Replace 2005 John Deere Backhoe		\$ 150,000					\$ 150,000
WWD-174	Extend Water and Sewer Service on Hwy 67 South	\$ 1,100,000		\$ 1,100,000				\$ 2,200,000
WWD-180-R	Replace Massey Ferguson Tractor	\$ 70,000						\$ 70,000
WWD-181	Incentive Program to extend Water&Sewer Utilities	\$ 400,000						\$ 400,000
WWD-183-R	Replace 2015 F-150 Extended Cab					\$ 40,000		\$ 40,000
WWD-184	Install Inserta Valves at Stadium Water Tank	\$ 30,000						\$ 30,000
WWD-185	Complete 12" Water Main Loop		\$ 197,000					\$ 197,000
WWD-186-R	Replace Control Panel at Well # 9	\$ 75,000						\$ 75,000
	<b>Proposed Capital Expenditures</b>	<b>\$ 5,340,000</b>	<b>\$ 3,522,000</b>	<b>\$ 2,690,000</b>	<b>\$ 365,000</b>	<b>\$ 520,000</b>	<b>\$ 215,000</b>	<b>\$ 12,652,000</b>
WTP-1-R	Replace 30' Aluminum Sludge Trailer (WWD-89)	\$ 60,000						\$ 60,000

SUMMARY OF PROJECTS BY FISCAL YEAR  
WATER AND WASTEWATER FUND

WTP-2-R	Replace Heavy Duty Utility Trucks	\$ 75,000		\$ 75,000	\$ 75,000			\$ 225,000
WTP-3	Rehab Concrete Basins at WWTP (WWD-122)	\$ 400,000	\$ 400,000					\$ 800,000
WTP-4-R	Replace Half Ton Utility Trucks	\$ 40,000	\$ 40,000	\$ 40,000		\$ 40,000		\$ 160,000
WTP-5	Wastewater Equipment Upgrades (WWD-148)	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 450,000
WTP-6-R	Replace Membrane Diffusers in the Aeration Basins (WWD-165)		\$ 100,000					\$ 100,000
WTP-7-R	Replace Influent Pumps (WWD-168)	\$ 350,000						\$ 350,000
WTP-9-R	Replace WWTP Programming Logic Controls (WWD-176)		\$ 80,000					\$ 80,000
WTP-10	Complete WWTP Upgrade w Conversion to Membrane Tech (WWD-178)							Unfunded
WTP-11	Feasibility Study for WWTP Rehap/Replacement	\$ 60,000						\$ 60,000
WTP-12-R	Replace Primary Effluent Valves at WWTP		\$ 100,000					\$ 100,000
	<b>Proposed Capital Expenditures</b>	\$ 1,060,000	\$ 795,000	\$ 190,000	\$ 150,000	\$ 115,000	\$ 75,000	\$ 2,385,000
	<b>Total Proposed Expenditures</b>	\$ 9,208,726	\$ 7,087,176	\$ 5,647,386	\$ 3,281,148	\$ 3,397,017	\$ 3,040,365	\$ 31,661,818
	<b>Increase (decrease) in Cash</b>	\$ (1,048,605)	\$ (822,056)	\$ 867,734	\$ 983,972	\$ 868,103	\$ 1,074,755	\$ 1,923,903

SUMMARY OF PROJECTS BY FISCAL YEAR:  
STORMWATER SYSTEM FUND

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
<b>Revenues</b>							
Stormwater Funds	\$ 509,185	\$ 509,185	\$ 509,185	\$ 509,185	\$ 509,185	\$ 509,185	\$ 3,055,110
GEFA Loan	\$ -	\$ -	\$ 7,750,000	\$ 7,750,000	\$ -	\$ -	\$ 15,500,000
GEFA Grant	\$ 1,750,000	\$ 3,250,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
GDOT Grant	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 4,000,000
GMA Lease Pool	\$ -	\$ 225,000	\$ -	\$ 200,000	\$ -	\$ 150,000	\$ 575,000
2013 SPLOST	\$ 670,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 970,000
<b>Total Revenues</b>	<b>\$ 2,929,185</b>	<b>\$ 4,284,185</b>	<b>\$ 10,259,185</b>	<b>\$ 10,459,185</b>	<b>\$ 509,185</b>	<b>\$ 659,185</b>	<b>\$ 29,100,110</b>
<b>Existing Expenditures</b>							
Repayment of GMA Lease Pool	\$ 182,320	\$ 182,320	\$ 127,020	\$ 60,000	\$ 100,000	\$ 85,000	\$ 736,660
Repayment of GEFA Loan	\$ 150	\$ 180	\$ 180	\$ 356,250	\$ 712,505	\$ 712,505	\$ 1,781,770
Transfer to General Fund	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 150,000
Transfer to Health Insurance Fund	\$ 5,630	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,630
Transfer to Central Service Fund	\$ 44,000	\$ 40,000	\$ 35,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 204,000
<b>Total Expenditures</b>	<b>\$ 257,100</b>	<b>\$ 247,500</b>	<b>\$ 187,200</b>	<b>\$ 471,250</b>	<b>\$ 867,505</b>	<b>\$ 847,505</b>	<b>\$ 2,878,060</b>
<b>Capital Projects</b>							
<b>Project Number</b>	<b>Project</b>						
STM-2	Drainage Basin H&H Modeling/Engineering/Surveying				\$ 150,000		\$ 150,000
STM-3	Regional Detention Facility Implementation					\$ 160,000	\$ 160,000
STM-7-R	Trucks	\$ 30,000		\$ 45,000			\$ 75,000
STM-10-R	Frontend Loader		\$ 225,000				\$ 225,000
STM-19-R	Dumptruck					\$ 150,000	\$ 150,000
STM-21	Acquisition of Property				\$ 20,000		\$ 20,000
STM-24	CDBG Grant Matching Funds	\$ 370,000					\$ 370,000
STM-26	W. Main Street at Foss Street Intersection Drainage			\$ 250,000			\$ 250,000
STM-29	Lydia Street at Hart Street Culvert Improvements				\$ 100,000		\$ 100,000
STM-30-R	Excavator Replacement				\$ 200,000		\$ 200,000
STM-32	Chandler Road at Paulson Stadium				\$ 50,000		\$ 50,000
STM-34	Little Lotts Creek Flood Control Project (Creek on Blue Mile)	\$ 1,750,000	\$ 3,250,000				\$ 5,000,000
	Little Lotts Creek Flood Control Project (Creek on Blue Mile)			\$ 7,750,000	\$ 7,750,000		\$ 15,500,000
	Little Lotts Creek Flood Control Project (Creek on Blue Mile)			\$ 2,000,000	\$ 2,000,000		\$ 4,000,000
STM-36	Northlake Area Watershed Detention Facility		\$ 300,000				\$ 300,000
STM-37	Pitt Moore Street Drainage Upgrades						Unfunded
STM-38	Donnie Simmons Way Culvert Crossing Upgrades	\$ 300,000					\$ 300,000
STM-39	Statesboro Place Circle Drainage Upgrades						Unfunded
STM-40	Chandler Road near Olympic Blvd. Culvert Replacement		\$ 260,000				\$ 260,000
STM-42	Bland Avenue Drainage Improvements						Unfunded
STM-43	Henry St. at W. Moore St. Drainage Upgrades						Unfunded
<b>Proposed Capital Expenditures</b>	<b>\$ 2,450,000</b>	<b>\$ 4,035,000</b>	<b>\$ 10,045,000</b>	<b>\$ 10,050,000</b>	<b>\$ 220,000</b>	<b>\$ 310,000</b>	<b>\$ 27,110,000</b>
<b>Total Proposed Expenditures</b>	<b>\$ 2,707,100</b>	<b>\$ 4,282,500</b>	<b>\$ 10,232,200</b>	<b>\$ 10,521,250</b>	<b>\$ 1,087,505</b>	<b>\$ 1,157,505</b>	<b>\$ 29,988,060</b>
<b>Increase (decrease) in Cash</b>	<b>\$ 222,085</b>	<b>\$ 1,685</b>	<b>\$ 26,985</b>	<b>\$ (62,065)</b>	<b>\$ (578,320)</b>	<b>\$ (498,320)</b>	<b>\$ (887,950)</b>

SUMMARY OF PROJECTS BY FISCAL YEAR:  
NATURAL GAS FUND

		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
<b>Revenues</b>								
	Natural Gas Funds	\$ 1,350,935	\$ 1,350,935	\$ 1,350,935	\$ 1,350,935	\$ 1,350,935	\$ 1,350,935	\$ 8,105,610
	Miscellaneous Income	\$ 141,000	\$ 141,000	\$ 141,000	\$ 141,000	\$ 141,000	\$ 141,000	\$ 846,000
	2013 SPLOST	\$ 395,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 395,000
	2019 SPLOST	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ 750,000
	<b>Total Revenues</b>	<b>\$ 2,036,935</b>	<b>\$ 1,641,935</b>	<b>\$ 1,641,935</b>	<b>\$ 1,641,935</b>	<b>\$ 1,641,935</b>	<b>\$ 1,491,935</b>	<b>\$ 10,096,610</b>
<b>Existing Expenditures</b>								
	Debt Service: One Georgia Loan: NGD-1	\$ 33,337	\$ 33,338	\$ 33,338	\$ -	\$ -	\$ -	\$ 100,013
	Transfers to General Fund	\$ 870,000	\$ 870,000	\$ 870,000	\$ 870,000	\$ 870,000	\$ 870,000	\$ 5,220,000
	Transfer to Health Insurance Fund	\$ 5,630	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,630
	Transfers to Central Service Fund	\$ 44,000	\$ 40,000	\$ 35,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 204,000
	<b>Total Expenditures</b>	<b>\$ 952,967</b>	<b>\$ 943,338</b>	<b>\$ 938,338</b>	<b>\$ 900,000</b>	<b>\$ 900,000</b>	<b>\$ 895,000</b>	<b>\$ 5,529,643</b>
<b>Capital Projects</b>								
<b>Project Number</b>	<b>Project</b>							
NGD-11	Gas System Expansion	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000		\$ 750,000
NGD-48-R	Heavy Duty Trencher				\$ 115,000			\$ 115,000
NGD-55-R	Air Compressor				\$ 15,000			\$ 15,000
NGD-57-R	Backhoe						\$ 100,000	\$ 100,000
NGD-58	CNG Station - 2013 SPLOST	\$ 395,000						\$ 395,000
NGD-64	Metter Industrial Park Expansion				\$ 226,500			\$ 226,500
NGD-69-R	Replace Directional Boring Machine					\$ 225,000		\$ 225,000
NGD-71	Gateway Phase II Utility Improvements	\$ 160,000						\$ 160,000
NGD-75-R	Replace Service Trucks		\$ 50,000		\$ 50,000	\$ 70,000		\$ 170,000
NGD-77	Repair Shorted Casings		\$ 40,000					\$ 40,000
NGD-85	2019 CDBG Utility Upgrade	\$ 65,000						\$ 65,000
NGD-87	Old Register Gas Main Extension	\$ 120,000						\$ 120,000
NGD-88	Subdivision Incentive	\$ 250,000						\$ 250,000
NGD-89	South Main Blue Mile Natural Gas Relocation	\$ 350,000						\$ 350,000
NGD-90	Akins Boulevard Extension		\$ 125,000					\$ 125,000
	<b>Proposed Capital Expenditures</b>	<b>\$ 1,490,000</b>	<b>\$ 365,000</b>	<b>\$ 150,000</b>	<b>\$ 556,500</b>	<b>\$ 445,000</b>	<b>\$ 100,000</b>	<b>\$ 3,106,500</b>
	<b>Total Proposed Expenditures</b>	<b>\$ 2,442,967</b>	<b>\$ 1,308,338</b>	<b>\$ 1,088,338</b>	<b>\$ 1,456,500</b>	<b>\$ 1,345,000</b>	<b>\$ 995,000</b>	<b>\$ 8,636,143</b>
	<b>Increase (decrease) in Cash</b>	<b>\$ (406,032)</b>	<b>\$ 333,597</b>	<b>\$ 553,597</b>	<b>\$ 185,435</b>	<b>\$ 296,935</b>	<b>\$ 496,935</b>	<b>\$ 1,460,467</b>

SUMMARY OF PROJECTS BY FISCAL YEAR  
SOLID WASTE COLLECTION FUND

		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
<b>Revenues</b>								
	Solid Waste Collection Funds	\$ 1,312,470	\$ 1,312,470	\$ 1,312,470	\$ 1,312,470	\$ 1,312,470	\$ 1,312,470	\$ 7,874,820
	2013 SPLOST	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000
	2019 SPLOST	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000
	<b>Total Revenues</b>	<b>\$ 1,487,470</b>	<b>\$ 1,312,470</b>	<b>\$ 1,487,470</b>	<b>\$ 1,312,470</b>	<b>\$ 1,312,470</b>	<b>\$ 1,312,470</b>	<b>\$ 8,224,820</b>
<b>Existing Expenditures</b>								
	Transfer to General Fund	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 4,500,000
	Transfer to Health Insurance	\$ 9,505	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,505
	Transfer to Central Service Fund	\$ 44,000	\$ 40,000	\$ 35,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 204,000
	Transfer to Fleet Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Total Expenditures</b>	<b>\$ 803,505</b>	<b>\$ 790,000</b>	<b>\$ 785,000</b>	<b>\$ 780,000</b>	<b>\$ 780,000</b>	<b>\$ 775,000</b>	<b>\$ 4,713,505</b>
<b>Capital Projects</b>								
<b>Project Number</b>	<b>Project</b>							
SWC-1-R	Knuckleboom Loader Truck Replacement	\$ 180,000			\$ 180,000			\$ 360,000
SWC-4	Front Loading Commercial Dumpsters	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 360,000
SWC-5	Polycarts	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 120,000
SWC-8-R	Automated Residential SideArm Garbage Truck			\$ 325,000	\$ 325,000			\$ 650,000
SWC-9-R	Commercial Front Loading Garbage Truck	\$ 325,000						\$ 325,000
SWC-14	Activity Recorder		\$ 50,000					\$ 50,000
SWC-21-R	Roll-off Trucks & Conversions	\$ 175,000		\$ 175,000				\$ 350,000
SWC-22	Bulk Waste Roll-off Containers/Compactors	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
	<b>Proposed Capital Expenditures</b>	<b>\$ 810,000</b>	<b>\$ 180,000</b>	<b>\$ 630,000</b>	<b>\$ 635,000</b>	<b>\$ 130,000</b>	<b>\$ 130,000</b>	<b>\$ 2,515,000</b>
	<b>Total Proposed Expenditures</b>	<b>\$ 1,613,505</b>	<b>\$ 970,000</b>	<b>\$ 1,415,000</b>	<b>\$ 1,415,000</b>	<b>\$ 910,000</b>	<b>\$ 905,000</b>	<b>\$ 7,228,505</b>
	<b>Increase (decrease) in Cash</b>	<b>\$ (126,035)</b>	<b>\$ 342,470</b>	<b>\$ 72,470</b>	<b>\$ (102,530)</b>	<b>\$ 402,470</b>	<b>\$ 407,470</b>	<b>\$ 996,315</b>

SUMMARY OF PROJECTS BY FISCAL YEAR  
SOLID WASTE DISPOSAL FUND

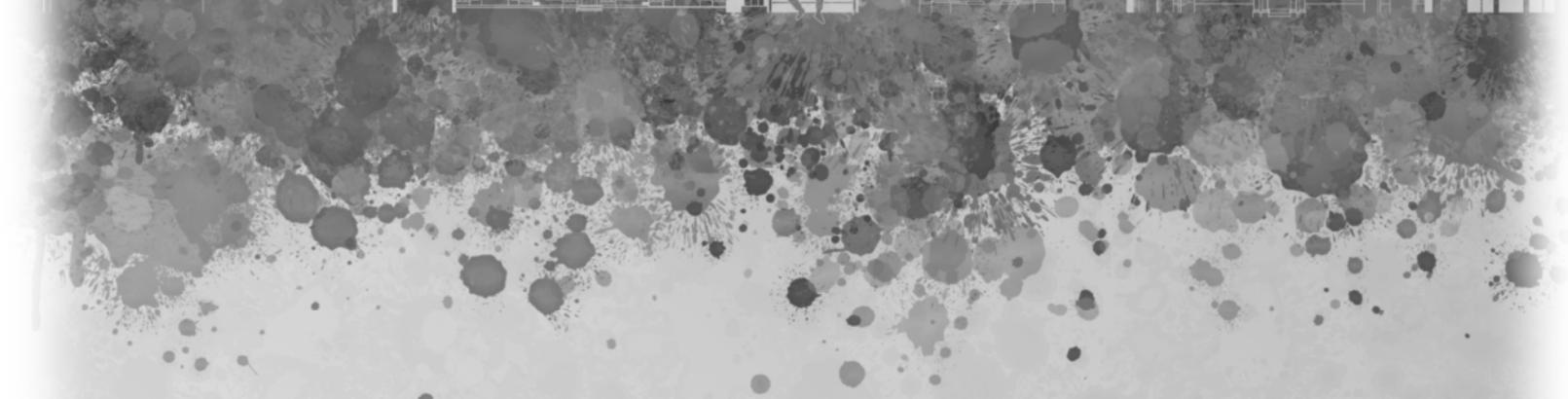
		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
<b>Revenues</b>								
	Solid Waste Disposal Funds	\$ (943,415)	\$ (943,415)	\$ (943,415)	\$ (943,415)	\$ (943,415)	\$ (943,415)	\$ (5,660,490)
	GEFA Loan	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
	2019 SPLOST	\$ 1,966,667	\$ 1,966,667	\$ 1,966,667	\$ 1,966,667	\$ 1,966,667	\$ 1,966,667	\$ 11,800,002
	<b>Total Revenues</b>	<b>\$ 1,023,252</b>	<b>\$ 3,023,252</b>	<b>\$ 1,023,252</b>	<b>\$ 1,023,252</b>	<b>\$ 1,023,252</b>	<b>\$ 1,023,252</b>	<b>\$ 8,139,512</b>
<b>Existing Expenditures</b>								
	Accrued Closure/Post Closure	\$ 204,500	\$ 204,500	\$ 204,500	\$ 204,500	\$ 204,500	\$ 204,500	\$ 1,227,000
	Transfer to General Fund	\$ 374,000	\$ 374,000	\$ 374,000	\$ 374,000	\$ 374,000	\$ 374,000	\$ 2,244,000
	Transfer to Health Insurance Fund	\$ 5,170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,170
	Transfer to Central Service Fund	\$ 44,000	\$ 40,000	\$ 35,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 204,000
	<b>Total Expenditures</b>	<b>\$ 627,670</b>	<b>\$ 618,500</b>	<b>\$ 613,500</b>	<b>\$ 608,500</b>	<b>\$ 608,500</b>	<b>\$ 603,500</b>	<b>\$ 3,680,170</b>
<b>Capital Projects</b>								
<b>Project Number</b>	<b>Project</b>							
SWD-11-R	Wheel Loader Replacement	\$ 360,000			\$ 225,000		\$ 375,000	\$ 960,000
SWD-16-R	Pickup Truck Replacement				\$ 35,000			\$ 35,000
SWD-22	Expansion & Renov. of Transfer Station		\$ 1,000,000					\$ 1,000,000
	Expansion & Renov. of Transfer Station		\$ 2,000,000					\$ 2,000,000
SWD-33-R	Excavator Replacement					\$ 225,000		\$ 225,000
SWD-40-R	Small Tractor		\$ 40,000					\$ 40,000
SWD-52	Property Acquisition			\$ 300,000				\$ 300,000
	<b>Proposed Capital Expenditures</b>	<b>\$ 360,000</b>	<b>\$ 3,040,000</b>	<b>\$ 300,000</b>	<b>\$ 260,000</b>	<b>\$ 225,000</b>	<b>\$ 375,000</b>	<b>\$ 4,560,000</b>
	<b>Total Proposed Expenditures</b>	<b>\$ 987,670</b>	<b>\$ 3,658,500</b>	<b>\$ 913,500</b>	<b>\$ 868,500</b>	<b>\$ 833,500</b>	<b>\$ 978,500</b>	<b>\$ 8,240,170</b>
	<b>Increase (decrease) in Cash</b>	<b>\$ 35,582</b>	<b>\$ (635,248)</b>	<b>\$ 109,752</b>	<b>\$ 154,752</b>	<b>\$ 189,752</b>	<b>\$ 44,752</b>	<b>\$ (100,658)</b>

SUMMARY OF PROJECTS BY FISCAL YEAR  
FLEET MANAGEMENT FUND

		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
	<b>Revenues</b>							
	Fleet Funds	\$ 134,175	\$ 134,175	\$ 134,175	\$ 134,175	\$ 134,175	\$ 134,175	\$ 805,050
	GMA Lease Pool	\$ 50,000	\$ -	\$ 165,000	\$ 50,000	\$ 25,000	\$ -	\$ 290,000
	<b>Total Revenues</b>	<b>\$ 184,175</b>	<b>\$ 134,175</b>	<b>\$ 299,175</b>	<b>\$ 184,175</b>	<b>\$ 159,175</b>	<b>\$ 134,175</b>	<b>\$ 1,095,050</b>
	<b>Existing Expenditures</b>							
	Repayment of GMA Lease Pool	\$ 18,000	\$ 28,000	\$ 28,000	\$ 56,000	\$ 66,000	\$ 58,000	\$ 254,000
	Transfer to Health Insurance Fund	\$ 3,875	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,875
	Transfer to Central Service Fund	\$ 44,000	\$ 40,000	\$ 35,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 204,000
	<b>Total Expenditures</b>	<b>\$ 65,875</b>	<b>\$ 68,000</b>	<b>\$ 63,000</b>	<b>\$ 86,000</b>	<b>\$ 96,000</b>	<b>\$ 83,000</b>	<b>\$ 461,875</b>
	<b>Capital Projects</b>							
<b>Project Number</b>	<b>Project</b>							
FMD-6-R	Heavy Equipment Service Truck			\$ 140,000				\$ 140,000
FMD-16-R	Air Compressors		\$ 30,000					\$ 30,000
FMD-22	Overhead Crane				\$ 100,000			\$ 100,000
FMD-23	Tire Building			\$ 90,000				\$ 90,000
FMD-24-R	Medium Duty Service Truck Replacement	\$ 50,000			\$ 50,000			\$ 100,000
FMD-28	Fleet Fueling Facility							Unfunded
FMD-29	Vehicle Shelter							Unfunded
FMD-32	4 Wheel Alignment System			\$ 30,000				\$ 30,000
FMD-37-R	Motorpool Vehicle Replacement			\$ 25,000		\$ 25,000		\$ 50,000
	<b>Proposed Capital Expenditures</b>	<b>\$ 50,000</b>	<b>\$ 30,000</b>	<b>\$ 285,000</b>	<b>\$ 150,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 540,000</b>
	<b>Total Proposed Expenditures</b>	<b>\$ 115,875</b>	<b>\$ 98,000</b>	<b>\$ 348,000</b>	<b>\$ 236,000</b>	<b>\$ 121,000</b>	<b>\$ 83,000</b>	<b>\$ 1,001,875</b>
	<b>Increase (decrease) in Cash</b>	<b>\$ 68,300</b>	<b>\$ 36,175</b>	<b>\$ (48,825)</b>	<b>\$ (51,825)</b>	<b>\$ 38,175</b>	<b>\$ 51,175</b>	<b>\$ 93,175</b>

SUMMARY OF PROJECTS BY FISCAL YEAR:  
CENTRAL SERVICES FUND

		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	TOTALS
<b>Revenues</b>								
	Central Service Funds	\$ (376,255)	\$ (376,255)	\$ (376,255)	\$ (376,255)	\$ (376,255)	\$ (376,255)	\$ (2,257,530)
	Transfer from General Fund	\$ 44,000	\$ 40,000	\$ 35,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 204,000
	Transfer from Fire Fund	\$ 44,000	\$ 40,000	\$ 35,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 204,000
	Transfer from Natural Gas Fund	\$ 44,000	\$ 40,000	\$ 35,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 204,000
	Transfer from Water and Sewer Fund	\$ 44,000	\$ 40,000	\$ 35,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 204,000
	Transfer from Solid Waste Disposal Fund	\$ 44,000	\$ 40,000	\$ 35,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 204,000
	Transfer from Solid Waste Collection Fund	\$ 44,000	\$ 40,000	\$ 35,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 204,000
	Transfer from Stormwater Fund	\$ 44,000	\$ 40,000	\$ 35,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 204,000
	Transfer from Fleet Fund	\$ 44,000	\$ 40,000	\$ 35,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 204,000
	<b>Total Revenues</b>	<b>\$ (24,255)</b>	<b>\$ (56,255)</b>	<b>\$ (96,255)</b>	<b>\$ (136,255)</b>	<b>\$ (136,255)</b>	<b>\$ (176,255)</b>	<b>\$ (625,530)</b>
<b>Existing Expenditures</b>								
	Transfer to Health Insurance Fund	\$ 3,415	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,415
	<b>Total Uses of Cash</b>	<b>\$ 3,415</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,415</b>
<b>Capital Projects</b>								
<b>Project Number</b>	<b>Project</b>							
CS-1	Replacement Vehicle	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
CS-5	Carport	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
	<b>Proposed Capital Expenditures</b>	<b>\$ 20,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,000</b>
	<b>Total Proposed Expenditures</b>	<b>\$ 23,415</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 48,415</b>
	<b>Increase (decrease) in Cash</b>	<b>\$ (47,670)</b>	<b>\$ (81,255)</b>	<b>\$ (96,255)</b>	<b>\$ (136,255)</b>	<b>\$ (136,255)</b>	<b>\$ (176,255)</b>	<b>\$ (673,945)</b>



# TAB 35

## Debt Service Schedules

## DEBT SERVICE SCHEDULES

The City of Statesboro continues to be proactive in its fiscal management practices. This section summarizes the debt service obligations of the City at the beginning of FY 2021. These obligations represent the City's annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through debt financing.

According to the Georgia Constitution, a city's legal debt margin for general obligation debt is ten percent (10%) of the total assessed property values within the city limits. Currently, the City has no outstanding general obligation debt. In general long-term debt, the City has a lease agreement with the Downtown Statesboro Development Authority dated October 3, 1995, for 25 years. This debt financed the purchase and the renovation of City Hall.

In the Natural Gas Fund, the City has a One Georgia Authority loan that financed the extension of gas lines to the City of Metter, Georgia. This obligation will be satisfied in April, 2022.

In 2020 in the Water and Sewer Fund, the City issued \$11,631,000 in Water and Sewer Revenue Bonds. This debt was issued to refund and redeem all of the outstanding Water and Sewer Refunding Revenue Bonds in 2010 and to prepay three loans with the Georgia Environmental Facilities Authority, to provide funds sufficient to satisfy the Debt Service Reserve Requirement on the Bonds.

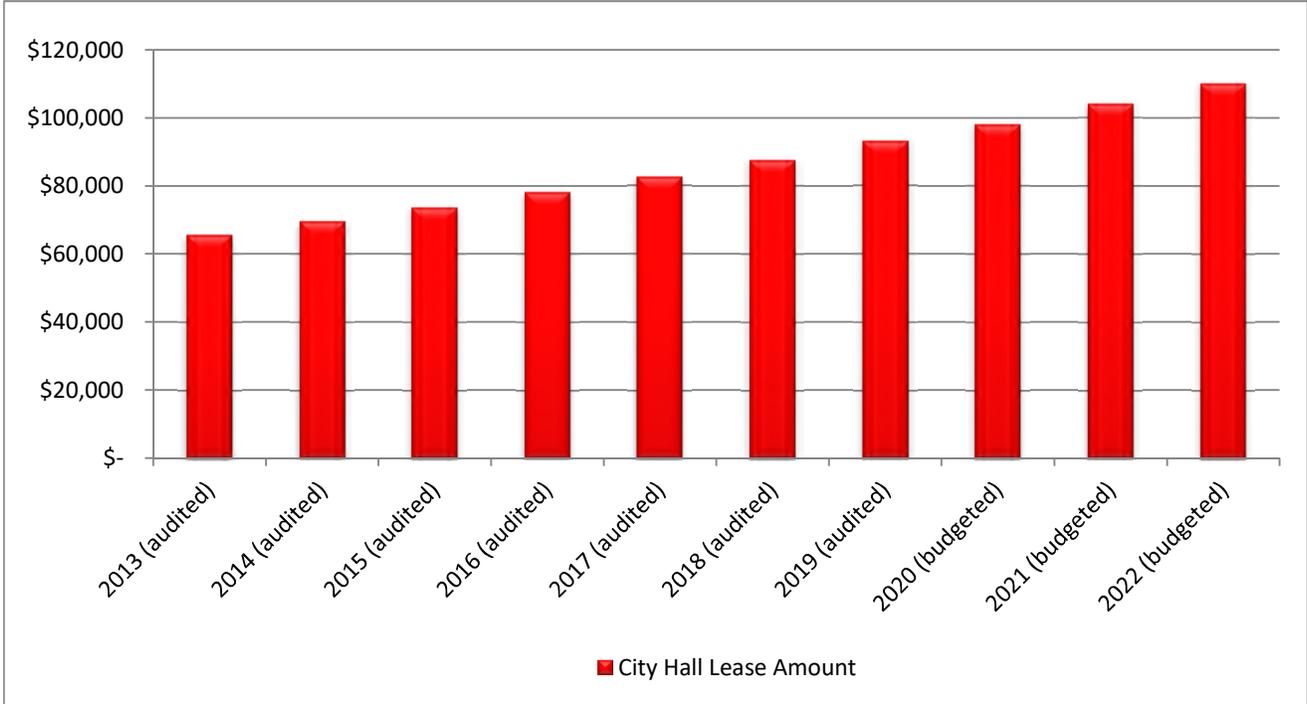
In August of 2019 in the Old Register Tax Allocation District Fund, the City issued \$4,750,000 in Revenue Bonds. The debt was issued to provide for the cost of constructing certain public infrastructure improvements, capitalize interest during construction and pay for the costs of issuance associated with the 2019 Bond.

## Computation of Legal Debt Margin:

Gross Assessed Valuation (2019-2020)	\$723,439,530
Legal Debt Limit – 10.00% of Grossed Assessed Value	\$72,343,953
General Obligation Bonded Debt	<u>0</u>
Legal Debt Margin as of June 30, 2020	\$651,095,577

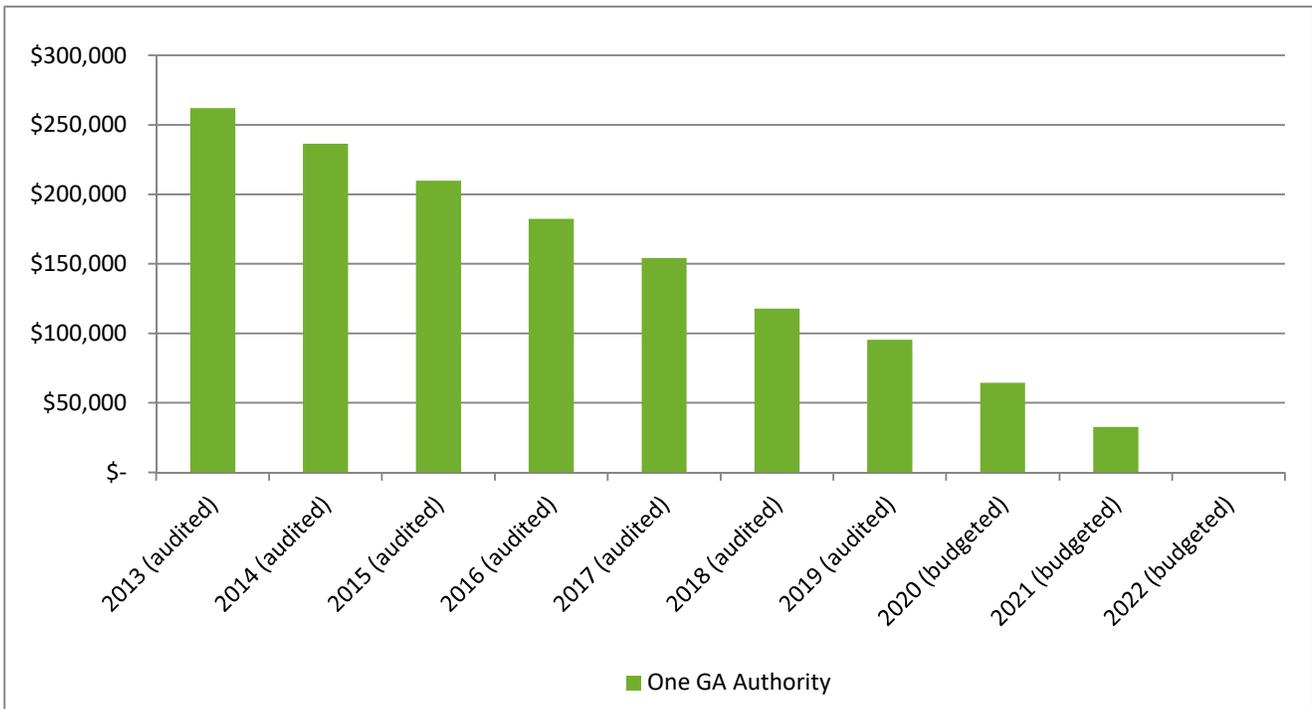
GENERAL FUND  
CITY HALL CAPITAL LEASE

2013 (audited)	\$ 65,500
2014 (audited)	\$ 69,500
2015 (audited)	\$ 73,500
2016 (audited)	\$ 78,000
2017 (audited)	\$ 82,500
2018 (audited)	\$ 87,500
2019 (audited)	\$ 93,000
2020 (budgeted)	\$ 98,000
2021 (budgeted)	\$ 104,000
2022 (budgeted)	\$ 110,000



NATURAL GAS FUND  
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

	One GA Authority
2013 (audited)	\$ 262,125
2014 (audited)	\$ 236,363
2015 (audited)	\$ 209,820
2016 (audited)	\$ 182,426
2017 (audited)	\$ 154,247
2018 (audited)	\$ 117,819
2019 (audited)	\$ 95,301
2020 (budgeted)	\$ 64,478
2021 (budgeted)	\$ 32,720
2022 (budgeted)	\$ -

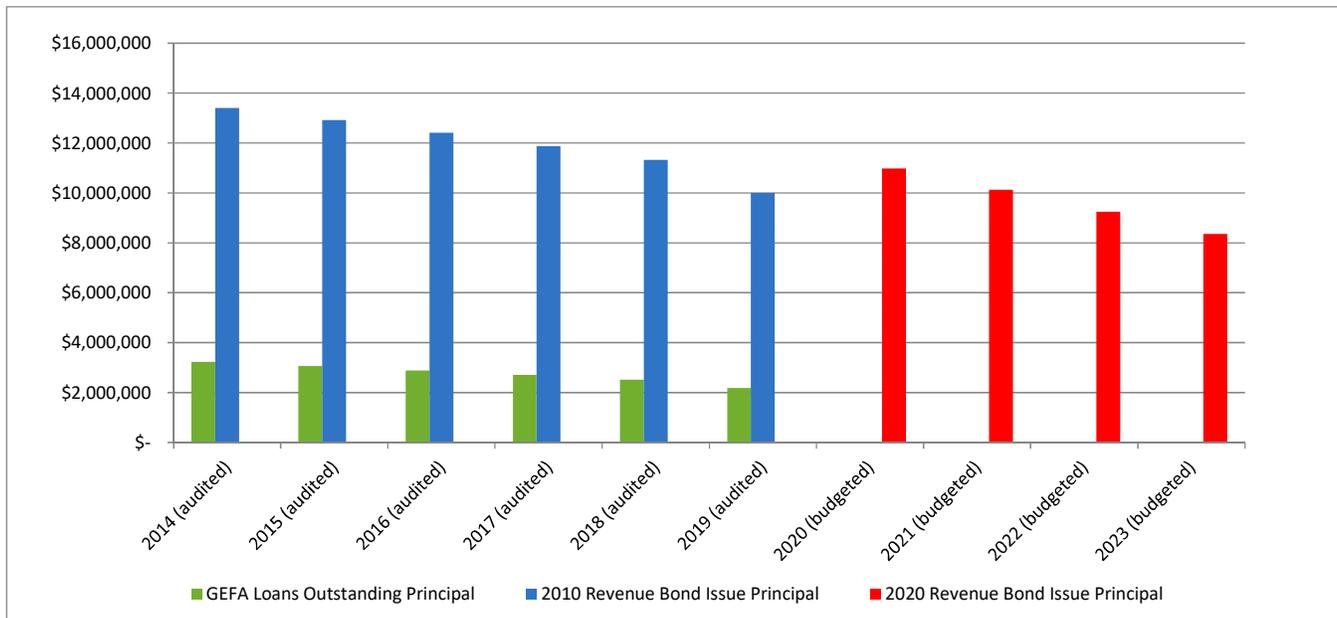


DEBT SERVICE REPAYMENT SCHEDULES  
 GENERAL LONG-TERM DEBT  
 AND NATURAL GAS FUND DEBT

		FY 2021	FY 2022	TOTALS
<b>GENERAL LONG-TERM DEBT</b>				
PROJECTED EXPENDITURES				
<b>City Hall Lease 70% of Prime</b>	Prin	\$ 104,000	\$ 110,000	<b>\$ 214,000</b>
Dated 10/3/95 for 25 years	Int	\$ 6,804	\$ 2,310	<b>\$ 9,114</b>
Rate between 4.2-10.5%				
<b>TOTAL EXPENDITURES</b>		<b>\$ 110,804</b>	<b>\$ 112,310</b>	<b>\$ 223,114</b>
<b>NATURAL GAS FUND DEBT</b>				
<b>OneGeorgia Authority Loan</b>	Prin	\$ 31,758	\$ 32,720	<b>\$ 64,478</b>
Metter Extension Project	Int	\$ 1,580	\$ 617	<b>\$ 2,197</b>
Dated 4/01/02 through 4/01/22				
Fixed @ 3.0%				
<b>TOTAL PRINCIPAL PAYMENTS</b>		<b>\$ 31,758</b>	<b>\$ 32,720</b>	<b>\$ 64,478</b>
<b>TOTAL INTEREST PAYMENTS</b>		<b>\$ 1,580</b>	<b>\$ 617</b>	<b>\$ 2,197</b>
<b>TOTAL EXPENSES</b>		<b>\$ 33,338</b>	<b>\$ 33,337</b>	<b>\$ 66,675</b>

WATER AND SEWER  
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

	GEFA Loans Outstanding Principal	2010 Revenue Bond Issue Principal	2020 Revenue Bond Issue Principal	TOTAL W & S Fund Debt
2014 (audited)	\$ 3,232,490	\$ 13,410,784	\$ -	\$ 16,643,274
2015 (audited)	\$ 3,064,216	\$ 12,918,209	\$ -	\$ 15,982,425
2016 (audited)	\$ 2,888,633	\$ 12,405,633	\$ -	\$ 15,294,266
2017 (audited)	\$ 2,705,455	\$ 11,873,058	\$ -	\$ 14,578,513
2018 (audited)	\$ 2,514,343	\$ 11,325,483	\$ -	\$ 13,839,826
2019 (audited)	\$ 2,194,637	\$ 10,005,000	\$ -	\$ 12,199,637
2020 (budgeted)	\$ -	\$ -	\$ 10,990,000	\$ 10,990,000
2021 (budgeted)	\$ -	\$ -	\$ 10,132,000	\$ 10,132,000
2022 (budgeted)	\$ -	\$ -	\$ 9,254,000	\$ 9,254,000
2023 (budgeted)	\$ -	\$ -	\$ 8,355,000	\$ 8,355,000



DEBT SERVICE REPAYMENT SCHEDULE  
 OLD REGISTER TAD FUND

		FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
PROJECTED EXPENSES						
<b>2019 Old Register TAD Bond</b>	Prin					\$ -
Dated 8/1/19 -- 8/15/23 2.19% Fixed Rate	Int	\$ 104,025	\$ 104,025	\$ 104,025	\$ 52,012	\$ 364,087
TOTAL PRINCIPAL PAYMENTS		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL INTEREST PAYMENTS		\$ 104,025	\$ 104,025	\$ 104,025	\$ 52,012	\$ 364,087
TOTAL EXPENSES		\$ 104,025	\$ 104,025	\$ 104,025	\$ 52,012	\$ 364,087

DEBT SERVICE REPAYMENT SCHEDULE  
WATER AND SEWER FUND

		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
PROJECTED EXPENSES						
<b>2020 Water Revenue Bonds</b>	Prin	\$ 858,000	\$ 878,000	\$ 899,000	\$ 922,000	\$ 937,000
Dated 4/1/20 -- 4/1/33 2.14% Fixed Rate	Int	\$ 235,186	\$ 216,825	\$ 198,035	\$ 178,797	\$ 159,066
TOTAL PRINCIPAL PAYMENTS		\$ 858,000	\$ 878,000	\$ 899,000	\$ 922,000	\$ 937,000
TOTAL INTEREST PAYMENTS		\$ 235,186	\$ 216,825	\$ 198,035	\$ 178,797	\$ 159,066
TOTAL EXPENSES		\$ 1,093,186	\$ 1,094,825	\$ 1,097,035	\$ 1,100,797	\$ 1,096,066



TAB 36

## Glossary of Terms

## Glossary of Terms

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity - Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Allot - To divide an appropriation into amounts, this may be encumbered or expended during an allotment period.

Amortization - A tax deduction for the gradual consumption of the value of an asset.

Annualize - Taking changes that occurred mid-year and calculating their cost for a full year, for the purpose of preparing an annual budget.

Appropriation - A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation - The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio - The ratio at which the tax rate is applied to the tax base.

Asset - Resources owned or held by a government which has monetary value.

Attrition - A method of achieving reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Authorized Positions - Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available (Undesignated) Fund Balance - This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Balanced Budget – A budget in which planned revenues available equal planned expenditures.

Base Budget - Cost if continuing the existing levels of service in the current budget year.

Bond - A long-term I.O.U. or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government.

Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Bond Refinancing - The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget - A plan of financial activity for a specified period of time (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule of key dates that a government follows in preparation and adoption of the budget.

Budgetary Control- The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Capital Assets - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets. The City of Statesboro defines them as assets costing at least \$5,000 and a useful life of two or more years.

Capital Budget - The appropriation of bonds or operating revenue for improvements to facilities, and other infrastructure.

Capital Improvements - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure. It also includes vehicle and equipment replacement.

Capital Improvements Program (CIP) - A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay - Assets which have a value of \$500 or more and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be controlled for custody purposes as fixed asset.

Capital Project - Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Capital Reserve - An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index (CPI) - A statistical description of price levels provided by the U.S. Department of Labor. The index issued as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency - A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Cost-of-living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Dedicated Tax - A tax levied to support a specific government program or purpose.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department - The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development-related Fees - Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees and zoning, platting and subdivision fees.

Disbursement - The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Employee (or Fringe) Benefits - Contribution made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pensions, medical and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Entitlements - Payments to which local governmental units are entitled, pursuant to and allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditure - The payment of Cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense - Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy - A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year is July 1st through June 30th.

Fixed Assets - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit - A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function - A group of related activities aimed at accomplishing a major service of regulatory program for which a government is responsible (e.g., public safety).

Fund - A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

Governmental Fund – Funds generally used to account for tax-supported activities. There are five different types of governmental funds.

Capital Project Fund: Type of fund used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Debt Service Fund: Type of fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

General Fund: Type of fund typically serves as the chief operating fund of a government. This fund is used to account for all financial resources except those required to be accounted for in another fund.

Permanent Fund: Type of fund used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs.

Special Revenue Fund: Type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Proprietary Funds – Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds.

Enterprise Fund: Type of fund used to report an activity for which a fee is charged to external users for goods or services.

Internal Service Fund: Type of fund that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.

Fiduciary Fund – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government’s own programs. There are four different types of fiduciary funds.

Agency Funds: Type used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.

Investment Trust Funds: Type used to report governmental external investment pools in separately issued reports and the external portion of these same pools when reported by the sponsoring government.

Pension Trust Funds: Type used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other postemployment benefit plans, or other employee benefit plans.

Private-Purpose Trust Funds: Type used to report all trust arrangements, other than those properly reported in pension trust funds or investment trust funds, under which principal and income benefit individuals, private organizations, or other governments.

Fund Balance - The excess of the assets of a fund over its liabilities, reserves, and carryover.

GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants - A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure - The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Interfund Transfers - The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue - Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Charges - The charges to user departments for internal services provided by another government agency, such as data processing, or insurance funded from a central pool.

Lapsing Appropriation - An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpected or unencumbered balance lapses or ends, unless otherwise provided by law.

Levy - To impose taxes for the support of government activities.

Line-item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Long-term Debt - Debt with at maturity of more than one year after the date of issuance.

Materials and Supplies - Expendable materials and operating supplies necessary to conduct departmental operations.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Modified Accrual – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Net Budget - The legally adopted budget less all inter-fund transfers and inter departmental charges.

Nominal Dollars - The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation would be done to reflect the real purchasing power of money today.

Object of Expenditure - An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

Objective - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Obligations - Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Expenses - The cost of personnel, materials and equipment required for a department to function.

Output Indicator - A unit of work accomplished, without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

Pay-as-you-go-Basis - A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Budget - A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators - Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure - Data collected to determine how effective or efficient a program is in achieving objectives.

Personal Services - Expenditures for salaries, wages, and fringe benefits of a government's employees.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. The cease to be encumbrances when the obligations are paid or otherwise terminated.

Program - A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Budget - A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget - A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and

objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income) - Revenues earned by a program, including fees for services, license and permit fees, and fines.

Purpose - A broad statement of the goals, in terms of meeting public service needs that a department is organized to meet.

Reserve - An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources - Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Retained Earnings - The accumulated earnings of an Enterprise or Internal Service Fund which have been retained or held in the fund and which are not reserved for any specific purpose.

Revenue - Sources of income financing the operations of government.

Service Level - Services or products which comprise actual or expected out-put of a given program. Focus is on results, not measures of workload.

Source of Revenue - Revenues are classified according to their source or point of origin.

Structurally Balanced Budget – one that supports financial sustainability for multiple years into the future.

Supplemental Appropriation - An additional appropriation made by the governing body after the budget year or biennium has started.

Supplemental Requests - Programs and services, which departments would like to have added (in priority order) over their target budget, or if revenue received is greater than anticipated. .

Target Budget - Desirable expenditure levels provided to departments in developing the coming year's recommended budget. Based on the prior year's adopted budget, excluding one-time expenditures, projected revenues and reserve requirements.

Tax Levy - The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Variable Cost - A cost that increases/decreases with increases/decreases in the amount of service provided such as the payment of wages.

Working Capital- Excess of current assets over current liabilities.

Workload Indicator - A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

Work Years - The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full-time, year round employee. For most categories, this equals 2080 hours per year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2080 to arrive at the equivalent number of "work years" for the position.

Source: The Best of Government Budgeting

A Guide to Preparing Budget Documents

By: Dennis Strachota

Government Finance Officers Association, 1994

## Acronyms

<b>AFIS</b>	Automated Fingerprinting Information System	<b>HAZMAT</b>	Hazardous Materials
<b>ATC</b>	Aid to Construction	<b>HLF</b>	High Load Factor
<b>BOE</b>	Board of Education	<b>HVAC</b>	Heating, Ventilation, Air-Conditioning
<b>CDBG</b>	Community Development Block Grant	<b>IACP</b>	International Association of Chiefs of Police
<b>CDL</b>	Commercial Drivers License	<b>IRS</b>	Internal Revenue Service
<b>CH</b>	City Hall	<b>ISO</b>	Insurance Services Office
<b>CHIP</b>	Community Housing Improvement Program	<b>ISTEA</b>	Intermodal Surface Transportation Efficiency Act
<b>CID</b>	Criminal Investigations Division	<b>LARP</b>	Local Assistance Resurfacing Program
<b>CIP</b>	Capital Improvements Program	<b>LLF</b>	Low Load Factor
<b>CJIS</b>	Criminal Justice Information System	<b>LOST</b>	Local Option Sales Tax
<b>COLA</b>	Cost of Living Adjustment	<b>MGAG</b>	Municipal Gas Authority of Georgia
<b>DABC</b>	Development Authority of Bulloch County	<b>NCIC</b>	National Crime Information Center
<b>DCA</b>	Department of Community Affairs	<b>NFPA</b>	National Fire Protection Association
<b>DDA</b>	Direct Deposit Advices	<b>NG</b>	Natural Gas
<b>DHR</b>	Department of Human Resources	<b>NPDES</b>	National Pollutants Discharge Elimination System
<b>DNR</b>	Department of Natural Resources	<b>OCGA</b>	Official Code of Georgia Annotated
<b>DSDA</b>	Downtown Statesboro Development Authority	<b>OSHA</b>	Occupational Safety and Health Administration
<b>EMT</b>	Emergency Medical Technician	<b>OTC</b>	Occupational Tax Certificate
<b>EPA</b>	Environmental Protection Agency	<b>PD</b>	Police Department
<b>EPD</b>	Environmental Protection Division	<b>PE</b>	Professional Engineer
<b>ERT</b>	Emergency Response Team	<b>PI</b>	Protective Inspections
<b>FD</b>	Fire Department	<b>PWD</b>	Public Works Department
<b>FEMA</b>	Federal Emergency Management Agency	<b>SAC</b>	Statesboro Arts Council
<b>FTE</b>	Full-Time Employee	<b>SBCPRD</b>	Statesboro/Bulloch County Parks & Recreation Department
<b>FY</b>	Fiscal Year	<b>SCVB</b>	Statesboro Convention and Visitors Bureau
<b>GAAP</b>	Generally Accepted Accounting Principles	<b>SONET</b>	Southern Natural Gas' Online Service
<b>GASB</b>	Government Accounting Standards Board	<b>SPLOST</b>	Special Purpose Local Option Sales Tax
<b>GDOT</b>	Georgia Department of Transportation	<b>SWAT</b>	Special Weapons and Tactics
<b>GEFA</b>	Georgia Environmental Facilities Authority	<b>SWC</b>	Solid Waste Collection
<b>GEMA</b>	Georgia Emergency Management Agency	<b>SWD</b>	Solid Waste Disposal
<b>GFOA</b>	Government Finance Officers Association	<b>TEA</b>	Transportation Enhancement Act
<b>GMA</b>	Georgia Municipal Association	<b>TPA</b>	Third-Party Administrator
<b>GOHS</b>	Governor's Office of Highway Safety	<b>W/S</b>	Water/Sewer
<b>GPD</b>	Gallons Per Day	<b>WCSWA</b>	Wayne County Solid Waste Authority
<b>GSU</b>	Georgia Southern University	<b>WWTP</b>	Waste-Water Treatment Plant
<b>H/M</b>	Hotel/Motel		

