# CITY OF STATESBORO, GEORGIA



ANNUAL BUDGET
FOR FISCAL YEAR ENDING
JUNE 30, 2018

# CITY OF STATESBORO, GEORGIA



ANNUAL BUDGET FY 2018



GOVERNMENT FINANCE OFFICERS ASSOCIATION

# Distinguished Budget Presentation Award

PRESENTED TO

### City of Statesboro Georgia

For the Fiscal Year Beginning

July 1, 2016

Executive Director

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# Mission Statement City of Statesboro, Georgia

To provide the most responsive and progressive public services so that our residents, businesses, and visitors can enjoy the highest quality of life Statesboro has to offer.

GEORGIA



### CITY OF STATESBORO, GEORGIA MAYOR AND COUNCIL

### Jan J. Moore Mayor



In office since January 2014 Current term expires December 2017

# Phil Boyum District 1



In office since 2013 Current term expires December 2017

# Sam Lee Jones District 2



In office since January 2016 Current term expires December 2020

# Jeff Yawn District 3



In office since January 2016 Current term expires December 2020

# John Riggs District 4



In office since January 2010 Current term expires December 2017

# **Travis L. Chance**District 5



In office since January 2008 Current term expires December 2020

# CITY MANAGER AND

### **DEPARTMENT HEADS**

**Randy Wetmore** 

City Manager

**Robert Cheshire** 

Deputy City Manager



Director of Finance/Municipal Court

Mike Broadhead

Police Chief

**Tim Grams** 

Fire Chief

**Steve Hotchkiss** 

Director of Natural Gas

Jeff Grant

Director of Human Resources

**Cain Smith** 

City Attorney

**Jason Boyles** 

Director of
Public Works and
Engineering

**Sue Starling** 

City Clerk

Vacant

Director of Water/Wastewater

**Darren Prather** 

Director of Central Services

### Frank Neal

GEORGIA

Director of Planning and Development

### **Key Finance Staff**

Karin Larson, Assistant Finance Director Ramona Carver, Accountant Ann Petrosino, Accounting Technician/Payroll Tech. Annette Waters, Accounts Payable Technician Linda Griffith, Administrative Assistant



### TAB 1

### Introduction

### TAB 1

### Introduction

#### Introduction

The City of Statesboro is a progressive community that provides an exceptional quality of life to its residents and offers southern charm and hospitality to its visitors. The City offers a high standard of living with a commitment to ensure the most responsive and progressive public services to residents, businesses, and visitors alike. Statesboro is where the living remains softly southern and folks call out to one another by first name.

Created by an act of the Georgia legislature in 1803, Statesboro is a Georgia Municipal Association City of Excellence. Statesboro has an economy comprised of a growing industrial base, a growing university, expanding retail activity, and a regional medical center. This regional economic hub is located 10 miles off Interstate 16 and offers many educational and vocational opportunities that provide a competitive advantage for a strong workforce.

The City operates under the Council-Manager form of government, established by a 1999 Charter amendment. The Mayor is elected at large while the five council members are elected by district. All elections are non-partisan, and the terms are for four years, with half of the members elected every two years. The City Council appoints the City Manager to head the administrative functions of city government. As authorized by its Charter and Code, the services provided by the City are General Government (Administration, City Clerk, Human Resources, Finance, Planning and Development and Engineering), Judicial (Municipal Court), Public Safety (Police and Fire), Public Works (Streets, Parks, Fleet Maintenance, Sanitation, Stormwater), Water and Sewer and Natural Gas.



Statesboro Current Demographics		
Population Demographics		
Total City Population		30,721
<b>Education Statistics</b>		
High School Diploma (GED)		85.70%
College Graduates		30.80%
Attending College		45.60%
Household Income		
Median Household Income	\$	22,763
Per Capita Income	\$	12,423

The City of Statesboro was incorporated on December 19, 1803, with a population of less than 25 people. The County seat of Bulloch County, Statesboro's current population as of March 2017 is 30,721. The last measured population count was 29,630 in 2014. Statesboro, GA has experienced an average growth rate of 2.64% per year since the 2009 recorded statistics. If past trends continue, forecast of the population count would be 33,083 by 2019. The Bulloch County area estimated population growth rate to increase

yearly by 1.68%. The median age for the City of Statesboro is 22, not a surprising age since Statesboro is home to one university and two colleges. The 2017 median income per household in Statesboro was \$22,763 and the per capita income was \$12,423. The average household size is 2.54. The unemployment rate for March 2017 for Statesboro was 6.5%, which is higher than the 5.4% rate for the State of Georgia. The rate for this same period last year was 7.8%. The March 2017 unemployment rate for Bulloch County was 5.0%.

Situated in the southeastern corner of the state, Statesboro is located 194 miles from Atlanta, 76 miles from Augusta, 55 miles west of Savannah, 144 miles from Charleston, SC. and 168 miles from Jacksonville, Fla. It is located 10 miles from Interstate 16, and is on US Highways 301, 80, and 25, and State Routes 73, 46, 67, and 24. Statesboro is included on the southern leg of the Savannah River Parkway, which is a four-lane connector between Savannah and Augusta.

Statesboro, GA

The City of Statesboro is approximately 15.22 square miles in area with an average

elevation of 240 feet above sea level, the terrain being mostly flat. The climate is seasonal, but moderate, with mild winters and warm, humid summers. The average high temperature in January is 58 degrees and 91 degrees in July. The average annual rainfall is 47.0" and the relative humidity is 53% in January and 75% in July.



Statesboro is a regional trade center for commerce, education and health care. The City has a highly diversified economy with several major industries located in the area and is a regional shopping center and health care provider for 8 surrounding Georgia counties (Effingham, Screven, Jenkins, Emanuel, Candler, Evans, Tattnall, and Toombs). Approximately 26.5% of the Bulloch County labor force is employed by the government sector including the City's largest

employer, Georgia Southern University. Major private sector employers in the City include East Georgia Regional Medical Center, Wal-Mart SuperCenter, and Lowe's Home Center.

There are three institutions of higher learning in the greater Statesboro area: Georgia Southern University located within the city limits of the City of Statesboro and Ogeechee Technical College and East Georgia State College located just outside the City on Highway 301 South. These Colleges are accredited by the Southern Association of Colleges and Schools and Georgia's largest and most comprehensive center of higher education south of Atlanta, Georgia Southern offers 119 degree programs and 125 majors in its eight colleges. Multiple programs range from bachelor, master



and doctoral degree programs as well as undergraduate study. The University's 2016 fall enrollment of 20,673 students come from 50 states, District of Columbia, Puerto Rico and 88 foreign countries. Over 3,300 students graduated in May 2017.

East Georgia State College is also accredited by the Southern Association of Colleges and Schools on Colleges to award the Associate in Arts Degree and a Bachelor of Science in Biology degree. The East Georgia State College-Statesboro campus offers students smaller



classes and personalized instruction. After the completion of 30 hours of college-level coursework, students who have a minimum grade point average of 2.0 can transfer to Georgia Southern University or another university-level institution or state college. The students that attend East Georgia State College-Statesboro are able to use the Georgia Southern University library, participate in campus meal plans, intramural sports, fitness extension facilities, athletic tickets, marching band, and more.

Ogeechee Technical College offers 125 programs of study including 26 diploma programs and 80 certificate programs as well as 19 Associate degrees in conjunction with Georgia Southern University and East Georgia College. In the academic year 2016 there were a total of 636 graduates. There are 15 public schools, 3 private and parochial schools, one state charter school and one home school association in Bulloch County that educate the area's 10,533 students. A total of 618 seniors graduated from these schools in 2017.

Statesboro is a leader in health care in southeast Georgia with East Georgia Regional Medical Center located within the city limits employing more than 700 employees and 95 physicians representing a wide range of specialties. East Georgia is a 149-bed, \$60 million hospital featuring a Women's Pavilion and an adjacent professional office building. The hospital is accredited by the Joint Commission on Accreditation of Healthcare Organizations, a



distinction that is awarded only to those healthcare facilities that maintain the highest standards of quality. East Georgia Regional Medical Center offers a 24-hour physician-staffed emergency department, a Level II neonatal center, outpatient services including same day surgery and ambulatory care, a pain center, a cardiac catheterization lab, and state-of-the-art diagnostic procedures including MRI and CT.

The Statesboro VA Clinic is increasing their staff for another full-time doctor to see veterans in person for primary care. With over

1,000 veterans that regularly use the clinic's services, the site has been judged eligible for an expansion. Veterans were able to see the doctor five days a week. Now, the Statesboro Clinic's in-house staff has consists of two full time physicians, four registered nurses, one licensed practical nurse, an administrative person at the front desk and a contract security officer. This move has provided the justification to have a second patient care team onsite in Statesboro and would include a possible move to a larger site.

Recreational opportunities that enhance the quality of life for our citizens are plentiful in Statesboro. The Willie McTell Trail is a linear park that provides a pedestrian walk and bicycle path for local cycle enthusiasts from the Georgia Southern University campus to downtown Statesboro. Statesboro residents and visitors can also enjoy cultural and performing arts in the David H. Averitt Center for the Arts located on East Main Street. The Mission of the Averitt Center for the Arts is to provide quality arts opportunities for our community and serve as a centerpiece for a vibrant historic downtown. Bulloch County constructed a greenway trail and bike path from the City of Statesboro to nearby Brooklet, Georgia. Also located in Statesboro is Bulloch County's family water park and aquatics center, "Splash in the Boro". There are nineteen hotels, motels and two Bed & Breakfast Inns with 1,214 rooms that are located in the greater Statesboro area.

Soccer fans now have a new franchise located in Statesboro and is preparing for its second season in the Premier Development League. This minor league has an impressive first year with a 6-5-3 season barely missing the playoffs. The team drew an average of about 2,000 fans to its home games last year and hopes to qualify for the OPEN CUP and win a championship this year.





Statesboro is served by Georgia Southern Railway Company and numerous common freight carriers. Industrial recruitment, the process of attracting industry jobs to the location, is determined by proximity to the Port of Savannah, the 4<sup>th</sup> busiest port in the United States and also the ease-of-use interchange the Highway 301 provides. The Port of Savannah is one of only four East Coast ports with the desired 50 feet depth at low tide. The project includes a forty-one mile expansion with the deepening of the river from 42 feet to 47 feet which allows larger

container ships into the port. The container ship "COSCO Development" arrived in the Port of Savannah heralding the largest ship ever to sail the Savannah River and U.S. East Coast. At 1,200 feet bow-to-stern, the "COSCO Development" is capable of carrying 13,000 cargo containers measuring 20 feet long each. That's 30% more capacity than the last record-breaking ship that sailed into Savannah last summer.



The City and Bulloch County jointly own the Statesboro Municipal Airport which is located approximately 30 minutes from Interstate 16, and 45 minutes from the Savannah International Airport, which is serviced by 7 major airlines. Statesboro is located approximately fifty miles from the Savannah ports while Bulloch County is equal distance between the ports of Charleston, Beaufort, Brunswick, and Jacksonville, giving several options on ports and sailing frequency.

In Statesboro there are 6 local radio stations, WHKN, WMCD, WPMX, WPTB, WWNS, and WVGS, and one daily newspaper, the *Statesboro Herald*. In addition, the *Savannah Morning News* reports on the news in Statesboro. Statesboro is covered locally by Northland Cable TV located within the city limits. The City of Statesboro, Georgia, Georgia Southern University, and Northland Cable have partnered to provide the community with a local government access channel, channel 97. Three television stations in Savannah also cover Statesboro regularly: WTOC (CBS), WJCL (ABC), and WSAV (NBC).

The City has 121 miles of roads of which 121 are paved and 16 traffic signals. Natural Gas is sold to 3,798 customers while water and sewer service is provided by the City to 23,680 customers with an average daily water consumption of 4.6 million gallons. Statesboro has 197 miles of sanitary sewer and 240 miles of water mains with 1,605 fire hydrants. The City maintains a class 3/8B ISO rating with 2 fire stations.

Utilities are provided by the following within the City:

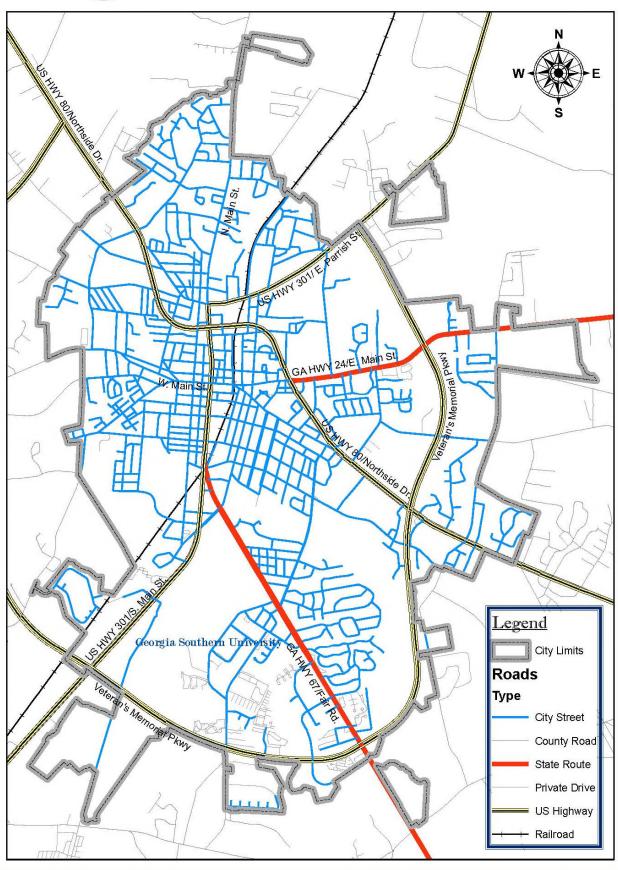
City of Statesboro Water & Sewer, Sanitation, Storm water, & Gas

Excelsior Electric Electricity
Georgia Power Electricity

Frontier Communications
Bulloch Rural Telephone
Northland Communications
Telecommunications
Telecommunications



### City of Statesboro, Georgia



### TAB 2

### Reader's Guide to the Budget

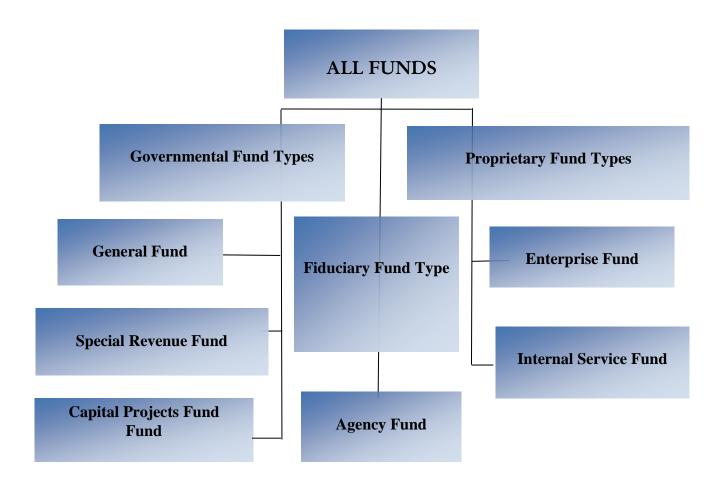
### TAB 2

### Reader's Guide to the Budget

#### READER'S GUIDE TO THE BUDGET

One of the primary goals in formatting this Budget has been to make it user-friendly. Government budgets by definition are confusing documents, particularly for the first-time reader. Generally Accepted Accounting Principles (GAAP) for governments requires the use of multiple funds, grouped into seven categories. To further complicate it, some of those fund categories are budgeted and accounted for using the modified accrual basis of accounting, and some the accrual basis of accounting. Most citizens are accustomed to private sector accounting, where a business has one balance sheet and one income statement, both kept on the accrual basis of accounting. Therefore, it is strongly recommended that you take a few moments to review this Reader's Guide before reading the Budget. It should help you understand the framework of the City's fund structure and accounting system.

The City of Statesboro will operate with twenty-six separate funds this year, which makes municipal budgeting and accounting considerably different from that in the private sector. Although the City may in most cases legally transfer money from one fund to another, each fund is a separate accounting entity with assets, liabilities, equity, revenues, and expenditures (expenses). Consequently, there will be twenty-six separate balance sheets and income statements. The funds fall into six different categories, or types of funds, as required by Generally Accepted Accounting Principles for governmental entities. The funds by fund type that will be used in the fiscal year are as follows:



#### (1) Governmental Funds

**General Fund** – This is the principal fund of the city and is used to account for all activities of the City not included in other specified funds. The General Fund accounts for the normal recurring activities of the City (i.e., public safety, general government, engineering, community development, finance, and public works).

**Special Revenue Funds** – Funds used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Included in the Special Revenue Funds are the Confiscated Assets Fund, Community Development Housing Trust Fund, US Department of Justice Grant Fund, Multiple Grant Fund, America's Best Communities Grant, Statesboro Fire Service Fund, Tax Allocation District, Hotel-Motel Tax Fund, Technology Fee Fund, and the Alcohol Beverage Control Fund. The Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Capital Project Funds – Funds used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations. The City's Capital Project Funds include the 2007 SPLOST Fund, the 2013 SPLOST Fund, 2016 CDBG Fund and the Capital Improvements Program Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

#### (2) Proprietary Funds

Enterprise Funds – Funds used to account for operations that are financed and operated in a manner similar to private business enterprises – - where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The City has six Enterprise Funds: the Water and Sewer Fund, Reclaimed Water Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

**Internal Service Funds** – Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to the other government units, on a cost reimbursement (internal fees and charges) basis. The City has four Internal Service Funds: the Health Insurance Fund, Fleet Management Fund, the Wellness Program Fund and Central Services Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

#### (3) Fiduciary Fund

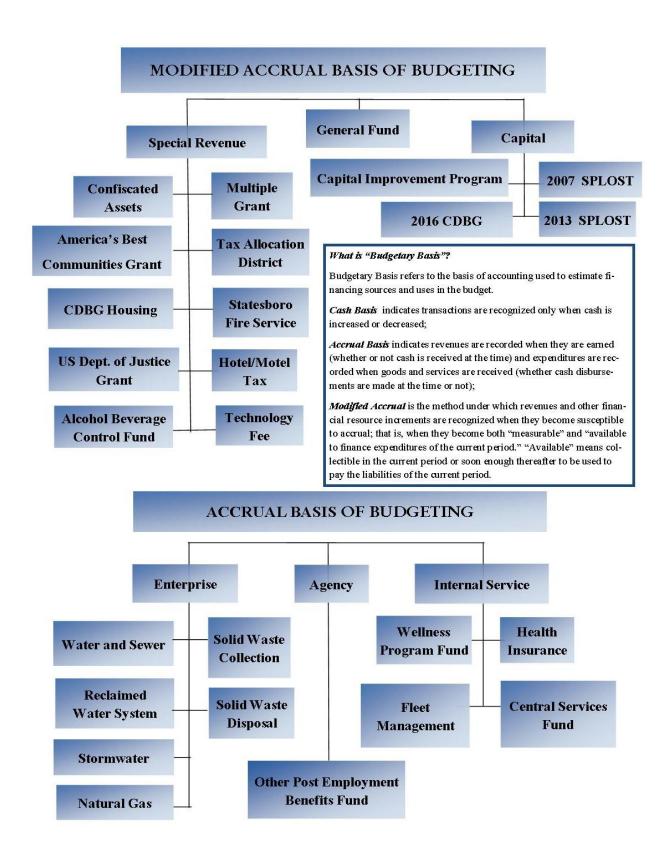
**Agency Fund** – The trust and agency funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, or other government units. The City has one Agency Fund: The Other Post Employment Benefits Fund.

Please note that funds by fund type are summarized in the chart on the next page and the second column of the funds chart shows two different accounting bases: accrual and modified accrual. Accrual accounting is similar to private sector accounting, in that revenues are accrued when earned, and expenses are accrued when the financial transaction takes place. Proprietary Funds and Fiduciary Funds are accounted for on this basis, as they are operated very similarly to private businesses. In the Budget, these types of funds have a Budgeted Income Statement and a Budgeted Cash Flow Statement. Any major capital expenses for these funds are budgeted in the Budgeted Cash Flow Statement.

All Governmental Funds are accounted for using the modified accrual basis. Revenues are recognized in the accounting period in which they became available and measurable. The expenditures are recognized in the account period in which the fund liability is incurred. These funds reflect only available resources. In addition, this Budget shows all the major capital expenditures for these types of funds in the Capital Improvements Program Fund, or another capital projects fund. Major capital expenditures are defined as capital assets costing at least \$5,000 and having a useful life of at least two years. This includes not only land, buildings, and infrastructure, but also vehicles and equipment.

The following chart illustrates each of the types of funds and the actual funds included in the City of Statesboro's budgetary process.

Fund	Basis of	Major/	Types of Funds	FY 2017	FY 2018
Number	Accounting	Nonmajor	Actual Funds	Budget	Budget
			GOVERNMENTAL FUND TYPES:		
100	Modified	Major	GENERAL FUND	Current	Current
100	Modified	Major	GENERAL FUND	Cultan	Current
			SPECIAL REVENUE FUNDS:		
210	Modified	Nonmaior	CONFISCATED ASSETS FUND	Current	Current
221	Modified		COMMUNITY DEVELOPMENT HOUSING TRUST FUND	Current	Current
224	Modified		US DEPARTMENT OF JUSTICE GRANT FUND	Current	Current
250	Modified	-	MULTIPLE GRANT FUND	Current	Current
251	Modified	Nonmajor	AMERICA'S BEST COMMUNITIES GRANT FUND	Current	Current
270	Modified	Major	STATESBORO FIRE SERVICE FUND	Current	Current
271	Modified	Nonmajor	TAX ALLOCATION DISTRICT FUND	Current	Current
275	Modified	Nonmajor	HOTEL/MOTEL TAX FUND	Current	Current
286	Modified	Nonmajor	TECHNOLOGY FEE FUND	Current	Current
287	Modified	7971 CONTRACTOR (**)	ALCOHOL BEVERAGE CONTROL FUND	Current	Current
			CAPITAL PROJECTS FUNDS:		
322	Modified	Nonmajor	2007 SPLOST FUND	Current	Current
323	Modified	Major	2013 SPLOST FUND	Current	Current
341	Modified	Nonmajor	2013 CDBG FUND	Non Current	Non Current
342	Modified	Nonmajor	2016 CDBG FUND	Current	Current
350	Modified	Nonmajor	CAPITAL IMPROVEMENTS PROGRAM FUND	Current	Current
			PROPRIETARY FUND TYPES:		
			ENTERPRISE FUNDS		
505	Accrual	Major	WATER AND WASTEWATER FUND	Current	Current
506	Accrual	Nonmajor	RECLAIMED WATER FUND	Current	Current
507	Accrual	Major	STORMWATER FUND	Current	Current
515	Accrual	Major	NATURAL GAS FUND	Current	Current
541	Accrual	Major	SOLID WASTE COLLECTION FUND	Current	Current
542	Accrual	Major	SOLID WASTE DISPOSAL FUND	Current	Current
			INTERDALL GEDALGE FUNDS		
CO1	×	7.62	INTERNAL SERVICE FUNDS:	Q.,,,,,,,,,	<b>O</b>
601	Accrual Accrual	Major	HEALTH INSURANCE FUND	Current	Current
602 603	Accrual	Major Nonmajor	FLEET MANAGEMENT FUND WORKER'S COMPENSATION FUND	Current Current	Current Non Current
604	Accrual	Nonmajor	WELLNESS PROGRAM FUND	Current	Current
605	Accrual	Major	INFORMATION TECHNOLOGY FUND	Current	Current
003	Accidal	Major	INFORMATION TECHNOLOGI FUND	Cultan	Current
			EIDIGIADV EINDG.	1	
			FIDUCIARY FUNDS: AGENCY FUND:	l.	
760	Accrual	Nonmajor	OTHER POST EMPLOYMENT BENEFITS	Current	Current
700	Accidal	Nominajor	OTHER FOST EMPLOTMENT BENEFITS	Current	Current
				27 Funds	26 Funds
NOTES:	Modified		Budgeted on the Modified Accrual Basis of Accounting.		
	Accrual		Budgeted on the Accrual Basis of Accounting.		



The twenty-six funds are serviced by fourteen bank accounts, seven of which are major accounts, and seven of which are minor. The minor accounts have little activity, but are required due to bond indentures, grant requirements, or some other legal or operational requirement. The City received bids on its banking services in May 2017, for a four-year term beginning July 1st. The chart on the following page shows which bank accounts service each of the proposed funds.

Following this Reader's Guide to the Budget is the City Manager's Budget Message. This message includes a listing of the assumptions used in developing the Budget. It also includes a discussion of the major issues requiring financing that the Mayor and City Council confront, and how this Budget proposes to address them.

The next section, Summary Budget of All Funds, is a multi-sheet spreadsheet, which summarizes all funds of the City of Statesboro, and the projected fund balances or working capital, depending on the basis of accounting used. This summary includes all revenues and transfers into a fund, and all expenditures (expenses) and transfers out of a fund. It also shows the other sources and uses of cash in those funds using full accrual accounting. *In short, it is the entire budget in a condensed format.* This section also contains the Resolution necessary to adopt the Budget. Should the Mayor and City Council wish to change any aspect of the proposed Budget contained herein, they would simply adopt this Resolution subject to those specific changes.

The next section contains the Resolution Adopting the Financial Policies, which directs the financial operations of the City. These policies are reviewed each year to determine if any changes need to be made.

The next section contains a List of Authorized Personnel Positions funded by this Budget. This lists the budgeted positions within each department and division of the City. This assures that only this number of personnel can be employed unless changed by the City Council during the fiscal year.

The next section contains the Proposed Position Classification and Compensation (Pay) Plan. The Plan was updated by the Evergreen Solutions in FY 2016. It had been ten years since the last update to the Plan. In the years between Plan updates, salaries and wages are adjusted by a cost of living adjustment to offset inflation.

Following that are sections for each one of the twenty six funds.

	MAJOR BANKING ACCOUNTS												
	General		Sweep	E-Government	2007	2013	2010 Revenue						
	Disbursement	Payroll	Investment	Sweep Invest-	SPLOST	SPLOST	Bond Construction						
Name of Fund Served	Account	Account	Account	ment Account	Account	Account	Account						
Governmental Funds:													
100 General													
210 Confiscated Assets													
221 CDBG Housing													
224 U.S. Dept. of Justice													
250 Multiple Grants													
251 America's Best Communities Grant			***********										
270 Statesboro Fire													
271 Tax Allocation Districts Fund													
275 Hotel/Motel Tax													
286 Technology Fee													
287 Alcohol Beverage Control													
322 2007 SPLOST													
323 2013 SPLOST													
342 2016 CDBG													
350 CIP Projects													
•													
Proprietary Funds:													
a) Enterprise:													
505 Water and Sewer													
506 Reclaimed Water													
507 Stormwater													
515 Natural Gas													
541 S W Collection													
542 S W Disposal													
b) Internal Service:													
601 Health Insurance		*************											
602 Fleet Management													
604 Wellness Program Fund													
605 Information Tech Fund													
760 OPEB Fund													
			MINO	OR BANKING A	CCOUNTS								
	Confiscated/	Health	Flexible	2010 Revenue	2016	America's Best	Tax Allocation						
	Seized	Insurance	Benefits Plan	Bond Sinking	CDBG	Communities	Districts						
Name of Fund Served	Property Account	Claims Account	Account	Fund Account	Bank Account	Grant	Fund Account						
Governmental Funds:													
Governmental Funds.													
100 General													
210 Confiscated Assets													
210 Confiscated Assets 221 CDBG Housing													
210 Confiscated Assets 221 CDBG Housing 224 U.S. Dept. of Justice													
210 Confiscated Assets 221 CDBG Housing 224 U.S. Dept. of Justice 250 Multiple Grants													
210 Confiscated Assets 221 CDBG Housing 224 U.S. Dept. of Justice 250 Multiple Grants 251 America's Best Communities Grant													
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After all funds are presented, there are three remaining sections. They provide the following information:

- 1) Capital Improvements Program. The City adopts a Capital Improvements Program (CIP) for six years. The first year's project is included in the FY 2018 Budget. The other five years are included for planning purposes. Their priorities can be changed in future updates of this program. The CIP is updated on an annual basis, so that the benefits of long-range planning can be obtained while having the flexibility to adjust to unforeseen circumstances or opportunities.
- 2) The Existing Debt Service Schedule for All Funds. The City must repay the debt for the City Hall purchase and renovation; the debt for the natural gas line extensions to the City of Metter; and several GEFA loans and the 2010 Refunding and Improvement Revenue Bonds for the water and sewer system. That is the extent of the City's indebtedness. These schedules show the amount of principal and interest due in each of the fiscal years until fully repaid for each individual debt instrument.
- 3) A Glossary of Terms used in governmental budgeting and accounting to assist the first-time reader. It should help clarify new terms that may not be familiar to the reader.

### TAB 3

### City Manager's Budget Message

### TAB 3

### City Manager's Budget Message

COUNCIL
Phil Boyum
Sam Lee Jones
Jeff Yawn
Travis L. Chance
John Riggs



Jan J. Moore, Mayor Randy Wetmore, City Manager Robert Cheshire, Deputy City Manager Sue Starling, City Clerk

50 East Main Street • P.O. Box 348 Statesboro, Georgia 30459-0348

June 20, 2017

The Honorable Mayor and City Council City of Statesboro PO Box 348 Statesboro, Georgia 30459

Re: City Manager's Budget Message and Transmittal of the Proposed Budget for FY 2018

Honorable Mayor and City Council:

Transmitted herewith for your consideration is the City of Statesboro's proposed budget for the fiscal year 2018 (FY 2018). I want to express my appreciation to all City staff who contributed to the development of this budget. As a result of their efforts, we present to you a budget that meets all administrative and legal requirements. Our objective was to meet the priorities established by the Mayor and City Council for the coming fiscal year and to continue to provide high quality services to our citizens in a fiscally responsive manner.

The annual Budget is the most important policy decision the Mayor and Council make each year. The Budget determines staffing levels for each department, the equipment and supplies that may be purchased, the priorities for service delivery, and which major capital projects may be funded. The Budget is an essential planning tool for the City of Statesboro. It also serves as an accounting tool, because it assures that the limits set by appropriations cannot be exceeded under State statute. Finally, the Budget serves as a management tool in assisting management staff to compare costs and alternative methods of providing City services.

The FY 2018 City of Statesboro budget for all appropriated funds totals \$53,612,300 (this number includes transfers between funds) which is an increase of \$1,576,191. This increase is mainly due to the rising cost of health care, the rising cost of natural gas and the increase in technology fees. Also several positions that were unfilled in previous years in several departments were filled.

The General Fund budget for FY 2018 is \$14,801,833 or 27.6% of the total expenditures budget, which is an increase of \$522,232 from the FY 2017 Budget and a decrease to Fund Balance of \$157,348. For FY 2018 both Revenues and Expenditures are expected to increase slightly. The Statesboro Fire Service Fund

budget for FY 2018 is \$3,620,411 or 6.8% of the total expenditures budget, and is budgeted to use \$304,629 of fund balance. The Water and Sewer Fund FY 2018 budget is \$11,097,896 or 20.7% of the total expenditures budget. This is an increase over the FY 2017 budget by \$454,224. The Water and Sewer Fund is budgeted to increase its retained earnings by \$839,857. The FY 2018 Natural Gas Fund budget is \$4,645,287 or 8.7% of the total expenditures budget and is scheduled to increase retained earnings by \$1,611,811. The Solid Waste Collection Fund FY 2018 budget is \$3,619,684 or 6.8% of the total expenditures budget and is budgeted to increase retained earnings by \$131,646. The budget for the Solid Waste Disposal Fund for FY 2018 is \$3,488,681 or 6.5% of the total expenditures budget, and is scheduled to increase retained earnings by \$593,152.

#### **Budget Assumptions:**

In preparing this Budget and the six-year Capital Improvements Program (CIP), staff has used a number of assumptions that are critical in determining anticipated revenues and expenditures. Any budget and six-year capital plan by definition is a planning document. Not every factor that may impact the budget can be determined prior to its preparation and adoption. Therefore, it is necessary to base the budget on certain assumptions. There will be circumstances during the next fiscal year that will affect some of the assumptions that have been made. When those circumstances occur, the budget will be adjusted accordingly.

The major assumptions are as follows:

As mentioned above, the Operational and Six-Year Capital Improvement Plan (CIP) have been developed using several assumptions. The assumptions used assisted in determining the level of services that can be provided by the city, the amount of revenue that is anticipated to be received and the estimated expenditures for the coming year.

The Operational Budgets provide an outline of what we see as necessary to continue to provide services to the citizens of Statesboro in the coming year. The first year of the CIP shows what we hope to accomplish in the 12 months of the 2017/2018 budget. It also shows many other projects and equipment acquisitions planned for in the coming years.

The following bullet points will summarize many of the assumptions utilized and will show highlights of the 2017/2018 city budget.

- The Budget will be adopted, and accounted for, using generally accepted accounting principles, with Enterprise and Internal Service Funds budgeted and accounted for using full accrual and accounting similar to private businesses, and all other funds budgeted and accounted for using modified accrual accounting.
- Revenues are projected conservatively, or in the low to medium range, so they do not create a budget that is overly optimistic where everything must hit high as projected.
- Assumes the City may make some progress towards meeting the fund reserve targets.
- Assumes the millage rate will not be increased and will stay at the same 6.358 mills.
- Assumes there will be an increase in sanitation rates of approximately 4% to 4.5% depending on the service being provided. This is the first increase in rates in 5 years.
- Assumes no increase in tippage fees for housing/commercial or yard waste.
- Assumes no increase in water and/or sewer rates.

- Assumes no increase in the natural gas rates. Rates for gas fluctuate monthly depending upon the
  underlying wholesale cost of gas purchased by the city. Revenues are based on a normal winter
  heating load.
- Assumes staff will perform an analysis of the convenience fees received during the first 9 months of implementation and report to Council how much of the fee continues to be subsidized by the General Fund. After the evaluation, staff will bring a recommendation of a fee that would bring the overall convenience fee to budget neutral.
- Assumes the Fleet Management Fund labor rates will increase by \$5 per hour January 1, 2018. This increase continues the incremental increases for the past several years to better cover the costs associated with the services provided.
- Assumes that SPLOST funding will remain at approximately 90% of what was estimated when the 2013 SPLOST was adopted. This will be the 3<sup>rd</sup> year for this level of reduction.
- Assumes the economy will remain stable during the coming year so sales taxes and business license revenues will remain the same as last year.
- Assumes Equity Transfers to the General Fund will be as follows:

Natural Gas Fund	\$ 870,000
Water/Wastewater Fund	\$ 805,200
Storm Water Fund	\$ 25,000
SW Collection Fund	\$ 730,000
SW Disposal Fund	\$ 315,000

	TRANSFERS BETWEEN FUNDS																	
															Health		Central	
Transfer In		General		SFD		GAS		CIP		W and S		SWC		SWD	nsurance	9	Services	
TRANSFER																		TOTALS
OUT																		OUT
General	\$	-	\$	1,344,000	\$	-	\$	100,000	\$	-	\$	-	\$	-	\$ 30,000	\$	10,670	\$ 1,484,670
SFD	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	\$	10,670	\$ 10,670
Hotel/Motel	\$	43,750	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	\$	-	\$ 43,750
13 SPLOST	\$	-	\$	-	\$	1,300,000	\$	-	\$	1,465,000	\$	325,000	\$	1,795,833	\$ -	\$	-	\$ 4,885,833
W and S	\$	805,200	\$	821,682	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	\$	10,670	\$ 1,637,552
Stormwater	\$	25,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	\$	10,670	\$ 35,670
Natural Gas	\$	870,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	\$	10,670	\$ 880,670
SW Collection	\$	730,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	\$	10,670	\$ 740,670
SW Disposal	\$	315,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	\$	10,670	\$ 325,670
Fleet	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	\$	10,670	\$ 10,670
TOTALS IN	\$	2,788,950	\$	2,165,682	\$	1,300,000	\$	100,000	\$	1,465,000	\$	325,000	\$	1,795,833	\$ 30,000	\$	85,360	\$ 10,045,155

• Assumes that all Proprietary Funds will be self-supporting without assistance from the General Fund. However, the Solid Waste Disposal Fund will not be self-supporting without the 2013 Special Purpose Local Option Sales Taxes (SPLOST) paying for air rights and post-closure expenses, as the current \$38.00 per ton tippage fee does not offset all the costs of the transfer station, hauling contract, disposal contract, and post-closure costs of the Lakeview Landfill site including operation and maintenance of the methane extraction system. Hauling, disposal, and fuel surcharge alone cost us nearly \$37.02 per ton under the contract with Broadhurst Environmental and Rackleff Enterprises, LLC.

- Assumes the Statesboro Fire Department will be funded entirely by the Statesboro Fire Services Fund, as required by the intergovernmental agreement between the City and Bulloch County. It is also assumed that Bulloch County will levy a 1.8 mills tax in the Statesboro Fire District which should generate approximately \$890,000 for funding the County portion of the Fire Service Fund. Additionally, it is assumed the City of Statesboro will fund the Fire Service Fund in the amount of \$1,344,000 from the General Fund, \$821,682 from a portion of the Governmental Water/Sewer fees, and \$260,000 from the Fire Line Access Fee.
- Assumes the City will contract with Main Street (DSDA) and the Statesboro Arts Council and will allocate 19.9% to DSDA and 26.77% to the Arts Council from the Hotel/Motel Tax for promotion and tourism development. The Statesboro Convention and Visitors Bureau (SCVB) will receive 40% of the Hotel/Motel Tax for promotion and tourism development.
- Assumes that the final salary increases of the Evergreen Solutions Reclassification/Compensation Study recommendations will be implemented in July of 2017. This final phase will bring applicable salaries to the 55<sup>th</sup> percentile for comparable jobs per the compensation study.
- Assumes a 2% cost of living increase for all employees in the coming fiscal year.
- Assumes an increase in premium to employees in the amount of \$20 per month. There will also be one time transfers into the Health Insurance Fund in the amount of \$30,000. This increase is due to a significant lowering in the amount of reserves due to higher than usual claims for last year.
- Assumes adding a part-time administrative assistant in the Central Services Department. This position is budgeted for 20 hours per week at a cost of approximately \$15,000 per year.
- Assumes the filling of the building maintenance/building inspector position that has been left unfilled for a number of years. The city has 15 facilities that encompass approximately 145,000 square feet. It is prudent that someone be the lead in maintaining the facilities and scheduling preventive maintenance for the structures. This will be in addition to the building inspection duties of the position.
- Assumes the purchase of additional time at the health clinic. Employees are using the clinic extensively and some months in excess of 100% of the time the city has purchased.
- Assumes that a performance audit will be conducted on the operations of the Municipal Court and City Clerk's Office including the billing and customer service operations of the Office.
- Assumes the Police and Fire Departments will bring forward for Council consideration the implementation of fees and assessments for false alarms.
- Assumes there will be a reclassification of a vacant Equipment Operator position to a Crew Leader to increase the effectiveness of the crew.
- Assumes that for FY 2018 the vacation "buy back" program will be suspended.
- Assumes certifications as part of the compensation plan will be ending June 30, 2017 as the transition to a Merit based system is implemented in the coming year.
- Assumes \$40,000 will be budgeted to assist with the demolition of dilapidated buildings.

There are some additional items that have not been specifically budgeted for at this time that the Mayor and Council may want to be aware of for the coming year.

The study of the radio system upgrade will be performed by a consulting firm in the coming months to determine the system requirements and the radios that will need to be purchase or upgraded. The study will give us the information to make an informed decision. We are sharing the cost of the consultant with County, School District and University.

### CITY OF STATESBORO

- ❖ The Strategic Plan will be completed in the next few months and provide a list of projects and priorities that the community would like to see undertaken.
- ❖ In the coming year, staff will begin to look at the different permits and fees that are in place. The review will entail determining if the permit is still relevant and if the fees charged cover the cost of issuance if the permit is needed.

#### **Major Issues:**

#### Background:

Statesboro continues to have a growing economy. The local economy is influenced by a diversified industrial base, an expanding state public university, is a regional center for medical care, and is a regional center for retail activity. This diversification assists Statesboro in remaining a vital economic hub for Southeast Georgia. As the City of Statesboro experiences growth in commercial and retail expansion and in residential developments our community has an increasing population. The growth in population can be primarily attributed to the continued increases in enrollment at Georgia Southern University which is expecting a fall enrollment nearing 21,000 students.

Georgia Southern is one of the most attractive universities in Georgia as well as the entire Southeast. The economic impact of Georgia Southern on the local economy in Statesboro and Bulloch County is estimated to exceed \$130 million annually. The continued success and expansion of Georgia Southern University makes it a major economic engine in Southeast Georgia. Coupled with the continued growth of Ogeechee Technical College and East Georgia State College, Statesboro is a vibrant center for higher education. These educational institutions ensure the economic strength and vitality of the community.

With the cities infrastructure investments in water, sewer, natural gas, and roads the community is positioned to maintain our present businesses while being able to recruit other businesses to move to Statesboro and the area to ensure our economic vitality.

The City's main focus is on maintaining excellent public services and quality of live for its residents. These efforts will help build on expanding the economic base in order to attract and retain quality employers. This expanding economic activity translates into growing needs for quality support services including improved transportation, water and sewer, natural gas, solid waste, and public safety services. To effectively respond to this growth and the increased demand for services the City will have to proactively plan in order to meet the challenges for financing major public works and utilities improvements. The funding initiatives in this proposed Budget attempt to address man of these growth challenges.

For the past couple of years the City of Statesboro partnered with the Averitt Center for the Arts and the Downtown Statesboro Development Authority to apply for Frontier's competitive America's Best Communities Grant. Not only were these partners issued \$50,000 in quarter prize award winnings, they also were named in the final eight for an additional \$100,000 in winnings. This past April the efforts of the Blue Mile Committee were rewarded with the winning of \$1,000,000. The \$1 million will be used for Statesboro's "Blue Mile" project, also known as the South Main Street revitalization effort. The "Blue Mile" is the one mile stretch of US Hwy 301 South (South Main Street). The Blue Mile serves as an important link between historic downtown Statesboro and Georgia Southern University.

With each budget cycle, the City does its best to meet the challenge of providing quality services to all of its residents, with increasingly limited resources. The FY 2018 budget links developed organizational goals and objectives with the financial resources available to fund them. To accomplish the vision established by the Mayor and City Council the following goals have been developed for the City for FY 2018.

#### Main Goals

### Goal: To actively engage and maintain transparency with the citizens of Statesboro. Objectives:

- 1. Develop additional information inserts to accompany the utility bills as provided by various departments.
- 2. Develop brochures detailing City services.
- 3. Post more City information on the website, including press releases and the utilization of other social media outlets for dissemination of information to the public.

## Goal: To provide efficient and effective services that will positively impact the quality of life for residents and business owners.

Objectives:

- 1. Publicize through GSU mailings to students and various media for customers the availability of online utility, property tax, and court fine payments.
- 2. Continue to stress fire prevention through annual inspections of businesses.
- 3. Continue to stress fire prevention through visits with school children in the public and private schools.
- 4. Continue to educate the public on the safe use of natural gas.
- 5. Continue to provide safe drinking water with no disruptions other than minor line repairs.
- 6. Continue to aggressively apprehend and prosecute offenders that commit physical assaults.
- 7. Continue to improve pedestrian safety by maintaining current sidewalks and providing additional sidewalks and safer crossings.

### Goal: To develop and sustain economic development and investment in the community.

- 1. Continue to conduct Right Start Meetings with developers before they begin design so that they are clearly informed of our development guidelines and regulations.
- 2. Meet with developers and others on rezoning requests and variance requests so that they understand what a compatible use of that property would be.
- 3. Actively pursue annexation opportunities and creation of new retail and commercial development to enhance the tax base.
- 4. Continue to provide timely review of subdivision and site plans.
- 5. Provide consistency in interpretation and application of development ordinances.

# Goal: To be proactive in the planning and development of critical infrastructure necessary for managed growth.

Objectives:

- 1. Continue to diligently inspect the installation of all developers' subdivision and commercial infrastructure that will be dedicated to the City for ownership and maintenance.
- 2. Continue to maintain the major drainage ditches and canals so that the system can convey heavy rains as designed.

- 3. Identify those areas within the City without natural gas service and provide installation.
- 4. Maintain GIS Systems of all City mapping needs including boundaries, utilities, rights of ways, easements, etc.
- 5. Create a Stormwater Management Program to address the City's aging and undersized stormwater drainage system.

### Goal: To work effectively with other local, state and federal agencies to benefit the citizenry. Objectives:

- 1. Identify and publicize the names and locations of known pedophiles within Bulloch County
- 2. Contest the early parole of known drug dealers at State Parole Board hearings
- 3. Work with the DEA and the local Drug Task Force to increase the number of convictions and drug seizures by 10%.
- 4. Strengthen the City's partnership with Habitat for Humanity of Bulloch County, Inc. to encourage housing ownership options for all income levels.
- 5. Continue to work with Bulloch County to provide additional recycling opportunities.

### Outside Agencies:

Three other agencies are affected by this Budget. The City renegotiated its contracts with the Statesboro Convention and Visitors Bureau (SCVB), the MainStreet/DSDA and the Statesboro Arts Council (SAC) to market the area for tourism. The new percentages of the Hotel/Motel Tax provided to each under these one-year contracts are 40% to the SCVB, 19.9% to the DSDA/Main Street, and 26.77% to the SAC.

### **Impact of the Capital Improvements on the Operating Budget:**

The capital improvements process begins with all the departments turning in their requests for a six year period. The City Manager and Director of Finance review each project with the departments and discuss the priorities and funding based on revenue and expenditure (expense) projections. At the planning retreat, the capital improvement projects are presented to City Council, who may add, delete or change the list of priorities.

The capital improvements within this Budget proposal have differing affects on the operating side of the Budget. The street projects, for the most part, are resurfacing and street striping and will have a minimal impact on the operating budget by reducing some maintenance costs of repairing potholes. The drainage system improvements are replacements of existing infrastructure, so they should not increase operating costs. The sidewalk projects will not require any real maintenance for at least ten years. The replacement sidewalks will reduce the amount of patching required from the operating budget.

The new residential subdivision and commercial development infrastructure (streets, drainage, sidewalks, water lines, sewer lines, and natural gas lines) that is dedicated to the City for ownership and maintenance will increase our operating costs over time. However, they generate tax base and utility revenues to offset these costs. And, if properly constructed and inspected they should not require a lot of maintenance for about a decade.

The water and sewer line extension projects and the natural gas line extension projects will, over time, increase the number of miles of line maintained, but initially should require little maintenance. They should also provide the additional customer base to offset these operational costs. Consequently, the utility funds should be able to absorb these operational increases with no difficulty. The rehabilitation of

### CITY OF STATESBORO

water and sewer lines should reduce operational costs at the Waste Water Treatment Plant by reducing the infiltration of rainwater into the lines which increases the amount of water needing to be treated at the plant.

The equipment and vehicle purchases are mostly for routine replacement of older, worn out equipment that have outlived useful life. This will decrease the operating expenses to maintain these capital assets; however, this decrease will likely be offset by the increased cost to insure the newer vehicles and equipment.

#### **Debt**

The City of Statesboro's current long-term debt was issued for capital improvement projects that were too extensive to be financed from current revenue sources. The City of Statesboro will not use long-term debt to finance current ongoing operations of the City.

The City of Statesboro is governed by the State of Georgia restrictions on local government debt. The State of Georgia states that "The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10% of the assessed value of all taxable property within such county, municipality, or political subdivision; and no such county, municipality, or other political subdivision shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law" (State of Georgia Constitution, Article IX, Section V).

The City of Statesboro's debt limit is \$64,917,752, 10% of the estimated total assessed value of \$649,177,516. The City currently has no general obligation bonds. However, the City's total debt is \$15,223,183. The General Fund has an outstanding capital lease for City Hall in the amount of \$492,500. The Natural Gas Fund has one outstanding loan in the amount of \$154,250. The City issued \$15,040,000 in Water and Sewer Revenue Bonds to repay outstanding Georgia Environmental Facilities Authority Loans (GEFA), to refund an outstanding revenue bond, and to renovate and expand water and sewer lines. The City received an uninsured AA rating on these bonds. In addition to the Water and Sewer Bonds with a balance of \$11,675,000, the City has \$2,901,433 in three remaining GEFA loans.

#### **Conclusion:**

The City Budget FY 2018 operating and capital budgets exceed \$53,000,000 (including transfers). The budget aims to meet the priorities established by the City Council within the resources available. A growing community makes demands on services and increases the need for infrastructure improvements. We believe this budget addresses these demands in a fiscally responsive manner.

In the preparation of this budget every effort has been made to continue to improve service levels, maintain a stable rate of taxation and improve the financial integrity of the City. The FY 2018 budget will continue to provide these essential public services to an increasing population with the current millage rate, which is one of the lowest in Georgia, or 6.358 mills. The City's primary enterprise funds, Water/Sewer and Natural Gas have operating budgets of \$11,097,896 and \$4,645,287 respectively. Our Capital Improvement Program presents a 6 year plan for the acquisition, expansion, and maintenance of the City's major assets totaling \$37,002,280.

### CITY OF STATESBORO

I would like to express my sincere appreciation for the time and effort devoted to the preparation of this proposed budget to the department heads and their staffs. All departments made efforts to minimize expenditures while working to maintain high levels of service for our citizens. I would also like to specifically thank the members of the Finance Department for the numerous hours that went into the preparation of this budget. The preparation of this year's Operating Budget and CIP was truly a team effort. We would also like to thank the Mayor and City Council for their input and support during the budget process.

Copies of the proposed Budget and Capital Improvements Program has been on file in the Director of Finance's Office, as well as the City Clerk's office and available on the City's website since June 6, 2017. Adoption of the Budget Resolution has been placed on the June 20, 2017 City Council agenda for consideration with an effective date of July 1, 2017, subject to any changes that the Mayor and City Council might make in its adoption.

Please let us know if we can provide any further information as you review this proposed Operating Budget and Capital Improvements Program.

Respectfully submitted,

Randy Wetmore City Manager Cindy S. West Director of Finance



# TAB 4

# Summary Budget of All Funds

# TAB 4

# Summary Budget of All Funds

### City of Statesboro Summary of All Funds

This section consists of a consolidated summary of all funds used to provide city services. The first chart is a Department/Fund Overview. The Overview provides an illustration of the relationship between the City's department and funds. The revenue sources and expenditures of the City of Statesboro may be more easily understood by reviewing the pie charts following the Overview. Also included in this section are three-year budget spreadsheets (FY 2016 actual, FY 2017 budgeted and FY 2018 adopted budgets) for each of the fund categories. The last section includes the City's Budget Summary and Reserve Targets.

Please see the individual tabs for detailed budget information and the services provided by the various funds.

	Governing Body	City Manager	Elections	City Clerk	General Administraion	Finance	Huma ee Legal Resour		Governmental Buildings	Engineering and PI
Operating Budget				,						
General Fund	\$184,895	\$467,371	\$16,255	\$247,308	\$0	\$684,160	\$243,685	\$311,878	\$196,437	\$463,336
<b>Total Operatiang Budget</b>	\$184,895	\$467,371	\$16,255	\$247,308	\$0	\$684,160	\$243,685	\$311,878	\$196,437	\$463,336
Special Revenue Funds										
Confiscated Asset Fund										
US Dept of Justice Grant Fund										
Multiple Grant Fund										
America's Best Community Grant										
Statesboro Fire Service Fund										
Tax Allocation District Fund					\$40,000					
Hotel/Motel Fund					Ψ.0,000					
Technology Fee Fund										
Alcohol Beverage Control Fund										
Total Special Revenue Funds	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0
	, ,				, .,					
Capital Funds										
2007 SPLOST Fund										
2013 SPLOST Fund									\$125,000	
2016 CDBG Fund										
Capital Improvements										\$26,000
<b>Total Capital Funds</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000	\$26,000
Enterprise Funds										
Water Sewer Fund										
Reclaimed Water Fund										
Stormwater Fund										
Natural Gas Fund										
Solid Waste Collection Fund										
Solid Waste Disposal Fund	40	40	40	40	40	40	40	40	40	40
Total Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Internal Service Funds										
Health Insurance Fund					\$3,786,400					
Fleet Management Fund					++,,,,					
Wellness Fund					\$6,500					
Central Services Fund					, -,-					
<b>Total Internal Service Funds</b>	\$0	\$0	\$0	\$0	\$3,792,900	\$0	\$0	\$0	\$0	\$0
								<u> </u>		
Fiduciary Funds										
Other Post Employment Benefits										
Total Fiduciary Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total City Budget	\$184,895	\$467,371	\$16,255	\$247,308	\$3,832,900	\$684,160	\$243,685	\$311,878	\$321,437	\$489,336

	Municipal Court	Police Admin.	Police Support	Police Investigations	Police Patrol	Code PD	Fire	Public Works	Streets	Parks
Operating Budget										
General Fund	\$553,612	\$777,431	\$997,517	\$1,140,181	\$3,600,363	\$77,484		\$200,013	\$1,831,112	\$406,980
Total Operatiang Budget	\$553,612	\$777,431	\$997,517	\$1,140,181	\$3,600,363	\$77,484	\$0	\$200,013	\$1,831,112	\$406,980
Special Revenue Funds										
Confiscated Asset Fund		\$46,500								
US Dept of Justice Grant Fund		\$50,000								
Multiple Grant Fund										
America's Best Community Grant										
Statesboro Fire Service Fund							\$3,609,741			
Tax Allocation District Fund										
Hotel/Motel Fund										
Technology Fee Fund		\$92,850								
Alcohol Beverage Control Fund		\$68,162								
<b>Total Special Revenue Funds</b>	\$0	\$257,512	\$0	\$0	\$0	\$0	\$3,609,741	\$0	\$0	\$0
Capital Funds										
2007 SPLOST Fund										
2013 SPLOST Fund		\$0	\$0	\$0	\$312,500	\$0	\$0		\$990,000	
2016 CDBG Fund									,	
Capital Improvements									\$218,000	\$52,500
Total Capital Funds	\$0	\$0	\$0	\$0	\$312,500	\$0	\$0	\$0	\$1,208,000	\$52,500
Entonomico Fundo										
Enterprise Funds Water Sewer Fund										
Reclaimed Water Fund										
Stormwater Fund										
Natural Gas Fund										
Solid Waste Collection Fund										
Solid Waste Disposal Fund										
Total Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Enterprise Funds	φ0	<b>9</b> 0	\$0	30	Φ0	φ0	\$0	\$0	Φ0	\$0
Internal Service Funds										
Health Insurance Fund										
Fleet Management Fund										
Wellness Fund										
Central Services Fund										
<b>Total Internal Service Funds</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Eidusiam Funda										
Fiduciary Funds Other Post Employment Benefits										
Total Fiduciary Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total City Budget	\$553,612	\$1,034,943	\$997,517	\$1,140,181	\$3,912,863	\$77,484	\$3,609,741	\$200,013	\$3,039,112	\$459,480
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	Planning	Code/PL	Other Agencies	Debt Service	Transfers Out	Customer Service	Water Treatment Plant	Water and Sewer	Reclaimed Water	Stormwater Fund	Commercial Refuse
Operating Budget	1 mining	Code/1 E	rigencies	Service	Out	Service	1 min	Sewel	vv acci	1 unu	Refuse
General Fund	\$283,467	\$83,171	\$351,155	\$199,348	\$1,484,670	\$0	\$0	\$0	\$0	\$0	\$0
Total Operatiang Budget	\$283,467	\$83,171	\$351,155	\$199,348	\$1,484,670	\$0	\$0	\$0	\$0	\$0	\$0
Special Revenue Funds											
Confiscated Asset Fund											
US Dept of Justice Grant Fund											
Multiple Grant Fund											
America's Best Community Grant											
Statesboro Fire Service Fund					\$10,670						
Tax Allocation District Fund					Ψ10,070						
Hotel/Motel Fund			\$758,363		\$43,750						
Technology Fee Fund			Ψ750,505		Ψ13,730						
Alcohol Beverage Control Fund											
Total Special Revenue Funds	\$0	\$0	\$758,363	\$0	\$54,420	\$0	\$0	\$0	\$0	\$0	\$0
Capital Funds											
2007 SPLOST Fund											
2013 SPLOST Fund					\$300,000		\$1,465,000				
2016 CDBG Fund										\$455,000	
Capital Improvements											
Total Capital Funds	\$0	\$0	\$0	\$0	\$300,000	\$0	\$1,465,000	\$0	\$0	\$455,000	\$0
Enterprise Funds											
Water Sewer Fund				\$761,466	\$1,637,552	\$430,486	\$3,901,385	\$4,367,007			
Reclaimed Water Fund				,					\$50,992		
Stormwater Fund					\$35,670				, ,	\$629,029	
Natural Gas Fund				\$4,303	\$880,670						
Solid Waste Collection Fund					\$740,670						\$984,595
Solid Waste Disposal Fund					\$326,670						
<b>Total Enterprise Funds</b>	\$0	\$0	\$0	\$765,769	\$3,621,232	\$430,486	\$3,901,385	\$4,367,007	\$50,992	\$629,029	\$984,595
Internal Service Funds											
Health Insurance Fund											
					¢10.670						
Fleet Management Fund Wellness Fund					\$10,670						
Central Services Fund Total Internal Service Funds	\$0	\$0	\$0	\$0	\$10,670	\$0	\$0	\$0	\$0	\$0	\$0
- van meer mit det viet 1 uius	Ψ	Ψ	ΨΟ	ΨΟ	Ψ10,070	ΨU	ΨΟ	ΨΟ	ΨΟ	ΨΟ	Ψ
Fiduciary Funds											
Other Post Employment Benefits											
Total Fiduciary Funds Total City Budget	\$0 <b>\$283,467</b>	\$0 <b>\$83,171</b>	\$0 <b>\$1,109,518</b>	\$0 <b>\$965,117</b>	\$0 <b>\$5,470,992</b>	\$0 <b>\$430,486</b>	\$0 <b>\$5,366,385</b>	\$0 <b>\$4,367,007</b>	\$0 \$50,992	\$0 <b>\$1,084,029</b>	\$0 <b>\$984,595</b>

Special Operation   Substitute   Substitut		Residential					Compressed	Fleet		Central Services	
Second Notes   Second Note		Refuse	Rolloff	Landfill	Yardwaste	<b>Natural Gas</b>	Natural Gas	Maintenance	Motorpool	Fund	Total
Special Operation   Substitute   Substitut	Operating Budget										
Special Revenue Funds	General Fund			\$0			\$0			\$0	\$14,801,833
Septem   1985	Total Operatiang Budget	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,801,833
Stock   Stoc	Special Revenue Funds										
Multiple Grant Fland	Confiscated Asset Fund										\$46,500
Seateshor Effective Fund	US Dept of Justice Grant Fund										\$50,000
Seateshor Effective Fund	Multiple Grant Fund										\$0
Tax Allocation   District Fund   Function	=										\$0
Hotel Note   Fuer   Sept.	Statesboro Fire Service Fund										\$3,620,411
Hotel Motel Fund   1902   19	Tax Allocation District Fund										\$40,000
Second Series   Second Serie	Hotel/Motel Fund										
Second   S											. ,
Total Special Revenue Funds   S0   S0   S0   S0   S0   S0   S0   S											
2007 SPLOST Fund		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,720,036
2007 SPLOST Fund	Conital Funds										
\$115,000	•										0.2
\$455,000				\$115,000		\$1,200,000					
Section   Sect				\$113,000		\$1,300,000					
Total Capital Funds											
Enterprise Funds Water Sewer Fund Reclaimed Water Fund Stormwater Fund Stormwa		\$0	¢o	\$115,000	¢o	\$1,200,000	\$0	\$0	0.9	\$0	
Water Sewer Fund         \$11,097,896           Reclaimed Water Fund         \$50,992           Stormwater Fund         \$3,725,794         \$34,520         \$46,645,287           Solid Waste Collection Fund         \$1,003,593         \$145,600         \$745,226         \$3,725,794         \$34,520         \$3,486,681           Total Enterprise Funds         \$1,003,593         \$145,600         \$3,162,011         \$745,226         \$3,725,794         \$34,520         \$0         \$0         \$3,486,681           Total Enterprise Funds         \$1,003,593         \$145,600         \$3,162,011         \$745,226         \$3,725,794         \$34,520         \$0         \$0         \$0         \$23,567,239           Internal Service Funds         \$1,003,593         \$145,600         \$3,162,011         \$745,226         \$3,725,794         \$34,520         \$0         \$0         \$0         \$23,567,239           Internal Service Funds         \$1,003,593         \$145,600         \$3,162,011         \$745,226         \$3,725,794         \$34,520         \$0         \$0         \$0         \$3,786,400         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0	Total Capital Fullus	\$0	\$0	\$115,000	\$0	\$1,300,000	\$0	\$0	\$0	\$0	\$3,339,000
Reclaimed Water Fund         \$50,992           Stormwater Fund         \$664,699           Natural Gas Fund         \$3,725,794         \$34,520         \$4,645,287           Solid Waste Collection Fund         \$1,003,593         \$145,600         \$745,226         \$3,725,794         \$34,520         \$0         \$3,619,684           Solid Waste Disposal Fund         \$3,162,011         \$745,226         \$3,725,794         \$34,520         \$0         \$0         \$3,488,681           Total Enterprise Funds         \$1,003,593         \$145,600         \$3,162,011         \$745,226         \$3,725,794         \$34,520         \$0         \$0         \$0         \$23,567,239           Internal Service Funds         \$1,003,593         \$145,600         \$3,162,011         \$745,226         \$3,725,794         \$34,520         \$0         \$0         \$23,567,239           Internal Service Funds         \$145,600         \$3,162,011         \$745,226         \$3,725,794         \$34,520         \$0         \$0         \$0         \$23,567,239           Health Insurance Fund         \$625,492         \$3,600         \$639,762         \$65,500         \$625,492         \$3,600         \$731,530         \$731,530         \$731,530         \$731,530         \$731,530         \$731,530 <td>-</td> <td></td>	-										
Stormwater Fund   Stormwater											
Natural Gas Fund \$1,003,593 \$145,600 \$745,226 \$3,725,794 \$34,520 \$34,520 \$3,619,684 \$3,619,684 \$3,162,011 \$33,162,011 \$745,226 \$3,725,794 \$34,520 \$0 \$0 \$0 \$0 \$23,567,239 \$145,600 \$3,162,011 \$745,226 \$3,725,794 \$34,520 \$0 \$0 \$0 \$0 \$23,567,239 \$145,600 \$3,162,011 \$745,226 \$3,725,794 \$34,520 \$0 \$0 \$0 \$0 \$23,567,239 \$145,600 \$145,600 \$3,162,011 \$745,226 \$3,725,794 \$34,520 \$0 \$0 \$0 \$0 \$0 \$23,567,239 \$145,600 \$											
Solid Waste Collection Fund   \$1,003,593   \$145,600   \$745,226   \$3,162,011   \$34,886,881   \$3,488,681   \$3	Stormwater Fund										\$664,699
Solid Waste Disposal Fund	Natural Gas Fund					\$3,725,794	\$34,520				\$4,645,287
Total Enterprise Funds	Solid Waste Collection Fund	\$1,003,593	\$145,600		\$745,226						\$3,619,684
Internal Service Funds	Solid Waste Disposal Fund			\$3,162,011							
Health Insurance Fund	Total Enterprise Funds	\$1,003,593	\$145,600	\$3,162,011	\$745,226	\$3,725,794	\$34,520	\$0	\$0	\$0	\$23,567,239
Fleet Management Fund         \$625,492         \$3,600         \$639,762           Wellness Fund         \$6,500           Central Services Fund         \$731,530         \$731,530         \$731,530           Total Internal Service Funds         \$0         \$0         \$0         \$0         \$625,492         \$3,600         \$731,530         \$5,164,192           Fiduciary Funds           Other Post Employment Benefits         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0           Total Fiduciary Funds         \$0	Internal Service Funds										
Wellness Fund         \$6,500           Central Services Fund         \$731,530         \$731,530         \$731,530         \$731,530         \$731,530         \$731,530         \$731,530         \$5,164,192         \$701,530         \$5,164,192         \$701,530         \$5,164,192         \$701,530         \$5,164,192         \$701,530         \$5,164,192         \$701,530         \$5,164,192         \$701,530         \$5,164,192         \$701,530         \$5,164,192         \$701,530         \$5,164,192         \$701,530         \$701,530         \$5,164,192         \$701,530	Health Insurance Fund										\$3,786,400
Central Services Fund         \$731,530         \$731,530         \$731,530           Total Internal Service Funds         \$0         \$0         \$0         \$0         \$625,492         \$3,600         \$731,530         \$5,164,192           Fiduciary Funds           Other Post Employment Benefits         \$0 <td>Fleet Management Fund</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$625,492</td> <td>\$3,600</td> <td></td> <td>\$639,762</td>	Fleet Management Fund							\$625,492	\$3,600		\$639,762
Total Internal Service Funds         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$625,492         \$3,600         \$731,530         \$5,164,192           Fiduciary Funds           Other Post Employment Benefits         \$0	Wellness Fund										\$6,500
Total Internal Service Funds         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$625,492         \$3,600         \$731,530         \$5,164,192           Fiduciary Funds           Other Post Employment Benefits         \$0	Central Services Fund									\$731,530	\$731,530
Other Post Employment Benefits         \$0	Total Internal Service Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$625,492	\$3,600		\$5,164,192
Other Post Employment Benefits         \$0	Fiduciary Funds										
<b>Total Fiduciary Funds</b> \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	•										\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Total City Budget										\$53,612,,296

#### DESCRIPTION OF THE TOP FOUR MAJOR REVENUE SOURCES

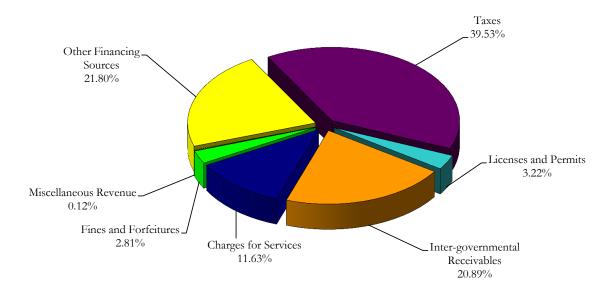
Charges for Services, fees collected for services provided, make up \$30,027,356, or 52.3% of total revenues for the City of Statesboro. The General Fund charges for services include court costs, indirect cost allocation from the water and sewer fund, background check fees and cemetery fees and several other revenue line items. The City has six Enterprise Funds that charge for services. These charges are water and sewer sales, reclaimed water sales, natural gas sales, refuse collections fees and refuse disposal fees.

Taxes make up \$9,752,310 or 17.0%, of total revenues. Included in the taxes category are property taxes - ad valorem taxes levied on as assessed valuation of real and/or personal property; franchise fees – taxes imposed on the privilege of using public property for private purposes; alcohol taxes – levied on the distribution of distilled spirits, malt beverages, and wine; and insurance premium taxes – based on the gross direct premiums collected by all insurance companies doing business in the state.

Other financing sources make up \$10,087,525 or 17.6%, of total revenues. The categories that make up other financing sources are operating transfers in – financial inflows from other funds of the government reporting entity; and sale of assets – the proceeds from the sale of fixed assets and other assets below the government's asset threshold.

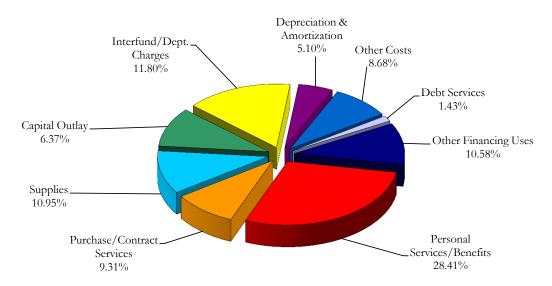
Intergovernmental Revenues make up \$5,569,099 or 9.7% of total revenues. This category includes grants – any grant received from a state or federal agency; and Special Purpose Local Option Sale Tax revenues – a sales tax that is remitted to the state by the vendor then disbursed to the County. Once the County receives the money, it disburses it to the City.

### SUMMARY OF ALL FUNDS REVENUES BY SOURCE



	Go	vernmental Funds		Proprietary Funds	Fiduciary Fund	To	tal All Funds
Taxes	\$	9,752,310	\$	1		\$	9,752,310
(Property Taxes; Motor Vehicle; Franchise Taxes; Be	eer, Wi	ne & Liquor; Insurance	Pr	remium Taxes)			
Licenses and Permits	\$	788,650	\$	-		\$	788,650
(Alcoholic Beverage; Business Licenses; Bank Licer	ises; B	uilding Permits; Inspec	tior	n Fees; Sign Permits)			
Inter-governmental Revenues	\$	5,569,099	\$	-		\$	5,569,099
(Grants; SPLOST funds)	•						
Charges for Services	\$	2,846,075	\$	27,181,281		\$	30,027,356
(Court Costs; Water and Sewer Charges; Solid Was	te Colle	ection Fees; Solid Was	te L	Disposal Tippage Fees; I	Fleet Charges)		
Fines and Forfeitures	\$	689,000	\$	-		\$	689,000
(Municipal Court Fines; State and Federal Confiscate	ed Fun	ds)					
Miscellaneous Revenue	\$	28,600	\$	449,501		\$	478,101
(Rents and Royalties; Reimbursement from Damage	d Prop	erty; and Other {sale o	f pi	ipe, scrap, concession re	venue, sale of sigr	s and	d posts} )
Other Financing Sources	\$	5,260,632	\$	4,646,193	\$ 180,700	\$	10,087,525
(Transfers in from Other Funds; Sale of Assets; Sale	e of La	nd)					
TOTAL	\$	24,934,366	\$	32,277,275	\$ 180,700	\$	57,392,341

### SUMMARY OF ALL FUNDS EXPENDITURES AND EXPENSES BY USE



	Gover	nmental Funds	P	roprietary Funds	Fiduciary Funds	٦	Total All Funds
Personal Services/Benefits	\$	10,141,671	\$	5,089,264	\$ -	\$	15,230,935
(Salaries; FICA; Retirement; Worker's Comp; Drug	Screening)						
Purchase/Contract Services	\$	2,672,012	\$	2,319,885	\$ -	\$	4,991,897
(Legal Fees; Engineering Fees; Repair & Maintenar	nce of Vehic	cles; Equipment; Bui	ldings/	/Grounds; Rentals; Inst	urance (other than		
benefits); Telephone/Cell Phones; Postage; Adverti	sing; Printir	ng & Binding; Travel	& Edu	cation; Dues & Fees; C	Contract Labor)		
Supplies	\$	1,417,438	\$	4,451,534	\$ -	\$	5,868,972
(Office Supplies; Uniforms; General Supplies, Elect	ricity; Gaso	line/Diesel; Food; Bo	oks/P	eriodicals; Small Tools	& Equipment)		
Capital Outlay	\$	5,251,670	\$	110,850	\$ -	\$	5,362,520
(Machinery; Furniture & Fixtures; Technology Equip	ment (com	puters, telephones, s	martb	oards))			
Interfund/Dept. Charges	\$	2,149,918	\$	6,182,742	\$ -	\$	8,332,660
(Self-funded Medical insurance; Life and Disability;	Wellness F	Program)					
Depreciation & Amortization	\$	=	\$	2,734,453	\$ -	\$	2,734,453
(Depreciation and Amortization)							
Other Costs	\$	1,209,718	\$	3,445,032	\$ -	\$	4,654,750
(Property Taxes; Bank Card Charges; Bad Debts; S	olid Waste	Disposal Fees)					
Debt Services	\$	-	\$	765,769	\$ -	\$	765,769
(Repayment of long-term debts)							
Other Financing Uses	\$	2,038,438	\$	3,631,902	\$ -	\$	5,670,340
(Transfers to Other Funds)							
TOTAL	\$	24,880,865	\$	28,731,431	\$ -	\$	53,612,296

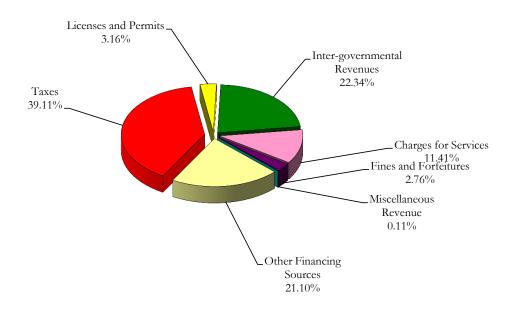
### **SUMMARY OF ALL FUNDS**

		Gov	ernmental Fund	s		Proprietary Funds						
	2016		2017		2018		2016		2017		2018	
	Actual		Budgeted		Adopted		Actual		Budgeted		Adopted	
Revenues:												
31 Taxes	\$ 9,628,163	\$	9,545,873	\$	9,752,310	\$	-	\$	-	\$	-	
32 Licenses and Permits	\$ 1,019,209	\$	844,550	\$	788,650	\$	-	\$	-	\$	-	
33 Inter-governmental Revenues	\$ 5,935,266	\$	5,346,492	\$	5,569,099	\$	-	\$	-	\$	-	
34 Charges for Services	\$ 2,580,633	\$	2,577,262	\$	2,846,075	\$	26,789,825	\$	26,345,365	\$	27,181,281	
35 Fines and Forfeitures	\$ 960,596	\$	1,025,000	\$	689,000	\$	-	\$	-	\$	-	
36 Interest Revenue	\$ 2,200	\$	-	\$	-	\$	316	\$	-	\$	300	
37 Contributions and Donations	\$ 9,578	\$	50,000	\$	-	\$	-	\$	-	\$	-	
38 Miscellaneous Revenue	\$ 18,115	\$	21,000	\$	28,600	\$	506,286	\$	429,199	\$	449,501	
Subtotal:	\$ 20,153,760	\$	19,410,177	\$	19,673,734	\$	27,296,427	\$	26,774,564	\$	27,631,082	
Other Financing Sources												
39 Other Financing Sources	\$ 5,122,568	\$	5,062,950	\$	5,260,632	\$	2,494,864	\$	5,005,833	\$	4,646,193	
Total Financial Sources	\$ 25,276,328	\$	24,473,127	\$	24,934,366	\$	29,791,291	\$	31,780,397	\$	32,277,275	
Expenditures and Expenses:												
51 Personal Services/Benefits	\$ 9,041,025	\$	9,912,216	\$	10,141,671	\$	4,751,006	\$	4,988,131	\$	5,089,264	
52 Purchase/Contract Services	\$ 2,258,658	\$	2,227,223	\$	2,672,012	\$	2,035,979	\$	2,241,240	\$	2,319,885	
53 Supplies	\$ 1,207,724	\$	1,449,573	\$	1,417,438	\$	3,582,249	\$	4,098,849	\$	4,451,534	
54 Capital Outlay	\$ 3,992,829	\$	5,459,451	\$	5,251,670	\$	111,521	\$	120,750	\$	110,850	
55 Interfund/Dept. Charges	\$ 1,760,098	\$	1,816,803	\$	2,149,918	\$	6,174,272	\$	5,995,682	\$	6,182,742	
56 Depreciation & Amortization	\$ -	\$	-	\$	-	\$	2,686,449	\$	2,609,064	\$	2,734,453	
57 Other Costs	\$ 1,351,982	\$	1,460,188	\$	1,209,718	\$	3,196,558	\$	3,329,128	\$	3,445,032	
Subtotal:	\$ 19,612,316	\$	22,325,454	\$	22,842,427	\$	22,538,034	\$	23,382,844	\$	24,333,760	
Non-Operating Expenses												
58 Debt Services	\$ -	\$	-	\$	-	\$	655,119	\$	653,585	\$	765,769	
61 Other Financing Uses	\$ 3,965,083	\$	1,993,918	\$	2,038,438	\$	3,425,882	\$	3,430,200	\$	3,631,902	
Total Use of Resources	\$ 23,577,399	\$	24,319,372	\$	24,880,865	\$	26,619,035	\$	27,466,629	\$	28,731,431	
Net Increase (Decrease) in Fund Balance or Retained												
Earnings	\$ 1,698,929	\$	153,755	\$	53,501	\$	3,172,256	\$	4,313,768	\$	3,545,844	

### **SUMMARY OF ALL FUNDS**

	Fiduciary Funds							Total							
		2016		2017		2018		2016		2017		2018			
		Actual		Budgeted		Adopted		Actual		Budgeted		Adopted			
Revenues:															
31 Taxes	\$	-	\$	-	\$	-	\$	9,628,163	\$	9,545,873	\$	9,752,310			
32 Licenses and Permits	\$	-	\$	-	\$	-	\$	1,019,209	\$	844,550	\$	788,650			
33 Inter-governmental Revenues	\$	-	\$	-	\$	-	\$	5,935,266	\$	5,346,492	\$	5,569,099			
34 Charges for Services	\$	-	\$	-	\$	-	\$	29,370,458	\$	28,922,627	\$	30,027,356			
35 Fines and Forfeitures	\$	-	\$	-	\$	-	\$	960,596	\$	1,025,000	\$	689,000			
36 Interest Revenue	\$	-	\$	-	\$	-	\$	2,516	\$	-	\$	300			
37 Contributions and Donations	\$	-	\$	-	\$	-	\$	9,578	\$	50,000	\$	-			
38 Miscellaneous Revenue	\$	-	\$	-	\$	-	\$	524,401	\$	450,199	\$	478,101			
Subtotal:	\$	-	\$	-	\$		\$	47,450,187	\$	46,184,741	\$	47,304,816			
												,			
Other Financing Sources															
39 Other Financing Sources	\$	191,125	\$	202,500	\$	180,700	\$	7,808,557	\$	10,271,283	\$	10,087,525			
Total Financial Sources	\$	191,125	\$	202,500	\$	180,700	\$	55,258,744	\$	56,456,024	\$	57,392,341			
Expenditures and Expenses:															
51 Personal Services/Benefits	\$		\$	_	\$		\$	13,792,031	Ф	14,900,347	\$	15,230,935			
52 Purchase/Contract Services	\$	-	\$	-	\$	-	\$ \$		\$	4,468,463	\$	4,991,897			
53 Supplies	\$ \$	-	\$	-	\$	-	\$ \$		\$	5,548,422		5,868,972			
54 Capital Outlay (Minor)	\$	_	\$		\$	_	\$	4,104,350	\$	5,580,201	\$	5,362,520			
55 Interfund/Dept. Charges	э \$	-	\$	-	э \$	-	э \$	7,934,370	\$	7,812,485	Ф \$	8,332,660			
56 Depreciation & Amortization	э \$	-	\$	-	э \$	-	э \$	2,686,449	\$	2,609,064	Ф \$	2,734,453			
57 Other Costs	\$	-	\$	-	\$	-	\$		\$	4,789,316		4,654,750			
Subtotal:	\$		\$		\$		\$	42,150,350	\$	45,708,298	\$	47,176,187			
Non-Operating Expenses															
58 Debt Services	\$	-	\$	-	\$	-	\$	655,119	\$	653,585	\$	765,769			
61 Other Financing Uses	\$	-	\$	-	\$	-	\$	7,390,965	\$	5,424,118	\$	5,670,340			
Total Use of Resources	\$		\$	<u>-</u>	\$		\$	50,196,434	\$	51,786,001	\$	53,612,296			
Net Increase (Decrease)															
in Fund Balance or Retained															
Earnings	\$	191,125	\$	202,500	\$	180,700	\$	5,062,310	\$	4,670,023	\$	3,780,045			

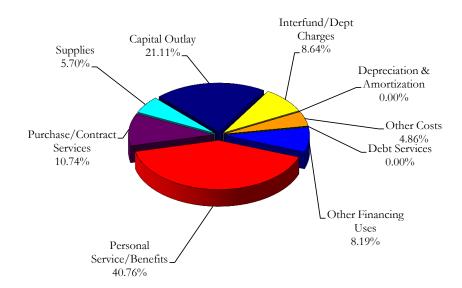
### SUMMARY OF GOVERNMENTAL FUNDS REVENUES BY SOURCE



Taxes	\$ 9,752,310
Licenses and Permits	\$ 788,650
Inter-governmental Revenues	\$ 5,569,099
Charges for Services	\$ 2,846,075
Fines and Forfeitures	\$ 689,000
Miscellaneous Revenue	\$ 28,600
Other Financing Sources	\$ 5,260,632
TOTAL	\$ 24,934,366

Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund,
US Department of Justice Grant Fund, Multiple Grant Fund, America's Best Community Grant,
Statesboro Fire Service Fund, Tax Allocation District Fund, Hotel/Motel Tax Fund, Technology Fee Fund,
Alcohol Beverage Control Fund, 2013 SPLOST Fund, 2016 CDBG Fund and Capital Improvements Fund.

### SUMMARY OF GOVERNMENTAL FUNDS EXPENDITURES BY USE



Personal Service/Benefits	\$ 10,141,671
Purchase/Contract Services	\$ 2,672,012
Supplies	\$ 1,417,438
Capital Outlay	\$ 5,251,670
Interfund/Dept Charges	\$ 2,149,918
Depreciation & Amortization	\$ -
Other Costs	\$ 1,209,718
Debt Services	\$ -
Other Financing Uses	\$ 2,038,438
TOTAL	\$ 24,880,865

Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund,

US Department of Justice Grant Fund, Multiple Grant Fund, America's Best Community Grant,

Statesboro Fire Service Fund, Tax Allocation District Fund, Hotel/Motel Tax Fund, Technology Fee Fund,

Alcohol Beverage Control Fund, 2013 SPLOST Fund, 2016 CDBG Fund and Capital Improvements Funds.

#### **SUMMARY OF GOVERNMENTAL FUNDS**

	100						200						
			G	Seneral Fund				S	рес	ial Revenue Fui	nds		
		2016		2017		2018		2016		2017		2018	
Revenues:		Actual		Budgeted		Adopted		Actual		Budgeted		Adopted	
31 Taxes	\$	8,792,818	\$	8,670,873	\$	8,802,310	\$	835,345	\$	875,000	\$	950,000	
32 Licenses and Permits	\$	1,019,209	\$	844,550	\$	788,650	\$	-	\$	-	\$	-	
33 Inter-governmental Revenues	\$	-	\$	-	\$	-	\$	69,132	\$	-	\$	-	
34 Charges for Services	\$	1,315,120	\$	1,357,462	\$	1,626,075	\$	1,265,513	\$	1,219,800	\$	1,220,000	
35 Fines and Forfeitures	\$	925,093	\$	945,000	\$	605,000	\$	35,503	\$	80,000	\$	84,000	
36 Interest Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
37 Contributions and Donations	\$	2,653	\$	-	\$	-	\$	6,925	\$	50,000	\$	-	
38 Miscellaneous Revenue	\$	18,115	\$	21,000	\$	28,500	\$	-	\$	-	\$	100	
Subtotal:	\$	12,073,008	\$	11,838,885	\$	11,850,535	\$	2,212,418	\$	2,224,800	\$	2,254,100	
Other Financing Sources													
39 Other Financing Sources	\$	2,644,466	\$	2,713,950	\$	2,793,950	\$	2,167,822	\$	2,134,000	\$	2,165,682	
Total Financial Sources	\$	14,717,474	\$	14,552,835	\$	14,644,485	\$	4,380,240	\$	4,358,800	\$	4,419,782	
Expenditures and Expenses													
51 Pers Svc/Ben	\$	6,836,292	\$	7,453,137	\$	7,574,471	\$	2,204,733	\$	2,459,079	\$	2,567,200	
52 Purch/Contract	\$	1,800,123	\$	1,758,912	\$	2,130,676	\$	453,365	\$	453,286	\$	516,006	
53 Supplies	\$	1,034,348	\$	1,241,919	\$	1,234,609	\$	173,376	\$	207,654	\$	182,829	
54 Capital Outlay	\$	11,464	\$	11,540	\$	17,350	\$	194,469	\$	158,300	\$	200,650	
55 Interfund/Dept Chgs	\$	1,327,514	\$	1,398,425	\$	1,723,100	\$	432,584	\$	418,378	\$	426,818	
56 Deprec & Amort	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
57 Other Costs	\$	644,239	\$	761,750	\$	437,605	\$	707,743	\$	698,438	\$	772,113	
Subtotal:	\$	11,653,980	\$	12,625,683	\$	13,117,811	\$	4,166,270	\$	4,395,135	\$	4,665,616	
Non-Operating Expenses													
58 Debt Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
61 Other Financing Uses	\$	1,901,672	\$	1,653,918	\$	1,684,018	\$	40,266	\$	40,000	\$	54,420	
Total Use of Resources:	\$	13,555,652	\$	14,279,601	\$	14,801,829	\$	4,206,536	\$	4,435,135	\$	4,720,036	
Net Increase (Decrease)													
in Fund Balance or Retained Earnings	\$	1.161.822	\$	273,234	\$	(157,344)	\$	173.704	\$	(76,335)	\$	(300,254)	
•		, - ,		-,		\ - //		-,		( -,,,		(/	

#### **SUMMARY OF GOVERNMENTAL FUNDS**

300

		С	tal Project Fund		Total Governmental Funds							
		2016		2017		2018		2016		2017		2018
Revenues:		Actual		Budgeted		Adopted		Actual		Budgeted		Adopted
31 Taxes	\$	-	\$	-	\$	-	\$	9,628,163	\$	9,545,873	\$	9,752,310
32 Licenses and Permits	\$	-	\$	-	\$	-	\$	1,019,209	\$	844,550	\$	788,650
33 Inter-governmental Revenues	\$	5,866,134	\$	5,346,492	\$	5,569,099	\$	5,935,266	\$	5,346,492	\$	5,569,099
34 Charges for Services	\$	-	\$	-	\$	-	\$	2,580,633	\$	2,577,262	\$	2,846,075
35 Fines and Forfeitures	\$	-	\$	-	\$	-	\$	960,596	\$	1,025,000	\$	689,000
36 Interest Revenue	\$	2,200	\$	-	\$	-	\$	2,200	\$	-	\$	-
37 Contributions and Donations	\$	-	\$	-	\$	-	\$	9,578	\$	50,000	\$	-
38 Miscellaneous Revenue	\$	-	\$	-	\$	-	\$	18,115	\$	21,000	\$	28,600
	\$	-										
Subtotal:	\$	5,868,334	\$	5,346,492	\$	5,569,099	\$	20,153,760	\$	19,410,177	\$	19,673,734
Other Financing Sources												
39 Other Financing Sources	\$	310,280	\$	215,000	\$	301,000	\$	5,122,568	\$	5,062,950	\$	5,260,632
Total Financial Sources	\$	6,178,614	\$	5,561,492	\$	5,870,099	\$	25,276,328	\$	24,473,127	\$	24,934,366
Expenditures and Expenses												
51 Pers Svc/Ben	\$		\$		\$		\$	9,041,025	\$	9,912,216	æ	10,141,671
52 Purch/Contract	\$ \$	5,170	\$	15,025	\$	25,330	\$ \$	2,258,658	\$	2,227,223	\$	2,672,012
53 Supplies	\$ \$	5,170	\$	13,023	\$	25,550	\$	1,207,724	\$	1,449,573	\$	1,417,438
54 Capital Outlay	\$	3,786,896	\$	5,289,611	\$	5,033,670	\$	3,992,829	\$	5,459,451	\$	5,251,670
55 Interfund/Dept Chgs	\$	5,700,000	\$	3,203,011	\$	5,000,070	\$	1,760,098	\$	1,816,803	\$	2,149,918
56 Deprec & Amort	\$	_	\$	_	\$	_	\$	1,700,000	\$		\$	2,110,010
57 Other Costs	\$	-	\$	-	\$	-	\$	1,351,982	-	1,460,188	\$	1,209,718
Subtotal:	\$	3,792,066	\$	5,304,636	\$	5,059,000	\$	19,612,316	\$	22,325,454	\$	22,842,427
Non-Operating Expenses	•		•		•		•		•		•	
58 Debt Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
61 Other Financing Uses	\$	2,023,145	\$	300,000	\$	300,000	\$	3,965,083	\$	1,993,918	\$	2,038,438
Total Use of Resources:	\$	5,815,211	\$	5,604,636	\$	5,359,000	\$	23,577,399	\$	24,319,372	\$	24,880,865
Net Increase (Decrease)												
in Fund Balance or Retained												
Earnings	\$	363,403	\$	(43,144)	\$	511,099	\$	1,698,929	\$	153,755	\$	53,501

	Special Revenue Funds
100	210

			(	General Fund		Confiscated Asset Fund							
		2016		2017		2018		2016		2017		2018	
		Actual		Budgeted		Adopted		Actual	В	udgeted	1	Adopted	
Revenues:													
31 Taxes	\$	8,792,818	\$	8,670,873	\$	8,802,310	\$	-	\$	-	\$	-	
32 Licenses and Permits	\$	1,019,209	\$	844,550	\$	788,650	\$	-	\$	-	\$	-	
33 Inter-governmental Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
34 Charges for Services	\$	1,315,120	\$	1,357,462	\$	1,626,075	\$	-	\$	-	\$	-	
35 Fines and Forfeitures	\$	925,093	\$	945,000	\$	605,000	\$	4,444	\$	7,500	\$	7,500	
36 Interest Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
37 Contributions and Donations	\$	2,653	\$	-	\$	-	\$	-	\$	-	\$	-	
38 Miscellaneous Revenue	\$	18,115	\$	21,000	\$	28,500	\$	-	\$	-	\$	-	
Subtotal:	\$	12,073,008	\$	11,838,885	\$	11,850,535	\$	4,444	\$	7,500	\$	7,500	
Other Financing Sources													
39 Other Financing Sources	\$	2,644,466	\$	2,713,950	\$	2,793,950	\$	-	\$	-	\$	-	
Total Financial Sources	\$	14,717,474	\$	14,552,835	\$	14,644,485	\$	4,444	\$	7,500	\$	7,500	
Expenditures and Expenses:													
51 Personal Services/Benefits	\$	6,836,292	æ	7,453,137	\$	7,574,471	\$	_	\$		\$		
52 Purchase/Contract Services	\$	1,800,123	\$	1,758,912	\$	2,130,676	\$	4,800	\$	-	\$	-	
53 Supplies	\$	1,034,348	\$	1,241,919	\$	1,234,609	\$	16,570	\$	7,500	\$	7,500	
54 Capital Outlay (Minor)	\$	11,464	\$	11,540	\$	17,350	\$	100,549	\$	9,000	\$	39,000	
55 Interfund/Dept. Charges	\$	1,327,514	\$	1,398,425	\$	1,723,100	\$	100,549	\$	9,000	\$	39,000	
56 Depreciation & Amortization	\$	1,327,314	\$	1,590,425	\$	1,723,100	\$	_	\$	_	\$	_	
57 Other Costs	\$	644,239	\$	761,750	\$	437,605	\$	-	\$	-	\$	-	
Subtotal:	\$	11,653,980	\$	12,625,683	\$	13,117,811	\$	121,919	\$	16,500	\$	46,500	
Non-Operating Expenses													
58 Debt Services	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	
61 Other Financing Uses	\$	1,901,672		1,653,918		1,684,018	\$	_		_	\$	_	
Or other rindromy coop	Ψ	1,001,072	Ψ	1,000,010	Ψ	1,004,010	Ψ		Ψ		Ψ		
Total Use of Resources	\$	13,555,652	\$	14,279,601	\$	14,801,829	\$	121,919	\$	16,500	\$	46,500	
Net Increase (Decrease)	•		•		•	(1== 0 : 0	•	(4.4= 45=)	•	(0.05=)	•	(00.00-)	
in Fund Balance or Retained Earnings	\$	1,161,822	\$	273,234	\$	(157,344)	\$	(117,475)	\$	(9,000)	\$	(39,000)	

						Specia	i Kev	enue Funas						
				224			250							
		US Depart	men	t of Justice	Gra	nt Fund			Mu	Itiple Grant Fund				
		2016		2017		2018		2016		2017		2018		
		Actual	В	udgeted		Adopted		Actual		Budgeted		Adopted		
Revenues:														
31 Taxes	\$	-	\$	-	\$	-	\$	-	\$	-	\$			
32 Licenses and Permits	\$	-	\$	-	\$	-	\$	-	\$	-	\$			
33 Inter-governmental Revenue	\$	-	\$	-	\$	-	\$	12,000	\$	-	\$			
34 Charges for Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$			
35 Fines and Forfeitures	\$	31,059	\$	30,000	\$	20,000	\$	-	\$	-	\$			
36 Interest Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$			
37 Contributions and Donations	\$	-	\$	-	\$	-	\$	-	\$	-	\$			
38 Miscellaneous Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$			
Subtotal:	\$	31,059	\$	30,000	\$	20,000	\$	12,000	\$	_	\$			
Other Financian Comme														
Other Financing Sources	e		ď	_	¢.		¢		æ		æ			
39 Other Financing Sources	\$	-	\$	-	\$	-	\$	-	\$	-	\$			
Total Financial Sources	\$	31,059	\$	30,000	\$	20,000	\$	12,000	\$	-	\$			
Expenditures and Expenses: 51 Personal Services/Benefits 52 Purchase/Contract Services 53 Supplies 54 Capital Outlay (Minor) 55 Interfund/Dept. Charges 56 Depreciation & Amortization	\$ \$ \$ \$ \$ \$ \$	7,184 4,327 - -	\$ \$ \$ \$ \$	8,500 25,000 30,500	\$ \$ \$ \$ \$	11,500 30,500	\$ \$ \$ \$ \$	- - - -	\$ \$ \$ \$ \$	- - - -	\$ \$ \$ \$ \$ \$ \$			
57 Other Costs	\$	-	\$	11,000	\$	8,000	\$	12,000	\$	-	\$			
Subtotal:	\$	11,511	\$	75,000	\$	50,000	\$	12,000	\$	-	\$			
Non-Operating Expenses														
58 Debt Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$			
61 Other Financing Uses	\$	-	\$	-	\$	-	\$	-	\$	-	\$			
Total Use of Resources	\$	11,511	\$	75,000	\$	50,000	\$	12,000	\$	-	\$			
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$	19,548	\$	(45,000)	\$	(30,000)	\$	-	\$	-	\$			

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### SUMMARY OF FINANCIAL SOURCES AND USES GOVERNMENTAL FUNDS

251

	America's Best Communities Grant						Statesboro Fire Service Fund								
	-	2016		2017	-	2018		2016	000	2017	<i>.</i>	2018			
		Actual		Budgeted		Adopted		Actual		Budgeted		Adopted			
Revenues:				<b>J</b>						<b>J</b>					
31 Taxes	\$	_	\$	-	\$	-	\$	-	\$	-	\$	-			
32 Licenses and Permits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
33 Inter-governmental Revenue	\$	57,132	\$	-	\$	-	\$	-	\$	-	\$	-			
34 Charges for Services	\$	-	\$	-	\$	-	\$	1,168,900	\$	1,126,800	\$	1,150,000			
35 Fines and Forfeitures	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
36 Interest Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
37 Contributions and Donations	\$	-	\$	50,000	\$	-	\$	6,925	\$	-	\$	-			
38 Miscellaneous Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	100			
Subtotal:	\$	57,132	\$	50,000	\$	-	\$	1,175,825	\$	1,126,800	\$	1,150,100			
Other Financing Sources															
39 Other Financing Sources	\$	-	\$	-	\$	-	\$	2,167,822	\$	2,134,000	\$	2,165,682			
Total Financial Sources	\$	57,132	\$	50,000	\$	_	\$	3,343,647	\$	3,260,800	\$	3,315,782			
Expenditures and Expenses:															
51 Personal Services/Benefits	\$	-	\$	-	\$	-	\$	2,204,733	\$	2,419,412	\$	2,515,486			
52 Purchase/Contract Services	\$	28,850	\$	4,000	\$	-	\$	359,754	\$	347,345	\$	380,435			
53 Supplies	\$	-	\$	4,800	\$	-	\$	152,479	\$	170,354	\$	163,129			
54 Capital Outlay (Minor)	\$	-	\$	88,000	\$	-	\$	84,954	\$	30,800	\$	131,150			
55 Interfund/Dept. Charges	\$	-	\$	-	\$	-	\$	432,584	\$	405,335	\$	413,791			
56 Depreciation & Amortization	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
57 Other Costs	\$	1,700	\$	-	\$	-	\$	7,294	\$	6,300	\$	5,750			
Subtotal:	\$	30,550	\$	96,800	\$	-	\$	3,241,798	\$	3,379,546	\$	3,609,741			
Non-Operating Expenses															
58 Debt Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
61 Other Financing Uses	\$	-	\$	-	\$	-	\$	-	\$	-	\$	10,670			
Total Use of Resources	\$	30,550	\$	96,800	\$	-	\$	3,241,798	\$	3,379,546	\$	3,620,411			
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$	26,582	\$	(46,800)	\$	-	\$	101,849	\$	(118,746)	\$	(304,629)			
Lannings															

				271			275								
		Tax All	loca	tion District Fur	nd (1	ΓAD)	Hotel/Motel Fund								
		2016		2017		2018		2016		2017		2018			
		Actual		Budgeted		Adopted		Actual		Budgeted		Adopted			
Revenues:															
31 Taxes	\$	21,082	\$	75,000	\$	75,000	\$	814,263	\$	800,000	\$	875,000			
32 Licenses and Permits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
33 Inter-governmental Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
34 Charges for Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
35 Fines and Forfeitures	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
36 Interest Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
37 Contributions and Donations	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
38 Miscellaneous Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
Subtotal:	\$	21,082	\$	75,000	\$	75,000	\$	814,263	\$	800,000	\$	875,000			
Other Financing Sources															
39 Other Financing Sources	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
Total Financial Sources	\$	21,082	\$	75,000	\$	75,000	\$	814,263	\$	800,000	\$	875,000			
Expenditures and Expenses: 51 Personal Services/Benefits 52 Purchase/Contract Services 53 Supplies 54 Capital Outlay (Minor) 55 Interfund/Dept. Charges 56 Depreciation & Amortization 57 Other Costs  Subtotal:	\$ \$ \$ \$ \$	- - - - - -	\$ \$ \$ \$ \$ \$ \$	- - - - - -	\$ \$ \$ \$ \$	40,000	\$ \$ \$ \$ \$ \$ \$	- - - - - 686,749	\$ \$ \$ \$ \$ \$	- - - - - 681,138	\$ \$ \$ \$ \$ \$ \$	758,363			
Non-Operating Expenses															
58 Debt Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
61 Other Financing Uses	\$	-	\$	-	\$	-	\$	40,266	\$	40,000	\$	43,750			
Total Use of Resources	\$	-	\$	-	\$	40,000	\$	727,015	\$	721,138	\$	802,113			
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$	21,082	\$	75,000	\$	35,000	\$	87,248	\$	78,862	\$	72,887			

			286		287										
			Te	chnology Fund			Alcohol Beverage Control Fund								
	· · ·	2016		2017		2018	-	2016		2017		2018			
		Actual		Budgeted		Adopted		Actual		Budgeted		Adopted			
Revenues:	· · ·						-								
31 Taxes	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
32 Licenses and Permits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
33 Inter-governmental Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
34 Charges for Services	\$	96,613	\$	93,000	\$	70,000	\$	-	\$	-	\$	-			
35 Fines and Forfeitures	\$	-	\$	-	\$	-	\$	-	\$	42,500	\$	56,500			
36 Interest Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
37 Contributions and Donations	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
38 Miscellaneous Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
Subtotal:	\$	96,613	\$	93,000	\$	70,000	\$	-	\$	42,500	\$	56,500			
Other Financing Sources															
39 Other Financing Sources	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
Total Financial Sources	\$	96,613	\$	93,000	\$	70,000	\$	-	\$	42,500	\$	56,500			
Expenditures and Expenses: 51 Personal Services/Benefits 52 Purchase/Contract Services 53 Supplies 54 Capital Outlay	\$ \$ \$	52,777 - 8,966	\$ \$ \$ \$	92,850 - -	\$ \$ \$ \$	92,850 - -	\$ \$ \$ \$ \$ \$	- - -	\$ \$ \$	39,667 591 -	\$ \$ \$ \$	51,714 2,721 700			
55 Interfund/Dept. Charges	\$	-	\$ \$	-	\$ \$	-		-	\$ \$	13,043	\$ \$	13,027			
<ul><li>56 Depreciation &amp; Amortization</li><li>57 Other Costs</li></ul>	\$ \$	-	\$	-	\$	-	\$ \$	-	\$	-	\$	-			
Subtotal:	\$	61,743	\$	92,850	\$	92,850	\$	-	\$	53,301	\$	68, 162			
Non-Operating Expenses															
58 Debt Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
61 Other Financing Uses	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
Total Use of Resources	\$	61,743	\$	92,850	\$	92,850	\$	-	\$	53,301	\$	68,162			
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$	34,870	\$	150	\$	(22,850)	\$	-	\$	(10,801)	\$	(11,662)			

#### **Capital Projects Funds**

						Capitai	rojec	ts Funas							
				322			323								
			200	7 SPLOST Fu	nd				2013 SPLOST Fund						
		2016		2017		2018		2016		2017		2018			
		Actual		Budgeted		Adopted		Actual		Budgeted		Adopted			
Revenues:															
31 Taxes	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
32 Licenses and Permits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
33 Inter-governmental Revenue	\$	209,952	\$	-	\$	-	\$	5,405,604	\$	5,046,492	\$	5,114,099			
34 Charges for Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
35 Fines and Forfeitures	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
36 Interest Revenue	\$	2,200	\$	-	\$	-	\$	-	\$	-	\$	-			
37 Contributions and Donations	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
38 Miscellaneous Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
Subtotal:	\$	212,152	\$	-	\$	<u> </u>	\$	5,405,604	\$	5,046,492	\$	5,114,099			
Other Financing Sources															
39 Other Financing Sources	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
Total Financial Sources	\$	212,152	\$	-	\$	-	\$	5,405,604	\$	5,046,492	\$	5,114,099			
<ul> <li>51 Personal Services/Benefits</li> <li>52 Purchase/Contract Services</li> <li>53 Supplies</li> <li>54 Capital Outlay</li> <li>55 Interfund/Dept. Charges</li> <li>56 Depreciation &amp; Amortization</li> <li>57 Other Costs</li> </ul>	\$ \$ \$ \$ \$ \$	- - 1,403,504 - -	\$ \$ \$ \$ \$ \$ \$	- - - - -	\$ \$ \$ \$ \$	- - - -	\$ \$ \$ \$ \$ \$ \$	- - - 1,813,054 - - -	\$ \$ \$ \$ \$ \$ \$	- - 5,007,611 - -	\$ \$ \$ \$ \$ \$	- - - 4,307,500 - - -			
Subtotal:	\$	1,403,504	\$	-	\$	<del>`</del> -	\$	1,813,054	\$	5,007,611	\$	4,307,500			
Non-Operating Expenses															
58 Debt Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
61 Other Financing Uses	\$	-	\$	-	\$	-	\$	2,023,145	\$	300,000	\$	300,000			
Total Use of Resources	\$	1,403,504	\$	-	\$	-	\$	3,836,199	\$	5,307,611	\$	4,607,500			
Net Increase (Decrease) in Fund Balance or Retained Earnings	\$	(1,191,352)	\$	-	\$	-	\$	1,569,405	\$	(261,119)	\$	506,599			

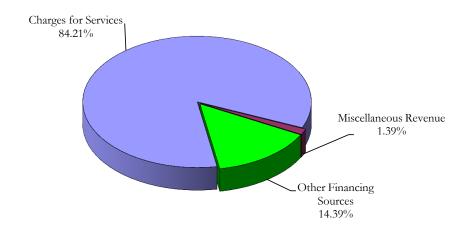
#### **Capital Projects Funds**

					Capital Proj	ojects Funds									
			341			342									
	 20 <sup>-</sup>	13 C	DBG Grant F	und			20	16 C	DBG Grant	Fun	d				
	2016		2017		2018	201	6		2017		2018				
	 Actual		Budgeted		Adopted	Actu	al		Budgeted		Adopted				
Revenues:															
31 Taxes	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-				
32 Licenses and Permits	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-				
33 Inter-governmental Revenue	\$ 250,578	\$	300,000	\$	-	\$	-	\$	-	\$	455,000				
34 Charges for Services	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-				
35 Fines and Forfeitures	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-				
36 Interest Revenue	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-				
37 Contributions and Donations	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-				
38 Miscellaneous Revenue	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-				
Subtotal:	\$ 250,578	\$	300,000	\$		\$	-	\$	-	\$	455,000				
Other Financing Sources															
39 Other Financing Sources	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-				
Total Financial Sources	\$ 250,578	\$	300,000	\$		\$	-	\$	-	\$	455,000				
Expenditures and Expenses: 51 Personal Services/Benefits	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-				
52 Purchase/Contract Services	\$ 5,170	\$	15,025	\$	-	\$	-	\$	-	\$	25,330				
53 Supplies	\$ 	\$	-	\$	-	\$	-	\$	-	\$	-				
54 Capital Outlay	\$ 274,896	\$	100,000	\$	-	\$	-	\$	-	\$	429,670				
55 Interfund/Dept. Charges	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-				
56 Depreciation & Amortization	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-				
57 Other Costs	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-				
Subtotal:	\$ 280,066	\$	115,025	\$	<u> </u>	\$	-	\$	-	\$	455,000				
Non-Operating Expenses															
58 Debt Services	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-				
61 Other Financing Uses	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-				
Total Use of Resources	\$ 280,066	\$	115,025	\$	-	\$	-	\$	-	\$	455,000				
Net Increase (Decrease)															
in Fund Balance or Retained	\$ (29,488)	\$	184,975	\$	-	\$	-	\$	-	\$	-				
Earnings															

#### Capital Projects Funds

	C	apitai Projects	run	as								
				350				Tot	al G	Sovernmental Fu	ınds	5
		Capital Ir 2016	npro	ovements Prog 2017	ıram	Fund 2018		2016		2017		2018
		Actual		Budgeted		Adopted		Actual		Budgeted		Adopted
Revenues:				g								
31 Taxes	\$	-	\$	-	\$	-	\$	9,628,163	\$	9,545,873	\$	9,752,310
32 Licenses and Permits	\$	-	\$	-	\$	-	\$	1,019,209	\$	844,550	\$	788,650
33 Inter-governmental Revenue	\$	-	\$	-	\$	-	\$	5,935,266	\$	5,346,492	\$	5,569,099
34 Charges for Services	\$	-	\$	-	\$	-	\$	2,580,633	\$	2,577,262	\$	2,846,075
35 Fines and Forfeitures	\$	-	\$	-	\$	-	\$	960,596	\$	1,025,000	\$	689,000
36 Interest Revenue	\$	-	\$	-	\$	-	\$	2,200	\$	-	\$	-
37 Contributions and Donations	\$	-	\$	-	\$	-	\$	9,578	\$	50,000	\$	-
38 Miscellaneous Revenue	\$	-	\$	-	\$	-	\$	18,115	\$	21,000	\$	28,600
Subtotal:	\$	_	\$	-	\$	-	\$	20,153,760	\$	19,410,177	\$	19,673,734
Other Financing Sources	•				•		•					=
39 Other Financing Sources	\$	310,280	\$	215,000	\$	301,000	\$	5,122,568	\$	5,062,950	\$	5,260,632
Total Financial Sources	\$	310,280	\$	215,000	\$	301,000	\$	25,276,328	\$	24,473,127	\$	24,934,366
Expenditures and Expenses:												
51 Personal Services/Benefits	\$	-	\$	-	\$	-	\$	9,041,025	\$	9,912,216	\$	10,141,671
52 Purchase/Contract Services	\$	-	\$	-	\$	-	\$	2,258,658	\$	2,227,223	\$	2,672,012
53 Supplies	\$	-	\$	-	\$	-	\$	1,207,724		1,449,573	\$	1,417,438
54 Capital Outlay	\$	295,442	\$	182,000	\$	296,500	\$	3,992,829	\$	5,459,451	\$	5,251,670
55 Interfund/Dept. Charges	\$	-	\$	-	\$	-	\$	1,760,098	\$	1,816,803	\$	2,149,918
56 Depreciation & Amortization	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
57 Other Costs	\$	-	\$	-	\$	-	\$	1,351,982	\$	1,460,188	\$	1,209,718
Subtotal:	\$	295,442	\$	182,000	\$	296,500	\$	19,612,316	\$	22,325,454	\$	22,842,427
Non-Operating Expenses												
58 Debt Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
61 Other Financing Uses	\$	-	\$	-	\$	-	\$	3,965,083	\$	1,993,918	\$	2,038,438
Total Use of Resources	\$	295,442	\$	182,000	\$	296,500	\$	23,577,399	\$	24,319,372	\$	24,880,865
Net Increase (Decrease)												
in Fund Balance or Retained Earnings	\$	14,838	\$	33,000	\$	4,500	\$	1,698,929	\$	153,755	\$	53,501

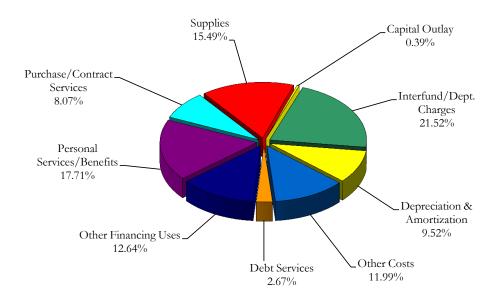
### SUMMARY OF PROPRIETARY FUNDS REVENUES BY SOURCE



Charges for Services	\$ 27,181,281
Miscellaneous Revenue	\$ 449,501
Other Financing Sources	\$ 4,646,193
TOTAL	\$ 32,277,275

Proprietary Funds Include: Water and Sewer Fund, Reclaimed Water Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Wellness Program Fund and Central Services Fund.

## SUMMARY OF PROPRIETARY FUNDS EXPENSES BY SOURCE AND USE



Personal Services/Benefits	\$ 5,089,264
Purchase/Contract Services	\$ 2,319,885
Supplies	\$ 4,451,534
Capital Outlay	\$ 110,850
Interfund/Dept. Charges	\$ 6,182,742
Depreciation & Amortization	\$ 2,734,453
Other Costs	\$ 3,445,032
Debt Services	\$ 765,769
Other Financing Uses	\$ 3,631,902
TOTAL	\$ 28,731,431

Proprietary Funds Include: Water and Sewer Fund, Reclaimed Water Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Wellness Program Fund and Central Services Fund.

### SUMMARY OF PROPRIETARY FUNDS

				500			600							
			Er	nterprise Funds				li	nter	nal Service Fun	ds			
		2016		2017		2018		2016	2017			2018		
		Actual		Budgeted		Adopted		Actual		Budgeted		Adopted		
Revenues:														
31 Taxes	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
32 Licenses and Permits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
33 Inter-governmental Revenues	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
34 Charges for Services	\$	21,874,102	\$	21,467,620	\$	22,070,650	\$	4,915,723	\$	4,877,745	\$	5,110,631		
35 Fines and Forfeitures	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
36 Interest Revenue	\$	316	\$	-	\$	300	\$	-	\$	-	\$	-		
37 Contributions and Donations	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
38 Miscellaneous Revenue	\$	506,286	\$	428,199	\$	449,251	\$	-	\$	1,000	\$	250		
Subtotal:	\$	22,380,704	\$	21,895,819	\$	22,520,201	\$	4,915,723	\$	4,878,745	\$	5,110,881		
Gubiotai.	Ψ	22,500,704	Ψ	21,000,010	Ψ	22,020,201	Ψ	4,010,120	Ψ	4,070,740	Ψ	0,110,001		
Other Financing Sources														
39 Other Financing Sources	\$	2,249,018	\$	5,005,833	\$	4,560,833	\$	245,846	\$	-	\$	85,360		
Total Financial Sources	\$	24,629,722	\$	26,901,652	\$	27,081,034	\$	5,161,569	\$	4,878,745	\$	5,196,241		
Expenditures and Expenses:														
51 Personal Services/Benefits	\$	4,125,677	\$	4,366,181	\$	4,435,346	\$	625,329	\$	621,950	\$	653,918		
52 Purchase/Contract Services	\$	1,644,523	\$	1,829,646	\$	1,891,793	\$	391,456	\$	411,594	\$	428,092		
53 Supplies	\$	3,459,987	\$	4,023,094	\$	4,378,454	\$	122,262	\$	75,755	\$	73,080		
54 Capital Outlay (Minor)	\$	18,059	\$	32,950	\$	35,350	\$	93,462	\$	87,800	\$	75,500		
55 Interfund/Dept. Charges	\$	2,210,881	\$	2,132,727	\$	2,308,957	\$	3,963,391	\$	3,862,955	\$	3,873,785		
56 Depreciation & Amortization	\$	2,629,255	\$	2,582,064	\$	2,687,056	\$	57,194	\$	27,000	\$	47,397		
57 Other Costs	\$	3,195,617	\$	3,327,728	\$	3,443,282	\$	941	\$	1,400	\$	1,750		
Subtotal:	\$	17,283,999	\$	18,294,390	\$	19,180,238	\$	5,254,035	\$	5,088,454	\$	5,153,522		
Non-Operating Expenses														
58 Debt Services	\$	655,119	\$	653,585	\$	765,769	\$	-	\$	-	\$	-		
61 Other Financing Uses	\$	3,425,882	\$	3,430,200	\$	3,621,232	\$	-	\$	-	\$	10,670		
Total Use of Resources	\$	21,365,000	\$	22,378,175	\$	23,567,239	\$	5,254,035	\$	5,088,454	\$	5,164,192		
Net Increase (Decrease)														
in Fund Balance or Retained														
Earnings	\$	3,264,722	\$	4,523,477	\$	3,513,795	\$	(92,466)	\$	(209,709)	\$	32,049		

### **SUMMARY OF PROPRIETARY FUNDS**

	Total Proprietary Funds										
		2016		2017	2018						
		Actual		Budgeted		Adopted					
Revenues:											
31 Taxes	\$	-	\$	-	\$	-					
32 Licenses and Permits	\$	-	\$	-	\$	-					
33 Inter-governmental Revenues	\$	-	\$	-	\$	-					
34 Charges for Services	\$	26,789,825	\$	26,345,365	\$	27,181,281					
35 Fines and Forfeitures	\$	-	\$	-	\$	-					
36 Interest Revenue	\$	316	\$	-	\$	300					
37 Contributions and Donations	\$	-	\$	-	\$	-					
38 Miscellaneous Revenue	\$	506,286	\$	429,199	\$	449,501					
Subtotal:	\$	27,296,427	\$	26,774,564	\$	27,631,082					
Other Financing Sources		<u> </u>		<u> </u>		, ,					
Other Financing Sources	\$	2 404 964	\$	E 00E 933	\$	4 646 402					
39 Other Financing Sources	Ф	2,494,864	Ф	5,005,833	Ф	4,646,193					
Total Financial Sources	\$	29,791,291	\$	31,780,397	\$	32,277,275					
Expenditures and Expenses: 51 Personal Services/Benefits 52 Purchase/Contract Services 53 Supplies	\$ \$ \$	4,751,006 2,035,979 3,582,249	\$ \$ \$	4,988,131 2,241,240 4,098,849	\$ \$ \$	5,089,264 2,319,885 4,451,534					
54 Capital Outlay (Minor)	\$	111,521	\$	120,750	\$	110,850					
55 Interfund/Dept. Charges	\$	6,174,272	\$	5,995,682	\$	6,182,742					
56 Depreciation & Amortization	\$	2,686,449	\$	2,609,064	\$	2,734,453					
57 Other Costs	\$	3,196,558	\$	3,329,128	\$	3,445,032					
Subtotal:	\$	22,538,034	\$	23,382,844	\$	24,333,760					
Non-Operating Expenses											
58 Debt Services	\$	655,119	\$	653,585	\$	765,769					
61 Other Financing Uses	\$	3,425,882	\$	3,430,200	\$	3,631,902					
Total Use of Resources	\$	26,619,035	\$	27,466,629	\$	28,731,431					
Net Increase (Decrease) in Fund Balance or Retained											
Earnings	\$	3,172,256	\$	4,313,768	\$	3,545,844					

506

### SUMMARY OF FINANCIAL SOURCES AND USES PROPRIETARY FUNDS

Enterprise Funds 505

	303							500							
		V	Vate	r and Sewer Fur	nd		Reclaimed Water Fund								
		2016		2017		2018		2016		2017		2018			
Revenues:		Actual		Budgeted		Adopted		Actual		Budgeted		Adopted			
31 Taxes	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
32 Licenses and Permits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
33 Inter-Governmental Revenues	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
34 Charges for Services	\$	10,566,919	\$	9,988,821	\$	10,162,202	\$	52,252	\$	52,272	\$	52,272			
35 Fines and Forfeitures	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
36 Interest Revenue	\$	316	\$	-	\$	300	\$	-	\$	-	\$	-			
37 Contributions and Donations	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
38 Miscellaneous Revenue	\$	319,982	\$	289,199	\$	310,251	\$	-	\$	-	\$	-			
Subtotal:	\$	10,887,217	\$	10,278,020	\$	10,472,753	\$	52,252	\$	52,272	\$	52,272			
Other Financing Sources															
39 Other Financing Sources	\$	589,295	\$	1,600,000	\$	1,465,000	\$	-	\$	-	\$	-			
Total Financial Sources	\$	11,476,512	\$	11,878,020	\$	11,937,753	\$	52,252	\$	52,272	\$	52,272			
Expenditures and Expenses															
51 Pers Svc/Ben	\$	2,523,730	\$	2,515,987	\$	2,588,270	\$	-	\$	11,700	\$	11,700			
52 Purch/Contract	\$	892,769	\$	1,073,009	\$	1,070,230	\$	673	\$	500	\$	500			
53 Supplies	\$	1,380,298	\$	1,409,731	\$	1,417,803	\$	5,220	\$	15,900	\$	20,100			
54 Capital Outlay	\$	6,344	\$	19,200	\$	21,000	\$	-	\$	-	\$	-			
55 Interfund/Dept Chgs	\$	1,535,714	\$	1,449,748	\$	1,593,112	\$	-	\$	-	\$	-			
56 Deprec & Amort	\$	1,786,536	\$	1,767,670	\$	1,814,663	\$	18,692	\$	17,114	\$	18,692			
57 Other Costs	\$	167,213	\$	194,700	\$	193,800	\$	-	\$	-	\$	-			
Subtotal:	\$	8,292,604	\$	8,430,045	\$	8,698,878	\$	24,585	\$	45,214	\$	50,992			
Non-Operating Expenses															
58 Debt Services	\$	649,541	\$	648,427	\$	761,466	\$	-	\$	-	\$	-			
61 Other Financing Uses	\$	1,626,882	\$	1,565,200	\$	1,637,552	\$	-	\$	-	\$	-			
Total Use of Resources:	\$	10,569,027	\$	10,643,672	\$	11,097,896	\$	24,585	\$	45,214	\$	50,992			
Net Ironner (Decrees)															
Net Increase (Decrease)															
in Fund Balance or Retained	Φ.	007 405	Φ	4 004 040	Φ	000.057	•	07.007	Φ	7.050	Φ	4.000			
Earnings	\$	907,485	\$	1,234,348	\$	839,857	\$	27,667	\$	7,058	\$	1,280			

### SUMMARY OF FINANCIAL SOURCES AND USES PROPRIETARY FUNDS

#### Enterprise Funds

					erpri	se Funds								
			507		515									
		Stormwater						Natural Gas Fund						
	2016			2017		2018		2016		2017		2018		
Revenues:	Actual		Budgeted		Adopted			Actual		Budgeted		Adopted		
31 Taxes	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
32 Licenses and Permits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
33 Inter-Governmental Revenues	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
34 Charges for Services	\$	905,867	\$	996,500	\$	1,000,748	\$	4,688,175	\$	4,678,027	\$	4,818,098		
35 Fines and Forfeitures	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
36 Interest Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
37 Contributions and Donations	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
38 Miscellaneous Revenue	\$	-	\$	-	\$	-	\$	186,304	\$	139,000	\$	139,000		
Subtotal:	\$	905,867	\$	996,500	\$	1,000,748	\$	4,874,479	\$	4,817,027	\$	4,957,098		
Other Financing Sources														
39 Other Financing Sources	\$	182,072	\$	-	\$	-	\$	82,960	\$	1,300,000	\$	1,300,000		
Total Financial Sources	\$	1,087,939	\$	996,500	\$	1,000,748	\$	4,957,439	\$	6,117,027	\$	6,257,098		
Expenditures and Expenses														
51 Pers Svc/Ben	\$	192,242		347,319	\$	354,496	\$	381,699	\$	377,350	\$	423,201		
52 Purch/Contract	\$	44,372	\$	62,800	\$	76,750	\$	161,715	\$	156,386	\$	172,819		
53 Supplies	\$	30,023	\$	57,340	\$	49,840	\$	1,877,920	\$	2,320,009	\$	2,681,887		
54 Capital Outlay	\$	2,334	\$	2,200	\$	2,800	\$	8,918	\$	10,350	\$	10,350		
55 Interfund/Dept Chgs	\$	61,169	\$	78,599	\$	99,143	\$	218,759	\$	223,587	\$	224,739		
56 Deprec & Amort	\$	25,000	\$	25,000	\$	25,000	\$	203,786	\$	160,000	\$	203,786		
57 Other Costs	\$	1,905	\$	12,000	\$	21,000	\$	251,769	\$	46,478	\$	43,532		
Subtotal:	\$	357,045	\$	585,258	\$	629,029	\$	3,104,566	\$	3,294,160	\$	3,760,314		
Non-Operating Expenses														
58 Debt Services	\$	-	\$	-	\$	-	\$	5,578	\$	5,158	\$	4,303		
61 Other Financing Uses	\$	-	\$	15,000	\$	35,670	\$	875,000	\$	870,000	\$	880,670		
Total Use of Resources:	\$	357,045	\$	600,258	\$	664,699	\$	3,985,144	\$	4,169,318	\$	4,645,287		
Net Increase (Decrease)														
in Fund Balance or Retained	•	700.001	•	000.615	•	000.045	•	070.00-	•	4 0 47 700	•	4.044.644		
Earnings	\$	730,894	\$	396,242	\$	336,049	\$	972,295	\$	1,947,709	\$	1,611,811		

542

### SUMMARY OF FINANCIAL SOURCES AND USES PROPRIETARY FUNDS

#### Enterprise Funds

541

	s	olid	Waste Collection	n		Solid Waste Disposal					
	 2016		2017		2018		2016		2017		2018
Revenues:	Actual		Budgeted		Adopted		Actual		Budgeted		Adopted
31 Taxes	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
32 Licenses and Permits	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
33 Inter-Governmental Revenues	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
34 Charges for Services	\$ 3,508,278	\$	3,575,000	\$	3,751,330	\$	2,152,611	\$	2,177,000	\$	2,286,000
35 Fines and Forfeitures	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
36 Interest Revenue	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
37 Contributions and Donations	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
38 Miscellaneous Revenue	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Subtotal:	\$ 3,508,278	\$	3,575,000	\$	3,751,330	\$	2,152,611	\$	2,177,000	\$	2,286,000
Other Financing Sources											
39 Other Financing Sources	\$ 4,268	\$	310,000	\$	-	\$	1,390,423	\$	1,795,833	\$	1,795,833
Total Financial Sources	\$ 3,512,546	\$	3,885,000	\$	3,751,330	\$	3,543,034	\$	3,972,833	\$	4,081,833
Expenditures and Expenses											
51 Pers Svc/Ben	\$ 715,208	\$	783,528	\$	730,164	\$	312,798	\$	330,297	\$	327,515
52 Purch/Contract	\$ 403,310	\$	368,060	\$	370,150	\$	141,684	\$	168,891	\$	201,344
53 Supplies	\$ 119,668	\$	159,149	\$	149,299	\$	46,858	\$	60,965	\$	59,525
54 Capital Outlay	\$ -	\$	-	\$	-	\$	463	\$	1,200	\$	1,200
55 Interfund/Dept Chgs	\$ 314,112	\$	295,153	\$	299,451	\$	81,127	\$	85,640	\$	92,512
56 Deprec & Amort	\$ 340,326	\$	396,500	\$	370,000	\$	254,915	\$	215,780	\$	254,915
57 Other Costs	\$ 822,268	\$	889,550	\$	959,950	\$	1,952,462	\$	2,185,000	\$	2,225,000
Subtotal:	\$ 2,714,892	\$	2,891,940	\$	2,879,014	\$	2,790,307	\$	3,047,773	\$	3,162,011
Non-Operating Expenses											
58 Debt Services	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
61 Other Financing Uses	\$ 660,000	\$	690,000	\$	740,670	\$	264,000	\$	290,000	\$	326,670
Total Use of Resources:	\$ 3,374,892	\$	3,581,940	\$	3,619,684	\$	3,054,307	\$	3,337,773	\$	3,488,681
Net leaves (Deserve)											
Net Increase (Decrease) in Fund Balance or Retained											
Earnings	\$ 137,654	\$	303,060	\$	131,646	\$	488,727	\$	635,060	\$	593,152

### SUMMARY OF FINANCIAL SOURCES AND USES PROPRIETARY FUNDS

Internal Service Funds

		601								602							
		He	ealt	h Insurance Fun	d			FI	leet	Management Fu	nd						
		2016		2017		2018		2016		2017		2018					
Revenues:		Actual		Budgeted		Adopted		Actual		Budgeted		Adopted					
31 Taxes	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-					
32 Licenses and Permits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-					
33 Inter-Governmental Revenues	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-					
34 Charges for Services	\$	3,545,247	\$	3,554,637	\$	3,797,349	\$	669,502	\$	615,368	\$	649,095					
35 Fines and Forfeitures	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-					
36 Interest Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-					
37 Contributions and Donations	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-					
38 Miscellaneous Revenue	\$	-	\$	-	\$	-	\$	-	\$	1,000	\$	250					
Subtotal:	\$	3,545,247	\$	3,554,637	\$	3,797,349	\$	669,502	\$	616,368	\$	649,345					
Other Financing Sources																	
39 Other Financing Sources	\$	-	\$	-	\$	-	\$	(9,060)	\$	-	\$	-					
Total Financial Sources	\$	3,545,247	\$	3,554,637	\$	3,797,349	\$	660,442	\$	616,368	\$	649,345					
Expenditures and Expenses																	
51 Pers Svc/Ben	\$	-	\$	-	\$	-	\$	326,648	\$	318,308	\$	321,277					
52 Purch/Contract	\$	-	\$	-	\$	-	\$	164,024	\$	152,660	\$	154,682					
53 Supplies	\$	-	\$	-	\$	-	\$	50,580	\$	51,230	\$	50,530					
54 Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-					
55 Interfund/Dept Chgs	\$	3,652,046	\$	3,741,400	\$	3,786,400	\$	45,383	\$	53,156	\$	53,456					
56 Deprec & Amort	\$	-	\$	-	\$	-	\$	47,397	\$	27,000	\$	47,397					
57 Other Costs	\$	-	\$	-	\$	-	\$	767	\$	1,400	\$	1,750					
Subtotal:	\$	3,652,046	\$	3,741,400	\$	3,786,400	\$	634,799	\$	603,754	\$	629,092					
Non-Operating Expenses																	
58 Debt Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-					
61 Other Financing Uses	\$	-	\$	-	\$	-	\$	-	\$	-	\$	10,670					
Total Use of Resources:	\$	3,652,046	\$	3,741,400	\$	3,786,400	\$	634,799	\$	603,754	\$	639,762					
Net Increase (Decrease)																	
in Fund Balance or Retained																	
Earnings	\$	(106,799)	\$	(186,763)	\$	10.949	\$	25.643	\$	12.614	\$	9.583					
<del></del>	Ψ	(,)	Ψ	(.55,700)	Ψ.	. 5,5 70	Ψ	_0,040	Ψ.	,517	Ψ.	5,550					

### SUMMARY OF FINANCIAL SOURCES AND USES PROPRIETARY FUNDS

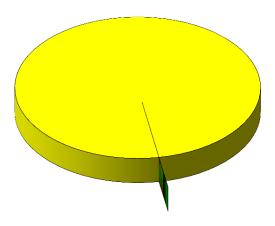
		603 Workers Compensation Fund						w	604 ellness Program	
	-	2016	KCI 3	2017	ı uıı	2018	 2016	•••	2017	2018
Revenues:		Actual		Budgeted		Adopted	Actual		Budgeted	Adopted
31 Taxes	\$	-	\$		\$	-	\$ -	\$		\$ -
32 Licenses and Permits	\$	-	\$	_	\$	_	\$ -	\$	-	\$ _
33 Inter-Governmental Revenues	\$	-	\$	_	\$	_	\$ _	\$	-	\$ _
34 Charges for Services	\$	-	\$	_	\$	_	\$ 17,959	\$	18,260	\$ 18,012
35 Fines and Forfeitures	\$	-	\$	_	\$	-	\$ · -	\$	-	\$ · -
36 Interest Revenue	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -
37 Contributions and Donations	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -
38 Miscellaneous Revenue	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -
Subtotal	\$	-	\$	-	\$		\$ 17,959	\$	18,260	\$ 18,012
Other Financing Sources										
39 Other Financing Sources	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -
Total Financial Sources	\$	-	\$	-	\$	-	\$ 17,959	\$	18,260	\$ 18,012
Expenditures and Expenses										
51 Pers Svc/Ben	\$	_	\$	_	\$	_	\$ _	\$	_	\$ _
52 Purch/Contract	\$	_	\$	_	\$	_	\$ 7,930	\$	1,250	\$ 750
53 Supplies	\$	_	\$	_	\$	_	\$ - ,555	\$	-,200	\$ 750
54 Capital Outlay	\$	_	\$	_	\$	_	\$ _	\$	5,000	\$ 5,000
55 Interfund/Dept Chgs	\$	232,585	\$	41,120	\$	_	\$ _	\$	-	\$ -
56 Deprec & Amort	\$	,	\$	-	\$	_	\$ -	\$	-	\$ _
57 Other Costs	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -
Subtotal:	\$	232,585	\$	41,120	\$		\$ 7,930	\$	6,250	\$ 6,500
Non-Operating Expenses										
58 Debt Services	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -
61 Other Financing Uses	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -
Total Use of Resources:	\$	232,585	\$	41,120	\$		\$ 7,930	\$	6,250	\$ 6,500
Net Increase (Decrease)										
in Fund Balance or Retained										
Earnings	\$	(232,585)	\$	(41,120)	\$	-	\$ 10,029	\$	12,010	\$ 11,512

### SUMMARY OF FINANCIAL SOURCES AND USES PROPRIETARY FUNDS

605

	Central Services Fund					Total Proprietary Funds							
	 2016		2017		2018	 2016		2017		2018			
Revenues:	Actual		Budgeted		Adopted	Actual		Budgeted		Adopted			
31 Taxes	\$ -	\$	-	\$	-	\$ -	\$	-	\$	-			
32 Licenses and Permits	\$ -	\$	-	\$	-	\$ -	\$	-	\$	-			
33 Inter-Governmental Revenues	\$ -	\$	-	\$	-	\$ -	\$	-	\$	-			
34 Charges for Services	\$ 683,015	\$	689,480	\$	646,175	\$ 26,789,825	\$	26,345,365	\$	27,181,281			
35 Fines and Forfeitures	\$ -	\$	-	\$	-	\$ -	\$	-	\$	-			
36 Interest Revenue	\$ -	\$	-	\$	-	\$ 316	\$	-	\$	300			
37 Contributions and Donations	\$ -	\$	-	\$	-	\$ -	\$	-	\$	-			
38 Miscellaneous Revenue	\$ -	\$	-	\$	-	\$ 506,286	\$	429,199	\$	449,501			
Subtotal:	\$ 683,015	\$	689,480	\$	646,175	\$ 27,296,427	\$	26,774,564	\$	27,631,082			
Other Financing Sources													
39 Other Financing Sources	\$ 254,906	\$	-	\$	85,360	\$ 2,494,864	\$	5,005,833	\$	4,646,193			
Total Financial Sources	\$ 937,921	\$	689,480	\$	731,535	\$ 29,791,291	\$	31,780,397	\$	32,277,275			
Expenditures and Expenses													
51 Pers Svc/Ben	\$ 298,681	\$	303,642	\$	332,641	\$ 4,751,006	\$	4,988,131	\$	5,089,264			
52 Purch/Contract	\$ 219,502	\$	257,684	\$	272,660	\$ 2,035,979	\$	2,241,240	\$	2,319,885			
53 Supplies	\$ 71,682	\$	24,525	\$	21,800	\$ 3,582,249	\$	4,098,849	\$	4,451,534			
54 Capital Outlay	\$ 93,462	\$	82,800	\$	70,500	\$ 111,521	\$	120,750	\$	110,850			
55 Chgs	\$ 33,377	\$	27,279	\$	33,929	\$ 6,174,272	\$	5,995,682	\$	6,182,742			
56 Deprec & Amort	\$ 9,797	\$	-	\$	-	\$ 2,686,449	\$	2,609,064	\$	2,734,453			
57 Other Costs	\$ 174	\$	-	\$	-	\$ 3,196,558	\$	3,329,128	\$	3,445,032			
Subtotal:	\$ 726,675	\$	695,930	\$	731,530	\$ 22,538,034	\$	23,382,844	\$	24,333,760			
Non-Operating Expenses													
58 Debt Services	\$ -	\$	-	\$	-	\$ 655,119	\$	653,585	\$	765,769			
61 Other Financing Uses	\$ -	\$	-	\$	-	\$ 3,425,882	\$	3,430,200	\$	3,631,902			
Total Use of Resources:	\$ 726,675	\$	695,930	\$	731,530	\$ 26,619,035	\$	27,466,629	\$	28,731,431			
Net Increase (Decrease)													
in Fund Balance or Retained													
Earnings	\$ 211,246	\$	(6,450)	\$	5	\$ 3,172,256	\$	4,313,768	\$	3,545,844			

# SUMMARY OF FIDUCIARY FUNDS REVENUES BY SOURCE



Taxes	\$ -
Licenses and Permits	\$ -
Intergovernmental Receivables	\$ -
Charges for Services	\$ -
Fines and Forfeitures	\$ -
Interest Revenue	\$ -
Contributions and Donations	\$ -
Miscellaneous Revenue	\$ -
Other Financing Sources	\$ 180,700
TOTAL	\$ 180,700

Fiduciary Funds Include: Agency Fund entitled Other Post Employment Benefits (OPEB)

#### **SUMMARY OF AGENCY FUNDS**

	Agency Fund							Total Agency Funds								
		2016		2017		2018		2016	100	2017	<u>,                                     </u>	2018				
		Actual		Budgeted		Adopted		Actual		Budgeted		Adopted				
Revenues:																
31 Taxes	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
32 Licenses and Permits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
33 Inter-governmental Revenues	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
34 Charges for Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
35 Fines and Forfeitures	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
36 Interest Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
37 Contributions and Donations	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
38 Miscellaneous Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
Subtotal:	\$	-	\$		\$		\$		\$	-	\$					
	<u> </u>		· ·		· ·		<u> </u>		Ψ		· ·					
Other Financing Sources																
39 Other Financing Sources	\$	191,125	\$	202,500	\$	180,700	\$	191,125	\$	202,500	\$	180,700				
Total Financial Sources	\$	191,125	\$	202,500	\$	180,700	\$	191,125	\$	202,500	\$	180,700				
Expenditures and Expenses:																
51 Personal Services/Benefits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
<b>52</b> Purchase/Contract Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
53 Supplies	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
54 Capital Outlay (Minor)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
55 Interfund/Dept. Charges	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
56 Depreciation & Amortization	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
<b>57</b> Other Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
Subtotal:	\$	-	\$	-	\$		\$	-	\$	-	\$	-				
Non-Operating Expenses																
58 Debt Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
61 Other Financing Uses	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
Total Use of Resources	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-				
Net Increase (Decrease) in Fund Balance or Retained					•		•				•					
Earnings	\$	191,125	\$	202,500	\$	180,700	\$	191,125	\$	202,500	\$	180,700				

# SUMMARY OF FINANCIAL SOURCES AND USES FIDUCIARY FUNDS

#### Agency Fund 760

	Other Post Employment Benefits (OPEB)						Total Agency Fund								
		2016	· L.	2017	11113	2018		2016		2017	<u> </u>	2018			
Revenues:		Actual		Budgeted		Adopted		Actual		Budgeted		Adopted			
31 Taxes	\$	-	\$	-	\$	-	\$	=	\$		\$	-			
32 Licenses and Permits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
33 Inter-Governmental Revenues	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
34 Charges for Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
35 Fines and Forfeitures	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
36 Interest Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
37 Contributions and Donations	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
38 Miscellaneous Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
39 Other Financing Sources	\$	191,125	\$	202,500	\$	180,700	\$	191,125	\$	202,500	\$	180,700			
Total Financial Sources	\$	191,125	\$	202,500	\$	180,700	\$	191,125	\$	202,500	\$	180,700			
Expenditures and Expenses															
51 Pers Svc/Ben	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
52 Purch/Contract	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
53 Supplies	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
54 Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
55 Interfund/Dept Chgs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
56 Deprec & Amort	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
57 Other Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
Subtotal:	\$	-	\$	-	\$		\$	-	\$	-	\$				
Non-Operating Expenses															
58 Debt Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
61 Other Financing Uses	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
Total Use of Resources:	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
Net Increase (Decrease) in Fund Balance or Retained															
Earnings	\$	191,125	\$	202,500	\$	180,700	\$	191,125	\$	202,500	\$	180,700			

	100			210	221				
	(	General Fund		onfiscated		BG Housing			
			As	sets Fund	Γ	Trust Fund			
<b>Unreserved Fund Balance</b>	\$	3,646,652	\$	40,770	\$	-			
Working Capital (6/17 Estimated)									
Revenues	\$	11,850,535	\$	7,500	\$	-			
Transfers In	\$	2,788,950							
Expenditures or Operating Expenses	\$	(13,252,829)	\$	(46,500)					
Transfers Out	\$	(1,549,000)							
Other Financing Sources	\$	5,000							
Interfund Loans									
External Loans									
Other Sources of Cash Affecting WC					\$	16,650			
Other Uses of Cash Affecting WC					\$	(225,396)			
Transfer to Unreserved Fund Balance									
Transfer from (to) Restricted Assets									
Projected Unreserved Fund Balance	\$	3,489,308	\$	1,770	\$	(208,746)			
Working Capital (FY 2018 Budget)									
<b>Total Expenditures (Operating Expenses)</b>									
and Transfers to Other Funds	\$	14,801,829							
Fund Dalamas (an Wanking Canital) as									
Fund Balance (or Working Capital) as									
a % of Expenditures (Expenses) and Transfers		22.60/							
and Transfers		23.6%							
Targeted % of Fund Balance or WC		25.0%		NA		NA			
<b>Surplus Over Targeted Amounts</b>									
Available for Capital Projects	\$	(211,149)		NA		NA			

	224			250		251
		US DOJ rant Fund		Multiple rant Fund		merica's Best nmunities Grant
Unreserved Fund Balance	<u>\$</u>	111,192	\$	-	\$	139,292
Working Capital (6/17 Estimated)	Ψ	111,172	Ψ	_	Ψ	137,272
Revenues	\$	20,000	\$	_	\$	-
Transfers In	*	,,,,,,	\$	_	*	
Expenditures or Operating Expenses	\$	(50,000)	\$	_	\$	-
Transfers Out		` , ,				
Other Financing Sources						
Interfund Loans						
External Loans						
Other Sources of Cash Affecting WC						
Other Uses of Cash Affecting WC						
Transfer to Unreserved Fund Balance						
Transfer from (to) Restricted Assets						
Projected Unreserved Fund Balance	\$	81,192	\$	-	\$	139,292
Working Capital (FY 2018 Budget)						
<b>Total Expenditures (Operating Expenses)</b> and Transfers to Other Funds						
Fund Balance (or Working Capital) as						
a % of Expenditures (Expenses)						
and Transfers						
Targeted % of Fund Balance or WC		NA		NA		NA
Surplus Over Targeted Amounts Available for Capital Projects		NA		NA		NA

270		271		275
SFS		TAD	]	Hotel/Motel
Fund		Fund		Tax Fund
\$ 373,570	\$	115,208	\$	(111,193)
\$ 1,150,100	\$	75,000	\$	875,000
\$ 2,165,682				
\$ (3,620,411)	\$	(40,000)	\$	(758,363)
			\$	(43,750)
\$ 68,941	\$	150,208	\$	(38,306)
\$ 3,620,411				
1.9%				
 17.0%		NA		NA
\$ (546,529)		NA		NA
\$ \$ \$	\$ 373,570 \$ 1,150,100 \$ 2,165,682 \$ (3,620,411) \$ 3,620,411 1.9% 17.0%	\$ 373,570 \$ \$ 1,150,100 \$ \$ 2,165,682 \$ (3,620,411) \$  \$ 3,620,411  1.9%  17.0%	\$ 373,570 \$ 115,208  \$ 1,150,100 \$ 75,000 \$ 2,165,682 \$ (3,620,411) \$ (40,000)  \$ 3,620,411  1.9%  1.9%  17.0% NA	\$ 373,570 \$ 115,208 \$  \$ 1,150,100 \$ 75,000 \$ \$ 2,165,682 \$ (40,000) \$ \$ (3,620,411) \$ (40,000) \$  \$ 3,620,411  1.9%  17.0% NA

	286			287		322
	Technology			Alcohol	20	07 SPLOST
	Fee Fund			verage Control		Fund
Unreserved Fund Balance	\$	22,340	\$	(10,493)	\$	11,000
Working Capital (6/17 Estimated)						
Revenues	\$	70,000	\$	56,500		
Transfers In						
<b>Expenditures or Operating Expenses</b>	\$	(92,850)	\$	(68,162)	\$	-
Transfers Out						
Other Financing Sources						
Interfund Loans						
External Loans						
Other Sources of Cash Affecting WC						
Other Uses of Cash Affecting WC						
Transfer to Unreserved Fund Balance						
Transfer from (to) Restricted Assets						
<b>Projected Unreserved Fund Balance</b>	\$	(510)	\$	(22,155)	\$	11,000
Working Capital (FY 2018 Budget)						
Total Expenditures (Operating Expenses) and Transfers to Other Funds  Fund Palance (or Working Capital) as						
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers						

NA

NA

NA

NA

**Targeted % of Fund Balance or WC** 

**Surplus Over Targeted Amounts Available for Capital Projects**  NA

NA

	20	323 13 SPLOST Fund	20	342 013 CDBG Fund	350 CIP Fund
<b>Unreserved Fund Balance</b>	\$	5,723,807	\$	-	\$ -
Working Capital (6/17 Estimated)					
Revenues	\$	5,114,099	\$	455,000	\$ -
Transfers In					\$ 100,000
<b>Expenditures or Operating Expenses</b>	\$	(4,307,500)	\$	(455,000)	\$ (296,500)
Transfers Out	\$	(300,000)			
Other Financing Sources					
Interfund Loans					
External Loans					\$ 201,000
Other Sources of Cash Affecting WC					
Other Uses of Cash Affecting WC					
Transfer to Unreserved Fund Balance					
Transfer from (to) Restricted Assets					
Projected Unreserved Fund Balance Working Capital (FY 2018 Budget)	\$	6,230,406	\$	-	\$ 4,500
Total Expenditures (Operating Expenses) and Transfers to Other Funds					
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers					
Targeted % of Fund Balance or WC		NA		NA	NA
Surplus Over Targeted Amounts Available for Capital Projects		NA		NA	NA

		505	506		507	
		Water/WW		Reclaimed	S	tormwater
	S	ystems Fund	W	ater Fund		Fund
<b>Unreserved Fund Balance</b>						
Working Capital (6/17 Estimated)	\$	3,903,570	\$	68,567	\$	225,996
Revenues	\$	10,162,202	\$	52,272	\$	1,000,748
Transfers In	\$	1,465,000				
Expenditures or Operating Expenses	\$	(8,698,878)	\$	(50,992)	\$	(629,029)
Transfers Out	\$	(1,637,552)			\$	(35,670)
Other Financing Sources						
Interfund Loans						
External Loans	\$	-			\$	-
Other Sources of Cash Affecting WC	\$	3,589,916	\$	18,692	\$	25,000
Other Uses of Cash Affecting WC	\$	(5,512,931)			\$	(574,621)
Transfer to Unreserved Fund Balance						
Transfer from (to) Restricted Assets						
<b>Projected Unreserved Fund Balance</b>						
Working Capital (FY 2018 Budget)	\$	3,271,327	\$	88,539	\$	12,424
<b>Total Expenditures (Operating Expenses)</b> <b>and Transfers to Other Funds</b>	\$	15,849,361	\$	50,992	\$	664,699
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers		20.6%				1.9%
Targeted % of Fund Balance or WC		17.0%		NA		17.0%
Surplus Over Targeted Amounts Available for Capital Projects	\$	576,936		NA	\$	(100,575)

		515		541		542
	N	latural Gas	S	olid Waste	S	Solid Waste
	S	ystem Fund	Co	llection Fund	Di	isposal Fund
<b>Unreserved Fund Balance</b>						
Working Capital 6/17 Estimated)	\$	2,148,697	\$	754,147	\$	82,810
Revenues	\$	4,818,098	\$	3,751,330	\$	2,286,000
Transfers In	\$	1,300,000	\$	-	\$	1,795,833
Expenditures or Operating Expenses	\$	(3,760,314)	\$	(2,879,015)	\$	(3,162,011)
Transfers Out	\$	(884,973)	\$	(740,670)	\$	(326,670)
Other Financing Sources						
Interfund Loans						
External Loans	\$	-	\$	-	\$	-
Other Sources of Cash Affecting WC	\$	342,786	\$	370,000	\$	254,915
Other Uses of Cash Affecting WC	\$	(1,729,837)	\$	(380,000)	\$	(184,000)
Transfer to Unreserved Fund Balance						
Transfer from (to) Restricted Assets						
Projected Unreserved Fund Balance						
Working Capital (FY 2018 Budget)	\$	2,234,457	\$	875,792	\$	746,877
Total Expenditures (Operating Expenses) and Transfers to Other Funds	\$	4,645,287	\$	3,619,685	\$	3,488,681
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers		48.1%		24.2%		21.4%
Targeted % of Fund Balance or WC		17.0%		17.0%		17.0%
Surplus Over Targeted Amounts Available for Capital Projects	\$	1,444,758	\$	260,446	\$	153,801

	Ins	601 Health surance Fund	602 eet Manage- nent Fund		604 Wellness Program
<b>Unreserved Fund Balance</b>		varance i and		-	Togram
Working Capital (6/17 Estimated)	\$	487,185	\$ (91,849)	\$	34,365
Revenues	\$	3,797,349	\$ 649,095	\$	18,012
Transfers In			\$ -		
<b>Expenditures or Operating Expenses</b>	\$	(3,786,400)	\$ (639,762)	\$	(6,500)
Transfers Out					
Other Financing Sources					
Interfund Loans					
External Loans			\$ 70,000		
Other Sources of Cash Affecting WC	\$	-	\$ 47,647	\$	-
Other Uses of Cash Affecting WC			\$ (113,812)	\$	-
Transfer to Unreserved Fund Balance					
Transfer from (to) Restricted Assets					
<b>Projected Unreserved Fund Balance</b>					
Working Capital (FY 2018 Budget)	\$	498,134	\$ (78,681)	\$	45,877
Total Expenditures (Operating Expenses) and Transfers to Other Funds	\$	3,786,400	\$ 639,762		
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers		13.2%	-12.3%		
Targeted % of Fund Balance or WC		9%	17.0%		N/A
<b>Surplus Over Targeted Amounts</b>					
Available for Capital Projects	\$	157,358	\$ (187,441)		N/A

		605		760	
	Cen	tral Services	C	Other Post	TOTALS
		Fund	Em	pl Benefits	
<b>Unreserved Fund Balance</b>					\$ 10,062,145
<b>Working Capital (6/17 Estimated)</b>	\$	(23,743)	\$	166,875	\$ 7,756,620
Revenues	\$	646,175	\$	180,700	\$ 47,035,715
Transfers In	\$	85,360			\$ 9,700,825
<b>Expenditures or Operating Expenses</b>	\$	(731,530)			\$ (47,332,546)
Transfers Out					\$ (5,518,285)
Other Financing Sources					\$ 5,000
Interfund Loans					\$ -
External Loans					\$ 271,000
Other Sources of Cash Affecting WC					\$ 4,665,606
Other Uses of Cash Affecting WC					\$ (8,720,597)
Transfer to Unreserved Fund Balance					\$ -
Transfer from (to) Restricted Assets					\$ -
<b>Projected Unreserved Fund Balance</b>	·	<del>-</del>			\$ 9,906,901
Working Capital (FY 2018 Budget)	\$	(23,738)	\$	347,575	\$ 8,018,583

**Total Expenditures (Operating Expenses)** and Transfers to Other Funds

Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers

Targeted % of Fund Balance or WC	N/A	N/A		
Surplus Over Targeted Amounts	NT/A	NT/A	ф	1 545 (05
Available for Capital Projects	N/A	N/A	\$	1,547,605

A RESOLUTION TO ADOPT THE FISCAL YEAR 2018 BUDGET FOR EACH FUND OF THE CITY OF STATESBORO, GEORGIA, APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES/EXPENSES, ADOPTING THE SEVERAL ITEMS OF REVENUE ANTICIPATIONS, AND PROHIBITING EXPENDITURES OR EXPENSES FROM EXCEEDING THE ACTUAL FUNDING AVAILABLE FOR APPROPRIATION

WHEREAS, sound governmental operations require a Budget in order to plan the financing of services for the residents of the City of Statesboro; and

WHEREAS, Title 36, Chapter 81, Article 1 of the Official Code of Georgia Annotated (OCGA) requires a balanced Budget for the City's fiscal year, which runs from July 1st to June 30th of each year; and

WHEREAS, the Mayor and City Council have reviewed the proposed FY 2018 Budget as presented by the City Manager and Director of Finance; and

WHEREAS, each of these funds is a balanced budget, so that anticipated revenues and other financial resources for each fund equal the proposed expenditures or expenses; and

WHEREAS, the Mayor and City Council wish to adopt this proposal as the Fiscal Year 2018 Annual Budget;

NOW THEREFORE, BE IT RESOLVED by the Mayor and City Council of the City of Statesboro, Georgia as follows:

Section 1. The proposed Fiscal Year 2018 Budget, attached hereto and incorporated herein as a part of this Resolution, is hereby adopted as the Budget for the City of Statesboro, Georgia for Fiscal Year 2018, which begins July 1, 2017 and ends June 30, 2018.

Section 2. The several items of revenues, other financial resources, and sources of cash shown in the budget for each fund in the amounts shown anticipated are hereby adopted, and that the several amounts shown in the budget for each fund as proposed expenditures or expenses, and uses of cash are hereby appropriated to the departments named in each fund.

Section 3. The "legal level of control" as defined in OCGA 36-81-2 is set at the departmental level, meaning that the City Manager in his capacity as Budget Officer is authorized to move appropriations from one line item to another within a department, but under no circumstances may expenditures or expenses exceed the amount appropriated for a department without a further Budget amendment approved by the Mayor and City Council.

Section 4. All appropriations shall lapse at the end of the fiscal year.

Section 5. The Authorized Personnel by department and division shown in this Budget are hereby formally adopted as the number of authorized positions within each department and division, until and unless amended by resolution of the Mayor and City Council.

Section 6. The Proposed Pay Plan for FY 2018 shown in this Budget, as amended, is hereby formally adopted as the City's Pay Plan effective on July 1, 2017, unless further amended by resolution of the Mayor and City Council,

Section 7. The proposed Capital Improvements Program presented is hereby adopted as the City of Statesboro's Capital Improvements Program for FY 2018-FY 2023. This Program is hereby adopted as the City's long-term financial plan unless further amended by resolution of the Mayor and City Council.

Section 8. This Resolution shall be and remain in full force and effect from and after its date of adoption.

Adopted this 20<sup>th</sup> day of June, 2017.

CITY OF STATESBORO, GEORGIA

By Jan J. Moore, Mayor

Attest: Sue Starling, City Clerk

# TAB 5

# Financial Policies

# TAB 5

# Financial Policies

# A RESOLUTION ADOPTING FINANCIAL POLICIES FOR THE CITY OF STATESBORO, GEORGIA

THAT WHEREAS, the City of Statesboro has developed a number of financial policies which guide the preparation and administration of the budgeting, accounting, investment, risk management, debt, auditing, and financial reporting functions of city government; and

WHEREAS, the Mayor and City Council have reviewed the Financial Policies proposed by the City Manager, and desire to adopt those policies;

NOW THEREFORE, BE IT RESOLVED by the City Council of the City of Statesboro, Georgia in regular session assembled this 21st day of June, 2016 that the financial policies included on the attached pages are hereby adopted as the Financial Policies for the City of Statesboro.

BE IT FURTHER RESOLVED that the City Manager is hereby directed to develop the annual proposed Budget and Capital Improvements Program, and to administer them in conformance with these policies.

This Resolution shall be effective from and after its date of adoption.

Adopted this 21st day of June, 2016.

CITY OF STATESBORO, GEORGIA

By: Jan J. Moore, Mayor

Attest: Sue Starling, City Clerk

#### Financial Policies and Budget Preparation

The City Council has adopted policies in all areas of financial management, which guide the preparation, adoption, amendment, and administration of the Operating Budget, the Capital Budget, and the Capital Improvements Plan. Below is a listing of those policies in the areas of:

Operating Budget Policies
Capital Budget Policies
Revenue Policies
Expenditure Policies
Reserve Policies
Cash Management and Investment Policies
Risk Management Policies
Debt Policies
Accounting, Auditing, and Financial Reporting Policies
The Budget Process
Budget Amendment Policy

#### **Operating Budget Policies**

The City Council shall hold an annual Planning Session each spring in order to establish priorities for funding in the next fiscal year; and discuss long-range planning of major capital improvements.

The City shall adopt a balanced budget (planned revenues available equal planned expenditures) annually; and any subsequent amendment must identify the revenues or other financing sources necessary to maintain said balance.

The City will not appropriate fund balance or retained earnings in any fund that would hinder meeting the reserve targets established herein. Once those targets are met in a particular fund, any amount over the target may be appropriated either for capital improvements or unexpected operating expenses.

The City will pay competitive wages and fringe benefits in order to attract and retain quality personnel.

All Enterprise Funds and Internal Service Funds shall be self-supporting from their fees and charges, without any subsidy from the General Fund. Transfers to the General Fund from the Enterprise Funds shall be made only after sufficient net income is retained to cover debt service and capital improvements essential to properly maintain and expand these utility services.

The Solid Waste Collection Fund and the Solid Waste Disposal Fund should reflect the true costs to provide residential and commercial garbage collection, disposal and recycling; brush collection and disposal; bulk (white goods) collection and disposal; and leaf collection and disposal. The City Council shall evaluate annually the extent to which each service is supported by service charges rather than a subsidy from the General Fund.

The City shall aggressively pursue improvements in technology and work methods that will improve service levels and/or reduce operating costs.

The City shall use one-time revenues only for capital items, unexpected operating expenses or to build reserves, instead of operating expenditures/expenses.

The City shall raise property taxes only when absolutely necessary to balance the Budget and maintain adequate reserves. Any property tax increase should be used only for the purchase of additional capital improvements or to increase needed personnel.

All appropriations and expenditures shall be made in full compliance with applicable State laws and the City's Purchasing Manual.

The City will follow the Budget Preparation Calendar prepared by the Finance Department each year.

The Budget shall be prepared in full compliance with the State's Uniform Chart of Accounts, and with Generally Accepted Accounting Principles (GAAP) for Governments as promulgated by the Government Accounting Standards Board. This means the General Fund, Capital Projects Fund, Debt Service Fund, Expendable Trust Funds, and Special Revenue Funds will be budgeted on the modified accrual accounting basis. Enterprise Funds and Internal Service Funds will be budgeted on the full accrual accounting basis.

All Budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (ie., expenditures/expenses may not exceed the total appropriation for any department within a fund without the City Council's approval).

The City Manager shall prepare an annual Budget that meets the requirements to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association.

#### Capital Budget Policies

The City shall adopt a Capital Improvements Plan (CIP) annually which will include the next fiscal year's Capital Budget, plus planned improvements for the following five years.

The City shall make every effort not to add additional programs and services until both the Operating Budget and the CIP are adequately funded.

The City shall provide resources from current revenues to fund an adequate maintenance and replacement schedule for infrastructure, and the vehicle and equipment fleet.

The City will aggressively pursue state and federal funding, as well as other sources of funding for capital improvements.

All operating budget appropriations shall lapse at the end of a fiscal year. Appropriations for Capital Projects which have not been completed by fiscal year-end must be re-appropriated for the balance due on the project in the next fiscal year.

#### Revenue Policies

The City will budget revenues conservatively so that the chance of a revenue shortage during the year is remote. This also will help finance contingencies and Budget amendments that were unforeseen when the Budget was first adopted.

The City will review annually all fees and charges to assure that they maintain their inflation-adjusted purchasing power.

Since different revenue sources impact classes of taxpayers differently, the City Council recognizes that the only way to minimize these different impacts is to have a diversified revenue system. These impacts will be considered in making any needed adjustments to the various sources of revenue.

The City will make every effort not to become too dependent on one source of revenue in order to minimize serious fluctuations in any year.

The City will consider market rates and rates of comparable cities in the region when changing tax rates, fees, and charges. The City will make every effort to maintain its favorable comparative position with other Georgia cities in this regard, which has contributed to our economic development success.

All cash donations to any department or agency of the City must be deposited with the Finance Director's Office. All purchases using such donations must be budgeted and will comply fully with the City's purchasing policies. The City cannot accept donations on behalf of an outside agency or group. Donations of equipment or supplies may be made directly to a department or agency of the City. Donated equipment meeting the definition of a fixed asset must be reported to the Purchasing Director, for tagging and listing.

#### **Expenditures Policies**

Current expenditures shall be financed with current revenues that shall include that portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance ongoing expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise.

#### Reserve Policies

The City Council recognizes the need to set reserve targets for every operating fund of the City. The targets for those funds using the modified accrual basis of accounting are set as the percentage that the undesignated fund balance is to the combined budgeted expenditures and transfers to other funds.

The targets for those funds using the accrual basis of accounting are set as the percentage that the working capital is to the budgeted operating expenses and transfers to other funds. The targets are as follows:

Fund Title Undesignated Fund Balance

(or Working Capital) as a % of Expenditures (or Operating Expenses) and Transfers Out

General Fund 25% Fund Balance
Statesboro Fire Service Fund 17% Fund Balance
Water/Wastewater Fund 17% Working Capital
Stormwater Fund 17% Working Capital

Natural Gas Fund 17% Working Capital and a \$350,000 Reserve Fund

Solid Waste Collection Fund 17% Working Capital Solid Waste Disposal Fund 17% Working Capital

Benefits Insurance Fund 9% Working Capital and a \$250,000 Reserve Fund

Fleet Management Fund 17% Working Capital

These reserve targets shall be reviewed annually by the City Manager who shall report to the City Council on their continued adequacy.

### Cash Management and Investments Policies

The City will make all deposits of cash within the time period required by State law. All deposits must be fully collateralized as required by State law.

The City will aggressively pursue all revenues due, including past due utility bills, court tickets and fines, and property taxes, using whatever legal means are available.

The City will pay all obligations on or before the due date.

The City will continue the current cash management and investment policies, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield third. Those policies are outlined below:

The City will operate with the least number of bank accounts required by federal and state statutes and regulations and GAAP for governments. Consolidation of bank accounts makes investment decisions easier, and reduces staff time needed to reconcile monthly bank statements.

The Director of Finance will make a twelve-month cash flow projection, and from that develop a schedule of long-term investments. These investments could be any type authorized by State law. However, the City Council has limited it to Certificates of Deposit with local banks. All investments shall be made using competitive bidding and must fully comply with State collateralization of deposits. Such investments shall be pooled from among the various funds, and bid out no more frequently than once a month. This keeps the investment process manageable with limited staff. Large amounts of cash not in time deposits shall be kept in the

sweep investment account to improve overall interest earnings. Should the sweep investments account interest rate be higher than that of a certificate of deposit, then the funds shall be kept in the sweep investment account.

#### Risk Management Policies

The City will minimize potential losses through employee safety training, inspections of the workplace, risk analysis, and OSHA compliance. The Purchasing Director shall be responsible for these programs.

A drug-testing program shall continue for all potential employees, as well as random testing of all federally-required employees.

#### **Debt Policies**

The City will issue bonds and capital outlay notes only for capital improvements and moral obligations. The City will attempt to fund capital improvements through net income of the utility systems, general revenues, and its portion of any SPLOST (Special Purpose Local Option Sales Tax) funds before resorting to long-term debt issuance. This will reduce the overall indebtedness and strengthen the City's creditworthiness.

The City will not issue notes or bonds to finance operating deficits. Adequate reserves will be maintained to assure this doesn't become necessary. No bond or note will be issued to purchase a fixed asset that has a shorter useful life than the term of the debt instrument.

The City will issue general obligation bonds or capital outlay notes for necessary general government projects and either general obligation or revenue bonds for enterprise fund projects. The City may also use pooled capital lease funds from GMA and loans from the Georgia Environmental Facilities Authority (GEFA).

No debt will be issued which would increase the outstanding amount of debt above ten (10%) percent of the total assessed value of property within the City. The outstanding amount of debt in this calculation shall not include debt issued for improvements in the utility systems, because that debt will be repaid from charges for services, not from property taxes. These limitations are found in Article IX., Section V, Paragraph 1 and Article IX., Section VI, Paragraph 1 of the Georgia Constitution.

A firm source of revenue sufficient to make the anticipated debt service payments must be identified by the City Council before any capital outlay note, GEFA loan, GMA capital equipment lease, general obligation bond, or revenue bond is issued.

#### Accounting, Auditing, and Financial Reporting Policies

The City Council will receive a monthly finance report showing Income Statements, Cash Flow Statements where appropriate, and all Investments.

The City shall have a qualified certified public accounting firm conduct an independent audit annually, as required by OCGA 36-81-7 (a)(1).

The City will maintain its accounting records in full accord with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board. The Finance Director is expected to obtain clean (unqualified) Audit Opinions each year.

The Annual Audit shall be submitted to the State Auditor before December 15th of each year, so that the City complies with OCGA 36-81-7 (d)(1). Any deficiencies noted by the Auditors shall be corrected immediately by the Director of Finance.

#### The Budget Process

The City's Budget process begins in early January when department heads are given electronic format forms upon which to submit their operating and capital budget requests. The City Council is also notified to give the City Manager any requests they might have, so that costs may be researched. Departmental requests for the Capital Improvements Program are turned in to the Deputy City Manager by February 2nd, and all Operating Budget requests are turned in to the Deputy City Manager by March 3rd.

The Finance Director and City Manager decide upon the revenue estimates for the Operating Budget, and the amount to be transferred to the CIP and the amount of any proposed bond issues. At that point, the Finance Director begins the review of the operating expenditures, and the City Manager prepares the CIP. After the Finance Director has prepared a preliminary Budget, the Finance Director and the City Manager review it to determine whether further cuts are possible, or if additional revenues are necessary. Those decisions are made prior to the first week in April, when a Budget Planning Retreat is held by the City Council.

At that meeting, the Finance Director and City Manager's present projections of the current fiscal year's Budget, and the preliminary Operating Budget for Council review. In addition, the City Manager presents the Council with his recommendations for a six-year Capital Improvements Program. The City Council then debates any changes in suggested priorities in both the preliminary Operating Budget and the Capital Improvements Program. Once those priorities are established, the City Manager finalizes the CIP, and the Finance Director finalizes the Operating Budget. Both work on the narrative portions of the documents. The City Manager prepares the Budget Message and CIP Letter of Transmittal detailing the major issues, initiatives, and goals and objectives contained in both documents. The Finance Department prepares the spreadsheets detailing the line item budgets proposed for each fund.

The two documents are sent to the printers in mid-May, for distribution to the Mayor, City Council, and public by June 1st. Copies are available to the public at both the City Clerk's Office and the Statesboro Regional Library. A public hearing is scheduled for the first regular meeting in June, after which the Budget is voted upon, and the Budget becomes effective July 1st. In the event the Council cannot agree on a Budget before July 1st, an Interim Budget is adopted, which is simply a continuation Budget from the previous year. Once a Budget is adopted, the Finance Director authorizes the adopted Budget to be entered into the budgetary

accounting system.

#### **Budget Amendment Policy**

Since a budget is an estimate of revenues and expenditures, the budget management process does allow for amendments to the budget. Budget amendments may be made at any time throughout the fiscal year. Any amendment request is reviewed by the City Manager, who makes a recommendation on whether the expenditure should be made, and what revenue source will be used to finance it. All amendments require a Budget amendment resolution, since the original Budget is adopted by resolution. After passage, the Finance Director authorizes the amended amounts to be entered in the budgetary accounting system.

### City of Statesboro, Georgia Calendar for FY 2018 Budget and CIP Preparation

12-Nov-2016	Department Heads notified Budget Worksheets and CIP Sheets available on the Budget Drive
31-Dec-2016	City Manager and Finance Director notify Department Heads to begin preparation of CIP Requests, and the Deadline for Budget Requests. City Manager or Finance Director reviews the Budget Calendar with all Department Heads.
31-Jan-2017	Any proposed rate/fee/fine changes due to Finance Department.
31-Jan-2017	New Personnel Request Sheets due to both Finance Department and Human Resources Department.
3-Feb-2017	Finance Department keys Personnel costs for all departments.
7-Feb-2017	City Council Sets the Dates for the Planning Session
21-Feb-2017	Finance Director Schedules the location for the Planning Session
18-Feb-2017	City Manager or Finance Director notifies all Department Heads the date of the Planning Session.
19-Feb-2017	All Revenue projections and all Operating Budget Requests must be completed on Server.
29-Feb-2017	Departmental CIP Request must be completed on Server.
1-Mar-2017	City Manager and Finance Director complete all Revenue projections for the current and next fiscal year.
Mar 2-14, 2017	City Manager and Finance Director review each departmental budget with the Department Heads. Also, discuss the presentation of the proposal by each Department Head.
16-Mar-2017	Finance Director finalizes Expenditures/Expense estimates for each department and outside agency for current and next fiscal years, and sends to City Manager to review.
21-Mar-2017	All Performance Measures and Departmental Goals must be completed on Server.

21-Mar-2017	City Manager and Finance Director complete drafts of CIP priorities for Planning Session.
25-Mar-2017	City Manager and Finance Director prepare comments on current year's financial projections, and an update on the proposed program of work for the current year. Then, prepares comment on the projected fiscal year.
14-Apr-2017	City Council Planning Session
24-Apr-2017	City Manager and Finance Director finish the Budget and CIP preparation, writes Budget Message, Budget Resolution, CIP Transmittal Letter and have the Budget and CIP printed.
3-May-2017	City Council schedules a Public Hearing on the Budget for June 6, 2017.
24-May-2017	Budget Ad to run in Statesboro Herald
31-May-2017	Budget and Capital Improvement Program are distributed to the Mayor and City Council, Department Heads, news Media, and Statesboro Regional Library.
6-Jun-2017	Mayor and City Council conduct a Public Hearing on the Proposed Budget.
20-Jun-2017	City Council adopts the Budget Resolution.
Sept-2017	City Council holds required Public Hearing and Adopts the Tax Rate Resolution, after receiving the Tax Digest from the County Tax Assessor's Office.

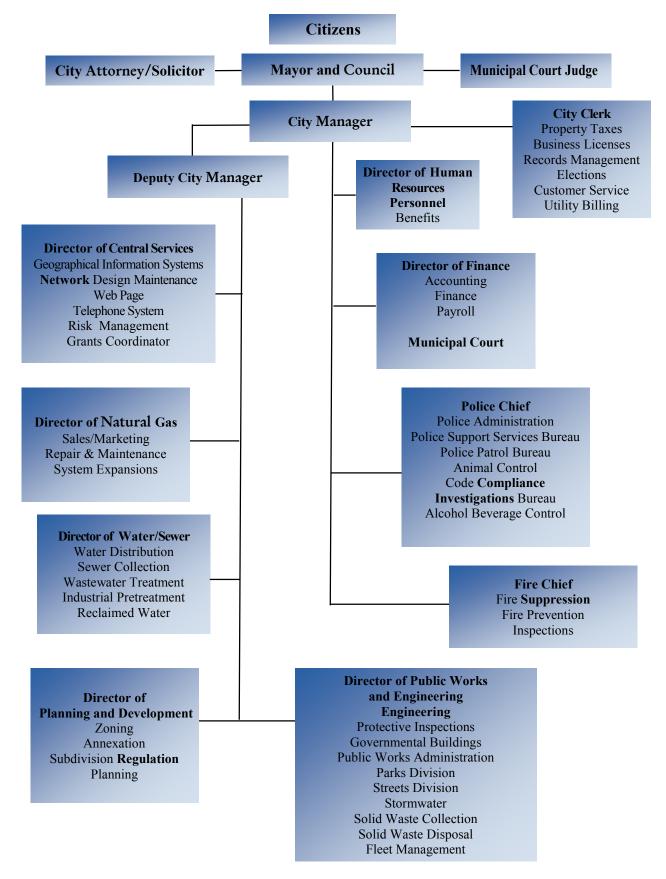
# TAB 6

# Authorized Personnel for FY 2018

# TAB 6

# Authorized Personnel for FY 2018

# ORGANIZATIONAL CHART FOR THE CITY OF STATESBORO



AU	THORIZE	D PERSONI	NEL				
Position Classification by	Position	FY 2016 Bu		Y 2017 Bud		Y 2018 Bud	
Fund and Department	Grade	Full-time Part	t-time Full	-time Part	t-time Full	-time Part-	time
GENERAL FUND:							
GENERAL GOVERNMENT AND LEGISLATIVE							
Mayor			1		1		1
Council Member			5		5		5
Sub-Total General Government & Legislative		0	6	0	6	0	6
OFFICE OF THE CITY MANAGER							
City Manager		l 1l		1		1	
Deputy City Manager	128	0	$\dashv$	1	$\dashv$	1	
Deputy City Manager	27	1		0		0	
Executive Assistant	110	0		1		1	
Administrative Assistant	12	1		0		0	
Sub-Total Office of the City Manager		3	0	3	0	3	0
CITY CLERK'S OFFICE							
City Clerk	123	0		1		1	
City Clerk	23	1	-	0		0	
Tax and License Clerk	108	0		1		1	
Business License Occupation Tax Clerk	14	1		0		0	
City Clerk, Assistant	109	0		1		1	
Records Management Clerk/Assistant City Clerk	14	1		0		0	
Records Management Clerk/Assistant City Clerk	12	0		0		0	
Sub-Total City Clerk's Office		3	0	3	0	3	0
FINANCE DEPARTMENT							
Director of Finance	124	0		1		1	
Director of Finance	23	1		0		0	
Director of Purchasing	19	1		0		0	
Director of Finance, Assistant	116	0		1		1	
Senior Accountant	113	0		0		0	
Accountant	111	0		1		1	
Accountant	16	1		0		0	
Accounts Payable Technician	107	0		1		1	
Accounts Payable Technician	12	1		0	_	0	
Accounting and Payroll Technician	107	0	—⊩	1	_	1	
Sr. Accounting Technician/Payroll Administrative Assistant	106	0	—⊩	1	_	0	
Administrative Assistant/Finance Tech	12	1	-	0	_	0	
Accounting Technician	105	0	—⊩	0	_	0	
Accounting Technician	10	1		0	-	0	
Sub-Total Finance Department		7	0	6	0	6	0
LECAL DIVISION							
LEGAL DIVISION City Attorney		1		1		1	
Sub-Total Legal Division		<u>  ' </u>   1	0	<u>' </u> 1	0	<u>' </u> 1	0
HUMAN RESOURCES							
Director of Human Resources	123	0		1		1	
Director of Human Resources	23	1		0		0	
HR Coordinator, Senior	113	0	_	1		1	
Senior Human Resources Coordinator	19	1		0		0	
HR Coordinator Human Resources Coordinator	111	0	——	0		0	
Part Time HR Assistant	10		1	U	0	U	0
Sub-Total Human Resources	10	3	1	3	0	3	0
- Cab Total Hamail Hoodulood						J	J

### CITY OF STATESBORO

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Position Classification by	Position	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Fund and Department	Grade	Full-time Part-time	Full-time Part-time	Full-time Part-time
MUNICIPAL COURT	Clade	ir an amor are and		T dil timo i art timo
Municipal Clerk of Court	108	0	1	1
Clerk of Court	14	1		0
Deputy Clerk	105	0	2	2
Deputy Clerk	103	2	0	0
Judge	10		1 1	1
Sub-Total Municipal Court			1 3 1	3 1
ENGINEEDING				
ENGINEERING	400			
City Engineer	123	0	1	1
City Engineer	26	1	0	0
City Engineer, Assistant	118	0	1	1
Assistant City Engineer	22	1	0	0
Assistant City Engineer	21	0	0	0
Civil Engineer	115	0	1	1
Engineer I	20	1	0	0
Civil Construction Inspector	18	0	0	0
Administrative Assistant	106	0	0.5	0.5
Administrative Assistant	12	0.5	0	0
PROTECTIVE INSPECTIONS DIVISION				
Building Official	115	0	1	1
Chief Building Inspector	20	1	0	0
Building Inspector	111	0	1	1
Building Inspector	17	1	0	0
			<u> </u>	· · ·
GOVERNMENTAL BUILDINGS DIVISION Custodian	103	0 0		1 41 4
Custodian	1 10.31			
Custodian			0 1 1	1 1
Custodian	9	1	1 0 0	0 0
Custodian Sub-Total Engineering Department		1		
		1	1 0 0	0 0
Sub-Total Engineering Department		1	1 0 0	0 0
Sub-Total Engineering Department  POLICE DEPARTMENT	9	6.5	1 0 0	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT Police Chief	126	6.5	1 0 0 1 1 6.5 1	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT Police Chief Director of Public Safety	126 26	0 0.5	1 0 0 1 6.5 1	0 0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT  Police Chief  Director of Public Safety  Deputy Police Chief	126 26 122 23	0 0.5 0	1 0 0 1 6.5 1	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT  Police Chief  Director of Public Safety  Deputy Police Chief  Major	126 26 122	0 0.5 0 1	1 0 0 1 6.5 1	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT  Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau)	126 26 122 23 119	0 0.5 0 1	1 0 0 1 6.5 1	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT  Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau)	126 26 122 23 119 22	0 0.5 0.5 0 1	1 0 0 1 6.5 1	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT  Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau)	126 26 122 23 119 22 115	0 0.5 0.5 0 1 0	1 0 0 1 6.5 1	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT  Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau)	126 26 122 23 119 22 115 21	1 6.5 0 0.5 0 1 0 1 0 2	1 0 0 1 6.5 1	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau)	126 26 122 23 119 22 115 21	1 0 0 0.5 0 1 0 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1 0 0 1 6.5 1	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau) Captain (Investigations Bureau) Lieutenant (Investigations Bureau)	126 26 122 23 119 22 115 21 21 119 21	1	1 0 0 1 6.5 1	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau) Captain (Investigations Bureau) Lieutenant (Investigations Bureau) Captain (Support Services Bureau)	126 26 122 23 119 22 115 21 21	1	1 0 0 1 6.5 1	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau) Lieutenant (Investigations Bureau) Lieutenant (Investigations Bureau) Captain (Support Services Bureau) Lieutenant (Support Services Bureau)	126 26 122 23 119 22 115 21 21 119 21	1	1 0 0 0 1 6.5 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 1 0 0 1 1 1 1 0 0 1 1 1 1 0 0 1 1 1 1 0 0 1	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau) Lieutenant (Investigations Bureau) Lieutenant (Investigations Bureau) Captain (Support Services Bureau) Lieutenant (Support Services Bureau) Sergeant	126 26 122 23 119 22 115 21 21 119 21 119	1	1 0 0 1 6.5 1	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau) Lieutenant (Investigations Bureau) Lieutenant (Investigations Bureau) Captain (Support Services Bureau) Lieutenant (Support Services Bureau) Sergeant Sergeant	126 26 122 23 119 22 115 21 119 21 119 21 119 21 119	1	1 0 0 0 1 6.5 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 0 1 1 0	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau) Captain (Investigations Bureau) Lieutenant (Investigations Bureau) Captain (Support Services Bureau) Lieutenant (Support Services Bureau) Sergeant Sergeant Sergeant (Support Services Bureau)	126 26 122 23 119 22 115 21 119 21 119 21 119 21 112 18	1	1 0 0 0 1 6.5 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 0 1 1 0	0 0 6.5 1
Sub-Total Engineering Department  POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau) Lieutenant (Investigations Bureau) Lieutenant (Investigations Bureau) Captain (Support Services Bureau) Lieutenant (Support Services Bureau) Sergeant Sergeant (Support Services Bureau) Sergeant (Support Services Bureau)	126 26 122 23 119 22 115 21 119 21 119 21 119 21 112 18	1 6.5 6.5 6.5 6.5 6.5 6.5 6.5 6.5 6.5 6.5	1 0 0 0 1 6.5 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0	0 0 6.5 1
POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau) Lieutenant (Investigations Bureau) Lieutenant (Investigations Bureau) Captain (Support Services Bureau) Lieutenant (Support Services Bureau) Sergeant Sergeant (Support Services Bureau)	9  126 26 122 23 119 22 115 21 119 21 119 21 119 21 119 21 119 21 112 18 112	1 6.5   0 0 0.5   0 1 0 0 1 1 0 0 1 1 0 0 0 0 0 0 0 0 0	1 0 0 0 1 6.5 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 0 1 1 0	0 0 0 6.5 1 1 0 0 1 1
POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau) Lieutenant (Investigations Bureau) Lieutenant (Investigations Bureau) Captain (Support Services Bureau) Lieutenant (Support Services Bureau) Sergeant Sergeant Sergeant (Support Services Bureau) Sergeant (Office of Professional Standards) Sergeant (Office of Professional Standards)	9  126 26 122 23 119 22 115 21 119 21 119 21 119 21 119 21 119 21 18 112 18	1 6.5 6.5 6.5 6.5 6.5 6.5 6.5 6.5 6.5 6.5	1 0 0 0 1 6.5 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 0 1 1 0 0 0 0 0 0 1 1 0	0 0 0 6.5 1 1 0 0 1 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 0 1 0 0 0 0 1 0
POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau) Lieutenant (Investigations Bureau) Captain (Investigations Bureau) Lieutenant (Support Services Bureau) Lieutenant (Support Services Bureau) Sergeant Sergeant Sergeant (Support Services Bureau) Sergeant (Support Services Bureau) Sergeant (Support Services Bureau) Sergeant (Support Services Bureau) Sergeant (Office of Professional Standards) Sergeant (Office of Professional Standards) Detective, Senior	126 26 122 23 119 22 115 21 119 21 119 21 119 21 112 18 112 18	1 6.5 6.5 6.5 6.5 6.5 6.5 6.5 6.5 6.5 6.5	1 0 0 0 1 6.5 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0	0 0 0 6.5 1 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 0 1 0
Sub-Total Engineering Department  POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau) Captain (Investigations Bureau) Lieutenant (Investigations Bureau) Captain (Support Services Bureau) Lieutenant (Support Services Bureau) Sergeant Sergeant Sergeant (Support Services Bureau) Sergeant (Support Services Bureau) Sergeant (Support Services Bureau) Sergeant (Office of Professional Standards) Sergeant (Office of Professional Standards) Detective, Senior Detective II	126 26 122 23 119 22 115 21 119 21 119 21 112 18 112 18 112 18	1 6.5   0 0 0.5   0 1 0 0 1 1 1 0 0 1 1 0 0 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 0 0 1 1 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1	1 0 0 0 1 6.5 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 0 1 0	0 0 0 6.5 1 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 0 1 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 0 1 0 0 0 0 1 0
POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau) Lieutenant (Investigations Bureau) Captain (Investigations Bureau) Lieutenant (Support Services Bureau) Lieutenant (Support Services Bureau) Sergeant Sergeant Sergeant (Support Services Bureau) Sergeant (Support Services Bureau) Sergeant (Support Services Bureau) Sergeant (Office of Professional Standards) Sergeant (Office of Professional Standards) Detective, Senior Detective II	9  126 26 122 23 119 22 115 21 119 21 119 21 119 21 112 18 112 18 112 18 110 17 109	1 6.5   0 0 0.5   0 1 0 0 1 1 0 0 1 1 0 0 0 0 0 0 0 0 0	1 0 0 0 1 6.5 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 0	0 0 0 6.5 1 1 0 0 1 1 1 0 0 1 1 1
POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau) Lieutenant (Investigations Bureau) Lieutenant (Investigations Bureau) Captain (Support Services Bureau) Lieutenant (Support Services Bureau) Sergeant Sergeant Sergeant (Support Services Bureau) Sergeant (Support Services Bureau) Sergeant (Support Services Bureau) Sergeant (Support Services Bureau) Sergeant (Office of Professional Standards) Sergeant (Office of Professional Standards) Detective, Senior Detective II Detective Detective I	9  126 26 122 23 119 22 115 21 119 21 119 21 119 21 112 18 112 18 112 18 117 109 16	1 6.5  0 0.5 0 1 0 0.5 0 1 0 0.5 0 0 1 1 0 0 0 0 1 1 0 0 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 0 0 0 0 1 0	1 0 0 0 1 6.5 1 1 0 0 0 0 1 1 0 0 0 0 1 0	0 0 0 6.5 1 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 0 1 0
Sub-Total Engineering Department  POLICE DEPARTMENT Police Chief Director of Public Safety Deputy Police Chief Major Captain (Patrol Bureau) Captain (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Patrol Bureau) Lieutenant (Training Bureau) Captain (Investigations Bureau) Captain (Investigations Bureau) Lieutenant (Support Services Bureau) Lieutenant (Support Services Bureau) Sergeant Sergeant Sergeant (Support Services Bureau) Sergeant (Support Services Bureau) Sergeant (Office of Professional Standards) Sergeant (Office of Professional Standards) Detective, Senior Detective II	9  126 26 122 23 119 22 115 21 119 21 119 21 119 21 112 18 112 18 112 18 110 17 109	1 6.5   0 0 0.5   0 1 0 0 1 1 0 0 1 1 0 0 0 0 0 0 0 0 0	1 0 0 0 1 6.5 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 0	0 0 0 6.5 1  1 0 0 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1 1 1 1 0 0 1 1 1 0 0 1 1 1 1 0 0 1 1 1 1 0 0 1

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Position Classification by	Position	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
Fund and Department	Grade	Full-time Part-time	Full-time Part-time	Full-time Part-time
Corporal (Public Relations Officer)	110	0	1	1
Corporal (Public Relations Officer)	16	1	0	0
Accreditation & Grants Manager	111	0	1	1
Accreditation Manager	16	1	0	0
IT Specialist	109	1	1	1
Advanced Patrol Officer	108	0	25	25
Advanced Patrol Officer	15	25	0	0
Police Officer	107 <sup>1</sup>	0	16	16
Police Officer	14	16	0	0
Records Clerk	108	0	1	1
Records Clerk	14	1	0	0
Administrative Assistant	106	0	3	3
Administrative Assistant	12	3	0	0
Communications Supervisor	110	0	1	1
Communications Supervisor	16	1	0	0
Communications Officer	105	0	7	7
Communications Officer	9	7	0	0
Administrative Clerk	104	0	1 1	1 1
Secretary/Records Clerk	9	1 1	0 0	0 0
CODE COMPLIANCE				
Code Compliance Officer, Senior	110	1	1	1
Sr. Code Compliance Officer	14	0	0	0
Code Compliance Officer	109	1	0	0
Code Compliance Officer	12	0	0	0
Sub-Total Police Department		87.5 1	87 1	87 1
PUBLIC WORKS				
ADMINISTRATION DIVISION				
ADMINISTRATION DIVISION Director of Public Works and Engineering	126	0	1	1
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer	23	1	0	0
ADMINISTRATION DIVISION Director of Public Works and Engineering	23 106	1 0	0	0
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer	23	1	0	0
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant STREETS DIVISION	23 106 12	1 0 1	0 1 0	0 1 0
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant STREETS DIVISION Streets and Parks Superintendent	23 106 12	1 0	0 1 0	0 1 0
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent	23 106 12 116 21	0 1	0 1 0	0 1 0
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent Streets and Parks Superintendent, Assistant	23 106 12 116 21 112	0 1 0 1	0 1 0	0 1 0
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent Streets and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent	23 106 12 116 21 112 18	0 1 0 1 0 1	0 1 0	0 1 0
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent Streets and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor	23 106 12 116 21 112 18 110	0 1 0 1 0 1 0	0 1 0 0	0 1 0 0
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent Streets and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor Street Maintenance Supervisor	23 106 12 116 21 112 18 110 16	0 1 0 1 0 1 0 1 0	0 1 0 0	0 1 0 0
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent Streets and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor Street Maintenance Supervisor Traffic Operations Crew Leader	23 106 12 116 21 112 18 110 16	1 0 1 1 0 1 0 1 0 1 0	0 1 0 0	0 1 0 0
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent Streets and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor Street Maintenance Supervisor Traffic Operations Crew Leader Equipment Crew Leader	23 106 12 116 21 112 18 110 16 107	1 0 1 1 0 1 0 1 0 1 0	0 1 0 1 0 1 0 1 0 1 0	0 1 0 1 0 1 0 1 0 1
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor Street Maintenance Supervisor Traffic Operations Crew Leader Equipment Crew Leader Crew leader (Traffic Operations and Equipment)	23 106 12 116 21 112 18 110 16 107 107	1 0 1 1 0 1 0 1 0 1 0 1 0 0	0 1 0 0 1 0 1 0 1 0 1 1 0	0 1 0 0 1 0 1 0 1 0 1 1
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor Street Maintenance Supervisor Traffic Operations Crew Leader Equipment Crew Leader Crew leader (Traffic Operations and Equipment) Street Maintenance Crew Leader	23 106 12 116 21 112 18 110 16 107 107 12 104	1 0 1 1 0 1 0 1 0 1 0 0 1 0 0 2	0 1 0 0 1 0 1 0 1 0 1 1 0 1 1	0 1 0 0 1 0 1 0 1 0 1 1 0 1
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor Street Maintenance Supervisor Traffic Operations Crew Leader Equipment Crew Leader Crew leader (Traffic Operations and Equipment) Street Maintenance Crew Leader Crew leader (Street Maintenance)	23 106 12 116 21 112 18 110 16 107 107 12 104	1 0 1 1 0 1 0 1 0 1 0 0 2 0 0 2	0 1 0 0 1 0 1 0 1 0 1 1 0 1 1 0 3 0	0 1 0 0 1 0 1 0 1 0 1 1 0 3 0
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor Street Maintenance Supervisor Traffic Operations Crew Leader Equipment Crew Leader Crew leader (Traffic Operations and Equipment) Street Maintenance Crew Leader Crew leader (Street Maintenance) Equipment Operators Senior	23 106 12 116 21 112 18 110 16 107 107 12 104 10	1 0 1 1 0 1 0 1 0 1 0 0 2 0 2	0 1 0 1 0 1 0 1 0 1 0 1 1 0 3 0	0 1 0 1 0 1 0 1 0 1 1 0 1 1 0 3 0
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor Street Maintenance Supervisor Traffic Operations Crew Leader Equipment Crew Leader Crew leader (Traffic Operations and Equipment) Street Maintenance Crew Leader Crew leader (Street Maintenance) Equipment Operators Senior Equipment Operators	23 106 12 116 21 112 18 110 16 107 107 12 104 100 104	1 0 1 1 0 1 0 1 0 1 0 0 2 0 0 2 0 3	0 1 0 1 0 1 0 1 0 1 0 1 1 0 3 0 3	0 1 0 0 1 0 1 0 1 0 1 1 0 3 0 3
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor Street Maintenance Supervisor Traffic Operations Crew Leader Equipment Crew Leader Crew leader (Traffic Operations and Equipment) Street Maintenance Crew Leader Crew leader (Street Maintenance) Equipment Operators Equipment Operators Equipment Operators	23 106 12 116 21 112 18 110 16 107 107 12 104 100 104 103	1 0 1 1 0 1 0 1 0 1 0 0 2 0 2 0 3 0 0	0 1 0 1 0 1 0 1 0 1 0 1 1 0 3 0 3 0	0 1 0 0 1 0 1 0 1 0 1 1 0 3 0 1 1 1 0 1 1 1 0 1 1 1 0 1 1 1 1
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor Street Maintenance Supervisor Traffic Operations Crew Leader Equipment Crew Leader Crew leader (Traffic Operations and Equipment) Street Maintenance Crew Leader Crew leader (Street Maintenance) Equipment Operators Senior Equipment Operators	23 106 12 116 21 112 18 110 16 107 107 12 104 100 104	1 0 1 1 0 1 0 1 0 1 0 0 2 0 0 2 0 3	0 1 0 1 0 1 0 1 0 1 0 1 1 0 3 0 3	0 1 0 0 1 0 1 0 1 0 1 1 0 3 0 3
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor Street Maintenance Supervisor Traffic Operations Crew Leader Equipment Crew Leader Crew leader (Traffic Operations and Equipment) Street Maintenance Crew Leader Crew leader (Street Maintenance) Equipment Operators Senior Equipment Operators Equipment Operators Maintenance Worker Street Maintenance Worker	23 106 12 116 21 112 18 110 16 107 107 12 104 103 9 102	1 0 1 1 0 1 0 1 0 1 0 0 2 0 2 0 3 0 0 9	0 1 0 1 0 1 0 1 0 1 1 0 3 0 3 0 1 1 8 0 5	0 1 0 0 1 0 1 0 1 0 1 1 0 3 0 1 1 0 1 1 0 1 1 0 1 1 0 1 1 0 1
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor Street Maintenance Supervisor Traffic Operations Crew Leader Equipment Crew Leader Crew leader (Traffic Operations and Equipment) Street Maintenance Crew Leader Crew leader (Street Maintenance) Equipment Operators Senior Equipment Operators Equipment Operators Maintenance Worker Street Maintenance Worker	23 106 12 116 21 112 18 110 16 107 107 12 104 103 9 102 8	1 0 1 1 0 1 0 1 0 1 0 0 1 0 0 2 0 3 0 0 0 9	0 1 0 1 0 1 0 1 1 0 1 1 0 3 0 1 1 1 0 3 0 1 1 0 0 1 1 0 0 0 0	0 1 0 0 1 0 1 0 1 1 0 1 1 0 3 0 1 1 8 0 0
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor Street Maintenance Supervisor Traffic Operations Crew Leader Equipment Crew Leader Crew leader (Traffic Operations and Equipment) Street Maintenance Crew Leader Crew leader (Street Maintenance) Equipment Operators Senior Equipment Operators Equipment Operators Maintenance Worker Street Maintenance Worker  PARKS DIVISION Parks Supervisor	23 106 12 116 21 112 18 110 16 107 107 12 104 103 9 102 8	1 0 1 1 0 1 1 0 0 1 1 0 0 0 0 0 0 0 0 0	0 1 0 1 0 1 0 1 1 0 1 1 0 3 0 1 1 8 0 0 5 0	0 1 0 0 1 0 1 0 1 1 0 1 1 0 3 0 1 1 8 0 0 5 0
ADMINISTRATION DIVISION Director of Public Works and Engineering Senior Assistant City Engineer Administrative Assistant Administrative Assistant  STREETS DIVISION Streets and Parks Superintendent Street and Parks Superintendent, Assistant Assistant Streets & Parks Superintendent Streets Supervisor Street Maintenance Supervisor Traffic Operations Crew Leader Equipment Crew Leader Crew leader (Traffic Operations and Equipment) Street Maintenance Crew Leader Crew leader (Street Maintenance) Equipment Operators Senior Equipment Operators Equipment Operators Maintenance Worker Street Maintenance Worker	23 106 12 116 21 112 18 110 16 107 107 12 104 103 9 102 8	1 0 1 1 0 1 0 1 0 1 0 0 1 0 0 2 0 3 0 0 0 9	0 1 0 1 0 1 0 1 1 0 1 1 0 3 0 1 1 1 0 3 0 1 1 0 0 1 1 0 0 0 0	0 1 0 0 1 0 1 0 1 0 1 1 0 3 0 1 1 8 0 0

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Position Classification by	Position	FY 2016 Bu	udget	FY 2017 Bu	ıdaet	FY 2018 B	udaet
Fund and Department	Grade	Full-time Par		Full-time Pa		Full-time Pa	
Sub-Total Public Works	Ciddo	31	0	31	0	31	0
			-				,
PLANNING AND DEVELOPMENT							
Director of Planning and Development	123	0		1		1	
Director of Planning and Development	23	1		0	$\neg$	0	
Project Manager	111	0		1	$\neg$	1	
Project Manager	16	1		0		0	
Planning and Development Specialist	109	0		1		1	
Development Clerk	15	1		0	$\neg$	0	
Plans Reviewer/Right of Way Manager	111	0		1	$\neg \neg$	0	
GIS Field Tech	15	1		0		0	
Administrative Assistant	106	0		1		1	
Administrative Assistant	12	1		0		0	
		1					
CODE COMPLIANCE							
Sr. Code Compliance Officer	14	0		0		0	
Code Compliance Officer	109	0		1		1	
Sub-Total Community Development		5	0	6	0	5	0
,							
GENERAL FUND TOTAL		150	10	149.5	9	148.5	9
STATESBORO FIRE SE	RVICE	FUND	)-				
FIRE DEPARTMENT		···					
Director of Public Safety	26	0.5		0		0	
· · · · · · · · · · · · · · · · · · ·					-		
Fire Chief	125	0		1	-	1	
Fire Chief	24	1		0	-	0	
Deputy Fire Chief	121	0		0	-	0	
Deputy Fire Chief Battalion Chief		0		4	-	4	
Battalion Chief	118			0	-	0	
Administrative Battalion Chief	20	3			-		
	119	1		0		0	
Fire Training Chief		0		1		1	
Fire Prevention Officer Division Chief	119				-	0	
	20	2		0	-		
Captain-FD	108	0		6	-	6	
Captain	18	6		0	-	0	
Training Captain-FD	115	0		•	-	1	
Training Captain	18	1		0		2	
Fire Inspector	110	0		2	-		
Inspector	16	2		6		0	
Lieutenant-FD Lieutenant	105	0		0		6	
	16	6	0	25	10	25	10
Firefighter	13	25	10	25 0	0	0	10
Firefighter Administrative Assistant	106	0	10	2	-	2	
	12	2			-		
Administrative Assistant Sub-Total Fire Department	1 12	50.5	10	50	10	50	10
ous rotain lie bepartinent		30.3	10	30	10	30	10
STATESBORO FIRE SERVICE FUND TOTAL		50.5	10	50	10	50	10
	CONT				10		- 10
ALCOHOL BEVERAGE	CONT	KUL F	חאוט				
POLICE DEPARTMENT				<del></del>			
Police Officer	107	0		1		1	
Police Officer	14	1		0		0	
( ) T - ( -   A     -   D A (		1	0	1	0	1	0
Sub-Total Alcohol Beverage Control		<u>'</u>					
ALCOHOL BEVERAGE CONTROL FUND TOTAL		1	0	1	0	1	0

AU'	THORIZE	D PERSONNEL		
Position Classification by Fund and Department	Position Grade	FY 2016 Budget Full-time Part-time	FY 2017 Budget Full-time Part-time	FY 2018 Budget Full-time Part-time
WATER AND SEWER FU				
WATER AND SEWER SYSTEMS DIVISION				
Water and Sewer Superintendent	116	0	1	1
Water and Sewer Superintendent	21	1	0	0
Water and Sewer Superintendent, Assistant	112	0	1	1
Assistant Water and Sewer Superintendent	18	1	0	0
Water and Sewer Supervisor	110	0	1	1
Water and Sewer Supervisor	16	1	0	0
Water and Sewer Crew Foreman	108	0	6	6
Water and Sewer Crew Supervisor	14	6	0	0
Water and Sewer Crew Leader	105	0	1	1
Water and Sewer Crew Leader	10	1	0	0
Meter System Technician	106	0	2	2
Meter Reader	105	0	0	0
Meter Reader	11	2	0	0
Administrative Assistant	106	0	1.5	1.5
Administrative Assistant	12	1.5	0	0
Utility Service Technician	106	0	1	1
Water and Sewer Utilities Service Technician	12	1	0	0
Water and Sewer System Operator	106	0	5	5
Water and Sewer System Operator	10	5	0	0
Water and Sewer Laborer	102	0	2	2
Water and Sewer Laborer	8	2	0	0
Camera Crew Foreman	108	0	1	1
Water and Sewer Crew Supervisor - I & I	14	0	0	0
Camera Operator Water and Sewer System Operator - I & I	105	1		0
Sub-Total Water and Sewer Division	10	23.5 0	23.5 0	23.5 0
Cub Total Water and Cower Division		20.0	20.0	20.0
WASTEWATER TREATMENT PLANT DIVISION	Ι			
Water and Wastewater Director	124	0	1	1
Water and Wastewater Director	25	1	0	0
Water and Wastewater Director, Assistant	120	0	0	0
Assistant Water and Wastewater Director	23	1		
Wastewater Superintendent			0	0
Wastewater Treatment Plant Superintendent	116	0	1	1
IMaintenance Supervisor	21	1	1 0	1 0
Maintenance Supervisor	21 112	1 0	1 0 1	1 0 1
Maintenance Superintendent	21 112 18	1 0	1 0 1 0	1 0 1 0
Maintenance Superintendent SCADA Administrator	21 112 18 112	1 0 1 0	1 0 1 0	1 0 1 0
Maintenance Superintendent SCADA Administrator Maintenance Supervisor	21 112 18 112 16	1 0 1 0	1 0 1 0 1 0	1 0 1 0 1 0
Maintenance Superintendent SCADA Administrator Maintenance Supervisor Instrumentation Crew Leader	21 112 18 112 16 108	1 0 1 0 1 0	1 0 1 0 1 0	1 0 1 0 1 0
Maintenance Superintendent SCADA Administrator Maintenance Supervisor Instrumentation Crew Leader Senior Instrumentation Technician	21 112 18 112 16 108 14	1 0 1 0 1 0	1 0 1 0 1 0 1 0	1 0 1 0 1 0 1 0
Maintenance Superintendent SCADA Administrator Maintenance Supervisor Instrumentation Crew Leader Senior Instrumentation Technician Maintenance Crew Leader	21 112 18 112 16 108 14 108	1 0 1 0 1 0 1	1 0 1 0 1 0 1 0	1 0 1 0 1 0 1 0
Maintenance Superintendent SCADA Administrator Maintenance Supervisor Instrumentation Crew Leader Senior Instrumentation Technician Maintenance Crew Leader Senior Maintenance Technician	21 112 18 112 16 108 14 108	1 0 1 0 1 0 1 0	1 0 1 0 1 0 1 0 1 0	1 0 1 0 1 0 1 0 1 0
Maintenance Superintendent SCADA Administrator Maintenance Supervisor Instrumentation Crew Leader Senior Instrumentation Technician Maintenance Crew Leader Senior Maintenance Technician WWTP Operator, Chief	21 112 18 112 16 108 14 108 14 108	1 0 1 0 1 0 1 0	1 0 1 0 1 0 1 0 1 0 1 0 1 0 4	1 0 1 0 1 0 1 0 1 0 1 0 4
Maintenance Superintendent SCADA Administrator Maintenance Supervisor Instrumentation Crew Leader Senior Instrumentation Technician Maintenance Crew Leader Senior Maintenance Technician WWTP Operator, Chief Senior Wastewater Treatment Plant Operator	21 112 18 112 16 108 14 108 14 108	1 0 1 0 1 0 1 0 1 0 1 0	1 0 1 0 1 0 1 0 1 0 1 0 4	1 0 1 0 1 0 1 0 1 0 1 0 4
Maintenance Superintendent SCADA Administrator Maintenance Supervisor Instrumentation Crew Leader Senior Instrumentation Technician Maintenance Crew Leader Senior Maintenance Technician WWTP Operator, Chief Senior Wastewater Treatment Plant Operator Administrative Assistant	21 112 18 112 16 108 14 108 14 108 14 106	1 0 1 0 1 0 1 0 1 0 1 0 4	1 0 1 0 1 0 1 0 1 0 1 0 4 0	1 0 1 0 1 0 1 0 1 0 4 0
Maintenance Superintendent SCADA Administrator Maintenance Supervisor Instrumentation Crew Leader Senior Instrumentation Technician Maintenance Crew Leader Senior Maintenance Technician WWTP Operator, Chief Senior Wastewater Treatment Plant Operator Administrative Assistant Administrative Assistant	21 112 18 112 16 108 14 108 14 108 14 106 12	1 0 1 0 1 0 1 0 1 0 4 0	1 0 1 0 1 0 1 0 1 0 1 0 4 0 1	1 0 1 0 1 0 1 0 1 0 4 0 4
Maintenance Superintendent SCADA Administrator Maintenance Supervisor Instrumentation Crew Leader Senior Instrumentation Technician Maintenance Crew Leader Senior Maintenance Technician WWTP Operator, Chief Senior Wastewater Treatment Plant Operator Administrative Assistant Instrumentation Technician	21 112 18 112 16 108 14 108 14 108 14 106	1 0 1 0 1 0 1 0 1 0 1 0 4	1 0 1 0 1 0 1 0 1 0 1 0 4 0	1 0 1 0 1 0 1 0 1 0 4 0
Maintenance Superintendent SCADA Administrator Maintenance Supervisor Instrumentation Crew Leader Senior Instrumentation Technician Maintenance Crew Leader Senior Maintenance Technician WWTP Operator, Chief Senior Wastewater Treatment Plant Operator Administrative Assistant Administrative Assistant	21 112 18 112 16 108 14 108 14 108 14 106 12	1 0 1 0 1 0 1 0 0 1 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0	1 0 1 0 1 0 1 0 1 0 1 0 4 0 1 0 1 0 1 0	1 0 1 0 1 0 1 0 1 0 4 0 4 0 1 0
Maintenance Superintendent SCADA Administrator Maintenance Supervisor Instrumentation Crew Leader Senior Instrumentation Technician Maintenance Crew Leader Senior Maintenance Technician WWTP Operator, Chief Senior Wastewater Treatment Plant Operator Administrative Assistant Administrative Assistant Instrumentation Technician Instrumentation Technician Maintenance Technician	21 112 18 112 16 108 14 108 14 108 14 106 12	1 0 1 0 1 0 1 0 0 1 1 1 0 0 1 1 0 0 1 0 0 1 1 0 0 1 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 0 1 0 0 0 1 0 0 0 0 1 0	1 0 1 0 1 0 1 0 1 0 1 0 4 0 1 0 1 0 1 0	1 0 1 0 1 0 1 0 1 0 4 0 4 0 1 0 1 0 1 0
Maintenance Superintendent SCADA Administrator Maintenance Supervisor Instrumentation Crew Leader Senior Instrumentation Technician Maintenance Crew Leader Senior Maintenance Technician WWTP Operator, Chief Senior Wastewater Treatment Plant Operator Administrative Assistant Administrative Assistant Instrumentation Technician Instrumentation Technician Maintenance Technician Maintenance Technician	21 112 18 112 16 108 14 108 14 108 14 106 12 106 12	1 0 1 0 1 1 0 0 1 0 1 0 0 1 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 0 1 0	1 0 1 0 1 0 1 0 1 0 1 0 4 0 1 0 1 0 1 0	1 0 1 0 1 0 1 0 1 0 4 0 4 0 1 0
Maintenance Superintendent SCADA Administrator Maintenance Supervisor Instrumentation Crew Leader Senior Instrumentation Technician Maintenance Crew Leader Senior Maintenance Technician WWTP Operator, Chief Senior Wastewater Treatment Plant Operator Administrative Assistant Administrative Assistant Instrumentation Technician Instrumentation Technician Maintenance Technician Maintenance Technician Laboratory Supervisor	21 112 18 112 16 108 14 108 14 108 14 106 12 106 12	1 0 1 0 1 0 1 0 0 1 1 1 0 0 1 1 0 0 1 0 0 1 1 0 0 1 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 0 1 0 0 0 1 0 0 0 0 1 0	1 0 0 1 1 0 1 1 0 1	1 0 0 1 0 1 0 1 0 1 0 4 0 1 0 1 0 1 0 1
Maintenance Superintendent SCADA Administrator Maintenance Supervisor Instrumentation Crew Leader Senior Instrumentation Technician Maintenance Crew Leader Senior Maintenance Technician WWTP Operator, Chief Senior Wastewater Treatment Plant Operator Administrative Assistant Administrative Assistant Instrumentation Technician Instrumentation Technician Maintenance Technician Maintenance Technician	21 112 18 112 16 108 14 108 14 108 14 106 12 106 12 106 12	1 0 1 0 1 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 0 1 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0	1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 1 0 0 1 1 1 0 0 1	1 0 1 0 1 0 1 0 1 0 1 0 4 0 1 0 1 0 1 0

AUTHORIZED PERSONNEL											
Position Classification by	Position	FY 2016 Bu	ıdget 📗	FY 2017 Bu	dget	FY 2018 Bu	ıdaet				
Fund and Department	Grade F	ull-time Par	t-time F		t-time	Full-time Par					
WWTP Operator	106	0		9		9					
Wastewater Treatment Plant Operator	11	9		0		0					
Sub-Total WasteWater Division		28	0	27	0	27	0				
CUSTOMER SERVICE DIVISION											
Utility Billing Clerk	109	0		1		1					
Utility Billing Clerk	15	1		0		0					
Customer Service Representative, Senior	105	0		1		1					
Senior Customer Service Clerk	11	1		0		0					
Customer Service Representative	104	0		3		3					
Customer Service Clerk	10	3		0		0					
Administrative Clerk	104	0		1		1					
Secretary/Receptionist	9	1		0		0					
Sub-Total Customer Service Division		6	0	6	0	6	0				
WATER AND SEWER FUND TOTAL		57.5	0	56.5	0	56.5	0				
STORM WATER UTIL	ITY FUND										
STORM WATER UTILITY FUND	440	ΔĪ		41		41					
Stormwater Manager Stormwater Manager	119	0	-	0		0					
Stormwater Technician	112	0	—⊩	1	_	1					
Stormwater Technician	18	1	—⊩	0	_	0					
Administrative Assistant	106	0		0.5		0.5					
Administrative Assistant	12	0.5	—II	0.0		0					
Stormwater Supervisor	110	0		1		1					
Stormwater Crew Leader	107	0		0		1					
Stormwater Crew Leader	12	1		0		0					
Equipment Operators Senior	104	0		0		3					
Equipment Operators	103	0	—⊪	4		0					
Equipment Operators	9	3		0		0					
Sub-Total Stormwater Department		6.5	0	7.5	0	7.5	0				
STORM WATER UTILITY FUND TOTAL		6.5	0	7.5	0	7.5	0				
NATURAL GAS FUND	)										
NATURAL GAS FUND Director of Natural Gas	124	0		1		1					
Natural Gas Director	25	1		0		0					
Director of Natural Gas, Assistant	116	0	—II	1		1					
Assistant Director	21	1		0		0					
Natural Gas Supervisor	112	0		1		1					
Gas Supervisor/Welder	17	1		0		0					
Natural Gas Crew Leader	109	0		2		2					
Gas Service Crew leader	14	2		0		0					
Administrative Assistant	106	0		0.5		0.5					
Administrative Assistant	12	0.5	—	0		0					
	106	3	—⊪	3		3					
Natural Gas Service Technician	4.4	.31		0		0					
Gas Service Worker	11		Λ	8.5	Λ	8.5	0				
	11	8.5	0	8.5	0	8.5	0				
Gas Service Worker Sub-Total Natural Gas Department  NATURAL GAS FUND TOTAL	1	8.5 8.5	0	8.5	0	8.5 8.5	0				
Gas Service Worker Sub-Total Natural Gas Department  NATURAL GAS FUND TOTAL  SOLID WASTE COLL	1	8.5 8.5	-								
Gas Service Worker Sub-Total Natural Gas Department  NATURAL GAS FUND TOTAL  SOLID WASTE COLL  SOLID WASTE COLLECTION FUND	ECTION F	8.5 <b>8.5</b> <b>UND</b>	-	8.5		8.5					
Gas Service Worker Sub-Total Natural Gas Department  NATURAL GAS FUND TOTAL  SOLID WASTE COLL  SOLID WASTE COLLECTION FUND Sanitation Superintendent	ECTION F	8.5 8.5 UND	-	8.5		8.5					
Gas Service Worker Sub-Total Natural Gas Department  NATURAL GAS FUND TOTAL  SOLID WASTE COLL  SOLID WASTE COLLECTION FUND	ECTION F	8.5 <b>8.5</b> <b>UND</b>	-	8.5		8.5					

Position Classification by Fund and Department Sanitation Supervisor Sanitation Collection Crew Leader Crew Leader Collection Equipment Operator Collection Driver Refuse Collector Refuse Collector Sub-Total Solid Waste Collection Division  SOLID WASTE DISPOSAL FUND Landfill Superintendent Landfill Crew Leader Equipment Operator Solid Waste Collector Division  SOLID WASTE DISPOSAL FUND Landfill Crew Leader Landfill Crew Leader Landfill Crew Leader Equipment Operator, Senior Equipment Operator Solae Clerk Maintenance Worker Landfill Maintenance Worker Sub-Total Solid Waste Disposal Division  SOLID WASTE DISPOSAL FUND Total Solid Waste Disposal Division  SOLID WASTE DISPOSAL FUND TOTAL  FLEET MANAGEMENT FUND FLEET MANAGEMENT FUND FLEET WANAGEMENT FUND Fleet Superintendent Pleet Superintendent Solid Waste Disposal Division  SOLID WASTE DISPOSAL FUND TOTAL  FLEET MANAGEMENT FUND FLEET MANAGEMEN	0 1 0 1 0 0 0 4 0 1	o 0	0 1 0 13 0 2 0 18 18 18		FY 2018 Budge ull-time Part-tir 0
Sanitation Supervisor Sanitation Collection Crew Leader Crew Leader Collection Equipment Operator Collection Driver Refuse Collector Refuse Collector Sub-Total Solid Waste Collection Division  SOLID WASTE DISPOSAL FUND Landfill Superintendent Landfill Superintendent Landfill Crew Leader Equipment Operator Equipment Operator Scale Clerk Scale Clerk Scale Clerk Scale Clerk Scale Clerk Sub-Total Solid Waste Disposal Division  SOLID WASTE DISPOSAL FUND  Landfill Maintenance Worker Landfill Maintenance Wor	1 0 1 0 13 0 2 18 18 ND	0	0 1 0 13 0 2 0 18 18 18	0	0 1 0 13 0 2 0 18 18 18 18 19 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1
Sanitation Collection Crew Leader Crew Leader Collection Equipment Operator Collection Driver Refuse Collector Refuse Collector Sub-Total Solid Waste Collection Division  SOLID WASTE DISPOSAL FUND Landfill Superintendent Landfill Crew Leader Equipment Operator Equipment Operator Scale Clerk Maintenance Worker Landfill Maintenance Worker Sub-Total Solid Waste Disposal Division  SOLID WASTE DISPOSAL FUND  Landfill Maintenance Worker Landfill Mainte	0 1 1 0 13 0 2 18 18 ND	0	1 0 13 0 13 0 18 18 18 18 18 18 1 0 0 1 0 1 0 0 1 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 0 1 0 0 0 0 1 0	-	1 0 1 3 1 1 0 1 1 0 1 1 0 1 1 1 0 1 1 1 1
Crew Leader	1 0 0 13 0 0 1 1 0 0 0 1 1 0 0	0	0 13 0 2 0 18 18 18 18 19 0 1 1 0 0 1 1 0 0 1 1 0	-	0 13 0 2 0 18 18 18 19 10 10 10 11 00 11
Collection Equipment Operator	0 13 0 2 18 18 ND	0	13 0 2 0 18 18 18 18 19 0 10 0 0 4 0 10 0 11 0 0	-	13 0 2 0 18 18 18 19 10 10 11 00 11
Collection Driver	13 0 2 18 18 ND	0	0 2 0 18 18 18 18 19 0 1 0 0 4 0 1 0 1 0	-	0 2 0 18 18 18 1 0 1 0 3 1 0 1 0 1
Refuse Collector	0 2 18 18 ND	0	2 0 18 18 18 19 10 0 0 1 0 0 1 0 1 0 0 1 0 0 1 0 0 0 0	-	2 0 18 18 18 1 0 1 0 3 1 0 1 0 1
Refuse Collector	18 18 ND 0 1 0 1 0 0 4 0 1 0 1	0	0 18 18 18 11 0 0 1 0 4 0 1 0 1 0	-	18 18 18 11 0 1 0 3 1 0 1 0 1
SOLID WASTE COLLECTION FUND TOTAL  SOLID WASTE DISPOSAL FUND  Landfill Superintendent Landfill Superintendent Landfill Crew Leader Equipment Operator, Senior Equipment Operator Scale Clerk Scale Clerk Maintenance Worker Landfill Maintenance Worker Landfill Maste Disposal Division  SOLID WASTE DISPOSAL FUND TOTAL  FLEET MANAGEMENT FUND FLEET Superintendent Fleet Superintendent Mechanic, Lead Mechanic, Senior Mechanic III Mechanic, Senior  SOLID WASTE DISPOSAL FUND TOTAL Mechanic III Mechanic, Senior Mechanic III Mechanic, Senior Mechanic III	18 ND  0 11 0 11 0 0 4 0 11 0 11 0 11	0	18 18 18 18 10 11 00 11 00 11 00 11 00 11 00 11 00	-	18 18 18 1 0 1 0 3 1 0 1 0 1
SOLID WASTE COLLECTION FUND TOTAL  SOLID WASTE DISPOSAL FUND  Landfill Superintendent 19  Landfill Crew Leader 107  Landfill Crew Leader 102  Equipment Operator, Senior 103  Equipment Operator 9  Scale Clerk 103  Scale Clerk 9  Maintenance Worker 102  Landfill Maintenance Worker 8  Sub-Total Solid Waste Disposal Division  FLEET MANAGEMENT FUND  FLEET Superintendent 115  Fleet Superintendent 20  Mechanic, Lead 110  Mechanic, Senior 108  Mechanic III 16  Mechanic III 16  Mechanic III 16  Mechanic III 16  Mechanic III 14	18 ND	0	18 1 0 1 0 0 0 4 0 1 0 1 0 1 0	-	18 1 0 1 0 3 1 0 1 0 1
SOLID WASTE DISPOSAL FUND  Landfill Superintendent 115 Landfill Superintendent 19 Landfill Crew Leader 107 Landfill Crew Leader 107 Landfill Crew Leader 102 Equipment Operator, Senior 104 Equipment Operator 9 Scale Clerk 103 Scale Clerk 9 Maintenance Worker 102 Landfill Maintenance Worker 8 Sub-Total Solid Waste Disposal Division  SOLID WASTE DISPOSAL FUND TOTAL  FLEET MANAGEMENT FUND Fleet Superintendent 115 Fleet Superintendent 20 Mechanic, Lead 110 Mechanic, Senior 108 Mechanic III 16 Mechanic, Senior 108 Mechanic III 14	0 1 0 1 0 0 4 0 1 0		1 0 1 0 0 4 0 1 0	0	1 0 1 0 3 3 1 0 0 1 0 0 1 1 0 0 1 1
SOLID WASTE DISPOSAL FUND	0 1 0 1 0 0 0 4 0 1		0 1 0 0 4 0 1 0		0 1 0 3 1 0 1 0
Landfill Superintendent         115           Landfill Crew Leader         107           Landfill Crew Leader         12           Equipment Operator, Senior         104           Equipment Operator         103           Equipment Operator         9           Scale Clerk         103           Scale Clerk         9           Maintenance Worker         102           Landfill Maintenance Worker         8           Sub-Total Solid Waste Disposal Division           SOLID WASTE DISPOSAL FUND TOTAL           FLEET MANAGEMENT FUND           Fleet Superintendent         115           Fleet Superintendent         20           Mechanic, Lead         110           Mechanic III         16           Mechanic III         16           Mechanic II         14	1 0 1 0 0 0 4 0 1 0		0 1 0 0 4 0 1 0		0 1 0 3 1 0 1 0
Landfill Superintendent         19           Landfill Crew Leader         107           Landfill Crew Leader         12           Equipment Operator, Senior         104           Equipment Operator         9           Scale Clerk         103           Scale Clerk         9           Maintenance Worker         102           Landfill Maintenance Worker         8           Sub-Total Solid Waste Disposal Division           SOLID WASTE DISPOSAL FUND TOTAL           FLEET MANAGEMENT FUND           Fleet Superintendent         115           Fleet Superintendent         20           Mechanic, Lead         110           Mechanic III         16           Mechanic II         108           Mechanic II         14	1 0 1 0 0 0 4 0 1 0		0 1 0 0 4 0 1 0		0 1 0 3 1 0 1 0
Landfill Crew Leader         107           Landfill Crew Leader         12           Equipment Operator, Senior         104           Equipment Operator         9           Scale Clerk         103           Scale Clerk         9           Maintenance Worker         102           Landfill Maintenance Worker         8           Sub-Total Solid Waste Disposal Division           SOLID WASTE DISPOSAL FUND TOTAL           FLEET MANAGEMENT FUND           FLEET MANAGEMENT FUND           Fleet Superintendent         20           Mechanic, Lead         110           Mechanic III         16           Mechanic, Senior         108           Mechanic II         14	0 1 0 0 4 0 1 0		1 0 0 4 0 1 0		1 0 3 1 0 1 0
Landfill Crew Leader	1 0 0 4 0 1 0		0 0 4 0 1 0		0 3 1 0 1 0
Equipment Operator, Senior  Equipment Operator  Equipment Operator  Scale Clerk  Scale Clerk  Maintenance Worker  Landfill Maintenance Worker  Sub-Total Solid Waste Disposal Division  SOLID WASTE DISPOSAL FUND TOTAL  FLEET MANAGEMENT FUND  FLEET MANAGEMENT FUND  Fleet Superintendent Fleet Superintendent Fleet Superintendent Mechanic, Lead Mechanic, Senior Mechanic II  Mechanic III	0 0 4 0 1 0		0 4 0 1 0 1 0		3 1 0 1 0 1
Equipment Operator  Equipment Operator  Scale Clerk  Scale Clerk  Maintenance Worker  Landfill Maintenance Worker  Sub-Total Solid Waste Disposal Division  SOLID WASTE DISPOSAL FUND TOTAL  FLEET MANAGEMENT FUND  FLEET MANAGEMENT FUND  Fleet Superintendent Fleet Superintendent Fleet Superintendent Mechanic, Lead Mechanic III Mechanic, Senior Mechanic III  103  103  103  103  103  103  104  105  107  108  108  108  108  108  108  108	0 4 0 1 0		4 0 1 0 1 0		1 0 1 0
Equipment Operator  Scale Clerk  Scale Clerk  Maintenance Worker  Landfill Maintenance Worker  Sub-Total Solid Waste Disposal Division  SOLID WASTE DISPOSAL FUND TOTAL  FLEET MANAGEMENT FUND  FLEET MANAGEMENT FUND  Fleet Superintendent Fleet Superintendent Fleet Superintendent Mechanic, Lead Mechanic III Mechanic, Senior Mechanic III  103  103  103  104  105  107  108  108  108  108  108  108  108	4 0 1 0 1		0 1 0 1		0 1 0 1
Scale Clerk	0 1 0 1		1 0 1 0		1 0 1
Scale Clerk	1 0 1		0 1 0		0
Maintenance Worker         102           Landfill Maintenance Worker         8           Sub-Total Solid Waste Disposal Division           SOLID WASTE DISPOSAL FUND TOTAL           FLEET MANAGEMENT FUND           Fleet Superintendent         115           Fleet Superintendent         20           Mechanic, Lead         110           Mechanic III         16           Mechanic, Senior         108           Mechanic II         14	0		1 0	#	1
Landfill Maintenance Worker Sub-Total Solid Waste Disposal Division  SOLID WASTE DISPOSAL FUND TOTAL  FLEET MANAGEMENT FUND  FLEET MANAGEMENT FUND  Fleet Superintendent Fleet Superintendent Fleet Superintendent Mechanic, Lead Mechanic III Mechanic, Senior Mechanic III Mechanic III  14	1		0		
Sub-Total Solid Waste Disposal Division  SOLID WASTE DISPOSAL FUND TOTAL  FLEET MANAGEMENT FUND  FLEET MANAGEMENT FUND  Fleet Superintendent Fleet Superintendent Mechanic, Lead Mechanic III Mechanic, Senior Mechanic III Mechanic III Mechanic III  108 Mechanic III 119					0
SOLID WASTE DISPOSAL FUND TOTAL  FLEET MANAGEMENT FUND  FLEET MANAGEMENT FUND  Fleet Superintendent Fleet Superintendent Mechanic, Lead Mechanic III Mechanic, Senior Mechanic II Mechanic II		0			
FLEET MANAGEMENT FUND FLEET MANAGEMENT FUND Fleet Superintendent Fleet Superintendent Mechanic, Lead Mechanic III Mechanic, Senior Mechanic II Mechanic II	8	U	8	0	8
FLEET MANAGEMENT FUND           Fleet Superintendent         115           Fleet Superintendent         20           Mechanic, Lead         110           Mechanic III         16           Mechanic, Senior         108           Mechanic II         14	8	0	8	0	8
Fleet Superintendent         115           Fleet Superintendent         20           Mechanic, Lead         110           Mechanic III         16           Mechanic, Senior         108           Mechanic II         14					
Fleet Superintendent         20           Mechanic, Lead         110           Mechanic III         16           Mechanic, Senior         108           Mechanic II         14					
Mechanic, Lead         110           Mechanic III         16           Mechanic, Senior         108           Mechanic II         14	0		1		1
Mechanic III         16           Mechanic, Senior         108           Mechanic II         14	1		0		0
Mechanic, Senior 108 Mechanic II 14	0		2		2
Mechanic II 14	2		0		0
	0		3		3
	3		0		0
Mechanic 105	l 0l		0		0
Mechanic I 10			0		0
Parts Clerk 103	0	0		1	
Parts Clerk 9			l l	0	
Sub-Total Fleet Management Division	0	1		1	6
FLEET MANAGEMENT FUND TOTAL			6	<u> </u>	

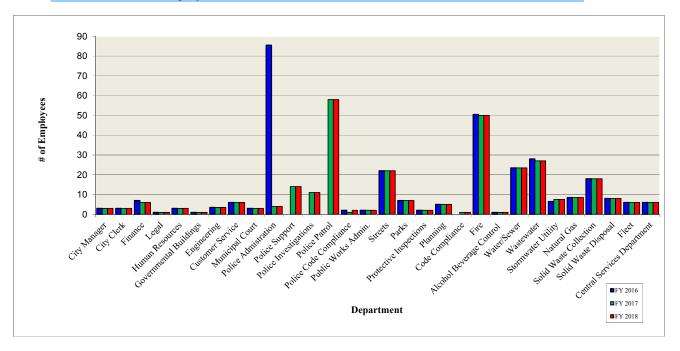
Al	UTHORIZEI	D PERS	ONNEL								
Position Classification by	Position		6 Budget		<sup>7</sup> Budget	FY 2018	Budget				
Fund and Department	Grade	Full-time	Part-time	Full-time	Part-time	Full-time	Part-time				
CENTRAL SERVICES FUND											
Director of Central Services	123	1		1		1					
Central Services Administrative Assistant	106	0		0		0	1				
Director of Information Technology	23	0		0		0					
GIS Administrator	115	0		1		1					
GIS Coordinator	19	1		0		0					
Network Administrator	114	0		1		1					
IT System Analyst	16	1		0		0					
GIS Specialist	109	0		1		0					
GIS Technician	15	1		0		0					
IT Support Specialist	110	0		2		3					
IT System Specialist	14	2		0		0					
Sub-Total Central Services Fund		6	0	6	0	6	1				
CENTRAL SERVICES FUND TOTAL		6	0	6	0	6	1				
TOTAL ALL FUNDS		312	21	311	20	310	21				

<sup>&</sup>lt;sup>1</sup>May receive 2.5% with 4 Yr Degree

The Authorized Personnel is a brief illustration of approved positions, grades and personnel only. The official position classification and compensation plan can be found on file in the City Manager's Office and the Director of Human Resources' Office and is effective as of its date of adoption. The plan designates classes of positions and titles and establishes wage and salary ranges (grades) for each classified staff position that is under the direction of the City Manager.

## STAFFING COMPARISON BY DEPARTMENT FULL-TIME EMPLOYEES

Departments	FY 2016 Adopted	FY 2017 Adopted	FY 2018 Adopted
Office of the City Manager	3	3	3
City Clerk's Office	3	3	3
Finance Department	7	6	6
Legal Division	1	1	1
Human Resources	3	3	3
Governmental Buildings Division	1	1	1
Engineering	3.5	3.5	3.5
Customer Service Division	6	6	6
Municipal Court	3	3	3
Police Administration	85.5	4	4
Police Support Bureau	0	14	13
Police Investigations Bureau	0	11	11
Police Patrol Bureau	0	58	58
Police Code Compliance	2	1	1
Public Works Administration	2	2	2
Public Works Streets Division	22	22	22
Public Works Parks Division	7	7	7
Protective Inspections Division	2	2	2
Planning and Development	5	5	4
Planning & Development - Code Compliance	0	1	1
Fire Department	50.5	50	50
Alcohol Beverage Control Fund	1	1	1
Water and Sewer Systems Divisions	23.5	23.5	23.5
Waste Water Treatment Plant Division	28	27	27
Storm Water Utility Fund	6.5	7.5	7.5
Natural Gas Fund	8.5	8.5	8.5
Solid Waste Collection Fund	18	18	18
Solid Waste Disposal Fund	8	8	8
Fleet Management Fund	6	6	6
Central Services Department	6	6	6
TOTAL Full-Time Employees	312	311	310



## TAB 7

# Proposed Pay Plan & Fringe Benefits

## TAB 7

# Proposed Pay Plan & Fringe Benefits

## FY 2018 PAY PLAN

Grade	nimum lourly)	Minimum (Annual Salary - 40 Hour	Minimum (Annual Salary - 43 Hour	Minimum (Annual Salary - 56 Hour	Midpo (Hour	Salar	nual y - 40	Midpoint (Annual Salary - 43 Hour	Midpoint (Annual Salary - 56 Hour		Maximum (Hourly)	Maximum (Annual Salary - 40 Hour	Maximum (Annual Salary - 43 Hour	Maximum (Annual Salary - 56 Hour	Range Spread
		Employee)	Employee)	Employee)		Emplo	1	Employee)	Employee)	н		Employee)	Employee)	Employee)	
101	\$ 11.00			\$ 32,025.72	\$ 14.	_		\$ 32,583.31	\$ 42,434.08		\$ 18.15	\$ 37,744.60	\$ 40,575.45	\$ 52,842.44	65.0%
102	\$ 11.55			\$ 33,627.01	\$ 15.	30 \$ 31,8	325.56	\$ 34,212.48	\$ 44,555.79		\$ 19.05	\$ 39,631.83	\$ 42,604.22	\$ 55,484.56	65.0%
103	\$ 12.13	\$ 25,220.25	\$ 27,111.78	\$ 35,308.36	\$ 16.			\$ 35,923.10	\$ 46,783.57		\$ 20.01	\$ 41,613.42	\$ 44,734.43	\$ 58,258.79	65.0%
104	\$ 12.73	\$ 26,481.27	\$ 28,467.36	\$ 37,073.78	\$ 16.	87 \$ 35,0	087.68	\$ 37,719.26			\$ 21.01	\$ 43,694.09	\$ 46,971.15	\$ 61,171.73	65.0%
105	\$ 13.37	\$ 28,361.44	\$ 29,890.73	\$ 38,927.46	\$ 17.	71 \$ 36,8	342.07	\$ 39,605.22	\$ 51,578.89		\$ 22.06	\$ 45,878.80	\$ 49,319.71	\$ 64,230.32	65.0%
106	\$ 14.04	\$ 29,195.60	\$ 31,385.27	\$ 40,873.84	\$ 18.	60 \$ 38,6	684.17	\$ 41,585.48	\$ 54,157.84		\$ 23.16	\$ 48,172.74	\$ 51,785.69	\$ 67,441.83	65.0%
107	\$ 14.74	\$ 30,655.38	\$ 32,954.53	\$ 42,917.53	\$ 19.	53 \$ 40,6	518.38	\$ 43,664.75	\$ 56,865.73		\$ 24.32	\$ 50,581.37	\$ 54,374.98	\$ 70,813.92	65.0%
108	\$ 15.47	\$ 32,188.15	\$ 34,602.26	\$ 45,063.41	\$ 20.	50 \$ 42,6	549.30	\$ 45,847.99	\$ 59,709.01		\$ 25.53	\$ 53,110.44	\$ 57,093.73	\$ 74,354.62	65.0%
109	\$ 16.25	\$ 33,797.55	\$ 36,332.37	\$ 47,316.58	\$ 21.	53 \$ 44,7	781.76	\$ 48,140.39	\$ 62,694.46		\$ 26.81	\$ 55,765.97	\$ 59,948.41	\$ 78,072.35	65.0%
110	\$ 17.06	\$ 35,487.43	\$ 38,148.99	\$ 49,682.41	\$ 22.	61 \$ 47,0	020.85	\$ 50,547.41	\$ 65,829.19		\$ 28.15	\$ 58,554.26	\$ 62,945.83	\$ 81,975.97	65.0%
111	\$ 17.91	\$ 37,261.80	\$ 40,056.44	\$ 52,166.53	\$ 23.	74 \$ 49,3	371.89	\$ 53,074.78	\$ 69,120.65		\$ 29.56	\$ 61,481.98	\$ 66,093.13	\$ 86,074.77	65.0%
112	\$ 18.81	\$ 39,124.89	\$ 42,059.26	\$ 54,774.85	\$ 24.	92 \$ 51,8	340.49	\$ 55,728.52	\$ 72,576.68		\$ 31.04	\$ 64,556.08	\$ 69,397.78	\$ 90,378.51	65.0%
113	\$ 19.75	\$ 41,081.14	\$ 44,162.22	\$ 57,513.59	\$ 26.	17 \$ 54,4	132.51	\$ 58,514.95	\$ 76,205.51		\$ 32.59	\$ 67,783.88	\$ 72,867.67	\$ 94,897.43	65.0%
114	\$ 20.74	\$ 43,135.20	\$ 46,370.34	\$ 60,389.27	\$ 27.	48 \$ 57,1	154.13	\$ 61,440.70	\$ 80,015.79		\$ 34.22	\$ 71,173.07	\$ 76,511.05	\$ 99,642.30	65.0%
115	\$ 21.78	\$ 45,291.96	\$ 48,688.85	\$ 63,408.74	\$ 28.	85 \$ 60,0	011.84	\$ 64,512.73	\$ 84,016.58		\$ 35.93	\$ 74,731.73	\$ 80,336.61	\$ 104,624.42	65.0%
116	\$ 22.87	\$ 47,556.55	\$ 51,123.30	\$ 66,579.18	\$ 30.	29 \$ 63,0	012.43	\$ 67,738.37	\$ 88,217.41		\$ 37.73	\$ 78,468.31	\$ 84,353.44	\$ 109,855.64	65.0%
117	\$ 24.01	\$ 49,934.38	\$ 53,679.46	\$ 69,908.13	\$ 31.	81 \$ 66,1	163.06	\$ 71,125.28	\$ 92,628.28		\$ 39.61	\$ 82,391.73	\$ 88,571.11	\$ 115,348.42	65.0%
118	\$ 25.20	\$ 52,431.10	\$ 56,363.43	\$ 73,403.54	\$ 33.	40 \$ 69,4	171.21	\$ 74,681.55	\$ 97,259.69		\$ 41.59	\$ 86,511.32	\$ 92,999.66	\$ 121,115.84	65.0%
119	\$ 26.44	\$ 55,052.66	\$ 59,181.60	\$ 77,073.72	\$ 35.	07 \$ 72,9	944.77	\$ 78,415.63	\$ 102,122.68		\$ 43.67	\$ 90,836.88	\$ 97,649.65	\$ 127,171.63	65.0%
120	\$ 27.80	\$ 57,805.29	\$ 62,140.69	\$ 80,927.40	\$ 36.	82 \$ 76,5	592.01	\$ 82,336.41	\$ 107,228.81		\$ 45.86	\$ 95,378.73	\$ 102,532.13	\$ 133,530.22	65.0%
121	\$ 29.18	\$ 60,695.55	\$ 65,247.72	\$ 84,973.77	\$ 38.	66 \$ 80,4	121.61	\$ 86,453.23	\$ 112,590.25		\$ 48.15	\$ 100,147.66	\$ 107,658.74	\$ 140,206.73	65.0%
122	\$ 30.64	\$ 63,730.33	\$ 68,510.11	\$ 89,222.46	\$ 40.	60 \$ 84,4	142.69	\$ 90,775.89	\$ 118,219.76		\$ 50.56	\$ 105,155.05	\$ 113,041.67	\$ 147,217.06	65.0%
123	\$ 32.17	\$ 66,916.85	\$ 71,935.61	\$ 93,683.59	\$ 42.	63 \$ 88,6	664.82	\$ 95,314.68	\$ 124,130.75		\$ 53.08	\$ 110,412.80	\$ 118,693.76	\$ 154,577.92	65.0%
124	\$ 33.78	\$ 70,262.69	\$ 75,532.39	\$ 98,367.77	\$ 44.	76 \$ 93,0	098.06	\$ 100,080.42	\$ 130,337.29		\$ 55.74	\$ 115,933.44	\$ 124,628.45	\$ 162,306.81	65.0%
125	\$ 35.47	\$ 73,775.82	\$ 79,309.01	\$ 103,286.15	\$ 47.	00 \$ 97,7	752.97	\$ 105,084.44	\$ 136,854.15		\$ 58.52	\$ 121,730.11	\$ 130,859.87	\$ 170,422.15	65.0%
126	\$ 37.24	\$ 77,464.62	\$ 83,274.46	\$ 108,450.46	\$ 49.	35 \$ 102,6	640.61	\$ 110,338.66	\$ 143,696.86		\$ 61.45			\$ 178,943.26	65.0%
127	\$ 39.11	\$ 81,337.85	\$ 87,438.18	\$ 113,872.98	\$ 51.	81 \$ 107,	772.65	\$ 115,855.59	\$ 150,881.70		\$ 64.52	\$ 134,207.45	\$ 144,273.00	\$ 187,890.42	65.0%
128	\$ 41.06	\$ 85,404.74	\$ 91,810.09	\$ 119,566.63	\$ 54.	40 \$ 113,3	161.28	\$ 121,648.37	\$ 158,425.79		\$ 67.75	\$ 140,917.82	\$ 151,486.65	\$ 197,284.94	65.0%

## **Fringe Benefits Summary**

The City provides a comprehensive package of fringe benefits for employees. The package includes the following.

## Health/Dental Insurance Coverage:

City employees are covered under the City of Statesboro Health and Dental Insurance Plan. The City and its employees are currently paying the following rates for their Benefit Package.

Coverage	Employee Rates	City Rates	Total Cost
Individual	\$207.51	\$412.52	\$620.03
Family	\$387.27	\$951.80	\$1,339.07

• Thru the Tobacco Free Program the employee rates may be reduced by \$50 a month.

Details of the coverage are available in the employee benefit handbook.

## *Life Insurance Coverage:*

City employees are provided with one time their annual salary up to \$100,000 of life coverage, spouses are covered with \$5,000.00, and each dependent has \$1,000.00 of coverage.

## Long-Term Disability:

City employees are provided with long-term disability insurance that pays 50% of the employee's regular earnings up to a maximum of \$5,000.00 per month in the event of disability. This benefit begins after the ninety day elimination period has been met.

## Paid Sick Leave:

Employees are credited with one day of sick leave for each month of employment. Unlimited accumulation is allowed. Unused sick leave is not paid at termination of employment; credit is given for unused sick leave for employees retiring under the City's retirement plan.

## Special Leave With/Without Pay:

Employees are granted time off from work with or without pay at the discretion of the Department Head and the City Manager for various occasions. Bereavement Leave is granted with pay for a maximum of three (3) days for the death of a member of the immediate family. Jury service is granted with pay. Military Leave is granted with pay for a period not to exceed eighteen (18) calendar days in a 12 month period. For non-exempt Fire Department Personnel on a 28-day Work Period leave is granted with pay not to exceed six (6) shifts.

#### Paid Vacation Leave:

Employees earn vacation on a monthly accrual basis based on length of service. The following days of vacation are earned on an annual basis. Fire, Police, and shift

personnel earn vacation time at a different rate than do 40 hour per week employees. The following is based on a forty hour per week work schedule.

Years of Service		Days Vacation per Year
0-10 years	10	
10-20 years	15	
20 – Plus	20	

Additional Vacation Time earned For Health & Wellness Participation.

Employees will have an opportunity to earn additional vacation time by participating in various health and wellness programs such as the 5K Triple Crown. For example this program consists of three annual 5k races; The Peanut Run, The Turkey Trot, and Run the 'Boro. Employees receive additional vacation time for their participation in each race.

## Paid Holidays:

Employees receive 10 paid holidays per year. The holidays are:

New Year's Day
Martin Luther King's Birthday
Memorial Day
July 4<sup>th</sup>
Labor Day
Veterans Day
Thanksgiving -2
Christmas -2

## Retirement Plan:

City employees are covered under the Georgia Municipal Association Retirement System. The City pays the full cost of membership for employees and employees can be vested with 5 years service with the city.

## Deferred Compensation Plan:

City employees are eligible for a 457b Deferred Compensation Program administered by Metlife through the Georgia Municipal Association. This is a voluntary tax-favored program that allows employees to contribute a portion of their salary before federal taxes into a supplemental retirement account. Various options are available including fixed rate annuities, publicly available mutual funds and life insurance.

## Workers Compensation Plan:

City employees are covered for occupational injury according to the state worker's compensation laws.

## Tuition Reimbursement:

Upon the recommendation of the department head and approval of the tuition committee an employee may receive tuition assistance for two classes per semester/quarter and up to \$100.00 for books per semester/quarter. Employees involved in the tuition assistance program must maintain a C average in their course work. Those

receiving assistance must submit grades to the Human Resources Director at the end of each semester/quarter. Those employees receiving less than a grade of C will not be reimbursed by the City the cost for that semester or quarter.

## Christmas Bonus:

All City employees receive a \$100.00 bonus in December of each year.

## Competitive Wages, Overtime Pay, and Compensatory Time:

City employees are paid competitive wages, which are evaluated periodically to insure they are comparable to wages paid for similar duties in both the public and private sectors. Employees receive annual pay increases, if job performance is satisfactory, subject to the approval of the Mayor and City Council. Employees are compensated for any overtime worked according to the Fair Labor Standards Act, either with pay at time and one half or compensatory time off, also calculated at one and one half.

Merit raises will remain suspended for FY 2018.

## Annual City Breakfast and/or Appreciation Luncheon:

Employees are honored with a citywide breakfast in the summer or an appreciation luncheon.

## Vacation Buy Back:

Upon the recommendation of the Department Head and the City Manager, an employee so requesting, may receive pay in lieu of one week of vacation leave per year if, on December 31<sup>st</sup> of that year, their annual leave accumulation exceeds 30 days. Vacation Buy Back is temporarily suspended for FY 2018.

## *Uniforms and Cleaning Services:*

Uniforms are provided for city employees, other than clerical and others wearing normal street clothes, in Public Works, Fire, Police, Waste Water, Water Sewer, Building Inspection, City Marshall, Civil Construction Inspector, Custodians and Gas. Clothing allowances are provided for police detectives.

#### Health & Wellness Center:

The City of Statesboro-TransformHealthRx Center is dedicated to help employees manage their typical primary care visits and chronic conditions using a dedicated team of medical professionals, a unique style of case management and quality face-to-face healthcare delivery. The Health Center is designed to increase employee satisfaction, provide affordable healthcare, encourage, educate and reward participating patients for progress in managing their conditions.

## Employee Fitness Center:

The employee fitness center was developed to increase the health and well-being of City of Statesboro employees. Employee fitness and wellness is the systematic effort of the City of Statesboro to enhance health of its employees through education, behavioral change, and cultural support. Operating 24 hours, seven days a week exclusively for employees, spouses and retired employees. The fitness center has a variety of cardio, strength, conditioning equipment and locker rooms

## TAB 8

## 100 General Fund

## TAB 8

## 100 General Fund

#### THE GENERAL FUND

The General Fund is the principal fund of the City, accounting for all activities not included in other specified funds. This contains the operational budgets for the Mayor and City Council, City Manager's Office, City Clerk's Office and Records Management, Elections, the Finance Department, the Legal Department, Human Resources, the Engineering Department and its Protective Inspections Division, the Municipal Court, the Police Department including the Code Compliance Division, the Public Works Administration Division, Streets Division, Parks Division, and the Planning and Development Department. It also includes the funding for several outside agencies other than those financed by the Hotel/Motel Tax Fund. Finally, it covers the Debt Service for any outstanding debt used to acquire general fixed assets. Debt Service payments are used to acquire fixed assets of the Proprietary Funds and accounted for within those respective funds rather than the General Fund.

#### REVENUES AND OTHER FINANCING SOURCES

The General Fund's Revenues can be segregated into six major categories:

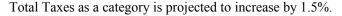
**1. Taxes.** This category provides \$8,802,310 of the \$14,644,485 of General Fund revenues, or 59.6%. The major source is property taxes. In 2011, our County Tax Assessor's Office adopted a policy to conduct property revaluations on an annual basis. The most current revaluation was done for FY 2016.

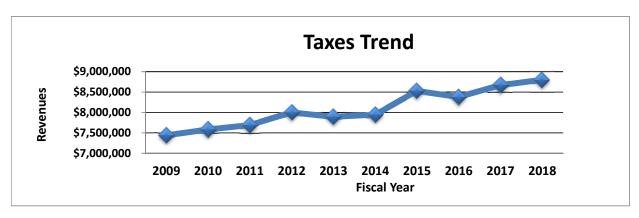
The City has an excellent collection ratio on this tax, which has been further improved by the use of annual tax lien sales which began in FY 2003. The projected collection rate for the current year's taxes is 99.0%. The other 1.0% will be collected during the following fiscal year.

Motor vehicle taxes, as well as Titled Ad Valorem taxes, are collected by the Bulloch County Tax Commissioner. The portion of those property taxes due the City is remitted to the City on a monthly basis. These taxes are projected to remain flat. The Real Estate Transfer Tax (\$1.00 per every \$1,000 of value) on such sales is projected to remain flat.

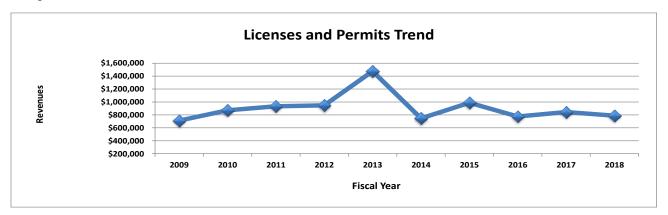
The other major source of taxes is the Franchise Fees paid by Georgia Power Company, Excelsior Electric Membership Cooperative, Northland Cable Television, Frontier Communications of Georgia and Bulloch Rural Telephone. Georgia Power is expected to decrease by .74% over the FY 2016 Budget; Excelsior is expected to increase 1.8%; Northland Cable is expected to remain flat; Frontier is projected to decrease by 10.3%, Bulloch Rural Telephone is projected to increase 100%. In aggregate, these six franchises are projected to decrease by 1.3%.

The other major component of Taxes is the Beer and Wine, and Liquor taxes paid by wholesalers and retailers. Beer and Wine is projected to increase by 2.7%, Wholesale and Retail Liquor is projected to increase by 3.8%. Overall, this category is projected to increase by 2.9%.

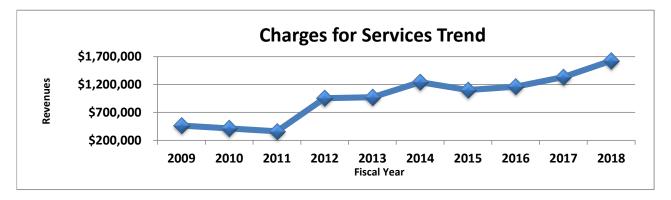




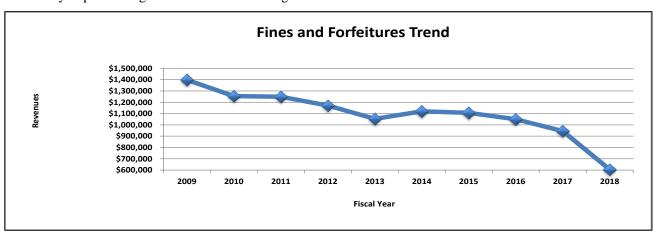
**2. Licenses and Permits.** This category provides \$788,650 of the General Fund, or 5.4%. The primary sources of revenue are General Business Licenses, Alcoholic Beverages Licenses, Bank Licenses, and Inspection Fees. Alcoholic Beverages Licenses are projected to decreased by 2.1%. The General Business Licenses are projected to remain flat. Bank Licenses are expected to remain flat. Building and other related permits and fees are projected to decrease by 34.7% over the FY 2017 Budget. Total Licenses and Permits is projected to decrease by 6.6% over the FY 2017 Budget.



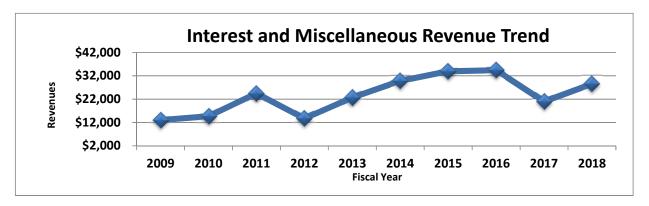
**3.** Charges for Services. This category provides \$1,626,075 or 11.1% of the General Fund. The primary sources of revenue are Pretrial Diversion Fees, Revenues from Police Overtime, Account Establishment Charges and Indirect Cost from the Water and Sewer Fund. This source is projected to increase by 19.8% due to the City implementing a Pretrial Diversion Program and an increase of the Indirect Cost from the Water and Sewer Fund.



**4. Fines and Forfeitures.** This category provides \$605,000 of the General Fund, or 4.1%, and includes the fines and forfeitures imposed by the Municipal Court for violations of the Municipal Code and minor violations and infractions of State Law dealing with traffic citations, DUI, and similar offenses. This source is projected to decrease by 36% due to the City implementing a Pretrial Diversion Program.



**5. Miscellaneous Revenues.** This category provides only \$28,500 of the General Fund. It accounts for any donations and miscellaneous charges. This is a category that is expected to increase by 35.7% due to an increase in general miscellaneous income.



In addition to these six revenue categories, there is one additional source of financing that must be considered. This is the **Other Sources of Financing**, which is primarily made up of the *Transfers from Other Funds*. This source of financing (it was counted as revenue in the transferring fund) contributes \$2,793,950, or 19.1% of the General Fund's total funding.

The primary transfers are from the Natural Gas Fund, The Solid Waste Collection Fund, and the Water and Sewer Fund. Part of these transfers is recognition of indirect costs borne by the General Fund in providing services to them, such as time of the City Manager, personnel division, accounting division, utility collections, purchasing, risk management, and similar services. In addition, were they private companies, then these utilities would have to pay property taxes and business licenses, and in some cases a franchise fee.

**6. Fund Balance Appropriated.** Finally, if the fund balance in the General Fund is sufficient, the City can use some of the fund balance to balance the General Fund. This proposed FY 2018 Budget is projected to use \$157,344 of fund balance. However, management believes that some revenues will be higher than budgeted and some of the expenditures will be lower than budgeted. Therefore, reducing the amount of General Fund balance used.

The line item budget that follows shows the individual sources of revenue that make up these six major categories, the other sources of financing, and the fund balance appropriation.

**FUND 100 - GENERAL FUND** 

Account	Account Description or Title	ī	FY 2016	FY 2017			FY 2018
Number	Account Description or Title		Actual		Budget		Adopted
31	TAXES	1	Actual		Duaget		Adopted
3111000	Property Taxes - Current Year	\$	3,882,893	\$	3,875,000	\$	3,875,000
3111005	Refund of Taxes	\$	2,591	\$	(1,000)	\$	(3,000)
3113100	Motor Vehicle	\$	230,180	\$	175,000	\$	175,000
3113105	Title Ad Valorem Tax	\$	295,407	\$	280,000	\$	280,000
3113200	Mobile Home	\$	1,757	\$	750	\$	750
3116000	Real Estate Transfer (Intangible)	\$	52,585	\$	62,000	\$	62,000
3117101	Franchise Tax - Georgia Power	\$	1,602,999	\$	1,615,000	\$	1,602,999
3117102	Franchise Tax - EMC	\$	48,123	\$	48,123	\$	49,000
3117501	Franchise Tax - Northland Cable	\$	81,777	\$	72,500	\$	72,500
3117601	Franchise Tax - Frontier	\$	159,542	\$	145,000	\$	130,000
3117602	Franchise Tax - Bulloch Rural	\$	5,952	\$	6,000	\$	12,000
3117603	Franchise Tax - Hargray	\$	5,552	\$	4,500	\$	4,500
3117604	Franchise Tax - Pavlov	\$	_	\$	4,500	\$	<del>-</del> ,500
3117004	Sub-total: General Property Taxes	\$	6,363,871	\$	6,287,373	\$	6,260,749
3142001	Beer and Wine	\$	577,853	\$	560,000	\$	575,000
3142002	Liquor -Wholesale	\$	27,317	\$	27,000	\$	25,000
3142002	Liquor - Retail	\$	123,759	\$	103,000	\$	110,000
0142000	Sub-total: Select Sales & Use Taxes	\$	728,929	\$	690,000	\$	710,000
3162000	Insurance Premium Taxes	\$	1,636,651	\$	1,635,000	\$	1,773,061
0102000	Sub-total: Business Taxes	\$	1,636,651	\$	1,635,000	\$	1,773,061
3191100	Property Tax Penalty and Interest	\$	25,500	\$	20,000	\$	20,000
3195001	FIFA Fee and Cost	\$	2,463	\$	5,000	\$	5,000
3199004	Tax Lien Penalties & Interest	\$	32,363	\$	30,000	\$	30,000
3199005	Tax Sale Advertising Fees	\$	3,041	\$	3,500	\$	3,500
0100000	Sub-total: Penalties & Int. on Delinquent Taxes	\$	63,367	\$	58,500	\$	58,500
	TOTAL TAXES	\$	8,792,818	\$	8,670,873	\$	8,802,310
		Ť	0,102,010	Ť	3,010,010	_	3,002,010
32	LICENSES AND PERMITS						
3211000	Alcoholic Beverages Licenses	\$	224,125	\$	235,000	\$	230,000
3212000	General Business Licenses	\$	277,586	\$	280,000	\$	280,000
3212200	Insurance License	\$	49,775	\$	50,000	\$	50,000
3212400	Bank License	\$	97,938	\$	120,000	\$	120,000
3219001	Alcoholic Beverages Application Fees	\$	2,150	\$	2,000	\$	2,000
3219002	Occupation Tax Admininstration Fees	\$	5,303	\$	5,000	\$	5,300
	Sub-total: Regulatory Fees	\$	656,877	\$	692,000	\$	687,300
3221900	Land Disturbance Permits	\$	2,139	\$	600	\$	600
3222101	Rezoning Requests	\$	-	\$	500	\$	-
3222102	Variance Requests	\$	1,850	\$	2,500	\$	6,000
3222300	Sign Permits	\$	9,413	\$	9,000	\$	5,000
3229901	Inspection Fees	\$	95,275	\$	38,000	\$	12,000
3229903	Planning Misc. Fees	\$	5,179	\$	4,000	\$	4,000
3231000	Building Permits	\$	178,301	\$	75,000	\$	60,000
3231001	Building Permit App Review Fee	\$	7,895	\$	5,000	\$	2,500
3231300	Plumbing Permits	\$	12,196	\$	4,500	\$	2,500
3231400	Electrical Permits	\$	40,311	\$	9,000	\$	4,000
3231600	HVAC Permits	\$	6,667	\$	3,000	\$	2,000
	Sub-total: Non-Business Licenses & Permits	\$	359,226	\$	151,100	\$	98,600

**FUND 100 - GENERAL FUND** 

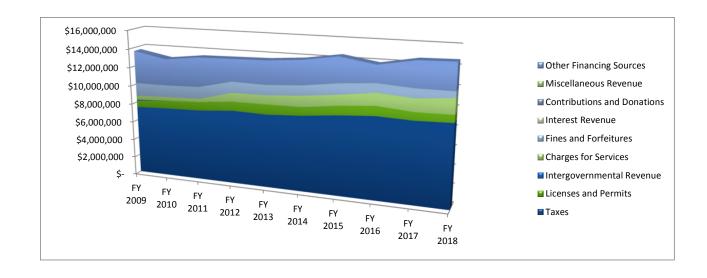
Account Number	Account Description or Title	FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted		
3241001	Business License Penalty	\$ 2,856	\$	1,200	\$	2,500		
3241002	Alcohol Penalty	\$ 250	\$	250	\$	250		
	Sub-total: Penalties & Int. on Del. Lic. & Perm.	\$ 3,106	\$	1, <b>4</b> 50	\$	2,750		
	TOTAL LICENSES AND PERMITS	\$ 1,019,209	\$	844,550	\$	788,650		
34	CHARGES FOR SERVICES							
3411005	Court Costs	\$ 40,353	\$	28,000	\$	23,000		
3411950	Pretrial Diversion Fees	\$ 168,002	\$	220,000	\$	350,000		
3413901	Tree Bank	\$ 500	\$	1,000	\$	1,000		
3413902	Noise Ordinance	\$ 145	\$	100	\$	150		
3417001	Indirect Cost Allocation from Water/Sewer Fund	\$ 871,777	\$	854,725	\$	958,495		
3419100	Election Qualifying Fees	\$ 908	\$	-	\$	2,500		
-	Sub-total: General Government	\$ 1,081,685	\$	1,103,825	\$	1,335,145		
3421001	Revenue - Police Overtime	\$ 74,461	\$	82,000	\$	82,000		
3421002	Revenue- Public Works Overtime	\$ -	\$	2,000	\$	1,000		
	Sub-total - Public Safety	\$ 74,461	\$	84,000	\$	83,000		
3464100	Background Check Fees	\$ 23,300	\$	21,000	\$	21,000		
	Sub-total - Other Fees	\$ 23,300	\$	21,000	\$	21,000		
3491000	Cemetery Fees	\$ 16,800	\$	17,000	\$	10,000		
3493000	Bad Check Fees	\$ 7,474	\$	8,800	\$	8,800		
3499001	Account Establishment Charge	\$ 107,985	\$	97,500	\$	100,000		
3499002	AEC Charge Penalty	\$ 3,288	\$	3,000	\$	3,000		
3499003	Admin. Fee Penalty	\$ 127	\$	150	\$	130		
3499004	Convenience Fee	\$ -	\$	22,187	\$	65,000		
	Sub-total: Other Charges for Services	\$ 135,674	\$	148,637	\$	186,930		
	TOTAL CHARGES FOR SERVICES	\$ 1,315,120	\$	1,357,462	\$	1,626,075		
35	FINES AND FORFEITURES							
3511700	Municipal Court Fines	\$ 880,376	\$	900,000	\$	575,000		
3514000	Jail Fees	\$ 44,717	\$	45,000	\$	30,000		
	TOTAL FINES AND FORFEITURES	\$ 925,093	\$	945,000	\$	605,000		
37	CONTR. AND DON. FROM PRIV. SOURCES							
3710001	Contributions & Donations - Private	\$ 53	\$	_	\$	_		
3710001	Contributions & Donations - COP	2,600	\$	_		_		
37 10002	CONTR. AND DON. FROM PRIV. SOURCES	\$ 2,653	\$	_	\$	_		
		•						
38	MISCELLANEOUS REVENUE		_ ا		_			
3810001	Rent and Royalties	\$ 5,850	\$	7,800	\$	7,800		
3810002	Run in the 'Boro	\$ 7,020	\$	7,500	\$	-		
3890100	Miscellaneous Income	\$ 4,839	\$	5,000	\$	20,000		
3890200	Sale of Pipe	\$ 257	\$	500	\$	500		
3890400	Concession Revenue	\$ 119	\$	100	\$	100		
3890500	Sale of Signs & Posts	\$ 30	\$	100	\$	100		
	Sub-total: Other Miscellaneous	\$ 18,115	\$	21,000	\$	28,500		
	TOTAL MISCELLANEOUS REVENUE	\$ 18,115	\$	21,000	\$	28,500		

## **FUND 100 - GENERAL FUND**

Account Number	Account Description or Title	FY 2016 Actual	FY 2017 Budget	FY 2018 Adopted
				<del></del>
39	OTHER FINANCING SOURCES			
3912100	Operating Trans. in from Natural Gas	\$ 875,000	\$ 870,000	\$ 870,000
3912200	Operating Trans. in from Water/Wastewater	\$ 805,200	\$ 805,200	\$ 805,200
3912300	Operating Trans. in from S/W Disposal Fund	\$ 264,000	\$ 290,000	\$ 315,000
3912400	Operating Trans. in from S/W Collection Fund	\$ 660,000	\$ 690,000	\$ 730,000
3912500	Operating Trans. in from Hotel/Motel	\$ 40,266	\$ 38,750	\$ 43,750
3912600	Operating Trans. In from Storm Water Fund	\$ -	\$ 15,000	\$ 25,000
	Sub-total: Operating Transfers in	\$ 2,644,466	\$ 2,708,950	\$ 2,788,950
3921001	Sale of Assets	\$ 26,589	\$ 5,000	\$ 5,000
3921003	Sale of Timber	\$ -	\$ -	\$ -
	Sub-total: Proc.of General Fixed Asset Disp	\$ 26,589	\$ 5,000	\$ 5,000
	TOTAL OTHER FINANCING SOURCES	\$ 2,671,055	\$ 2,713,950	\$ 2,793,950
TOTAL	REVENUES AND OTHER FINANCING SOURCES	\$ 14,744,063	\$ 14,552,835	\$ 14,644,485
	FUND BALANCE APPROPRIATED	\$ -	\$ -	\$ 157,344
T01	AL REVENUES, OTHER FINANCING			
	SOURCES AND FUND BALANCE APPROP.	\$ 14,744,063	\$ 14,552,835	\$ 14,801,829

#### GENERAL FUND REVENUE TRENDS FY 2008-2017

	Actual	Budgeted	Adopted							
	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Taxes	\$ 7,443,083	\$ 7,585,112	\$ 7,693,363	\$ 8,002,568	\$ 7,918,039	\$ 8,142,459	\$ 8,529,215	\$ 8,792,818	\$ 8,670,873	\$ 8,802,310
Licenses and Permits	\$ 712,165	\$ 871,839	\$ 933,167	\$ 948,318	\$ 1,077,267	\$ 866,229	\$ 988,062	\$ 1,019,209	\$ 844,550	\$ 788,650
Intergovernmental Revenue	\$ 98,461	\$ -	\$ -	\$ 12,859	\$ -	\$ 16,206	\$	\$ -	\$ -	\$ -
Charges for Services	\$ 463,433	\$ 413,738	\$ 360,087	\$ 954,744	\$ 971,314	\$ 1,195,681	\$ 1,102,826	\$ 1,315,120	\$ 1,357,462	\$ 1,626,075
Fines and Forfeitures	\$ 1,398,253	\$ 1,255,018	\$ 1,248,903	\$ 1,171,508	\$ 1,053,707	\$ 1,033,551	\$ 1,106,457	\$ 925,093	\$ 945,000	\$ 605,000
Interest Revenue	\$ -	\$ -	\$ 6,022	\$ -						
Contributions and Donations	\$ 3,925	\$ 800	\$ 3,965	\$ -	\$ -	\$ -	\$ 10,225	\$ 2,653	\$ -	\$ -
Miscellaneous Revenue	\$ 13,041	\$ 14,656	\$ 24,471	\$ 13,694	\$ 22,669	\$ 22,808	\$ 33,918	\$ 18,115	\$ 21,000	\$ 28,500
Other Financing Sources	\$ 3,509,360	\$ 2,836,816	\$ 3,140,033	\$ 2,387,024	\$ 2,534,311	\$ 2,589,282	\$ 2,675,312	\$ 2,671,055	\$ 2,713,950	\$ 2,793,950
Total	\$ 13,641,721	\$ 12,977,979	\$ 13,410,011	\$ 13,490,715	\$ 13,577,307	\$ 13,866,216	\$ 14,446,015	\$ 14,744,063	\$ 14,552,835	\$ 14,644,485

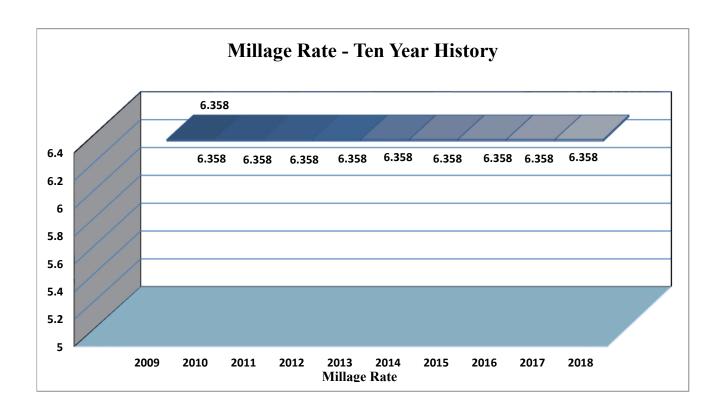


## **Property Taxes**

Property Value of \$100,000

For residents of the City of Statesboro the total property tax is \$6.358 per \$1,000 of taxed value. The taxed value is calculated as 40% of the Market Value. Assuming property with a market value of \$100,000, the result would be:

Projected Tax Bill: \$254



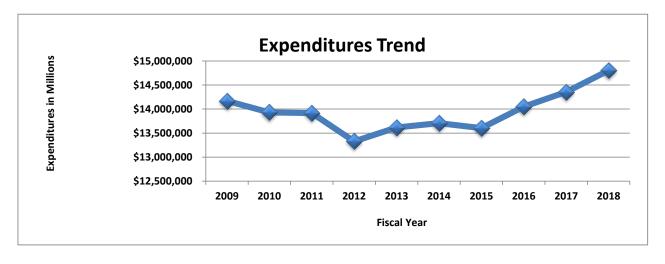
#### **EXPENDITURES**

The General Fund's Expenditures are divided into several major departments and divisions, to better account for the cost of their operations. These expenditures support most of the City's operations other than the utility operations, the health insurance and workers compensation insurance plans, and the fleet management function. The Expenditures are summarized on the next page. Then the line item budgets for each division are included as well.

The largest operating expense in most cases is the personnel and fringe benefits. A list of approved personnel positions by department and division is provided behind the tab entitles "Authorized Personnel for FY 2018". In addition, the Pay Plan for those positions is provided behind the tab entitled "Proposed Pay Plan and Fringe Benefits."

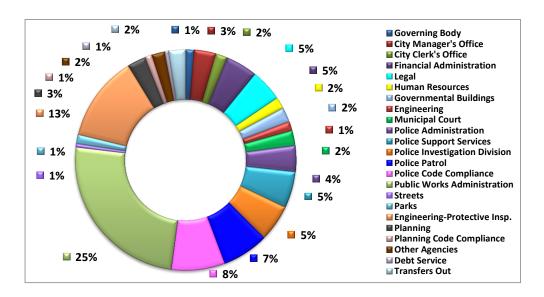
By far the most troubling expense for the City, as for most businesses, governments, and other organizations is the continuing escalation of health care costs. When the underlying rate of inflation in median care is averaging 10-15% annually over the last several years, and shows no sign of letting up, it is quickly siphoning a large sum of money from other priorities. Even when the benefits are reduced, and the deductibles, co-pays, and out-of-pocket limits are raised, these inflationary effects cannot be brought back to a reasonable pricing level without draconian measures. Unfortunately, this is not a problem that the City can correct. It is a national problem, and will have to be addressed at that level

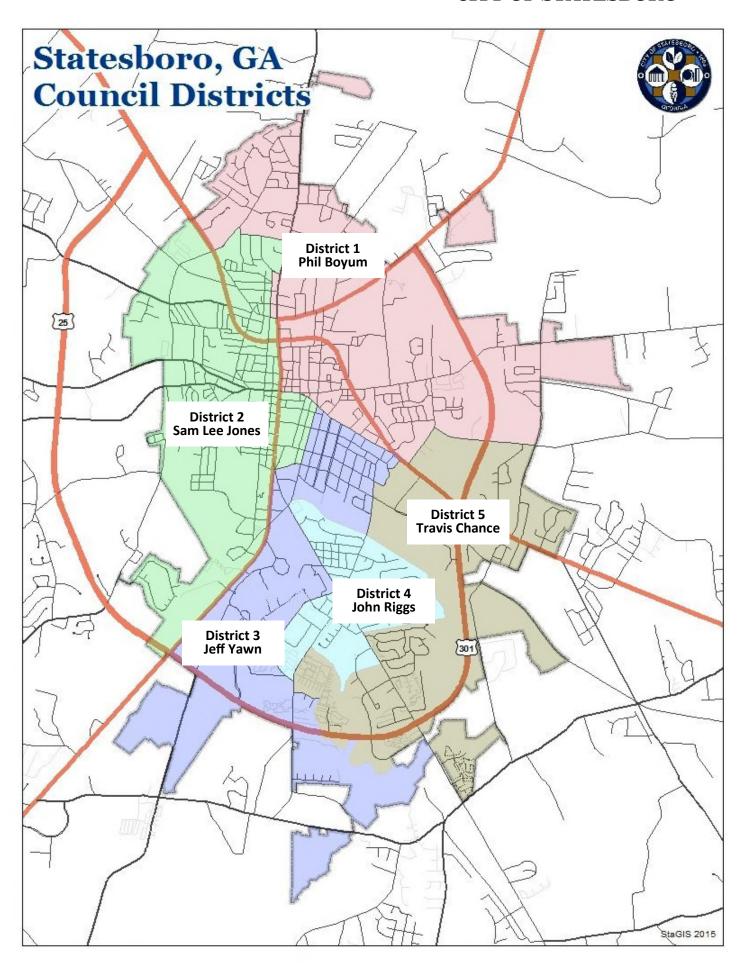
The General Fund budget of \$14,801,829 is an increase of \$447,228. from the FY 2017 Budget of \$14,354,601 That is a 3.1% increase.



#### **General Fund Budget Summary**

		FY 2015		FY 2016	_	FY2017		FY2018	% OF
		ACTUAL		ACTUAL		BUDGETED		ADOPTED	TOTAL
Revenues and Other									
Financial Resources	•	0.500.045	•	0.700.040	•	0.070.070	_	0.000.010	00.440
Taxes	\$	8,529,215	\$	8,792,818	\$	8,670,873	\$	8,802,310	60.11%
Licenses and Permits	\$	988,062	\$	1,019,209	\$	844,550	\$	788,650	5.39%
Charges for Services	\$	1,102,826	\$	1,315,120	\$	1,357,462	\$	1,626,075	11.10%
Fines and Forfeitures	\$	1,106,457	\$	925,093	\$	945,000	\$	605,000	4.13%
Contributions and Donations	\$	10,225	\$	2,653	\$	-	\$	-	0.00%
Miscellaneous Revenue	\$	33,918	\$	18,115	\$	21,000	\$	28,500	0.19%
Other Financing Sources	\$	2,675,312	\$	2,671,055	\$	2,713,950	\$	2,793,950	19.08%
Total Revenues and Other									
Financial Resources	\$	14,446,015	\$	14,744,063	\$	14,552,835	\$	14,644,485	100.00%
Financing Uses									
Governing Body	\$	238,925	\$	163,835	\$	202,887	\$	184,895	1.25%
City Manager's Office	\$	64,255	\$	186,207	\$	388,406	\$	467,371	3.16%
City Clerk's Office	\$	220,437	\$	191,898	\$	238,329	\$	247,308	1.67%
Elections	\$	15,189	\$	831	\$	500	\$	16,255	0.11%
Financial Administration	\$	647,775	\$	645.810	\$	635.969	\$	684,160	4.62%
Legal	\$	180,442	\$	154,860	\$	160,847	\$	243,685	1.65%
Human Resources	\$	234,268	\$	328,989	\$	273,970	\$	311,878	2.11%
Governmental Buildings	\$	164,638	\$	165,166	\$	190,109	\$	196,437	1.33%
Engineering	\$	444,103	\$	261,025	\$	304,154	\$	320,043	2.16%
Municipal Court	\$	576,371	\$	523,032	\$	580,549	\$	553,612	3.74%
Police Department	\$	5,940,421	\$	5,930,675	\$	-	\$	-	0.00%
Police Administration	\$	-	\$	-	\$	675,081	\$	777,431	5.25%
Police Support Services	\$	_	\$	_	\$	965,060	\$	997,517	6.74%
Police Investigation Division	\$	_	\$	_	\$	1,056,317	\$	1,140,181	7.70%
Police Patrol	\$	_	\$	_	\$	3,576,801	\$	3,600,363	24.32%
Police Code Compliance	\$	138,182	\$	73,359	\$	148,106	\$	77,484	0.52%
Public Works Administration	\$	202,868	\$	199,697	\$	199,659	\$	200,013	1.35%
Streets	\$	1,836,683	\$	1,738,645	\$	1,845,178	\$	1,831,112	12.37%
Parks	\$	367,113	\$	344.327	\$	425,579	\$	406,980	2.75%
Engineering-Protective Insp.	\$	152,702	\$	96,191	\$	137,547	\$	143,293	0.97%
Planning	\$	256,928	\$	291,340	\$	271,840	\$	283,467	1.92%
Planning Code Compliance	\$	200,020	\$	35,309	\$	27 1,040	\$	83,171	0.56%
Other Agencies	\$ \$	355,524	\$	322,784	\$	348.795	\$	351,155	2.37%
Debt Service	э \$	126,926	э \$	440,672	Ф \$	179,918	Ф \$	199,348	1.35%
Transfers Out	э \$	1,439,499	Ф \$	1,461,000	Ф \$	1,474,000	Ф \$	1,484,670	10.03%
Transiers Out	Φ	1,435,455	φ	1,401,000	φ	1,474,000	φ	1,404,070	10.03%
Total Expenditures and Other		40.000.040	<u>_</u>	40 555 050	<b>.</b>	44.070.00:	<u>^</u>	44.004.000	400.000
Financing Uses	\$	13,603,249	\$	13,555,652	\$	14,279,601	\$	14,801,829	100.00%

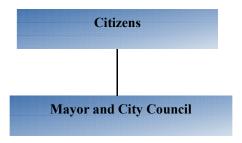




## **FUND - 100**

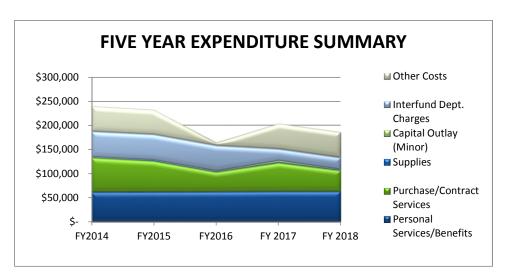
## **DEPT - 1110 - GOVERNING BODY**

The City of Statesboro's Governing Body operates under the Council-Manager form of government, with a mayor and five council members. Elected at large, the mayor acts as the primary representative of Statesboro. The Mayor and council members serve four year terms. The council members are elected from the one to five districts. The Mayor and council are responsible for approving all major city policies, all local laws, the annual budget, and the 6-year capital improvements program. In addition, they appoint and evaluate the city manager.



## **EXPENDITURES SUMMARY**

	Actual		Actual		Actual		udgeted	I	Adopted	Percentage	
	FY2014		FY2015		FY2016		FY 2017	]	FY 2018	Increase	
Personal Services/Benefits	\$ 61,502	\$	61,558	\$	61,949	\$	62,790	\$	62,790	0.00%	
Purchase/Contract Services	\$ 70,899	\$	64,058	\$	40,830	\$	59,247	\$	42,996	-27.43%	
Supplies	\$ 624	\$	1,540	\$	854	\$	1,120	\$	1,370	22.32%	
Capital Outlay (Minor)	\$ 693	\$	441	\$	1,040	\$	3,040	\$	500	0.00%	
Interfund Dept. Charges	\$ 52,925	\$	52,873	\$	52,763	\$	24,190	\$	24,739	2.27%	
Other Costs	\$ 52,282	\$	50,883	\$	6,399	\$	52,500	\$	52,500	0.00%	
Total Expenditures	\$ 238,925	\$	231,353	\$	163,835	\$	202,887	\$	184,895	-8.87%	



## **FUND 100 - GENERAL FUND**

## **DEPT - 1110 - GOVERNING BODY**

Account Number	Account Description or Title		FY 2016 Actual	Y 2017 Budget	FY 2018 Adopted		
51	PERSONAL SERVICES/BENEFITS	t					
5111001	Regular Employees	\$	58,303	\$ 58,328	\$	58,328	
	Sub-total: Salaries and Wages	\$	58,303	\$ 58,328	\$	58,328	
5122001	Social Security (FICA) Contributions	\$	3,646	\$ 4,462	\$	4,462	
	Sub-total: Employee Benefits	\$	3,646	\$ 4,462	\$	4,462	
	TOTAL PERSONAL SERVICES	\$	61,949	\$ 62,790	\$	62,790	
			·	·			
52	PURCHASE/CONTRACT SERVICES						
5212005	Public Relations	\$	944	\$ 1,000	\$	2,500	
5222103	Rep. and Maint. Computers	\$	5,270	\$ 3,180	\$	3,355	
	Sub-total: prof. & tech. services	\$	6,214	\$ 4,180	\$	5,855	
5231001	Insurance, Other than Benefits	\$	16,135	\$ 33,512	\$	16,135	
5232001	Telephones/ Telephone Services	\$	400	\$ 400	\$	400	
5232003	Cellular Phones	\$	3,497	\$ 3,865	\$	3,406	
5232006	Postage	\$	62	\$ 90	\$	-	
5233001	Advertising	\$	565	\$ 500	\$	500	
5234001	Printing & Binding	\$	45	\$ 100	\$	100	
5235001	Travel	\$	(352)	\$ -	\$	-	
5235109	Travel - District 5	\$	783	\$ 1,600	\$	1,600	
5235110	Travel - District 4	\$	2,148	\$ 1,600	\$	1,600	
5235111	Travel - District 1	\$	2,317	\$ 1,600	\$	1,600	
5235112	Travel - Mayor	\$	2,034	\$ 2,000	\$	2,000	
5235113	Travel - District 2	\$	794	\$ 1,600	\$	1,600	
5235114	Travel - District 3	\$	1,289	\$ 1,600	\$	1,600	
5236001	Dues and Fees	\$	107	\$ -	\$	-	
5236002	Dues and Fees GMA	\$	700	\$ -	\$	-	
5237001	Education and Training	\$	450	\$ -	\$	-	
5237109	Education - District 5	\$	-	\$ 1,100	\$	1,100	
5237110	Education - District 4	\$	415	\$ 1,100	\$	1,100	
5237111	Education - District 1	\$	790	\$ 1,100	\$	1,100	
5237112	Education- Mayor	\$	415	\$ 1,100	\$	1,100	
5237113	Education - District 2	\$	1,232	\$ 1,100	\$	1,100	
5234114	Education - District 3	\$	790	\$ 1,100	\$	1,100	
	Sub-total: Other Purchased Services	\$	34,616	\$ 55,067	\$	37,141	
	TOTAL PURCHASED SERVICES	\$	40,830	\$ 59,247	\$	42,996	
53	SUPPLIES				_		
5311001	Office Supplies	\$	118	\$ 120	\$	120	
5311005	Uniforms	\$	74	\$ 200	\$	200	
5311107	Software Applications	\$	42	\$ -	\$	-	
5313001	Food	\$	44	\$ 500	\$	750	
5314001	Books and Periodicals	\$	180	\$ 200	\$	200	
5316001	Small Tools & Equipment	\$	75	\$ 100	\$	100	
5316002	Computer Upgrade	\$	130	\$ -	\$	-	
5316003	Computer Accessories	\$	191	\$ - 4 400	\$		
	TOTAL SUPPLIES	\$	854	\$ 1,120	\$	1,370	

## **FUND 100 - GENERAL FUND**

## **DEPT - 1110 - GOVERNING BODY**

Account	Account Description or Title	FY 2016	F	Y 2017	FY 2018		
Number	•	Actual		Budget		Adopted	
54	CAPITAL OUTLAY (MINOR)						
5423001	Furniture and Fixtures	\$ -	\$	2,000	\$	500	
5424001	Computers	\$ 1,040	\$	1,040	\$	-	
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 1,040	\$	3,040	\$	500	
55	INTERFUND/DEPT. CHARGES						
5524001	Self-funded Insurance (Medical)	\$ 52,255	\$	23,572	\$	24,022	
5524002	Life and Disability	\$ 178	\$	288	\$	387	
5524003	Wellness Program	\$ 330	\$	330	\$	330	
	TOTAL INTERFUND/INTERDEP'T.	\$ 52,763	\$	24,190	\$	24,739	
57	OTHER COSTS						
5710202	Payment to GSU	\$ -	\$	50,000	\$	50,000	
5711001	Property Taxes	\$ 3,669	\$	-	\$	-	
5734001	Miscellaneous Expenses	\$ 2,730	\$	2,500	\$	2,500	
	TOTAL OTHER COSTS	\$ 6,399	\$	52,500	\$	52,500	
	TOTAL EXPENDITURES	\$ 163,835	\$	202,887	\$	184,895	

## **FUND - 100**

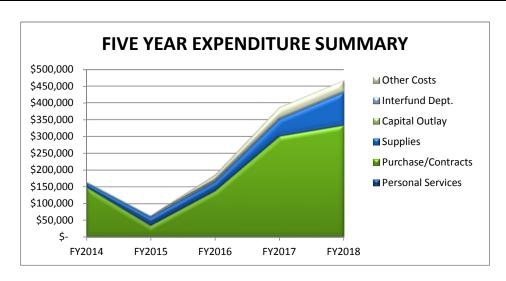
## **DEPT - 1320 - CITY MANAGER**

Appointed by the City Council, the City Manager is responsible for the administrative functions within the City and monitors the daily operations of the city government. The manager is responsible for preparing the annual budget and capital improvements program, evaluating and supervising all department heads, assuring that all policies and ordinances are enforced, and recommending policy changes as required.



## **EXPENDITURES SUMMARY**

		Actual		Actual		Actual		Budgeted		Adopted	Percentage	
	]	FY2014		FY2015		FY2016		FY2017		FY2018	Increase	
Personal Services/Benefits	\$	149,323	\$	34,798	\$	137,593	\$	300,159	\$	332,933	10.92%	
Purchase/Contract Services	\$	14,033	\$	26,600	\$	29,071	\$	51,624	\$	98,239	90.30%	
Supplies	\$	2,029	\$	2,157	\$	587	\$	750	\$	1,120	49.33%	
Capital Outlay			\$	450	\$	-	\$	1,500	\$	750	150.00%	
Interfund Dept. Charges	\$	417	\$	264	\$	18,328	\$	33,623	\$	33,829	0.61%	
Other Costs	\$	2,363	\$	(14)	\$	628	\$	750	\$	500	-33.33%	
Total Expenditures	\$	168,165	\$	64,255	\$	186,207	\$	388,406	\$	467,371	20.33%	



**FUND 100 - GENERAL FUND** 

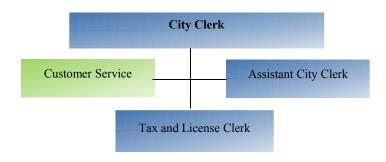
**DEPT - 1320 - CITY MANAGER'S OFFICE** 

Account	Account Description or Title		FY 2016		FY 2017	FY 2018		
Number		<u> </u>	Actual		Budget		Adopted	
51	PERSONAL SERVICES/BENEFITS					_		
5111001	Regular Employees	\$	126,009	\$	263,109	\$	292,102	
5213001	Overtime	\$	130	\$	200	\$	200	
	Sub-total: Salaries and Wages	\$	126,139	\$	263,309	\$	292,302	
5122001	Social Security (FICA) Contributions	\$	9,227	\$	20,128	\$	22,346	
5124001	Retirement Contributions	\$	1,466	\$	15,787	\$	17,526	
5127001	Workers Compensation	\$	761	\$	935	\$	759	
	Sub-total: Employee Benefits	\$	11,454	\$	36,850	\$	40,631	
	TOTAL PERSONAL SERVICES	\$	137,593	\$	300,159	\$	332,933	
52	PURCHASE/CONTRACT SERVICES							
5212005	Public Relations	\$	4,069	\$	5,000	\$	7,500	
1	Sub-total: Prof. and Tech. Services	\$	4,069	\$	5,000	\$	7,500	
5222001	Rep. and Maint. Equipment	\$	6,375	\$	4,000	\$	4,000	
5222003	Rep. and Maint. (Labor)	\$	300	\$	_	\$	-	
5222005	Rep. and Maint. (Office Equipment)	\$	166	\$	300	\$	300	
5222103	Rep. and Maint. Computers	\$	3,890	\$	5,340	\$	5,865	
0222100	Sub-total: Property Services	\$	10,731	\$	9,640	\$	10,165	
5231001	Insurance, Other than Benefits	\$	2,031	\$	2,184	\$	2,184	
5232001	Telephone	\$	1,916	\$	2,400	\$	2,424	
5232003	Cellular Phones	\$	1,457	\$	2,500	\$	1,731	
5235001	Travel	\$	6,957	\$	19,000	\$	19,000	
5236001	Dues and Fees	\$	800	\$	1,400	\$	3,185	
5237001	Education and Training	\$	1,110	\$	8,000	\$	2,050	
5237001	Contracted Services	\$	1,110	\$	1,500	\$	50,000	
323630 I	Sub-total: Other Purchased Services	\$	14,271	\$	36,984	\$	80,574	
	TOTAL PURCHASED SERVICES	\$	29,071	\$	51,624	\$	98,239	
	TOTAL FUNCHASED SERVICES	φ	29,071	Φ	31,024	Φ	90,239	
53	SUPPLIES							
5311001	Office and General Supplies	\$	117	\$	250	\$	250	
5312700	Gasoline/Diesel/CNG	\$	-	\$	-	\$	200	
5313001	Food	\$	293	\$	300	\$	-	
5314001	Books and Periodicals	\$	177	\$	200	\$	300	
5316001	Small Tools & Equipment	\$	177	\$	200	\$	370	
3310001	TOTAL SUPPLIES	\$	587	\$	750	\$	1,120	
-	TOTAL GOLT LILO	Ψ	301	Ψ	730	Ψ	1,120	
54	CAPITAL OUTLAY							
5423001	Furniture and Fixtures	\$	-	\$	1,500	\$	750	
	TOTAL CAPITAL OUTLAY	\$	-	\$	1,500	\$	750	
55	INTERFUND/DEPT. CHARGES							
5524001	Self-funded Insurance (Medical)	\$	17,916	\$	30,044	\$	30,494	
5524002	Life and Disability	\$	302	\$	1,219	\$	1,219	
5524003	Wellness Program	\$	110	\$	110	\$	165	
5524004	OPEB	\$	-	\$	2,250	\$	1,951	
	TOTAL INTERFUND/INTERDEP'T.	\$	18,328	\$	33,623	\$	33,829	
	07,150,00070							
57	OTHER COSTS	_	202	_	750	φ.	500	
5734001	Miscellaneous Expenses	\$	628	\$	750	\$	500	
	TOTAL OTHER COSTS	\$	628	\$	750	\$	500	
	TOTAL EXPENDITURES	\$	186,207	\$	388,406	\$	467,371	
			,		,		- ,	

#### **FUND - 100**

## **DEPT - 1330 - CITY CLERK'S OFFICE**

This department is headed by the City Clerk. This department handles all of the property tax billing and collection, and occupation tax and other licenses and billing and collection. The City Clerk serves as supervisor of the city elections. The City Clerk is also responsible for records management including maintaining all official codes, ordinances, records and documents.



	GOALS	FY 2017 STATUS	FY 2018 PROJECTED
FY 2017			
	g all records into a digitized, searchable database.	On-going	On-going
2. Reduce paper co	pies whenever possible, using the server storage	On-going	On-going
capability.			
3. Use condensed p	rinting on large printing jobs whenever feasible.	On-going	On-going
4. Destroy records t	hat have been scanned and are not of historical value.	On-going	On-going
FY 2018			
No new Goals.			

#### **OBJECTIVES FOR FISCAL YEAR 2018**

- 1. Comply with Federal, State and City mandates and regulations governing official City Council meeting, actions and documentatation; Elections; and City-wide policies and procedures concerning official government records.
- 2. Maintain and oversee updates to the City of Statesboro Code of Ordinances.
- 3. Respond to Open Records Requests for City documents promptly in compliance with the Open Records Act.

## PERFORMANCE MEASURES

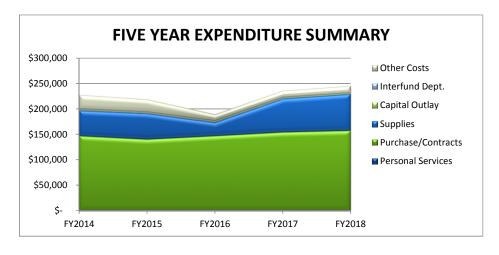
WORKLOAD MEASURES	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 PROJECTED	2018 BUDGET
Council Workshops attended	6	5	5	5	5
Council meetings attended/Called Meetings	24	24	30	30	30
Council Minutes recorded & transcribed within two weeks	24	24	30	30	30
Open Records Requests processed	115	168	200	200	225
Number of Business License issued	1,675	1,688	1,700	1,700	1,600
Dollar Value of Business License issued	\$ 298,500	\$ 327,125	\$ 330,000	\$ 330,000	\$ 325,000
Number of Property Tax Bills issued	8,529	8,614	8,650	8,650	8,650
Dollar Value of Property Tax Bills issued	\$ 3,580,615	\$ 3,882,776	\$ 3,885,000	\$ 3,885,000	\$ 3,875,000
Number of Alcohol Licenses issued	90	88	90	90	80
Dollar Value of Alcohol Licenses issued	\$ 180,000	\$ 198,335	\$ 224,125	\$ 235,000	\$ 230,000

PRODUCTIVITY MEASURES	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 PROJECTED	2018 BUDGET
Percent of Workshop Minutes of Council meetings					
transcribed within two weeks. *	N/A	100%	100%	100%	100%
Percent of Minutes of Council meetings recorded and					
transcribed within two weeks. *	N/A	100%	100%	100%	100%
Percent of requests for information responded to within					
three days of receipt. *	N/A	99%	100%	100%	100%

<sup>\*</sup> New Measures

## **EXPENDITURES SUMMARY**

	Actual		Actual		Actual	В	udgeted	Adopted	Percentage
	FY2014		FY2015		FY2016	]	FY2017	FY2018	Increase
Personal Services/Benefits	\$ 147,110	\$	140,241	\$	147,110	\$	154,131	\$ 157,393	2.12%
Purchase/Contract Services	\$ 49,501	\$	50,767	\$	26,388	\$	65,517	\$ 71,334	8.88%
Supplies	\$ 2,209	\$	1,381	\$	2,145	\$	2,150	\$ 1,950	-9.30%
Capital Outlay (Minor)	\$ -	\$	726	\$	50	\$	-	\$ -	0.00%
Interfund Dept. Charges	\$ 28,335	\$	25,099	\$	13,167	\$	13,531	\$ 13,631	0.74%
Other Costs	\$ 2,035	\$	2,223	\$	3,038	\$	3,000	\$ 3,000	0.00%
Total Expenditures	\$ 229,190	\$	220,437	\$	191,898	\$	238,329	\$ 247,308	3.77%



## **FUND 100 - GENERAL FUND**

## **DEPT - 1330 - CITY CLERK'S OFFICE**

Account Number	Account Description or Title		FY 2016 Actual	FY 2017 Budget			FY 2018 Adopted
51	PERSONAL SERVICES/BENEFITS						
5111001	Regular Employees	\$	129,603	\$	134,264	\$	137,674
5113001	Overtime	\$	838	\$	650	\$	500
	Sub-total: Salaries and Wages	\$	130,441	\$	134,914	\$	138,174
5122001	Social Security (FICA) Contributions	\$	9,620	\$	10,309	\$	10,570
5124001	Retirement Contributions	\$	6,352	\$	8,085	\$	8,290
5127001	Workers Compensation	\$	697	\$	823	\$	359
	Sub-total: Employee Benefits	\$	16,669	\$	19,217	\$	19,219
	TOTAL PERSONAL SERVICES	\$	147,110	\$	154,131	\$	157,393
							_
52	PURCHASE/CONTRACT SERVICES						
5211001	Official/Adminstrative	\$	1,524	\$	3,000	\$	6,000
	Sub-total: Prof. and Tech. Services	\$	1,524	\$	3,000	\$	6,000
5222005	Rep. and Maint. (Office Equipment)	\$	2,385	\$	3,750	\$	3,750
5222103	Rep. and Maint. Computers	\$	5,835	\$	5,340	\$	5,865
	Sub-total: property services	\$	8,220	\$	9,090	\$	9,615
5231001	Insurance, Other than Benefits	\$	613	\$	746	\$	746
5232001	Telephone	\$	1,654	\$	1,800	\$	1,692
5232003	Cellular Phones	\$	1,263	\$	1,531	\$	1,531
5232006	Postage	\$	124	\$	200	\$	5,000
5233001	Advertising	\$	3,117	\$	4,500	\$	5,000
5234001	Printing and Binding	\$	6,474	\$	7,000	\$	5,000
5235001	Travel	\$	1,929	\$	3,500	\$	3,000
5236001	Dues and Fees	\$	50	\$	1,350	\$	250
5237001	Education and Training	\$	1,320	\$	2,800	\$	3,500
5238501	Contract Services	\$	100	\$	30,000	\$	30,000
	Sub-total: Other Purchased Services	\$	16,644	\$	53,427	\$	55,719
	TOTAL PURCHASED SERVICES	\$	26,388	\$	65,517	\$	71,334
<b>5</b> 0	CLIDDLIEC						
53	SUPPLIES	φ.	1 500	Φ.	1 500	φ.	4 500
5311001	Office and General Supplies	\$	1,502	\$	1,500	\$	1,500
5313001	Food	\$	-	\$	50	\$	50
5316001	Small Tools and Equipment	\$	643	\$ \$	2,150	\$	400
	TOTAL SUPPLIES	Ф	2,145	Ф	2,150	Ф	1,950
54	CAPITAL OUTLAY (MINOR)						
5423001	Furniture and Fixtures	\$	50	\$	_	\$	_
34 <u>2</u> 300 i	TOTAL CAPITAL OUTLAY (MINOR)	\$	50	\$		\$	
	TOTAL ON THAT OUT EAT (WINTON)	Ψ		Ψ		Ψ	
55	INTERFUND/DEPT. CHARGES						
5524001	Self-funded Insurance (Medical)	\$	10,950	\$	11,400	\$	11,700
5524002	Life and Disability	\$	552	\$	466	\$	466
5524003	Wellness Program	\$	165	\$	165	\$	165
5524004	OPEB	\$	1,500	\$	1,500	\$	1,300
	TOTAL INTERFUND/INTERDEP'T.	\$	13,167	\$	13,531	\$	13,631

## **FUND 100 - GENERAL FUND**

## DEPT - 1330 - CITY CLERK'S OFFICE

Account Number	Account Description or Title		FY 2016 Actual	FY 2017 Budget	FY 2018 Adopted		
57 5720002 5734001	OTHER COSTS FIFA Filing Fee Miscellaneous Expenses TOTAL OTHER COSTS	\$ \$	2,754 284 3,038	\$ 2,900 100 3,000	\$ \$	2,900 100 3,000	
	TOTAL EXPENDITURES	\$	191,898	\$ 238,329	\$	247,308	

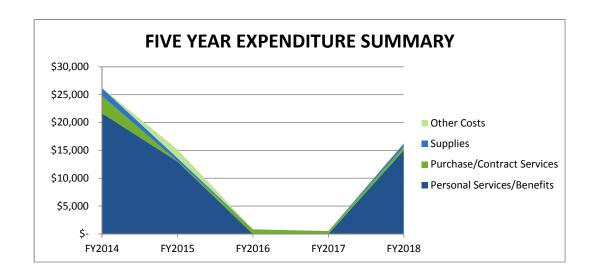
FUND - 100

## **DEPT - 1400 - ELECTIONS**

The City Clerk serves as supervisor of City Elections.

## **EXPENDITURES SUMMARY**

	Actual		Actual		Actual		Budgeted		Adopted		Percentage	
	FY2014		FY2015		FY2016		FY2017		FY2018		Increase	
Personal Services/Benefits	\$	21,644	\$	12,993	\$	-	\$	-	\$	15,000	0%	
Purchase/Contract Services	\$	3,140	\$	98	\$	831	\$	500	\$	600	20%	
Supplies	\$	1,401	\$	530	\$	-	\$	-	\$	600	0%	
Other Costs	\$	-	\$	1,568	\$	-	\$	-	\$	55	0%	
Total Expenditures	\$	26,185	\$	15,189	\$	831	\$	500	\$	16,255	3151%	



## **FUND 100 - GENERAL FUND**

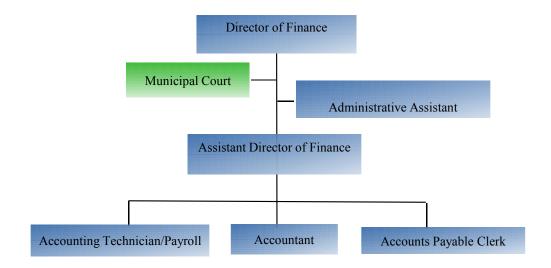
## **DEPT - 1400 - ELECTIONS**

Account	Account Description or Title		Y 2016	FY 2017	FY 2018	
Number	·	Actual		Budget	Adopted	
51	PERSONAL SERVICES/BENEFITS					
5112001	Temporary Employees	\$	-	\$ -	\$	15,000
	TOTAL PERSONAL SERVICES	\$	-	\$ -	\$	15,000
						_
52	PURCHASE/CONTRACT SERVICES					
5233001	Advertising	\$	831	\$ 500	\$	600
	TOTAL PURCHASED SERVICES	\$	831	\$ 500	\$	600
53	SUPPLIES					
5311006	Office and General Supplies	\$	-	\$ -	\$	400
5313001	Food	\$	-	\$ -	\$	200
	TOTAL SUPPLIES	\$	_	\$ -	\$	600
						_
57	OTHER COSTS					
5734001	Miscellaneous Expenses	\$	-	\$ -	\$	55
	TOTAL OTHER COSTS	\$	-	\$ -	\$	55
	TOTAL EXPENDITURES	\$	831	\$ 500	\$	16,255

#### **FUND-100**

#### **DEPT - 1510 FINANCE DEPARTMENT**

This department is headed by the Director of Finance. This department is responsible for assisting the City Manager in the preparation of the Budget and the Capital Improvements Program. Once the Budget is adopted, this department is responsible for entering it into the accounting system, including any subsequent amendments. They then administer the Budget, prepare monthly finance reports, and work with the auditor on the annual outside audit. This department is also responsible for all investments, debt management, bank reconciliations, paying all invoices, payroll processing, and fixed assets. In FY2015, the Finance Director became the Department Head of the Municipal Court.



### STATEMENT OF SERVICE

The mission of Financial Administration is to provide superior customer and financial services with integrity for the enhancement of the City and the community. Financial Administration is responsible for the accounting and financial reporting of all City operations.

GOALS	FY 2017 STATUS	FY 2018 PROJECTED
FY 2017		
1. To review and revise the city's budget practices to ensure that the		
city continues to receive the Distinguished Budget Presentation Award	On-going	On-going
from the Government Finance Officers Association and to strive for	On-going	On-going
special recognition for policy communication.		
2. Written operational procedures for all financial activities to include:		
Accounts Payable, Payroll and Bank Reconciliations, Fixed Asset	100%	On-going
Management.		
3. To continue to receive the certificate of excellence in financial	On-going	On-going
reporting from GFOA.		on going
4. Participate in GFOA's Popular Annual Financial Reporting Awards	Completed	On-going
Program (PAFR)		
5. Cross train finance staff.	On-going	On-going
6. Prepare and administer a fiscally conservative operating and capital		
budget that stay within available resources. Build up the reserve funds	On-going	On-going
to the targeted level in each fund.		
7. Prepare accurate monthly financial reports for the governing body		
and management, so that decision-makers have timely financial	On-going	On-going
information.		
8. Obtain an unqualified (clean) audit opinion, and prepare a	On-going	On-going
Comprehensive Annual Finance Report.	On-going	On-going

FY 2018		
9. Research and possibly implement Electronic Accounts Payable Procedures.		Complete
10. Advertise Request for Qualifications for new Financial Software.	Completed	
11. Have two members of the Finance Staff complete Level One Certification through the Carl Vinson Institute of Government		Complete
12. Update the Budget Preparation Manual	On-going	
13. Review and update all Financial Policies		Complete

#### **OBJECTIVES FOR FISCAL YEAR 2018**

- 1. Distribute monthly financial reports by the 10th working day of the month.
- 2. Continue staff professional and technical development.
- 3. Earn the Distinguished Budget Award from the Government Finance Officers Association's (GFOA) Distinguished Budget Award Program.
- 4. Calculate and distribute payroll payments to City employees and ensure that payroll tax liabilities are paid in a timely manner.
- 5. Maintain current inventory of fixed assets.
- 6. Prepare the Comprehensive Annual Financial Report (CAFR) within 120 days of fiscal year end.
- 7. Prepare the Popular Annual Financial Report (PAFR) within 120 days of fiscal year end.
- 8. Earn the GFOA Award for Outstanding Achievement in Popular Financial Reporting for the City's PAFR.
- 9. Earn the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.
- 10. Continue to reduce the outstanding debt of the City, while incurring only a limited amount of new indebtedness.
- 11. Continue to work with the Clerk's department to aggressively collect all property taxes due, using tax lien sales as needed.
- 12. Continue to work with the Clerk's department to aggressively collect overdue utility bills, using account termination and collection agencies as needed.
- 13. Continue to monitor internal controls so that all funds are properly received and accounted for.
- 14. Monitor compliance closely on the procurement card process.
- 15. Audit the hotel/motel operators every three years to assure compliance with the hotel/motel tax.

### PERFORMANCE MEASURES

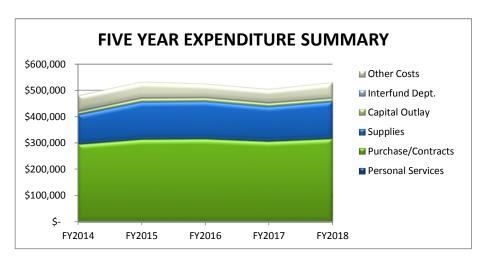
	WITH CE WI				
	2014	2015	2016	2017	2018
WORKLOAD MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Accounts payable checks issued	5,000	5,100	5,000	5,000	5,000
Direct Deposit Payroll issued	8,297	8,500	8,445	9,000	9,100
Paper Payroll checks issued	114	100	205	50	35
Documents produced and published	2	3	3	3	3
Number of operating funds that meet financial reserve	5 of 8	5 of 8	5 of 8	6 of 8	6 of 8
targets					
The department obtained an Unqualified (Clean) Audit	1	1	1	1	1
Opinion					
The FY Budget received the Government Finance	1	1	1	1	1
Officers Association's Distinguished Budget Presentation					
Award					
The FY CAFR received the Government Officer's	1	1	1	1	1
Association's Certificate of Achievement for Excellence					
in Financial Reporting					

	2014	2015	2016	2017	2018
PRODUCTIVITY MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Percent of vendor invoices processed within 30 days. *	95%	95%	95%	95%	95%
Percent of monthly operations reports distributed within 10 working days. *	75%	92%	75%	16%	92%
Percent of monthly closings completed within 5 working days. *	75%	92%	75%	16%	92%
Publish financial information no later than 120 days after fiscal year end as required by State law. *	12/24/2014	12/15/2015	12/15/2016	12/15/2017	12/15/2018
Annual audit field work completed within State law guidelines. *	9/30/2014	9/30/2015	9/30/2016	9/30/2017	9/30/2018

<sup>\*</sup>New Measure

## **EXPENDITURES SUMMARY**

	Actual		ual Actual		Actual		Budgeted			Adopted	Percentage
	]	FY2014	]	FY2015	]	FY2016	]	FY2017 FY2018		Increase	
Personal Services/Benefits	\$	294,751	\$	313,808	\$	315,616	\$	305,406	\$	316,178	3.53%
Purchase/Contract Services	\$	112,411	\$	141,686	\$	142,499	\$	132,353	\$	141,260	6.73%
Supplies	\$	11,372	\$	13,100	\$	12,268	\$	12,710	\$	11,250	-11.49%
Capital Outlay (Minor)	\$	175	\$	250	\$	110	\$	250	\$	500	0.00%
Interfund Dept. Charges	\$	61,423	\$	62,750	\$	53,953	\$	53,250	\$	59,972	12.62%
Other Costs	\$	80,389	\$	116,181	\$	121,364	\$	132,000	\$	155,000	17.42%
		•				·		•			
Total Expenditures	\$	560,521	\$	647,775	\$	645,810	\$	635,969	\$	684,160	7.58%



## **FUND 100 - GENERAL FUND**

## **DEPT - 1510 - FINANCE**

Account	Account Description or Title	FY 2016		FY 2017	FY 2018
Number	·		Actual	Budget	Adopted
51	PERSONAL SERVICES/BENEFITS				-
5111001	Regular Employees	\$	276,609	\$ 266,774	\$ 277,568
5113001	Overtime	\$	3,055	\$ -	\$ -
	Sub-total: Salaries and Wages	\$	279,664	\$ 266,774	\$ 277,568
5122001	Social Security (FICA) Contributions	\$	19,307	\$ 20,408	\$ 21,234
5124001	Retirement Contributions	\$	14,768	\$ 16,006	\$ 16,654
5127001	Workers Compensation	\$	1,877	\$ 2,218	\$ 722
	Sub-total: Employee Benefits	\$	35,952	\$ 38,632	\$ 38,610
	TOTAL PERSONAL SERVICES	\$	315,616	\$ 305,406	\$ 316,178
52	PURCHASE/CONTRACT SERVICES				
5212003	Audit	\$	46,050	\$ 44,000	\$ 46,000
5212009	Finance Consulting	\$	8,375	\$ 3,000	\$ 8,000
5213001	Computer Programing Fees	\$	568	\$ 570	\$ 570
	Sub-total: Prof. and Tech. Services	\$	54,993	\$ 47,570	\$ 54,570
5222005	Rep. and Maint. (Office Equipment)	\$	7,340	\$ 8,200	\$ 5,000
5222102	Software Support	\$	-	\$ -	\$ -
5222103	Rep. and Maint. Computers	\$	14,840	\$ 12,460	\$ 13,685
5223200	Rentals	\$	5,455	\$ 8,100	\$ 5,000
	Sub-total: Property Services	\$	27,635	\$ 28,760	\$ 23,685
5231001	Insurance, Other than Benefits	\$	35,657	\$ 27,561	\$ 35,000
5232001	Telephone	\$	3,158	\$ 3,280	\$ 3,160
5232003	Cellular Phones	\$	1,805	\$ 2,220	\$ 1,530
5232006	Postage	\$	9,874	\$ 10,000	\$ 8,250
5233001	Advertising	\$	204	\$ 550	\$ 250
5234001	Printing and Binding	\$	3,286	\$ 3,500	\$ 2,900
5235001	Travel	\$	2,649	\$ 3,360	\$ 3,040
5236001	Dues and Fees	\$	883	\$ 1,130	\$ 900
5237001	Education and Training	\$	2,355	\$ 4,422	\$ 3,975
5238501	Contract Services	\$	-	\$ , -	\$ 4,000
	Sub-total: Other Purchased Services	\$	59,871	\$ 56,023	\$ 63,005
	TOTAL PURCHASED SERVICES	\$	142,499	\$ 132,353	\$ 141,260
53	SUPPLIES				
5311001	Office and General Supplies	\$	9,248	\$ 9,000	\$ 9,000
5311107	Software Applications	\$	150	\$ 1,310	\$ 150
5311108	Software App Upgrade	\$	900	\$ 900	\$ 900
5312700	Gasoline/Diesel/CNG	\$	49	\$ 250	\$ -
5313001	Food	\$	757	\$ 500	\$ 450
5314001	Books and Periodicals	\$	595	\$ 500	\$ 300
5316000	Small Tools and Equipment	\$	544	\$ 250	\$ 450
5316003	Computer Accessories	\$	25	\$ -	\$ _
	TOTAL SUPPLIES	\$	12,268	\$ 12,710	\$ 11,250
54	CAPITAL OUTLAY (MINOR)				
5423001	Furniture and Fixtures	\$	110	\$ 250	\$ 500
	TOTAL CAPITAL OUTLAY (MINOR)	\$	110	\$ 250	\$ 500

# **FUND 100 - GENERAL FUND**

# DEPT - 1510 - FINANCE

Account Number	Account Description or Title	FY 2016 Actual			FY 2017 Budget	FY 2018 Adopted	
55 5524001 5524002 5524003 5524004	INTERFUND/DEPT. CHARGES Self-funded Insurance (Medical) Life and Disability Wellness Program OPEB TOTAL INTERFUND/INTERDEP'T.	\$ \$ \$ \$	52,266 1,302 385 - 53,953	\$ \$ \$ \$	47,916 1,254 330 3,750 53,250	\$ \$ \$	55,138 1,254 330 3,250 59,972
57 5711001 5734001 5740001 5741002 5741003 5760003	OTHER COSTS Property Taxes Miscellaneous Expenses Bad Debts Bank Card Charges Bank Charges Over/Shortage TOTAL OTHER COSTS	\$ \$ \$ \$ \$ \$	862 1,780 782 104,767 13,155 18 121,364	\$ \$ \$ \$ \$ \$ \$ \$	8,500 1,500 105,000 17,000 - 132,000	\$ \$ \$ \$ \$ \$	3,500 1,500 145,000 5,000 - 155,000
	TOTAL EXPENDITURES	\$	645,810	\$	635,969	\$	684,160

FUND - 100 DEPT - 1530 - LEGAL

This department is headed by the City Attorney. The City Attorney serves as the general counsel to the municipal corporation of the City of Statesboro. The City Attorney's duties include representing the City in litigation; drafting and reviewing legal instruments that concern the rights and obligations of the city; providing legal counsel and legal opinions on matters relevant to the City, and supervising and working with outside counsel who represent the City.

# **LEGAL DIVISION**

City Attorney

#### STATEMENT OF SERVICE

The mission of the City Attorney is to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro. This mission is accomplished by providing legal advice and representation on City matters to the City's elected and appointed officials as well as department heads. This mission is further accomplished by effectively representing the City in litigation.

GOALS	FY 2017 STATUS	FY 2018 PROJECTED		
FY 2017				
1. Provide timely and effective legal advice and representation to the	Completed	Ongoing		
municipal corporation of the City of Statesboro.				
2. Provide effective representation to the City of Statesboro in any	Completed	Ongoing		
litigation in which the City is a party.	-			
3. Ensure the fair prosecution of criminal offenses in the Municipal	Completed	Ongoing		
Court of Statesboro.				
FY 2018				
No new Goals.				

## **OBJECTIVES FOR FISCAL YEAR 2018**

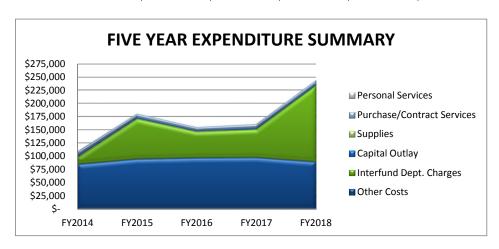
- 1. Continue to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro.
- 2. Continue to effectively represent the City of Statesboro in litigation.

### PERFORMANCE MEASURES

	2014	2015	2016	2017	2018
WORKLOAD MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Council Meetings Attended	24	24	24	24	24
Work Sessions Attended	3	3	7	7	9
Department Head Meetings Attended	48	35	20	10	15
Court calendars attended	70	50	30	10	8

## **EXPENDITURES SUMMARY**

	Actual		Actual		Actual		<b>Budgeted</b>		Adopted		Percentage		
	1	FY2014	]	FY2015	]	FY2016	FY2017		FY2018		FY2017 FY2018		Inc./Dec
Personal Services/Benefits	\$	84,625	\$	94,712	\$	96,932	\$	97,609	\$	89,276	-8.54%		
Purchase/Contract Services	\$	13,182	\$	76,177	\$	49,772	\$	53,419	\$	144,865	171.19%		
Supplies	\$	2,840	\$	3,193	\$	2,274	\$	2,850	\$	2,575	-9.65%		
Capital Outlay (Minor)	\$	428	\$	-	\$	-	\$	-	\$	-	0.00%		
Interfund Dept. Charges	\$	7,917	\$	6,360	\$	5,862	\$	6,869	\$	6,869	0.00%		
Other Costs	\$	-	\$	-	\$	20	\$	100	\$	100	0.00%		
Total Expenditures	\$	108,992	\$	180,442	\$	154,860	\$	160,847	\$	243,685	51.50%		



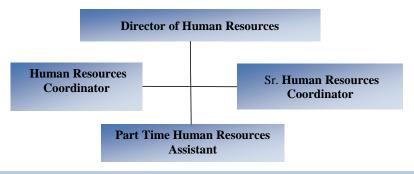
FUND 100 - GENERAL FUND DEPT - 1530 - LEGAL

Account Number	Account Description or Title	FY 2016 Actual	Y 2017 Budget	FY 2018 Adopted
	PERSONAL SERVICES/BENEFITS			-
5111001	Regular Employees	\$ 83,470	\$ 82,594	\$ 79,775
	Sub-total: Salaries and Wages	\$ 83,470	\$ 82,594	\$ 79,775
5122001	Social Security (FICA) Contributions	\$ 6,070	\$ 6,318	\$ 6,103
5124001	Retirement Contributions	\$ 6,992	\$ 8,224	\$ 3,191
5127001	Workers Compensation	\$ 400	\$ 473	\$ 207
	Sub-total: Employee Benefits	\$ 13,462	\$ 15,015	\$ 9,501
	TOTAL PERSONAL SERVICES	\$ 96,932	\$ 97,609	\$ 89,276
	PURCHASE/CONTRACT SERVICES			_
5211001	Official/Administrative	\$ 741	\$ -	\$ -
5212001	Legal Fees	\$ 40,846	\$ 45,000	\$ 137,500
	Sub-total: Prof. and Tech. Services	\$ 41,587	\$ 45,000	\$ 137,500
5222005	Repair & Maint Office Equipment	\$ 166	\$ 295	\$ 295
5222103	Rep. and Maint. Computers	\$ 1,945	\$ 1,945	\$ 1,955
	Sub-total: Property Services	\$ 2,111	\$ 2,240	\$ 2,250
5231001	Insurance, Other than Benefits	\$ 315	\$ 279	\$ 315
5232001	Telephone	\$ 400	\$ 400	\$ 400
5232003	Cellular	\$ 596	\$ 850	\$ 700
5232006	Postage	\$ 52	\$ 100	\$ 100
5234001	Printing and Binding	\$ 860	\$ 500	\$ 500
5235001	Travel	\$ 940	\$ 1,300	\$ 1,100
5236001	Dues and Fees	\$ 1,758	\$ 1,500	\$ 800
5237001	Education and Training	\$ 1,153	\$ 1,250	\$ 1,200
	Sub-total: Other Purchased Services	\$ 6,074	\$ 6,179	\$ 5,115
	TOTAL PURCHASED SERVICES	\$ 49,772	\$ 53,419	\$ 144,865
	SUPPLIES			
5311001	Office and General Supplies	\$ 71	\$ 250	\$ 175
5311005	Food	\$ 98	\$ 100	\$ 100
5314001	Books and Periodicals	\$ 2,105	\$ 2,500	\$ 2,300
	TOTAL SUPPLIES	\$ 2,274	\$ 2,850	\$ 2,575
	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 5,475	\$ 5,700	\$ 5,700
5524002	Life and Disability	\$ 332	\$ 364	\$ 364
5524003	Wellness Program	\$ 55	\$ 55	\$ 55
5524004	OPEB	\$ -	\$ 750	\$ 750
	TOTAL INTERFUND/INTERDEP'T.	\$ 5,862	\$ 6,869	\$ 6,869
	OTHER COSTS			
5734001	Miscellaneous Expenses	\$ 20	\$ 100	\$ 100
	TOTAL OTHER COSTS	\$ 20	\$ 100	\$ 100
	TOTAL EXPENDITURES	\$ 154,860	\$ 160,847	\$ 243,685

#### **FUND - 100**

#### **DEPT - 1540 - HUMAN RESOURCES**

This department is headed by the Director of Human Resources. This department is responsible for the recruitment, testing, selection, training and evaluation systems for employees. In addition, it administers the health insurance benefit claims, workers compensation claims, and retirement, keeps the Classification/Compensation Plan current, and assists employees and department heads with interpretations of the Employee Manual, handles grievance cases, and assures the departments comply with the Fair Labor Standards Act, Family Medical Leave Act, Title VII and similar regulations.



#### STATEMENT OF SERVICE

Vision Statement: We are committed to advancing the City of Statesboro's position to provide the most responsive and progressive public services so our residents, businesses and visitors can enjoy the highest quality of life Statesboro has to offer. Mission Statement: To increase the success of the City of Statesboro by improving "decisions" that depend on and impact people.

GOALS	FY 2017 STATUS	FY 2018 PROJECTED
FY 2017		
1. Implement city-wide open enrollment	Complete	Complete
2. Expand employee perks card program	Ongoing	Ongoing
3. Conduct quarterly reviews of employee benefits	Complete	Complete
4. Complete & submit EEOC EEO-4 report	N/A	Complete
5. Measure and maintain best practices in the areas of equal	Complete	Ongoing
employment opportunities and reasonable workplace accomodations.		
6. Explore and implement new programs to the current new hire	Complete	Ongoing
onboarding program		
7. Complete annual valuation for GMEBS Retirement Plan	Complete	Complete
8. Budget & Implement classification and compensation cost study to	Complete	Ongoing
remain competitive in the market		
9. Continue developing department S.O.P's	Ongoing	Complete
10. Annual review of personnel policies by the policy review team	Complete	Ongoing
11. Scan/Purge records and files in accordance with retention	Ongoing	Ongoing
12. Develop City of Statesboro recruitment video	N/A	Ongoing
13. Enhance Human Resources webpage	Ongoing	Ongoing
14. Continue to provide current and new employee wellness programs	Complete	Ongoing
such as Open Gym night, 5K sponsored Races etc.		
15. Coordinate WC Safety Prevention program	Ongoing	Ongoing
16. Plan, schedule and conduct employee appreciation days	Complete	Complete
17. Evaluate FY 2017 stategic plan & Budget	Complete	Complete
19. Develop FY 2018 & 2019 strategic plan & budget	Complete	Complete

FY 2018								
1. Provide supervisory and employee training in the areas of: ADP, Complete Ongoing								
Sexual Harrassment, Interviewing, Recruitment, Disciplinary process,								
FLSA, FMLA, Title VII, Policy & Procedures, Performance								
Evaluations, Diversity, CPR.								
2. Implement New software modules: HR, Benefits, Recruitment,	Complete	Ongoing						
Performance, and self-service portal								
3. Revise performance evaluation tools	Complete	Ongoing						
4. Implement Years of Service Awards Program	Ongoing	Ongoing						

#### **OBJECTIVES FOR FISCAL YEAR 2018**

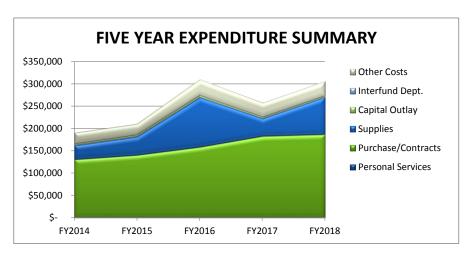
- 1.To provide comprehensive programs, education, information, and problem resolution to employees, retirees, dependents, and the City to anticipate and meet their needs, attract and retain employees, optimize health and productivity, and maximize cost effectiveness.
- 2. To promote a diverse workforce by providing training, guidance, reasonable accommodations assessments, and investigation of complaints to departments, employees, and applicants to foster a productive work environment free of discrimination and harassment.
- 3. To promote, and foster individual and organizational effectiveness by developing and offering an array of innovative and diverse programs in support of the organization's commitment to employee development and organizational enrichment.
- 4. To promote a high quality work force and collaborative relationships between management and employee organizations by providing training and guidance on managing performance, conduct issues, and contract interpretation, resolving complaints at the lowest level, and by negotiating timely and fiscally responsible agreements.
- 5. To collaborate with City departments to protect financial stability and promote safe practices by managing and administering insurance programs and providing education and training to ensure the health and welfare of all employees and the public we serve.
- 6. To provide innovative, responsive, fair and consistent recruitment, and selection services to City departments, employees, and job applicants to ensure the City employs a qualified and diverse workforce that delivers essential services to the public.
- 7. To provide and monitor a competitive and fair compensation system and maintains a standardized and equitable classification system which defines the scope and nature of job assignments, provides ongoing updates of classification specifications, differentiates between work assignments, identifies job expectations, and supports career development options which enables the City to hire and retain qualified employees.
- 8. To promote individual and organizational excellence by providing responsive and innovative leadership, financial, Information Technology, Human Resource Systems, and support services for City employees, departments, community partners, and the public.

### PERFORMANCE MEASURES

PERFORMANCE MEASURES												
WORKLOAD MEASURES	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 PROJECTED	2018 BUDGET							
Applications Processed	1717	1585	879	1782	1800							
Positions Budgeted - Full Time & Part Time **	319	329	329	311	310							
Average Employee Count	294	302	271	290	290							
Positions vacancies	36	33	68	30	30							
Employee seperations	31	40	49	30	30							
Employee Turnover Rate	10.54%	13.25%	18.08%	10.34%	10.34%							
Employee Drug Tests Conducted	125	112	118	118	0							
Employee Training Conducted	6	1	2	2	3							
Employee Retirements	1	3	8	10	3							
Health & Wellness Center Encounters	1942	2013	2200	1800	2000							
Health Plan Participants	621	594	668	620	620							
Workers Compensation Awards	65	73	51	35	35							
Medical Only	62	25	21	12	12							
Loss Time	3	1	0	3	1							

## **EXPENDITURES SUMMARY**

	Actual	Actual Actual Actual		Budgeted	Adopted	Percentage
	FY2014	4 FY2015 FY20		FY2017	FY2018	Increase
Personal Services/Benefits	\$ 130,696	\$ 140,369	\$ 158,415	\$ 182,849	\$ 186,854	2.19%
Purchase/Contract Services	\$ 31,983	\$ 41,894	\$ 111,407	\$ 39,977	\$ 83,730	109.45%
Supplies	\$ 2,897	\$ 3,560	\$ 3,619	\$ 2,000	\$ 2,000	0.00%
Capital Outlay (Minor)	\$ 150	\$ -	\$ -	\$ 250	\$ 250	0.00%
Interfund Dept. Charges	\$ 25,647	\$ 25,542	\$ 36,625	\$ 33,194	\$ 33,344	0.45%
Other Costs	\$ 14,118	\$ 22,903	\$ 18,923	\$ 15,700	\$ 5,700	-63.69%
Total Expenditures	\$ 205,491	\$ 234,268	\$ 328,989	\$ 273,970	\$ 311,878	13.84%

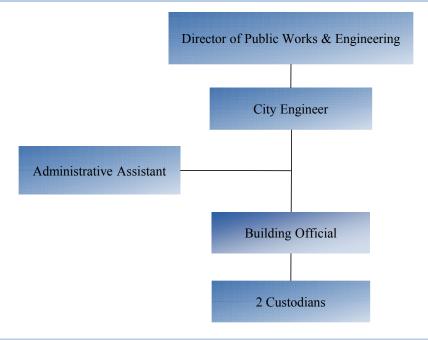


# **FUND 100 - GENERAL FUND**

# **DEPT - 1540 - HUMAN RESOURCES**

Account	Account Description or Title		FY 2016		FY 2017		FY 2018
Number	DEDOCALAL OFFICE (DENESITO		Actual		Budget		Adopted
51	PERSONAL SERVICES/BENEFITS	_	400.000	•	450,000	•	404.007
5111001	Regular Employees	\$	139,903	\$	159,893	\$	164,037
5400004	Sub-total: Salaries and Wages	\$	139,903	\$	159,893	\$	164,037
5122001	Social Security (FICA) Contributions	\$	9,814	\$	12,232	\$	12,549
5124001	Retirement Contributions	\$	7,742	\$	9,594	\$	9,842
5127001	Workers Compensation	\$	956	\$	1,130	\$	426
	Sub-total: Employee Benefits	\$	18,512	\$	22,956	\$	22,817
	TOTAL PERSONAL SERVICES	\$	158,415	\$	182,849	\$	186,854
50	DUDOLLA OF /OONTD A OT OF DV/OFO						
52	PURCHASE/CONTRACT SERVICES		_	_			
5222002	Repair & Maintenance-Vehicle Parts	\$	7	\$	-	\$	-
5222005	Rep. and Maint. (Office Equipment)	\$	2,046	\$	2,000	\$	2,000
5222103	Rep. and Maint. (Computers)	\$	9,575	\$	8,340	\$	9,215
	Sub-total: Property Services	\$	11,628	\$	10,340	\$	11,215
5231001	Insurance, Other than Benefits	\$	26,949	\$	942	\$	26,949
5232001	Telephone	\$	1,207	\$	1,200	\$	1,284
5232003	Cellular	\$	1,964	\$	2,545	\$	2,332
5232006	Postage	\$	135	\$	200	\$	200
5234001	Printing and Binding	\$	701	\$	500	\$	500
5235001	Travel	\$	3,114	\$	3,500	\$	3,500
5236001	Dues and Fees	\$	616	\$	750	\$	750
5237001	Education and Training	\$	3,719	\$	5,000	\$	5,000
5238501	Contract Services	\$	61,374	\$	15,000	\$	32,000
	Sub-total: Other Purchased Services	\$	99,779	\$	29,637	\$	72,515
	TOTAL PURCHASED SERVICES	\$	111,407	\$	39,977	\$	83,730
			•		·		
53	SUPPLIES						
5311001	Office and General Supplies	\$	1,057	\$	750	\$	750
5313001	Food	\$	2,452	\$	1,150	\$	1,150
5314001	Books and Periodicals	\$	110	\$	100	\$	100
	TOTAL SUPPLIES	\$	3,619	\$	2,000	\$	2,000
			•		·		· · · · · · · · · · · · · · · · · · ·
54	CAPITAL OUTLAY (MINOR)						
5243001	Furniture and Fixtures	\$	_	\$	250	\$	250
	TOTAL CAPITAL OUTLAY (MINOR)	\$	-	\$	250	\$	250
	\					·	
55	INTERFUND/DEPT. CHARGES						
5524001	Self-funded Insurance (Medical)	\$	35,841	\$	30,044	\$	30,494
5524002	Life and Disability	\$	564	\$	680	\$	680
5524003	Wellness Program	\$	220	\$	220	\$	220
5524004	OPEB	\$		\$	2,250	\$	1,950
0021001	TOTAL INTERFUND/INTERDEP'T.	\$	36,625	\$	33,194	\$	33,344
		+*	33,020	Ť	33,101	Ť	30,011
57	OTHER COSTS	1					
5734001	Miscellaneous Expenses	\$	4,020	\$	5,700	\$	5,700
5734104	Run the Boro	\$	14,903	\$	10,000	\$	-
3,3,104	TOTAL OTHER COSTS	\$	18,923	\$	15,700	\$	5,700
-	TO THE COULD	Ψ	10,020	Ψ_	10,700	Ψ_	0,700
	TOTAL EXPENDITURES	\$	328,989	\$	273,970	\$	311,878

### **DEPT - 1565 - GOVERNMENTAL BUILDINGS**

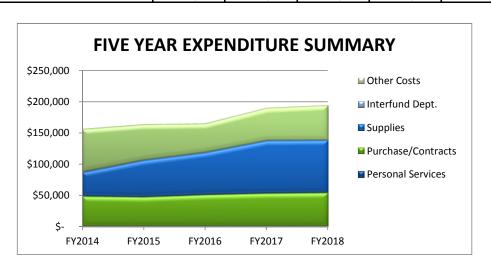


## STATEMENT OF SERVICE

This Division is responsible for the upkeep of several City owned buildings including City Hall, Joe Brannen Hall, Municipal Court/Central Services Building, Police Station, and Public Works facilities.

### **EXPENDITURES SUMMARY**

		Actual		Actual	Actual			udgeted	Adopted		Percentage
	]	FY2014	I	FY2015	]	FY2016	]	FY2017	]	FY2018	Increase
Personal Services/Benefits	\$	48,900	\$	47,631	\$	51,179	\$	53,397	\$	54,425	1.93%
Purchase/Contract Services	\$	38,284	\$	58,557	\$	67,533	\$	84,284	\$	83,784	-0.59%
Supplies	\$	68,942	\$	57,210	\$	46,109	\$	52,001	\$	55,801	7.31%
Capital Outlay	\$	-	\$	628	\$	237	\$	-	\$	2,000	0.00%
Interfund Dept. Charges	\$	291	\$	312	\$	176	\$	227	\$	227	0.00%
Other Costs	\$	-	\$	300	\$	(68)	\$	200	\$	200	0.00%
Total Expenditures	\$	156,417	\$	164,638	\$	165,166	\$	190,109	\$	196,437	3.33%



**FUND 100 - GENERAL FUND** 

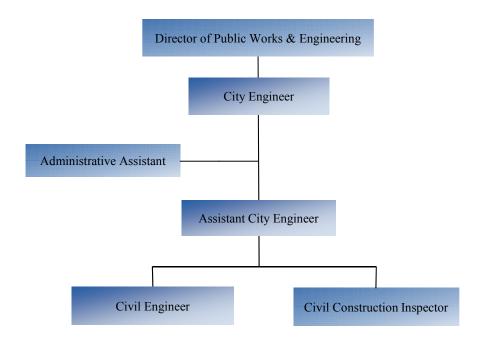
# **DEPT - 1565 - GOVERNMENTAL BUILDINGS**

Number	Account Description or Title		FY 2016 Actual		FY 2017 Budget	FY 2018 Adopted		
51	PERSONAL SERVICES/BENEFITS	Î					<u> </u>	
5111001	Regular Employees	\$	43,563	\$	44,682	\$	45,869	
5113001	Overtime	\$	138	\$	200	\$	200	
	Sub-total: Salaries and Wages	\$	43,701	\$	44,882	\$	46,069	
5122001	Social Security (FICA) Contributions	\$	3,294	\$	3,433	\$	3,509	
5124001	Retirement Contributions	\$	1,230	\$	1,592	\$	1,590	
5127001	Workers Compensation	\$	2,954	\$	3,490	\$	3,257	
1	Sub-total: Employee Benefits	\$	7,478	\$	8,515	\$	8,356	
1	TOTAL PERSONAL SERVICES	\$	51,179	\$	53,397	\$	54,425	
		1						
52	PURCHASE/CONTRACT SERVICES							
5222002	Rep. and Maint. (Vehicles-Parts)	\$	96	\$	300	\$	300	
5222003	Rep. and Maint. (Labor)	\$	498	\$	400	\$	400	
5222004	Rep. and Maint. (Buildings/Grounds)	\$	66,471	\$	80,000	\$	80,000	
	Sub-total: Property Services	\$	67,065	\$	80,700	\$	80,700	
5231001	Insur. Other than benefit	\$	468	\$	1,084	\$	1,084	
5238501	Contract Work/Services	\$	-	\$	2,500	\$	2,000	
	Sub-total: Other Purchased Services	\$	468	\$	3,584	\$	3,084	
	TOTAL PURCHASED SERVICES	\$	67,533	\$	84,284	\$	83,784	
53	SUPPLIES							
53 5311002	Parts and Materials	œ	530	¢	1,000	æ	1 000	
	Chemicals	\$		\$		\$	1,000	
5311003		\$	2,292	\$	1,700	\$	2,200	
5311004	Janitorial Supplies	\$	334	\$	500	\$	500	
5311005	Uniforms	\$	157	\$	300	\$	300	
5311006	General Supplies and Materials	\$	4,769	\$	3,900	\$	4,200	
5312300	Electricity	\$	36,109	\$	42,000	\$	45,000	
5312700	Gasoline/Diesel	\$	50	\$	300	\$ \$	300	
5312800	Stormwater	\$	1,834	\$	2,001		2,001	
5316001	Small Tools and Equipment	\$	34	\$	300	\$	300	
	TOTAL SUPPLIES	Ф	46,109	Ф	52,001	Φ	55,801	
54	CAPITAL OUTLAY							
5423001	Furniture and Fixtures	\$	237	\$	-	\$	2,000	
	TOTAL CAPITAL OUTLAY	\$	237	\$	-	\$	2,000	
55	INTERFUND/DEPT. CHARGES							
5524002	Life/Disability Insurance	\$	66	\$	117	\$	117	
5524003	Wellness Program	\$	110		110		110	
302 1000	TOTAL INTERFUND/INTERDEP'T.	\$	176	\$	227	\$	227	
	. C. A. H. L. A. GADANTIERDE T.	Ť	170	Ť		<b>*</b>	<b></b> ;	
57	OTHER COSTS	I						
5734001	Miscellaneous Expenses	\$	(68)		200	\$	200	
	TOTAL OTHER COSTS	\$	(68)	\$	200	\$	200	
	TOTAL EXPENDITURES	\$	165,166	\$	190,109	\$	196,437	

### **FUND - 100**

#### **DEPT - 1575 - ENGINEERING DEPARTMENT**

The City Engineer provides administrative responsibility over the Engineering Division and serves as the chief engineer for the City providing technical engineering assistance to the City Manager, Deputy City Manager, and other departments as needed. The Engineering Division is primarily funded through the City's General fund. Capital projects are funded from the Capital Improvements Program Fund and SPLOST Funds.



### STATEMENT OF SERVICE

The Engineering Division is responsible for roadway design, administering the City's streets repaving and striping program (including LMIG), performing traffic engineering studies and related improvements, performing subdivision and commercial development plan reviews, maintaining the landfill's post-closure compliance with EPA and EPD rules and regulations, development of transportation plans and priorities, construction inspection of City projects, and maintains the records and maps for the Eastside Cemetery. The Engineering Division also administers and enforces the Driveway Standards and Policies and issues right of way encroachment permits.

GOALS	FY 2017 STATUS	FY 2018 PROJECTED		
FY 2017				
Continue sidewalk on Gentilly Rd from E Jones Ave to Savannah     Ave	Design in progress; R/W acquisition pending	Complete design; acquire necessary right of way		
2. Construct S College St at W Grady St intersection improvements	Design in progress	Complete project		
3. Complete W Parrish St improvements	Goal Satisfied	-		
4. Construct sidewalk on E Main St from Lester Rd to east of bypass	Design in progress	Complete project		
FY2018				
1. Construct sidewalk on E Main St from Lester Rd to Packinghouse Rd	-	Complete project		
2. Complete road ratings in Districts 1 and 2	In progress	Complete project		
3. Install pedestrian crossing on Lester Rd at Statesboro High School	Design in progress	Complete project		

4. Resurface approximately 3 miles of City streets	-	Complete project
5. Study traffic signal timing on Chandler Rd	-	Complete project

### **OBJECTIVES FOR FISCAL YEAR 2018**

- 1. Improve vehicular and pedestrian safety.
- 2. Ensure that proposed developments are built according to City standards.
- 3. Decrease the potential for damage from flooding in lower elevation areas in the City.
- 4. Maintain roads in accordance with applicable standards for resurfacing, striping, and traffic control devices.
- 5. Continue to meet with developers at the beginning of projects so that they have a clear understanding of development standards before detailed design begins.
- 6. Continue to diligently inspect all new residential subdivision and commercial infrastructure installations to ensure they are installed properly.
- 7. Utilize and continue to develop the pavement preservation program to maintain City streets in an efficient and equitable manner.
- 8. Continue to develop and expand the City's sidewalk network.

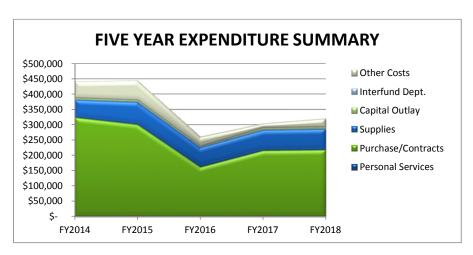
#### PERFORMANCE MEASURES

	2014	2015	2016	2017	2018
	-			-	
WORKLOAD MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Number of street and/or drainage projects completed.	8	4	6	6	6
Dollar amount of street/drainage projects completed.	\$ 1,291,000	\$ 1,008,000	\$ 1,504,130	\$ 1,038,936	\$ 1,520,000
Total Linear miles of City Streets	120.66	121.11	121.56	121.78	121.78
Linear miles of new City streets constructed by the City	0.42	0.45	0.45	0.22	0.25
or dedicated by private developers this FY	0.42	0.45	0.45	0.22	0.25
Linear miles of City streets resurfaced with LMIG and	4.1	2.0	2	2.6	2.5
City funds	4.1	3.9	3	3.6	3.5
Percentage of City streets resurfaced in FY	3.40%	3.20%	2.47%	3.00%	2.90%
Dollar value of City streets resurfaced with LMIG and	\$ 542.845	¢ 700,000	¢ 200,000	¢ 650,000	\$ 500,000
City funds.	\$ 542,845	\$ 700,000	\$ 809,000	\$ 650,000	\$ 590,000
Total Linear miles of State or Federal highways inside	20.05	20.05	20.05	20.05	20.05
City.	20.05	20.05	20.05	20.05	20.05
Linear miles of State or Federal highways resurfaced by	2.5	2.62	0	5.02	0
GDOT.	2.5	2.63	U	5.02	0
Percentage of State or Federal highways resurfaced in	12.50%	13.11%	0.00%	25.00%	0.000/
FY.	12.50%	13.11%	0.00%	25.00%	0.00%
Linear miles of unpaved streets remaining in the City.	0.17	0.17	0.17	0.17	0.17
Linear miles of sidewalk constructed this FY	1.3	1	0.24	0.09	1.32
Total Linear miles of sidewalks in the City.	43.4	44.4	44.64	44.73	46.05
Number of Cemetery lots sold.	4	4	4	5	5
Number of traffic engineering studies performed.	10	6	4	10	8

	2014	2015	2016	2017	2018
PRODUCTIVITY MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Percentage of Capital Projects completed on-schedule	95%	95%	100%	100%	100%
Percentage of Capital Projects completed within	95%	95%	100%	100%	100%
Percentage of Capital Projects awarded within 15% of	100%	100%	100%		
engineer's estimate.				100%	100%
Percentage of site plans reviewed within 2 weeks.	100%	98%	98%	100%	100%

# **EXPENDITURES SUMMARY**

	Actual			Actual		Actual		Budgeted		Adopted	Percentage
		FY2014	FY2015		FY2016		FY2017		FY2018		Increase
Personal Services/Benefits	\$	323,777	\$	300,797	\$	161,816	\$	215,734	\$	218,016	1.06%
Purchase/Contract Services	\$	57,543	\$	73,170	\$	64,910	\$	67,635	\$	68,720	1.60%
Supplies	\$	4,260	\$	4,658	\$	1,659	\$	5,400	\$	4,900	-9.26%
Capital Outlay (Minor)	\$	667	\$	35	\$	-	\$	200	\$	200	0.00%
Interfund Dept. Charges	\$	54,059	\$	65,443	\$	32,572	\$	15,035	\$	28,057	86.61%
Other Costs	\$	-	\$	-	\$	68	\$	150	\$	150	0.00%
Total Expenditures	\$	440,306	\$	444,103	\$	261,025	\$	304,154	\$	320,043	5.22%



**FUND 100 - GENERAL FUND** 

**DEPT - 1575 - ENGINEERING** 

Account Description or Title			FY 2016		FY 2017	FY 2018			
Number	·		Actual		Budget		Adopted		
51	PERSONAL SERVICES/BENEFITS								
5111001	Regular Employees	\$	131,649	\$	180,406	\$	185,211		
5113001	Overtime	\$	-	\$	-	\$	100		
	Sub-total: Salaries and Wages	\$	131,649	\$	180,406	\$	185,311		
5122001	Social Security (FICA) Contributions	\$	9,943	\$	13,801	\$	14,176		
5124001	Retirement Contributions	\$	11,166	\$	10,824	\$	11,119		
5127001	Workers Compensation	\$	9,058	\$	10,703	\$	7,410		
	Sub-total: Employee Benefits	\$	30,167	\$	35,328	\$	32,705		
	TOTAL PERSONAL SERVICES	\$	161,816	\$	215,734	\$	218,016		
52	PURCHASE/CONTRACT SERVICES								
5212001	Legal Fees	\$	446	\$	350	\$	350		
5212002	Engineering Fees	\$	5,350	\$	8,000	\$	7,000		
5213001	Computer Programing Fees	\$	400	\$	-	\$	-		
	Sub-total: Prof. and Tech. Services	\$	6,196	\$	8,350	\$	7,350		
5222001	Rep. and Maint. (Equipment)	\$	6,456	\$	3,700	\$	3,700		
5222002	Rep. and Maint. (Vehicles)	\$	406	\$	1,500	\$	1,500		
5222003	Rep. and Maint. (Labor)	\$	1,445	\$	1,500	\$	1,500		
5222005	Rep. and Maint. (Office Equipment)	\$	772	\$	1,000	\$	1,000		
5222100	Traffic Signals	\$	20,240	\$	20,000	\$	20,000		
5222103	Rep. and Maint. Computers	\$	10,380	\$	10,380	\$	11,450		
5222200	Traffic Calming	\$	-	\$	1,000	\$	1,000		
	Sub-total: Property Services	\$	39,699	\$	39,080	\$	40,150		
5231001	Insurance, Other than Benefits	\$	3,123	\$	3,455	\$	3,455		
5232001	Telephone	\$	2,684	\$	2,600	\$	2,240		
5232003	Cellular Phones	\$	2,747	\$	2,575	\$	1,450		
5232006	Postage	\$	44	\$	100	\$	100		
5233001	Advertising	\$	2,302	\$	1,000	\$	1,000		
5234001	Printing and Binding	\$	24	\$	100	\$	100		
5235001	Travel	\$	2,457	\$	4,000	\$	4,000		
5236001	Dues and Fees	\$	315	\$	600	\$	600		
5237001	Education and Training	\$	494	\$	1,200	\$	3,200		
5238001	Licenses	\$	-	\$	75	\$	75		
5238501	Contract Labor	\$	4,825	\$	4,500	\$	5,000		
	Sub-total: Other Purchased Services	\$	19,015	\$	20,205	\$	21,220		
	TOTAL PURCHASED SERVICES	\$	64,910	\$	67,635	\$	68,720		
53	SUPPLIES								
5311001	Office and General Supplies	\$	395	\$	600	\$	600		
5311001	Uniforms	\$	275	\$	300	\$	300		
5311005	General Supplies and Materials	\$	21	\$	100	\$	100		
5311000	Traffic Signs	\$	_	\$	700	\$	700		
5311103	Gasoline/Diesel/CNG	\$	- 777	\$	2,500	\$	2,000		
5313001	Food	\$	-	\$	200	\$	200		
5314001	Books and Periodicals	\$	84	\$	500	\$	500		
5316001	Small Tools and Equipment	\$	107	\$	500	\$	500		
30 10001	TOTAL SUPPLIES	\$	1,659	\$	5,400	\$	4,900		
		Ψ	1,000	Ψ	5,-∓55	Ψ	7,000		

## **FUND 100 - GENERAL FUND**

## **DEPT - 1575 - ENGINEERING**

Account Number	Account Description or Title Number		FY 2016 Actual		Y 2017 Budget	FY 2018 Adopted	
54	CAPITAL OUTLAY (MINOR)						
5423001	Furniture and Fixtures	\$	_	\$	200	\$	200
	TOTAL CAPITAL OUTLAY (MINOR)	\$	-	\$	200	\$	200
	,						
55	INTERFUND/DEPT. CHARGES						
5510005	Indirect Cost for GIS	\$	7,750	\$	7,750	\$	7,750
5524001	Self-funded Insurance (Medical)	\$	23,894	\$	5,700	\$	18,172
5524002	Life and Disability	\$	708	\$	670	\$	670
5524003	Wellness Program	\$	220	\$	165	\$	165
5524004	OPEB	\$	-	\$	750	\$	1,300
	TOTAL INTERFUND/INTERDEP'T.	\$	32,572	\$	15,035	\$	28,057
57	OTHER COSTS						
5734001	Miscellaneous Expenses	\$	68	\$	150	\$	150
	TOTAL OTHER COSTS	\$	68	\$	150	\$	150
			_				
	TOTAL EXPENDITURES	\$	261,025	\$	304,154	\$	320,043

#### **FUND - 100**

#### **DEPT - 2650 - MUNICIPAL COURT**

This department is headed by the Director of Finance. The department is responsible for the staff support to the Municipal Court Judge, preparing the court docket, entering all cases, notifying people of their docket time, and collecting all fines and forfeitures.



#### STATEMENT OF SERVICE

The mission of the Municipal Court is to provide those that we serve with high quality customer service that is effective, efficient, and delivered in a professional environment, while accomplishing the duties incumbent on it by the City Charter and the laws of the State of Georgia, thereby maintaining the public's respect, confidence, and satisfaction. The Municipal Court is responsible for:

Processing all citations handled through the Court.

Providing assistance to the Judge, attorneys and defendants during each session of the Court.

Providing assistance to the Solicitors, who are responsible for the prosecution of all misdemeanor, traffic, animal control, and local ordinance violation cases.

Maintaining and preparing all of the Municipal dockets.

Recording the disposition of each case.

Receiving all court documents and defendant correspondence, as well as, collecting fines, balancing and closing of accounts.

	GOALS	FY 2017 STATUS	FY 2018 PROJECTED			
FY 2017						
1. Complete all stat	e-mandate documentation and reporting to ensure	On-going	-			
compliance with all laws and regulations.						
FY 2018						
1. Creation of all M	unicipal Court standard operating procedures in	Complete	-			
notebook form of SOP's.						
2. Advertise Reque	st for Qualifications for new Court Software.	Complete	-			

#### **OBJECTIVES FOR FISCAL YEAR 2018**

- 1. Ensure that justice is administered in a fair and impartial manner.
- 2. Provide appropriate level of training for all court personnel.
- 3. Complete all state-mandated documentation and reporting to ensure compliance with all laws and regulations.
- 4. Judge, clerks, and staff to attend mandatory annual training.

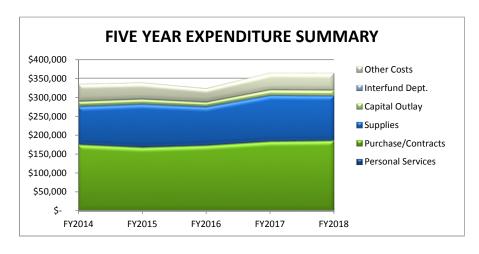
#### PERFORMANCE MEASURES

		2014		2015		2016		2017	2018
WORKLOAD MEASURES	A(	CTUAL	A	CTUAL	A	CTUAL	PR	OJECTED	BUDGET
Number of Cases processed		10,500		7,500		9,000		8,500	8,500
Number of Days Court is in Session		72		72		72		72	72
Number of FTE Employees		3		3		3		3	3
Number of Warrants issued		65		30		30		30	50
Amount of fine and fee payments collected	\$	1,089,679	\$	1,067,646	\$	1,137,648	\$	1,180,313	\$ 1,200,000
Total of community service hours ordered & converted	1	4,000		15,200		15,500		15,500	15,500
Total Operating Expenses	\$	569,468	\$	555,183	\$	579,371	\$	567,301	\$ 570,000
Operating Expenses as a Percentage of Fines and									
Forfeitures		52%		52%		51%		48%	48%
Operating Expenses per FTE employee	\$	189,823	\$	185,061	\$	193,124	\$	189,100	\$ 190,000

PRODUCTIVITY MEASURES	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 PROJECTED	2018 BUDGET
Percent of cases disposed (monthly)	70%	70%	70%	70%	70%
Percent of warrants issued (monthly)	1%	1%	1%	4%	10%
Length of court docket (hours)	18	18	18	18	18
Failure to appear	600	700	600	400	400
Percent of cases placed on probation	35%	35%	35%	35%	40%
Average Number of Cases per Court Day	125	150	125	110	110
Average Number of Cases Processed per Employee	3,000	3,500	3,000	2,600	2,600

### **EXPENDITURES SUMMARY**

	Actual		Actual Actu		Actual	Budgeted		Adopted		Percentage
	FY2014		FY2015		FY2016		FY2017		FY2018	Increase
Personal Services/Benefits	\$ 175,120	\$	167,338	\$	172,291	\$	183,027	\$	185,079	1.12%
Purchase/Contract Services	\$ 99,731	\$	113,903	\$	101,836	\$	121,679	\$	118,420	-2.68%
Supplies	\$ 13,922	\$	13,193	\$	12,331	\$	14,167	\$	14,337	1.20%
Capital Outlay (Minor)	\$ -	\$	40	\$	4,977	\$	1,000	\$	2,000	100.00%
Interfund Dept. Charges	\$ 45,890	\$	44,195	\$	36,682	\$	45,376	\$	45,676	0.66%
Other Costs	\$ 220,520	\$	237,702	\$	194,915	\$	215,300	\$	188,100	-12.63%
					•		•			
Total Expenditures	\$ 555,183	\$	576,371	\$	523,032	\$	580,549	\$	553,612	-4.64%



**FUND 100 - GENERAL FUND** 

**DEPT - 2650 - MUNICIPAL COURT** 

Account	•		Y 2016	FY 2017 Budget		FY 2018 Adopted	
Number			Actual		Duagei		Adopted
51	PERSONAL SERVICES/BENEFITS	Φ.	450 457	Φ.	400.007	Φ.	100 170
5111001	Regular Employees	\$	153,457	\$	160,037	\$	162,178
5113001	Overtime	\$	450.457	\$	400.007	\$	300
E122001	Sub-total: Salaries and Wages	\$	153,457	\$	160,037	\$	162,478
5122001	Social Security (FICA) Contributions	\$	10,762	\$	12,243	\$	12,430
5124001	Retirement Contributions	\$	7,103	\$	9,602	\$	9,749
5127001	Workers Compensation	\$ \$	969 18,834	\$	1,145 22,990	\$	422 22,601
	Sub-total: Employee Benefits TOTAL PERSONAL SERVICES	\$	172,291	\$	183,027	\$	185,079
	TOTAL PERSONAL SERVICES	φ	172,291	φ	103,027	φ	165,079
52	PURCHASE/CONTRACT SERVICES						
5212100	Interpreter	\$	38	\$	50	\$	500
5212101	Public Defender Services	\$	-	\$	18,000	\$	18,000
0212101	Sub-total: Prof. and Tech. Services	\$	38	\$	18,050	\$	18,500
5222004	Rep. and Maint. (Bldgs/Grounds)	\$	752	\$	890	\$	1,000
5222004	Rep. and Maint. (Office Equipment)	\$	166	\$	400	\$	1,000
5222103	Rep. and Maint. Computers	\$	9,035	\$	9,035	\$	5,865
3222103	Sub-total: Property Services	\$	9,953	\$	10,325	\$	7,865
5231001	Insurance, Other than Benefits	\$	1,944	\$	1,965	\$	1,965
5232001	Telephone	\$	4,901	\$	5,200	\$	5,200
5232001	Cellular Phone	\$	340	\$	400	\$	410
5232006	Postage	\$	678	\$	700	\$	750
5233001	Advertising	\$	50	\$	700	\$	750
5235001	Travel	\$	1,792	\$	1,400	\$	1,700
5236001	Dues and Fees	\$	230	\$	214	\$	230
5237001	Education and Training	\$	550	\$	425	\$	800
5239003	Jail	\$	81,360	\$	83,000	\$	81,000
020000	Sub-total: Other Purchased Services	\$	91,845	\$	93,304	\$	92,055
	TOTAL PURCHASED SERVICES	\$	101,836	\$	121,679	\$	118,420
	TO THE TOTAL OF TH	Ψ	101,000	Ψ	121,070	Ψ	110,120
53	SUPPLIES						
5311001	Office and General Supplies	\$	2,240	\$	1,500	\$	2,200
5311005	Uniforms	\$	_,	\$	-	\$	150
5311006	General Supplies and Materials	\$	272	\$	180	\$	-
5312300	Electricity	\$	8,980	\$	10,000	\$	10,000
5312800	Storm Water	\$	839	\$	787	\$	787
5314001	Books & Periodicals	\$	-	\$	700	\$	700
5316001	Small Tools and Equipment	\$	_	\$	1,000	\$	500
	TOTAL SUPPLIES	\$	12,331	\$	14,167	\$	14,337
		Ť	,		,	_	,
54	CAPITAL OUTLAY (MINOR)						
5423001	Furniture and Fixtures	\$	1,870	\$	1,000	\$	2,000
5425001	Other Equipment	\$	3,107	\$	-	\$	_,
	TOTAL CAPITAL OUTLAY (MINOR)	\$	4,977	\$	1,000	\$	2,000
	, , ,	T .	,	Ė	, -		· · · · · · · · · · · · · · · · · · ·
55	INTERFUND/DEPT. CHARGES						
5524001	Self-funded Insurance (Medical)	\$	35,841	\$	42,216	\$	42,816
5524002	Life and Disability	\$	621	\$	690	\$	690
5524003	Wellness Program	\$	220	\$	220	\$	220
5524004	OPEB	\$	-	\$	2,250	\$	1,950
	TOTAL INTERFUND/INTERDEP'T.	\$	36,682	\$	45,376	\$	45,676

## **FUND 100 - GENERAL FUND**

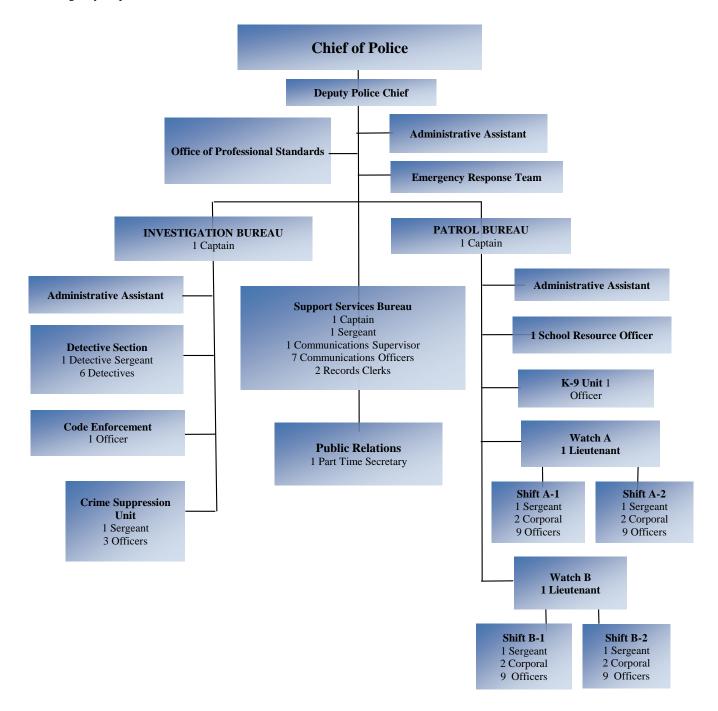
**DEPT - 2650 - MUNICIPAL COURT** 

Account Number	Account Description or Title	FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted
						•
57	OTHER COSTS					
5720003	DA/Victim	\$	29,579	\$	32,000	\$ 27,000
5720004	Peace Officer's A&B Fund	\$	34,458	\$	38,000	\$ 33,000
5720005	Peace Officer's Pros. Train.	\$	54,839	\$	61,000	\$ 52,000
5720006	Georgia Department of Treasury	\$	2,686	\$	3,200	\$ 3,000
5720007	Georgia Crime Victim Emergency	\$	1,777	\$	2,200	\$ 2,000
5720100	DHR Financial Services	\$	5,331	\$	6,300	\$ 6,000
5720101	Indigent Fees	\$	60,064	\$	65,500	\$ 58,000
5720102	Driver's Ed & Training Fund	\$	6,127	\$	7,000	\$ 7,000
5734001	Miscellaneous Expenses	\$	-	\$	100	\$ 100
5760001	Over/Short	\$	54	\$	-	\$ -
57.0000	TOTAL OTHER COSTS	\$	194,915	\$	215,300	\$ 188,100
	TOTAL EXPENDITURES AND OTHER	\$	523,032	\$	580,549	\$ 553,612

#### **FUND - 100**

#### **DEPT - 3210 - 3223 - POLICE DEPARTMENT**

The department head is the Chief of Police. Police headquarters is located at 25 West Grady Street. The department has 73 sworn officers and 14.5 civilian personnel, primarily in records and dispatching. The department offers a full range of policing services, including preventive patrol, traffic enforcement, criminal investigations, crime prevention, community programs, drug enforcement and an emergency response team to deal with unusual incidents.



### STATEMENT OF SERVICE

The department operates under the community policing concept, which stresses involvement with the community, and placing resources where they are most needed. It also stresses trying to remove the root causes of crime and neighborhood deterioration utilizing problem oriented policing. The department is structured with three Bureaus: Patrol Bureau, Investigations Bureau, and Support Services Bureau.

The Office of the Chief and Deputy Chief is responsible for planning and directing all activities and operations in the police department, formulating policies and procedures, rules and regulations based on best practices and proven methods for law enforcement, and preparing a comprehensive budget. They are also responsible for oversight of the Police Department's three Bureaus and the Office of Professional Standards. The Office of Professional Standards is responsible for recruiting, hiring, internal affairs investigations, and the release of public information.

The Patrol Bureau is responsible for preventive patrol, traffic enforcement, and response to calls for service. The Bureau is divided into four shifts so police protection is provided 24 hours per day, 7 days per week. Officers typically work a 43-hour workweek, counting time spent writing reports and attending the various courts in which their cases are presented. The Bureau also has an officer assigned to the Statesboro High School as a School Resource Officer. The K-9 Unit is also assigned to the Patrol Bureau and supports the Statesboro Police Department and other Law Enforcement Agencies by providing one certified canine and one certified K-9 Handler.

The Investigations Bureau is comprised of the Detective Section, Crime Suppression Unit, Alcohol Beverage Control, Evidence Custodian/Crime Scene Technician and Code Enforcement. The Detective Section has one sergeant and six detectives that are responsible for in-depth investigation of crimes in order to build successful cases for prosecution. The Crime Suppression Unit has one sergeant and three advanced patrol officers that are assigned to conduct drug, firearms, and gang investigations. Alcohol Beverage Control has one advanced patrol officer position responsible for alcohol compliance and enforcement. The Evidence Custodian/Crime Scene Technician is a detective responsible for the management of the evidence room and processing of major crime scenes. Code Enforcement has two officers assigned to the Department of Planning and Development. The Bureau works closely with the District Attorney's Office, Georgia Bureau of Investigation, Federal Bureau of Investigation, Drug Enforcement Administration, Bureau of Alcohol Tobacco Firearms and Explosives, United States Marshall Service, Bulloch County Sheriff's Office, GSU Police Department and other Departments within the City.

The Support Services Bureau (SSB) is comprised of the Training Unit, Communications Section, Records Unit, Public Relations Unit, and Quartermaster. The Accreditation Manager and IT Specialist are also assigned to this Bureau. SSB is responsible for all departmental training, maintenance of all departmental equipment and weapons, as well as overseeing and supervising of the Field Training Officer (FTO) Program. It is also responsible for the upkeep, maintenance, scheduling, safety and operations of the department firing range. The SSB promotes the police department to all citizens through community related programs such as the Citizens Police Academy, Crime Reports, Tip Soft, Social Media and NIXLE. They are responsible for dispatching calls for service, records retention and records requests, computer maintenance, and front counter reception.

GOALS	FY 2017 STATUS	FY 2018 PROJECTED		
FY 2018				
1. Decrease the number of violent crimes (Zone 4).	On-going	On-going		
2. Fill all vacant positions with in the Department.	On-going	On-going		
3. Continue professional development for long term employees.	On-going	On-going		
4. Provide regularly scheduled in-house training	Planning	On-going		
5. Increase the number of positive police to citizen contacts	On-going	On-going		
6. Continue in efforts to decrease traffic accidents within the city.	On-going	On-going		
OBJECTIVES FOR F	ISCAL YEAR 2018			

- 1. Designate individuals to investigate narcotics crimes, which primarily tie back to violent crimes.
- 2. Increase salary and benefits for police officers, coupled with an already on-going aggressive recruiting campaign.
- 3. Enroll long term employees in the Professional Management Program and Command College.
- 4. When man power allows, assign a person as a full-time training officer and training coordinator.
- 5. Officers will re-direct patrol efforts to neighborhoods from the main thoroughfares utilizing the newly developed "R" Zone
- 6. Work with other local agencies (BCSO, GSUPD and GSP) on targeted enforcement campaigns that focus on primary contributing factors of accidents.

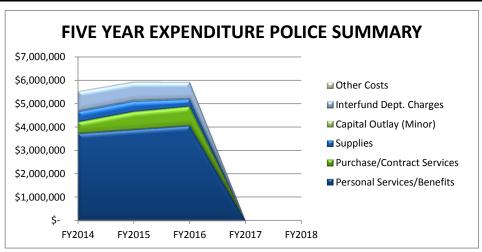
#### PERFORMANCE MEASURES

WORKLOAD MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Calls for service	64,798	54,595	51,148	56,847	56,847
Traffic Accidents	1,488	1,123	^1470	1,360	1,360
Traffic Accident related injuries	^239	^167	^234	213	213
Traffic Accident Fatalities	1	0	0	1	1
Traffic Citations Issued	8,088	7,506	7,811	7,801	7,801
Warnings issued	6,212	5,912	5,153	5,759	5,759
DUIs	214	236	230	226	226
Miles patrolled	638,205	645,688	688,094	657,329	657,329
Incident reports taken	5,766	7,947	7,920	7,211	7,211
Arrests	2,338	2,386	2,396	2,373	2,373
Field Interviews	5,030	*3347	1,028	1,028	1,028
Gallons of gasoline used	73,901	75,376	91,650	80,309	80,309
Funeral escorts	165	178	180	174	174
Alarm calls	1,952	1,984	1,879	1,938	1,938
Recruiting events attended	5	7	8	9	10
Community events/programs	133	218	169	173	174
Investigative Bureau cases opened (includes CSU)	1,090	980	1,000	1,100	1,100

<sup>\*</sup> MDS / Sungard reporting difference

### **EXPENDITURES SUMMARY POLICE 3200**

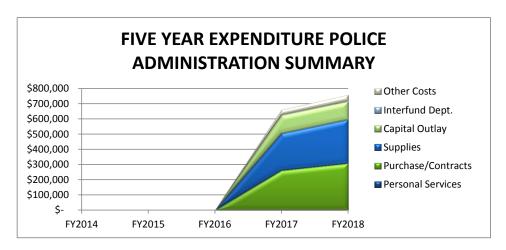
	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase
Personal Services/Benefits	\$ 3,722,140	\$ 3,892,442	\$ 4,054,272	\$ -	\$ -	moved
Purchase/Contract Services	\$ 484,798	\$ 758,664	\$ 822,466	\$ -	\$ -	moved
Supplies	\$ 456,230	\$ 449,582	\$ 317,322	\$ -	\$ -	moved
Capital Outlay (Minor)	\$ 2,295	\$ 22,195	\$ 3,690	\$ -	\$ -	moved
Interfund Dept. Charges	\$ 851,141	\$ 800,125	\$ 725,183	\$ -	\$ -	moved
Other Costs	\$ 6,718	\$ 17,413	\$ 7,742	\$ -	\$ -	moved
Total Expenditures	\$ 5,523,322	\$ 5,940,421	\$ 5,930,675	\$ -	\$ -	moved



<sup>^</sup> Does not include accidents with injuries worked by GSP

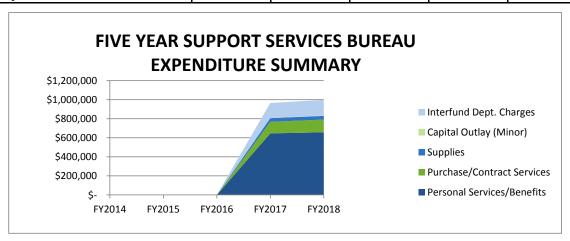
EXPENDITURES	SHMMARY POLICE	ADMINISTRATION 3210
	TOURS OF THE STATE	ADMINIST

	Actual	Actual Actual		Budgeted	Adopted	Percentage	
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase	
Personal Services/Benefits	\$ -	\$ -	\$ -	\$ 259,586	\$ 305,883	17.83%	
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 243,024	\$ 288,702	18.80%	
Supplies	\$ -	\$ -	\$ -	\$ 120,759	\$ 119,809	-0.79%	
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ 1,500	\$ 2,000	33.33%	
Interfund Dept. Charges	\$ -	\$ -	\$ -	\$ 32,712	\$ 40,037	22.39%	
Other Costs	\$ -	\$ -	\$ -	\$ 17,500	\$ 21,000	20.00%	
					\$ -		
Total Expenditures	\$ -	\$ -	\$ -	\$ 675,081	\$ 777,431	15.16%	



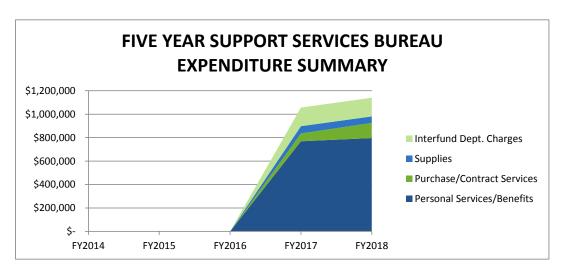
### **EXPENDITURES SUMMARY POLICE SUPPORT SERVICES BUREAU 3215**

	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase
Personal Services/Benefits	\$ -	\$ -	\$ -	\$ 646,294	\$ 656,990	1.65%
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 120,895	\$ 133,906	10.76%
Supplies	\$ -	\$ -	\$ -	\$ 38,600	\$ 38,600	0.00%
Capital Outlay (Minor)	\$ -	\$ -	\$ -	\$ 1,000	\$ 2,500	150.00%
Interfund Dept. Charges	\$ -	\$ -	\$ -	\$ 158,271	\$ 165,521	4.58%
					\$ -	
Total Expenditures	\$ -	\$ -	\$ -	\$ 965,060	\$ 997,517	3.36%



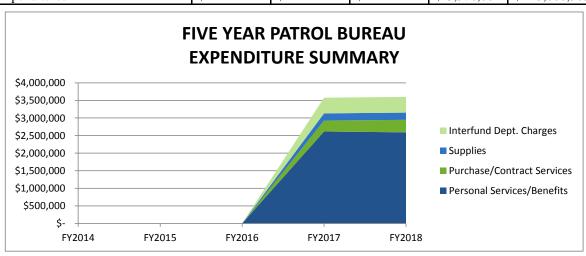
SHMMARY POLICE INVESTIGATION RUREAU 3	

	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase
Personal Services/Benefits	\$ -	\$ -	\$ -	\$ 768,992	\$ 796,438	3.57%
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 66,490	\$ 129,708	95.08%
Supplies	\$ -	\$ -	\$ -	\$ 62,330	\$ 54,830	-12.03%
Interfund Dept. Charges	\$ -	\$ -	\$ -	\$ 158,505	\$ 159,205	0.44%
Total Expenditures	\$ -	\$ -	\$ -	\$ 1,056,317	\$ 1,140,181	7.94%



## **EXPENDITURES SUMMARY POLICE PATROL BUREAU 3223**

	Actual	Actual Actual Bu		Budgeted	Adopted	Percentage
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase
Personal Services/Benefits	\$ -	\$ -	\$ -	\$ 2,615,138	\$ 2,591,863	-0.89%
Purchase/Contract Services	\$ -	\$ -	\$ -	\$ 313,647	\$ 354,832	13.13%
Supplies	\$ -	\$ -	\$ -	\$ 202,670	\$ 206,100	1.69%
Interfund Dept. Charges	\$ -	\$ -	\$ -	\$ 445,346	\$ 447,568	0.50%
			•			
Total Expenditures	\$ -	\$ -	\$ -	\$ 3,576,801	\$ 3,600,363	0.66%



## **FUND 100 - GENERAL FUND**

## DEPT - 3200 - POLICE

Account	Account Description or Title	FY 2016		FY 2017		FY 2018	
Number	, 2 p		Actual		Budget		Adopted
51	PERSONAL SERVICES/BENEFITS						•
5111001	Regular Employees	\$	3,272,061	\$	-	\$	_
5113001	Overtime	\$	224,124	\$	-	\$	-
	Sub-total: Salaries and Wages	\$	3,496,185	\$	-	\$	-
5122001	Social Security (FICA) Contributions	\$	246,310	\$	-	\$	-
5124001	Retirement Contributions	\$	175,844	\$	-	\$	-
5170001	Workers Compensation	\$	131,193	\$	-	\$	-
5129001	Employment Physicals	\$	3,638	\$	-	\$	-
5129002	Employee Drug Screening Tests	\$	1,102	\$	-	\$	
	Sub-total: Employee Benefits	\$	558,087	\$	-	\$	
	TOTAL PERSONAL SERVICES	\$	4,054,272	\$	-	\$	-
52	PURCHASE/CONTRACT SERVICES	_					
5213001	Computer Programming Fees	\$	-	\$	-	\$	-
5221001	Cleaning Services	\$	-	\$	-	\$	-
5222001	Rep. and Maint. (Equipment)	\$	42,942	\$	-	\$	-
5222002	Rep. and Maint. (Vehicles-Parts)	\$	129,254	\$	-	\$	-
5222003	Rep. and Maint. (Labor)	\$	136,334	\$	-	\$	-
5222004	Rep. and Maint. (Buildings/Grounds)	\$	15,270	\$	-	\$	-
5222005	Rep. and Maint. (Office Equipment)	\$	4,531	\$	-	\$	-
5222102	Software Support	\$	29,617	\$	-	\$	-
5222103	Rep. and Maint. Computers	\$	186,197	\$	-	\$	-
5223200	Rentals	\$	1,600	\$	-	\$	
	Sub-total: Property Services	\$	545,745	\$	-	\$	-
5231001	Insurance other than Benefit	\$	169,069	\$	-	\$	-
5232001	Telephone	\$	29,114	\$	-	\$	-
5232003	Cellular Phone	\$	10,975	\$	-	\$	-
5232006	Postage	\$	1,796	\$	-	\$	-
5233001	Advertising	\$	2,449	\$	-	\$	-
5234001	Printing and Binding	\$	3,578	\$	-	\$	-
5235001	Travel	\$	27,045	\$	-	\$	-
5236001	Dues and Fees	\$	11,115	\$	-	\$	-
5237001	Education and Training	\$	21,580	\$	-	\$	-
5239003	Jail	\$	-	\$	-	\$	
	Sub-total: Other Purchased Services	\$	276,721	\$	-	\$	
	TOTAL PURCHASED SERVICES	\$	822,466	\$	-	\$	-
<b>5</b> 0	CLIDDLIEC						
53	SUPPLIES	rt.	40.000	Φ.		ф	
5311001	Office and General Supplies	\$	18,292	\$	-	\$	-
5311004	Janitorial Supplies Uniforms and Turnout Gear	\$	740 74 702	\$	-	\$	-
5311005 5311007		\$	71,792	\$	-	\$	-
5311007	General Supplies and Materials	\$	11,359	\$	-	\$	-
5312300	Electricity Gasoline/Diesel/CNG	\$	70,823 133,185	\$	-	\$	-
5312700	Storm Water	\$	986	\$	-	\$	-
5312800 5313001	Food	\$	2,814	\$ \$	-	\$	-
5314001	Books and Periodicals	\$	2,814 144		-	\$	-
5314001		\$ \$		\$	-	\$	-
33 10001	Small Tools and Equipment	Φ	6,417	\$	-	\$	-

## **FUND 100 - GENERAL FUND**

## DEPT - 3200 - POLICE

Account	Account Description or Title		FY 2016		FY 2017	FY 2018
Number			Actual	Budget		Adopted
5316003	Computer Accessories	\$	504	\$	-	\$ -
5316006	Cellular Phone Equipment	\$	266	\$	-	\$ 
	TOTAL SUPPLIES	\$	317,322	\$	-	\$ -
54	CAPITAL OUTLAY (MINOR)					
5423001	Furniture and Fixtures	\$	510	\$	_	\$ _
5424001	Computers	\$	3,180	\$	_	\$ -
5425001	Other Equipment	\$	-	\$	_	\$ _
•	TOTAL CAPITAL OUTLAY (MINOR)	\$	3,690	\$	-	\$ -
55	INTERFUND/DEPT. CHARGES					
5524001	Self-funded Insurance (Medical)	\$	706,938	\$	-	\$ -
5524002	Life and Disability	\$	13,487	\$	-	\$ -
5524003	Wellness Program	\$	4,758	\$	-	\$ -
5524004	OPEB	\$	-	\$	-	\$ 
	TOTAL INTERFUND/INTERDEP'T.	\$	725,183	\$	-	\$ 
57	OTHER COSTS	_	0.404	•		
5734001	Miscellaneous Expenses	\$	3,121	\$	-	\$ -
5734007	C.O.P	\$	4,621	\$	-	\$ -
5790000	Contingencies	\$	-	\$	-	\$ 
	TOTAL OTHER COSTS	\$	7,742	\$	-	\$ 
	TOTAL EXPENDITURES	\$	5,930,675	\$	<u>-</u>	\$ <u> </u>

## **FUND 100 - GENERAL FUND**

## **DEPT - 3210 - POLICE ADMINISTRATION**

Number	Account	Account Description or Title		FY 2016	FY 2017		FY 2018	
STITUDION   Regular Employees   S		·				Budget		
Sub-total: Salaries and Wages   \$ - \$   \$ - \$   \$   \$   \$   \$   \$   \$		PERSONAL SERVICES/BENEFITS	Ï			•		•
Sub-total: Salaries and Wages   \$ - \$   \$ - \$   \$   \$   \$   \$   \$   \$	5111001	Regular Employees	\$	-	\$	220,270	\$	255,189
Sub-total: Salaries and Wages   \$ - \$   \$   \$   \$   \$   \$   \$   \$   \$	5113001	· · ·		-		-		•
Social Security (FICA) Contributions   \$		Sub-total: Salaries and Wages		-		220,270		
Standard   Setimement Contributions   Sample   Sample	5122001		\$	-	\$	16,850	\$	19,981
S127001	5124001			-	\$	12,216	\$	
S129001   Employment Physicals   \$ - \$ 500 \$ - \$ 5129002   Employee Drug Screening Tests   \$ - \$ 500 \$ - \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5127001	Workers Compensation		-		10,000	\$	9,042
Sub-total: Employee Bruefits   \$ - \$ 39,316 \$ 44,694		•		-				-
Sub-total: Employee Benefits   \$ - \$ 39,316 \$ 44,694   TOTAL PERSONAL SERVICES   \$ - \$ 259,586 \$ 305,883	5129002	• •		-	\$	50	\$	-
TOTAL PERSONAL SERVICES   \$ - \$ 259,586 \$ 305,883		, , , ,		-		39,316		44,694
5222001         Rep. and Maint. (Equipment)         \$ . \$ . \$ . \$ . 35,155         \$ . 36,800           5222002         Rep. and Maint. (Vehicles-Parts)         \$ . \$ . \$ . 8,000         \$ . 9,000           5222003         Rep. and Maint. (Labor)         \$ . \$ . \$ . 10,000         \$ . 9,000           5222004         Rep. and Maint. (Equipment)         \$ . \$ . \$ . 11,681         \$ 16,000           5222005         Rep. and Maint. Computers         \$ . \$ . 200         \$ 6,500           5222103         Rep. and Maint. Computers         \$ . \$ . 10,980         \$ . 11,430           Sub-total: Property Services         \$ . \$ . 76,016         \$ . 88,730           5231001         Insurance other than Benefit         \$ . \$ . 1,950         \$ . 9,030           5232001         Telephone         \$ . \$ . 1,950         \$ . 9,030           5232003         Cellular Phone         \$ . \$ . 10,975         \$ 4,293           5232004         Postage         \$ . \$ . 3,200         \$ 3,300           5233001         Advertising         \$ . \$ . 3,200         \$ 3,000           5234001         Printing and Binding         \$ . \$ . 3,000         \$ 3,000           5234001         Printing and Fees         \$ . \$ . 7,230         \$ 7,280           5234001         Dues and Fees         \$ . \$	,			-		259,586		305,883
5222001         Rep. and Maint. (Equipment)         \$ -         \$ 35,155         \$ 36,800           5222002         Rep. and Maint. (Vehicles-Parts)         \$ -         \$ 8,000         \$ 9,000           5222003         Rep. and Maint. (Labor)         \$ -         \$ 10,000         \$ 9,000           5222004         Rep. and Maint. (Buildings/Grounds)         \$ -         \$ 11,681         \$ 16,000           5222005         Rep. and Maint. Computers         \$ -         \$ 10,980         \$ 11,430           5222103         Rep. and Maint. Computers         \$ -         \$ 10,980         \$ 11,430           5231001         Insurance other than Benefit         \$ -         \$ 76,016         \$ 88,730           5232001         Telephone         \$ -         \$ 1,950         \$ 9,030           5232003         Cellular Phone         \$ -         \$ 10,975         \$ 4,293           5232004         Postage         \$ -         \$ 10,975         \$ 4,293           5233001         Advertising         \$ -         \$ 3,000         \$ 3,300           5234001         Printing and Binding         \$ -         \$ 3,000         \$ 3,000           5234001         Printing and Eees         \$ -         \$ 7,230         \$ 7,280           50001 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
5222002         Rep. and Maint. (Vehicles-Parts)         \$ -         \$ 8,000         \$ 9,000           5222003         Rep. and Maint. (Labor)         \$ -         \$ 10,000         \$ 9,000           5222004         Rep. and Maint. (Buildings/Grounds)         \$ -         \$ 11,681         \$ 16,000           5222015         Rep. and Maint. (Office Equipment)         \$ -         \$ 200         \$ 6,500           5222103         Rep. and Maint. Computers         \$ -         \$ 10,980         \$ 11,430           Sub-total: Property Services         \$ -         \$ 76,016         \$ 88,730           5231001         Insurance other than Benefit         \$ -         \$ 138,653         \$ 169,069           5232001         Telephone         \$ -         \$ 10,975         \$ 4,293           5232006         Postage         \$ -         \$ 10,975         \$ 4,293           5232007         Telephone         \$ -         \$ 3,200         \$ 3,300           5232008         Postage         \$ -         \$ 3,200         \$ 3,300           5232000         Postage         \$ -         \$ 3,000         \$ 3,000           5234001         Printing and Binding         \$ -         \$ 2,000         \$ 4,000           5236001         Dues and Fees	52	PURCHASE/CONTRACT SERVICES						
5222003         Rep. and Maint. (Labor)         \$ - \$ 10,000         \$ 9,000           5222004         Rep. and Maint. (Buildings/Grounds)         \$ - \$ 11,681         \$ 16,000           5222005         Rep. and Maint. (Office Equipment)         \$ - \$ 200         \$ 6,500           5222103         Rep. and Maint. Computers         \$ - \$ 10,980         \$ 11,430           5222103         Rep. and Maint. Computers         \$ - \$ 10,980         \$ 11,430           52321001         Insurance other than Benefit         \$ - \$ 76,016         \$ 88,730           5231001         Insurance other than Benefit         \$ - \$ 138,653         \$ 169,069           5232003         Cellular Phone         \$ - \$ 10,975         \$ 9,030           5232006         Postage         \$ - \$ 10,975         \$ 4,293           5232007         Cellular Phone         \$ - \$ 10,975         \$ 4,293           5232008         Postage         \$ - \$ 3,200         \$ 3,300           5233001         Advertising         \$ - \$ 2,000         \$ 4,000           5234001         Printing and Binding         \$ - \$ 3,000         \$ 3,000           5234001         Printing and Fees         \$ - \$ 7,230         \$ 7,280           5234001         Printing and Eqes         \$ - \$ 167,008         \$ 199	5222001	Rep. and Maint. (Equipment)	\$	-	\$	35,155	\$	36,800
5222004         Rep. and Maint. (Buildings/Grounds)         \$ -         \$ 11,681         \$ 16,000           5222005         Rep. and Maint. (Office Equipment)         \$ -         \$ 200         \$ 6,500           5222103         Rep. and Maint. Computers         \$ -         \$ 10,980         \$ 11,430           5231001         Insurance other than Benefit         \$ -         \$ 76,016         \$ 88,730           5231001         Insurance other than Benefit         \$ -         \$ 138,653         \$ 169,069           5232001         Telephone         \$ -         \$ 10,975         \$ 9,030           5232006         Postage         \$ -         \$ 10,975         \$ 4,293           5233001         Advertising         \$ -         \$ 3,200         \$ 3,300           5234001         Printing and Binding         \$ -         \$ 2,000         \$ 4,000           5234001         Printing and Fees         \$ -         \$ 7,230         \$ 7,280           5236001         Dues and Fees         \$ -         \$ 167,008         \$ 199,972           TOTAL PURCHASED SERVICES         \$ -         \$ 167,008         \$ 199,972           53         SUPPLIES         \$ -         \$ 11,500         \$ 15,000           5311001         Office and General S	5222002	Rep. and Maint. (Vehicles-Parts)	\$	-	\$	8,000	\$	9,000
5222005         Rep. and Maint. (Office Equipment)         \$ -         \$ 200         \$ 6,500           5222103         Rep. and Maint. Computers         \$ -         \$ 10,980         \$ 11,430           Sub-total: Property Services         \$ -         \$ 76,016         \$ 88,730           5231001         Insurance other than Benefit         \$ -         \$ 138,653         \$ 169,069           5232001         Telephone         \$ -         \$ 1,950         \$ 9,030           5232003         Cellular Phone         \$ -         \$ 10,975         \$ 4,293           5232006         Postage         \$ -         \$ 3,200         \$ 3,300           5233001         Advertising         \$ -         \$ 2,000         \$ 4,000           5234001         Printing and Binding         \$ -         \$ 3,000         \$ 3,000           5236001         Dues and Fees         \$ -         \$ 7,230         \$ 7,280           Sub-total: Other Purchased Services         \$ -         \$ 167,008         \$ 199,972           TOTAL PURCHASED SERVICES         \$ -         \$ 243,024         \$ 288,702           53         SUPPLIES           5311001         Office and General Supplies         \$ -         \$ 11,500         \$ 15,000           5311007	5222003	Rep. and Maint. (Labor)	\$	-	\$	10,000	\$	9,000
5222103         Rep. and Maint. Computers         \$ -         \$ 10,980         \$ 11,430           Sub-total: Property Services         \$ -         \$ 76,016         \$ 88,730           5231001         Insurance other than Benefit         \$ -         \$ 138,653         \$ 169,069           5232001         Telephone         \$ -         \$ 1,950         \$ 9,030           5232003         Cellular Phone         \$ -         \$ 10,975         \$ 4,293           5232006         Postage         \$ -         \$ 3,200         \$ 3,300           5233001         Advertising         \$ -         \$ 2,000         \$ 4,000           5234001         Printing and Binding         \$ -         \$ 3,000         \$ 3,000           5236001         Dues and Fees         \$ -         \$ 7,230         \$ 7,280           Sub-total: Other Purchased Services         \$ -         \$ 167,008         \$ 199,972           TOTAL PURCHASED SERVICES         \$ -         \$ 243,024         \$ 288,702           53         SUPPLIES           5311001         Office and General Supplies         \$ -         \$ 11,500         \$ 15,000           5311005         Uniforms and Turnout Gear         \$ -         \$ 10,400         \$ 11,000           5312300	5222004	Rep. and Maint. (Buildings/Grounds)	\$	-	\$	11,681	\$	16,000
Sub-total: Property Services         \$ -         \$ 76,016         \$ 88,730           5231001 Insurance other than Benefit         \$ -         \$ 138,653         \$ 169,069           5232001 Telephone         \$ -         \$ 1,950         \$ 9,030           5232003 Cellular Phone         \$ -         \$ 10,975         \$ 4,293           5232006 Postage         \$ -         \$ 3,200         \$ 3,300           5233001 Advertising         \$ -         \$ 2,000         \$ 4,000           5234001 Printing and Binding         \$ -         \$ 3,000         \$ 3,000           5236001 Dues and Fees         \$ -         \$ 7,230         \$ 7,280           Sub-total: Other Purchased Services         \$ -         \$ 167,008         \$ 199,972           TOTAL PURCHASED SERVICES         \$ -         \$ 243,024         \$ 288,702           53         SUPPLIES         \$ -         \$ 11,500         \$ 15,000           5311001 Office and General Supplies         \$ -         \$ 10,400         \$ 11,000           5311005 Uniforms and Turnout Gear         \$ -         \$ 10,400         \$ 11,000           5312300 Electricity         \$ -         \$ 76,300         \$ 70,900           5312200 Gasoline/Diesel/CNG         \$ -         \$ 6,900         \$ 4,900	5222005	Rep. and Maint. (Office Equipment)	\$	-	\$	200	\$	6,500
5231001         Insurance other than Benefit         \$ -         \$ 138,653         \$ 169,069           5232001         Telephone         \$ -         \$ 1,950         \$ 9,030           5232003         Cellular Phone         \$ -         \$ 10,975         \$ 4,293           5232006         Postage         \$ -         \$ 3,200         \$ 3,300           5233001         Advertising         \$ -         \$ 2,000         \$ 4,000           5234001         Printing and Binding         \$ -         \$ 3,000         \$ 3,000           5236001         Dues and Fees         \$ -         \$ 7,230         \$ 7,280           Sub-total:         Other Purchased Services         \$ -         \$ 167,008         \$ 199,972           TOTAL PURCHASED SERVICES         \$ -         \$ 11,500         \$ 15,000           5311001         Office and General Supplies         \$ -         \$ 11,500         \$ 15,000           5311005         Uniforms and Turnout Gear         \$ -         \$ 10,400         \$ 11,000           5312300         Electricity         \$ -         \$ 76,300         \$ 70,900           5312200         Gasoline/Diesel/CNG         \$ -         \$ 6,900         \$ 4,900           5314001         Books and Periodicals         \$ -	5222103	Rep. and Maint. Computers	\$	-	\$	10,980	\$	11,430
5232001         Telephone         \$ - \$ 1,950 \$ 9,030           5232003         Cellular Phone         \$ - \$ 10,975 \$ 4,293           5232006         Postage         \$ - \$ 3,200 \$ 3,300           5233001         Advertising         \$ - \$ 2,000 \$ 4,000           5234001         Printing and Binding         \$ - \$ 3,000 \$ 3,000           5236001         Dues and Fees         \$ - \$ 7,230 \$ 7,280           Sub-total: Other Purchased Services         \$ - \$ 167,008 \$ 199,972           TOTAL PURCHASED SERVICES         \$ - \$ 243,024 \$ 288,702           53         SUPPLIES           5311001         Office and General Supplies         \$ - \$ 11,500 \$ 15,000           5311004         Janitorial Supplies         \$ - \$ 500 \$ 1,000           5311005         Uniforms and Turnout Gear         \$ - \$ 10,400 \$ 11,000           5312300         Electricity         \$ - \$ 950 \$ 1,500           5312700         Gasoline/Diesel/CNG         \$ - \$ 6,900 \$ 4,900           5312800         Storm Water         \$ - \$ 6,900 \$ 4,500           5314001         Books and Periodicals         \$ - \$ 1,209 \$ 1,209           5316001         Small Tools and Equipment         \$ - \$ 120,759 \$ 119,809		Sub-total: Property Services	\$	-	\$	76,016	\$	88,730
5232003         Cellular Phone         \$ -         \$ 10,975         \$ 4,293           5232006         Postage         \$ -         \$ 3,200         \$ 3,300           5233001         Advertising         \$ -         \$ 2,000         \$ 4,000           5234001         Printing and Binding         \$ -         \$ 3,000         \$ 3,000           5236001         Dues and Fees         \$ -         \$ 7,230         \$ 7,280           Sub-total:         Other Purchased Services         \$ -         \$ 167,008         \$ 199,972           TOTAL PURCHASED SERVICES         \$ -         \$ 243,024         \$ 288,702           53         SUPPLIES           5311001         Office and General Supplies         \$ -         \$ 11,500         \$ 15,000           5311004         Janitorial Supplies         \$ -         \$ 10,400         \$ 11,000           5311005         Uniforms and Turnout Gear         \$ -         \$ 10,400         \$ 11,000           5312300         Electricity         \$ -         \$ 76,300         \$ 70,900           5312700         Gasoline/Diesel/CNG         \$ -         \$ 6,900         \$ 4,900           5313001         Food         \$ -         \$ 1,209         \$ 1,209           5314001	5231001	Insurance other than Benefit	\$	-	\$	138,653	\$	169,069
5232006       Postage       \$ -       \$ 3,200       \$ 3,300         5233001       Advertising       \$ -       \$ 2,000       \$ 4,000         5234001       Printing and Binding       \$ -       \$ 3,000       \$ 3,000         5236001       Dues and Fees       \$ -       \$ 7,230       \$ 7,280         Sub-total: Other Purchased Services       \$ -       \$ 167,008       \$ 199,972         TOTAL PURCHASED SERVICES       \$ -       \$ 243,024       \$ 288,702         53       SUPPLIES         5311001       Office and General Supplies       \$ -       \$ 11,500       \$ 15,000         5311004       Janitorial Supplies       \$ -       \$ 500       \$ 1,000         5311005       Uniforms and Turnout Gear       \$ -       \$ 10,400       \$ 11,000         531200       Electricity       \$ -       \$ 950       \$ 1,500         5312300       Electricity       \$ -       \$ 76,300       \$ 70,900         5312800       Storm Water       \$ -       \$ 1,209       \$ 1,209         5313001       Food       \$ -       \$ 4,500       \$ 4,500         5314001       Books and Periodicals       \$ -       \$ 3,000       \$ 3,000         5316001	5232001	Telephone	\$	-	\$	1,950	\$	9,030
5233001         Advertising         \$ -         \$ 2,000         \$ 4,000           5234001         Printing and Binding         \$ -         \$ 3,000         \$ 3,000           5236001         Dues and Fees         \$ -         \$ 7,230         \$ 7,280           Sub-total: Other Purchased Services         \$ -         \$ 167,008         \$ 199,972           TOTAL PURCHASED SERVICES         \$ -         \$ 243,024         \$ 288,702           53         SUPPLIES           5311001         Office and General Supplies         \$ -         \$ 11,500         \$ 15,000           5311004         Janitorial Supplies         \$ -         \$ 500         \$ 1,000           5311005         Uniforms and Turnout Gear         \$ -         \$ 10,400         \$ 11,000           5312300         Electricity         \$ -         \$ 76,300         \$ 70,900           5312700         Gasoline/Diesel/CNG         \$ -         \$ 6,900         \$ 4,900           5312800         Storm Water         \$ -         \$ 1,209         \$ 1,209           5314001         Books and Periodicals         \$ -         \$ 3,000         \$ 3,000           5316001         Small Tools and Equipment         \$ 5,500         \$ 6,800	5232003	Cellular Phone	\$	-	\$	10,975	\$	4,293
5233001         Advertising         \$ -         \$ 2,000         \$ 4,000           5234001         Printing and Binding         \$ -         \$ 3,000         \$ 3,000           5236001         Dues and Fees         \$ -         \$ 7,230         \$ 7,280           Sub-total: Other Purchased Services         \$ -         \$ 167,008         \$ 199,972           TOTAL PURCHASED SERVICES         \$ -         \$ 243,024         \$ 288,702           53         SUPPLIES           5311001         Office and General Supplies         \$ -         \$ 11,500         \$ 15,000           5311004         Janitorial Supplies         \$ -         \$ 500         \$ 1,000           5311005         Uniforms and Turnout Gear         \$ -         \$ 10,400         \$ 11,000           5312300         Electricity         \$ -         \$ 76,300         \$ 70,900           5312700         Gasoline/Diesel/CNG         \$ -         \$ 6,900         \$ 4,900           5312800         Storm Water         \$ -         \$ 1,209         \$ 1,209           5314001         Books and Periodicals         \$ -         \$ 3,000         \$ 3,000           5316001         Small Tools and Equipment         -         \$ 5,500         \$ 6,800	5232006	Postage	\$	-	\$	3,200	\$	3,300
5234001         Printing and Binding         \$ -         \$ 3,000         \$ 3,000           5236001         Dues and Fees         \$ -         \$ 7,230         \$ 7,280           Sub-total: Other Purchased Services         \$ -         \$ 167,008         \$ 199,972           TOTAL PURCHASED SERVICES         \$ -         \$ 243,024         \$ 288,702           53         SUPPLIES         \$ -         \$ 11,500         \$ 15,000           5311001         Office and General Supplies         \$ -         \$ 500         \$ 1,000           5311005         Uniforms and Turnout Gear         \$ -         \$ 10,400         \$ 11,000           5311200         CID Supplies         \$ -         \$ 950         \$ 1,500           5312300         Electricity         \$ -         \$ 76,300         \$ 70,900           5312800         Storm Water         \$ -         \$ 6,900         \$ 4,900           5313001         Food         \$ -         \$ 1,209         \$ 1,209           5314001         Books and Periodicals         \$ -         \$ 3,000         \$ 3,000           5316001         Small Tools and Equipment         \$ -         \$ 120,759         \$ 119,809	5233001	Advertising	\$	-	\$	2,000	\$	4,000
5236001         Dues and Fees         \$         -         \$         7,230         \$         7,280           Sub-total:         Other Purchased Services         \$         -         \$         167,008         \$         199,972           TOTAL PURCHASED SERVICES         \$         -         \$         167,008         \$         199,972           53         SUPPLIES         -         \$         243,024         \$         288,702           531         Office and General Supplies         -         \$         11,500         \$         15,000           5311004         Janitorial Supplies         \$         -         \$         10,400         \$         11,000           5312300         Uniforms and Turnout Gear         \$         -         \$         950         \$         1,500           5312300         Electricity         \$         -         \$         6,900	5234001	Printing and Binding	\$	-	\$		\$	3,000
Sub-total:         Other Purchased Services         \$ -         \$ 167,008         \$ 199,972           TOTAL PURCHASED SERVICES         \$ -         \$ 243,024         \$ 288,702           53         SUPPLIES         \$ 11,500         \$ 15,000           5311001         Office and General Supplies         \$ -         \$ 10,400         \$ 1,000           5311005         Uniforms and Turnout Gear         \$ -         \$ 10,400         \$ 11,000           5311007         CID Supplies         \$ -         \$ 950         \$ 1,500           5312300         Electricity         \$ -         \$ 76,300         \$ 70,900           5312700         Gasoline/Diesel/CNG         \$ -         \$ 6,900         \$ 4,900           5312800         Storm Water         \$ -         \$ 1,209         \$ 1,209           5313001         Food         \$ -         \$ 4,500         \$ 4,500           5314001         Books and Periodicals         \$ -         \$ 3,000         \$ 3,000           5316001         Small Tools and Equipment         \$ 5,500         \$ 6,800           TOTAL SUPPLIES         \$ 120,759         \$ 119,809	5236001		\$	-	\$		\$	7,280
53       SUPPLIES         5311001       Office and General Supplies       \$ - \$ 11,500 \$ 15,000         5311004       Janitorial Supplies       \$ - \$ 500 \$ 1,000         5311005       Uniforms and Turnout Gear       \$ - \$ 10,400 \$ 11,000         5311007       CID Supplies       \$ - \$ 950 \$ 1,500         5312300       Electricity       \$ - \$ 76,300 \$ 70,900         5312700       Gasoline/Diesel/CNG       \$ - \$ 6,900 \$ 4,900         5312800       Storm Water       \$ - \$ 1,209 \$ 1,209         5313001       Food       \$ - \$ 4,500 \$ 4,500         5314001       Books and Periodicals       \$ - \$ 3,000 \$ 3,000         5316001       Small Tools and Equipment       \$ - \$ 5,500 \$ 6,800         TOTAL SUPPLIES       \$ - \$ 120,759 \$ 119,809		Sub-total: Other Purchased Services	\$	-	\$	167,008	\$	199,972
5311001       Office and General Supplies       \$ -       \$ 11,500       \$ 15,000         5311004       Janitorial Supplies       \$ -       \$ 500       \$ 1,000         5311005       Uniforms and Turnout Gear       \$ -       \$ 10,400       \$ 11,000         5311007       CID Supplies       \$ -       \$ 950       \$ 1,500         5312300       Electricity       \$ -       \$ 76,300       \$ 70,900         5312700       Gasoline/Diesel/CNG       \$ -       \$ 6,900       \$ 4,900         5312800       Storm Water       \$ -       \$ 1,209       \$ 1,209         5313001       Food       \$ -       \$ 4,500       \$ 4,500         5314001       Books and Periodicals       \$ -       \$ 3,000       \$ 3,000         5316001       Small Tools and Equipment       \$ -       \$ 120,759       \$ 119,809		TOTAL PURCHASED SERVICES	\$	-	\$	243,024	\$	288,702
5311001       Office and General Supplies       \$ -       \$ 11,500       \$ 15,000         5311004       Janitorial Supplies       \$ -       \$ 500       \$ 1,000         5311005       Uniforms and Turnout Gear       \$ -       \$ 10,400       \$ 11,000         5311007       CID Supplies       \$ -       \$ 950       \$ 1,500         5312300       Electricity       \$ -       \$ 76,300       \$ 70,900         5312700       Gasoline/Diesel/CNG       \$ -       \$ 6,900       \$ 4,900         5312800       Storm Water       \$ -       \$ 1,209       \$ 1,209         5313001       Food       \$ -       \$ 4,500       \$ 4,500         5314001       Books and Periodicals       \$ -       \$ 3,000       \$ 3,000         5316001       Small Tools and Equipment       \$ -       \$ 120,759       \$ 119,809								
5311004       Janitorial Supplies       \$ -       \$ 500       \$ 1,000         5311005       Uniforms and Turnout Gear       \$ -       \$ 10,400       \$ 11,000         5311007       CID Supplies       \$ -       \$ 950       \$ 1,500         5312300       Electricity       \$ -       \$ 76,300       \$ 70,900         5312700       Gasoline/Diesel/CNG       \$ -       \$ 6,900       \$ 4,900         5312800       Storm Water       \$ -       \$ 1,209       \$ 1,209         5313001       Food       \$ -       \$ 4,500       \$ 4,500         5314001       Books and Periodicals       \$ -       \$ 3,000       \$ 3,000         5316001       Small Tools and Equipment       \$ -       \$ 5,500       \$ 6,800         TOTAL SUPPLIES       \$ -       \$ 120,759       \$ 119,809	53	SUPPLIES						
5311005       Uniforms and Turnout Gear       \$ -       \$ 10,400       \$ 11,000         5311007       CID Supplies       \$ -       \$ 950       \$ 1,500         5312300       Electricity       \$ -       \$ 76,300       \$ 70,900         5312700       Gasoline/Diesel/CNG       \$ -       \$ 6,900       \$ 4,900         5312800       Storm Water       \$ -       \$ 1,209       \$ 1,209         5313001       Food       \$ -       \$ 4,500       \$ 4,500         5314001       Books and Periodicals       \$ -       \$ 3,000       \$ 3,000         5316001       Small Tools and Equipment       \$ -       \$ 5,500       \$ 6,800         TOTAL SUPPLIES       \$ -       \$ 120,759       \$ 119,809	5311001	Office and General Supplies	\$	-	\$	11,500	\$	15,000
5311007         CID Supplies         \$ -         \$ 950         \$ 1,500           5312300         Electricity         \$ -         \$ 76,300         \$ 70,900           5312700         Gasoline/Diesel/CNG         \$ -         \$ 6,900         \$ 4,900           5312800         Storm Water         \$ -         \$ 1,209         \$ 1,209           5313001         Food         \$ -         \$ 4,500         \$ 4,500           5314001         Books and Periodicals         \$ -         \$ 3,000         \$ 3,000           5316001         Small Tools and Equipment         \$ -         \$ 5,500         \$ 6,800           TOTAL SUPPLIES         \$ -         \$ 120,759         \$ 119,809	5311004	Janitorial Supplies	\$	-	\$	500	\$	1,000
5312300       Electricity       \$ -       \$ 76,300       \$ 70,900         5312700       Gasoline/Diesel/CNG       \$ -       \$ 6,900       \$ 4,900         5312800       Storm Water       \$ -       \$ 1,209       \$ 1,209         5313001       Food       \$ -       \$ 4,500       \$ 4,500         5314001       Books and Periodicals       \$ -       \$ 3,000       \$ 3,000         5316001       Small Tools and Equipment       \$ -       \$ 5,500       \$ 6,800         TOTAL SUPPLIES       \$ -       \$ 120,759       \$ 119,809	5311005	Uniforms and Turnout Gear	\$	-	\$	10,400	\$	11,000
5312300       Electricity       \$ -       \$ 76,300       \$ 70,900         5312700       Gasoline/Diesel/CNG       \$ -       \$ 6,900       \$ 4,900         5312800       Storm Water       \$ -       \$ 1,209       \$ 1,209         5313001       Food       \$ -       \$ 4,500       \$ 4,500         5314001       Books and Periodicals       \$ -       \$ 3,000       \$ 3,000         5316001       Small Tools and Equipment       \$ -       \$ 5,500       \$ 6,800         TOTAL SUPPLIES       \$ -       \$ 120,759       \$ 119,809	5311007	CID Supplies	\$	-	\$	950	\$	1,500
5312700       Gasoline/Diesel/CNG       \$ -       \$ 6,900       \$ 4,900         5312800       Storm Water       \$ -       \$ 1,209       \$ 1,209         5313001       Food       \$ -       \$ 4,500       \$ 4,500         5314001       Books and Periodicals       \$ -       \$ 3,000       \$ 3,000         5316001       Small Tools and Equipment       \$ -       \$ 5,500       \$ 6,800         TOTAL SUPPLIES       \$ -       \$ 120,759       \$ 119,809	5312300	Electricity		-	\$	76,300	\$	70,900
5312800       Storm Water       \$ -       \$ 1,209       \$ 1,209         5313001       Food       \$ -       \$ 4,500       \$ 4,500         5314001       Books and Periodicals       \$ -       \$ 3,000       \$ 3,000         5316001       Small Tools and Equipment       \$ -       \$ 5,500       \$ 6,800         TOTAL SUPPLIES       \$ -       \$ 120,759       \$ 119,809	5312700	Gasoline/Diesel/CNG	\$	-	\$	6,900	\$	4,900
5313001         Food         \$ -         \$ 4,500         \$ 4,500           5314001         Books and Periodicals         \$ -         \$ 3,000         \$ 3,000           5316001         Small Tools and Equipment         \$ -         \$ 5,500         \$ 6,800           TOTAL SUPPLIES         \$ -         \$ 120,759         \$ 119,809	5312800	Storm Water	\$	-	\$	1,209	\$	1,209
5316001         Small Tools and Equipment         \$ -         \$ 5,500         \$ 6,800           TOTAL SUPPLIES         \$ -         \$ 120,759         \$ 119,809	5313001	Food	\$	-		4,500	\$	4,500
5316001         Small Tools and Equipment         \$ -         \$ 5,500         \$ 6,800           TOTAL SUPPLIES         \$ -         \$ 120,759         \$ 119,809	5314001	Books and Periodicals		-				
TOTAL SUPPLIES \$ - \$ 120,759 \$ 119,809	5316001	Small Tools and Equipment		-			\$	
		• •		-				
54 CAPITAL OUTLAY (MINOR)						•		·
	54	CAPITAL OUTLAY (MINOR)						
5423001 Furniture and Fixtures \$ - \$ 1,500 \$ 2,000	5423001	Furniture and Fixtures	\$	-	\$	1,500	\$	2,000
TOTAL CAPITAL OUTLAY (MINOR) \$ - \$ 1,500 \$ 2,000		TOTAL CAPITAL OUTLAY (MINOR)		-	\$	1,500	\$	2,000

## **FUND 100 - GENERAL FUND**

## **DEPT - 3210 - POLICE ADMINISTRATION**

Account Number	Account Description or Title	FY 2016 Actual	FY 2017			
Number		Actual		Duugei		Adopted
55	INTERFUND/DEPT, CHARGES					
5524001	Self-funded Insurance (Medical)	\$ -	\$	29,369	\$	36,344
5524002	Life and Disability	\$ -	\$	873	\$	873
5524003	Wellness Program	\$ -	\$	220	\$	220
5524004	OPEB	\$ -	\$	2,250	\$	2,600
	TOTAL INTERFUND/INTERDEP'T.	\$ -	\$	32,712	\$	40,037
						_
57	OTHER COSTS					
5734001	Miscellaneous Expenses	\$ -	\$	5,000	\$	12,000
5734007	C.O.P	\$ -	\$	7,500	\$	9,000
5790000	Contingencies	\$ -	\$	5,000	\$	
	TOTAL OTHER COSTS	\$ -	\$	17,500	\$	21,000
,						
	TOTAL EXPENDITURES	\$ -	\$	675,081	\$	777,431

## **FUND 100 - GENERAL FUND**

## **DEPT - 3215 - POLICE SUPPORT SERVICES BUREAU**

Account Number	Account Description or Title		FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted
51	PERSONAL SERVICES/BENEFITS	+	Aotuui		Baaget	4	наориса
5111001	Regular Employees	\$	_	\$	548,388	\$	559,932
5113001	Overtime	\$	_	\$	11,000	\$	11,000
0110001	Sub-total: Salaries and Wages	\$	_	\$	559,388	\$	570,932
5122001	Social Security (FICA) Contributions	\$	_	\$	42,793	\$	43,676
5124001	Retirement Contributions	\$	_	\$	33,563	\$	34,256
5127001	Workers Compensation	\$	_	\$	10,000	\$	8,126
5129001	Employment Physicals	\$	_	\$	500	\$	-
5129003	Flu/Hepatitis B Vaccine	\$	_	\$	50	\$	_
0.2000	Sub-total: Employee Benefits	\$	-	\$	86,906	\$	86,058
	TOTAL PERSONAL SERVICES	\$	_	\$	646,294	\$	656,990
		Ť			3.3,23.	<u> </u>	333,333
52	PURCHASE/CONTRACT SERVICES						
5222001	Rep. and Maint. (Equipment)	\$	_	\$	1,000	\$	1,500
5222002	Rep. and Maint. (Vehicles-Parts)	\$	_	\$	12,500	\$	11,000
5222003	Rep. and Maint. (Labor)	\$	_	\$	15,000	\$	13,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$	_	\$	2,280	\$	780
5222005	Rep. and Maint. (Office Equipment)	\$	_	\$	200	\$	5,200
5222103	Rep. and Maint. Computers	\$	_	\$	29,625	\$	30,750
	Sub-total: Property Services	\$	-	\$	60,605	\$	62,230
5232001	Telephone	\$	-	\$	4,600	\$	4,600
5232003	Cellular Phone	\$	_	\$	-	\$	5,576
5235001	Travel	\$	_	\$	25,000	\$	25,000
5236001	Dues and Fees	\$	_	\$	4,490	\$	1,500
5237001	Education and Training	\$	_	\$	26,200	\$	35,000
	Sub-total: Other Purchased Services	\$	-	\$	60,290	\$	71,676
	TOTAL PURCHASED SERVICES	\$	_	\$	120,895	\$	133,906
(		1			-,	,	
53	SUPPLIES						
5311005	Uniforms and Turnout Gear	\$	-	\$	8,450	\$	8,450
5311006	General Supplies and Materials	\$	_	\$	1,200	\$	1,200
5311014	Ammunition and Taser Supplies	\$	-	\$	20,000	\$	20,000
5312300	Electricity	\$	_	\$	700	\$	700
5312700	Gasoline/Diesel/CNG	\$	-	\$	8,250	\$	8,250
	TOTAL SUPPLIES	\$	-	\$	38,600	\$	38,600
		1			,	•	
54	CAPITAL OUTLAY (MINOR)						
5412008	Training Complex	\$	-	\$	1,000	\$	2,500
1	TOTAL CAPITAL OUTLAY (MINOR)	\$	-	\$	1,000	\$	2,500
		1			,	•	
55	INTERFUND/DEPT. CHARGES	Ī					
5524001	Self-funded Insurance (Medical)	\$	-	\$	143,748	\$	151,848
5524002	Life and Disability	\$	_	\$	2,393	\$	2,393
5524003	Wellness Program	\$	_	\$	880	\$	880
5524004	OPEB	\$	_	\$	11,250	\$	10,400
	TOTAL INTERFUND/INTERDEP'T.	\$	-	\$	158,271	\$	165,521
	,	1		-	,	-	,
	TOTAL EXPENDITURES	\$	-	\$	965,060	\$	997,517

## **FUND 100 - GENERAL FUND**

## **DEPT - 3221 - INVESTIGATIONS BUREAU**

Account	Account Description or Title		FY 2016		FY 2017	FY 2018	
Number	•		Actual		Budget		Adopted
51	PERSONAL SERVICES/BENEFITS						
5111001	Regular Employees	\$	-	\$	629,115	\$	656,795
5113001	Overtime	\$	-	\$	22,000	\$	22,000
	Sub-total: Salaries and Wages	\$	-	\$	651,115	\$	678,795
5122001	Social Security (FICA) Contributions	\$	-	\$	49,810	\$	51,928
5124001	Retirement Contributions	\$	-	\$	39,067	\$	40,728
5127001	Workers Compensation	\$	-	\$	28,000	\$	24,987
5129001	Employment Physicals	\$	-	\$	500	\$	-
5129003	Flu/Hepatitis B Vaccine	\$	-	\$	500	\$	_
	Sub-total: Employee Benefits	\$	-	\$	117,877	\$	117,643
	TOTAL PERSONAL SERVICES	\$	-	\$	768,992	\$	796,438
52	PURCHASE/CONTRACT SERVICES						
5222002	Rep. and Maint. (Vehicles-Parts)	\$	-	\$	25,500	\$	25,500
5222003	Rep. and Maint. (Labor)	\$	-	\$	26,000	\$	25,000
5222005	Rep. and Maint. (Office Equipment)	\$	-	\$	1,000	\$	7,000
5222102	Software Support	\$	-	\$	8,900	\$	8,900
5222103	Rep. and Maint. Computers	\$	-	\$	-	\$	43,355
	Sub-total: Property Services	\$	-	\$	61,400	\$	109,755
5231001	Insurance other than Benefit	\$	-	\$	-	\$	-
5232001	Telephone	\$	-	\$	4,350	\$	5,950
5232003	Cellular Phone	\$	-	\$	-	\$	13,763
5236001	Dues and Fees	\$	-	\$	240	\$	240
	Sub-total: Other Purchased Services	\$	-	\$	5,090	\$	19,953
	TOTAL PURCHASED SERVICES	\$	-	\$	66,490	\$	129,708
	OLIDBU ISO						
53	SUPPLIES	_		_	40.000		40.000
5311005	Uniforms and Turnout Gear	\$	-	\$	10,380	\$	10,380
5311006	General Supplies and Materials	\$	-	\$	1,450	\$	1,450
5311007	CID Supplies	\$	-	\$	21,000	\$	21,000
5312700	Gasoline/Diesel/CNG	\$	-	\$	27,500	\$	20,000
5316001	Small Tools and Equipment	\$	-	\$	2,000	\$	2,000
	TOTAL SUPPLIES	\$	-	\$	62,330	\$	54,830
EE	INTEDELIND/DEDT_CUARCES						
55 5504004	INTERFUND/DEPT. CHARGES	φ.		Φ	444 500	φ.	4.40.000
5524001	Self-funded Insurance (Medical)	\$	-	\$	144,520	\$	146,620
5524002	Life and Disability	\$	-	\$	2,715	\$	2,715
5524003	Wellness Program	\$	-	\$	770 10 500	\$	770
5524004	OPEB	\$ \$	-	\$	10,500	\$	9,100
	TOTAL INTERFUND/INTERDEP'T.	Φ	-	Φ	158,505	Φ	159,205
	TOTAL EXPENDITURES	\$	_	\$	1,056,317	\$	1,140,181
	IOTAL EATERDITOREO	Ψ	_	Ψ	1,000,017	Ψ	1,170,101

## **FUND 100 - GENERAL FUND**

## **DEPT - 3223 - PATROL BUREAU**

Account	Account Description or Title	l F	Y 2016		FY 2017		FY 2018
Number	·	Δ.	ctual		Budget		Adopted
51	PERSONAL SERVICES/BENEFITS						•
5111001	Regular Employees	\$	-	\$	2,063,895	\$	2,047,565
5113001	Overtime	\$	_	\$	154,000	\$	154,000
	Sub-total: Salaries and Wages	\$	-	\$	2,217,895	\$	2,201,565
5122001	Social Security (FICA) Contributions	\$	_	\$	169,669	\$	168,420
5124001	Retirement Contributions	\$	_	\$	133,074	\$	132,094
5127001	Workers Compensation	\$	_	\$	90,000	\$	84,784
5129001	Employment Physicals	\$	_	\$	3,000	\$	2,500
5129002	Employee Drug Screening Tests	\$	_	\$	1,000	\$	2,500
5129003	Flu/Hepatitis B Vaccine	\$	_	\$	500	\$	2,000
5129004	Polygraph Exam	\$	_	\$	-	\$	_
0123004	Sub-total: Employee Benefits	\$		\$	397,243	\$	390,298
	TOTAL PERSONAL SERVICES	\$		\$	2,615,138	\$	2,591,863
	TOTALT ERSONAL SERVICES	Ψ		Ψ	2,013,130	Ψ	2,391,003
52	PURCHASE/CONTRACT SERVICES						
5222002	Rep. and Maint. (Vehicles-Parts)	\$	_	\$	74,000	\$	80,000
5222002	Rep. and Maint. (Labor)	\$	_	\$	60,680	\$	74,000
	Rep. and Maint. (Cabor)  Rep. and Maint. (Office Equipment)	\$	-		4,300		6,800
5222005 5222103	Rep. and Maint. (Office Equipment)	\$	-	\$ \$	137,030	\$ \$	142,580
5223200	Rentals	\$	-	\$	320	\$	4,000
5223200			-			\$	
5232001	Sub-total: Property Services	\$	-	\$	276,330	\$	307,380
	Telephone		-		27.007		8,200
5232003	Cellular Phone	\$	-	\$	37,067	\$	39,002
5236001	Dues and Fees	\$	-	\$	250	\$	250
	Sub-total: Other Purchased Services	\$	<u>-</u>	\$	37,317	\$	<i>47,452</i> 354,832
	TOTAL PURCHASED SERVICES	Ф	-	\$	313,647	Ф	334,632
53	SUPPLIES						
5311001	Office and General Supplies	¢.		Φ	5,000	Ф	F 000
	• •	\$ \$	-	\$	•	\$	5,000 400
5311002	Parts and Materials (K-9)		-	\$	400	\$	
5311003	Chemicals (K-9 Medical)	\$	-	\$	1,700	\$	1,700
5311005	Uniforms and Turnout Gear	\$	-	\$	51,700	\$	55,000
5311006	General Supplies and Materials	\$	-	\$	9,120	\$	10,000
5312700	Gasoline/Diesel/CNG	\$	-	\$	134,750	\$	130,000
5316001	Small Tools and Equipment	\$	-	\$	-	\$	4,000
	TOTAL SUPPLIES	\$	-	\$	202,670	\$	206,100
	INTEREMINE/PERT OUAROSS						
55	INTERFUND/DEPT. CHARGES						100.000
5524001	Self-funded Insurance (Medical)	\$	-	\$	398,884	\$	406,256
5524002	Life and Disability	\$	-	\$	9,632	\$	9,632
5524003	Wellness Program	\$	-	\$	3,080	\$	3,080
5524004	OPEB	\$	-	\$	33,750	\$	28,600
	TOTAL INTERFUND/INTERDEP'T.	\$	-	\$	445,346	\$	447,568
						L.	_
	TOTAL EXPENDITURES	\$	-	\$	3,576,801	\$	3,600,363

#### **FUND - 100**

### **DEPT - 3290 - CODE COMPLIANCE**

The Code Compliance Division of the Police Department serves an important role in land use, development, and public safety as it works with property owners to maintain and comply with the city's ordinances to ensure that the public's safety, welfare, and health are maintained and that investments in property, development, and growth within the City are protected. Code Compliance officers respond to request for services and complaints of violations as well as conduct pro-active patrols of the city, and self initiate compliance and enforcement actions with a determined focus on violations that jeopardize the health, safety, welfare, or investments of the citizens of Statesboro.



### STATEMENT OF SERVICE

The Code Compliance Division of the Police Department is dedicated to protecting the public health, safety, welfare, and investment in property through effective code compliance efforts.

	GOALS	FY 2017 STATUS	FY 2018 PROJECTED			
FY 2017						
1. Continue educati	on and skill development for code compliance	On-going	On-going			
officers and admini	strative staff.					
	Continue to develop Standard Operating Procedures for recurring On-going					
_	for example; landlord tenant issues, front yard					
parking violations,	damaged trees on private property, etc.					
	B. Continue intra-departmental training for code officers,  On-going					
	, and other city staff/departments to ensure					
consistent, timely a	nd coordinated reporting of compliance issues and					
responses to such.						
4. Improve process	es with City Solicitor and Municipal Court for	Solicitor currently engaged in	On-going			
	g of code violation cases.	this.				
	y educational and listening sessions with property	On-going	On-going			
_	te agents, and others who can contribute to success					
-	es or be affected by changes in ordinances or					
enforcement techni	•					
	nt problems for each patrol district, and develop	On-going	-			
appropriate strategi	es for addressing each district.					
	unity engagement through active membership in	On-going	On-going			
~ ~ ~	ppropriate organizations, such as the Statesboro Area Apartment					
	e Statesboro Homebuilders Association.					
8. Adopt appropriat	te fine and fee schedule.	On-going	Complete			

FY 2018			
1. Implement dilapid	dated structure revolving fund.	Needs further discussion	On-going
2. Adopt dilapidated	d structure removal program with Statesboro Fire	Evaluated. State regulatory	On-going
Department.		issues would require funding	
3.Standardize forms	; templates,etc. utilized by Division.	Complete and On-going	Complete

#### **OBJECTIVES FOR FISCAL YEAR 2018**

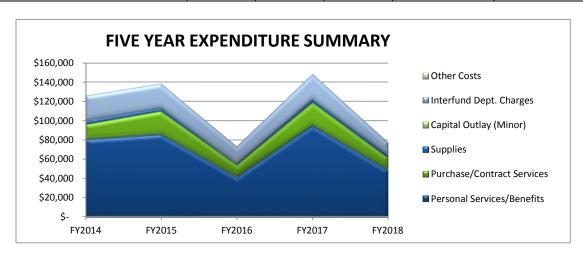
- 1. To provide effective and efficient enforcement of city ordinances regarding the public health, welfare, and safety with a determined focus on health and safety hazards and the removal of dilipidated structures.
- 2. Proactively and continuously patrol identified zones of the City for code compliance issues with a determined focus on enforcing matters of significance within each district, particularly those impacting public health and safety.
- 3. To continue to strengthen the proactive implementation of the nuisance abatement program regarding dilapidated structures.
- 4. To treat similarly situated situations similar while respecting the specific needs of each situation.
- 5. To develop a dilapidated structure remediation program with the Statesboro Fire Department and to establish a revolving funding mechanism for such program.
- 6. To participate in development related reviews for properties seeking City permits or licenses and ensure that those properties are compliant with municipal ordinances prior to issuance of sought for licenses or permits.
- 7. To effectively lead a Code Task Force an interdepartmental team of City staff dedicated to respond more effectively to issues such as blight, distressed, damaged, or dilapidated properties, and/or other significant issues whose existence negatively impact property values, discourages private investment, and /or jeopardizes the public health, safety, and welfare of the citizens of Statesboro.
- 8. To effectively partner with private homeowner neighborhood groups and property managers to assist their efforts in maintaining and strengthening their neighborhoods by providing guidance, enforcing city codes, and partnering with and leading other city departments to assist in these private efforts where appropriate.
- 9. To present appropriate amendments and additions to city ordinances for staff and council consideration where such amendment or addition would serve to aid in the protection of the public's safety and health.
- 10. To continue to improve operational practices for efficient and effective service delivery, both in customer service and intra departmental coordination and work.
- 11. To establish a code reporting system that will track cases, track response effectiveness, timeliness, and officer work load.

WORKLOAD MEASURES	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 PROJECTED	2018 BUDGET
Number of Request for Services Received.	269	470	363	416	0
Number of dilapidated structures abatement cases					
worked.	60	79	10	45	0
Number of self initiated code cases (includes removal of					
items from public right of way).	885	973	700	837	0
Education & Listening Sessions hosted or presented by					
City Code Compliance.	1	1	2	2	0
Neighborhood or other organization partnerships	1	0	0	0	0
Notice of violations issued.	47	110	16	63	0
Number of citations issued.	22	15	2	9	0
Educational Materials produced.	0	0	2	1	0
Educational Materials delivered/verbal warnings	N/A	312	249	280	0

	2014	2015	2016	2017	2018
PRODUCTIVITY MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Request for services responded to within 48 business	99%	100%	100%		
hours. *				100%	0
Dilapidated structures resolved voluntarily. *	30	29	10	20	0
Dilapidated structures resolved through court action. *	6%	0	0	0	0
Number of violations voluntarily resolved. *	N/A	705	729	717	0

Number of properties with violations resolved through					
court action. *	14	0	0	0	0
Business Licenses Summons served.	111	158	103	130	0
Working without proper permit (includes sign permits,					
business license, building permits and stop work					
orders).	N/A	26	60	43	0

		Actual		Actual		Actual	Budgeted			Adopted	Percentage
	1	FY2014		FY2015	5 FY2016			FY2017		FY2018	Increase
Personal Services/Benefits	\$	80,547	\$	85,863	\$	41,826	\$	95,004	\$	49,022	-48.40%
Purchase/Contract Services	\$	15,448	\$	23,926	\$	12,447	\$	23,855	\$	12,610	-47.14%
Supplies	\$	3,537	\$	3,178	\$	713	\$	2,870	\$	2,700	-5.92%
Capital Outlay (Minor)	\$	729	\$	-	\$	-	\$	-	\$	-	0.00%
Interfund Dept. Charges	\$	25,405	\$	25,211	\$	18,309	\$	26,377	\$	13,152	-50.14%
Other Costs	\$	(264)	\$	4	\$	64	\$	-	\$	-	0.00%
										_	
Total Expenditures	\$	125,402	\$	138,182	\$	73,359	\$	148,106	\$	77,484	-47.68%



## **FUND 100 - GENERAL FUND**

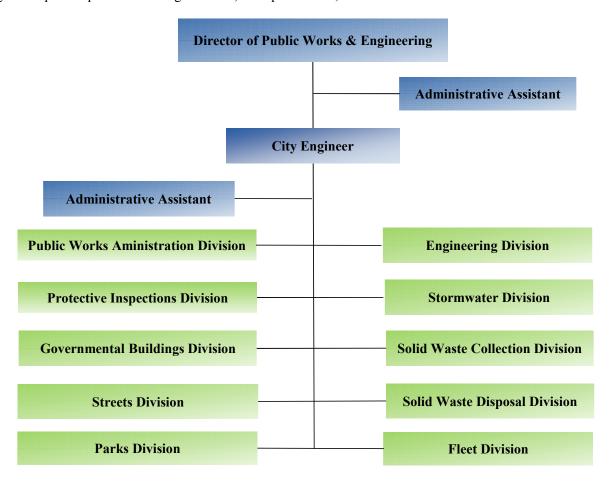
## **DEPT - 3290- CODE COMPLIANCE**

Account	Account Description or Title		FY 2016		FY 2017		FY 2018
Number	•		Actual		Budget		Adopted
51	PERSONAL SERVICES/BENEFITS						
5111001	Regular Employees	\$	33,934	\$	80,525	\$	41,501
5113001	Overtime	\$	315	\$	-	\$	50
	Sub-total: Salaries and Wages	\$	34,249	\$	80,525	\$	41,551
5122001	Social Security (FICA) Contributions	\$	2,264	\$	6,160	\$	3,179
5124001	Retirement Contributions	\$	2,379	\$	4,832	\$	2,493
5127001	Workers Compensation	\$	2,730	\$	3,487	\$	1,799
5129002	Employee Drug Screening	\$	204	\$	-	\$	-
	Sub-total: Employee Benefits	\$	7,577	\$	14,479	\$	7,471
	TOTAL PERSONAL SERVICES	\$	41,826	\$	95,004	\$	49,022
52	PURCHASE/CONTRACT SERVICES						
5222001	Rep. and Maint. (Equipment)	\$	6,456	\$	5,000	\$	-
5222002	Rep. and Maint. (Vehicles-Parts)	\$	165	\$	400	\$	1,200
5222003	Rep. and Maint. (Labor)	\$	303	\$	400	\$	1,100
5222103	Rep. and Maint. Computers	\$	2,918	\$	3,560	\$	3,910
	Sub-total: Property Services	\$	9,842	\$	9,360	\$	6,210
5231001	Insurance other than benefits	\$	304	\$	1,483	\$	500
5232001	Telephone	\$ \$	600	\$	800	\$	800
5232003	Cellular Phones	\$	1,241	\$	2,962	\$	2,950
5234001	Printing and Binding	\$	-	\$	-	\$	400
5235001	Travel	\$	410	\$	750	\$	750
5236001	Dues and Fees	\$	50	\$	250	\$	250
5237001	Education and Training	\$	-	\$	750	\$	750
5239006	Contract Labor - Nuisance Abatement	\$	-	\$	7,500	\$	
	Sub-total: Other Purchased Services	\$	2,605	\$	14,495	\$	6,400
	TOTAL PURCHASED SERVICES	\$	12,447	\$	23,855	\$	12,610
53	SUPPLIES						
5311001	Office and General Supplies	\$	-	\$	250	\$	250
5311005	Uniforms	\$	-	\$	300	\$	500
5311006	General Supplies and Materials	\$	9	\$	200	\$	250
5312700	Gasoline/Diesel/CNG	\$	704	\$	2,120	\$	1,200
5316001	Small Tools and Equipment	\$	-	\$	-	\$	500
_	TOTAL SUPPLIES	\$	713	\$	2,870	\$	2,700
55	INTERFUND/DEPT. CHARGES		,	٦		_	
5524001	Self-funded Insurance (Medical)	\$	17,921	\$	24,344	\$	12,322
5224002	Life and Disability	\$	305	\$	423	\$	125
5524003	Wellness Program	\$ \$ \$	83	\$	110	\$	55
5524004	OPEB	\$	-	\$	1,500	\$	650
	TOTAL INTERFUND/INTERDEP'T.	\$	18,309	\$	26,377	\$	13,152
<b>5</b> 7							
57 5734004	Miggellangua Evnonges	Φ	64	φ		φ	
5734001	Miscellanous Expenses TOTAL EXPENDITURES	\$ <b>\$</b>	73,359	\$ <b>\$</b>	148,106	\$ <b>\$</b>	77 404
	IOTAL EXPENDITURES	ф	13,359	Ф	140,100	Ф	77,484

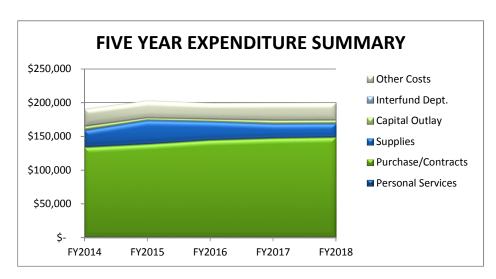
### **FUND - 100**

#### **DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

The Public Works Administration division includes the Director of the Department of Public Works & Engineering and the administrative assistant to the Public Works divisions. The Department is made up of the following divisions: Public Works Administration Division, Engineering Division, Stormwater Division, Protective Inspections Division, Government Buildings Division, Parks Division, Solid Waste Collection Division, Solid Waste Disposal Division, and Fleet Maintenance Division. The Public Works Administration Division, Engineering Division, Protective Inspections Division, Government Buildings Division, Parks Division, and Streets Division are primarily funded through the City's General fund. The Stormwater Division, Solid Waste Collection Division, Solid Waste Disposal Division, and Fleet Maintenance Division operate as Enterprise Funds. Capital projects and equipment purchased by the Department are funded by the Capital Improvements Program Fund, Enterprise Funds, and SPLOST Funds.



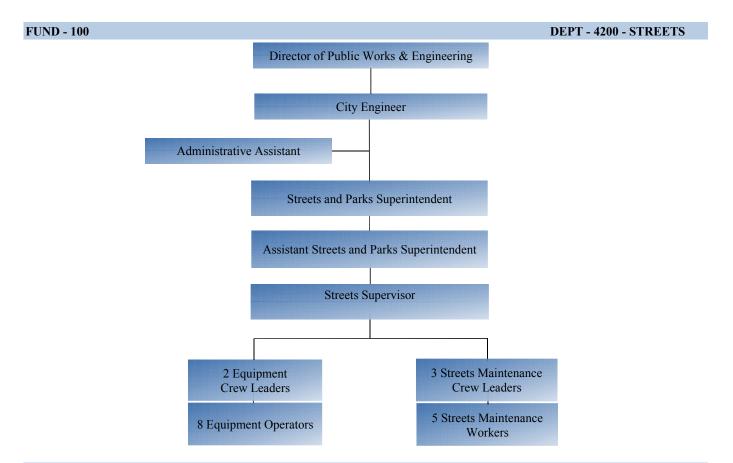
	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase
Personal Services/Benefits	\$ 133,390	\$ 138,171	\$ 144,130	\$ 146,800	\$ 148,381	1.08%
Purchase/Contract Services	\$ 24,998	\$ 35,181	\$ 27,305	\$ 21,439	\$ 20,412	-4.79%
Supplies	\$ 5,959	\$ 3,481	\$ 3,325	\$ 4,850	\$ 4,550	-6.19%
Interfund Dept. Charges	\$ 25,649	\$ 25,877	\$ 24,656	\$ 26,420	\$ 26,520	0.38%
Other Costs	\$ 163	\$ 158	\$ 281	\$ 150	\$ 150	0.00%
Total Expenditures	\$ 190,159	\$ 202,868	\$ 199,697	\$ 199,659	\$ 200,013	0.18%



**FUND 100 - GENERAL FUND** 

## **DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

Account	Account Description or Title	FY 2016			FY 2017	FY 2018	
Number	Account Becompaign of This		Actual		Budget		Adopted
51	PERSONAL SERVICES/BENEFITS						
5111001	Regular Employees	\$	123,675	\$	123,166	\$	125,339
5113001	Overtime	\$	152	\$	500	\$	500
0000.	Sub-total: Salaries and Wages	\$	123,827	\$	123,666	\$	125,839
5122001	Social Security (FICA) Contributions	\$	8,836	\$	9,333	\$	9,333
5124001	Retirement Contributions	\$	5,982	\$	7,320	\$	7,320
5127001	Workers Compensation	\$	5,485	\$	6,481	\$	5,889
	Sub-total: Employee Benefits	\$	20,303	\$	23,134	\$	22,542
-	TOTAL PERSONAL SERVICES	\$	144,130	\$	146,800	\$	148,381
					·		
52	PURCHASE/CONTRACT SERVICES						
5222001	Rep. and Maint. (Equipment)	\$	9,780	\$	7,200	\$	7,200
5222002	Rep. and Maint. (Vehicles-Parts)	\$	2,143	\$	300	\$	300
5222003	Rep. and Maint. (Labor)	\$	1,615	\$	250	\$	250
5222004	Rep. and Maint. (Buildings/Grounds)	\$	1,539	\$	500	\$	500
5222005	Rep. and Maint. (Office Equipment)	\$	653	\$	300	\$	500
5222103	Rep. and Maint. Computers	\$	5,835	\$	5,835	\$	3,910
5223200	Rentals	\$	-	\$	250	\$	250
	Sub-total: Property Services	\$	21,565	\$	14,635	\$	12,910
5231001	Insurance, Other than Benefits	\$	1,236	\$	1,504	\$	1,504
5232001	Telephone	\$	2,233	\$	2,000	\$	2,348
5232003	Cellular Phones	\$	596	\$	850	\$	700
5233001	Advertising	\$	6	\$	100	\$	100
5235001	Travel	\$	320	\$	1,000	\$	1,250
5236001	Dues and Fees	\$	924	\$	600	\$	600
5237001	Education and Training	\$	425	\$	750	\$	1,000
	Sub-total: Other Purchased Services	\$	5,740	\$	6,804	\$	7,502
	TOTAL PURCHASED SERVICES	\$	27,305	\$	21,439	\$	20,412
53	SUPPLIES						
5311001	Office and General Supplies	\$	841	\$	700	\$	700
5311004	Janitorial Supplies	\$	57	\$	100	\$	100
5311005	Uniforms	\$	135	\$	400	\$	400
5311006	General Supplies and Materials	\$	-	\$	100	\$	100
5312700	Gasoline/Diesel/CNG	\$	1,087	\$	1,800	\$	1,500
5313001	Food	\$	958	\$	1,300	\$	1,300
5314001	Books and Periodicals	\$	231	\$	200	\$	200
5316001	Small Tools and Equipment	\$	16	\$	250		250
	TOTAL SUPPLIES	\$	3,325	\$	4,850	\$	4,550
55	INTERFUND/DEPT. CHARGES						
5524001	Self-funded Insurance (Medical)	\$	23,894	\$	24,344	\$	24,644
5524002	Life and Disability	\$	652	\$	466	\$	466
5524003	Wellness Program	\$ \$	110	\$	110	\$	110
5524004	OPEB		-	\$	1,500	\$	1,300
	TOTAL INTERFUND/INTERDEP'T.	\$	24,656	\$	26,420	\$	26,520
57	OTHER COSTS	_			=	_	
5734001	Miscellaneous Expenses	\$	281	\$	150	\$	150
	TOTAL OTHER COSTS	\$	281	\$	150	\$	150
	TOTAL EVENENTIES	_	400.00=	_	400.050	_	000 010
	TOTAL EXPENDITURES	\$	199,697	\$	199,659	\$	200,013



### STATEMENT OF SERVICE

The Street Division is responsible for the maintenance of city streets, rights of ways, and easements. The Division performs pothole patching, crack sealing, street striping, repairing of utility cuts, traffic signal maintenance, street sign maintenance, right of way tree maintenance, sidewalk repair, right of way mowing and other related work. Large projects are typically contracted out, as the division is primarily staffed for minor maintenance only. The Division is also tasked with operating the City's mosquito abatement program. The division's operating budget is within the General Fund. Capital projects are in the CIP Fund and SPLOST Funds.

	GOALS	FY 2017 STATUS	FY 2018 PROJECTED						
FY 2017									
1.Maintain the publ	ic rights of ways and drainage systems for	On-going	On-going						
compliance with sta	indards and proper function.								
2.Improve commun	ication with public to improve service delivery and	On-going	On-going						
response time.									
FY 2018									
1. Update city tree i	nventory database to identify and mitigate	In Progress	On-going						
hazardous trees in c	ity rights of ways.								
2. Update city sign i	. Update city sign inventory database to identify and mitigate In Progress On-going								
	nretroreflective signs in city rights of ways.	-							

## **OBJECTIVES FOR FISCAL YEAR 2018**

- 1. Prioritize repairs and maintenance to promptly correct known safety hazards and identify potential safety hazards.
- 2. Improve the quality of work to ensure repairs are completed promptly and efficiently.
- 3.Improve Public Works webpages and explore additional forms of communication to provide public with a resource to report street and drainage deficiencies and track complaints received.
- 4.Utilize the work order system to evaluate all complaints the same day received, perform timely corrective action, and provide prompt response to the complainant.

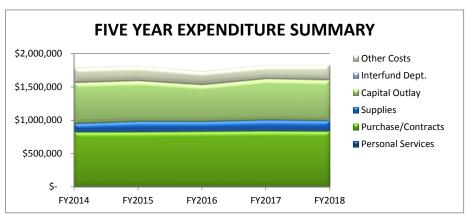
- 5. Assist the City Engineer in identifying streets needing resurfacing, restriping or major improvement.
- 6. Assist the needs of other city departments as requested to maintain fiscal responsibility for the City.

## PERFORMANCE MEASURES

	2014	2015	2016	2017	2018
WORKLOAD MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Potholes repaired	532	615	544	480	550
Utility cuts repaired	81	68	81	80	80
Street signs repaired (City R/W)	813	790	830	800	800
Street signs repaired (State R/W)	39	59	49	75	75
Traffic signals repaired (City R/W)	49	41	46	75	75
Traffic signals repaired (State R/W)	61	58	59	50	50
Hazardous tree removed	39	24	30	36	20
Trees on right of way pruned	115	125	128	120	120

PRODUCTIVITY MEASURES	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 PROJECTED	2018 BUDGET
Special events traffic control	21	22	20	20	20
Emergency call-ins	31	33	47	30	30

	Actual		Actual	Actual Budgeted		Adopted		Percentage	
	FY2014		FY2015		FY2016	FY2017		FY2018	Increase
Personal Services/Benefits	\$ 817,195	\$	819,973	\$	826,811	\$ 833,511	\$	827,637	-0.70%
Purchase/Contract Services	\$ 127,624	\$	158,426	\$	147,622	\$ 162,924	\$	160,445	-1.52%
Supplies	\$ 613,392	\$	608,292	\$	551,332	\$ 619,500	\$	608,350	-1.80%
Capital Outlay (Minor)	\$ 473	\$	4,833	\$	994	\$ 2,500	\$	6,000	140.00%
Interfund Dept. Charges	\$ 221,441	\$	219,462	\$	197,597	\$ 203,243	\$	218,180	7.35%
Other Costs	\$ 26,320	\$	25,697	\$	14,289	\$ 23,500	\$	10,500	-55.32%
Total Expenditures	\$ 1,806,445	\$	1,836,683	\$	1,738,645	\$ 1,845,178	\$	1,831,112	-0.76%



## **FUND 100 - GENERAL FUND**

**DEPT - 4200 - STREETS** 

Account Number	Account Description or Title	i I	FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted	
51	PERSONAL SERVICES/BENEFITS				<b>J</b>			
5111001	Regular Employees	\$	676,156	\$	660,381	\$	661,414	
5213001	Overtime	\$	18,174	\$	20,000	\$	24,000	
	Sub-total: Salaries and Wages	\$	694,330	\$	680,381	\$	685,414	
5122001	Social Security (FICA) Contributions	\$	47,136	\$	52,355	\$	52,434	
5124001	Retirement Contributions	\$	34,424	\$	41,063	\$	41,125	
5127001	Workers Compensation	\$	50,574	\$	59,712	\$	48,664	
5129002	Employee Drug Screening Tests	\$	347	\$	-	\$	-	
	Sub-total: Employee Benefits	\$	132,481	\$	153,130	\$	142,223	
	TOTAL PERSONAL SERVICES	\$	826,811	\$	833,511	\$	827,637	
52	PURCIASE/CONTRACT SERVICES							
5222001	Rep. and Maint. (Equipment)	\$	16,105	\$	25,000	\$	25,000	
5222002	Rep. and Maint. (Vehicle's-Parts)	\$	18,867	\$	28,500	\$	26,500	
5222003	Rep. and Maint. (Labor)	\$	57,236	\$	51,000	\$	51,000	
5222004	Rep. and Maint. (Buildings/Grounds)	\$	123	\$	2,000	\$	2,000	
5222005	Rep. and Maint. (Office Equipment)	\$	600	\$	300	\$	-	
5222103	Rep. and Maint. Computers	\$	10,980	\$	10,980	\$	11,170	
5223200	Rentals	\$	2,900	\$	1,800	\$	2,000	
	Sub-total: Property Services	\$	106,811	\$	119,580	\$	117,670	
5231001	Insurance other than Benefits	\$	24,521	\$	22,944	\$	24,521	
5232001	Telephone	\$	501	\$	500	\$	520	
5232003	Cellular Phones	\$	8,096	\$	8,400	\$	6,234	
5232006	Postage	\$	18	\$	-	\$	-	
5233001	Advertising	\$	719	\$	-	\$	-	
5235001	Travel	\$	1,988	\$	2,700	\$	2,700	
5236001	Dues and Fees	\$	1,872	\$	1,500	\$	1,500	
5237001	Education and Training	\$	1,596	\$	2,800	\$	2,800	
5238501	Contract Labor/Services	\$	-	\$	3,000	\$	3,000	
5239001	Erosion Control (EPD)	\$	1,500	\$	1,500	\$	1,500	
	Sub-total: Other Purchased Services	\$	40,811	\$	43,344	\$	42,775	
	TOTAL PURCHASED SERVICES	\$	147,622	\$	162,924	\$	160,445	
	011001150							
53	SUPPLIES	Φ.	440	Φ.	700	Φ.	700	
5311001	Office and General Supplies	\$	419	\$	700	\$	700	
5311002	Parts and Materials	\$	11,134	\$	8,000	\$	8,000	
5311003	Chemicals	\$	9,904	\$	13,000	\$	10,500	
5311004	Janitorial Supplies	\$	566	\$	250	\$	300	
53.1105	Uniforms	\$	9,375	\$	11,000	\$	11,000	
53.1106 5311101	General Supplies and Materials Street Paint/ Traffic Marking Supplies	\$	26,840	\$	26,500	\$	26,500	
5311101	Asphalt	\$ \$	5,439 19,048	\$ \$	6,000 28,000	\$ \$	6,000 30,000	
5311102	Signs	\$	14,421	\$	17,000	\$	20,000	
5312300	Electricity	\$	4,520	\$	4,200	\$	5,500	
5312302	Electricity - Street and Traffic Lights	\$	402,558	\$	438,000	\$	438,000	
5312400	Bottled Gas	\$	420	\$	750	\$	750	
5312700	Gasoline/Diesel/CNG	\$	41,995	\$	60,000	\$	45,000	
5314001	Books and Periodicals	\$	-	\$	100	\$	100	
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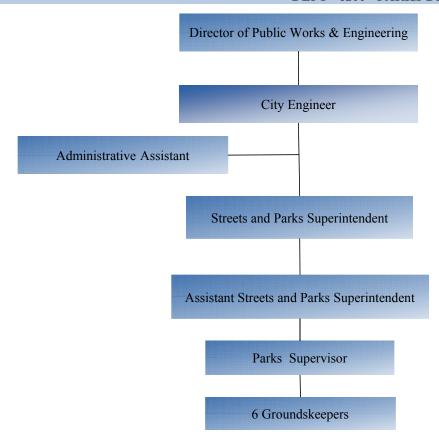
## **FUND 100 - GENERAL FUND**

## DEPT - 4200 - STREETS

Account	Account Description or Title	FY 2016	FY 2017	FY 2018
Number		Actual	Budget	Adopted
5316001	Small Tools and Equipment	\$ 4,693	\$ 6,000	\$ 6,000
	TOTAL SUPPLIES	\$ 551,332	\$ 619,500	\$ 608,350
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	\$ 994	\$ 2,500	\$ 6,000
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 994	\$ 2,500	\$ 6,000
55	INTERFUND/DEPT. CIARGES			
5524001	Self-funded Insurance (Medical)	\$ 193,636	\$ 185,192	\$ 200,514
5524002	Life and Disability	\$ 2,806	\$ 2,646	\$ 2,806
5524003	Wellness Program	\$ 1,155	\$ 1,155	\$ 1,210
5524004	OPEB	\$ -	\$ 14,250	\$ 13,650
	TOTAL INTERFUND/INTERDEP'T.	\$ 197,597	\$ 203,243	\$ 218,180
57	OTHER COSTS			
5733000	Solid Waste Disposal	\$ 12,650	\$ 23,000	\$ 10,000
5734001	Miscellaneous Expenses	\$ 1,639	\$ 500	\$ 500
	TOTAL OTHER COSTS	\$ 14,289	\$ 23,500	\$ 10,500
	TOTAL EXPENDITURES	\$ 1,738,645	\$ 1,845,178	\$ 1,831,112



### **DEPT - 6200 - PARKS DIVISION**



## STATEMENT OF SERVICE

The Parks Division is responsible for maintenance of the Eastside cemetery, McTell Trail, Rev. Julius Abraham Trail, Triangle Park, Renaissance Park, Edgewood Park, City owned greenspaces, City facility grounds, and trees and other plantings in traffic islands. Cemetery lot sales are handled by the City Engineer's Office. The Parks Division operating budget is within the General Fund. Capital projects are in the CIP fund and SPLOST Fund.

	GOALS	FY 2017 STATUS	FY 2018 PROJECTED		
FY 2017					
1.Maintain and imp	rove the Cemetery and various public grounds to	In progress	On-going		
enhance the City's a	ppearance and quality of life.				
FY 2018					
1. Provide additiona	al landscape features that promote environmental	In progress	On-going		
stewardship.					

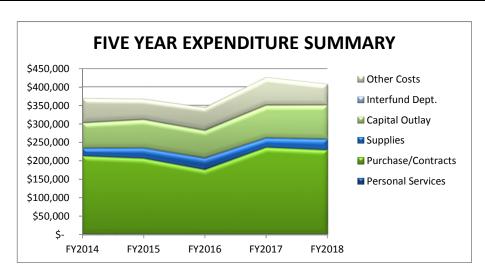
### **OBJECTIVES FOR FISCAL YEAR 2018**

- 1. Provide seasonal landscaping, pruning, and flower planting per yearly planting schedule.
- 2. Maintain landscaping in an efficient and effective manner to reduce environmental impacts.
- 3.Improve landscape irrigation in a manner that fosters water conservation.
- 4. Explore ways to educate the public regarding best management landscaping practices for environment stewardship.

## PERFORMANCE MEASURES

	2016	2017	2018		
WORKLOAD MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Facility Grounds Maintained	6	6	6	7	7
Facility Grounds Maintained (acres)	9.15	9.15	9.15	10.68	10.68
Parking lots w/landscape maintained	3	3	3	3	3
Parking lots w/landscape maintained (acres)	1.81	1.81	1.81	1.81	1.81
Parks maintained	6	6	6	6	7
Parks maintained (acres)	13.96	13.96	13.96	13.96	16.6
Right of way areas w/landscaping maintained	8	8	8	8	8
Right of way areas w/landscaping maintained (acres)	1	1	1	1	1
Bicycle/pedestrian trails	2	2	2	2	2
Bicycle/pedestrian trails (miles)	1.25	1.25	1.25	1.25	1.25
Cemetery (acres)	38.44	38.44	38.44	38.44	38.44
Number irrigation systems maintained	28	28	28	28	29

	Actual	Actual	al Actual Bud		Adopted	Percentage
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase
Personal Services/Benefits	\$ 212,748	\$ 206,412	\$ 176,033	\$ 235,823	\$ 228,392	-3.15%
Purchase/Contract Services	\$ 21,252	\$ 28,053	\$ 31,412	\$ 25,508	\$ 29,406	15.28%
Supplies	\$ 67,565	\$ 76,475	\$ 74,020	\$ 88,117	\$ 92,117	4.54%
Interfund Dept. Charges	\$ 67,497	\$ 55,770	\$ 62,738	\$ 75,981	\$ 56,915	-25.09%
Other Costs	\$ 51	\$ 403	\$ 124	\$ 150	\$ 150	0.00%
Total Expenditures	\$ 369,113	\$ 367,113	\$ 344,327	\$ 425,579	\$ 406,980	-4.37%



**FUND 100 - GENERAL FUND** 

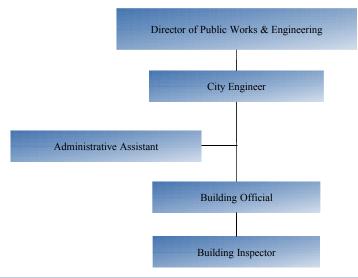
**DEPT - 6200 - PARKS** 

Account Number	Account Description or Title		FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted
	PERSONAL SERVICES/BENEFITS		Actual		Buuget		Adopted
51		ф	4.40.000	Φ	400 007	φ	400 440
5111001	Regular Employees	\$	140,623	\$	192,297	\$	188,413
5113001	Overtime	\$	4,241	\$	3,000	\$	3,000
F400004	Sub-total: Salaries and Wages	\$	144,864	\$	195,297	\$	191,413
5122001	Social Security (FICA) Contributions	\$	9,844	\$	14,940	\$	14,567
5124001	Retirement Contributions	\$	9,431	\$	11,718	\$	11,425
5127001	Workers Compensation	\$	11,737	\$	13,868	\$	10,987
5129002	Employee Drug Screening	\$	157	\$	40.500	\$	- 00.070
	Sub-total: Employee benefits	\$	31,169	\$	40,526	\$	36,979
	TOTAL PERSONAL SERVICES	\$	176,033	\$	235,823	\$	228,392
52	PURCHASE/CONTRACT SERVICES						
5222001	Rep. and Maint. (Equipment)	\$	2,513	\$	2,500	\$	2,500
5222002	Rep. and Maint. (Vehicles-Parts)	\$	4,147	\$	3,500	\$	3,500
5222003	Rep. and Maint. (Labor)	\$	7,062	\$	5,000	\$	5,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$	485	\$	1,000	\$	1,000
5222005	Rep. and Maint. (Office Equipment)	\$	-	\$	100	\$	100
5222103	Rep. and Maint. Computers	\$	1,945	\$	1,945	\$	1,955
5223200	Rentals	\$	285	\$	350	\$	350
	Sub-total: Property Services	\$	16,437	\$	14,395	\$	14,405
5231001	Insurance, Other than Benefits	\$	8,225	\$	4,013	\$	8,225
5232003	Cellular Phones	\$	492	\$	1,200	\$	876
5233001	Advertising	\$	1,909	\$	-	\$	-
5235001	Travel	\$	102	\$	500	\$	500
5236001	Dues and Fees	\$	375	\$	400	\$	400
5237001	Education and Training	\$	190	\$	1,000	\$	1,000
5238501	Contract Labor/Services	\$	3,682	\$	4,000	\$	4,000
	Sub-total: Other Purchased Services	\$	14,975	\$	11,113	\$	15,001
	TOTAL PURCHASED SERVICES	\$	31,412	\$	25,508	\$	29,406
53	SUPPLIES						
5311001	Office and General Supplies	\$	117	\$	200	\$	200
5311001	Parts and Materials	\$	1,096	\$	2,500	\$	2,500
5311002	Chemicals	\$	2,385	\$	4,500	\$	4,500
5311003	Janitorial Supplies	-	2,363	\$	200	\$	200
5311004	Uniforms	\$ \$	3,640	\$	4,000	\$	4,000
5311005	General Supplies and Materials		28,138		28,000	\$	
	General Supplies and Materials  General S and M (Tree Board)	\$	14,053	\$	24,000		28,000
5311008	,	\$		\$	·	\$	24,000
5312300	Electricity	\$	7,113	\$	6,500	\$	6,500
5312302	Electricity-ST/Traffic LT	\$	277	\$	40.000	\$	40.000
5312700	Gasoline/Diesel/CNG	\$	8,830	\$	10,000	\$	10,000
5312800	Stormwater	\$	4,736	\$	5,167	\$	5,167
5314001	Books and Periodicals	\$		\$	50	\$	50 7.000
5316001	Small Tools and Equipment	\$	3,550	\$	3,000	\$	7,000
-	TOTAL SUPPLIES	\$	74,020	\$	88,117	\$	92,117

## **FUND 100 - GENERAL FUND**

**DEPT - 6200 - PARKS** 

Account Number	Account Description or Title	FY 2016 Actual	FY 2017 Budget	FY 2018 Adopted		
55	INTERFUND/DEPT. CHARGES					
5524001	Self-funded Insurance (Medical)	\$ 61,474	\$ 69,521	\$	51,155	
5524002	Life and Disability	\$ 879	\$ 825	\$	825	
5524003	Wellness Program	\$ 385	\$ 385	\$	385	
5524004	OPEB	\$ -	\$ 5,250	\$	4,550	
	TOTAL INTERFUND/INTERDEP'T.	\$ 62,738	\$ 75,981	\$	56,915	
57	OTHER COSTS					
5734001	Miscellaneous Expenses	\$ 124	\$ 150	\$	150	
	TOTAL OTHER COSTS	\$ 124	\$ 150	\$	150	
	TOTAL OPERATING EXPENSES	\$ 344,327	\$ 425,579	\$	406,980	



### STATEMENT OF SERVICE

The Protective Inspections Division is responsible for performing building, plumbing, electrical, HVAC, and ADA inspections on all residential and commercial construction within the City to ensure they are in compliance with applicable building codes. The division also assists the Director of Planning and Development in ensuring that buildings meet the applicable Zoning Ordinance provisions, such as front, side and rear setbacks, driveway aprons, and adequate parking.

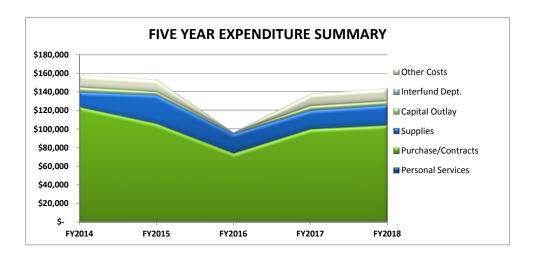
	GOALS	FY 2017 STATUS	FY 2018 PROJECTED						
FY 2017									
1. Properly maintain the Local Build	ling Code Board of Appeals.	Goal satisfied	On going						
2. Attend at least 4 Home Builder A	ssociation Meetings.	Goal satisfied	On going						
3. Present code updates to Home Bu		Goal satisfied	On going						
<ol> <li>Building Official or Building Insparea.</li> </ol>	pector become certified in at least one new	Goal satisfied	On going						
FY 2018									
1. Properly maintain the Local Build	ling Code Board of Appeals.	Goal satisfied	To complete this year						
2. Attend at least 4 Home Builder A	ssociation Meetings.	Goal satisfied	To complete this year						
3. Present code updates to Home Bu	ilders Association.	Goal satisfied	To complete this year						
4. Building Official or Building Insp	pector become certified in at least one new	0	To complete this com						
area.		On-going	To complete this year						
5. Building Official or Inspector t	o attend annual BOAG conference	Goal satisfied	To complete this year						
OBJECTIVES FOR FISCAL YEAR 2018									

- 1. Continue improving/updating inspection process.
- 2. Explore public education and outreach opportunities.
- 3. Cross-train personnel.
- 4. Continue maintenance on City Hall, Joe Brannen Hall, Averitt Arts Center, Municipal Court/IT Bldg., Police Station and Public Works.
- 5.Ensure that residential and commercial projects are in compliance with applicable building, plumbing, electrical and mechanical codes.

		2014		2015		2016	2017	2018
WORKLOAD MEASURES		ACTUAL	AC	CTUAL	A	CTUAL	PROJECTED	BUDGET
Number of plumbing permits issued.		42		75		68	75	60
Dollar value of plumbing permits issued.	9	3 29,700	\$	21,500	\$	7,386	\$ 5,500	\$ 4,500
Number of electrical permits issued.		440		97		125	85	85
Dollar value of electrical permits issued.	9	36,000	\$	29,600	\$	27,445	\$ 12,000	\$ 10,000
Number of mechanical permits issued		41		82		53	65	50
Dollar value of mechanical permits issued	9	16,300	\$	11,100	\$	18,620	\$ 6,500	\$ 5,800
Number of plumbing inspections performed*		N/A		569		532	200	175
Dollar value of plumbing inspections performed*		N/A	\$	19,915	\$	18,620	\$ 7,000	\$ 6,125
Number of electrical inspections performed*		N/A		722		606	300	250
Dollar value of electrical inspections performed*		N/A	\$	25,270	\$	21,210	\$ 10,500	\$ 8,750

Number of mechanical inspections performed*	N/A	654	525	200	150	
Dollar value of mechanical inspections performed*	N/A	\$ 22,890	\$ 18,375	\$ 7,000	\$ 5,250	
Number of building inspections performed*	N/A	918	754	350	300	
Dollar value of building inspections performed*	N/A	\$ 32,130	\$ 26,390	\$ 12,250	\$ 10,500	
Number of total inspections performed*	N/A	2,863	2417	1050	875	
Dollar value of total inspections performed*	N/A	\$ 100,205	\$ 84,595	\$ 36,750	\$ 30,625	
* New Measures in FY 2015						
	2014	2015	2016	2017	2018	
PRODUCTIVITY MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET	
Percentage of inspections completed in 24 hours.	100%	100%	100%	100%	100%	
Percentage of bldg plans/apps reviewed within 1 wk	95%	96%	98%	99%	100%	
Home Builder Association Meetings Attended.	6	8	5	4	4	

		Actual		Actual Actual		В	udgeted	Adopted	Percentage	
	]	FY2014		FY2015		FY2016	]	FY2017	FY2018	Increase
Personal Services/Benefits	\$	123,482	\$	105,683	\$	73,906	\$	99,932	\$ 103,808	3.88%
Purchase/Contract Services	\$	16,016	\$	30,648	\$	20,995	\$	20,027	\$ 21,497	7.34%
Supplies	\$	4,952	\$	3,408	\$	711	\$	4,700	\$ 4,300	-8.51%
Capital Outlay (Minor)	\$	-	\$	64	\$	98	\$	100	\$ 200	100.00%
Interfund Dept. Charges	\$	13,142	\$	12,899	\$	460	\$	12,688	\$ 13,488	6.31%
Other Costs	\$	-	\$	-	\$	21	\$	100	\$ -	0.00%
Total Expenditures	\$	157,592	\$	152,702	\$	96,191	\$	137,547	\$ 143,293	4.18%



## **FUND 100 - GENERAL FUND**

## **DEPT - 7200 - PROTECTIVE INSPECTIONS**

Account	Account Description or Title	l F	Y 2016		FY 2017	FY 2018		
Number	Account Booonphon of Thio		Actual		Budget		Adopted	
51	PERSONAL SERVICES/BENEFITS	<u> </u>	7 10 10101		g		. портов	
5111001	Regular Employees	\$	61,605	\$	84,235	\$	87,888	
5113001	Overtime	\$	49	\$	100	\$	100	
0110001	Sub-total: Salaries and Wages	\$	61,654	\$	84,335	\$	87,988	
5122001		\$	4,592	\$	6,444	\$	6,731	
5124001	,	\$	4,191	\$	5,054	\$	5,279	
5127001		\$	3,469	\$	4,099	\$	3,810	
0127001	Sub-total: Employee Benefits	\$	12,252	\$	15,597	\$	15,820	
	TOTAL PERSONAL SERVICES	\$	73,906	\$	99,932	\$	103,808	
		Ť	. 0,000		00,002	_		
52	PURCHASE/CONTRACT SERVICES							
5213001		\$	1,550	\$	_	\$	1,370	
5222001		\$	6,456	\$	4,000	\$	4,000	
	Rep. and Maint. (Vehicles-Parts)	\$	843	\$	750	\$	750	
	Rep. and Maint. (Labor)	\$	1,281	\$	1,000	\$	1,000	
5222005	. ,	\$	206	\$	250	\$	250	
5222103	,	\$	3,890	\$	3,560	\$	3,910	
0222100	Sub-total: Property Services	\$	14,226	\$	9,560	\$	11,280	
5231001	Insurance, Other than Benefits	\$	1,705	\$	1,767	\$	1,767	
5232001	Telephone	\$	1,254	\$	1,200	\$	800	
5232001	•	\$	2,081	\$	2,200	\$	2,200	
5235001	Travel	\$	644	\$	2,500	\$	2,500	
	Dues and Fees	\$	204	\$	300	\$	2,300 450	
	Education and Training	\$	857	\$	2,500	\$	2,500	
3237001	Sub-total: Other Purchased Services	\$	6,769	\$	10,467	\$	10,217	
	TOTAL PURCHASED SERVICES	\$	20,995	\$	20,027	\$	21,497	
	TOTAL FUNCHASED SERVICES	φ	20,995	φ	20,027	Φ	21,491	
53	SUPPLIES							
	Office and General Supplies	¢	284	\$	350	\$	350	
	Uniforms	\$	226	\$	400	\$	250 250	
	Gasoline/Diesel/CNG	\$ \$	985			\$	3,000	
5313001		\$	900	\$ \$	3,200	\$	3,000 100	
			(810)	\$	100	э \$		
5314001		\$	` ,	-	350		350 350	
5316001	Small Tools and Equipment TOTAL SUPPLIES	\$ \$	15 711	\$	300	\$	250	
	TOTAL SUPPLIES	Ф	/ 1 1	Ф	4,700	Ф	4,300	
<b>5</b> 4	CADITAL OLITI AV (MINOD)							
54	CAPITAL OUTLAY (MINOR)	Φ	00	Φ	400	Φ	200	
5423001	Furniture and Fixtures	\$	98	\$	100	\$	200	
	TOTAL CAPITAL OUTLAY (MINOR)	\$	98	\$	100	\$	200	
	INTEREMINE/DERT OF A DOCA							
55	INTERFUND/DEPT. CHARGES	_		_	40.470	_	40.000	
	Self-funded Insurance (Medical)	\$	-	\$	12,172	\$	12,322	
	Life and Disability	\$	350	\$	406	\$	406	
	Wellness Program	\$	110	\$	110	\$	110	
5524004		\$	-	\$	-	\$	650	
	TOTAL INTERFUND/INTERDEP'T.	\$	460	\$	12,688	\$	13,488	
57	OTHER COSTS	١.		١.		١.		
5734001	Miscellaneous Expenses	\$	21	\$	100	\$		
	TOTAL OTHER COSTS	\$	21	\$	100	\$		
		L.		_		L_		
	TOTAL EXPENDITURES	\$	96,191	\$	137,547	\$	143,293	

#### **FUND - 100**

#### **DEPT - 7400 - PLANNING AND DEVELOPMENT**

This department has three (3) primary functions: community and economic development; permitting services; and planning services. The department is staffed by the Director, one Project Manager, one Planning & Development Specialist and one administrative assistant.



#### STATEMENT OF SERVICE

The Planning & Development Department for the City of Statesboro is primarily responsible for all community and economic development functions of the City as well as project management related to building permit applications. The department is also responsible for all long term planning activities involving the City and assisting with Code Compliance Division.

The economic development function of the department concentrates on providing excellent customer service for all economic development projects and land use permits issued within the City's boundaries and for those properties wishing to annex into the City's jurisdiction. Essential tasks of the Director, Project Manager, and the Planning & Development Specialist include managing land use projects from concept to completion- providing project management services between the customer and the city wide Development Team as well as providing one stop permitting services for the customer. Additionally, the team works with sources to provide local economic market data, a commercial property catalog, marketing materials, and additional assistance in attracting, retaining, and growing commercial enterprise within the City. Development Services is committed to working with staff, developers, citizens, and economic development professionals to ensure that the City of Statesboro is an excellent place to do business! This team also reviews and issues a number of permits and approvals independent of building permit projects and works with other City departments in the review of permits and license applications. This function also serves as the staff liaison with other community partners important to local economic development, including the Chamber of Commerce, Georgia Southern University, East Georgia State College, the Bulloch County Development Authority, the Downtown Statesboro Development Authority, the Statesboro/Bulloch County Convention and Visitor's Bureau, and the Statesboro Planning Commission.

The community development function of the department provides services in grant applications, management, and project delivery. Community Development also works to bring additional amenities and quality of life attributes to economic development and planning functions of the department, particularly through ordinance and policy recommendations that achieve the vision of the economic development and planning goals of the City of Statesboro.

The planning function of the department refers to a variety of short and long range planning, strategic planning activities, and associated implementation services engaged in by the department. This service is charged with ensuring that the city fulfills the requirements of all federal, state, and regional mandates regarding long range planning and implementation; participation in state required development reviews; and participation, review, and compliance with and adherence to all federal, state, and regional plans that impact the City. Additionally, the department initiates or participates in a variety of jurisdiction specific planning projects aimed at delivering short and long term strategies and policy recommendations to achieve sustainable and quality growth within Statesboro.

	GOALS	FY 2017 STATUS	FY 2018 PROJECTED
FY 2017			
to track permitting	e COS IT Department developed mobile software system activity, status, and history of each parcel of property tatesboro for use by the Development Team and Code	City wide software	Ongoing
marketing material	etail Strategy Study to publish economic development and commercial property catalog, and otherwise working quality commercial activity and development to the	Completed	Completed
	nded amendments to the Statesboro Zoning Ordinance eration by the Mayor and Council.	Ongoing	Ongoing

4. Host annual forum regarding housing, enrollment, and long term plans of the City's three institutions of higher education: GSU, OTC, and EGSC.	Hold 4th Forum; Topic to be determined	Ongoing
5. Implement strategic planning meetings with GSU to include levels of GSU administration and staff not already involved in order to provide early	Ongoing	Ongoing
identification of decisions of mutual impact and work toward mutually		
beneficial solutions to such.		
6. Continue strategic planning meetings with GSU, EGSC, OTC, Regional Hospital, and other critical community partners and components.	Ongoing/ as needed	Ongoing
7. Annex properties qualifying for such pursuant to previously executed annexation or utility service agreements or properties requesting annexation by the property owner and determined to be in the best interest of the City of Statesboro.	Ongoing	Ongoing
8. Regularly publish Development Newsletter for the City of Statesboro.	Ongoing - move to monthly	Abandon
9. Update and enhance Department web services.	Ongoing	Ongoing
10. Update Comprehensive Plan	NA	NA
FY 2018		
12. Develop City of Statesboro commercial marketing materials and commercial property catalog.	Ongoing	Ongoing
13. Update Department website	Ongoing	Ongong
14. Continued Community engagement in local economic development associations.	Ongoing	Ongoing

#### **OBJECTIVES FOR FISCAL YEAR 2018**

- 1. To effectively lead teams of city staff, developers, and citizens to produce suggested amendments to the Statesboro Zoning Ordinance and Zoning Map.
- 2. To continue to develop relationships with development entity partners such as Bulloch County, the DSDA, SCVB, Chamber of Commerce, GSU, OTC, EGSC, Board of Education, and others and to work together toward joint strategic planning and partnerships.
- 3. To manage and/or participate in all long term and strategic planning involving or impacting the City of Statesboro: including land use, economic development, infrastructure, and service provision plans and to aid in providing coordinated service delivery; growth; operations,
- 4. To continue active staff engagement in community organizations especially those related to planning and economic development, such as the Statesboro Homebuilders Association, Habitat for Humanity, the Statesboro Area Apartment Association, Chamber of Commerce, and others.
- 5. To continue development of strong and positive working relationships with the development community; and to encourage quality and sustainable growth for the City of Statesboro at its determined standard of development.
- 6. To provide courteous, timely and accessible customer service to customers and applicants to positively represent the City of Statesboro in economic and community development opportunities, encourage needed development, and provide timely and consistent permitting processes.
- 7. Provide consistency in interpretation and application of development ordinances and in permitting processes.
- 8. To manage general economic and community development and engagement activities on behalf of the City of Statesboro.
- 9. To ensure City compliance with all federal, state, and regional planning activities and mandates.
- 10. To manage land use development and administer the Statesboro Zoning and Subdivision Ordinances.
- 11. To continue to monitor current and long term land use and economic development needs; including residential and commercial and identify and recommend appropriate methods of meeting those needs within the City of Statesboro.
- 12. To participate in the development and/or review of any planning efforts that will impact economic development, and/or land use within the City of Statesboro and it's future growth.
- 13. To publish, distribute, and utilize City of Statesboro marketing materials to "tell Statesboro's story" to commercial retail prospects.
- 14. To manage building permit projects & the City's "One Stop Shop" permitting activities.

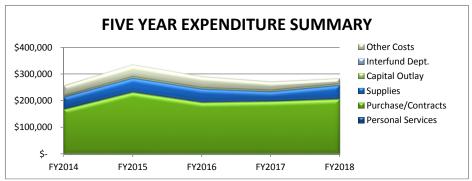
#### PERFORMANCE MEASURES

Eld	OTT. THE TOP IN	EILDUITED			
	2014	2015	2016	2017	2018
WORKLOAD MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Number of Right Starts conducted	40	40	40	40	40
Number of Sign Permit Applications Reviewed	200	200	200	200	200

Number of Business Licenses Reviewed	153	130	130	130	130
Number of Alcohol Licenses Reviewed	16	22	22	22	22
Number of Zoning Certifications Rendered	15	20	20	20	20
Number of Annexation cases received and processed	12	0	1	1	0
Number of Zoning amendment cases received and	2	15	5	5	5
Number of Variance cases received and processed	3	15	15	15	15
Number of Administrative Variances cases received and					
processed	2	6	10	6	5
Number of Special Exception cases received and processed	3	2	2	2	5
Number of Subdivision plats reviewed	15	10	10	10	10
Number of Planning Commission Meetings	7	5	10	7	12
Number of Single Family and Duplex Residential projects					
reviewed and managed	19	60	60	60	50
Number of High Density Residential and Commercial					
projects reviewed and managed	70	55	55	55	55
Number of "other" permits reviewed	11	70	70	70	70
Number of Water/Sewer Agreements processed	3	3	3	3	3
Number of Billboard permits reviewed	0	1	1	1	1
Number of Cell Tower permits reviewed	10	10	5	5	5
Number of water/sewer tap orders generated	17	35	30	30	30
Number of community association meetings attended.	12	2	4	6	5
Number of presentations prepared/given.	9	4	4	4	5

		2014	2015			2016	2017		2018
PRODUCTIVITY MEASURES	A(	CTUAL	ACTUAL		ACTUAL		PROJECTED		BUDGET
Acres of property annexed into City.	1	40.99		14.5		20		10	10
Commercial Value of Building Permits Issued.	\$ 10	,000,000	\$ 4	43,000,000	\$	13,000,000	\$	22,000,000	\$ 10,000,000
City of Statesboro fees collected with Building permits.	\$	100,000	\$	2,000,000	\$	100,000	\$	355,000	\$ 100,000
Enhancement to total tax base based on value of permits									
issued.	\$	109,792	\$	432,000	\$	100,000	\$	100,000	\$ 100,000
Enhancement to City of Statesboro tax base based on value									
of permits	\$	25,932	\$	110,000	\$	30,000	\$	65,000	\$ 50,000

	EXPENDITURES SUMMARY												
		Actual		Actual Actual		]	Budgeted		Adopted	Percentage			
		FY2014		FY2015		FY2016		FY2017		FY2018	Increase		
Personal Services/Benefits	\$	166,852	\$	230,793	\$	192,764	\$	196,955	\$	205,799	4.49%		
Purchase/Contract Services	\$	45,799	\$	53,018	\$	50,944	\$	36,373	\$	51,825	42.48%		
Supplies	\$	3,618	\$	4,600	\$	4,025	\$	4,375	\$	4,500	2.86%		
Capital Outlay (Minor)	\$	133	\$	350	\$	268	\$	200	\$	200	0.00%		
Interfund Dept. Charges	\$	39,981	\$	45,463	\$	42,221	\$	33,437	\$	20,643	-38.26%		
Other Costs	\$	545	\$	500	\$	1,118	\$	500	\$	500	0.00%		
Total Expenditures	\$	256,928	\$	334,724	\$	291,340	\$	271,840	\$	283,467	4.28%		



## **FUND 100 - GENERAL FUND**

**DEPT - 7400 - PLANNING & DEVELOPMENT** 

Account	Account Description or Title		FY 2016		FY 2017	FY 2018		
Number	Account Booonphon of Thic		Actual		Budget		Adopted	
51	PERSONAL SERVICES/BENEFITS				<u> </u>			
5111001	Regular Employees	\$	163,834	\$	167,943	\$	175,477	
	Sub-total: Salaries and Wages	\$	163,834	\$	167,943	\$	175,477	
5122001	Social Security (FICA) Contributions	\$	11,269	\$	12,848	\$	13,424	
5124001	Retirement Contributions	\$	9,865	\$	10,077	\$	10,529	
5127001	Workers Compensation	\$	7,796	\$	6,087	\$	6,369	
1	Sub-total: Employee Benefits	\$	28,930	\$	29,012	\$	30,322	
	TOTAL PERSONAL SERVICES	\$	192,764	\$	196,955	\$	205,799	
52	PURCHASE/CONTRACT SERVICES							
5222001	Rep. and Maint. (Equipment)	\$	172	\$	-	\$	-	
5222002	Rep. and Maint. (Vehicles-Parts)	\$	49	\$	500	\$	500	
5222003	Rep. and Maint. (Labor)	\$	431	\$	500	\$	500	
5222005	Rep. and Maint. (Office Equipment)	\$	1,651	\$	2,500	\$	2,500	
5222102	Software Support	\$	48	\$	-	\$	-	
5222103	Rep. and Maint. Computers	\$	13,045	\$	10,400	\$	11,450	
	Sub-total: Property Services	\$	15,396	\$	13,900	\$	14,950	
5231001	Insurance, Other than Benefits	\$	2,764	\$	1,303	\$	2,764	
5232001	Telephone	\$	2,010	\$	2,000	\$	2,000	
5232003	Cellular Phones	\$	3,303	\$	2,770	\$	2,711	
5232006	Postage	\$	(44)	\$	200	\$	200	
5233001	Advertising	\$	5,043	\$	2,000	\$	2,000	
5234001	Printing and Binding	\$	69	\$	200	\$	200	
5235001	Travel	\$	854	\$	1,000	\$	2,000	
5236001	Dues and Fees	\$	1,736	\$	1,000	\$	2,000	
5237001	Education and Training	\$	1,813	\$	2,000	\$	5,000	
5238501	Contract Services	\$	18,000	\$	10,000	\$	18,000	
	Sub-total: Other Purchased Services	\$	35,548	\$	22,473	\$	36,875	
	TOTAL PURCHASED SERVICES	\$	50,944	\$	36,373	\$	51,825	
53	SUPPLIES							
5311001	Office and General Supplies	\$	3,152	\$	3,300	\$	3,300	
5311005	Uniforms	\$	184	\$	200	\$	200	
5311006	General Supplies and Materials	\$	93	\$	100	\$	200	
5312700	Gasoline/Diesel/CNG	\$	222	\$	300	\$	300	
5313001	Food	\$	274	\$	175	\$	200	
5314001	Books and Periodicals	\$	85	\$	200	\$	200	
5316001	Small Tools and Equipment	\$	15	\$	100	\$	100	
	TOTAL SUPPLIES	\$	4,025	\$	4,375	\$	4,500	
54	CAPITAL OUTLAY (MINOR)	_		_				
5423001	Furniture & Fixtures	\$	268	\$	200	\$	200	
	TOTAL CAPITAL OUTLAY (MINOR)	\$	268	\$	200	\$	200	

## **FUND 100 - GENERAL FUND**

## DEPT - 7400 - PLANNING & DEVELOPMENT

Account Number	Account Description or Title	FY 2016 Actual	FY 2017 Budget	FY 2018 Adopted		
55	INTERFUND/DEPT. CHARGES					
5524001	Self-funded Insurance (Medical)	\$ 41,316	\$ 30,044	\$	17,550	
5524002	Life and Disability	\$ 685	\$ 923	\$	923	
5524003	Wellness Program	\$ 220	\$ 220	\$	220	
5524004	OPEB	\$ -	\$ 2,250	\$	1,950	
	TOTAL INTERFUND/INTERDEP'T.	\$ 42,221	\$ 33,437	\$	20,643	
57	OTHER COSTS					
5734001	Miscellaneous Expenses	\$ 1,118	\$ 500	\$	500	
	TOTAL OTHER COSTS	\$ 1,118	\$ 500	\$	500	
	TOTAL EXPENDITURES	\$ 291,340	\$ 271.840	\$	283,467	

## **FUND - 100**

### **DEPT - 7450 - CODE COMPLIANCE**

The Code Compliance Division of the Planning & Development Department serves an important role in land use, development, and public safety as it works with property owners to maintain and comply with the city's ordinances to ensure that the public's safety, welfare, and health are maintained and that investments in property, development, and growth within the City are protected. Code Compliance officers respond to request for services and complaints of violations as well as conduct proactive patrols of the city, and self initiate compliance and enforcement actions with a determined focus on violations that jeopardize the health, safety, welfare, or investments of the citizens of Statesboro.



### STATEMENT OF SERVICE

The Code Compliance Division of the Planning & Development Department is dedicated to protecting the public health, safety, welfare, and investment in property through effective code compliance efforts.

	GOALS	FY 2017 STATUS	FY 2018 PROJECTED
FY 2017			
1. Continue education	on and skill development for code compliance	On-going	On-going
officers and adminis	strative staff.		
	lop Standard Operating Procedures for recurring	On-going	Complete
-	for example; landlord tenant issues, front yard		
	damaged trees on private property, etc.		
	epartmental training for code officers,	On-going	On-going
-	and other city staff/departments to ensure		
	nd coordinated reporting of compliance issues and		
	es with City Solicitor and Municipal Court for	On-going	Solicitor currently engaged in
	g of code violation cases.		this.
	y educational and listening sessions with property	On-going	On-going
	e agents, and others who can contribute to success		
-	s or be affected by changes in ordinances or		
enforcement technic	1		
	nt problems for each patrol district, and develop	On-going	On-going
	es for addressing each district.		
	nity engagement through active membership in	On-going	On-going
	ations, such as the Statesboro Area Apartment		
	Statesboro Homebuilders Association.		
8. Adopt appropriat	e fine and fee schedule.	To be adopted	On-going
FY 2018			
	dated structure revolving fund.	Under development	Needs further discussion
2. Adopt dilapidated	Evaulated. State regulatory		
Department.			issues would require funding
3.Standardize forms	s; templates,etc. utilized by Division.	Under development	Complete and On-going

### **OBJECTIVES FOR FISCAL YEAR 2018**

- 1. To provide effective and efficient enforcement of city ordinances regarding the public health, welfare, and safety with a determined focus on health and safety hazards and the removal of dilipidated structures.
- 2. Proactively and continuously patrol identified zones of the City for code compliance issues with a determined focus on enforcing matters of significance within each district, particularly those impacting public health and safety.
- 3. To continue to strengthen the proactive implementation of the nuisance abatement program regarding dilapidated structures.
- 4. To treat similarly situated situations similar while respecting the specific needs of each situation.
- 5. To develop a dilapidated structure remediation program with the Statesboro Fire Department and to establish a revolving funding mechanism for such program.
- 6. To participate in development related reviews for properties seeking City permits or licenses and ensure that those properties are compliant with municipal ordinances prior to issuance of sought for licenses or permits.
- 7. To effectively lead a Code Task Force an interdepartmental team of City staff dedicated to respond more effectively to issues such as blight, distressed, damaged, or dilapidated properties, and/or other significant issues whose existence negatively impact property values, discourages private investment, and /or jeopardizes the public health, safety, and welfare of the citizens of Statesboro.
- 8. To effectively partner with private homeowner neighborhood groups and property managers to assist their efforts in maintaining and strengthening their neighborhoods by providing guidance, enforcing city codes, and partnering with and leading other city departments to assist in these private efforts where appropriate.
- 9. To present appropriate amendments and additions to city ordinances for staff and council consideration where such amendment or addition would serve to aid in the protection of the public's safety and health.
- 10. To continue to improve operational practices for efficient and effective service delivery, both in customer service and intra departmental coordination and work.
- 11. To establish a code reporting system that will track cases, track response effectiveness, timeliness, and officer work load.

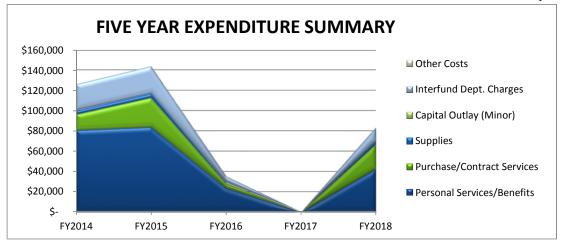
NIONE O I DATE I GUIDEG	2014	2015	2016	2017	2018
WORKLOAD MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Number of Request for Services Received.	269	500	500	400	450
Number of dilapidated structures abatement cases	60				
worked.		35	35	4	6
Number of self initiated code cases (includes removal of					
items from public right of way).	885	88 / 492 signs	600	550	500
Education & Listening Sessions hosted or presented by	1				
City Code Compliance.		1	2	2	4
Neighborhood or other organization partnerships	1	1	2	1	1
Notice of violations issued.	47	85	85	5	10
Number of citations issued.	22	24	25	2	4
Educational Materials produced.	0	1	1	1	1
Educational Materials delivered/verbal warnings	N/A	200	200	120	150

PRODUCTIVITY MEASURES	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 PROJECTED	2018 BUDGET
Request for services responded to within 48 business	99%				
hours. *		100%	1	99 perc	100 perc
Dilapidated structures resolved voluntarily. *	30	35	15	4	6
Dilapidated structures resolved through court action. *	6%	0	1	0	1
Number of violations voluntarily resolved. *	N/A	90%	1	100 perc	90 perc
Number of properties with violations resolved through					
court action. *	14	15	0	1	2
<b>NEW:</b> Business Licenses Summons served.	111	104	104	99	100
<b>NEW:</b> Working without proper permit (includes sign					
permits, business license, building permits and stop					
work orders).	N/A	25	12	40	30

## **EXPENDITURES SUMMARY**

		Actual		Actual		Actual	В	udgeted	Adopted	Percentage
	F	Y2014	]	FY2015	]	FY2016	F	Y2017	FY2018	Increase
Personal Services/Benefits	\$	80,547	\$	83,723	\$	23,649	\$	-	\$ 42,314	New
Purchase/Contract Services	\$	15,448	\$	28,778	\$	4,437	\$	-	\$ 24,730	New
Supplies	\$	3,537	\$	4,085	\$	1,054	\$	-	\$ 2,850	New
Capital Outlay (Minor)	\$	729	\$	-	\$	-	\$	-	\$ -	New
Interfund Dept. Charges	\$	25,405	\$	26,850	\$	6,015	\$	-	\$ 13,277	New
Other Costs	\$	(264)	\$	200	\$	154	\$	-	\$ =	New
Total Expenditures	\$	125,402	\$	143,636	\$	35,309	\$	-	\$ 83,171	New

FY 2017 Included with Police Code Dept.



## **FUND 100 - GENERAL FUND**

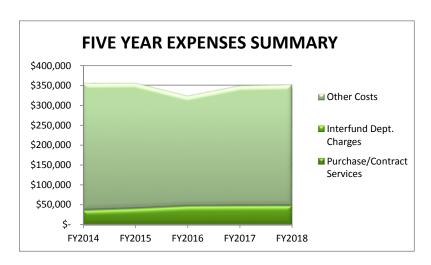
## **DEPT - 7450 - CODE COMPLIANCE**

Account	ccount Account Description or Title lumber		FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted
51	PERSONAL SERVICES/BENEFITS		Actual		Buuget		Adopted
51 5111001		φ	10.642	σ		σ	2E 01E
5111001	Regular Employees Overtime	\$ \$	19,643	\$ \$	-	\$ \$	35,815 50
3113001	Sub-total: Salaries and Wages	\$	19,643	\$		\$	35,865
5122001	Social Security (FICA) Contributions	\$	1,287	\$		\$	2,744
5124001	Retirement Contributions	\$	1,695	\$	_	\$	2,152
5127001	Workers Compensation	\$	1,024	\$	_	\$	1,553
0.2.00.	Sub-total: Employee Benefits	\$	4,006	\$	_	\$	6,449
-	TOTAL PERSONAL SERVICES	\$	23,649	\$	_	\$	42,314
			- ,				
52	PURCHASE/CONTRACT SERVICES						
5222001	Rep. and Maint. (Equipment)	\$	-	\$	-	\$	2,500
5222002	Rep. and Maint. (Vehicles-Parts)	\$	3	\$	-	\$	500
5222003	Rep. and Maint. (Labor)	\$	56	\$	-	\$	500
5222102	Software Support	\$	48	\$	-	\$	-
5222103	Rep. and Maint. Computers	\$	973	\$	-	\$	1,945
	Sub-total: Property Services	\$	1,080	\$	-	\$	5,445
5231001	Insurance other than benefits	\$	1,370	\$	-	\$	685
5232001	Telephone	\$	200	\$	-	\$	400
5232003	Cellular Phones	\$	938	\$	-	\$	1,500
5234001	Printing and Binding	\$	-	\$	-	\$	200
5235001	Travel	\$	69	\$	-	\$	600
5236001	Dues and Fees	\$ \$ \$	-	\$	-	\$	200
5237001	Education and Training	\$	780	\$	-	\$	700
5238501	Contract Labor/Services	\$	-	\$	-	\$	15,000
	Sub-total: Other Purchased Services	\$	3,357	\$	-	\$	19,285
	TOTAL PURCHASED SERVICES	\$	4,437	\$	-	\$	24,730
53	SUPPLIES	_		_		_	
5311001	Office and General Supplies	\$	-	\$	-	\$	200
5311005	Uniforms	\$	690	\$	-	\$	200
5311006	General Supplies and Materials	\$ \$	-	\$	-	\$	250
5312700	Gasoline/Diesel/CNG		364	\$	-	\$	1,200
5316001	Small Tools and Equipment	\$		\$	-	\$	1,000
	TOTAL SUPPLIES	\$	1,054	\$	-	\$	2,850
	INTEREMINE/DERT OF A DOE						
55	INTERFUND/DEPT. CHARGES	Φ.	5.074	Φ.		Φ.	40.000
5524001	Self-funded Insurance (Medical)	\$	5,974	\$	-	\$	12,322
5524002	Life and Disability	\$ \$ \$	13	\$	-	\$	250
5524003	Wellness Program	<b>\$</b>	28	\$	-	\$	55
5524004	OPEB		- 045	\$	-	\$	650
	TOTAL INTERFUND/INTERDEP'T.	\$	6,015	\$	-	\$	13,277
5734001	Miscellanous Expenses	\$	154	\$	-	\$	_
	TOTAL EXPENDITURES	\$	35,309	\$	-	\$	83,171

FUND - 100 DEPT - OTHER AGENCIES

The City provides partial funding for several outside agencies. This section of the General Fund finances those appropriations. Among the agencies that receive funding from the City of Statesboro are the Emergency Management Agency, the Bulloch Resident Center, the Drug Abuse Council, the High Hope Center, the Statesboro Arts Council, the Downtown Statesboro Development Authority, and the Ogeechee Railroad for rental of space for downtown parking.

	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase
Purchase/Contract Services	\$ 37,126	\$ 41,504	\$ 47,418	\$ 48,495	\$ 48,655	0.33%
Interfund Dept. Charges	\$ 208	\$ 134	\$ 207	\$ 150	\$ 250	0.00%
Other Costs	\$ 317,441	\$ 313,886	\$ 275,159	\$ 300,150	\$ 302,250	0.70%
					\$ -	
Total Expenditures	\$ 354,775	\$ 355,524	\$ 322,784	\$ 348,795	\$ 351,155	0.68%



**FUND 100 - GENERAL FUND - OTHER AGENCIES** 

Account Number	Account Description or Title	FY 2016 Actual	FY 2017 Budget	FY 2018 Adopted		
52	PURCHASE/CONTRACT SERVICES					
1595.5236001	Dues and Fees - RDC	\$ 36,949	\$ 37,500	\$	37,500	
1595.5236002	Dues and Fees - GMA	\$ 8,837	\$ 8,840	\$	9,000	
6173.5222005	Rep. and Maint. (Office Equipment)	\$ 1,632	\$ 2,155	\$	2,155	
	TOTAL PURCHASED SERVICES	\$ 47,418	\$ 48,495	\$	48,655	
55	INTERFUND/INTERDEPT. CHARGES					
7500.5524002	Life and Disability	\$ 207	\$ 150	\$	250	
	TOTAL INTERFUND/INTERDEPT.	\$ 207	\$ 150	\$	250	
57	OTHER COSTS					
3900.5710002	Emergency Management Agency	\$ 5,000	\$ 5,000	\$	5,000	
3910.5710103	Payment to Bulloch Cty - Animal Control	\$ 33,259	\$ 48,000	\$	55,000	
5100.5710004	Drug Abuse Council	\$ 22,000	\$ 25,000	\$	25,000	
5100.5710005	High Hope Center	\$ 900	\$ 900	\$	-	
6173.5710106	Arts Center (Operating)	\$ 126,000	\$ 128,000	\$	128,000	
6191.5710201	Boys and Girls Club	\$ 10,000	\$ 9,000	\$	9,000	
7500.5710109	Downtown Development Authority (Operating)	\$ 78,000	\$ 80,000	\$	80,000	
7555.5710200	DSDA/Farmers Market	\$ -	\$ 4,000	\$	-	
7564.5710102	Parking Lot Rental - Railroad	\$ -	\$ 250	\$	250	
	TOTAL OTHER COSTS	\$ 275,159	\$ 300,150	\$	302,250	
	TOTAL EXPENDITURES	\$ 322,784	\$ 348,795	\$	351,155	

## **FUND 100 - GENERAL FUND**

## **DEPT - 8000 - DEBT SERVICE**

Account Number	Account Description or Title	FY 2016 Actual				FY 2018 Adopted	
	NON-OPERATING EXPENSES						
5812001	City Hall Lease Principal	\$	78,000	\$	82,500	\$	87,500
5822001	City Hall Lease Interest	\$	25,861	\$	22,418	\$	18,848
5822002	GMA Swap Payments	\$	336,811	\$	75,000	\$	93,000
	TOTAL NON-OPERATING EXPENSES	\$	440,672	\$	179,918	\$	199,348

## **FUND 100 - GENERAL FUND**

## **DEPT - 9000 - TRANSFERS OUT**

FY 2016 Actual		FY 2017 Budget			
\$ 117,000	\$ \$ 6	130,000	\$ \$ 6	30,000 100,000 1,344,000	
\$ -	\$		\$	1,344,000 10,670 <b>1,454,670</b>	
\$ \$ \$ \$ \$ \$	Actual \$ -	\$ - \$ \$ 117,000 \$ \$ 1,344,000 \$ \$ - \$	\$ - \$ - \$ - \$ 117,000 \$ 1,344,000 \$ - \$ -	Actual         Budget           \$         -           \$         117,000           \$         1,344,000           \$         -           \$         -	

## TAB 9

## 210 Confiscated Assets Fund

## TAB 9

## 210 Confiscated Assets Fund

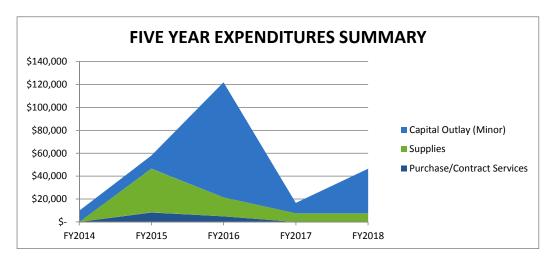
### **FUND - 210 - CONFISCATED ASSETS**

### **DEPT - 3210**

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

	A	Actual		Actual	Actual		Budgeted		Adopted		Percentage		
	F	Y2014	F	Y2015	]	FY2016	6 FY2017		FY2017			FY2018	Increase
Purchase/Contract Services	\$	-	\$	8,282	\$	4,800	\$	-	\$	-	0%		
Supplies	\$	21	\$	38,134	\$	16,570	\$	7,500	\$	7,500	0%		
Capital Outlay (Minor)	\$	9,693	\$	11,515	\$	100,549	\$	9,000	\$	39,000	333%		
Miscellaneous	\$	-	\$	2,444	\$	-	\$	-	\$	-	0%		
Total Expenditures	\$	9,714	\$	60,375	\$	121,919	\$	16,500	\$	46,500	182%		



## **FUND 210 - CONFISCATED ASSET FUND**

DEPT - 3200 - POLICE

Account	ccount Account Description or Title		Y 2016	F	Y 2017	FY 2018		
Number			Actual	E	Budget		Adopted	
	OPERATING REVENUES							
35	FINES AND FORFEITURES							
3513200	Cash Confiscation - State	\$	-	\$	5,000	\$	5,000	
3513205	Cash Confiscation - Federal	\$	4,444	\$	2,500	\$	2,500	
	TOTAL FINES AND FORFEITURES	\$	4,444	\$	7,500	\$	7,500	
	TOTAL REVENUES	\$	4,444	\$	7,500	\$	7,500	
		_	.,	_	.,	Ť	1,000	
	EXPENDITURES:							
52	PURCHASE/CONTRACT SERVICES							
5237001	Education and Training	\$	4,800	\$	-	\$	-	
	TOTAL PURCHASE/CONTRACT SERVICES	\$	4,800	\$	-	\$	-	
53	SUPPLIES							
5313001	Food	\$		\$	2,000	\$	2,000	
5314001	Books & Periodicals	\$	_	\$	500	\$	2,000 500	
5316001	Small Tools & Equipment	\$	16,570	\$	5,000	\$	5,000	
3310001	TOTAL SUPPLIES	\$	16,570	\$	7,500	\$	7,500	
					·			
54	CAPITAL OUTLAY (MINOR)	_				_		
	Vehicle & Conversion	\$	349	\$	-	\$	30,000	
	Furniture and Fixtures MC	\$	3,893	\$		\$	-	
3200.5424001	•	\$	4,077	\$	5,000	\$	5,000	
	Comp-Firearms Training System	\$	77,792	\$	-	\$	-	
3200.5425001	Other Equipment	\$	14,438	\$	4,000	\$	4,000	
	TOTAL CAPITAL OUTLAY	\$	100,549	\$	9,000	\$	39,000	
	TOTAL EXPENDITURES AND OTHER	\$	121,919	\$	16,500	\$	46,500	

## **TAB** 10

# 221 CDBG Housing Fund

## **TAB** 10

# 221 CDBG Housing Fund

### **FUND - 221 - CDBG FUND**

### **DEPT - 7400 - PLANNING AND DEVELOPMENT**

This fund accounts for the receipt and disbursement of the Community Development Block Grant (CDBG) for the infrastructure, and the Community Housing Improvement Program (CHIP) Grant to build houses, that was awarded to the City to develop Statesboro Pointe Subdivision. This is a 25-lot subdivision that the City created to provide low- and moderate-income citizens the opportunity for homeownership. Currently, the subdivision infrastructure is completely installed and twenty-five houses have been constructed and sold. The original plan was for the City to use the proceeds to construct houses, sell them, and repeat this process until all 25 homes had been built and sold. Then, the CHIP funding would continue as a Revolving Housing Loan Fund to finance additional homes that the City could build on individual lots it had acquired.

The City had experienced difficulty in getting some potential buyers bank-qualified for conventional loans. At the same time, Habitat for Humanity of Bulloch County, Inc. had a waiting list of potential homebuyers, but had difficulty in obtaining reasonably priced building lots. Since Habitat finances its own mortgages at zero interest, the bank qualification process is not an issue for their buyers. The City had 21 remaining lots in Statesboro Pointe, and in late May, 2003, partnered with Habitat; and had the Georgia Department of Community Affairs amend its two grant awards to allow the City to provide these lots as needed to Habitat through the Statesboro—Bulloch County Land Bank Authority at reduced market rates or in some cases, no cost. In addition, DCA authorized the City to loan Habitat up to \$15,000 per house from the CHIP Grant Revolving Loan Fund, to be repaid at no interest as the Habitat mortgage is repaid over 20 years. This has made it less expensive for groups wanting to build a Habitat house as they will have to provide \$15,000 less in upfront money for supplies and materials. This has spurred development of these houses at a faster pace, and has assisted Habitat in getting more volunteers. We believe it is an excellent partnership to address low-income housing in Statesboro.

To date, the City has given the Land Bank Authority three lots at no cost, to be provided to Habitat. In addition, the City has sold twenty-two lots to the Land Bank Authority for \$5,000 each, which in turn were sold to Habitat for the same price. Statesboro Pointe has been built out. It is anticipated that the City and Habitat will partner on still other subdivisions, as the CHIP Grant funds will constitute a Revolving Housing Loan Fund that is replenished monthly as the loans to previous homebuyers are repaid into this CDBG Fund. This fund will be the repository of the Revolving Housing Loan Fund.

The information in this Budget is for informational purposes only. Anyone wishing to participate in this housing program is encouraged to contact the Planning and Development department, at 764-0666, or Mrs. Linda Christy, Habitat Executive Director, at 489-2076.



224 US Dept of Justice Grant Fund

224 US Dept of Justice Grant Fund

### **FUND - 224 - US DEPT OF JUSTICE GRANT**

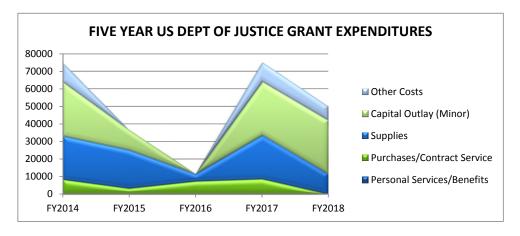
**DEPT - 3200** 

This fund accounts for funds seized for possible illegal activity by the Crime Suppression Unit. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Crime Suppression Unit and the Targeting Violent Crime Initiative, usually with the purchase of additional equipment, training, and investigative costs as required by the Office of Justice Programs Financial Guide.

In FY 2008, the City was awarded a US Department of Justice Grant (The Byrne Memorial Discretionary Grant) for the creation of a Crime Suppression Unit. The City was awarded \$317,722 for this four member team. As long as the Crime Suppression Unit is active, any seizures that are made are recorded in this fund.

### **EXPENDITURES SUMMARY**

	4	Actual	1	Actual		Actual	В	udgeted	A	dopted	Percentage
	F	Y2014	F	Y2015	F	FY2016	F	FY2017	I	FY2018	Increase
Purchase/Contract Services	\$	8,184	\$	3,184	\$	7,184	\$	8,500	\$	-	-100%
Supplies	\$	24,955	\$	21,909	\$	4,327	\$	25,000	\$	11,500	-54%
Capital Outlay (Minor)	\$	30,861	\$	11,578	\$	-	\$	30,500	\$	30,500	0%
Other Costs	\$	11,000	\$	-	\$	-	\$	11,000	\$	8,000	-27%
Total Expenditures	\$	75,000	\$	36,671	\$	11,511	\$	75,000	\$	50,000	-33%



FUND 224 - US DEPT OF JUSTICE GRANT FUND DEPT - 3200 - POLICE

Account Number	Account Description or Title		Y 2016 Actual		Y 2017 Budget	FY 2018 Adopted		
	REVENUES:		101001				шортош	
3513205	Cash Confiscation-Federal	\$	31,059	\$	30,000	\$	20,000	
0010200	TOTAL REVENUES	\$	31,059	\$	30,000	\$	20,000	
	TOTAL NEVENOLS	Ι Ψ	01,000	Ψ	00,000	Ψ	20,000	
	EXPENDITURES:							
52	PURCHASE/CONTRACT SERVICES							
5222002	Rep. & Maint. (Vehicles)	\$	5,063	\$	-	\$	-	
5222004	Rep. Maint - Buildings/Grounds	\$	2,121	\$	-	\$	-	
5235001	Travel	\$ \$	-	\$	6,000	\$	-	
5237001	Training	\$	-	\$	2,500	\$	-	
	TOTAL PURCHASE SERVICES	\$	7,184	\$	8,500	\$	-	
53	SUPPLIES							
5311001	Office and General Supplies	\$	-	\$	4,000	\$	-	
5311005	Uniforms	\$ \$ \$ \$ \$	-	\$	2,500	\$	-	
5311007	CID Supplies	\$	-	\$	4,000	\$	-	
5311602	Ammunition & Taser Supplies	\$	-	\$	1,500	\$	1,500	
5316001	Small Tools & Equipment	\$	4,327	\$	13,000	\$	10,000	
	TOTAL SUPPLIES	\$	4,327	\$	25,000	\$	11,500	
54	CAPITAL OUTLAY (MINOR)							
5422105	Police Vehicle & Conversion	\$	_	\$	27,000	\$	27,000	
5424001	Computers	\$	_	\$	3,500	\$	3,500	
0.2.001	TOTAL CAPITAL OUTLAY (MINOR)	\$	-	\$	30,500	\$	30,500	
57	OTHER COSTS	١.						
5734001	Misc. Expenses	\$	-	\$	11,000	\$	8,000	
	TOTAL OTHER COSTS	\$	-	\$	11,000	\$	8,000	
	TOTAL EXPENDITURES	\$	11,511	\$	75,000	\$	50,000	

# 250 Multiple Grant Fund

# 250 Multiple Grant Fund

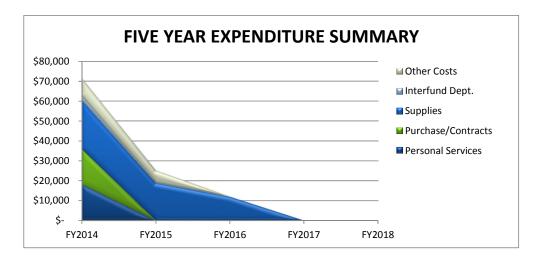
### **FUND - 250 - MULTIPLE GRANT**

This fund accounts for receipts and disbursements for small state and federal grants that individually are less than 2% of the General Fund's annual expenditures. Based upon this Budget, that amount would be for any grant below \$274,059 that is not accounted for in an existing fund.

Should capital grants not budgeted here be received that are below the threshold, this fund would be amended to include both their revenues and expenditures.

EXPEN	IDITIIR	ES SUN	ИMARY

	1	Actual		Actual		Actual	Bu	dgeted	Adopted	Percentage
	F	Y2014	F	Y2015	F	Y2016	F	Y2017	FY2018	Increase
Personal Services/Benefits	\$	18,038	\$	-	\$	-	\$	-	\$ -	0.00%
Supplies	\$	24,280	\$	19,007	\$	12,000	\$	-	\$ _	0.00%
Interfund Dept. Charges	\$	2,340	\$	-	\$	-	\$	-	\$ -	0.00%
Other Costs	\$	8,839	\$	6,138	\$	-	\$	-	\$ -	0.00%
Total Expenditures	\$	53,497	\$	25,145	\$	12,000	\$	-	\$ -	0.00%



### **FUND 250 - MULTIPLE GRANT FUND**

Account Description or Title Number		FY 2016 Actual	Y 2017 Budget	FY 2018 Adopted
	REVENUES:			
3340121	Art Council	\$ 12,000	\$ -	\$ -
	TOTAL REVENUES	\$ 12,000	\$ -	\$ -
	EXPENDITURES:			
6173.5710106	Payment to Arts Council	\$ 12,000	\$ -	\$ -
	TOTAL EXPENDITURES	\$ 12,000	\$ -	\$ -

## 251 America's Best Communities Grant

## 251 America's Best Communities Grant

### FUND - 251 - AMERICA'S BEST COMMUNITIES GRANT

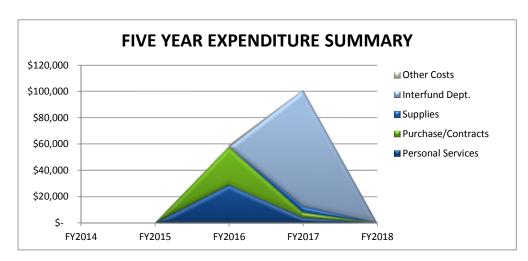
**DEPT - 4220** 

This fund accounts for the receipts and disbursements of the America's Best Communities Grant as well as any donations associated with the Grant project. In FY 2016, the Averitt Center for the Arts, the Downtown Statesboro Development Authority and the City of Statesboro partnered to make an application in the America's Best Communities Competition. Not only were these partners issued \$50,000 in quarter prize award winnings, they also were named in the final eight for an additional \$100,000 in winnings. In April 2017, the America's Best Communities committee was named the winner of \$1,000,000.

The winnings are designed to be used for Statesboro's "Blue Mile" project. Also known as the South Main Street revitalization effort. The "Blue Mile" is the one mile stretch of US Hwy 301 South (South Main Street) that currently suffers from a lack of identity, vitality, character, attractions, and amenities. The Blue Mile serves as an important link between historic downtown Statesboro and Georgia Southern University.

### **EXPENDITURES SUMMARY**

	Ac	ctual	A	ctual		Actual	B	udgeted	Adopted	Percentage
	FY	2014	F	Y2015	]	FY2016	F	Y2017	FY2018	Increase
Purchased Services	\$	-	\$	-	\$	28,850	\$	4,000	\$ -	0.00%
Supplies	\$	-	\$	-	\$	-	\$	4,800	\$ -	0.00%
Capital Outlay	\$	-	\$	-	\$	-	\$	88,000	\$ -	0.00%
Other Costs	\$	-	\$	-	\$	1,700	\$	-	\$ -	0.00%
Total Expenditures	\$	-	\$	-	\$	30,550	\$	96,800	\$ -	0.00%



FUND 251 - America's Best Communities (ABC) Grant

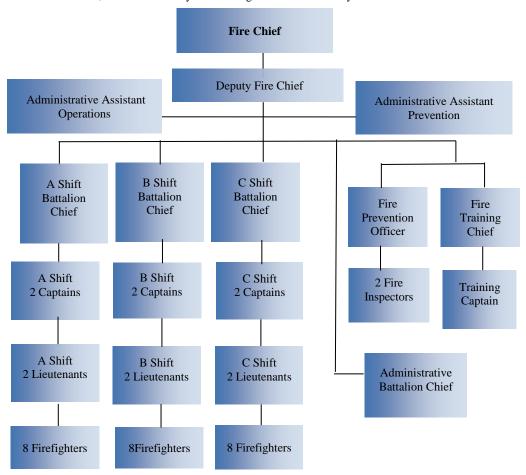
Account	Account Description or Title	Y 2016 Actual	_	Y 2017	FY 2018
Number		 Actual		Budget	Adopted
	REVENUES:				
33					
3395002	ABC Grant	\$ 57,132	\$	-	\$ -
3710001	Donations and Contributions	\$ -	\$	50,000	\$ -
	TOTAL REVENUES	\$ 57,132	\$	50,000	\$ -
	EXPENDITURES:				
5212002	Engineering Fees	\$ 28,850	\$	-	\$ -
5212005	Public Relations	\$ -	\$	4,000	\$ -
5311103	Banners	\$ -	\$	4,800	\$ -
5412101	Pocket Parks	\$ -	\$	6,000	\$ -
5412103	Dog Park	\$ -	\$	20,000	\$ -
5425610	Archway Entrance	\$ -	\$	35,000	\$ -
5425611	Statue - Willie McTell	\$ -	\$	15,000	\$ -
5425612	Trash Cans	\$ -	\$	12,000	\$ -
5734001	Miscellaneous	\$ 1,700	\$	-	\$ -
	TOTAL EXPENDITURES	\$ 30,550	\$	96,800	\$ -

## 270 Statesboro Fire Service Fund

## 270 Statesboro Fire Service Fund

**DEPT - 3500** 

This department is headed by the Fire Chief who is located at Station One on West Grady Street which also serves as the administrative office, and Station Two is located on Fair Road. The department offers a full range of fire suppression, hazmat, vehicle and technical rescue, fire and life safety code management and fire safety education services.



### STATEMENT OF SERVICE

The department operates with 50 personnel, 48 of which are state certified firefighters, and two civilian administrative assistants. The department operates with three shifts with each shift working a 24-hour period providing the community with 24/7 -365 days per year coverage. This "24 on/48 off" schedule is considered the industry standard which provides 14 personnel on each shift with a minimum staffing of 11. Part-time firefighters are used to back-fill vacancies on shifts caused by vacation, sick and other leave. The administrative staff consists of a Fire Chief, Operations Officer, Fire Prevention Officer, Training Officer, Training Captain and two Fire Inspectors, who all work a typical 40-hour per week shift and are available for calls during those hours, as well as call-back on major fires.

Our two current station locations are equipped with five fire pumpers, two aerial ladders, Command/Tactical Support unit, haz-mat unit and a Rehabilitation/Victim assistant unit. All units are radio dispatched by the Bulloch County dispatch center which operates an enhanced 9-1-1 telephone system. All firefighters are issued pagers and/or radios which operate on an 800 MHz radio system. The department is actively involved in fire prevention. The Prevention Officer serves as the fire marshal, reviewing building plans for compliance with the Life Safety Code and the Fire Code. He works closely with the building official in the Engineering Department in the review of these plans. In addition, the department presents fire safety programs to hundreds of school children throughout the City of Statesboro and the Statesboro Fire District each year. The department has a Fire Safety House which is taken to schools, community events and other events throughout the City and fire district.

The department also covers, by contract with Bulloch County, an area approximately five miles in circumference from each station, most of which is outside the City limits. This is known as the Statesboro Fire District and the residents of the district pay a fire district tax of 1.8 mills to the County, which remits it to the City. For the FY 2016, the fire district paid approximately 28% of the Statesboro Fire Department's operating budget. For this payment, they receive reduced response times and enjoy the same Class 3/8B ISO rating as citizens of the City. The number of personnel, upgraded equipment, emergency communications, and the City's water system has resulted in the City enjoying a Class 3/8B ISO fire insurance rating.

GOALS	FY 2017 STATUS	FY 2018 PROJECTED
FY 2017		
1. Finish a fire station master plan to determine the number and location of future fire stations. Then, work cooperatively with Bulloch County to implement the changes as they become needed.	In Progress-Cont.discussions with Bulloch Co. regarding Fire Dist. & Station Location.	In Progress-Cont.discussions with Bulloch Co. regarding Fire Dist. & Station Location.
2. Renovate current Grady Street Fire Station to accommodate additional service resources as well as the departments administration.	N/A	Complete
3. Develop and implement cost recovery strategies to protect the fire district from material financial loss.	In Progress	Currently looking at various funding mechanisms.
4. Enhance the staffing levels of the department through a volunteer part time, and cross training police officer firefighter program.	, On-Going	Continued development of Part- Time Firefighter program
5. Maintain our ISO Class III Rating.	Complete - Maintain	Complete-Maintain
6. Expand and/or fully utilize existing technology to enhance the efficiency of fire department operations.	On-Going	On-Going
FY 2018	-	
1. Begin process to construct Fire Station 3.	In-Progress	In-Progress
2. Begin the process to become nationally accredited through the Center for Public Safety Excellence (CPSE).	Not Started	Not Started
3. Begin implementing processes and programs in an effort to lower the current ISO Class 3 Rating to a Class 2.	In-Progress	In-Progress
4. Ensure that all Divisions within the department are utilizing technology to enhance efficient service delivery.	In-Progress-On-Going	In-Progress-On-Going

### **OBJECTIVES FOR FISCAL YEAR 2018**

- 1. Continue to stress fire prevention through annual inspection of businesses.
- 2. Continue to stress fire prevention through visits to public and private schools within the fire district.
- 3. Continue to stress early detection of fire through distribution of residential smoke alarms.
- 4. Continue to properly train firefighters to stress safety in their work.
- 5. Continue to pursue grants as an alternative source of funding for needed capital items.

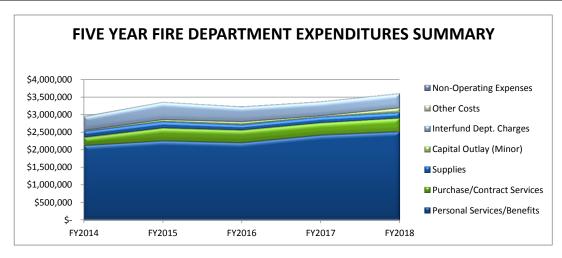
### PERFORMANCE MEASURES

	2014	2015	2016	2017	2018
WORKLOAD MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	ADOPTED
Total Call of Service	1,025	1,139	1048	1,156	1,071
Structure Fire	76	90	60	82	75
Vehicle Fire	33	30	30	23	31
Grass or brush Fire	28	66	43	68	46
Vehicle Extrications	16	20	37	23	24
Other Rescues (Confined Space, High Angle, Etc.)	6	0	3	4	3
Washdown	0	0	0	0	0
Emergency standby/Public Assist	1	8	16	39	5
False alarmunintentional (System Malfunction)	327	440	326	533	364
False alarmintentional (Human Initiated)	135	47	30	49	71
Hazardous Materials Response	36	36	0	1	1
Hazardous Conditions (spills and leaks)	NA	NA	32	27	32
Smoke Scare	23	NA	21	35	22
Other Responses (Smoke Scare, Smell of Gas, Etc.)	114	125	358	155	199
Fire Safety/Public Education Events	64	66	92	117	74
Number of Fire Safety/Public Ed Participants	15,177	1,927	12,621	13,516	13,500
Smoke Alarms Installed	25	43	43	52	50
Number of Locations Smoke Alarms Installed	22	46	38	32	35
Community Relation Events	127	36	39	53	67
Home Safety Reviews	4	2	2	1	5
Car Seat Installations	10	15	27	20	20
Total of All Fire Calls inside the City	564	862	804	882	825
Total of All Fire Calls outside the City in the Fire District	158	238	201	239	200

					NO
Mutual Aid Fire Calls to other jurisdictions	49	57	39	31	35
Average Number of Fire Calls inside the City per day	1.55	2.30	2.2	2.40	2.00
Average Response Time (minutes) to Fire Calls inside	4.50	3.98	5.5		
the City				5.20	4.66
Average Number of Fire Calls outside City in Fire	0.43	0.81	0.55		
District per day				0.65	0.60
Number of serious fire-related injuries in City and Fire	10.00	8.00	28		
District	10.00	8.00	20	17.00	12.00
Number of fire-related fatalities in City and Fire District	1	1	3	4	12.00
•		_	_	1	1
Number of FTE Employees	50	50	50	50	50
Insurance Services Office (ISO) Department Rating	3 and 3/8B	3 and 3/8B	3 and 3/8B	3 and 3/8B	3 and 3/8B
Operating Expenditures	\$ 2,978,392	\$ 3,573,537	\$ 3,452,155	\$ 3,379,546	\$ -
	2014	2015	2016	2017	2018
PRODUCTIVITY MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Fire Inspections	948	895	1526	1362	1480
Re-Inspections	415	855	767	347	150
Number of commercial fire inspections	NA	NA	1156	841	950
Number of residential fire inspections	NA	NA	146	281	215
Number of industrial fire inspections	NA	NA	64	23	30
Number of school fire inspections/ day cares	NA	NA	2	7	10
Number of public assembly fire inspections	NA	NA	158	105	125
Number of new construction or major renovation Fire	230	200	1		
Code compliance plan reviews				105	125
Pre-Plans Performed	121	24	2	6	125
Number of participants in fire prevention programs	NA	1,927	12,621	13,516	13,500

### **EXPENDITURES SUMMARY**

	Actual Actual		Actual	Budgeted	Adopted	Percentage	
	FY2014		FY2015	FY2016	FY2017	FY2018	Increase
Personal Services/Benefits	\$ 2,126,462	\$	2,258,999	\$ 2,204,733	\$ 2,419,412	\$ 2,515,486	3.97%
Purchase/Contract Services	\$ 233,778	\$	362,920	\$ 359,754	\$ 347,345	\$ 380,435	9.53%
Supplies	\$ 175,563	\$	183,117	\$ 152,479	\$ 170,354	\$ 163,129	-4.24%
Capital Outlay (Minor)	\$ 18,607	\$	54,553	\$ 84,954	\$ 30,800	\$ 131,150	325.81%
Interfund Dept. Charges	\$ 407,373	\$	503,525	\$ 432,584	\$ 405,335	\$ 413,791	2.09%
Other Costs	\$ 10,134	\$	4,681	\$ 7,294	\$ 6,300	\$ 5,750	-8.73%
Non-Operating Expenses	\$ 6,475	\$	-	\$ -	\$ -	\$ 10,670	0.00%
Total Expenditures	\$ 2,978,392	\$	3,367,795	\$ 3,241,798	\$ 3,379,546	\$ 3,620,411	7.13%



FUND 270 - STATESBORO FIRE SERVICE FUND DEPT - 3500 - FIRE

Account Number	Account Description or Title		FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted		
	OPERATING REVENUES:								
34	CHARGES FOR SERVICES	φ.	000 000	Φ.	070 000	φ.	000 000		
3422200	Fire Tax District - Current Year	\$	909,293	\$	870,000	\$	890,000		
3442108	Fire Line Access Fee	\$ <b>\$</b>	259,607	\$ <b>\$</b>	256,800 <b>1,126,800</b>	\$ <b>\$</b>	260,000		
	TOTAL CHARGES FOR SERVICES	Ð	1,168,900	Þ	1,120,000	Þ	1,150,000		
37	CONTRIBUTIONS AND DONATIONS								
3710002	Contributions and donations	\$	6,925	\$	_	\$	_		
0002	TOTAL CONTRIBUTIONS AND DONATIONS	\$	6,925	\$	-	\$			
		Ė				-			
38	MISCELLANEOUS REVENUE								
3890100	Miscellaneous Income	\$	-	\$	-	\$	100		
	TOTAL MISCELLANEOUS REVENUE	\$	-	\$	-	\$	100		
							_		
39	OTHER FINANCING SOURCES								
3912001	Operating Trans. in General Fund	\$	1,344,000	\$	1,344,000	\$	1,344,000		
3912300	Transfer in from WS Fund	\$	821,682	\$	790,000	\$	821,682		
3921001	Sale of Assets	\$	2,140	\$	-	\$	-		
	TOTAL OTHER FINANCING SOURCES	\$	2,167,822	\$	2,134,000	\$	2,165,682		
TOTAL	REVENUES AND OTHER FINANCING	\$	3,343,647	\$	3,260,800	\$	3,315,782		
TOTAL	REVENUES AND OTHER FINANCING	Ð	3,343,047	Þ	3,260,600	Þ	3,313,762		
51	PERSONAL SERVICES/BENEFITS								
5111001	Regular Employees	\$	1,828,112	\$	1,960,991	\$	2,056,623		
5111003	Part Time	\$	38,883	\$	45,600	\$	45,600		
5113001	Overtime	\$	44,534	\$	45,000	\$	45,000		
	Sub-total: Salaries and Wages	\$	1,911,529	\$	2,051,591	\$	2,147,223		
5122001	Social Security (FICA) Contributions	\$	133,281	\$	156,947	\$	164,263		
5124001	Retirement Contributions	\$	96,324	\$	123,095	\$	125,910		
5127001	Workers Compensation	\$	61,087	\$	72,179	\$	59,240		
5129001	Employment Physicals	\$	1,749	\$	15,600	\$	17,200		
5129002	Employee Drug Screening Tests	\$	763	\$	-	\$	1,650		
	Sub-total: Employee Benefits	\$	293,204	\$	367,821	\$	368,263		
	TOTAL PERSONAL SERVICES	\$	2,204,733	\$	2,419,412	\$	2,515,486		
52	PURCHASE/CONTRACT SERVICES								
5213001	Computer Programming Fees	\$	1,256	\$	_	\$	_		
32 13001	Sub-total: Prof. and Tech. Services	\$	1,256	\$	_	\$			
5221001	Cleaning Services	\$	1,091	\$	2,075	\$	4,150		
5222001	Rep. and Maint. (Equipment)	\$	12,910	\$	14,500	\$	12,100		
5222002	Rep. and Maint. (Vehicles-Parts)	\$	58,139	\$	46,000	\$	50,000		
5222003	Rep. and Maint. (Labor)	\$	66,129	\$	51,000	\$	51,000		
5222004	Rep. and Maint. (Buildings/Grounds)	\$	17,282	\$	19,415	\$	16,000		
5222005	Rep. and Maint. (Office Equipment)	\$	726	\$	1,200	\$	1,500		
5222006	Rep. and Maint. (Other Equipment)	\$	23,491	\$	27,000	\$	30,950		
5222103	Rep. and Maint. Computers	\$	60,280	\$	60,280	\$	57,865		
5223200	Rentals	\$	3,675	\$	3,325	\$	2,875		
	Sub-total: Property Services	\$	243,836	\$	224,795	\$	226,440		

FUND 270 - STATESBORO FIRE SERVICE FUND

**DEPT - 3500 - FIRE** 

Account	Account Description or Title	FY 2016	FY 2017	FY 2018
Number		Actual	Budget	Adopted
5231001	Insurance, Other than Benefits	\$ 47,643	\$ 46,765	\$ 46,765
5232001	Telephone	\$ 6,715	\$ 6,600	\$ 5,820
5232003	Cellular Phones/ Services	\$ 5,950	\$ 5,950	\$ 15,575
5232006	Postage	\$ 375	\$ 600	\$ 550
5233001	Advertising	\$ 3,640	\$ 1,950	\$ 1,950
5234001	Printing & Binding	\$ 167	\$ 925	\$ 800
5235001	Travel	\$ 6,104	\$ 12,500	\$ 13,475
5236001	Dues and Fees	\$ 2,030	\$ 2,000	\$ 2,935
5237001	Education and Training	\$ 19,770	\$ 20,000	\$ 30,000
5238501	Contract Services	\$ 2,738	\$ 1,000	\$ 9,000
5238503	Pest Control - Buildings	\$ 1,020	\$ 800	\$ 750
5239002	Inspections of Equipment	\$ 18,510	\$ 23,460	\$ 26,375
	Sub-total: Other Purchased Services	\$ 114,662	\$ 122,550	\$ 153,995
	TOTAL PURCHASED SERVICES	\$ 359,754	\$ 347,345	\$ 380,435
53	SUPPLIES			
5311001	Office and General Supplies	\$ 3,268	\$ 2,900	\$ 2,900
5311002	Parts and Materials	\$ 978	\$ 500	\$ -
5311003	Chemicals	\$ 3,312	\$ 3,650	\$ 4,100
5311004	Janitorial Supplies	\$ 2,197	\$ 1,600	\$ 2,400
5311005	Uniforms	\$ 34,061	\$ 29,750	\$ 32,950
5311006	General Supplies and Materials	\$ 4,603	\$ 5,300	\$ 5,150
5311106	Public Education Supplies	\$ 1,691	\$ 2,850	\$ 3,350
5312300	Electricity	\$ 24,005	\$ 26,750	\$ 33,500
5312400	Bottled Gas	\$ 159	\$ 425	\$ 350
5312700	Gasoline/Diesel/CNG	\$ 25,465	\$ 46,550	\$ 30,275
5312800	Stormwater	\$ 1,012	\$ 1,104	\$ 1,104
5313001	Food	\$ 4,463	\$ 5,950	\$ 5,100
5314001	Books and Periodicals	\$ 1,437	\$ 2,875	\$ 4,450
5316001	Small Tools and Equipment	\$ 45,828	\$ 40,150	\$ 37,500
	TOTAL SUPPLIES	\$ 152,479	\$ 170,354	\$ 163,129
54	CAPITAL OUTLAY (MINOR)			
5412001	Site Improvement	\$ _	\$ _	\$ 20,000
5413000	Buildings	\$ 2,035	\$ _	\$ 1,200
5423001	Furniture and Fixtures	\$ 5,099	\$ 8,000	\$ 10,000
5424001	Computers	\$ 4,648	\$ 4,000	\$ -
5425001	Other Equipment	\$ 68,252	\$ 18,800	\$ 75,800
5425603	FD-27 Protective Clothing	\$ 4,920	\$ -	\$ 24,150
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 84,954	\$ 30,800	\$ 131,150
	, ,	·		
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	\$ 421,618	\$ 365,456	\$ 375,762
5524002	Life and Disability	\$ 7,502	\$ 7,914	\$ 7,914
5524003	Wellness Program	\$ 3,464	\$ 3,465	\$ 3,465
5524004	OPEB	\$ -	\$ 28,500	\$ 26,650
	TOTAL INTERFUND/INTERDEP'T.	\$ 432,584	\$ 405,335	\$ 413,791

### FUND 270 - STATESBORO FIRE SERVICE FUND DEPT - 3500 - FIRE

Account	Account Description or Title	FY 2016	FY 2017	FY 2018	
Number		Actual	Budget	Adopted	
57	OTHER COSTS				
5734001	Miscellaneous Expenses	\$ 5,195	\$ 5,000	\$ 5,000	
5734100	Fire Honor Guard	\$ 2,099	\$ 1,300	\$ 750	
	TOTAL OTHER COSTS	\$ 7,294	\$ 6,300	\$ 5,750	
				_	
61	NON-OPERATING EXPENSES				
6110500	Transfer to Central Services Fund	\$ -	\$ -	\$ 10,670	
	TOTAL EXPENDITURES	\$ 3,241,798	\$ 3,379,546	\$ 3,620,411	

271 Tax Allocation District Fund (TAD)

271 Tax Allocation District Fund (TAD)

### **FUND -271 - TAX ALLOCATION DISTRICT FUND**

**DEPT - 1500** 

This fund accounts for the receipts and disbursements of the Tax Allocation District (TAD). The citizens of Statesboro approved the creation of the South Main Street Tax Allocation District on November 4, 2014. The objective of the TAD is to fund improvements in the South Main Street Tax Allocation District – the heart and soul of our community.

**FUND 271 - TAX ALLOCATION DISTRICT FUND** 

Account Number	Account Description or Title		Y 2016 Actual	_	Y 2017 Budget	FY 2018 Adopted
	TAX REVENUE					
3111001	Property Taxes TAD	\$ 5	21,082	\$	75,000	\$ 75,000
	TOTAL TAX REVENUE	\$ 5	21,082	\$	75,000	\$ 75,000
	EXPENDITURES					
52	PURCHASE/CONTRACT SERVICES					
271.1500.5238501	Contract Services	\$ 3	-	\$	-	\$ 40,000
	TOTAL EXPENDITURES	\$ 5	-	\$	-	\$ 40,000

## 275 Hotel/Motel Tax Fund

## 275 Hotel/Motel Tax Fund

### **FUND - 275 - HOTEL MOTEL TAX**

### **DEPT - 7540**

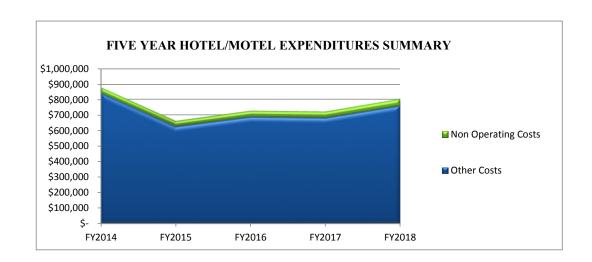
This fund accounts for the receipts and disbursements of the hotel/motel room occupancy tax. Since April, 2002, the City has had one-year Service Contracts with the SCVB, the Downtown Statesboro Development Authority (DSDA), and the Statesboro Arts Council (SAC) to promote tourism-related activities. In FY2013, the City of Statesboro asked the State legislature to increase the Hotel/Motel from 5% to 6%. The 1% increase will be used to help pay for a new Shooting Sports Education Center at Georgia Southern University. The hotel/motel tax proceeds are distributed as follows under the contracts:

5%	City of Statesboro
8.33%	GSU Shooting Center Reimbursement
19.90%	DSDA
26.77%	SAC
40.00%	SCVB

The proceeds are received from the hotel and motel operators monthly, and are distributed based upon the agreed percentages on a monthly basis as well. The current contract is effective from July 1, 2017 through June 30, 2018.

### **EXPENDITURES SUMMARY**

	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase
Other Costs	\$ 841,150	\$ 625,588	\$ 686,749	\$ 681,138	\$ 758,363	11.34%
Non Operating Costs	\$ 35,146	\$ 35,302	\$ 40,266	\$ 40,000	\$ 43,750	9.38%
Total Expenditures	\$ 876,296	\$ 660,890	\$ 727,015	\$ 721,138	\$ 802,113	11.23%



### **FUND 275 - HOTEL MOTEL TAX FUND**

### DEPT - 7540 - TOURISM

Account Number	Account Description or Title	FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted
	OPERATING REVENUES:					
31	TAXES					
3141000	Hotel/Motel Taxes	\$ 814,263	\$	800,000	\$	875,000
	TOTAL OPERATING REVENUES	\$ 814,263	\$	800,000	\$	875,000
	EXPENDITURES:					
57	OTHER COSTS					
5720001	Payment to other Agencies-SCVB	\$ 298,590	\$	306,720	\$	350,000
5720003	Payment to other Agencies-DSDA	\$ 162,038	\$	159,200	\$	174,125
5720004	Payment to other Agencies-Arts Council	\$ 226,121	\$	215,218	\$	234,238
	TOTAL OTHER COSTS	\$ 686,749	\$	681,138	\$	758,363
	NON-OPERATING EXPENDITURES:					
6110001	Transfer to General Fund	\$ 40,266	\$	40,000	\$	43,750
	TOTAL NON-OPERATING EXPENDITURES	\$ 40,266	\$	40,000	\$	43,750
	TOTAL EXPENDITURES AND OTHER	707.045	_	704 400	•	000 440
	FINANCING USES	\$ 727,015	\$	721,138	\$	802,113

# 286 Technology Fee Fund

# 286 Technology Fee Fund

### **FUND - 286 - TECHNOLOGY FEE**

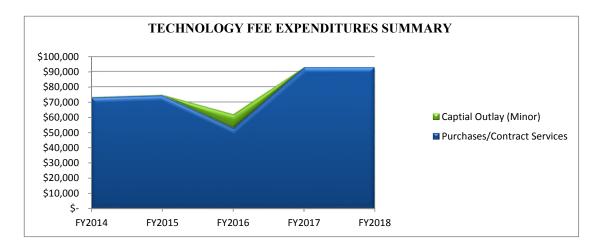
**DEPT - 3200, 3500** 

This fund accounts for fees collected from citations issued by the Police Department. Currently, the ordinance reads as follows:

**Section 78-10. Technology Fee.** There shall be imposed by the Municipal Court of the City of Statesboro, Georgia, a technology surcharge per offense for all offenses against the ordinances of the City of Statesboro or laws of the State of Georgia. The technology surcharge shall be in addition to all other fines and fees imposed by the Municipal Court. The revenue derived from the technology surcharge shall be used by the City to provide technical support for Law Enforcement and Municipal Court functions. This amendment shall become effective upon its approval by the Mayor and City Council of Statesboro, Georgia.

These fees are also used to supplement normal technical operating budget items for the Police Department. The amounts can fluctuate from year to year depending on several variables.

EXPENDITURES SUMMARY												
	1	Actual	1	Actual	1	Actual	В	udgeted		Adopted	Percentage	
	FY2014		FY2015		FY2016		FY2017		FY2018		Increase	
Purchase/Contract Services	\$	72,971	\$	74,398	\$	52,777	\$	92,850	\$	92,850	0.00%	
Capital Outlay (Minor)	\$	150	\$	189	\$	8,966	\$	-	\$	-	0.00%	
Total Expenditures	\$	73,121	\$	74,587	\$	61,743	\$	92,850	\$	92,850	0.00%	



### **FUND 286 - TECHNOLOGY FEE FUND**

**DEPT - 3200, 3500** 

Account	Account Description or Title	Y 2016	Y 2017		Y 2018
Number		Actual	Budget	Α	dopted
	REVENUES				
34	Charges for Services				
3411901	Technology Fee	\$ 96,613	\$ 93,000	\$	70,000
	TOTAL CHARGES FOR SERVICES	\$ 96,613	\$ 93,000	\$	70,000
	TOTAL REVENUES	\$ 96,613	\$ 93,000	\$	70,000
	EXPENDITURES:				
52	PURCHASE/CONTRACT SERVICES				
3200.5213001	Computer Programming Fees	\$ 1,663	\$ 83,500	\$	83,500
3200.5232003	Cellular Phones Service (Verizon)	\$ 15,020	\$ -	\$	-
3200.5232004	Pagers	\$ 86	\$ -	\$	-
3200.5236003	MDT Techonology Fee	\$ 27,660	\$ -	\$	-
3200.5236011	LPR Techonolgy - Annual	\$ -	\$ 9,350	\$	9,350
3500.5232003	Cellular Phones - Fire	\$ 8,348	\$ -	\$	-
	TOTAL PURCHASE/CONTRACT SERVICES	\$ 52,777	\$ 92,850	\$	92,850
54	CAPITAL OUTLAY (MINOR)				
3200.5424001	Computers - Police	\$ 8,966	\$ -	\$	-
	TOTAL CAPITAL OUTLAY (MINOR)	\$ 8,966	\$ -	\$	-
	TOTAL EXPENDITURES	\$ 61,743	\$ 92,850	\$	92,850

# 287 Alcohol Beverage Control Fund

# 287 Alcohol Beverage Control Fund

#### **FUND - 287 - ALCOHOL BEVERAGE CONTROL FUND**

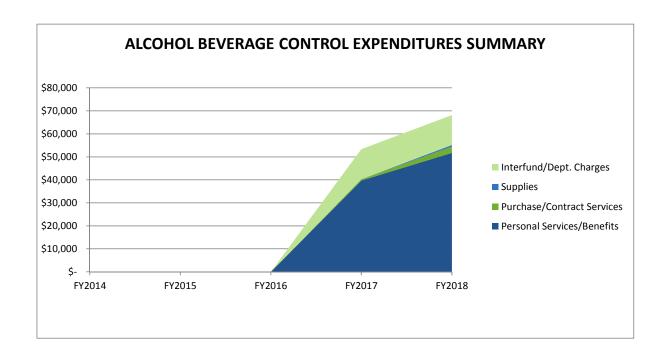
#### **DEPT - 3210 - POLICE**

This fund is used to account for the receipts and disbursements to finance the Alcohol Beverage Control Officer position at the Police Department and operations related to enforcing Alcohol related laws and ordinances. It is funded by fees collected from Alcohol Licenses and fees from certain Alcohol Related Citations.

The amounts collected each year can fluctuate from year to year depending on several variables.

#### **EXPENDITURES SUMMARY**

	Ac	Actual		Actual		Actual		Budgeted		Adopted	Percentage
	FY	2014	FY	2015	F	Y2016	F	FY2017		FY2018	Increase
Personal Services/Benefits	\$	-	\$	1	\$	1	\$	39,667	\$	51,714	30.37%
Purchase/Contract Services	\$	-	\$	-	\$	-	\$	591	\$	2,721	360.41%
Supplies	\$	-	\$	1	\$	1	\$	-	\$	700	100.00%
Interfund/Dept. Charges	\$	-	\$	-	\$	-	\$	13,043	\$	13,027	-0.12%
Total Expenditures	\$	-	\$	-	\$	-	\$	53,301	\$	68,162	27.88%



**FUND 287- Alcohol Beverage Control** 

DEPT - 3200 - POLICE

	ccount Account Description or Title			FY 2017	FY 2018		
Number	,	FY 2016 Actual		Budget		dopted	
	REVENUES:		Ī				
35	FINES AND FORFEITURES						
3211050	Bouncer/Security Permit	\$	-	\$ -	\$	6,500	
3513205	Revenue from Alcohol Licensing Fees	\$		\$ 2,500	\$	10,000	
3513605	Revenue from Alcohol Related Citations	\$	-	\$ 40,000	\$	40,000	
	TOTAL REVENUES	\$	-	\$ 42,500	\$	56,500	
	EVENDITUES						
	EXPENDITURES:						
51	PERSONAL SERVICES/BENEFITS			<b>A</b> 00 445	_	40.000	
5111001	Regular Employees	\$		\$ 33,445	\$	43,693	
5113001	Overtime	\$		\$ -	\$	300	
	Sub Total Salaries and Wages	\$		\$ 33,445	\$	43,993	
5122001	Social Security (FICA) Contributions	\$		\$ 2,559	\$	3,365	
5124001	Retirement Contributions	\$		\$ 2,007	\$	2,640	
5127001	Workers Compensation	\$		\$ 1,656	\$	1,716	
	Sub Total Employee Benefits	\$		\$ 6,222	\$	7,721	
	TOTAL PERSONAL SERVICES	\$	-	\$ 39,667	\$	51,714	
	DUDOULAGE GEDVIGEG						
52	PURCHASE SERVICES	_		Φ 504	Φ.		
5232003	Cell Phone	\$	-	\$ 591	\$	-	
5235001	Travel	\$	-	\$ -	\$	1,945	
5237001	Training	\$	-	\$ -	\$	776	
5236011	MDT Fees	\$		\$ -	\$		
	Sub-Total: Other Purchased Services	\$		\$ 591	\$	2,721	
	TOTAL PURCHASE SERVICES	\$	-	\$ 591	\$	2,721	
53	SUPPLIES						
5311005	Uniforms	\$		\$ -	\$	500	
5311005	General Supplies	\$		\$ -	\$	200	
5312700	Gasoline/Diesel	\$		\$ -	\$	200	
5512700	TOTAL SUPPLIES	\$		\$ -	\$	700	
	TOTAL GOLT LIEG	Ψ	+	Ψ -	Ψ	700	
55	INTERFUND/DEPT, CHARGES		- 1				
5524001	Self-funded Insurance (Medical)	\$	_ [	\$ 12,172	\$	12,322	
5524002	Life and Disability	\$	_ [	\$ 66	\$		
5524002	Wellness Program	\$	_ [	\$ 55	\$	55	
5524004	OPEB	\$		\$ 750	\$	650	
302 <del>-100-1</del>	TOTAL INTERFUND/INTERDEP'T.	\$		\$ 13,043	\$	13,027	
-	. C L. III CHO/III LIDEL II	<b>*</b>	$\dashv$	10,070	_	10,021	
	TOTAL EXPENDITURES	\$	-	\$ 53,301	\$	68,162	

# 322 2007 SPLOST Fund

# 322 2007 SPLOST Fund

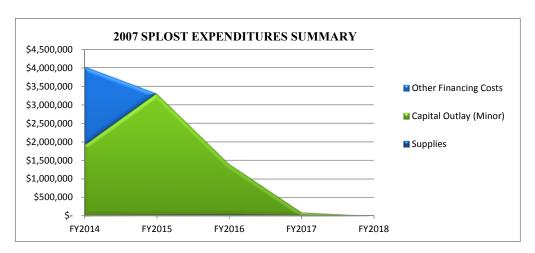
#### **FUND - 322 - 2007 SPLOST**

This fund is used to account for the receipts and disbursements of the City's portion of the 2007 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers.

July 18, 2006, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2002 SPLOST lapsed at the end of September, 2007. Since there is a two-month delay in receiving the new funds, receipt of the proceeds did not begin until December, 2007. The proceeds are then disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

### **EXPENDITURES SUMMARY**

	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase
Supplies	\$ -	\$ 20,000	\$ 42,000	\$ -	\$ -	0.00%
Capital Outlay (Minor)	\$ 1,905,525	\$ 3,282,930	\$ 1,361,504	\$ 102,304	\$ -	-100.00%
Other Financing Costs	\$ 2,127,326	\$ 840	\$ -	\$ -	\$ -	0.00%
Total Expenditures	\$ 4,032,851	\$ 3,303,770	\$ 1,403,504	\$ 102,304	\$ -	-100.00%



**FUND 322 - 2007 SPLOST FUND** 

Account Number	Account Description or Title		FY 2016 Actual		/ 2017 udget		7 2018 dopted
Number	REVENUES:	+	Actual	ь	uugei	A	lopieu
	REVENUES:						
322.3343101	GDOT Grants Traffic Projects	\$	209,952	\$	-	\$	-
322.33.7170	Interest Income	\$	2,200	\$	-	\$	-
	TOTAL REVENUES	\$	212,152	\$	-	\$	-
	EXPENDITURES:						
	BUILDINGS						
322.3500.5413300	Fire Station Renovation	\$	6,500	\$	-	\$	-
200 4000 544 4702	INFRASTRUCTURE	Φ.	470 044	Φ.		<u>_</u>	
322.4220.5414703 322.4220.5415602	ENG-40 Street Repaying	\$	476,841	\$	-	\$	-
322.4250.5415503	ENG-77 Savannah Ave/Rehabilitation Resurfacing ENG-94 Drainage Improvements	\$ \$	230,784 8,114	\$ \$	_	\$ \$	_
322.4400.5425005	Meter Pilot Program	\$	389	Ψ		\$	-
		ľ				ľ	
	VEHICLES						
322.3200.5422105	PD-1 Police Vehicles and Conversion	\$	153,788	\$	-	\$	-
322.7450.5422105	Vehicles and Conversion	\$	4,038	\$	-	\$	-
	EQUIPMENT						
322.3200.5316001	Small Tools and Equipment	\$	42,000	\$	-	\$	-
322.3200.5424006	Records Management System	\$	177,162	\$	-	\$	-
322.3200.5425704	PD-21 Electronic License Plate Reader	\$	18,800			\$ \$	-
322.3500.5425003	FD-71 SCBA Personal Prot Equipment	\$	670	\$	-		-
322.3500.5425704	FD-64 Personal Protective Clothing	\$	2,848	\$	-	\$	-
322.3200.5425602 322.4400.5425504	Telephone Recording System WWD-112 Upgrade Meters to Flex Net	\$ \$	12,000 128,123	\$	_	\$	
322.4400.3423304	WWD-112 Opgrade Meters to Flex Net	Ψ	120,123	Ψ	_	Ψ	_
	OTHER COSTS						
322.1510.5741003	Bank Charges	\$	918	\$	-	\$	-
						\$	-
200 0000 0440000	OTHER FINANCING USES	Φ.	400.004	φ.		\$	-
322.9000.6110200	Transfer to W/S Transfer to Stormwater	\$ \$	122,261	\$	-	\$ \$	-
322.9000.6110600	Hansiel IO Stoffiwater	Ф	18,268	\$	-	Φ	-
	TOTAL EXPENDITURES	\$	1,403,504	\$	-	\$	-

## 323 2013 SPLOST Fund

## 323 2013 SPLOST Fund

#### **FUND - 323 - 2013 SPLOST**

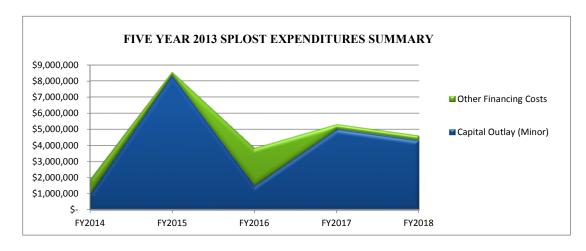
This fund is used to account for the receipts and disbursements of the City's portion of the 2013 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers.

On November 8, 2012, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2007 SPLOST lapsed at the end of September 2013. Since there is a two-month delay in receiving the new funds, receipt of the proceeds began March, 2014. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is not an additional tax, but an extension for six years of the 2007 SPLOST. This means that the sales tax rate in Bulloch County will remain at 7% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, and this 1% SPLOST for the County and four cities.

#### **EXPENDITURES SUMMARY**

	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase
Capital Outlay (Minor)	\$ 943,801	\$ 8,333,587	\$ 1,516,054	\$ 5,007,611	\$ 4,307,500	-13.98%
Other Financing Costs	\$ 936,761	\$ 208,333	\$ 2,320,145	\$ 300,000	\$ 300,000	0.00%
Total Expenditures	\$ 1,880,562	\$ 8,541,920	\$ 3,836,199	\$ 5,307,611	\$ 4,607,500	-13.98%



**FUND 323 - 2013 SPLOST FUND** 

Account	Account Description or Title	T	FY 2016		FY 2017		FY 2018
Number	, , , , , , , , , , , , , , , , , , ,		Actual		Budget		Adopted
	REVENUES:	Ī					•
323.3310002	Intergovernmental Revenue Bulloch County	\$	40,000	\$	-	\$	-
323.3371010	Proceeds for Public Safety	\$	712,526	\$	648,780	\$	662,124
323.3371103	Proceeds for Street and Drainage Projects	\$	909,935	\$	828,528	\$	845,627
323.3371200	Proceeds for City Structures	\$	72,466	\$	66,012	\$	67,373
323.3371300	Proceeds for Economic Development	\$	266,662	\$	242,820	\$	247,836
323.3371500	Proceeds for Water and Sewer Projects	\$	1,110,912	\$	1,011,768	\$	1,032,649
323.3371600	Proceeds for Natural Gas Projects	\$	330,561	\$	300,996	\$	307,213
323.3371700	Proceeds for Solid Waste Projects	\$	1,962,542	\$	1,947,588	\$	1,950,727
323.3610001	Interest Income	\$	1,902,542	\$	1,947,500	ψ	550
323.3939001	Proceeds from GMA Lease	\$	_	\$	_	\$	-
020.0000001	TOTAL REVENUES	\$	5,405,604	\$	5,046,492	\$	5,114,099
	TOTAL REVERSES	┿	0,400,004	_	0,040,402	۳	0,114,000
	EXPENDITURES:						
	BUILDINGS						
323.2650.5413200	SMC-1 Municipal Court Building	\$	426,605	\$	-	\$	_
323.3500.5413300	FD-7 Fire Station	\$	9,094	\$	-	\$	-
323.3500.5413305	FD-62 Public Safety Training Center	\$	-	\$	81,561	\$	-
	INFRASTRUCTURE						
323.1535.5415607	IT-3 Fiber Optic	\$	(135,182)	\$		\$	
323.4220.5414509	ENG-STS-31 Sidewalk Repairs	\$	17,370	\$	20,000	\$	20,000
	ENG-28 Street Striping/Street Signage		17,370		,	\$	20,000
323.4220.5414607	ENG-40 Street Resurfacing Program	\$ \$	-	\$ \$	40,000	\$	215 000
323.4220.5414703			-		300,000		315,000
323.4220.5414704	ENG-64 Proposed Sidewalk Installation	\$ \$	-	\$ \$	250,000	\$ \$	75,000
323.4220.5415303	ENG-68 Construct Sidewalk along Lester Road		-		350,000		350,000
323.4220.5415308	ENG-98 Roadway Imp. at Traffic Generators	\$	0.000	\$	-	\$	50,000
323.4220.5415405	ENG-101 Install Traffic Calm	\$	2,000	\$	05.000	\$	30,000
323.4220.5415504	ENG-96 Corridor Traffic Studies	\$	7,909	\$	25,000	\$	-
323.4220.5415608	STS-30 Major Street Repairs	\$	2,280	\$	20,000	\$	-
323.4220.5425808	ENG-36 Traffic Signal Installation Fletcher Subdiv.	\$	110,000	\$	33,000	\$	-
323.4220.5425809	ENG-115 South Main Streetscape Project	\$	-	\$	-	\$	150,000
323.4250.5415109	STM-13 Beasley Road Ditch Piping	\$	19,215	\$	-	\$	-
323.4330.5415400	WWD-14 Water and Sewer Rehab	\$	8,194	\$	-	\$	-
323.4330.5415601	WWD-32-F Cawana/Burkhalter Road Area W/S	\$	(6,188)		-	\$	-
323.4330.5415603	WWD-14-I Sav. Ave Replacement Water & Sewer	\$	723,290	\$	-	\$	-
323.4330.5415700	WWD-14-K Upgrade Sewer Proctor St. to Parrish	\$	-	\$	-	\$	200,000
323.4330.5415704	WWD-153 Upgrade Birds Pond Pump Station	\$	-	\$	100,000	\$	-
323.4330.5415705	WWD-108 Water and Sewer to 301 S & I-16	\$	-	\$	1,600,000	\$	-
323.4330.5415706	WWD-14-R Upgrade Sewer Edgewood Acres Sub.	\$	-	\$	-	\$	600,000
323.4330.5415707	WWD-14-S Upgrade W/S Northwest Side of Town	\$	-	\$	-	\$	225,000
323.4330.5415708	WWD-32-G Extend Sewer Main - East Oliff Street	\$	-	\$	-	\$	90,000
323.4330.5415709	WWD-147 Upgrade Water/Sewer S. Main Street	\$	_	\$	_	\$	350,000
323.4700.5415602	NGD-11 Gas System Expansion	\$	_	\$	_	\$	100,000
323.4700.5415608	NGD-2 Hwy 301 N. River Crossing	\$	_	\$	1,200,000	\$	1,200,000
	•						
222 4565 5425722	EQUIPMENT	Φ.		φ.	150 000	۴	105.000
323.1565.5425706	ENG-108 Rehabilitation of Mechanical Sytem	\$	400.050	\$	150,000	\$	125,000
323.3200.5422105	PD-1 Vehicles and Conversions	\$	139,659	\$	300,000	\$	300,000
323.3200.5424061	Rec Mgt Printers and Readers	\$	28,920	\$	-	\$	
323.3200.5425707	PD-22 Bullet Proof Vests for Patrol Officers	\$	16,787	\$	-	\$	12,500
323.3200.5425800	PD-24 ERT Communications Gear Replacement	\$	-	\$	28,050	\$	-
323.3500.5425901	FD-70 Train Tower Relocation	\$	240,838	\$	-	\$	-
323.4200.5422104	ENG-STS-113 Backhoe Clamshell Front Bucket	\$	7,795	\$	-	\$	-
323.4200.5425708	ENG-STS-95 Replace Low Boy Euip. Trailer	\$	1,612	\$	-	\$	-
323.4522.5422407	SWC-8 Automated Residential SideArm Garbage Tr	\$	295,000	\$	310,000	\$	-
323.4530.5425803	SWD-39 Generator	\$	1,500		-	\$	-
		• •	,	• '		• •	

**FUND 323 - 2013 SPLOST FUND** 

Account Number	Account Description or Title	FY 2016 Actual		FY 2017 Budget	FY 2018 Adopted
323.4530.5425809	SWD-7 Dozer Replacement	\$ -	\$	350,000	\$ -
323.4530.5425810	SWD-34 Yard Jocky Replacement	\$ -	\$	-	\$ 115,000
323.4700.5425005	Upgrade to Flexnet	\$ (400,644)	\$	100,000	\$ -
	OTHER FINANCING USES				
323.4530.5733002	Landfill Air Rights	\$ (42,262)	\$	-	\$ -
323.1510.5741003	Bank Charges	\$ 162	\$	-	\$ -
323.9000.6110002	Transfers to GF - GMA Lease Pool	\$ -	\$	300,000	\$ 300,000
323.9000.6110200	Transfers to W/S	\$ 461,713	\$	-	\$ -
323.9000.6110400	Transfers to Solid Waste Disposal	\$ 1,006,417	\$	-	\$ -
323.9000.6110500	Transfers to IT Fund	\$ 254,801	\$	-	\$ -
323.9000.6110600	Transfers to Stormwater	\$ 129,204	\$	-	\$ -
323.9000.6110700	Transfers to Natural Gas	\$ 510,110	\$	-	\$ -
	TOTAL EXPENDITURES	\$ 3,836,199	\$	5,307,611	\$ 4,607,500



## 341 2013 CDBG Fund

## 341 2013 CDBG Fund

### **FUND - 341 - 2013 CDBG FUND**

### **DEPT - 4250 - STORM DRAINAGE**

This fund accounts for the receipt and disbursement of the 2013 Community Development Block Grant (CDBG) for the purpose of constructing street and drainage improvements in the following locations: Gordon Street, Lafayette Street, Thomas Street, Turner Street and Cone Cresent. The project was completed in FY 2016. The explanation in this Budget is for informational purposes only.

### **FUND 341 - 2013 CDBG FUND**

### **DEPT - 4250 - STORM DRAINAGE**

Account Number	Account Description or Title		FY 2016 Actual	-	FY 2017 Budget	FY 2018 Adopted
	OPERATING REVENUES:	1	7101441			raoptou
33	INTERGOVERNMENTAL REVENUE					
3343107	Proceeds from DCA-CDBG	\$	250,578	\$	300,000	\$ _
0040107	TOTAL OPERATING REVENUES	\$	250,578	\$	300,000	\$ -
	EXPENDITURES:					
52	PURCHASE/CONTRACT SERVICES					
5212002	Engineering Fees	\$	(9,830)	\$	10,000	\$ -
5212007	General Administration	\$	15,000	\$	5,000	\$ -
5232006	CDBG Postage	\$	-	\$	25	\$ -
	TOTAL PURCHASE/CONTRACT SERVICES	\$	5,170	\$	15,025	\$ -
54	CAPITAL OUTLAY (MINOR)					
5415503	Construction	\$	274,896	\$	100.000	\$ -
	TOTAL CAPITAL OUTLAY (MINOR)	\$	274,896	\$	100,000	\$ _
	TOTAL EXPENDITURES:	\$	280,066	\$	115,025	\$ 

## 342 2016 CDBG Fund

## 342 2016 CDBG Fund

### **FUND - 342**

### **DEPT - 4250 - STORM DRAINAGE**

This fund accounts for the receipt and disbursement of the 2016 Community Development Block Grant (CDBG) for the purpose of constructing street and drainage improvements in the following locations: Kent Street, Lovett Street, Floyd Street, James Street and Bryant Street.

### **FUND 342 - 2016 CDBG FUND**

### **DEPT - 4250 - STORM DRAINAGE**

Account	Account Description or Title	FY	2016	FY 2017			FY 2018
Number		A	ctual	Вι	udget	1	Adopted
	OPERATING REVENUES:						
33	INTERGOVERNMENTAL REVENUE						
3343107	Proceeds from DCA-CDBG	\$	-	\$	-	\$	455,000
	TOTAL OPERATING REVENUES	\$	•	\$	•	\$	455,000
	EXPENDITURES:						
52	PURCHASE/CONTRACT SERVICES						
5212002	Engineering Fees	\$	_	\$	-	\$	10,330
5212007	General Administration	\$	-	\$	-	\$	15,000
	TOTAL PURCHASE/CONTRACT SERVICES	\$	-	\$	-	\$	25,330
54	CAPITAL OUTLAY (MINOR)						
5415503	Construction	\$	-	\$	-	\$	429,670
	TOTAL CAPITAL OUTLAY (MINOR)	\$	-	\$	-	\$	429,670
	TOTAL EXPENDITURES:	\$	-	\$	-	\$	455,000

350 Capital Improvements Program Fund

350 Capital Improvements Program Fund

#### **FUND - 350 - CAPITAL IMPROVEMENTS PROGRAM**

This fund accounts for the receipt and disbursement of funds to acquire major general fixed assets for the City. The projects are derived from the first year's listing within the 6-year Capital Improvements Program for the CIP Fund. Other capital projects are funded in the individual utility funds such as the Water and Sewer Fund, the Storm Water Fund, the Natural Gas Fund, the Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Some are also funded in the Fleet Management Fund, the Confiscated Assets Fund, the Multiple Grants Fund, the Statesboro Fire Service Fund, and the 2013 SPLOST Fund.

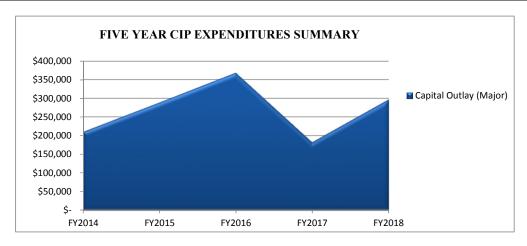
Funding is provided by a transfer from the General Fund, federal and state grants, and the Georgia Municipal Association (GMA) lease pool loans. Projects funded here should cost at least \$5,000 and have a useful life of at least two years. Some may have a smaller dollar amount when they are a carryover from the previous year when a project was not finished by year-end. Some capital projects take longer than one fiscal year to complete, requiring the remainder of the project to be funded in the following fiscal year(s). Projects retain the same Project Number and accounting line item in subsequent years in order to easily track a multiple-year project.

The savings from projects or purchases that come in under the budgeted amount are transferred throughout the fiscal year to a Contingency line item in this fund. The Contingency is then available to fund any change orders or unanticipated projects or purchases that arise during the fiscal year without having to amend this fund's budget. Any appropriations remaining in the Contingency line item at fiscal year-end go into the fund balance, which can be appropriated in a subsequent year for other projects.

The complete six-year Capital Improvements program is located in a separate tab within this document, and contains more detailed information on each project.

#### **EXPENDITURES SUMMARY**

	Actual Actual Budgeted A		Adopted	Percentage		
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase
Capital Outlay (Major)	\$ 209,483	\$ 288,000	\$ 367,400	\$ 182,000	\$ 296,500	62.91%
Total Expenditures	\$ 209,483	\$ 288,000	\$ 367,400	\$ 182,000	\$ 296,500	62.91%



**FUND 350 - CAPITAL IMPROVEMENTS PROGRAM** 

Account Number	Account Description or Title	FY 2017 Budgeted	FY 2018 Adopted
	REVENUES:		<u>'</u>
39	OTHER FINANCING SOURCES:		
3912001	Operating transfers from General Fund	\$ 130,000	\$ 100,000
3939001	Loan from GMA Lease Pool Fund	\$ 85,000	\$ 201,000
	TOTAL REVENUES & OTHER FINANCING SOURCES	\$ 215,000	\$ 301,000
	EXPENDITURES:		
	CAPITAL OUTLAY		
	Site Improvements		
6200.5425605	PW-PRK-13 Seasonal Decorations	\$ _	\$ 7,500
4200.5412009	PW-PT-18 Trees/Shrubs	\$ 5,000	\$ 6,000
4200.5422407	STS-92 Tree Maintenance and Removal	\$ -	\$ 5,000
6200.5412105	ENG-PRK-22 Improvements to Edgewood Park	\$ -	\$ 20,000
	Buildings		
1575.541310	ENG-18 Calibration of CH De-Humidifier and Chillers	\$ 8,000	\$ -
	Infrastructure		
4200.5413205	STS-117 Street Lights	\$ -	\$ 10,000
	Vehicles (and motorized equipment)		
1575.5422108	ENG-5 Utility Vehicle	\$ 26,000	\$ 26,000
4200.5422207	PW-ST-64 Replace Mower	\$ -	\$ 16,000
4200.5422402	PW-ST-80 Replace Exist Truck	\$ 40,000	\$ -
4200.5422304	STS-109 High Reach Bucket Truck Replacement	\$ 45,000	\$ 100,000
4200.5422401	ENG-STS-74 Work Truck Replacement	\$ 11,000	\$ 40,000
6200.5422108	ENG-PRK-24 Utility Vehicle	\$ 15,000	\$ -
4200.5422308	STS-98 Superintendent's Pickup Truck	\$ -	\$ 35,000
	Other equipment		
1575.5425609	PWE-ENG-118 Wide Format Plotter and Scanner	\$ 20,000	\$ -
4200.5425702	ENG-STS-106 Radios	\$ 12,000	\$ 12,000
6200.5425901	PW-PRK-26 Replace Benches, Trashcans etc.	\$ -	\$ 10,000
6200.5425702	PW-PRK-30 Replacement Radios	\$ -	\$ 9,000
	TOTAL CAPITAL OUTLAY EXPENDITURES	\$ 182,000	\$ 296,500

## 505 Water and Sewer Fund

## 505 Water and Sewer Fund

#### **FUND - 505 - WATER/SEWER FUND**

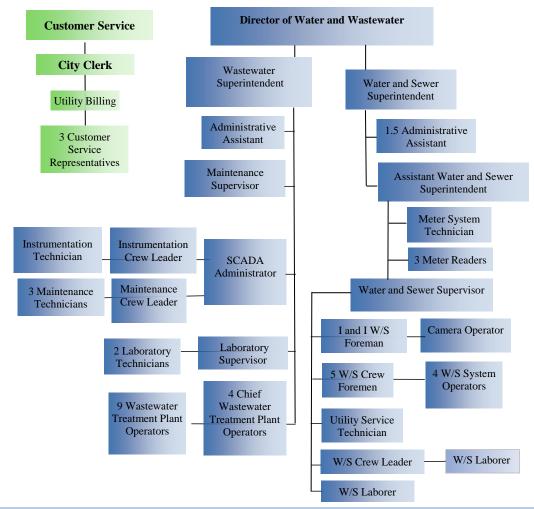
#### DEPT - 1590,4335,4400

This fund accounts for the receipts and disbursements to finance the City's Water and Sewer Department. The department is responsible for water treatment, storage, and the distribution system; and the wastewater collection, pumping, and treatment system, as well as the utility billing and collection through the Customer Service Department. The City's water is pumped from deep groundwater wells, treated, pumped to elevated storage tanks, and distributed throughout the City and parts of the County. Wastewater is collected in the sewer lines, pumped where gravity flow is not possible, then treated at a state-of-the-art wastewater treatment plant before discharging to Bird's Pond.

The City must meet stringent US Environmental Protection Agency standards for the treatment of drinking water, and the treatment before discharge of wastewater. Both of these functions are critical to public health, and require certified operators and laboratory personnel.

This fund is accounted for on the accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. In order to keep rates low, some SPLOST funds are used for major projects. Any SPLOST funds to be used for water and wastewater projects are spent within the SPLOST Fund, with the completed project then transferred to this fund as a fixed asset.

The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations, equipment and improvements and extensions of the systems. Unlike private utility companies, the City does not have to pay property or income taxes, and there are no distributions to shareholders, since the City is tax-exempt and non-profit. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.



#### STATEMENT OF SERVICE

The Water/Sewer and Wastewater Department is responsible to provide maintenance and operation of the Water Distribution System, Wastewater Collection System, Advanced Activated Sludge Wastewater Treatment Facility and Reclaimed Water System. The department also monitors and enforces the Industrial Pre-treatment Program and the Watershed Program. Other responsibilities include the oversight and inspection of design and construction of any extensions of the Water and Sewer system or expansions of the Wastewater Treatment Facility and participates in all new development review discussions in reference to water and sewer infrastructure.

GOALS	FY 2017 STATUS	FY 2018 PROJECTED
FY 2017		
1. Continue to provide safe drinking water to our customers with minimal disruption of service.	On-Going	On-Going
2. Continue to reduce the amount of infiltration and inflow into the Wastewater Collection System.	On-Going	On-Going
3. Continue to expand the Water Distribution and Wastewater Collection System into undeveloped area's, as determined by Mayor and Council.	Complete water and sewer extension to I-16/301 Intersection	Extend water and sewer within the I-16 Industrial Park
4.Continue to collect and properly treat all wastewater entering the Wastewater Collection System to ensure regulatory compliance with EPD.	On-Going	On-Going
5. Continue to ensure Industrial Pre-treatment compliance by all Industries.	All industries inspected	Inspect all industries
6. Continue to provide quality Reclaimed Water to Georgia Southern University, as well as extending the system to other users.	On-Going	On-Going
7.Ensure that all applicable Water/Sewer and Wastewater personnel obtain the state licenses required for their positions.	Multiple new stat licenses acquired by personnel	On-Going
8. Continue to improve the departments capacity to provide Quality Customer Service.	On-Going	On-Going
9. Continue to monitor the condition of the older Wastewater Treatment Plant equipment and schedule for needed up-grades or replacement of the equipment that has reached it life expectancy.	On-Going	On-Going
10. Continue to provide the necessary training for all Water and Wastewater personnel.	On-Going	On-Going
11. Rehabilitate approximately 9,000 feet of 8-inch sewer mains in Edgewood Acres.	Funds reallocated to FY2018	Complete in FY2018
12. Rehabilitate approximately 2,800 feet of 8-inch sewer mains in Fletcher Subdivision by way of installing liner.	Funds reallocated to FY2018	Complete in FY2018
13. Complete Phase 3 of water and sewer extension to the I-16/301 South Interchange.	Complete FY2017	N/A
14. Complete the installation of water and sewer to Aspen Aerogels.	Funds allocated for FY2018	Provide water and sewer to Aspen Aerogel
15. Upgrade Birds Pond pump station.	Spare pump/motor assembly purchased	Continue upgrade
FY 2018		
1. Rehabilitate approximately 3,100 feet of sewer mains from Proctor		
Street to East Moore Street.		
2. Upgrade water and sewer mains in the CDBG area. Including Kent		
Street, Lovett Street and Bryant Street.		
3. Upgrade water and sewer mains on South Main Street from		
Brannen Street to Tillman Road as part of "The Blue Mile" Project.		
4. Replace the existing UV (Ultraviolet Disinfection) System at the Wastewater Plant.		
OBJECTIVES FO	OR FISCAL YEAR 2018	

#### **OBJECTIVES FOR FISCAL YEAR 2018**

- 1. Continue to maintain all water lines, pumps and water tanks so that disruptions are avoided.
- 2. Continue to maintain the SCADA System so that system information is provided in a timely manner for all operators.
- 3. Continue to train and supervise the laboratory staff so that all required EPA/EPD testing is completed and reported as required and that any quality issues are addressed immediately.
- 4. Continue the backflow prevention installation program.
- 5. Continue to maintain the sewer lines, pump stations and Wastewater Treatment Facility so that overflows are avoided.

- 6. Continue to operate the Wastewater Treatment Facility and the Laboratory so that all parameters of the NPDES permit are met and properly reported to the State monthly.
- 7. Install emergency generators to all sewer pump stations.
- 8. Repair concrete tanks at the Wastewater Treatment Facility.
- 9. Use the QUES camera to systematically identify the areas of worst infiltration and inflow, particularly during heavy rain events.
- 10. Develop a priority rating system for these problems and either contract for or repair in-house.
- 11. Publicize through GSU mailings to students and other forms of media to all customers of the availability of online utility, property tax and court fine payments.
- 12. Keep the number of misreads on utility accounts below 0.5%.
- 13. Continue to correct billing errors with a 24-hour period.

#### PERFORMANCE MEASURES

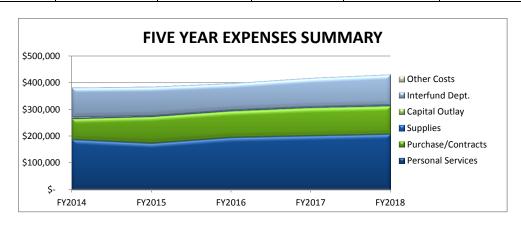
	2014	2015	2016	2017	2018
WORKLOAD MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Dollar amount of fixed assets at FY end	\$48,447,792	\$50,937,455	\$50,881,275	\$50,420,012	\$52,753,347
Long-term debt outstanding at FY end	\$16,652,887	\$15,492,676	\$15,293,526	\$14,576,433	\$13,835,852
Long-term debt outstanding as % of fixed assets at					
FY end	34%	30%	30%	29%	26%
Long-term debt outstanding per capita at FY end	\$584	\$543	\$536	\$511	\$485
Water & Wastewater Annual Debt Service					
Payments P&I	\$1,335,477	\$1,330,977	\$1,365,520	\$1,365,520	\$1,364,921
Net Income for FY	\$4,221,534	\$3,764,178	\$879,688	\$1,229,848	\$839,857
Ratio of Water & Wastewater System Net Income to Net Income to Annual Debt Service Payments (P & P)	316.1%	282.8%	64.4%	90.1%	61.5%
Number of FTE employees	58.5	57.5	57.5	56.5	56.5
Net Income (Loss) per FTE employee	\$72,163	\$65,464	\$15,299	\$21,767	\$14,865
Number of Utility Bills processed annually	284,000	284,000	300,000	300,000	300,000
Number of Employees in utility billing/collection	6	6	6	6	4
Average Number of Utility Bills processed per employee	47,333	47,333	50,000	50,000	75,000
Dollar amount of Utility Bills processed annually	\$40,000,000	\$40,000,000	\$44,000,000	\$46,000,000	\$48,000,000
PRODUCTIVITY MEASURES	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 PROJECTED	2018 BUDGET
Gallons of water pumped from wells	1,094,379,000	1,108,515,000	1,138,556,000	1,185,214,000	1,208,543,000
Gallons of water billed	1,091,598,000	1,071,727,000	1,110,296,000	1,149,658,000	1,172,287,000
Percentage of treated water lost to leakage, fire protection and other sources.	0.3%	3.0%	2.5%	3.0%	3.0%
Gallons of sewage treated and discharged from WWTP	1,815,480,000	1,808,139,000	1,687,630,000	1,800,000,000	1,912,000,000
Gallons of sewage billed	1,018,478,000	958,649,000	1,005,233,000	1,051,054,000	1,073,964,000
Percentage of treated sewage from infiltration & inflow	44%	47%	40%	42%	44%
Number of operational water wells	6	6	6	6	6
Average College was Day (CDD) of water summed	2,998,299	3,037,027	3,119,332	3,247,162	3,311,077
Average Gallons per Day (GPD) of water pumped Percentage of Permitted Average GPD actually	51%	52%	53%	56%	57%
used	31%	32%	33%	30%	37%
Peak GPD of water pumped	3,859,000	4,129,000	4,568,000	4,585,000	4,602,000
Number of operational sewage lift stations	22	23	23	24	25
Average GPD of sewage treated & discharged from WWTP	4,971,000	4,950,000	4,611,000	4,800,000	5,240,000
Average GPD of sewage discharged permitted by NPDES permit	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
Percentage of Permitted Average GPD actually used	50%	50%	46%	48%	52%

Number of water leaks repaired	384	452	356	324	340
Number of sewage spills requiring EPD	0	0	0	0	0
notification					
Number of NPDES Permit violations per EPD	0	1	2	0	0
* Number of residential water customers	9964	10.002	10.007	10.005	10,069
* Number of residential sewer customers	9285	9377	9748	9780	9790
* Number of commercial/industrial water	1423	1423	1498	1187	1190
customers					
* Number of commercial/industrial sewer	1119	1120	1186	1109	1110
* Government agency water customers	683	689	698	587	587
* Government agency sewer customers	591	593	591	530	530
* Irrigation customers	624	640	602	602	620
* Fire system customers	282	284	233	234	239
** Multi-meter customers	207	207	207	207	207
*** Average GPD allowed by EPD withdrawal permit	5,875,000	5,875,000	5,875,000	5,875,000	5,875,000

<sup>\*</sup> Actual accounts based on Feb. of FY to be representative of college students.

#### EXPENSES SUMMARY CUSTOMER SERVICE

	Actual	Actual Actual			Budgeted	Adopted	Percentage			
	FY2014		FY2015	FY2016	FY2017		FY2017		FY2018	Increase
Personal Services/Benefits	\$ 187,006	\$	173,239	\$ 194,959	\$	200,897	\$ 206,875	2.98%		
Purchase/Contract Services	\$ 78,863	\$	100,411	\$ 99,490	\$	105,560	\$ 105,957	0.38%		
Supplies	\$ 2,513	\$	2,631	\$ 2,814	\$	3,250	\$ 3,550	9.23%		
Capital Outlay (Minor)	\$ 2,844	\$	-	\$ -	\$	150	\$ 200	33.33%		
Interfund Dept. Charges	\$ 110,658	\$	108,909	\$ 100,623	\$	107,939	\$ 113,854	5.48%		
Other Costs	\$ 20	\$	169	\$ 142	\$	50	\$ 50	0.00%		
	•		•	•		•				
Total Expenses	\$ 381,904	\$	385,359	\$ 398,028	\$	417,846	\$ 430,486	3.03%		

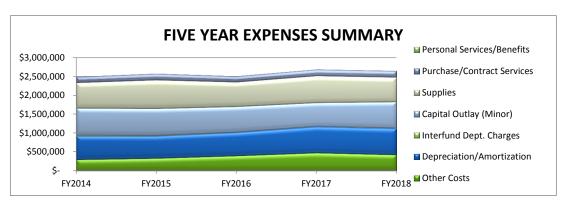


<sup>\*\*</sup> FY Actual units supplied by multi-meter accounts= 3168 units

<sup>\*\*\*</sup> Current water withdrawal permit 7.345 monthly average 5.875 annual average

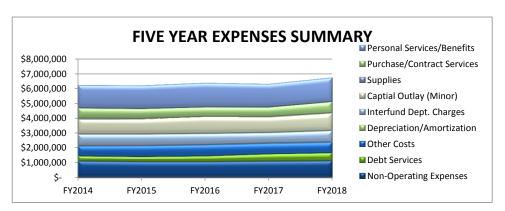
#### EXPENSES SUMMARY WASTEWATER DEPARTMENT

	Actual			Budgeted	Adopted	Percentage		
	FY2014		FY2015	FY2016		FY2017	FY2018	Increase
Personal Services/Benefits	\$ 1,210,438	\$	1,231,213	\$ 1,260,703	\$	1,210,126	\$ 1,255,370	3.74%
Purchase/Contract Services	\$ 295,247	\$	329,100	\$ 393,718	\$	471,146	\$ 418,212	-11.24%
Supplies	\$ 627,094	\$	595,037	\$ 622,326	\$	693,748	\$ 697,800	0.58%
Capital Outlay (Minor)	\$ 18,345	\$	9,073	\$ 1,910	\$	6,750	\$ 8,500	25.93%
Interfund Dept. Charges	\$ 724,968	\$	722,150	\$ 687,230	\$	636,015	\$ 705,003	10.85%
Depreciation/Amortization	\$ 669,416	\$	748,872	\$ 645,155	\$	705,000	\$ 645,500	-8.44%
Other Costs	\$ 154,747	\$	170,310	\$ 155,731	\$	171,300	\$ 171,000	-0.18%
								•
Total Expenses	\$ 3,700,255	\$	3,805,755	\$ 3,766,773	\$	3,894,085	\$ 3,901,385	0.19%



#### EXPENSES SUMMARY WATER/SEWER DEPARTMENT

	Actual		Actual	Actual	Budgeted			Adopted	Percentage	
		FY2014	FY2015	FY2016		FY2017		FY2018	Increase	
Personal Services/Benefits	\$	1,113,660	\$ 1,067,626	\$ 1,068,068	\$	1,104,964	\$	1,126,025	1.91%	
Purchase/Contract Services	\$	355,945	\$ 357,956	\$ 399,561	\$	496,303	\$	546,061	10.03%	
Supplies	\$	682,456	\$ 740,033	\$ 755,158	\$	712,733	\$	716,453	0.52%	
Capital Outlay (Minor)	\$	11,043	\$ 10,045	\$ 4,434	\$	12,300	\$	12,300	0.00%	
Interfund Dept. Charges	\$	773,037	\$ 761,182	\$ 747,861	\$	705,794	\$	774,255	9.70%	
Depreciation/Amortization	\$	1,045,632	\$ 1,026,503	\$ 1,141,381	\$	1,062,670	\$	1,169,163	10.02%	
Other Costs	\$	32,126	\$ 25,218	\$ 11,340	\$	23,350	\$	22,750	-2.57%	
Debt Services	\$	695,190	\$ 676,240	\$ 649,541	\$	648,427	\$	761,466	17.43%	
Non-Operating Expenses	\$	1,553,786	\$ 1,567,310	\$ 1,626,882	\$	1,565,200	\$	1,637,552	4.62%	
Total Expenses	\$	6,262,875	\$ 6,232,113	\$ 6,404,226	\$	6,331,741	\$	6,766,025	6.86%	



**FUND 505 - WATER SEWER FUND** 

Account Number	Account Description or Title		FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted		
- Italiiboi	OPERATING REVENUES:		Hotaui		Buugot		- Audpiou		
	Water								
	CHARGES FOR SERVICES								
34	General government								
3417000	Indirect Cost Allocation for Meter Reader	\$	49,534	\$	54,751	\$	41,594		
3417001	Indirect Cost All. For Customer Service	\$	173,440	\$	179,570	\$	184,108		
	Sub-total: General Government	\$	222,974	\$	234,321	\$	225,702		
3442100	Water charges								
3442101	Administrative Service Fees	\$	83,235	\$	92,000	\$	90,000		
3442102	Inside Residential Water Charges	\$	4,347,624	\$	4,475,000	\$	2,725,000		
3442103	Outside Residential Water Charges	\$	-	\$	-	\$	105,000		
3442104	Inside Commercial Water Charge	\$	-	\$	-	\$	1,233,000		
3442105	Outside Commercial Water Charge	\$	-	\$	-	\$	202,000		
3442107	Outside Industrial Water Charge	\$	-	\$	-	\$	337,000		
3442109	Miscellaneous Income (Septic)	\$	200	\$	-	\$	-		
	Sub-total: Water Charges	\$	4,431,059	\$	4,567,000	\$	4,692,000		
3442901	Water Tap Fees	\$	553,585	\$	100,000	\$	100,000		
3442902	Late Payment Penalties and Interest	\$	58,803	\$	70,000	\$	70,000		
3442903	Reconnection Fees	\$	282,342	\$	180,000	\$	180,000		
3442907	Water Conn/Running inside	\$	2,330	\$	1,500	\$	1,500		
	Sub-total: Other Fees	\$	897,060	\$	351,500	\$	351,500		
	TOTAL CHARGES FOR SERVICES	\$	5,551,093	\$	5,152,821	\$	5,269,202		
	Sewer CHARGES FOR SERVICES								
34	Sewer charges								
3442501	Inside Residential Sewer Charges	\$	4,811,980	\$	4,742,000	\$	2,600,000		
3442502	Outside Residential Sewer Charges	\$	-	\$	-	\$	10,000		
3442506	Outside Industrial Sewer Charges	\$	-	\$	-	\$	250,000		
3445503	Inside Commercial Sewer Charges	\$	-	\$	-	\$	1,750,000		
3445504	Outside Commercial Sewer Charges	\$	-	\$	-	\$	190,000		
	Sub-total: Sewer Charges	\$	4,811,980	\$	4,742,000	\$	4,800,000		
3442905	Sewer Tap Fees	\$	149,350	\$	30,000	\$	30,000		
3442906	Late Payment Penalties and Interest	\$	54,496	\$	64,000	\$	63,000		
	Sub-total: Other Fees	\$	203,846	\$	94,000	\$	93,000		
	TOTAL CHARGES FOR SERVICES	\$	5,015,826	\$	4,836,000	\$	4,893,000		
						_			
	TOTAL OPERATING REVENUES	\$	10,566,919	\$	9,988,821	\$	10,162,202		
	OPERATING EXPENSES:	DEPT - 1590 - CUSTOMER SERVICE							
51	PERSONAL SERVICES/BENEFITS			j . j		Ī			
5111001	Regular Employees	\$	171,207	\$	170,564	\$	175,813		
5113001	Overtime	\$	2,297	\$	5,800	\$	5,800		
30001	Sub-total: Salaries and Wages	\$	173,504	\$	176,364	\$	181,613		
5122001	Social Security (FICA) Contributions	\$	11,312	\$	13,492	\$	13,893		
5124001	Retirement Contributions	\$	8,574	\$	10,582	\$	10,897		
5127001	Workers Compensation	\$	1,569	\$	459	\$	472		
3.27001	Sub-total: Employee Benefits	\$	21,455	\$	24,533	\$	25,262		
	TOTAL PERSONAL SERVICES	\$	194,959	\$	200,897	\$	206,875		

**FUND 505 - WATER SEWER FUND** 

Account Number	Account Description or Title		FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted
52	PURCHASE/CONTRACT SERVICES		40.504		44.000		44.000
5222005	Rep. and Maint. (Office Equipment)	\$	10,584	\$	11,000	\$	11,000
5222102	Software Support	\$	562	\$	47.460	\$	- 17 155
5222103	Rep. and Maint. Computers	\$ \$	17,160	\$	17,160	\$	17,155 28, <i>15</i> 5
5231001	Sub-total: Property Services Insurance	\$	28,306 1,037	\$	28,160 1,200	\$	1,200
5232001	Telephone	\$	3,932	\$	4,000	\$	3,602
5232001	Postage	\$	60,000	\$	65,000	\$	65,000
5234001	Printing and Binding	\$	6,183	\$	6,500	\$	7,000
5235001	Travel	\$	0,100	\$	200	\$	7,000
5236001	Dues and Fees	\$	32	\$	-	\$	_
5237001	Education and Training	\$	-	\$	500	\$	1,000
020.00.	Sub-total: Other Purchased Services	\$	71,184	\$	77,400	\$	77,802
	TOTAL PURCHASED SERVICES	\$	99,490	\$	105,560	\$	105,957
			50,100	*		•	,
53	SUPPLIES						
5311001	Office and General Supplies	\$	2,814	\$	3,000	\$	3,000
5313001	Food	\$	-	\$	50	\$	50
5316001	Small Tools and Equipment	\$	-	\$	200	\$	500
	TOTAL SUPPLIES	\$	2,814	\$	3,250	\$	3,550
54	CAPITAL OUTLAY (MINOR)						
5423001	Furniture and Fixtures	\$		\$	150	\$	200
0 <del>1</del> 23001	TOTAL CAPITAL OUTLAY (MINOR)	\$	-	\$	150	\$	200
55	INTERFUND/DEPT. CHARGES						
5510002	Indirect Cost Allocation - General Fund	\$	40,927	\$	42,193	\$	47,808
5524001	Self-funded Insurance (Medical)	\$	58,740	\$	60,088	\$	60,988
5524002	Life and Disability	\$	626	\$	828	\$	828
5524003	Wellness Program	\$	330	\$	330	\$	330
5524004	OPEB	\$	100 622	\$	4,500	\$	3,900
	TOTAL INTERFUND/INTERDEP'T.	Ф	100,623	Ф	107,939	Ъ	113,854
57	OTHER COSTS						
5734001	Miscellaneous Expenses	\$	-	\$	50	\$	50
5760001	Over/Short	\$	142	\$	-	\$	-
	TOTAL OTHER COSTS	\$	142	\$	50	\$	50
	Sub-total Customer Service Expenses	\$	398,028	\$	417,846	\$	430,486
	Cub total Gustomer Cervice Expenses	1	030,020	Ψ	417,040	Ψ	400,400
		DEP	PT - 4335 - WA	STE	WATER TRE	ATME	NT PLANT
51	PERSONAL SERVICES/BENEFITS						
		\$	1 031 181	\$	972 615	\$	1,011,513
							70,000
25551							1,081,513
5122001							82,736
			·	\$			64,891
			·	\$		\$	25,350
	<b>-</b>		,		,	т .	-,
5129002	Employee Drug Screening Tests	\$	350	\$	700	\$	700
51 5111001 5113001 5122001 5124001 5127001	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation	\$ \$ \$ \$ \$ \$ \$	1,031,181 64,118 1,095,299 78,027 56,502 30,525	\$ \$ \$	972,615 70,000 1,042,615 79,760 62,557 24,314	\$ \$ \$ \$	1,011, 70, 1,081, 82, 64,

**FUND 505 - WATER SEWER FUND** 

Account Number	Account Description or Title		FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted
Number	Sub-total: Employee Benefits	\$	165,404	\$	167,511	\$	173,857
	TOTAL PERSONAL SERVICES	\$	1,260,703	\$	1,210,126	\$	1,255,370
	TOTAL I ENGONAL GENVIOLG	Ψ	1,200,700	Ψ	1,210,120	Ψ	1,200,070
52	PURCHASE/CONTRACT SERVICES						
5212002	Engineering Fees	\$	18,414	\$	23,000	\$	20,000
5212021	W/S/SW Mapping	\$	2,505	\$		\$	
5213001	Computer Programming Fees	\$	-	\$	_	\$	2,000
	Sub-total: Prof. and Tech. Services	\$	20,919	\$	23,000	\$	22,000
5221001	Cleaning Services	\$	-	\$	1,000	\$	1,000
5222001	Rep. and Maint. (Equipment)	\$	13,719	\$	22,000	\$	23,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$	15,749	\$	11,000	\$	12,000
5222003	Rep. and Maint. (Labor)	\$	20,711	\$	20,000	\$	23,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$	10,879	\$	20,000	\$	20,000
5222005	Rep. and Maint. (Office Equipment)	\$	166	\$	700	\$	700
5222006	Rep. and Maint. (Other equipment)	\$	122,738	\$	170,000	\$	140,000
5222007	Rep. and Maint. (Wells)	\$	1,319	\$	-	\$	-
5222103	Rep. and Maint. Computers	\$	42,135	\$	30,440	\$	33,240
5223200	Rentals	\$	5,602	\$	43,420	\$	4,500
	Sub-total: Property Services	\$	233,018	\$	318,560	\$	257,440
5231001	Insurance	\$	59,512	\$	45,380	\$	59,512
5232001	Telephone	\$	7,210	\$	6,200	\$	6,200
5232003	Cellular Phones	\$	17,796	\$	10,956	\$	10,860
5232006	Postage	\$	2,181	\$	2,500	\$	2,500
5233001	Advertising	\$	110	\$	500	\$	500
5234001	Printing and Binding	\$	176	\$	250	\$	200
5235001	Travel	\$	16,697	\$	14,000	\$	13,000
5236001	Dues and Fees	\$	1,651	\$	2,000	\$	3,000
5237001	Education and Training	\$	9,300	\$	10,000	\$	10,000
5238001	Licenses	\$	1,185	\$	5,800	\$	2,000
5238501	Contract Labor	\$	15,227	\$	17,000	\$	12,000
5239004	Laboratory Services	\$	8,736	\$	15,000	\$	19,000
	Sub-total: Other Purchased Services	\$	139,781	\$	129,586	\$	138,772
	TOTAL PURCHASED SERVICES	\$	393,718	\$	471,146	\$	418,212
	0.177.170						
53	SUPPLIES	_	40.500		40.000	_	45.000
5311001	Office and General Supplies	\$	10,539	\$	16,000	\$	15,000
5311002	Parts and Materials	\$	11,407	\$	14,000	\$	16,000
5311003	Chemicals	\$	51,295	\$	110,000	\$	110,000
5311004	Janitorial Supplies	\$	2,369	\$	2,200	\$	2,500
5311005	Uniforms	\$	11,005	\$	10,500	\$	10,500
5311006	General Supplies and Materials	\$	111	\$	45.000	\$	-
5311104	Laboratory Supplies	\$	13,408	\$	15,000	\$	17,000
5311105	Laboratory Reagents	\$	18,808	\$	15,000	\$	16,000
5312300	Electricity: WWTP	\$	465,597	\$	470,000	\$	475,000
5312302	Electricity: Street Lights	\$	4,964	\$	-	\$	-
5312700	Gasoline/Diesel/CNG	\$	23,992	\$	28,000	\$	25,000
5312800	Stormwater	\$	2,626	\$	2,298	\$	2,300
5313001	Food	\$	610	\$	250	\$	500
5314001	Books and Periodicals	\$	262	\$	500	\$	500
5316001	Small Tools and Equipment	\$	5,333	\$	10,000	\$	7,500
	TOTAL SUPPLIES	\$	622,326	\$	693,748	\$	697,800

**FUND 505 - WATER SEWER FUND** 

Account	Account Description or Title		FY 2016		FY 2017	FY 2018		
Number			Actual		Budget		Adopted	
							_	
54	CAPITAL OUTLAY (MINOR)							
5421001	Machinery	\$	-	\$	5,000	\$	5,000	
5423001	Furniture and Fixtures	\$	235	\$	750	\$	1,000	
5424001	Computers	\$	-	\$	<b>-</b>	\$	1,000	
5425001	Other Equip. (Industrial Pretreatment)	\$	1,675	\$	1,000	\$	1,500	
	TOTAL CAPITAL OUTLAY (MINOR)	\$	1,910	\$	6,750	\$	8,500	
55	INTERFUND/DEPT. CHARGES							
55 5510002	Indirect Cost Allocation - General Fund	\$	404,989	\$	393,909	\$	429,893	
5510002	Indirect Cost Allocation - General Fund	\$	10,000	\$	10,000	\$	10,000	
5524001	Self-funded Insurance (Medical)	\$	266,076	\$	206,834	\$	242,397	
5524001	Life and Disability	\$	4,680	\$	4,662	\$	4,680	
5524002	Wellness Program	\$	1,485	\$	1,485	\$	1,458	
5524004	OPEB	\$	1,405	\$	19,125	\$	16,575	
3324004	TOTAL INTERFUND/INTERDEP'T.	\$	687,230	\$	636,015	\$	705,003	
	TOTAL INTERCIONALITY ENDET 1.	Ψ	007,200	Ψ	000,010	Ψ	700,000	
56	DEPRECIATION & AMORTIZATION							
5610001	Depreciation	\$	645,155	\$	705,000	\$	645,500	
	TOTAL DEPREC. AND AMORT.	\$	645,155	\$	705,000	\$	645,500	
57	OTHER COSTS							
5733000	Solid Waste Disposal Fees	\$	154,615	\$	170,000	\$	170,000	
5734001	Miscellaneous Expenses	\$	738	\$	400	\$	400	
5740001	Bad Debts	\$	-	\$	100	\$	100	
5741001	Collection Costs	\$	378	\$	800	\$	500	
	TOTAL OTHER COSTS	\$	155,731	\$	171,300	\$	171,000	
	Sub-total Wastewater TP	•	0.700.770	<b>*</b>	0.004.005	•	0.004.005	
		\$	3,766,773	\$	3,894,085	\$	3,901,385	
	Operating Expenses							
		DEP	PT - 4400 - WA	TER	SEWER COL	LEC <sup>-</sup>	ΓΙΟΝ	
				•				
51	PERSONAL SERVICES/BENEFITS							
5111001	Regular Employees	\$	876,578	\$	907,426	\$	925,368	
5113001	Overtime	\$	41,013	\$	32,000	\$	32,000	
	Sub-total: Salaries and Wages	\$	917,591	\$	939,426	\$	957,368	
5122001	Social Security (FICA) Contributions	\$	62,489	\$	71,866	\$	73,239	
5124001	Retirement Contributions	\$	47,826	\$	56,366	\$	57,442	
5127001	Workers Compensation	\$	39,928	\$	36,406	\$	37,076	
5129001	Employment Physicals	\$	-	\$	200	\$	200	
5129002	Employee Drug Screening Tests	\$	234	\$	500	\$	500	
5129003	Hepatitis/ Flu Vaccine	\$	-	\$	200	\$	200	
	Sub-total: Employee Benefits	\$	150,477	\$	165,538	\$	168,657	
	TOTAL PERSONAL SERVICES	\$	1,068,068	\$	1,104,964	\$	1,126,025	
52	PURCHASE/CONTRACT SERVICES			١.		١.		
5212001	Legal Fees	\$	4,500	\$	4,500	\$	4,500	
5212002	Engineering Fees	\$	18,143	\$	13,000	\$	13,000	
5213001	Computer Programming Fees	\$	-	\$	2,000	\$	-	
5213002	Bond Paying Agent Fees	\$	-	\$	-	\$	1,800	

**FUND 505 - WATER SEWER FUND** 

5221001 5222001 5222002	Sub-total: Prof. and Tech. Services	_	Actual		Budget	Adopted
5222001	ous total. I foll and folli confice	\$	22,643	\$	19,500	\$ 19,300
	Cleaning Services	\$	2,040	\$	2,400	\$ 2,400
5222002	Rep. and Maint. (Equipment)	\$	18,223	\$	30,000	\$ 30,000
J	Rep. and Maint. (Vehicles-Parts)	\$	28,240	\$	28,000	\$ 28,000
5222003	Rep. and Maint. (Labor)	\$	29,979	\$	33,000	\$ 33,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$	2,979	\$	9,500	\$ 7,500
5222005	Rep. and Maint. (Office Equipment)	\$	1,753	\$	250	\$ 1,000
5222006	Rep. and Maint. (Other Equipment)	\$	2,605	\$	1,500	\$ 1,400
5222007	Rep. and Maint. (Wells)	\$	25,466	\$	35,000	\$ 35,000
5222008	Rep. and Maint. (Pump Stations)	\$	35,324	\$	40,000	\$ 30,000
5222103	Rep. and Maint. Computers	\$	12,555	\$	12,555	\$ 8,385
5223200	Rentals	\$	2,615	\$	3,500	\$ 3,500
-	Sub-total: Property Services	\$	161,779	\$	195,705	\$ 180,185
5231001	Insurance, Other than Benefits	\$	46,295	\$	34,500	\$ 46,295
5232001	Telephone	\$	2,556	\$	3,000	\$ 2,706
5232002	Telephone: Controls on Wells	\$	18,357	\$	23,000	\$ 23,000
5232003	Cellular Phones	\$	9,248	\$	12,000	\$ 8,025
5232006	Postage	\$	3,724	\$	3,000	\$ 3,000
5233001	Advertising	\$	43	\$	1,000	\$ 250
5234001	Printing and Binding	\$	3,230	\$	3,800	\$ 3,800
5235001	Travel	\$	7,385	\$	12,000	\$ 10,000
5236001	Dues and Fees	\$	2,090	\$	3,500	\$ 3,000
5237001	Education and Training	\$	3,465	\$	4,300	\$ 4,500
5238001	Licenses	\$	-	\$	4,500	\$ 1,000
5238501	Contract Labor/Services	\$	42,608	\$	77,500	\$ 142,000
5239004	Laboratory Services	\$	12,200	\$	14,000	\$ 14,000
5239005	Inspections - Tanks	\$	63,953	\$	89,498	\$ 85,000
020000	Sub-total: Other Purchased Services	\$	215,154	\$	360,598	\$ 346,576
	TOTAL PURCHASED SERVICES	\$	399,576	\$	575,803	\$ 546,061
53	SUPPLIES					
5311001	Office and General Supplies	\$	10,638	\$	10,000	\$ 11,000
5311002	Parts and Materials	\$	296,912	\$	200,000	\$ 200,000
5311003	Chemicals	\$	37,325	\$	46,000	\$ 45,000
5311004	Janitorial Supplies	\$	1,554	\$	1,300	\$ 1,000
5311005	Uniforms	\$	8,989	\$	9,500	\$ 10,000
5311006	General Supplies and Materials	\$	1,081	\$	-	\$ -
5311602	Conservation Water Supply	\$	4,349	\$	3,000	\$ 3,000
5312300	Electricity	\$	1,504	\$	2,500	\$ 2,500
5312303	Electricity: Sewage pumps	\$	76,227	\$	92,000	\$ 97,500
5312304	Electricity: Water Pumps	\$	271,856	\$	285,000	\$ 285,000
5312305	Electricity: Shop	\$	4,127	\$	5,000	\$ 5,000
5312700	Gasoline/Diesel/CNG	\$	31,944	\$	49,000	\$ 47,000
5312800	Stormwater	\$	1,160	\$	1,533	\$ 1,553
5313001	Food	\$	842	\$	500	\$ 500
5314001	Books and Periodicals	\$	180	\$	400	\$ 400
5316001	Small Tools and Equipment	\$	6,470	\$	7,000	\$ 7,000
	TOTAL SUPPLIES	\$	755,158	\$	712,733	\$ 716,453
54	CAPITAL OUTLAY (MINOR)					
5411500	Easements	\$	_	¢	1,000	\$ 1,000
5421001	Machinery	\$	3,371	\$	8,000	\$ 8,000

**FUND 505 - WATER SEWER FUND** 

Account	Account Description or Title	<u> </u>	FY 2016	ī	FY 2017	ī	FY 2018
Number	Account Description of Title		Actual		Budget		Adopted
5423001	Furniture and Fixtures	\$	125	\$	800	\$	800
5424001	Computers	\$	44	\$	1,000	\$	1,000
5425001	Other Equipment	\$	894	\$	1,500	\$	1,500
3 <del>1</del> 23001	TOTAL CAPITAL OUTLAY (MINOR)	\$	4,434	\$	12,300	\$	12,300
	TOTAL ON TITAL COTEAT (MINOR)	+	7,707	Ψ	12,000	Ψ	12,000
55	INTERFUND/DEPT. CHARGES						
5510002	Indirect Cost Allocation - General Fund	\$	425,861	\$	416,659	\$	481,212
5510005	Indirect Cost Allocation for GIS	\$	41,250	\$	41,250	\$	41,250
5524001	Self-funded Insurance (Medical)	\$	275,483	\$	224,944	\$	231,630
5524002	Life and Disability	\$	3,919	\$	4,343	\$	3,920
5524003	Wellness Program	\$	1,348	\$	1,348	\$	1,293
5524004	OPEB	\$	,	\$	17,250	\$	14,950
002 100 1	TOTAL INTERFUND/INTERDEP'T.	\$	747,861	\$	705,794	\$	774,255
	10171211112111 0110/1111211021111		7 17,001	Ť	700,701	Ψ.	77 1,200
56	<b>DEPRECIATION &amp; AMORTIZATION</b>						
5610001	Depreciation	\$	1,169,163	\$	1,062,670	\$	1,169,163
	TOTAL DEPREC. AND AMORT.	\$	1,169,163	\$	1,062,670	\$	1,169,163
57	OTHER COSTS						
5733000	Solid Waste Disposal Fees	\$	472	\$	800	\$	800
5734001	Miscellaneous Expenses	\$	819	\$	400	\$	400
5734006	Concession Expenses	\$	644	\$	600	\$	-
5740001	Bad Debts	\$	6,877	\$	18,000	\$	18,000
5741001	Collection Costs	\$	2,288	\$	3,300	\$	3,300
5741003	Bank Charges	\$	240	\$	250	\$	250
	TOTAL OTHER COSTS	\$	11,340	\$	23,350	\$	22,750
	Sub-total WT, Distribution and	\$	4,155,600	\$	4,197,614	\$	4,367,007
	Sewer System Expense						
				_			
	TOTAL OPERATING EXPENSES	\$	8,320,401	\$	8,509,545	\$	8,698,878
	OPERATING INCOME (LOSS)	\$	2,246,518	\$	1,479,276	\$	1,463,324
	OFERATING INCOME (LOSS)	Ψ	2,240,310	Ψ	1,479,270	Ψ	1,403,324
	NON-OPERATING REVENUES						
36	INVESTMENT INCOME						
3610011	Interest Income - Bonds	\$	316	\$	_	\$	300
0010011	TOTAL INVESTMENT INCOME	\$	316	\$	_	\$	300
	101712 11172011112111 1117001112	<del>-   *  </del>	0.0	Ť			
38	MISCELLANEOUS REVENUE						
3890400	Concession Revenue	\$	88	\$	_	\$	_
3890500	WASA	\$	2,500	\$	1,000	\$	1,000
3890501	ATC Fees	\$	152,878	\$	100,000	\$	100,000
3810011	Rental Income-Crickett	\$	13,997	\$	-	\$	-
3810012	Rental Income-T-Mobile	\$	75,893	\$	80,559	\$	80,559
3810013	Rental Income-AT&T	\$	74,626	\$	70,560	\$	90,500
3810014	Rental Income-Cingular	\$	- 1,020	\$	37,080	\$	38,192
0010011	TOTAL MISCELLANEOUS	\$	319,982	\$	289,199	\$	310,251
		+*	0.0,002	Ť	200,100	Ť	0.0,201
39	OTHER FINANCING SOURCES						
3912004	Transfer in from 2007 SPLOST	\$	122,261	\$	-	\$	-
3912005	Transfer in from 2013 SPLOST	\$	461,713		1,600,000	\$	1,465,000
		• .	, =	• ′	. , -	• ′	. ,

**FUND 505 - WATER SEWER FUND** 

Account Number			FY 2016 Actual		FY 2017 Budget	FY 2018 Adopted		
3922000	Sale of Assets	\$	5,321	\$	-	\$	-	
	TOTAL OTHER FINANCING SOURCES	\$	589,295	\$	1,600,000	\$	1,465,000	
			,	·	, ,	·	, ,	
	TOTAL NON-OPERATING REVENUE	\$	909,593	\$	1,889,199	\$	1,775,551	
61	NON-OPERATING EXPENSES							
4400.5821001	Revenue Bonds Interest Expense	\$	536,021	\$	521,021	\$	505,421	
4400.5821002	Premium Amortization	\$	(12,575)	\$	-	\$	-	
4400.5822102	GEFA Interest 2006-L25-WJ	\$	74,691	\$	70,371	\$	65,461	
4400.5822103	GEFA Interest 2007-L31-WJ	\$	17,156	\$	16,229	\$	152,363	
4400.5822104	GEFA Interest 2008-L05-WJ	\$	34,248	\$	40,806	\$	38,221	
	Sub-total Non-Operating Expenses	\$	649,541	\$	648,427	\$	761,466	
9000.6110001	Transfer to General Fund	\$	805,200	\$	805,200	\$	805,200	
9000.6110300	Transfer to SFS Fund	\$	821,682	\$	760,000	\$	821,682	
9000.6110500	Transfer to Central Service Fund	\$	-	\$	-	\$	10,670	
	Sub-total Transfers	\$	1,626,882	\$	1,565,200	\$	1,637,552	
	TOTAL NON-OPERATING EXPENSES	\$	2,276,423	\$	2,213,627	\$	2,399,018	
	NET INCOME	\$	879,688	\$	1,154,848	\$	839,857	

CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	\$1,463,324
Adjustments to reconcile operating income to net cash	Ψ1,400,024
provided by operating activities	
Depreciation	\$1,814,665
Amortization	Ψ1,014,000
Loss (gain) on sale of assets	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Other assets	
Other assets	
Ingrance (degrades) in approximation liabilities:	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds: General Fund	
Due to other governments	
Customer deposits	Φ0.077.000
Net cash provided (used) by operating activities	\$3,277,989
CARL ELONG EDOMANONO ADITAL ENNANOINO ACTIVITIES	
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
2007 SPLOST proceeds	<b>*</b> 40= 000
2013 SPLOST proceeds	\$1,465,000
Operating transfer in (out) to the General Fund	(4
Transfer to the General Fund	(\$805,200)
Transfer to Central Services	(\$10,670)
Transfer to the SFS Fund - governmental rate	(\$821,682)
Net cash provided (used) by noncapital financing activities	(\$172,552)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of fixed assets	
Site Improvements (1172001)	
WWD-127 Pave Parking Lot at Hill Street	(\$65,000)
Buildings (1174001)	
WWD-163 Repair Roof at Water/Sewer and Gas Office	(\$25,000)
Wastewater Equipment (1175001)	
WWD-148 Wastewater Equipment Upgrades	(\$75,000)
Water Equipment (1175002)	
WWD-49 Purchase New Cab and Chasis	(\$70,000)

WWD-157 Purchase a New Zero Turn Mower	(\$8,000)
WWD-159 Purchase (4) Smart Cover and Smart Floe Monitoring Systems	(\$30,000)
WWD-96 Replace F-250 truck	(\$25,000)
·	,
Construction Work in Progress:	
WWD-14 Water and Sewer Rehab	(\$50,000)
WWD-14-K Upgrade Sewer from Proctor St. to Henry Street at East Moore St.	(\$200,000)
WWD-14-N Upgrade Sewer at Fletcher Subdivision	(\$300,000)
WWD-14-R Upgrade Sewer/Edgewood Acres	(\$600,000)
WWD-14-S Upgrade Water and Sewer on the Northwest side of town	(\$225,000)
WWD-32 Extension of Water and Sewer to Unserved Areas	(\$50,000)
WWD-32-G-Extend Sewer Main on East Oliff Street	(\$90,000)
WWD-37 Generarors for Sewage Pump Stations	(\$100,000)
WWD-123 Pump Station Mag Meters	(\$30,000)
WWD-147 Upgrade Water and Sewer on South Main Street	(\$350,000)
WWD-151 Replace Ultraviolet Disinfection System	(\$1,200,000)
WWD-131 Replace Old Aviolet Distribution System  WWD-153 Upgrade Birds Pond Pump Station	(\$1,200,000)
WWD-133 opgrade Blids Folid Fullip Station  WWD-154 Extend Water and Sewer to Aspen Aerogels	(\$200,000)
WWD-154 Extend Water and Sewer to Aspert Aerogeis  WWD-155 Extend Water and Sewer Main within I-16 Industrial Park	
	(\$200,000)
WWD-156 Meter Change-Out Program	(\$50,000)
WWD-164 Replace Control Cabinet at Well #9	(\$55,000)
Due and de from the section of the section of	
Proceeds from long-term borrowing:	
2010 Revenue Bond	
GEFA Loan	
Proceeds from sale of assets	
Principal payments on notes payable:	
Capital Leases Payable	(4
505-12.2713 GEFA Loan 2006L25WJ (Westside and Police Department)	(\$79,971)
505-12.2713 GEFA Loan 2006L25WJ (Westside and Police Department)	(\$37,416)
23)	(\$23,723)
505-12.2715 GEFA Loan 2008L05WJ (Coleman / Eastern Tract)	(\$64,472)
Principal payments on revenue bonds payable:	(#=0= 000)
2010 Revenue Bond Sinking Fund Payments	(\$535,000)
Principal payments on capital leases	
Interest payments	
Revenue Bonds	(\$505,431)
GEFA Loans Interest	(\$118,918)
Capital contributions:	
Required Subdivision Improvements donated to City	
Net cash used by capital and related financing activities	(\$5,512,931)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	\$0
Rental Income	\$209,251
Miscellaneous Income	
WASA	\$1,000
Aid to Construction (ATC) Fees	\$100,000
NET INCREASE (DECREASE) IN CASH	(\$922,243)

# 506 Reclaimed Water Fund

# 506 Reclaimed Water Fund

#### **FUND - 506 - RECLAIMED WATER**

**DEPT - 4440** 

This fund accounts for the receipts and disbursements to finance the City's Reclaimed Water System. The Reclaimed Water System is operated by personnel from the Water/Sewer and Wastewater Treatment Departments and is responsible for supplying highly treated wastewater (reclaimed water) to customers for the purpose of grounds irrigation. The City's Reclaimed Water is pumped from the effluent of the city's Wastewater Treatment Plant and distributed to the approved end users of Reclaimed

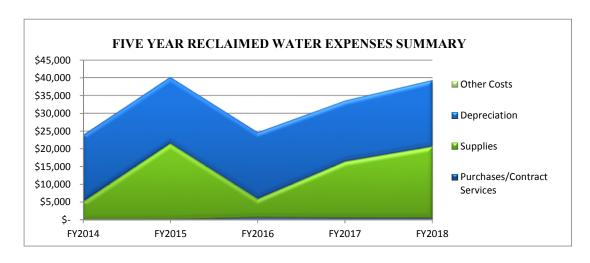
The City must meet stringent Reclaimed Water Standards established by the State of Georgia Department of Natural Resources, Environmental Protection Division under a NPDES Permit issued by the Department of Natural Resources.

This fund is accounted for on the full accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. Capital Cost Recovery (CCR) Fees are used for capital projects.

The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations and equipment repairs. System Expansions are paid from CCR fees.

#### EXPENSES SUMMARY

	Actual		Actual		Actual		Budgeted		Adopted		Percentage
	F	FY2014		FY2015		FY2016		FY2017		FY2018	Increase
Personal Services	\$	-	\$	-	\$	-	\$	11,700	\$	11,700	0.00%
Purchase/Contract Services	\$	=	\$	23	\$	673	\$	500	\$	500	0.00%
Supplies	\$	5,056	\$	21,430	\$	5,220	\$	15,900	\$	20,100	26.42%
Depreciation	\$	18,692	\$	18,692	\$	18,692	\$	17,114	\$	18,692	9.22%
Other Costs	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
Total Expenses	\$	23,748	\$	40,145	\$	24,585	\$	45,214	\$	50,992	12.78%



### **FUND 506 - RECLAIMED WATER FUND**

### DEPT - 4440 - RECLAIMED WATER

Account Number	<b>,</b>		FY 2016 Actual		FY 2017 Budget	FY 2018 Adopted		
	OPERATING REVENUES:							
34	CHARGES FOR SERVICES							
3442200	Reclaimed Water	\$	52,252	\$	52,272	\$	52,272	
	TOTAL CHARGES FOR SERVICES	\$	52,252	\$	52,272	\$	52,272	
		ļ.,		_				
	TOTAL OPERATING REVENUES	\$	52,252	\$	52,272	\$	52,272	
	OPERATING EXPENSES:							
5111001	Regular Employees	\$	-	\$	11,700	\$	11,700	
5212002	Engineering Fees	\$	427	\$	500	\$	500	
5233001	Advertising	\$	112	\$	-	\$	-	
5231001	Insurance Other	\$	134	\$	-	\$	-	
5311002	Parts and Materials	\$	-	\$	4,000	\$	4,000	
5311003	Chemicals	\$	1,630	\$	2,400	\$	6,000	
5312300	Electricity	\$	3,590	\$	7,200	\$	7,800	
5312700	Gasoline/Fuel/CNG	\$	-	\$	2,300	\$	2,300	
5610001	Depreciation	\$	18,692	\$	17,114	\$	18,692	
	TOTAL OPERATING EXPENSES:	\$	24,585	\$	45,214	\$	50,992	
	NET INCOME	\$	27,667	\$	7,058	\$	1,280	

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	<b>A</b> 1.222
Operating Income (loss)	\$1,280
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	\$18,692
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Other assets	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds: General Fund	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	\$19,972
CACLLELOWIC EDOM MONICADITAL AND DELATED FINANCING ACTIVITIES	
CASH FLOWS FROM NONCAPITAL AND RELATED FINANCING ACTIVITIES 2007 SPLOST proceeds	\$0
	\$0
Net cash provided (used) by noncapital financing activities  CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	\$0
Acquisition and construction of fixed assets	
Acquisition and construction of fixed assets	
Construction Work in Progress:	
RWD-1 Extension of Reclaimed Water System	\$0
·	
Net cash used by capital and related financing activities	\$0
CASH FLOWS FROM INVESTING ACTIVITIES	
Contributions - Georgia Southern University	
Interest Received	
Net cash provided by investing activities	\$0
NET INCREASE (DECREASE) IN CASH	\$19,972

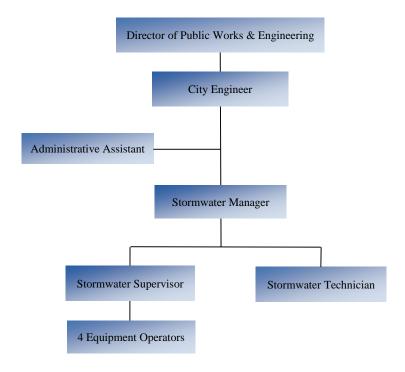


## 507 StormWater

## 507 StormWater

FUND - 507 DEPT - 4320 - STORMWATER

This fund accounts for the receipts and disbursements for the City's Stormwater Utility. It is financed by the monthly Stormwater Utility fees that customers pay.



#### STATEMENT OF SERVICE

The Stormwater Division is responsible for drainage design; construction inspections on City drainage projects; development of drainage improvements plans and priorities; maintenance of city drainage infrastructure, ditches, canals and regional detention facilities; and street sweeping. The Division also administers and enforces the Stormwater Utility Ordinance; Drainage Control Ordinance; Flood Plain Damage Prevention Ordinance; Tree Ordinance; and Soil Erosion, Sedimentation & Pollution Control Ordinance. Large projects are typically contracted out under the direction of the Stormwater Manager, as the division is primarily staffed for maintenance and minor repairs.

The cost for this utility service is \$3.95/equivalent residential unit (ERU). An ERU is 3200 sf of impervious area. Single family residential properties pay a flat \$3.95 per month. All other properties pay a monthly fee specific to the amount of ERUs of impervious area. The division's operating budget is within the Stormwater Enterprise Fund. Capital projects are funded by Stormwater Fund revenues.

	GOALS	FY 2017 STATUS	FY 2018 PROJECTED
FY 2017			•
1. Install culverts and he	eadwalls under South College Street to replace	Design complete	Complete project
existing concrete pipes			
2. Pipe Beasley Road dr	rainage ditch, from Mill Creek Elementary to	Complete	-
outfall			
FY 2018			
1. Complete master plan	nning and begin hydraulic basin modeling.	On-going	Complete master plan; start initial
			hydraulic modeling
2. Perform drainage, uti	lity and road improvements in Kent St, Lovett St	Design on-going	Complete project
and Bryant St neighborl	hood as part of the community development block		

#### **OBJECTIVES FOR FISCAL YEAR 2018**

- 1.Improve the overall drainage system conveyance and pollution removal efficiency.
- 2.Perform improvements that reduce and/or minimize flooding.
- 3.Improve Stormwater Management webpages to provide public with a resource to report drainage deficiencies and track complaints received.
- 4.Complete the detailed drainage system inventory and condition assessment of the City's public drainage system and critical parts of the private drainage system.
- 5. Enhance public education and awareness efforts related to stormwater management.

- 5. Utilize the inventory and condition assessment data for guidance of projects and proactive drainage system operations & maintenance
- 6. Continue with citywide drainage master plan and modeling for prioritizing CIP projects short and long range planning.
- 7. Continue established formal Erosion & Sedimentation Control Program.

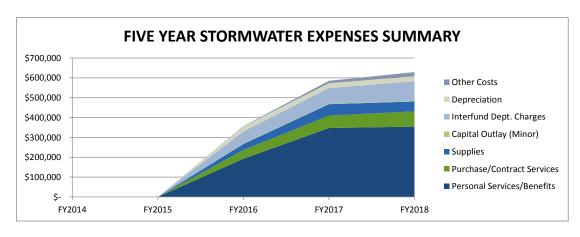
#### PERFORMANCE MEASURES

WORKLOAD MEASURES	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 PROJECTED	2018 BUDGET
Box Culverts repaired	-	-	1	1	6
Catch Basin repaired	-	-	2	30	99
Curb Inlets repaired	-	-	5	22	31
Drop Inlets repaired	-	-	5	12	25
Junction Box repaired	-	-	2	6	29
Street sweeping tonnage	567	685	650	690	690
Head Wall repair	-	-	2	2	35
Ditch Cleaning	-	-	4.6 miles	11.2 miles	11 miles
Canal Maintained	-	-	6 miles	0.8 miles	2.5 miles
Storm Pipe Cleaned	-	-	5 miles	2 miles	5 miles

PRODUCTIVITY MEASURES	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 PROJECTED	2018 BUDGET
Annual maintenance of 20% of citywide stormwater	-	-	13%	22%	50%
Capital Improvement Projects completed within budget	-	-	-	100%	100%
Complaints resolved within 2 weeks	-	-	90%	95%	96%

#### **EXPENDITURES SUMMARY**

	Actu	Actual		Actual		Actual		Budgeted		Adopted	Percentage
	FY20	14	FY20	15		FY2016		FY2017		FY2018	Increase
Personal Services/Benefits	\$	-	\$	-	\$	192,242	\$	347,319	\$	354,496	2.02%
Purchase/Contract Services	\$	-	\$	-	\$	44,372	\$	62,800	\$	76,750	18.18%
Supplies	\$	-	\$	-	\$	30,023	\$	57,340	\$	49,840	-15.05%
Capital Outlay (Minor)	\$	-	\$	-	\$	2,334	\$	2,200	\$	2,800	21.43%
Interfund Dept. Charges	\$	-	\$	-	\$	61,169	\$	78,599	\$	99,143	20.72%
Depreciation	\$	-	\$	-	\$	25,000	\$	25,000	\$	25,000	0.00%
Other Costs	\$	-	\$	-	\$	1,905	\$	12,000	\$	21,000	42.86%
Non-Operating Expenses	\$	-	\$	-	\$	-	\$	15,000	\$	35,670	57.95%
				•							
Total Expenditures	\$	-	\$	-	\$	357,045	\$	600,258	\$	664,699	9.69%



### **FUND 507 - STORMWATER FUND**

DEPT - 4320 STORMWATER

Account	Account Description or Title	1	FY 2016	1	FY 2017	FY 2018		
Number			Actual		Budget		Adopted	
	OPERATING REVENUES:				-			
	Stormwater							
34	CHARGES FOR SERVICES							
3441301	Sale Residential Pipe	\$	288	\$	500	\$	-	
3441901	Late Payment P and I: Stormwater	\$	12,029	\$	12,000	\$	7,500	
	Sub-total: Other Fees	\$	12,317	\$	12,500	\$	7,500	
3442600	Stormwater Utility Fee	\$	893,550	\$	984,000	\$	993,248	
	Sub-total: Stormwater Charges	\$	893,550	\$	984,000	\$	993,248	
	TOTAL CHARGES FOR SERVICES	\$	905,867	\$	996,500	\$	1,000,748	
	TOTAL OPERATING DEVENUES		005.007	•	000 500	•	4 000 740	
	TOTAL OPERATING REVENUES	\$	905,867	\$	996,500	\$	1,000,748	
	OPERATING EXPENSES:							
51	PERSONAL SERVICES/BENEFITS							
5111001	Regular Employees	\$	158,150	\$	289,942	\$	291,754	
5113001	Overtime	\$	2,321	\$	5,000	\$	5,000	
	Sub-total: Salaries and Wages	\$	160,471	\$	294,942	\$	296,754	
5122001	Social Security (FICA) Contributions	\$	10,451	\$	22,563	\$	22,702	
5124001	Retirement Contributions	\$	11,008	\$	17,697	\$	17,805	
5127001	Workers Compensation	\$	10,255	\$	12,117	\$	17,235	
5129002	Employee Drug Screen Test	\$	57	\$	-	\$		
	Sub-total: Employee Benefits	\$	31,771	\$ \$	52,377	\$	57,742	
	TOTAL PERSONAL SERVICES	\$	192,242	Ф	347,319	\$	354,496	
52	PURCHASE/CONTRACT SERVICES							
5212001	Legal Fees	\$	-	\$	500	\$	500	
5212002	Engineering Fees	\$	1,600	\$	2,500	\$	2,500	
5213001	Computer Programming Fees	\$	-	\$	1,000	\$	1,000	
	Sub-total: Prof. and Tech. Services	\$	1,600	\$	4,000	\$	4,000	
5222001	Rep. and Maint. (Equipment)	\$	4,960	\$	10,000	\$	10,000	
5222002	Rep. and Maint. (Vehicles-Parts)	\$	12,860	\$	10,000	\$	15,000	
5222003	Rep. and Maint. (Labor)	\$	18,170	\$	15,000	\$	20,000	
5222004	Rep. and Maint. (Buildings/Grounds)	\$	-	\$	500	\$	500	
5222005	Rep. and Maint. (Office Equipment)	\$	40	\$	500	\$	500	
5222103	Rep. and Maint. Computers	\$	1,945	\$	1,800	\$	1,800	
5223200	Rentals	\$	-	\$	2,000	\$	2,000	
	Sub-total: Property Services	\$	37,975	\$	39,800	\$	49,800	
5231001	Insurance, Other than Benefits	\$	252	\$	7,000	\$	7,000	
5232001	Telephone	\$	800	\$	900	\$	900	
5232003	Cellular Phones	\$	743	\$	2,000	\$	3,500	
5232006	Postage	\$	171	\$	750	\$	750	
5233001	Advertising	\$	1,505	\$	500	\$	500	
5234001	Printing and Binding	\$	182	\$	300	\$	300	
5235001	Travel	\$	238	\$	1,250	\$	2,000	
5236001	Dues and Fees	\$	232	\$	2,000	\$	2,000	
5237001	Education and Training	\$	549	\$	1,000	\$	2,000	
5237002	Public Education & Outreach	\$	125	\$	300	\$	1,000	
5238502	Contract Work	\$	125	\$	2,000	\$	2,000	
5239001	Erosion Control	\$	-	\$	1,000	\$	1,000	

### **FUND 507 - STORMWATER FUND**

DEPT - 4320 STORMWATER

Account	Account Description or Title		FY 2016		FY 2017		FY 2018
Number			Actual		Budget		Adopted
	Sub-total: Other Purchased Services	\$	4,797	\$	19,000	\$	22,950
	TOTAL PURCHASED SERVICES	\$	44,372	\$	62,800	\$	76,750
	0.177.170						
53	SUPPLIES		005	Φ.	000	Φ.	000
5311001	Office and General Supplies	\$	385	\$	300	\$	300
5311002	Parts and Materials	\$	5,018	\$	27,500	\$	20,000
5311003	Chemicals	\$ \$	-	\$	800 40	\$ \$	800 40
5311004 5311005	Janitorial Supplies Uniforms	\$	- 678	\$ \$	3,500	\$ \$	3,500
5311005	General Supplies and Materials	\$	11,731	\$	5,000	\$	5,000 5,000
5311000	Concrete Pipe	\$	2,454	\$	3,000	\$	5,000
5311700	Gasoline/Diesel/CNG	\$	4,277	\$	17,000	\$	16,000
5314001	Books and Periodicals	\$	167	\$	200	\$	200
5316001	Small Tools and Equipment	\$	5,313	\$	3,000	\$	4,000
0010001	TOTAL SUPPLIES	\$	30,023	\$	57,340	\$	49,840
	1017/2 0011 2:20	<b>-</b>	00,020	Ψ.	07,010	Ψ	10,010
54	CAPITAL OUTLAY (MINOR)						
5423001	Furniture and Fixtures	\$	_	\$	200	\$	200
5424001	Computers	\$	1,340	\$	1,000	\$	1,600
5425001	Other Equipment	\$	994	\$	1,000	\$	1,000
-	TOTAL CAPITAL OUTLAY (MINOR)	\$	2,334	\$	2,200	\$	2,800
			,		,		· · · · · ·
55	INTERFUND/DEPT. CHARGES						
5524001	Self-funded Insurance (Medical)	\$	60,578	\$	72,260	\$	92,104
5524002	Life and Disability	\$	261	\$	1,344	\$	1,344
5524003	Wellness Program	\$	330	\$	495	\$	495
5524004	OPEB	\$	-	\$	4,500	\$	5,200
	TOTAL INTERFUND/INTERDEP'T.	\$	61,169	\$	78,599	\$	99,143
50	DEDDECIATION & AMODIZATION						
56	DEPRECIATION & AMORTIZATION	¢	25 000	ф	25 000	φ	25 000
5610001	Depreciation TOTAL DEPREC. AND AMORT.	\$ \$	25,000	\$	25,000	\$	25,000
-	TOTAL DEPREC. AND AMORT.	Ф	25,000	Ф	25,000	Ф	25,000
57	OTHER COSTS						
5733000	Solid Waste Disposal Fees	\$	3,224	\$	1,000	\$	10,000
5734001	Miscellaneous Expenses	\$	(1,319)		500	\$	500
5740001	Bad Debts	\$	(1,010)	\$	10,000	\$	10,000
5741001	Collection Costs	\$	-	\$	500		500
<u> </u>	TOTAL OTHER COSTS	\$	1,905	\$	12,000	\$	21,000
			,		,		,
	TOTAL OPERATING EXPENSES	\$	357,045	\$	585,258	\$	629,029
	OPERATING INCOME (LOSS)	\$	548,822	\$	411,242	\$	371,719
-	OF ERATING INCOME (E000)	Ψ	340,022	Ψ	711,272	Ψ	371,713
	NON-OPERATING REVENUES						
	OTHER FINANCING SOURCES	1					
3912004	Transfer from 2007 SPLOST	\$	18,268	\$	-	\$	_
3912005	Transfer from 2013 SPLOST	\$	129,204	\$	-	\$	<u>-</u>
3922000	Sale of Assets	\$	34,600	\$	-	\$	_
	TOTAL OTHER FINANCING SOURCES	\$	182,072	\$	-	\$	_
	. 5 // 12 5 // 12 / 1 // 1 // 1 // 10	Ψ	.02,012	Ψ		Ψ	

### **FUND 507 - STORMWATER FUND**

DEPT - 4320 STORMWATER

Account	Account Description or Title	FY 2016		FY 2017	FY 2018		
Number		Actual		Budget	Adopted		
	TOTAL NON-OPERATING REVENUES	\$ 182,072	\$	-	\$	-	
	NON-OPERATING EXPENSES						
9000.6110001	Transfer to General Fund	\$ -	\$	15,000	\$	25,000	
9000.6110500	Transfer to Central Service Fund	\$ -	\$	-	\$	10,670	
	TOTAL NON-OPERATING EXPENSE	\$ •	\$	15,000	\$	35,670	
	NET INCOME		_	222.242			
	NET INCOME	\$ 730,894	\$	396,242	\$	336,049	

BUDGETED CASH FLOW STATEMENT	Bl	JDGETED
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating Income (loss)	\$	371,719
Adjustments to reconcile operating income to net cash		
provided by operating activities		
Depreciation	\$	25,000
Loss (gain) on sale of assets		
(Increase) decrease in operating assets:		
Intergovernmental receivable		
Other receivables		
Due from other funds		
Interfund Receivable		
Inventory		
Prepaid Insurance		
Net cash provided (used) by operating activities	\$	396,719
OAGUELOWO EDOMAIONO ADITAL FINANCINO ACTIVITIES		
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
Transfers from other governments:		
2013 SPLOST proceeds		(0= 000)
Transfer to General Fund	\$	(25,000)
Transfer to Central Service Fund	\$	(10,670)
Net cash provided (used) by noncapital financing activities	\$	(35,670)
CARLE CIMO EDOM CARITAL AND DELATED EINAMOINO		
CASH FLOWS FROM CAPITAL AND RELATED FINANCING		
Acquisition and construction of fixed assets:		
Land (1171001)		
Land (Site) Improvements (1172001)		
Buildings (1174001)		
Equipment (1175001)		
STM-31 Camera Transporter	\$	(18,000)
Construction Work in Progress:		
STM-2 Drainage Basin Modeling	\$	(75,000)
STM-3 Regional Detention Facility Implementation	\$	(20,000)
STM-5 Minor Stormwater Infrastructure Repairs	\$	(30,000)
STM-22 Sustainability Initiatives	\$	(15,000)
STM-24 CDBG Grant Matching Funds	\$	(150,000)
STM-25 South College Street Headwalls	\$	(180,000)
Dragon de france lange towns la constitue		
Proceeds from long-term borrowing		
Priories I provide the consistent leaves	Φ.	(00.004)
Principal payments on capital leases:	\$	(86,621)
Interest payments:		
Capital contributions	•	(E74 604)
Net cash used by capital and related financing activities	\$	(574,621)
CASH FLOWS FROM INVESTING ACTIVITIES		
Miscellaneous Revenue		
Sale of Assets		
Sale of Scrap	\$	
Net cash flows from investing activities	\$	
1101 Sasif nows from investing activities	Ψ	
NET INCREASE (DECREASE) IN CASH	\$	(213,572)
	Ψ	\= . 0,0. Z

## 515 Natural Gas

## 515 Natural Gas

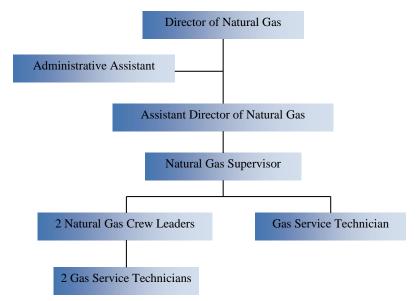
#### **FUND - 515 - NATURAL GAS FUND**

#### **DEPT - 4700, 4750**

This fund is used to account for the receipts and disbursements to finance the Natural Gas Department. The department is responsible for operating the City's natural gas distribution system. The City purchases its gas wholesale, then sells it retail to its industrial, commercial and residential customers. The natural gas industry was fully de-regulated by Congress in 1988, and the Federal Energy Regulatory Commission has implemented policies since then to encourage open competition for gas supply. Since de-regulation, local distribution companies such as the City have had to join with other buyers to get the best possible price in what can be a highly volatile gas supply market. The City is a member of the Municipal Gas Authority of Georgia (MGAG), which is a joint agency established by the State of Georgia to assist municipal gas systems. MGAG negotiates contracts for gas supply, and also can hedge those prices using the commodities market, in an attempt to meet our customers' demand for gas at the lowest price.

The City uses a flexible gas rate, so that it can receive a realistic margin on each of them it sells. The margin is added to the base rate, which is the wholesale price of gas for the month. In this way, the City charges what it needs to pay the personnel, maintain the system, and expand the system, in addition to buying the gas. Unlike private gas companies that must pay property and income taxes, as well as distributions to shareholders, the City is tax-exempt and our citizens are the shareholders. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.

The City has begun a much more aggressive program of system expansion in recent years. It is critical that this system be expanded in order to provide service to additional customers; and also because it is a source of revenue for the General Fund, thereby helping keep property taxes lower than they would be without this utility. The City is able to do this, and still have lower rates than the surrounding investor-owned gas utilities for the reasons cited above.



#### STATEMENT OF SERVICE

Statesboro Natural Gas is the sole provider of Natural Gas for customers in Statesboro/Bulloch County, Metter/Candler County and parts of Screven County. We provide commercial, residential and industrial service as well as serving a wide variety of agricultural customers within our service area. Our mission is to provide reliable and safe gas service for our customers at affordable prices, and generate a good return on investment for the taxpayers of the City of Statesboro.

GOALS	FY 2017 STATUS	FY 2018 PROJECTED
FY 2017		
1. Operate system as safely as possible and comply with all State and Federal	On-going	-
regulations.		
2. Expand system into unserviced areas.	On-going	-
3. Expand and enhance customer incentive programs to encourage the use of	On-going	-
Natural Gas.		
FY 2018		
1. Complete training program in the use of CNG with Gas employees.	N/A	-

### **OBJECTIVES FOR FISCAL YEAR 2018**

- 1. Complete expansion to I-16 Industrial Park.
- 2. Promote the use of CNG within the City Fleet.

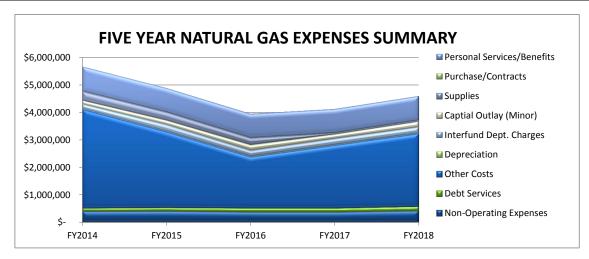
#### PERFORMANCE MEASURES

WORKLOAD MEASURES		A	2014 ACTUAL		2015 ACTUAL		2016 ACTUAL	Pl	2017 PROJECTED		2018 BUDGET
Dollar amount of fixed assests		\$	3,067,164	\$	4,644,836	\$	4,662,423	\$	4,004,093	\$	5,443,627
Long term debt outstanding		\$	236,322	\$	209,778	\$	182,429	\$	154,250	\$	125,216
Long term debt as % of fixed assests			8%		5%		4%		4%		2%
Long term debt outstanding per capital			\$9.39		\$8.34		\$7.25		\$6.13		\$4.98
Annual debt service payment			33,337		33,337		33,337		33,337		33,337
Net income or (loss)		\$	498,152	\$	803,643	\$	1,635,666	\$	1,947,709	\$	1,611,811
Number of full time employees			9		9		9		9		9
Net income or (loss) per employee		\$	55,350	\$	89,293.67	\$	181,740.67	\$	216,412.11	\$	179,090.11

PRODUCTIVITY MEASURES	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 PROJECTED	2018 BUDGET
Thousands MCF gas purchased	587,314	550,875	571,671	564,410	579,679
Thousands MCF gas sold	590,000	553,000	599,117	566,000	579,679
Lost and unaccounted for	0	0	0	0	0
Number of residential customers	1,550	1,560	1,508	1,493	1,518
Number of commercial customers	475	480	466	462	462
Number of Industrial customers	4	4	4	4	4
Number of leaks repaired	4	10	0	9	3
Total miles of main	143	146	146	149	149
Total number of gas services	3,820	3,840	3,832	2,984	2,997

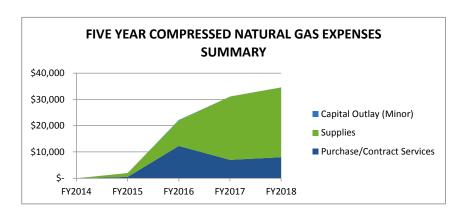
### NATURAL GAS EXPENSES SUMMARY

	Actual		Actual		Actual		Budgeted	Adopted	Percentage	
		FY2014		FY2015	FY2016		FY2017	FY2018	Increase	
Personal Services/Benefits	\$	402,847	\$	411,283	\$ 381,699	\$	377,350	\$ 423,201	12.15%	
Purchase/Contract Services	\$	127,902	\$	132,800	\$ 149,438	\$	149,386	\$ 164,819	10.33%	
Supplies	\$	3,599,283	\$	2,766,819	\$ 1,868,222	\$	2,295,959	\$ 2,655,367	15.65%	
Capital Outlay (Minor)	\$	6,779	\$	7,944	\$ 8,733	\$	10,350	\$ 10,350	0.00%	
Interfund Dept. Charges	\$	173,808	\$	242,121	\$ 218,759	\$	223,587	\$ 224,739	0.52%	
Depreciation	\$	132,865	\$	160,660	\$ 203,786	\$	160,000	\$ 203,786	27.37%	
Other Costs	\$	330,293	\$	295,836	\$ 251,769	\$	46,478	\$ 43,532	-6.34%	
Debt Services	\$	7,384	\$	6,596	\$ 5,578	\$	5,158	\$ 4,303	-16.58%	
Non-Operating Expenses	\$	900,000	\$	875,000	\$ 875,000	\$	870,000	\$ 880,670	1.23%	
Total Expenses	\$	5,681,161	\$	4,899,059	\$ 3,962,984	\$	4,138,268	\$ 4,610,767	11.42%	



### COMPRESSED NATURAL GAS EXPENSES SUMMARY

	Actual	Actual			Actual		Budgeted		Adopted		Percentage				
	FY2014	1	FY2015		FY2015		FY2016 FY2017		FY2016		FY2017		FY2018		Increase
Purchase/Contract Services	\$	-	\$ 50	)3	\$	12,277	\$	7,000	\$	8,000	14.29%				
Supplies	\$	-	\$ 1,47	'5	\$	9,698	\$	24,050	\$	26,520	10.27%				
Capital Outlay (Minor)	\$	-	\$	-	\$	185	\$	-	\$	-	0.00%				
Total Expenses	\$	-	\$ 1,97	8	\$	22,160	\$	31,050	\$	34,520	11.18%				



**FUND 515 - NATURAL GAS FUND** 

Account	Account Description or Title		FY 2016		FY 2017		FY 2018
Number			Actual		Budget		Adopted
	OPERATING REVENUES:						
24	CHARGES FOR SERVICES						
34	Residential NG Charges	œ	532,325	\$	703,515	\$	661,818
	Metter Residential NG Charges	\$ \$	15,722	\$	15,000	\$	12,000
	Compressed Natural Gas Charges	\$	34,155	\$	40,000	\$	43,000
	Commercial NG Charges	\$	2,319,242	\$	2,313,018	\$	2,360,422
	Metter Commercial NG Charges	\$	124,347	\$	100,000	\$	90,000
	HLF Firm Industrial NG Charges	\$	509,023	\$	477,155	э \$	500,000
	Metter HLF Firm Ind. NG Charges	\$	76,963	\$	65,000	\$	60,000
	Interruptible Ind. NG Charges	\$	752,477	\$	850,470	\$	988,815
	Metter Interruptible Ind. NG Charges	\$	16,899	\$	18,000	\$	19,893
	Sales Tax	\$	211,956	\$	10,000	\$	19,095
	Franchise Tax - Metter	\$	7,368	\$	7,000	\$	7,000
	Transportation Fees	\$	26,364	\$	18,569	\$	20,000
	Gas Service Fees	\$	4,880	\$	4,000	\$	4,000
<del>3444</del> 701	Sub-total: Natural Gas Charges	\$	4,631,721	\$	4,611,727	\$	4,766,948
3460101	Gas Tap Fees	\$	12,054	\$	3,000	\$	3,000
	Metter Gas Tap Fees	\$	755	\$	300	\$	150
	Late Payment Penalties and Interest	\$	37,566	\$	60,000	\$	45,000
	Reconnection Fees	\$	6,079	\$	3,000	\$	3,000
0+00001	Sub-total: Other Fees	\$	56,454	\$	66,300	\$	51,150
-	TOTAL CHARGES FOR SERVICES	\$	4,688,175	\$	4,678,027	\$	4,818,098
	TO THE OTHER COLOR OF	Ψ	1,000,170	Ψ	1,070,027	Ψ	1,010,000
	TOTAL OPERATING REVENUES	\$	4,688,175	\$	4,678,027	\$	4,818,098
	OPERATING EXPENSES:	DEF	PT- 4700 - NA	TUF	RAL GAS		
<u> </u>		DEF	PT- 4700 - NA	TUF	RAL GAS		
51	PERSONAL SERVICES/BENEFITS					¢	255 405
5111001	PERSONAL SERVICES/BENEFITS Regular Employees	\$	316,244	\$	315,275	\$ 6	355,105
	PERSONAL SERVICES/BENEFITS Regular Employees Overtime	\$	316,244 14,240	\$	315,275 10,000	\$	10,000
5111001 5113001	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages	\$ \$	316,244 14,240 330,484	\$	315,275 10,000 325,275	\$ \$	10,000 365,105
5111001 5113001 5122001	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions	\$ \$ \$	316,244 14,240 330,484 22,941	\$ \$ \$	315,275 10,000 325,275 24,883	\$ \$	10,000 365,105 27,931
5111001 5113001 5122001 5124001	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions	\$ \$ \$	316,244 14,240 330,484 22,941 18,609	\$ \$ \$	315,275 10,000 325,275 24,883 19,516	\$ \$ \$	10,000 365,105 27,931 21,906
5111001 5113001 5122001 5124001 5127001	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation	\$ \$ \$ \$ \$	316,244 14,240 330,484 22,941 18,609 9,486	\$ \$ \$ \$ \$	315,275 10,000 325,275 24,883	\$ \$ \$ \$	10,000 365,105 27,931
5111001 5113001 5122001 5124001 5127001	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation Employee Drug Screening Tests	\$ \$ \$ \$ \$ \$	316,244 14,240 330,484 22,941 18,609 9,486 179	\$ \$ \$ \$ \$ \$ \$	315,275 10,000 325,275 24,883 19,516 7,676	\$ \$ \$ \$ \$	10,000 365,105 27,931 21,906 8,259
5111001 5113001 5122001 5124001 5127001	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation Employee Drug Screening Tests Sub-total: Employee Benefits	\$ \$ \$ \$ \$ \$ \$ \$	316,244 14,240 330,484 22,941 18,609 9,486 179 51,215	\$ \$ \$ \$ \$ \$ \$ \$	315,275 10,000 325,275 24,883 19,516 7,676 - 52,075	\$ \$ \$ \$ \$ \$ \$	10,000 365,105 27,931 21,906 8,259 - 58,096
5111001 5113001 5122001 5124001 5127001	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation Employee Drug Screening Tests	\$ \$ \$ \$ \$ \$	316,244 14,240 330,484 22,941 18,609 9,486 179	\$ \$ \$ \$ \$ \$ \$	315,275 10,000 325,275 24,883 19,516 7,676	\$ \$ \$ \$ \$	10,000 365,105 27,931 21,906 8,259
5111001 5113001 5122001 5124001 5127001 5129002	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation Employee Drug Screening Tests Sub-total: Employee Benefits TOTAL PERSONAL SERVICES	\$ \$ \$ \$ \$ \$ \$ \$	316,244 14,240 330,484 22,941 18,609 9,486 179 51,215	\$ \$ \$ \$ \$ \$ \$ \$	315,275 10,000 325,275 24,883 19,516 7,676 - 52,075	\$ \$ \$ \$ \$ \$ \$	10,000 365,105 27,931 21,906 8,259 - 58,096
5111001 5113001 5122001 5124001 5127001 5129002	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation Employee Drug Screening Tests Sub-total: Employee Benefits TOTAL PERSONAL SERVICES  PURCHASE/CONTRACT SERVICES	\$ \$ \$ \$ \$ \$ \$ \$	316,244 14,240 330,484 22,941 18,609 9,486 179 51,215 381,699	\$\$\$\$\$\$\$\$\$	315,275 10,000 325,275 24,883 19,516 7,676 - 52,075 377,350	\$ \$ \$ \$ \$ \$	10,000 365,105 27,931 21,906 8,259 - 58,096 423,201
5111001 5113001 5122001 5124001 5127001 5129002 52 52 5212002	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation Employee Drug Screening Tests Sub-total: Employee Benefits TOTAL PERSONAL SERVICES PURCHASE/CONTRACT SERVICES Engineering Fees	\$	316,244 14,240 330,484 22,941 18,609 9,486 179 51,215	\$ \$ \$ \$ \$ \$ \$ \$ \$	315,275 10,000 325,275 24,883 19,516 7,676 - 52,075 377,350	\$ \$ \$ \$ \$ \$ \$	10,000 365,105 27,931 21,906 8,259 - 58,096 423,201 9,200
5111001 5113001 5122001 5124001 5127001 5129002 52 52 5212002	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation Employee Drug Screening Tests Sub-total: Employee Benefits TOTAL PERSONAL SERVICES  PURCHASE/CONTRACT SERVICES Engineering Fees Computer Programming Fees	\$\text{\$\}\$}}}\text{\$\}\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\e	316,244 14,240 330,484 22,941 18,609 9,486 179 51,215 381,699	\$ \$ \$ \$ \$ \$ \$ \$ \$	315,275 10,000 325,275 24,883 19,516 7,676 - 52,075 377,350 9,200 1,300	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	10,000 365,105 27,931 21,906 8,259 - 58,096 423,201 9,200 1,300
5111001 5113001 5122001 5124001 5127001 5129002 52 5212002 5213001	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation Employee Drug Screening Tests Sub-total: Employee Benefits TOTAL PERSONAL SERVICES  PURCHASE/CONTRACT SERVICES Engineering Fees Computer Programming Fees Sub-total: Prof. and Tech. Services	& & & & & & & & & & & & & & & & & & &	316,244 14,240 330,484 22,941 18,609 9,486 179 51,215 381,699 3,500	\$ \$ \$ \$ \$ \$ \$ \$ \$	315,275 10,000 325,275 24,883 19,516 7,676 - 52,075 377,350 9,200 1,300 10,500	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	10,000 365,105 27,931 21,906 8,259 - 58,096 423,201 9,200 1,300 10,500
5111001 5113001 5122001 5124001 5127001 5129002 52 5212002 5213001 5221001	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation Employee Drug Screening Tests Sub-total: Employee Benefits TOTAL PERSONAL SERVICES PURCHASE/CONTRACT SERVICES Engineering Fees Computer Programming Fees Sub-total: Prof. and Tech. Services Cleaning Services	\$	316,244 14,240 330,484 22,941 18,609 9,486 179 51,215 381,699 3,500 - 3,500 2,040	\$	315,275 10,000 325,275 24,883 19,516 7,676 - 52,075 377,350 9,200 1,300 10,500 2,540	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	10,000 365,105 27,931 21,906 8,259 - 58,096 423,201 9,200 1,300 10,500 2,540
5111001 5113001 5122001 5124001 5127001 5129002 52 5212002 5213001 5222001	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation Employee Drug Screening Tests Sub-total: Employee Benefits TOTAL PERSONAL SERVICES  PURCHASE/CONTRACT SERVICES Engineering Fees Computer Programming Fees Sub-total: Prof. and Tech. Services Cleaning Services Rep. and Maint. (Equipment)	\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$	316,244 14,240 330,484 22,941 18,609 9,486 179 51,215 381,699 3,500 - 3,500 2,040 15,402	\$	315,275 10,000 325,275 24,883 19,516 7,676 - 52,075 377,350 9,200 1,300 10,500 2,540 20,000	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	10,000 365,105 27,931 21,906 8,259 - 58,096 423,201 9,200 1,300 10,500 2,540 20,000
5111001 5113001 5122001 5124001 5127001 5129002 52 5212002 5213001 5222001 5222002	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation Employee Drug Screening Tests Sub-total: Employee Benefits TOTAL PERSONAL SERVICES  PURCHASE/CONTRACT SERVICES Engineering Fees Computer Programming Fees Sub-total: Prof. and Tech. Services Cleaning Services Rep. and Maint. (Equipment) Rep. and Maint. (Vehicles-Parts)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	316,244 14,240 330,484 22,941 18,609 9,486 179 51,215 381,699 3,500 2,040 15,402 11,315	\$\$\$\$\$\$\$\$	315,275 10,000 325,275 24,883 19,516 7,676 - 52,075 377,350 9,200 1,300 10,500 2,540 20,000 8,500	\$ 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	10,000 365,105 27,931 21,906 8,259 - 58,096 423,201 9,200 1,300 10,500 2,540 20,000 10,000
5111001 5113001 5122001 5124001 5127001 5129002 52 5212002 5213001 5222001 5222002 5222003	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation Employee Drug Screening Tests Sub-total: Employee Benefits TOTAL PERSONAL SERVICES  PURCHASE/CONTRACT SERVICES Engineering Fees Computer Programming Fees Sub-total: Prof. and Tech. Services Cleaning Services Rep. and Maint. (Equipment) Rep. and Maint. (Vehicles-Parts) Rep. and Maint. (Labor)	***     ***       ***     ***	316,244 14,240 330,484 22,941 18,609 9,486 179 51,215 381,699 3,500 2,040 15,402 11,315 12,839	\$\$\$\$\$\$\$\$	315,275 10,000 325,275 24,883 19,516 7,676 - 52,075 377,350 9,200 1,300 10,500 2,540 20,000 8,500 10,000	\$\text{9}\$ \text{\$\tiny{\$\text{\$\tinx{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\tinx{\$\text{\$\}\$}}}\$\text{\$\texititt{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\e	10,000 365,105 27,931 21,906 8,259 - 58,096 423,201 9,200 1,300 10,500 2,540 20,000 10,000 10,000
5111001 5113001 5122001 5124001 5127001 5129002 52 5212002 5213001 5222001 5222002 5222003 5222004	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation Employee Drug Screening Tests Sub-total: Employee Benefits TOTAL PERSONAL SERVICES  PURCHASE/CONTRACT SERVICES Engineering Fees Computer Programming Fees Sub-total: Prof. and Tech. Services Cleaning Services Rep. and Maint. (Equipment) Rep. and Maint. (Vehicles-Parts) Rep. and Maint. (Buildings/Grounds)	*****************	316,244 14,240 330,484 22,941 18,609 9,486 179 51,215 381,699 3,500 2,040 15,402 11,315 12,839 5,914	\$	315,275 10,000 325,275 24,883 19,516 7,676 - 52,075 377,350 9,200 1,300 10,500 2,540 20,000 8,500 10,000 5,000	\$ 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	10,000 365,105 27,931 21,906 8,259 
5111001 5113001 5122001 5124001 5127001 5129002 52 5212002 5213001 5222001 5222002 5222003 5222004 5222005	PERSONAL SERVICES/BENEFITS Regular Employees Overtime Sub-total: Salaries and Wages Social Security (FICA) Contributions Retirement Contributions Workers Compensation Employee Drug Screening Tests Sub-total: Employee Benefits TOTAL PERSONAL SERVICES  PURCHASE/CONTRACT SERVICES Engineering Fees Computer Programming Fees Sub-total: Prof. and Tech. Services Cleaning Services Rep. and Maint. (Equipment) Rep. and Maint. (Vehicles-Parts) Rep. and Maint. (Labor)	***     ***       ***     ***	316,244 14,240 330,484 22,941 18,609 9,486 179 51,215 381,699 3,500 2,040 15,402 11,315 12,839	\$\$\$\$\$\$\$\$	315,275 10,000 325,275 24,883 19,516 7,676 - 52,075 377,350 9,200 1,300 10,500 2,540 20,000 8,500 10,000	\$\text{9}\$ \text{\$\tiny{\$\text{\$\tinx{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\tinx{\$\text{\$\}\$}}}\$\text{\$\texititt{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\e	10,000 365,105 27,931 21,906 8,259 - 58,096 423,201 9,200 1,300 10,500 2,540 20,000 10,000 10,000

**FUND 515 - NATURAL GAS FUND** 

Account Number         Account Description or Title Number         FY 2016 Actual         FY 2017 Budget           5222103         Rep. and Maint. Computer         \$ 10,300         \$ 8,240         \$ 5223200           Sub-totals         \$ 2,860         \$ 3,400         \$ 523100           Sub-total: Property Services         \$ 62,319         \$ 58,680         \$ 523100           Sub-total: Property Services         \$ 29,662         \$ 19,406         \$ 523200           Telephone         \$ 1,789         \$ 1,600         \$ 523200           Sub-total: Property Services         \$ 29,662         \$ 19,406         \$ 523200           Sub-total: Property Services         \$ 29,662         \$ 19,406         \$ 523200         \$ 523200         \$ 1,789         \$ 1,600         \$ 523200         \$ 9,250         \$ 523200         \$ 523200         \$ 9,250         \$ 523200	
5223200         Rentals         \$ 2,860         \$ 3,400         \$           Sub-total: Property Services         \$ 62,319         \$ 58,680         \$           5231001         Insurance, Other than Benefits         \$ 29,662         \$ 19,406         \$           5232001         Telephone         \$ 1,789         \$ 1,600         \$           5232003         Cell Phones         \$ 5,420         \$ 9,250         \$           5232006         Postage         \$ 140         \$ 150         \$           5233001         Advertising         \$ 3,863         \$ 6,500         \$           5234001         Printing and Binding         \$ 316         \$ 200         \$           5235001         Travel         \$ 9,576         \$ 10,400         \$           5236001         Dues and Fees         \$ 3,111         \$ 1,900         \$	
5223200         Rentals         \$ 2,860         \$ 3,400         \$           Sub-total: Property Services         \$ 62,319         \$ 58,680         \$           5231001         Insurance, Other than Benefits         \$ 29,662         \$ 19,406         \$           5232001         Telephone         \$ 1,789         \$ 1,600         \$           5232003         Cell Phones         \$ 5,420         \$ 9,250         \$           5232006         Postage         \$ 140         \$ 150         \$           5233001         Advertising         \$ 3,863         \$ 6,500         \$           5234001         Printing and Binding         \$ 316         \$ 200         \$           5235001         Travel         \$ 9,576         \$ 10,400         \$           5236001         Dues and Fees         \$ 3,111         \$ 1,900         \$	
Sub-total: Property Services         \$ 62,319         \$ 58,680         \$           5231001 Insurance, Other than Benefits         \$ 29,662         \$ 19,406         \$           5232001 Telephone         \$ 1,789         \$ 1,600         \$           5232003 Cell Phones         \$ 5,420         \$ 9,250         \$           5232006 Postage         \$ 140         \$ 150         \$           5233001 Advertising         \$ 3,863         \$ 6,500         \$           5234001 Printing and Binding         \$ 316         \$ 200         \$           5235001 Travel         \$ 9,576         \$ 10,400         \$           5236001 Dues and Fees         \$ 3,111         \$ 1,900         \$	
5231001         Insurance, Other than Benefits         \$ 29,662         \$ 19,406         \$           5232001         Telephone         \$ 1,789         \$ 1,600         \$           5232003         Cell Phones         \$ 5,420         \$ 9,250         \$           5232006         Postage         \$ 140         \$ 150         \$           5233001         Advertising         \$ 3,863         \$ 6,500         \$           5234001         Printing and Binding         \$ 316         \$ 200         \$           5235001         Travel         \$ 9,576         \$ 10,400         \$           5236001         Dues and Fees         \$ 3,111         \$ 1,900         \$	
5232001 Telephone       \$ 1,789       \$ 1,600       \$         5232003 Cell Phones       \$ 5,420       \$ 9,250       \$         5232006 Postage       \$ 140       \$ 150       \$         5233001 Advertising       \$ 3,863       \$ 6,500       \$         5234001 Printing and Binding       \$ 316       \$ 200       \$         5235001 Travel       \$ 9,576       \$ 10,400       \$         5236001 Dues and Fees       \$ 3,111       \$ 1,900       \$	
5232003       Cell Phones       \$ 5,420       \$ 9,250       \$         5232006       Postage       \$ 140       \$ 150       \$         5233001       Advertising       \$ 3,863       \$ 6,500       \$         5234001       Printing and Binding       \$ 316       \$ 200       \$         5235001       Travel       \$ 9,576       \$ 10,400       \$         5236001       Dues and Fees       \$ 3,111       \$ 1,900       \$	
5232006 Postage       \$ 140 \$ 150 \$         5233001 Advertising       \$ 3,863 \$ 6,500 \$         5234001 Printing and Binding       \$ 316 \$ 200 \$         5235001 Travel       \$ 9,576 \$ 10,400 \$         5236001 Dues and Fees       \$ 3,111 \$ 1,900 \$	6,770
5233001 Advertising       \$ 3,863       \$ 6,500       \$         5234001 Printing and Binding       \$ 316       \$ 200       \$         5235001 Travel       \$ 9,576       \$ 10,400       \$         5236001 Dues and Fees       \$ 3,111       \$ 1,900       \$	150
5234001 Printing and Binding       \$ 316       \$ 200       \$         5235001 Travel       \$ 9,576       \$ 10,400       \$         5236001 Dues and Fees       \$ 3,111       \$ 1,900       \$	
5235001 Travel       \$ 9,576       \$ 10,400       \$         5236001 Dues and Fees       \$ 3,111       \$ 1,900       \$	
5236001 Dues and Fees \$ 3,111 \$ 1,900 \$	
5237001 Education and Training \$ - \$ 1,800 \$	
5238501 Contract Labor \$ 18,325 \$ 15,000 \$	
5239101 Other-Inspections \$ 11,417 \$ 14,000 \$	•
Sub-total: Other Purchased Services \$ 83,619 \$ 80,206 \$	
TOTAL PURCHASED SERVICES \$ 149,438 \$ 149,386 \$	
	, , , , , , , , , , , , , , , , , , , ,
53 SUPPLIES	
5311001 Office and General Supplies \$ 2,482 \$ 2,100 \$	2,100
5311002 Gas System Parts and Materials \$ 45,423 \$ 50,000 \$	
5311003 Chemicals \$ 716 \$ 12,700 \$	•
5311004 Janitorial Supplies \$ 607 \$ 1,100 \$	•
5311005 Uniforms \$ 4,097 \$ 4,556 \$	
5311006 General Supplies and Materials \$ 183 \$ - \$	
5311105 Gas System Meters and Repair Parts \$ (34,726) \$ 35,500 \$	
5312300 Electricity \$ 10,294 \$ 11,400 \$	
5312700 Gasoline/Diesel/CNG \$ 15,704 \$ 22,000 \$	
5312800 Stormwater \$ 717 \$ 800 \$	
5313001 Food \$ 848 \$ 800 \$	
5314001 Books and Periodicals \$ 180 \$ 300 \$	
5315201 Natural Gas Purchased \$ 1,794,315 \$ 2,129,703 \$	
5315901 Gas Appliance Purchases \$ 23,010 \$ 20,000 \$	
5316001 Small Tools and Equipment \$ 4,372 \$ 5,000 \$	
TOTAL SUPPLIES \$ 1,868,222 \$ 2,295,959 \$	
	, ,
54 CAPITAL OUTLAY (MINOR)	
5423001 Furniture and fixtures \$ 183 \$ 750 \$	750
5424001 Computers \$ 3,567 \$ 600 \$	
5425001 Other \$ 4,983 \$ 9,000 \$	9,000
TOTAL CAPITAL OUTLAY (MINOR) \$ 8,733 \$ 10,350 \$	
55 INTERFUND/DEPT. CHARGES	
5510001 Indirect Cost for Meter Reader \$ 49,534 \$ 54,800 \$	41,549
5510004 Indirect Cost for Customer Service \$ 40,335 \$ 41,760 \$	
5510005 Indirect Cost for GIS \$ 41,250 \$ 41,250 \$	
5524001 Self-funded Insurance (Medical) \$ 85,926 \$ 78,346 \$	
5524002 Life and Disability \$ 1,246 \$ 1,338 \$	•
5524003 Wellness Program \$ 468 \$ 468 \$	
5524004 OPEB \$ - \$ 5,625 \$	
TOTAL INTERFUND/INTERDEP'T. \$ 218,759 \$ 223,587 \$	

**FUND 515 - NATURAL GAS FUND** 

Account Number	Account Description or Title		FY 2016 Actual		FY 2017 Budget	FY 2018 Adopted		
Humber			Actual		Daaget		Adopted	
56	DEPRECIATION & AMORTIZATION							
	Depreciation	\$	203,786	\$	160,000	\$	203,786	
30 1000 1	TOTAL DEPREC. AND AMORT.	\$	203,786	\$	160,000	\$	203,786	
	TOTAL DEFREC. AND AMORT.	Ψ	203,700	φ	100,000	φ	203,760	
57	OTHER COSTS							
	Screven County Property Taxes	\$	782	\$	728	\$	782	
	State Sales Taxes	\$	216,991	\$	720	\$	702	
	Franchise Fees - Metter	\$	6,994	\$	8,000	\$	7,000	
	Customer Assistance Program	\$	20,485	\$	25,000	\$	25,000	
	Solid Waste Disposal Fees	\$	232	\$	300	\$	300	
	Miscellaneous Expenses	\$	192	\$	150	\$	150	
	Bad Debts	\$	5,849	э \$	12,000	\$	10,000	
	Collection Costs	\$	·		·			
3741001	TOTAL OTHER COSTS	\$	244 251,769	\$	300 46,478	\$	300 43,532	
	TOTAL OTHER COSTS	Φ	251,769	Ф	40,470	Ф	43,332	
	SUB-TOTAL Natural Gas Expenses	\$	3,082,406	\$	3,263,110	\$	3,725,794	
		DEI	PT - 4705 - CO	)MP	RESSED NAT	URA	L GAS	
52	PURCHASE/CONTRACT SERVICES							
	Rep. and Maint. (Equipment)	\$	5,634	\$	2,000	\$	3,000	
5222003	Rep. and Maint. (Labor)	\$	6,643	\$	4,000	\$	4,000	
	Sub-total: Property Services	\$	12,277	\$	6,000	\$	7,000	
5238502	Contract Services	\$	-	\$	1,000	\$	1,000	
	Sub-total: Other Purchased Services	\$	-	\$	1,000	\$	1,000	
	TOTAL PURCHASED SERVICES	\$	12,277	\$	7,000	\$	8,000	
53	SUPPLIES							
	Parts and Materials	\$	5,101	\$	4,000	\$	4,000	
	Electricity	\$	4,597	\$	5,000	\$	6,420	
5315201	Natural Gas Purchased	\$	-	\$	15,050	\$	16,100	
	TOTAL SUPPLIES	\$	9,698	\$	24,050	\$	26,520	
- 4	CARITAL CUITI AV (MINOR)							
54	CAPITAL OUTLAY (MINOR)		405			_		
5423001	Furniture and Fixtures	\$	185	\$	-	\$		
	TOTAL CAPITAL OUTLAY (MINOR)	\$	185	\$	-	\$		
	Sub-Total Compressed Natural Gas Expenses	\$	22,160	\$	31,050	\$	34,520	
	TOTAL OPERATING EXPENSES	\$	3,104,566	\$	3,294,160	\$	3,760,314	
	OPERATING INCOME	\$	1,583,609	\$	1,383,867	\$	1,057,784	
-			, ,		, ,			
	NON-OPERATING REVENUES							
	MISCELLANEOUS REVENUE							
3890002	SONAT Marketing Refund	\$	_	\$	4,500	\$	4,500	
	MGAG Portfolio Refund	\$	183,902	\$	130,000	\$	130,000	
	Miscellaneous Income	\$	888	\$	1,500	\$	1,500	
	Gas Appliance Sales	\$	1,514	\$	3,000	\$	3,000	
3000100	TOTAL MISCELLANEOUS	\$	186,304	\$	139,000	\$	139,000	
	IOTAL MIOULLLAINLOUG	Ψ	100,004	Ψ	100,000	Ψ	100,000	

**FUND 515 - NATURAL GAS FUND** 

Account Number	Account Description or Title	FY 2016 Actual			FY 2017 Budget	FY 2018 Adopted		
3912005 Tr 3922000 Sa	OTHER FINANCING SOURCES ransfer in from 2013 SPLOST ale of Assets	\$ \$	82,930 30	\$ \$	1,300,000	\$	1,300,000	
T(	OTAL OTHER FINANCING SOURCES	\$	82,960	\$	1,300,000	\$	1,300,000	
TO	OTAL NON-OPERATING REVENUE	\$	269,264	\$	1,439,000	\$	1,439,000	
N	ON-OPERATING EXPENSES							
5823002 O	ne Georgia Loan Interest	\$	5,578	\$	5,158	\$	4,303	
6110001 Tr	ransfer to General Fund	\$	875,000	\$	870,000	\$	870,000	
6110500 Tr	ransfer to Central Services	\$	-	\$	-	\$	10,670	
TO	OTAL NON-OPERATING EXPENSE	\$	880,578	\$	875,158	\$	884,973	
N	ET INCOME	\$	972,295	\$	1,947,709	\$	1,611,811	

BUDGETED CASH FLOW STATEMENT	BUDGETED
BODGETED CASITI LOW STATEMENT	BODGLILD
Operating Income (loss)	\$ 1,057,784.00
Adjustments to reconcile operating income to net cash	Ψ 1,007,704.00
provided by operating activities	
Depreciation	\$ 203,786.00
Amortization	Ψ 200,700.00
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from General Fund	
Other assets (Inventory)	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	\$ 1,261,570.00
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfer from other governments:	
2013 SPOST proceeds	\$ 1,300,000.00
Transfer to Central Service Fund	\$ (10,670.00)
Operating transfers in (out) to the General Fund	\$ (870,000.00)
Net cash provided (used) by noncapital financing activities	\$ 419,330.00
OAGUELOWO EDOM CARITAL AND DELATED EINANGING	
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Acquisition and construction of fixed assets:	
Cita Improvemente (4470004)	
Site Improvements (1172001)	•
	\$ -
Buildings (1174001)	
Sandings (1117001)	
Equipment (1175001)	
NGD-52 1/2 Ton Pick up truck	\$ (46,500.00)
	( . 3,000.00)
Construction Work in Progress	
NGD-2 Hwy 301 North River Crossing	\$ (1,200,000.00)
NGD-11 Gas System Expansion	\$ (100,000.00)
NGD-65 Railroad Bed Extension	\$ (75,000.00)
NGD-66 Pave Parking Lot at Hill Street Equipment Shelter	\$ (65,000.00)
NGD-71 Gas Main Expansion - Aspen	\$ (157,000.00)
NGD-76 Natural Gas and Water/Sewer Office Roof Repair	\$ (25,000.00)

NGD-77 Repair shorted Casings	\$	(28,000.00)
Proceeds from long-term borrowing		
Proceeds from leases		
Proceeds from sale of assets		
Principal payments: Metter Project - One Georgia	\$	(29,034.00)
Principal payments on capital leases	\$	-
Interest payments	\$	(4,303.00)
Amortization of bond issue cost		
Capital contributions		
Contributed capital: Intergovernmental		
Net cash used by capital and related financing activities	\$ (	1,729,837.00)
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest received	\$	-
Miscellaneous Revenue	\$	139,000.00
Net cash provided by investing activities	\$	139,000.00
NET INCREASE (DECREASE) IN CASH	\$	90,063.00



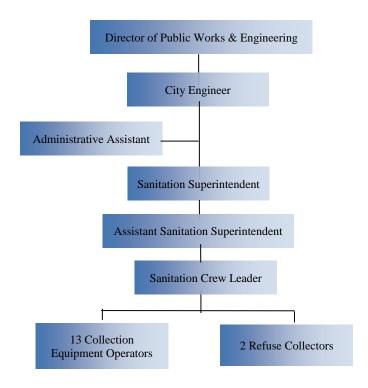
## 541 Solid Waste Collection Fund

# 541 Solid Waste Collection Fund

#### **FUND - 541 - SOLID WASTE COLLECTION FUND**

DEPT - 4521, 4522, 4523, 4585

This fund accounts for the receipts and disbursements to operate the City's solid waste collection systems for commercial, residential, yard waste, and rolloff service. It is financed by the monthly user fees and rolloff services that customers pay. SPLOST funds are appropriated to assist this fund with capital expenses for collection equipment. Without these SPLOST funds, this fund would have to be subsidized by higher sanitation and polycart fees. If these fees become too high the result would likely be an increase in illegal dumping which would create public health concerns and aesthetics problems for the community.



#### STATEMENT OF SERVICE

The City provides commercial collection services using front loading trucks and dumpsters picked up on a schedule agreed to by the customer and City. Customers are charged an amount determined by the cubic yard size of the dumpster(s) used and the number of times per week it is serviced. The cost of yard waste collection is supplemented by an additional \$1.60 per month per customer. Dumpster service within apartment complexes is charged a per unit rate. The cost for this service is \$18.00 per month per unit and includes yard waste collection. Residential collection is provided usingautomated side loading trucks and polycarts that citizens place curbside for once per week service. The cost for this service is \$18.00 per month and includes yard waste, furniture and white goods collection. Yard waste, furniture and white goods are collected curbside throughout the City using knuckleboom loader trucks following a route system. Given the extent of services provided, the fee for curbside service remains competitive with similar services by private companies in the unincorporated areas of Bulloch County and with comparable cities. Rolloff collection services are provided using rolloff trucks and rolloff containers. Customers are charged fees for delivery, pickup and tippage - a minimum monthly container rental is required. In addition, the City also provides leasing of rolloff compactors and compactor dumpsters.

	GOALS	FY 2017 STATUS	FY 2018 PROJECTED		
FY 2017					
	y environment by removal and disposal of garbage, r debris in a timely manner.	Accomplished	On-going		
•	as a community that promotes health through good preserving the environment for future generations.	Accomplished	On-going		
	communication with the public and explore ways to ervice and communication.	Accomplished	On-going		
FY 2018					
1. Explore additiona improve customer se	I services to provide to City residents and businesses to ervice.	On-going	-		

### **OBJECTIVES FOR FISCAL YEAR 2018**

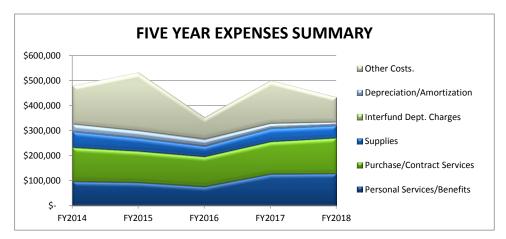
- 1. Continue to complete all assigned routes efficiently and effectively.
- 2. Implement GPS technology, where to optimize and track collection routes.
- 3. Explore additional ways to improve efficiency.
- 4. Improve recycling and waste reductions opportunities.
- 5. Explore options for bulk waste collection.
- 6. Improve communication of services, fees, and schedules by exploring social media opportunities.

### PERFORMANCE MEASURES

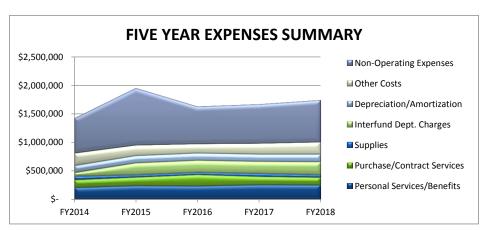
	2014	2015	2016	2017	2018
WORKLOAD MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Operating expenditures for commercial collection	\$985,294	\$1,048,770	\$825,456	\$1,051,290	\$984,595
Number of commercial customers at FY end	1,003	1,000	1,000	1,000	1,000
Total tons of commercial garbage collected	12,370	13,500	13,500	13,815	14,473
Average number of dumpsters emptied per day	501	490	485	485	485
Number of commercial collection FTE employees	2	2	2	3	3
Operating expenditures for residential collection	\$811,266	\$950,347	\$972,217	\$981,467	\$1,003,593
Number of residential customers at FY end	6,869	6,798	6,870	6,800	6,800
Total tons of residential garbage collected	4,427	4,500	4,500	4,868	4,868
Average number of polycarts emptied per truck per day	963	849	848	849	850
Number of residential collection FTE employees	6	6	6	6	6
Operating expenditures for yard waste collection	\$816,844	\$753,325	\$798,329	\$770,583	\$745,226
Number of yard waste customers at FY end	7,872	7,700	8,000	8,000	8,100
Total tons of yard waste collected	3,500	4,200	4,500	4,500	4,600
Number of yard waste collection FTE employees	10	10	10	9	9
Operating expenditures for rolloff collection	-	-	\$118,890	\$88,600	\$145,600
Number of rolloff containers collected at FY end	-	-	620	1,090	1,115
Total tons of rolloff waste collected	-	-	2,304	2,565	2,631

PRODUCTIVITY MEASURES	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 PROJECTED	2018 BUDGET
Containers repaired/painted by employees	93	110	120	135	140
Containers repaired/painted by contractor	103	73	63	53	50
Cost per container repaired/painted by contractor	190	190	190	190	190
Average response time - service request	24hrs	24hrs	24hrs	24 hrs	24 hrs

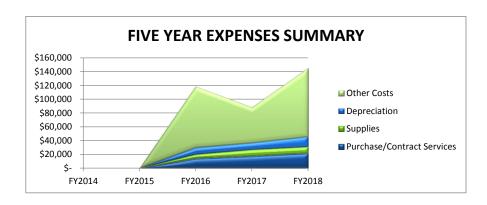
	EXPENSES SUMMARY (COMMERCIAL)												
		Actual		Actual		Actual		Budgeted		Adopted	Percentage		
		FY2014		FY2015		FY2016		FY2017		FY2018	Increase		
Personal Services/Benefits	\$	96,499	\$	92,280	\$	76,119	\$	125,414	\$	127,341	1.54%		
Purchase/Contract Services	\$	135,091	\$	124,795	\$	119,134	\$	128,661	\$	141,581	10.04%		
Supplies	\$	64,420	\$	53,238	\$	43,023	\$	53,950	\$	50,725	-5.98%		
Interfund Dept. Charges	\$	28,861	\$	28,409	\$	27,159	\$	19,765	\$	13,448	-31.96%		
Depreciation/Amortization	\$	153,565	\$	232,745	\$	87,979	\$	172,000	\$	100,000	-41.86%		
Other Costs	\$	506,858	\$	578,351	\$	472,042	\$	551,500	\$	551,500	0.00%		
Total Expenses	\$	985,294	\$	1,109,818	\$	825,456	\$	1,051,290	\$	984,595	-6.34%		



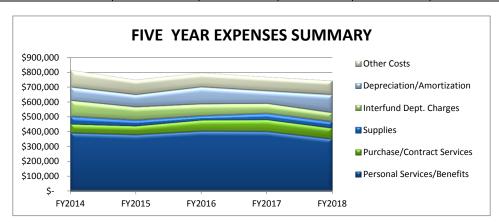
	EXPENSES SUMMARY (RESIDENTIAL)													
		Actual		Actual		Actual		Budgeted	Adopted		Percentage			
		FY2014		FY2015		FY2016		FY2017		FY2018	Increase			
Personal Services/Benefits	\$	208,352	\$	240,871	\$	235,376	\$	256,302	\$	251,653	-1.81%			
Purchase/Contract Services	\$	135,049	\$	145,245	\$	196,009	\$	143,077	\$	132,525	-7.38%			
Supplies	\$	63,875	\$	45,184	\$	40,668	\$	53,299	\$	46,049	-13.60%			
Interfund Dept. Charges	\$	65,646	\$	204,083	\$	208,347	\$	208,989	\$	225,666	7.98%			
Depreciation/Amortization	\$	124,218	\$	129,720	\$	127,897	\$	129,500	\$	135,000	4.25%			
Other Costs	\$	214,126	\$	185,236	\$	163,920	\$	190,300	\$	212,700	11.77%			
Non-Operating Expenses	\$	613,000	\$	1,005,000	\$	660,000	\$	690,000	\$	740,670	7.34%			
Total Expenses	\$	1,424,266	\$	1,955,339	\$	1,632,217	\$	1,671,467	\$	1,744,263	4.36%			



EXPENSES SUMMARY (ROLLOFF)													
	Actu	al	Actu	ıal	Actual		Budgeted		Adopted		Percentage		
	FY20	14	FY20	)15	J	FY2016	I	Y2017		FY2018	Increase		
Purchase/Contract Services	\$	-	\$	1	\$	13,919	\$	17,500	\$	21,500	N/A		
Supplies	\$	-	\$	1	\$	5,966	\$	9,100	\$	9,100	N/A		
Depreciation	\$	-	\$	1	\$	10,000	\$	10,000	\$	15,000	N/A		
Other Costs	\$	-	\$	-	\$	89,005	\$	52,000	\$	100,000	N/A		
Total Expenses	\$	-	\$	-	\$	118,890	\$	88,600	\$	145,600	N/A		



	EXPENSES SUMMARY (YARDWASTE)													
		Actual	Actual		Actual		Budgeted			Adopted	Percentage			
		FY2014		FY2015		FY2016		FY2017		FY2018	Increase			
Personal Services/Benefits	\$	392,040	\$	379,802	\$	403,713	\$	401,812	\$	351,170	-12.60%			
Purchase/Contract Services	\$	60,309	\$	60,052	\$	74,248	\$	78,822	\$	74,544	-5.43%			
Supplies	\$	51,797	\$	40,030	\$	30,011	\$	42,800	\$	43,425	1.46%			
Interfund Dept. Charges	\$	106,085	\$	86,704	\$	78,606	\$	66,399	\$	60,337	-9.13%			
Depreciation/Amortization	\$	89,950	\$	83,825	\$	114,450	\$	85,000	\$	120,000	41.18%			
Other Costs	\$	116,663	\$	100,590	\$	97,301	\$	95,750	\$	95,750	0.00%			
Total Expenses	\$	816,844	\$	751,003	\$	798,329	\$	770,583	\$	745,226	-3.29%			



**FUND 541 - SOLID WASTE COLLECTION FUND** 

Account Number	Account Description or Title		FY 2016 Actual	FY 2017 Budget		FY 2018 Adopted		
	Refuse Collection				ger		1100   1000	
	CHARGES FOR SERVICES							
0444404	Refuse Collection Charges		774 507	_	700.000	_	044.040	
3441101	Residential Refuse Collection Charge	\$	774,587	\$	788,000	\$	811,640	
3441102 3441103	Commercial Refuse Collection Charge Refuse Administrative Fee	\$ \$	86,736 10,611	\$ \$	90,000 11,000	\$ \$	98,000 10,000	
3441104	Commercial Dumpster Fee	\$	818,757	\$	840,000	\$	865,200	
3441105	Commercial Dumpster Extra Fee	\$	18	\$	640,000	\$	003,200	
3441106	City Polycart Fee (Tippage Fees)	\$	282,883	\$	288,000	\$	296,640	
3441107	Residential Dumpster Fee	\$	1,117,888	\$	1,150,000	\$	1,184,500	
3441109	Yard Waste Refuse Collection	\$	239,382	\$	245,000	\$	252,350	
3441200	Rolloff Tippage Fees	\$	82,841	\$	65,000	\$	118,000	
3441201	Rolloff Collection Fees	\$	49,515	\$	48,000	\$	75,000	
0111201	Sub-total: Refuse Collection Charges	\$	3,463,218	\$	3,525,000	\$	3,711,330	
3441901	Late Payment P & I: Collection	\$	45,060	\$	50,000	\$	40,000	
	Sub-total: Other Fees	\$	45,060	\$	50,000		40,000	
	TOTAL CHARGES FOR SERVICE	\$	3,508,278	\$	3,575,000	\$	3,751,330	
	TOTAL OPERATING REVENUES	\$	3,508,278	\$	3,575,000	\$	3,751,330	
-		Ť	0,000,210	_	0,010,000	Ť		
	OPERATING EXPENSES:							
		DEF	PT - 4521 - CO	I ИМЕ	RCIAL REFUSE	E CO	LLECTION	
51	PERSONAL SERVICES/BENEFITS			_		١.		
5111001	Regular Employees	\$	53,288	\$	87,852	\$	89,369	
5113001	Overtime	\$	6,778	\$	13,500	\$	13,500	
5400004	Sub-total: Salaries and Wages	\$	60,066	\$	101,352	\$	102,869	
5122001	Social Security (FICA) Contributions	\$	4,316	\$	7,753	\$	7,869	
5124001	Retirement Contributions	\$ \$	3,851	\$ \$	6,081	\$ \$	6,172 10,431	
5127001	Workers Compensation	\$	7,846 40		10,228	\$	10,431	
5129002	Employee Drug Screening Test Sub-total: Employee Benefits	\$	16,053	\$	24,062	\$	24,472	
	TOTAL PERSONAL SERVICES	\$	76,033	\$	125,414	\$	127,341	
-	TOTAL I ENGONAL GENVICES	Ψ	70,119	Ψ	125,414	Ψ	127,541	
52	PURCHASE/CONTRACT SERVICES							
5222001	Rep. and Maint. (Equipment)	\$	26,551	\$	30,000	\$	30,000	
5222002	Rep. and Maint. (Vehicles-Parts)	\$	32,088	\$	35,000	\$	40,000	
5222003	Rep. and Maint. (Labor)	\$	40,696	\$	50,000	\$	50,000	
5222004	Rep. and Maint. (Buildings/Grounds)	\$	991	\$	1,000	\$	1,000	
5222103	Rep. and Maint. Computers	\$	1,035	\$	840	\$	840	
	Sub-total: Property Services	\$	101,361	\$	116,840	\$	121,840	
5231001	Insurance, Other than Benefits	\$	14,638	\$	6,446	\$	14,638	
5232001	Telephone	\$	4	\$	-	\$	-	
5232003	Cellular Phones	\$	2,640	\$	3,175	\$	2,903	
5233001	Advertising	\$	60	\$	400	\$	400	
5235001	Travel	\$	318	\$	800	\$	800	
5236001	Dues and Fees	\$	113	\$	200	\$	200	
5237001	Education and Training	\$	47 770	\$	800	\$	800	
	Sub-total: Other Purchased Services	\$ \$	17,773	\$	11,821	\$	19,741	
-	TOTAL PURCHASED SERVICES	Ф	119,134	\$	128,661	\$	141,581	
53	SUPPLIES							
5311001	Office and General Supplies	\$	172	\$	450	\$	500	

**FUND 541 - SOLID WASTE COLLECTION FUND** 

Account	Account Description or Title		FY 2016		FY 2017		FY 2018
Number	<u> </u>		Actual		Budget		Adopted
5311003	Chemicals	\$	1,870	\$	1,600	\$	1,600
5311004	Janitorial Supplies	\$	150	\$	150	\$	150
5311005	Uniforms	\$	1,074	\$	1,250	\$	1,875
5312300	Electricity	\$	3,020	\$	6,000	\$	6,000
5312700	Gasoline/Diesel/CNG	\$	36,158	\$	44,000	\$	40,000
5316001	Small Tools and Equipment	\$	579	\$	500	\$	600
	TOTAL SUPPLIES	\$	43,023	\$	53,950	\$	50,725
55	INTERFUND/DEPT. CHARGES						
5524001	Self-funded Insurance (Medical)	\$	26,802	\$	17,872	\$	11,700
5524002	Life and Disability	\$	247	\$	283	\$	283
5524003	Wellness Program	\$	110	\$	110	\$	165
5524004	OPEB	\$	-	\$	1,500	\$	1,300
	TOTAL INTERFUND/INTERDEP'T.	\$	27,159	\$	19,765	\$	13,448
56	DEPRECIATION & AMORTIZATION						
5610001	Depreciation	\$	87,979	\$	172,000	\$	100,000
0010001	TOTAL DEPREC. AND AMORT.	\$	87,979	\$	172,000	\$	100,000
57	OTHER COSTS						
5733000	Solid Waste Disposal Fees	\$	471,141	\$	550,000	\$	550,000
5734001	Miscellaneous Expenses	\$	901	\$	1,500	\$	1,500
3734001	TOTAL OTHER COSTS	\$	472,042	\$	551,500	\$	551,500
	TOTAL OTHER COSTS	Φ	472,042	Φ	551,500	Φ	551,500
	Sub-total Commercial Expenses	\$	825,456	\$	1,051,290	\$	984,595
		DE	PT - 4522 - RES	IDE	NTIAL REFUSE	CO	LLECTION
51	PERSONAL SERVICES/BENEFITS						
5111001	Regular Employees	\$	174,829	\$	193,636	\$	190,290
5113001	Overtime	\$	10,903	\$	13,000	\$	13,000
3113001	Sub-total: Salaries and Wages	\$	185,732	\$	206,636	\$	203,290
5122001	Social Security (FICA) Contributions	\$	12,624	\$	15,808	\$	15,551
5124001	Retirement Contributions	\$	12,241	\$	12,398	\$	12,197
5127001	Workers Compensation	\$	24,681	\$	21,460	\$	20,614
5129002	Employee Drug Screening Tests	\$	24,081	\$	21,400	\$	20,014
3129002	Sub-total: Employee Benefits	\$	49,644	\$	49,666	\$	48,362
-	TOTAL PERSONAL SERVICES	\$	235,376	\$	256,302	\$	251,652
	TOTALT EROONAL GERVIOLS	Ψ	233,370	Ψ	250,502	Ψ	231,032
52	PURCHASE/CONTRACT SERVICES						
5222001	Rep. and Maint. (Equipment)	\$	-	\$	600	\$	600
5222002	Rep. and Maint. (Vehicles-Parts)	\$	105,493	\$	70,000	\$	60,000
5222003	Rep. and Maint. (Labor)	\$	61,969	\$	48,000	\$	45,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$	823	\$	1,000	\$	1,000
5222103	Rep. and Maint. Computers	\$	4,580	\$	4,120	\$	4,470
5223200	Rentals	\$	285	\$	-	\$	-
	Sub-total: Property Services	\$	173,150	\$	123,720	\$	111,070
5231001	Insurance, Other than Benefits	\$	9,753	\$	7,757	\$	9,753
5232001	Telephone	\$	800	\$	800	\$	842
5232003	Cellular Phones	\$	3,906	\$	4,400	\$	4,360
5233001	Advertising	\$	2,364	\$	600	\$	600
5235001	Travel	\$	3,101	\$	2,700	\$	2,700
5236001	Dues and Fees	\$	476	\$	600	\$	500
5237001	Education and Training	\$	2,459	\$	2,500		2,700
	•	• '	, - !	•	,	-	,

**FUND 541 - SOLID WASTE COLLECTION FUND** 

Account Number	Account Description or Title		FY 2016 Actual		FY 2017 Budget	FY 2018 Adopted		
	Sub-total: Other Purchased Services	\$	22,859	\$	19,357	\$	21,455	
	TOTAL PURCHASED SERVICES	\$	196,009	\$	143,077	\$	132,525	
53	SUPPLIES							
5311001	Office and General Supplies	\$	605	\$	700	\$	700	
5311001	Parts and Materials	\$	1,442	\$	1,500	\$	2,500	
5311002	Chemicals	\$	1,194	\$	1,100	\$	1,100	
5311003	Janitorial Supplies	\$	411	\$	300	\$	300	
5311004	Uniforms	\$	2,863	\$	3.000	\$	3,750	
5312700	Gasoline/Diesel/CNG	\$	31,764	\$	44,000	\$	35,000	
5312700	Stowmwater	\$	2,107	\$	2,299	\$	2,299	
5316001	Small Tools and Equipment	\$	282	\$	400	\$	400	
3310001	TOTAL SUPPLIES	\$	40,668	\$	53,299	\$	46,049	
	TOTAL GOTT LIES	Ψ	-10,000	Ψ	00,200	Ψ	10,010	
55	INTERFUND/INTERDEPT CHARGES							
5510004	Indirect Cost Allocation for Customer Service	\$	133,105	\$	137,809	\$	141,292	
5510005	Indirect Cost Allocation for GIS	\$	24,750	\$	24,750	\$	24,750	
5524001	Self-funded Insurance (Medical)	\$	49,562	\$	41,444	\$	55,138	
5524002	Life and Disability	\$	600	\$	906	\$	906	
5524003	Wellness Program	\$	330	\$	330	\$	330	
5524004	OPEB	\$	-	\$	3,750	\$	3,250	
	TOTAL INTERFUND/INTERDEP'T.	\$	208,347	\$	208,989	\$	225,666	
56	DEPRECIATION & AMORTIZATION							
5610001		œ	127,897	\$	129,500	\$	125 000	
3610001	Depreciation TOTAL DEPREC. AND AMORT.	\$	127,897	\$	129,500	\$	135,000 135,000	
	TOTAL DEFREC. AND AMORT.	φ	127,097	φ	129,500	Ψ	133,000	
57	OTHER COSTS							
5733000	Solid Waste Disposal Fees	\$	156,579	\$	163,500	\$	185,000	
5734001	Miscellaneous Expenses	\$	951	\$	800	\$	1,200	
5740001	Bad Debts	\$	4,759	\$	25,000	\$	25,000	
5741001	Collection Costs	\$	1,631	\$	1,000	\$	1,500	
	TOTAL OTHER COSTS	\$	163,920	\$	190,300	\$	212,700	
	Cub total Posidential European	_	070 047	\$	004 467	•	4 002 502	
-	Sub-total Residential Expenses	\$	972,217	Þ	981,467	\$	1,003,592	
		DE	PT - 4523 - ROI	LOI	F COLLECTIO	N		
52	PURCHASE/CONTRACT SERVICES							
5222001	Rep. and Maint. (Equipment)	\$	2,694	\$	1,000	\$	1,000	
5222001	Rep. and Maint. (Vehicle Parts)	\$	3,438	\$	8,000	\$	10,000	
5222002	Rep. and Maint. (Vernole Farts)	\$	7,753	\$	8,000	\$	10,000	
5231001	Insurance Other Than Benefits	\$	34	\$	0,000	\$	10,000	
5238501	Contract Labor/Services	\$	-	\$	500	\$	500	
3230301	TOTAL PURCHASED SERVICES	\$	13,919	\$	17,500	\$	21,500	
	TOTAL TOTAL BELLVIOLE	<u> </u>	10,010	Ψ	11,000	Ψ	21,000	
53	SUPPLIES							
5312700	Gasoline/Diesel	\$	5,966	\$	9,000	\$	9,000	
5316001	Small Tools and Equipment	\$		\$	100	\$	100	
	TOTAL SUPPLIES	\$	5,966	\$	9,100	\$	9,100	
56	DEDDECIATION & AMORTIZATION							
56 5610001	DEPRECIATION & AMORTIZATION	œ	10.000	ф	10.000	æ	15 000	
5610001	Depreciation TOTAL DEPREC. AND AMORT.	\$	10,000 10,000	\$	10,000	\$	15,000 15,000	
	TOTAL DEFINED. AIND AINDKT.	Φ	10,000	Φ	10,000	Φ	15,000	

**FUND 541 - SOLID WASTE COLLECTION FUND** 

Account Number	ımber		FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted
57	OTHER COSTS	Ī					
5733000	Solid Waste Disposal Fees	\$	87,584	\$	52,000	\$	100,000
5734001	Miscellaneous Expenses	\$	1,421	\$	-	\$	<u>-</u>
	TOTAL OTHER COSTS	\$	89,005	\$	52,000	\$	100,000
	Sub-total Rolloff Expenses	\$	118,890	\$	88,600	\$	145,600
		DEF	PT - 4585 - YAR	D W	ASTE COLLEC	TION	
51	PERSONAL SERVICES/BENEFITS						
5111001	Regular Employees	\$	304,567	\$	296,512	\$	259,682
5113001	Overtime	\$	24,618	\$	21,000	\$	24,000
	Sub-total: Salaries and Wages	\$	329,185	\$	317,512	\$	283,682
5122001	Social Security (FICA) Contributions	\$	22,988	\$	24,519	\$	21,702
5124001	Retirement Contributions	\$	17,015	\$	19,231	\$	17,021
5127001	Workers Compensation	\$	34,319	\$	40,550	\$	28,765
5129002	Employee Drug Screening Tests	\$	206	\$	-	\$	-
-	Sub-total: Employee Benefits	\$	74,528	\$	84,300	\$	<i>67,4</i> 88
	TOTAL PERSONAL SERVICES	\$	403,713	\$	401,812	\$	351,170
52	PURCHASE/CONTRACT SERVICES						
5222001	Rep. and Maint. (Equipment)	\$	-	\$	500	\$	500
5222002	Rep. and Maint. (Vehicles-Parts)	\$	27,547	\$	30,000	\$	25,000
5222003	Rep. and Maint. (Labor)	\$	33,479	\$	35,000	\$	35,000
5222004	Rep. and Maint. (Buildings/Grounds)	\$	683	\$	800	\$	800
5222103	Rep. and Maint. Computers	\$	1,725	\$	1,400	\$	1,400
	Sub-total: Property Services	\$	63,434	\$	67,700	\$	62,700
5231001	Insurance, Other than Benefits	\$	6,889	\$	6,247	\$	6,889
5232003	Cellular Phones	\$	3,776	\$	4,275	\$	4,155
5233001	Advertising	\$	-	\$	100	\$	300
5237001	Education and Training	\$	149	\$	500	\$	500
i <del></del>	Sub-total: Other Purchased Services	\$	10,814	\$	11,122	\$	11,844
	TOTAL PURCHASED SERVICES	\$	74,248	\$	78,822	\$	74,544
53	SUPPLIES						
5311001	Office and General Supplies	\$	140	\$	500	\$	500
5311003	Chemicals	\$	270	\$	800	\$	800
5311004	Janitorial Supplies	\$	150	\$	150		150
5311005	Uniforms	\$	4,903	\$	5,000	\$	5,625
5312700	Gasoline/Diesel/CNG	\$	24,287	\$	36,000	\$	36,000
5316001	Small Tools and Equipment	\$	261	\$	350	\$	350
	TOTAL SUPPLIES	\$	30,011	\$	42,800	\$	43,425
55	INTERFUND/INTERDEPT CHARGES						
5524001	Self-funded Insurance (Medical)	\$	77,061	\$	60,088	\$	54,516
5524002	Life and Disability	\$	1,160	\$	1,426	\$	1,426
5524003	Wellness Program	\$	385	\$	385	\$	495
5524004	OPEB	\$	-	\$	4,500	\$	3,900
	TOTAL INTERFUND/INTERDEP'T.	\$	78,606	\$	66,399	\$	60,337
56	DEPRECIATION & AMORTIZATION						
5610001	Depreciation & AWORTIZATION	\$	114,450	\$	85,000	\$	120,000
3010001	TOTAL DEPREC. AND AMORT.	\$	114,450	\$	85,000	\$	120,000
	. J I AL DEL ALG. AND AMORA.	<b>—</b>	. 1-1,-100		00,000	_	120,000

**FUND 541 - SOLID WASTE COLLECTION FUND** 

Account Number	Account Description or Title		FY 2016 Actual		FY 2017		FY 2018		
			Actual		Budget	<u> </u>	Adopted		
57	OTHER COSTS			_					
5733000	Solid Waste Disposal Fees	\$	96,901	\$	95,000	\$	95,000		
5734001	Miscellaneous Expenses	\$	400	\$	750	\$	750		
	TOTAL OTHER COSTS	\$	97,301	\$	95,750	\$	95,750		
	Sub-total Yard Waste Expenses	\$	798,329	\$	770,583	\$	745,226		
	TOTAL OPERATING EXPENSES	\$	2,714,892	\$	2,891,940	\$	2,879,014		
	101/12 01 21/11/11/0 2/11 21/020	<del> </del> *	2,1 1 1,002	_	2,001,010	Ť			
	OPERATING INCOME (LOSS)	\$	793,386	\$	683,060	\$	872,316		
38-39	NON-OPERATING REVENUES								
3890300	Sale of Scrap	\$	4,268	\$	-	\$	-		
3912005	Transfer from 2013 SPLOST	\$	-	\$	310,000	\$	-		
	TOTAL NON-OPERATING REVENUES	\$	4,268	\$	310,000	\$	-		
	TOTAL NON-OPERATING REVENUES	\$	4,268	\$	310,000	\$	-		
61	NON-OPERATING EXPENSES								
9000.6110001	Transfer to General Fund	\$	660,000	\$	690,000	\$	730,000		
9000.6110500	Transfer to Central Services	\$	-	\$	-	\$	10,670		
	TOTAL NON-OPERATING EXPENSES	\$	660,000	\$	690,000	\$	740,670		
	NET INCOME	\$	137,654	\$	303,060	\$	131,646		

BUDGETED CASH FLOW STATEMENT	E	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating Income (loss)	\$	872,315.00
Adjustments to reconcile operating income to net cash		
provided by operating activities		
Depreciation	\$	370,000.00
Loss (gain) on sale of assets	<u> </u>	, , , , , , , , , , , , , , , , , , ,
(Increase) decrease in operating assets:		
Accounts receivable		
Accrued income receivable		
Allowance for doubtful accounts		
Interest receivable	+	
Intergovernmental receivable		
Other receivables		
Due from other funds: General Fund		
Due from other funds: SW Disposal Fund	+	
Due from other funds: SPLOST		
Prepaid insurance		
Other assets		
outer decode		
Increase (decrease) in operating liabilities:		
Accounts payable		
Accrued payroll		
Salary and Wages payable		
Accrued vacation payable		
FICA payable		
Accrued interest payable		
Sales tax payable		
Due to other funds		
Due to other governments		
Claims liability		
Ciaims industry	+	
Net cash provided (used) by operating activities	\$	1,242,315.00
That dadn promada (adda) by operating addition	+	1,2 12,0 10.00
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
Transfers from other governments:		
2013 SPLOST for Equipment		
Operating transfers in (out)	+	
Transfer to Fleet Fund	\$	(10,670.00)
Transfer to General Fund	\$	(730,000.00)
Net cash provided (used) by noncapital financing activities	\$	(740,670.00)
The cash provided (used) by honoapital illianolity activities	Ψ	(170,010.00)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	+	
Acquisition and construction of fixed assets:	+	
Buildings (1174001)	+	
Dunungo (1177001)	+	
	+	
Commercial Equipment (1175001)	+	
SWC-4 Front loading commercial dumpsters	\$	(30,000.00)
5440-4 Front loading confinercial dumpsters	Ψ	(50,000.00)

BUDGETED CASH FLOW STATEMENT	-	BUDGETED		
SWC-24 Dumpster Hauler	\$	(150,000.00)		
SWC-27 Motorola Handheld Radios	\$	(20,000.00)		
Residential Equipment (1175002)				
SWC-5 Polycarts	\$	(15,000.00)		
SWC-10 Pickup Replacement	\$	(25,000.00)		
Yardwaste Equipment (1175003)				
Rolloff Equipment (1175004)				
SWC-21 Rolloff Truck & Conversions	\$	(90,000.00)		
SWC-22 Bulk waste roll-off containers	\$	(50,000.00)		
Droggede from long term berrousing				
Proceeds from long-term borrowing Proceeds from GMA Lease Pool	\$			
Proceeds from sale of assets	Ψ			
Principal payments on notes payable				
Principal payments on revenue bonds payable				
Principal payments on GMA capital leases:	\$	_		
Interest payments:				
Capital contributions				
Net cash used by capital and related financing activities	\$	(380,000.00)		
CASH FLOWS FROM INVESTING ACTIVITIES				
Interest received	\$	-		
Miscellaneous Revenues	\$	-		
Net cash flows from investing activities	\$	-		
NET INCREASE (DECREASE) IN CASH	\$	121,645.00		



## 542 Solid Waste Disposal Fund

## 542 Solid Waste Disposal Fund

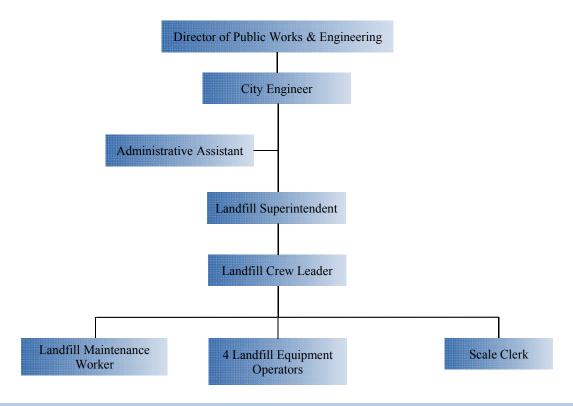
#### **FUND - 542 - SOLID WASTE DISPOSAL FUND**

**DEPT - 4530** 

This fund accounts for the receipts and disbursements to operate the jointly owned City and County transfer station, inert landfill and the post-closure costs of the closed landfill located on Landfill Rd off North Main St. Included are the costs to transport and dispose of the solid waste at the Broadhurst landfill near Jesup, GA and waste tires with Quality Tire near Jackson, GA. Both transportation services are provided by contract with a local trucking company. The cost of transportation is currently equivalent to approximately \$13.32 per ton. The disposal agreement with Broadhurst Environmental was renewed in 2015, resulting in a stabilization of the tipping fees to a proposed rate of \$23.70 per ton with an inflationary index included in this agreement. The disposal agreement with Quality Tire was renewed in 2014. Funding for the Keep Bulloch Beautiful program also comes from this fund.

SPLOST funds are appropriated to pay the post-closure costs and cover of the disposal fees at the Broadhurst Environmental Landfill. Without these SPLOST funds, this fund would have significantly higher tippage fees or would have to be subsidized by additional property taxes. If the tippage fees become too high the result would likely be an increase in illegal dumping which would create public health concerns and aesthetics problems for the community.

The operation of the transfer station, operation of the inert landfill, maintenance of the closed Lakeview Landfill and the operation of the attendant methane gas extraction system are under the direction of the Landfill Superintendent who, in coordination with the City's solid waste engineering consultant, is responsible for all post-closure regulatory compliance issues to keep the closed landfill in full compliance with US Environmental Protection Agency and Georgia Environmental Protection Division rules and regulations.



#### STATEMENT OF SERVICE

The Solid Waste Disposal Fund is financed by the tipping fees that users of the inert landfill and transfer station pay to dispose of solid waste. The tipping fee for disposal in the inert landfill is currently \$19.75 per ton. The tipping fee for all other solid waste is currently \$38.00 per ton. Tippage fees for waste tires vary by tire size but average \$120.00 per ton. In addition to funding the cost of personnel and equipment to weigh the waste and operate the inert landfill and transfer station, tippage fees fund operation of the methane extraction system as required for post-closure care of the closed landfill and on-going operations of the inert landfill.

	GOALS	FY 2017 STATUS	FY 2018 PROJECTED	
FY 2018				
1. Maintain a healt	hy environment by the removal and proper disposal	On-going	On-going	
of solid waste, yard	debris, scrap tires and white goods			
2. Start on the last j	phase of the inert operation	Accomplished On-going		
FY 2018			•	
3. Purchase new ya	ard jockey for the transfer station	Awaiting funding	Completion	
4. Fill scale pit at tl	ne transfer station with concrete	Awaiting funding	Completion	

#### **OBJECTIVES FOR FISCAL YEAR 2018**

- 1. Continue research to find alternatives to deal with the volume of yard waste being disposed of in the Inert Landfill.
- 2. Explore additional ways to further reduce the total tons of waste that is transported to the Broadhurst Landfill Facility for disposal (waste stream reduction).
- 3. Stay in compliance and up to date on all state and federal EPD compliance guidelines and to operate all sites within those
- 4. Work with KSBB and others to provide every opportunity to reduce all waste streams and increasing recycling.
- 5. Increase the amount of tours given to GSU and local High School students to increase their knowledge of sound solid waste disposal practices particularly with emphasis on the inert landfill, transfer station, and recycling center.

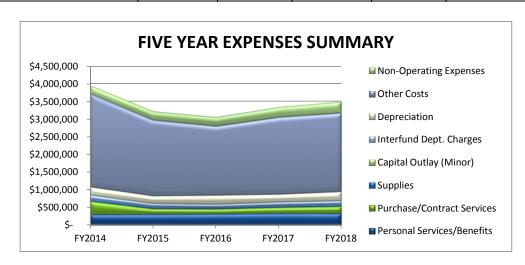
#### PERFORMANCE MEASURES

	2014	2015	2016	2017	2018
WORKLOAD MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Animals	48	52	45	40	42
Bulkwaste	10,673	10,750	11,100	11,500	11,800
Cardboard	502	490	505	2,000	2,200
Cover dirt	41	50	30	30	25
Demolition	5,469	7,500	7,725	10,400	11,200
DOT Waste	168	65	67	40	45
Household	32,421	34,500	35,535	34,200	35,000
Inert	7,197	7,300	7,520	7,000	7,400
Paper	149	175	180	450	475
Plastic	45	65	70	180	190
Sweepings	658	675	695	600	700
Tires	314	325	335	150	325
Curbside	163	180	185	185	-
Newspaper	55	62	64	64	64

	2014	2015	2016	2017	2018
PRODUCTIVITY MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Total tons disposed of in Inert Landfill	7,344	7,600	6,412	7,000	7,400
Total tons transported to Broadhurst Landfill	50,000	50,000	51,000	57,000	58,000

#### **EXPENSES SUMMARY**

	Actual		Actual Actual		Budgeted		Adopted		Percentage	
	FY2014		FY2015		FY2016		FY2017		FY2018	Increase
Personal Services/Benefits	\$ 299,897	\$	303,417	\$	312,798	\$	330,297	\$	327,515	-0.84%
Purchase/Contract Services	\$ 366,920	\$	161,915	\$	141,684	\$	168,891	\$	201,344	19.22%
Supplies	\$ 70,463	\$	56,100	\$	46,858	\$	60,965	\$	59,525	-2.36%
Capital Outlay (Minor)	\$ 5,120	\$	174	\$	463	\$	1,200	\$	1,200	0.00%
Interfund Dept. Charges	\$ 97,550	\$	84,035	\$	81,127	\$	85,640	\$	92,512	8.02%
Depreciation	\$ 231,444	\$	214,698	\$	254,915	\$	215,780	\$	254,915	18.14%
Other Costs	\$ 2,640,444	\$	2,142,780	\$	1,952,462	\$	2,185,000	\$	2,225,000	1.83%
Non-Operating Expenses	\$ 240,000	\$	256,000	\$	264,000	\$	290,000	\$	326,670	12.64%
Total Expenses	\$ 3,951,838	\$	3,219,119	\$	3,054,307	\$	3,337,773	\$	3,488,681	4.52%



FUND 542 - SOLID WASTE DISPOSAL FUND DEPT - 4530 - LANDFILL

Account	Account Description or Title		FY 2016 Actual		FY 2017		FY 2018
Number	OPERATING REVENUES:	1	Actual		Budget		Adopted
	OPERATING REVENUES:						
	Landfill/Transfer Station						
34	CHARGES FOR SERVICES						
3441501	Commercial Tipping Fees	\$	(8,972)	\$	-	\$	-
3441502	Sanitation Contractor Tipping Fees	\$	448,222	\$	475,000	\$	511,000
3441503	Individuals Tipping Fees	\$	68,388	\$	70,000	\$	89,000
3441504	Government Agencies Tipping Fees	\$	1,649,302	\$	1,610,000	\$	1,664,000
	Sub-total: Landfill/TS Charges	\$	2,156,940	\$	2,155,000	\$	2,264,000
3441901	Late Payment P and I: Landfill	\$	(4,329)	\$	22,000	\$	22,000
	Sub-total: Other Fees	\$	(4,329)	\$	22,000	\$	22,000
	TOTAL CHARGES FOR SERVICES	\$	2,152,611	\$	2,177,000	\$	2,286,000
	TOTAL OPERATING REVENUES	\$	2,152,611	\$	2,177,000	\$	2,286,000
	OPERATING EXPENSES:						
51	PERSONAL SERVICES/BENEFITS						
5111001	Regular Employees	\$	250,666	\$	257,450	\$	258,808
5113001	Overtime	\$	8,458	\$	10,000	\$	10,000
	Sub-total: Salaries and Wages	\$	259,124	\$	267,450	\$	268,808
5122001	Social Security (FICA) Contributions	\$	17,968	\$	20,469	\$	20,564
5124001	Retirement Contributions	\$	13,259	\$	16,047	\$	16,128
5127001	Workers Compensation	\$	22,285	\$	26,331	\$	22,015
5129002	Employee Drug Screening Tests	\$	162	\$	-	\$	-
	Sub-total: Employee Benefits	\$	53,674	\$	62,847	\$	58,707
	TOTAL PERSONAL SERVICES	\$	312,798	\$	330,297	\$	327,515
	DUDOUA OF OONED A OF OFD WOFO						
52	PURCHASE/CONTRACT SERVICES	Φ.	00.000	Φ.	50,000	Φ	FC 000
5222001	Rep. and Maint. (Equipment)	\$	29,002	\$	56,000	\$	56,000
5222002	Rep. and Maint. (Vehicles-Parts)	\$ \$	2,818	\$	5,500	\$	6,500
5222003	Rep. and Maint. (Labor)	\$ \$	51,618	\$	45,000	\$	45,000
5222004	Rep. and Maint. (Buildings/Grounds)	Ψ	2,569	\$	2,500		2,500
5222005	Rep. and Maint. (Office Equipment)	\$	-	\$	500	\$	500
5222103	Rep. and Maint. Computers	\$	4,235	\$	4,235	\$	6,990
5223200	Rentals	\$	963	\$	500	\$	500
5004004	Sub-total: Property Services	\$	91,205	\$	114,235	\$	117,990
5231001	Insurance, Other than Benefits	\$	25,185	\$	20,606	\$	20,606
5232001	Telephone	\$	2,507	\$	2,500	\$	3,644
5232003	Cellular Phones	\$	1,698	\$	1,500	\$	6,054
5233001	Advertising	Φ	120	\$	350	\$	350
5235001	Travel	Φ	651 841	\$	1,000	\$	1,000
5236001	Dues and Fees	Φ	841	\$	900	\$	900
5237001	Education and Training	Φ	920	\$	1,500	\$	1,500
5238501	Contract Labor/Services	\$ \$ \$ \$ \$ \$	1,213	\$	2,500	\$	3,500
5239007	Other services: Erosion Control	Φ	684	\$	800	\$	800 45 000
5239008	Other services: Tire Disposal	\$	16,660	\$	23,000	\$	45,000

FUND 542 - SOLID WASTE DISPOSAL FUND

DEPT - 4530 - LANDFILL

Account	Account Description or Title		FY 2016		FY 2017		FY 2018
Number			Actual		Budget		Adopted
	Sub-total: Other Purchased Services	\$	50,479	\$	54,656	\$	83,354
	TOTAL PURCHASED SERVICES	\$	141,684	\$	168,891	\$	201,344
53	SUPPLIES	_	0 = 40	_			
5311001	Office Supplies	\$	2,742	\$	3,000	\$	3,000
5311002	Parts and Materials	\$	750	\$	750	\$	750
5311003	Chemicals	\$	659	\$	750	\$	750
5311004	Janitorial Supplies	\$ \$ \$	231	\$	175	\$	175
5311005	Uniforms	\$	3,886	\$	4,400	\$	3,400
5311006	General Supplies and Materials	\$	2,999	\$	2,300	\$	2,300
5312300	Electricity	\$ \$	7,710	\$	9,500	\$	9,500
5312400	Bottled Gas		39	\$	150	\$	150
5312700	Gasoline/Diesel/CNG	\$	24,114	\$	35,940	\$	36,000
5316001	Small Tools and Equipment	\$	3,728	\$	4,000	\$	3,500
	TOTAL SUPPLIES	\$	46,858	\$	60,965	\$	59,525
- 4	CARITAL CUITLAN (MINOR)						
54	CAPITAL OUTLAY (MINOR)	_	00	_		_	
5424001	Computers	\$	68	\$	-	\$	-
5425001	Other Equipment	\$	395	\$	1,200	\$	1,200
	TOTAL CAPITAL OUTLAY (MINOR)	\$	463	\$	1,200	\$	1,200
55	INTERFUND/DEPT. CHARGES						
5524001	Self-funded Insurance (Medical)	\$	79,700	\$	77,960	\$	85,632
5524001	Life and Disability	\$	1,042	\$	1,240	\$	1,240
5524002	Wellness Program	\$	385	\$	440	\$	440
5524004	OPEB	\$	505	\$	6,000	\$	5,200
5524004	TOTAL INTERFUND/INTERDEP'T.	\$	81,127	\$	85,640	\$	92,512
	TOTAL INTERFORMATION ON THE TENTE OF THE	Ψ	01,127	Ψ	03,040	Ψ	92,312
56	DEPRECIATION & AMORTIZATION						
5610001	Depreciation	\$	254,915	\$	215,780	\$	254,915
	TOTAL DEPREC. AND AMORT.	\$	254,915	\$	215,780	\$	254,915
57	OTHER COSTS	_	400.000	_			400.000
5710104	Payment to Bulloch County	\$	122,000	\$	122,000	\$	122,000
5733002	Air Rights	\$	1,194,389	\$	1,360,000	\$	1,400,000
5733003	Transportation Fees	\$	635,004	\$	700,000	\$	700,000
5733004	Toxic Waste Disposal	\$ \$	-	\$	1,000	\$	1,000
5734001	Miscellaneous Expenses	\$	1,069	\$	1,500	\$	1,500
5740001	Bad Debts	\$	-	\$	500	\$	500
	TOTAL OTHER COSTS	\$	1,952,462	\$	2,185,000	\$	2,225,000
	TOTAL OPERATING EXPENSES	\$	2,790,307	\$	3,047,773	\$	3,162,011
	TOTAL OF LIKETING LAF LINGLO	┿	2,7 30,307	۳	J,UTI,IIJ	Ψ	5,102,011
	OPERATING INCOME (LOSS)	\$	(637,696)	\$	(870,773)	\$	(876,011)

#### FUND 542 - SOLID WASTE DISPOSAL FUND DEPT - 4530 - LANDFILL

Account Number	Account Description or Title	FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted
	NON-OPERATING REVENUES					
39	OTHER FINANCING SOURCES					
3912005	Transfer from 2013 SPLOST	\$ 1,323,486	\$	1,795,833	\$	1,795,833
3921001	Sale of Assets	\$ 66,937	\$	-	\$	-
	TOTAL OTHER FINANCING SOURCES	\$ 1,390,423	\$	1,795,833	\$	1,795,833
	TOTAL NON-OPERATING REVENUES	\$ 1,390,423	\$	1,795,833	\$	1,795,833
61	NON-OPERATING EXPENSES					
6110001	Transfer to General Fund	\$ 264,000	\$	290,000	\$	316,000
6110500	Transfer to Central Service Fund	\$ -	\$	-	\$	10,670
	TOTAL NON-OPERATING EXPENSES	\$ 264,000	\$	290,000	\$	326,670
	NET INCOME	\$ 488,727	\$	635,060	\$	593,152

BUDGETED CASH FLOW STATEMENT		BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating Income (loss)	\$	(876,011.00)
Adjustments to reconcile operating income to net cash		,
provided by operating activities		
Depreciation	\$	254,915.00
Loss (gain) on sale of assets		·
(Increase) decrease in operating assets:		
Accounts receivable		
Unbilled accounts receivable		
Accrued Income Receivable		
Interest receivable		
Intergovernmental receivable		
Prepaid Insurance		
Other receivables		
Buildings		
Due from other funds: General Fund		
Due from other funds: Water/Sewer Fund		
Due from other funds: 2002 SPLOST Fund		
Other assets		
C.1101 433313		
Increase (decrease) in operating liabilities:		
Accounts payable		
Salary and Wages payable		
Accrued Vacation payable		
Accrued payroll		
Compensated absences payable		
FICA payable		
Accrued interest payable		
Sales tax payable		
Due to other funds		
Due to other funds  Due to other governments		
Accrued closure/ post-closure liabilities	\$	(204,500.00)
Net cash provided (used) by operating activities	\$	(825,596.00)
Net cash provided (used) by operating activities	Ψ	(023,390.00)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	+	
Transfers from other governments:		
2013 SPLOST	\$	1,795,833.00
Transfer to Central Service Fund	\$	(10,670.00)
Operating transfers in (out) to General Fund	\$	(316,000.00)
Net cash provided (used) by noncapital financing activities	\$	1,469,163.00
Net cash provided (used) by horicapital illiancing activities	Ψ	1,409,103.00
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	+	
Acquisition and construction of fixed assets:		
Equipment (1175001)	_	
SWD-34 Yard Jockey Replacement	\$	(115,000.00)
SWD-34 Taid 300key Replacement SWD-49 Radio Replacement	\$	(24,000.00)
OWD-40 Naulo Nepiacement	φ	(24,000.00)
Buildings & Grounds (1176002)	-	
SWD-8 Scale Ramp/Apron	\$	(35,000.00)
SWD-9 Transfer Station Pit	\$	(10,000.00)
วพบ-ซ Hansiel วิเลแปโ Fit	Φ	(10,000.00)

BUDGETED CASH FLOW STATEMENT	E	BUDGETED
Restricted Cash for Capital Outlay		
Proceeds from sale of assets		
Principal payments on notes payable		
Principal payments on capital leases:		
Landfill equipment lease		
Interest payments:		
Landfill equipment lease		
Proceeds from Loan		
Proceeds from GMA Equipment Lease	\$	-
Net cash used by capital and related financing activities	\$	(184,000.00)
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest received		
Miscellaneous Revenue		
Sale of Assets		
Net cash flows from investing activities	\$	-
NET INCREASE (DECREASE) IN CASH	\$	459,567.00

## 601 Health Insurance Fund

## 601 Health Insurance Fund

#### **DEPT - 1500 - GENERAL ADMINISTRATION**

This internal service fund accounts for the receipts and disbursements to operate the City's self-funded health insurance program. The City contracts with a third-party administrator (TPA) to run this program, and advise it on how to determine premiums for both the employer and the employee. The premiums are set to cover three cost components of the plan: the third party administrator's fees; actual medical claims; and the premiums for stop/loss reinsurance.

#### STATEMENT OF SERVICE

This Budget is based upon a 0% increase in premiums and the City will continue to pay 75% of both employee and dependent health insurance, and individual employees will pay 25% through payroll deduction from earnings. The City's portion of the premiums is budgeted within each budget that has personnel covered by the plan, so that the costs are allocated to the proper fund, department and division.

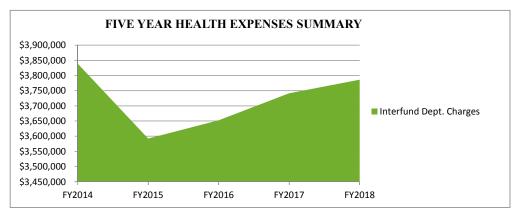
It is critical that adequate reserves be set aside in good claims years, so that when a bad claims year hits, the fund is financially strong. This removes the possibility of spikes in rates for both the City and its employees, or serious cuts in the level of benefits provided.

#### PERFORMANCE MEASURES

TEN.	OKWIANCE	111	ISCILLS						
WORKLOAD MEASURES	2014 ACTUAL		2015 ACTUAL	A	2016 ACTUAL	PR	2017 ROJECTED	I	2018 BUDGET
Number of total full time employee positions	29	7	302		310		310		310
Number of total full time employee vacancies	3	5	30		68		50		40
Number of eligible employees	29	7	302		310		310		310
Number of retired employees covered	1	)	8		8		10		5
Number of employees with single coverage	11-	1	121		137		140		140
Number of employees with full family coverage	15	7	150		160		160		160
Percentage of eligible employees enrolled in the program	91%		90%		96%		97%		97%
Total number of covered lives including dependents	621		602		668		620		620
Total Expenses	\$ 3,838,851	\$	3,835,118	\$	3,652,046	\$	3,741,400	\$	3,786,400
Average annual expense per covered life	\$ 6,182	\$	6,371	\$	5,467	\$	6,035	\$	6,107
Average annual expense per eligible employee	\$ 12,925	\$	12,699	\$	11,781	\$	12,069	\$	12,214
Average annual expense per covered employee	\$ 14,166	\$	14,152	\$	12,296	\$	12,471	\$	12,621

#### **EXPENSES SUMMARY**

	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase
Interfund Dept. Charges	\$ 3,838,851	\$ 3,592,253	\$ 3,652,046	\$ 3,741,400	\$ 3,786,400	1.20%
Total Expenses	\$ 3,838,851	\$ 3,592,253	\$ 3,652,046	\$ 3,741,400	\$ 3,786,400	1.20%



#### **FUND 601 - HEALTH INSURANCE FUND**

#### **DEPT - 1500 - GENERAL ADMINISTRATION**

Account	Account Description or Title	FY 2016		FY 2017	FY 2018
Number		Actual		Budget	Adopted
	OPERATING REVENUES:				
3492001	Health Premiums - Employer	\$ 2,441,525	\$	2,312,253	\$ 2,385,935
3492002	Health Premiums - Employee	\$ 783,140	\$	851,536	\$ 943,054
3492003	Flex Account	\$ 156,100	\$	155,000	\$ 155,000
3492005	Contribution to Reserves	\$ 161,574	\$	234,098	\$ 310,360
3492006	Clinic Copays	\$ 2,908	\$	1,750	\$ 3,000
	TOTAL OPERATING REVENUES	\$ 3,545,247	\$	3,554,637	\$ 3,797,349
	OPERATING EXPENSES:				
5521001	Administrative Fees	\$ 457,467	\$	447,000	\$ 494,000
5521101	Clinic Administration Fees	\$ 154,014	\$	188,000	\$ 186,000
5521002	Flex Account Fees	\$ 1,200	\$	1,400	\$ 1,400
5522001	Health Insurance Claims	\$ 2,884,123	\$	2,950,000	\$ 2,950,000
5523001	Flex Account Expenses	\$ 155,242	\$	155,000	\$ 155,000
	TOTAL OPERATING EXPENSES	\$ 3,652,046	\$	3,741,400	\$ 3,786,400
	NET INCOME	\$ (106,799)	\$	(186,763)	\$ 10,949

CASH FLOWS FROM OPERATING ACTIVITIES  Operating Income (loss) \$ 10,949.00  Adjustments to reconcile operating income to net cash provided by operating activities  Depreciation  Amortization  Loss (gain) on sale of assets (Increase) decrease in operating assets: Accounts receivable Unbilled accounts receivable Intergovernmental receivable Intergovernmental receivable Other receivables Due from General Fund Other assets (Inventory)  Increase (decrease) in operating liabilities: Accounts payable Accrued payroll Accrued interest payable Compensated absences payable Sales tax payable Due to other funds Due to other governments Customer deposits Net cash provided (used) by operating activities  CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Operating transfers in (out) to the General Fund Net cash used by capital and related financing activities  CASH FLOWS FROM INVESTING ACTIVITIES Interest received Net cash provided by investing activities  NET INCREASE (DECREASE) IN CASH  \$ 10,949.00	BUDGETED CASH FLOW STATEMENT	В	UDGETED
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Adjustments to reconcile operating income to net cash provided by operating activities  Depreciation  Amortization  Loss (gain) on sale of assets (Increase) decrease in operating assets:  Accounts receivable Unbilled accounts receivable Intergovernmental receivable Other receivables Due from General Fund Other assets (Inventory)  Increase (decrease) in operating liabilities: Accounts payable Accrued payroll Accrued interest payable Compensated absences payable Sales tax payable Due to other funds Due to other governments Customer deposits Net cash provided (used) by operating activities  CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Operating transfers in (out) to the General Fund Net cash provided (used) by noncapital financing activities  CASH FLOWS FROM CAPITAL AND RELATED FINANCING Net cash used by capital and related financing activities  CASH FLOWS FROM INVESTING ACTIVITIES Interest received Net cash provided by investing activities  \$ -		Φ.	10.010.00
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Net cash used by capital and related financing activities \$ -  CASH FLOWS FROM INVESTING ACTIVITIES  Interest received  Net cash provided by investing activities \$ -		\$	-
Net cash used by capital and related financing activities \$ -  CASH FLOWS FROM INVESTING ACTIVITIES  Interest received  Net cash provided by investing activities \$ -	CASH FLOWS FROM CAPITAL AND RELATED FINANCING		
Interest received  Net cash provided by investing activities  \$ -	Net cash used by capital and related financing activities	\$	-
Interest received  Net cash provided by investing activities  \$ -	CASH FLOWS FROM INVESTING ACTIVITIES		
Net cash provided by investing activities \$ -			
NET INCREASE (DECREASE) IN CASH \$ 10.949.00		\$	-
	NET INCREASE (DECREASE) IN CASH	\$	10,949.00



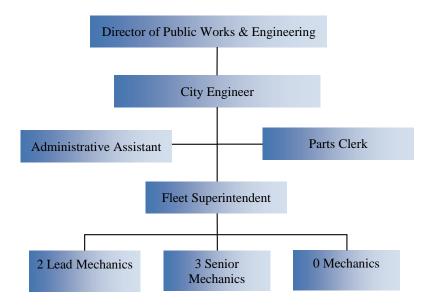
602 Fleet Management Fund

602 Fleet Management Fund

#### **FUND - 602 - FLEET MANAGEMENT FUND**

#### **DEPT - 4900**

This fund accounts for the receipts and disbursements to operate the City's centralized vehicle and equipment fleet maintenance program. The Fleet Management operation is a true internal service fund with all costs, including depreciation, charged to the using departments through labor, parts, and overhead charges just like a commercial garage. This reflects the true cost to each fund, department, and division.



#### STATEMENT OF SERVICE

For FY 2018 each General Fund user will be charged a \$50.00 per hour service rate. The Fire Department rate is \$55.00 per service hour. All other users will be charged a \$60.00 per hour service rate. These rates will continue to be evaluated semi-annually for adjustment, as needed. There will continue to be a 10% mark-up on parts, 20% mark-up sublet work, and 5% mark-up for shop supplies. Computerized records of all maintenance on each piece of equipment will continue to be maintained and a preventive maintenance schedule, as established in conjunction with each department, will be continued. This, in conjuction with routine training, has resulted in more dependable equipment and vehicle service resulting in extended usage, reduced downtime and reduced life cycle costs.

	GOALS	FY 2017 STATUS	FY 2018 PROJECTED
FY 2017			
1. Provide superior	preventative and unscheduled maintenance of the	Accomplished	On-going
City fleet with rates	below private market labor rates.		
2. Keep all city veh	icles and equipment operating in a safe and	Accomplished	On-going
efficient manner wi	th minimal downtime.		
3. Provide technical	support and guidance for all departments.	Accomplished	On-going
FY 2018			
1. Explore additiona	al ways to reduce sublets/outsourcing to provide	On-going	On-going
quicker response an	d lower customer maintenance costs.		

#### **OBJECTIVES FOR FISCAL YEAR 2018**

- 1. Continue to complete maintenance and repairs on all city vehicles and equipment in a timely and safe manner.
- 2. Continue to remain available at all times and continue to provide open communication with all city departments.
- 3. Reduce the costs incurred by sublet work by remaining current with equipment and technology solutions.
- 4. Continue to improve knowledge and certification of mechanics by providing training opportunities.
- 5. Continue to improve knowledge and provide all training necessary to support the city's CNG and alternative fuels initiative.
- 6. Continue to encourage certified specialized training of mechanics for maintenance of public safety vehicles and equipment.

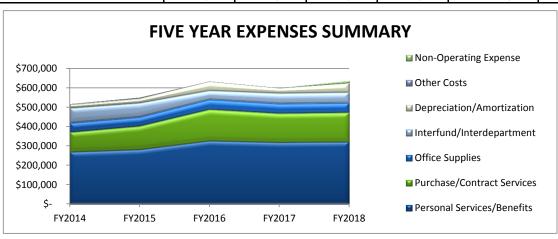
#### PERFORMANCE MEASURES

	2014	2015	2016	2017	2018
WORKLOAD MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Total number of vehicle and equipment in City fleet	465	497	525	546	523
Number of police patrol vehicles	57	64	70	70	79
Number of other automobiles in fleet	31	34	37	38	31
Number of pickup trucks in fleet	55	59	61	70	65
Number of midsize trucks in fleet	41	45	49	51	59
Number of heavy duty trucks in fleet	31	34	37	40	54
Number of fire trucks	10	11	12	12	12
Number of commercial garbage trucks	7	8	8	9	8
Number of residential garbage trucks	7	7	7	8	7
Number of knuckleboom loaders in fleet	6	6	6	6	6
Number of rolloff trucks in fleet	-	2	2	2	3
Number of off road equipment, tractors, etc.	39	41	45	47	49
Number of loader trailers in fleet	21	23	24	25	21
Number of small/medium duty trailers	44	44	45	45	44
Number of light duty equipment (mowers, UTV's, compressors and other small tools)	116	119	122	123	138

	2014	2015	2016	2017	2018
PRODUCTIVITY MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Number of repair orders	3,500	3,580	3,700	3,850	3,850
Number of preventive maintenance performed	2,250	2,270	2,350	2,500	2,500
Number of unscheduled services performed	1,250	1,310	1,350	1,420	1,420

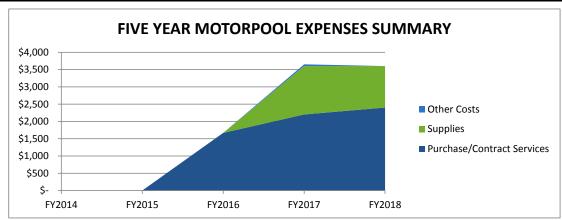
#### **EXPENSES SUMMARY (FLEET)**

	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase
Personal Services/Benefits	\$ 269,746	\$ 281,908	\$ 326,648	\$ 318,308	\$ 321,277	0.93%
Purchase/Contract Services	\$ 102,892	\$ 122,010	\$ 162,357	\$ 150,460	\$ 152,282	1.21%
Supplies	\$ 48,171	\$ 46,744	\$ 50,580	\$ 49,830	\$ 49,330	-1.00%
Interfund Dept. Charges	\$ 76,120	\$ 72,285	\$ 45,383	\$ 53,156	\$ 53,456	0.56%
Depreciation/Amortization	\$ 19,566	\$ 23,883	\$ 47,397	\$ 27,000	\$ 47,397	75.54%
Other Costs	\$ 1,382	\$ 4,544	\$ 767	\$ 1,350	\$ 1,750	29.63%
Non-Operating Expense	\$ -	\$ -	\$ -	\$ -	\$ 10,670	100.00%
Total Expenses	\$ 517,877	\$ 551,374	\$ 633,132	\$ 600,104	\$ 636,162	6.01%



#### **EXPENSES SUMMARY (MOTORPOOL)**

	Ac	tual	A	ctual	1	Actual	Βι	ıdgeted	Adopted		Percentage	
	FY	2014	FY	2015	F	Y2016	F	Y2017		FY2018	Increase	
Purchase/Contract Services	\$	-	\$	-	\$	1,667	\$	2,200	\$	2,400	9.09%	
Supplies	\$	-	\$	-	\$	-	\$	1,400	\$	1,200	-14.29%	
Other Costs	\$	-	\$	-	\$	-	\$	50	\$	-	-100.00%	
Total Expenses	\$	-	\$	-	\$	1,667	\$	3,650	\$	3,600	-1.37%	



**FUND 602 - FLEET MANAGEMENT FUND** 

#### **DEPT - 4900 - FLEET MAINTENANCE**

Account	Account Description or Title	FY 2016			FY 2017	FY 2018	
Number	Addata Description of Title		Actual		Budget		Adopted
	OPERATING REVENUES:		7101001		<u> </u>		riaspisa
	or Electrical Revenues.						
	CHARGES FOR SERVICES						
3417501	Vehicle Parts	\$	538,709	\$	524,900	\$	562,053
3417502	Misc. Parts	\$	20,457	\$	17,000	\$	18,000
3417503	Less: Cost of Parts and Fluids	\$	(462,260)		(477,182)		(510,958)
3417504	Labor Charges	\$	429,282	\$	417,000	\$	450,000
3417505	Sublet	\$	143,314	\$	130,000	\$	130,000
3417506	Motorpool Charges	\$	-	\$	3,650	\$	-
	TOTAL CHARGES FOR SERVICES	\$	669,502	\$	615,368	\$	649,095
			,	Ċ	,		, , , , , , , , , , , , , , , , , , ,
	TOTAL OPERATING REVENUES	\$	669,502	\$	615,368	\$	649,095
	OPERATING EXPENSES:						
51	PERSONAL SERVICES/BENEFITS						
51 5111001	Regular Employees	\$	277,167	\$	267,306	\$	269,101
5111001	Overtime	\$	7,206	\$	6,000	\$	7,500
3113001	Sub-total: Salaries and Wages	\$	284,373	\$	273,306	\$	276,601
5122001	Social Security (FICA) Contributions	\$	20,443	\$	20,908	\$	21,160
5124001	Retirement Contributions	\$	13,483	\$	16,398	\$	15,650
5127001	Workers Compensation	\$	8,275	\$	7,696	\$	7,866
5127001	Employee Drug Screen Test	\$	74	\$	7,090	\$	7,000
3129002	Sub-total: Employee Benefits	\$	42,275	\$	45,002	\$	44,676
	TOTAL PERSONAL SERVICES	\$	326,648	\$	318,308	\$	321,277
-	TOTAL TEROONAL GERVICES	Ψ	320,040	Ψ	310,300	Ψ	321,211
52	PURCHASE/CONTRACT SERVICES						
5222001	Rep. and Maint. (Equipment)	\$	2,494	\$	3,800	\$	3,800
5222002	Rep. and Maint. (Vehicles-Parts)	\$	3,140	\$	5,000	\$	5,000
5222003	Rep. and Maint. (Labor)	\$	1,271	\$	2,500	\$	2,500
5222004	Rep. and Maint. (Buildings/Grounds)	\$	3,692	\$	2,500	\$	2,700
5222103	Rep. and Maint. Computers	\$	8,590	\$	6,560	\$	7,260
5223200	Rentals	\$	741	\$	1,200	\$	900
	Sub-total: property services	\$	19,928	\$	21,560	\$	22,160
5231001	Insurance, Other than Benefits	\$	6,062	\$	5,100	\$	6,062
5232001	Telephone	\$	1,742	\$	1,550	\$	1,762
5232003	Cellular phones	\$	935	\$	1,000	\$	1,048
5233001	Advertising	\$	693	\$	-	\$	-
5235001	Travel	\$	6,296	\$	6,500	\$	7,500
5236001	Dues and fees	\$	155	\$	250	\$	250
5237001	Education and training	\$	7,990	\$	6,500	\$	5,500
5239101	Other services	\$	118,556	\$	108,000	\$	108,000
	Sub-total: Other Purchased Services	\$	142,429	\$	128,900	\$	130,122
	TOTAL PURCHASED SERVICES	\$	162,357	\$	150,460	\$	152,282
53	SUPPLIES						
5311001	Office and General Supplies	\$	1,603	\$	1,000	\$	1,000
5311003	Chemicals	\$	270	\$	550	\$	550
5311004	Janitorial Supplies	\$	113	\$	100	\$	100
5311005	Uniforms	\$	2,771	\$	2,800	\$	2,000
5311006	General Supplies and Materials	\$	9,403	\$	8,500	\$	8,500
5312300	Electricity	\$	15,618	\$	18,500	\$	18,500

**FUND 602 - FLEET MANAGEMENT FUND** 

#### **DEPT - 4900 - FLEET MAINTENANCE**

Account	Account Description or Title		FY 2016		FY 2017		FY 2018
Number	Account Boodingson of Title		Actual		Budget		Adopted
5312700	Gasoline/Diesel/CNG	\$	6,385	\$	7,400	\$	7,400
5312800	Stormwater	\$	1,173	\$	1,280	\$	1,280
5314001	Books and Periodicals	\$	1,175	\$	200	\$	1,200
5316001		\$	13,244	\$	9,500	\$	10,000
3310001	Small Tools and Equipment TOTAL SUPPLIES	\$	50,580	\$	49,830	\$	49,330
-	TOTAL SUPPLIES	Φ	50,560	Ф	49,030	Φ	49,330
55	INTERFUND/DEPT. CHARGES						
5524001		φ	44,028	æ	47 4 4 4	φ	40.044
	Self-funded Insurance (Medical)	\$	,	\$	47,144	\$	48,044
5524002	Life and Disability	\$	1,025	\$	1,182	\$	1,182
5524003	Wellness Program OPEB	\$	330	\$	330	\$	330
5524004		\$	45 202	\$	4,500	\$ \$	3,900
	TOTAL INTERFUND/INTERDEP'T.	Ф	45,383	\$	53,156	Ф	53,456
50	DEDDEOLATION & AMODITATION						
56	DEPRECIATION & AMORTIZATION	_	47.007	•	07.000	_	47.007
5610001	Depreciation AND AND TOTAL REPRESENTATION OF THE PROPERTY OF T	\$	47,397	\$	27,000	\$	47,397
	TOTAL DEPREC. AND AMORT.	\$	47,397	\$	27,000	\$	47,397
	071150 00070						
57	OTHER COSTS	_		_		_	
5733000	Solid Waste Disposal Fees	\$	1,289	\$	1,200	\$	1,600
5734001	Miscellaneous Expenses	\$	(522)	\$	150	\$	150
	TOTAL OTHER COSTS	\$	767	\$	1,350	\$	1,750
	Sub Total Fleet Operating Expenses	\$	633,132	\$	600,104	\$	625,492
FUND 600		ا <sub>_</sub> _	DT 4005 B			ļ	
FUND 602	- FLEET MANAGEMENT FUND	DE I	PT - 4905- N	loto I	rpooi Divis	ion I	
	ODEDATING EVDENCES.						
	OPERATING EXPENSES:						
50	DUDOUA CE/CONTRA CT CEDVICEC						
52	PURCHASE/CONTRACT SERVICES	φ	1.000	φ.	1 200	Φ	1 200
5222002	Rep. and Maint. (Vehicles-Parts)	\$	1,082	\$	1,200	\$	1,200
5222003	Rep. and Maint. (Labor)	\$	585	\$	1,000	\$	1,200
	TOTAL PURCHASED SERVICES	\$	1,667	\$	2,200	\$	2,400
50	OLIDBLIEG						
53	SUPPLIES	_		•	000	_	000
5311006	General Supplies and Materials	\$	-	\$	200	\$	200
5312700	Gasoline/Diesel	\$	-	\$	1,200	\$	1,000
	TOTAL SUPPLIES	\$	-	\$	1,400	\$	1,200
57	OTHER COSTS	_		_		_	
5734001	Miscellaneous Expenses	\$	-	\$	50	\$	-
	TOTAL OTHER COSTS	\$	-	\$	50	\$	-
	Sub-total Motorpool Expenses	\$	1,667	\$	3,650	\$	3,600
	OPERATING INCOME (LOCO)		0.4.700		44.044	_	0.000
	OPERATING INCOME (LOSS)	\$	34,703	\$	11,614	\$	9,333
	NOV. 0000 45000 00000000						
	NON-OPERATING REVENUES						
38	MISCELLANEOUS REVENUE						
3890100	Misc. Income	\$	_	\$	_	\$	_
3890300	Fleet MainScrap	\$	_	\$	1,000	\$	250
3333333	TOTAL MISCELLANEOUS	\$	_	\$	1,000	\$	250
		Ψ		Ψ	1,500	Ψ	200

#### **FUND 602 - FLEET MANAGEMENT FUND**

#### **DEPT - 4900 - FLEET MAINTENANCE**

Account Number			FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted	
							•	
39	OTHER FINANCING SOURCES							
3912400	Transf from SWC	\$	-	\$	-	\$	-	
3921001	Sale of Assets	\$	(9,060)	\$	-	\$	-	
	TOTAL OTHER FINANCING SOURCES	\$	(9,060)	\$	-	\$	-	
	TOTAL NON-OPERATING REVENUE	\$	(9,060)	\$	1,000	\$	250	
61	NON-OPERATING EXPENSE							
6110500	Transfer to Central Service Fund	\$	-	\$	-	\$	10,670	
	Sub Total Operating Expenses	\$	-	\$	-	\$	10,670	
	TOTAL OPERATING EXPENSES	\$	634,799	\$	603,754	\$	639,762	
	NET INCOME	\$	25,643	\$	12,614	\$	9,583	

BUDGETED CASH FLOW STATEMENT	E	BUDGETED
CACH ELOWO EDOM OPEDATINO ACTIVITIES		
CASH FLOWS FROM OPERATING ACTIVITIES	Ф.	0.222.00
Operating Income (loss)  Adjustments to reconcile operating income to net cash	\$	9,333.00
, ,		
provided by operating activities	\$	47 207 00
Depreciation	Ф	47,397.00
Loss (gain) on sale of assets		
(Increase) decrease in operating assets:		
Intergovernmental receivable		
Other receivables		
Due from other funds		
Interfund Receivable		
Inventory		
Prepaid Insurance		
Net cash provided (used) by operating activities	\$	56,730.00
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	1	
Transfers from other governments:		
Operating transfers in (out)		
		(40.070.00)
Transfer to Central Services	\$	(10,670.00)
Net cash provided (used) by noncapital financing activities	\$	(10,670.00)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING		
Acquisition and construction of fixed assets:		
Land (Site) Improvements (1172001)		
FMD-20 Pave Parking Lot	\$	(75,000.00)
Buildings (1174001)		
FMD-38 Security System Improvements	\$	(15,000.00)
Fleet Equipment (1175001)		
FMD-24 Light Duty Service Truck Replacement	\$	(40,000.00)
FMD-37 Motorpool Vehicle Replacement	\$	(30,000.00)
1 MD-37 Motorpool verlicle Replacement	Ψ	(30,000.00)
Proceeds from long-term borrowing		
Proceeds from leases	\$	70,000.00
Proceeds from sale of assets		
Principal payments on capital leases:	\$	(23,812.00)
Interest payments:		
Capital contributions		
Net cash used by capital and related financing activities	\$	(113,812.00)
CASH FLOWS FROM INVESTING ACTIVITIES		
Miscellaneous Revenue		
Sale of Assets		
Sale of Scrap	\$	250.00
Net cash flows from investing activities	\$	250.00
NET INCREASE (DECREASE) IN CASH	\$	(67,502.00)



# 604 Wellness Program Fund

# 604 Wellness Program Fund

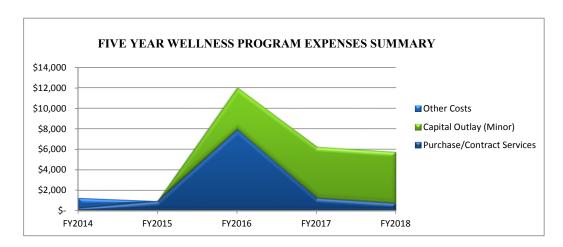
#### **FUND - 604 - WELLNESS PROGRAM**

#### **DEPT - 1500**

In FY 2012, an employee fitness center was established to increase the health and well-being of City of Statesboro employees. The fitness center is open 24 hours, seven days a week exclusively for employees, spouses, and retirees of the City. The center has a variety of cardio, strength, and conditioning equipment. The center is located in the Municipal Court and IT Building.

#### **EXPENSES SUMMARY**

	Ac	Actual		Actual Actual		Budgeted		Adopted		Percentage	
	FY	2014	FY	2015	]	FY2016	]	FY2017		FY2018	Increase
Purchase/Contract Services	\$	290	\$	965	\$	7,930	\$	1,250	\$	750	-40.00%
Supplies	\$	-	\$	-	\$		\$	-	\$	750	0.00%
Capital Outlay (Minor)	\$	-	\$	-	\$	4,077	\$	5,000	\$	5,000	0.00%
Other Costs	\$	990	\$	-	\$	76	\$	-	\$	-	0.00%
Total Expenses	\$	290	\$	965	\$	12,083	\$	6,250	\$	6,500	4.00%



#### FUND 604 - WELLNESS PROGRAM FUND

#### **DEPT. - 1500 - GENERAL ADMINISTRATION**

Account Number	Account Description or Title		FY 2016 Actual		FY 2017 Budget		FY 2018 Adopted	
	OPERATING REVENUES:							
3492005	Wellness Dues	\$	17,959	\$	18,260	\$	18,012	
	TOTAL OPERATING REVENUES	\$	17,959	\$	18,260	\$	18,012	
	OPERATING EXPENSES:							
52	PURCHASE/CONTRACT SERVICES							
5222001	Rep. and Maint. (Equipment)	\$	-	\$	750	\$	750	
5222004	Rep. and Maint. (Bldgs/Grounds)	\$	100	\$	500	\$	-	
5236001	Dues and Fees	\$	7,830	\$	-	\$	-	
	TOTAL PURCHASED SERVICES	\$	7,930	\$	1,250	\$	750	
53	SUPPLIES							
5312300	Electricity	\$	-	\$	-	\$	750	
	TOTAL SUPPLIES	\$	-	\$	-	\$	750	
54	CAPITAL OUTLAY (MINOR)							
5425001	Other Equipment	\$	4,077	\$	5,000	\$	5,000	
	TOTAL CAPITAL OUTLAY (MINOR)	\$	4,077	\$	5,000	\$	5,000	
57	OTHER COSTS							
5734001	Miscellaneous Expenses	\$	76	\$	_	\$	_	
	TOTAL OTHER COSTS	\$	76	\$	-	\$	-	
	TOTAL OPERATING EXPENSES	\$	12,083	\$	6,250	\$	6,500	
	OPERATING INCOME	\$	5,876	\$	12,010	\$	11,512	
	NET INCOME	\$	5,876	\$	12,010	\$	11,512	

BUDGETED CASH FLOW STATEMENT	BU	DGETED
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating Income (loss)	\$	11,512
Adjustments to reconcile operating income to net cash	Ψ	11,012
provided by operating activities		
Depreciation		
Amortization		
Loss (gain) on sale of assets		
(Increase) decrease in operating assets:		
Accounts receivable		
Unbilled accounts receivable		
Interest receivable		
Intergovernmental receivable		
Other receivables		
Due from General Fund		
Other assets (Inventory)		
Increase (decrease) in operating liabilities:		
Accounts payable		
Accrued payroll		
Accrued interest payable		
Compensated absences payable		
Sales tax payable		
Due to other funds		
Due to other runds  Due to other governments		
Customer deposits		
Net cash provided (used) by operating activities	\$	11,512
iver cash provided (dised) by operating activities	Ψ	11,012
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
Operating transfers in (out) to the General Fund	\$	-
Net cash provided (used) by noncapital financing activities	\$	-
CASH FLOWS FROM CAPITAL AND RELATED FINANCING		
Net cash used by capital and related financing activities	\$	-
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest received		
Net cash provided by investing activities	\$	
Not cash provided by investing activities	Ψ	_
NET INCREASE (DECREASE) IN CASH	\$	11,512



## TAB 33

## 605 Central Services Fund

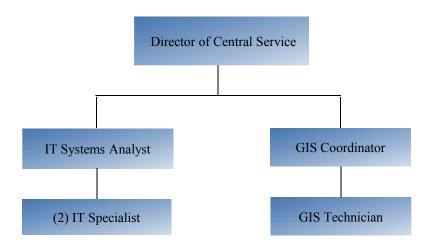
## **TAB 33**

## 605 Central Services Fund

#### **FUND - 605 - CENTRAL SERVICES**

#### **DEPT -1535 - CENTRAL SERVICES**

This department is headed by the Central Services Director. The IT-GIS department is responsible for standardizing software, hardware, and mapping technologies to greater serve the City of Statesboro and its citizens. The department achieves these goals by maintaining the City's computer resources including network, phone system, pc's, website, while geographically mapping all of the City's infrastructure.



#### STATEMENT OF SERVICE

The IT Department's mission is to successfully integrate our citizens, process and technology by fostering partnerships and consistently delivering solutions that serve as the foundation of City operations. The IT Department measures internal processes, adopts the best practices and monitors innovative trends to better align technology services with the City and the citizens' needs.

G	OALS	FY 2017 STATUS	FY 2018 PROJECTED
FY 2017			
1. Reducing Help Desk ticket co	mpletion times.	On-going	-
2. Increasing mobility efforts for	City Departments.	On-going	-
3. Developing and implementing	City iOS applications.	On-going	-
4. Creating tools for Public Infor	rmation.	On-going	-
FY 2018			
1. Continue reaching efficiencies	s through the use of technological		
means throughout the City of Sta	tesboro organization.		
2. Expand GIS Services into all	departments through out the City of		
Statesboro.			
3. Implement a Fiber Optic infra	structure to assist the City of		
Statesboro and its citizens.			

#### **OBJECTIVES FOR FISCAL YEAR 2018**

- 1. To continue to find ways to implement higher technology while finding efficiencies for the City of Statesboro.
- 2. Have a centralized GIS (Geographical Information System) for all City's GIS Data with access for Employees and Officials in a user friendly way.
- 3. Increase interactive availability for the citizens of the City of Statesboro throughout the use of Public Portals.

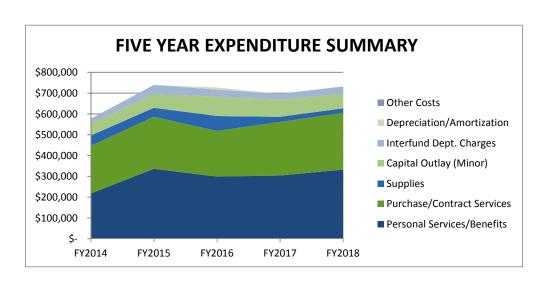
#### PERFORMANCE MEASURES

WORKLOAD MEASURES	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 PROJECTED	2018 BUDGET
Windows PC's	223	225	225	225	225
Macintosh PC's	7	7	7	7	7
Windows Servers	5	5	15	15	35
Linux Servers	0	0	1	1	1
Verizon Cellular Devices	221	257	257	260	275
Exchange Server Email Addresses	0	0	0	0	0
Email Accounts	282	282	282	282	400

	2014	2015	2016	2017	2018
PRODUCTIVITY MEASURES	ACTUAL	ACTUAL	ACTUAL	PROJECTED	BUDGET
Training Classes	6	12	15	8	8
iPhone/iPad/Web Applications	5	8	10	10	10
Helpdesk Tickets	357	390	722	700	700

#### **EXPENDITURES SUMMARY**

	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2014	FY2015	FY2016	FY2017	FY2018	Increase
Personal Services/Benefits	\$ 217,699	\$ 335,968	\$ 298,681	\$ 303,642	\$ 332,641	9.55%
Purchase/Contract Services	\$ 229,521	\$ 250,031	\$ 219,502	\$ 257,684	\$ 272,660	5.81%
Supplies	\$ 48,650	\$ 43,057	\$ 71,682	\$ 24,525	\$ 21,800	-11.11%
Capital Outlay (Minor)	\$ 55,897	\$ 67,255	\$ 93,462	\$ 82,800	\$ 70,500	-14.86%
Interfund Dept. Charges	\$ 21,213	\$ 42,939	\$ 33,377	\$ 27,279	\$ 33,929	24.38%
Depreciation/Amortization	\$ -	\$ -	\$ 9,797	\$ -	\$ -	0.00%
Other Costs	\$ 3,282	\$ 95	\$ 174	\$ -	\$ -	0.00%
Total Expenditures	\$ 576,262	\$ 739,345	\$ 726,675	\$ 695,930	\$ 731,530	5.12%



**FUND - CENTRAL SERVICES FUND** 

#### **DEPT - 1535 - CENTRAL SERVICES**

Account	Account Description or Title		FY 2016		FY 2017	FY 2018		
Number	•		Actual		Budget	P	Adopted	
	OPERATING REVENUES:							
34	CHARGES FOR SERVICES							
3417002	Indirect Cost Allocation GIS	\$	125,000	\$	165,000	\$	125,000	
3417504	Labor Charges	\$	-	\$	24,000	\$	-	
3417506	Device/User Charges	\$	558,015	\$	479,890	\$	521,175	
3499004	Convenience Fee	\$	-	\$	20,590	\$		
	TOTAL CHARGES FOR SERVICE	\$	683,015	\$	689,480	\$	646,175	
	TOTAL OPERATING REVENUES	\$	683,015	\$	689,480	\$	646,175	
51	PERSONAL SERVICES/BENEFITS							
51 5111001	Regular Employees	¢.	265 227	\$	265 049	ď	202.024	
	Overtime	\$ \$	265,887		265,948	\$ \$	292,021	
5113001		\$	478 266,365	\$	265,948	\$	202.024	
F400004	Sub-total: Salaries and Wages		,			\$	292,021	
5122001	Social Security (FICA) Contributions	\$	18,906	\$	20,345		22,340	
5124001	Retirement Contributions	\$	12,232	\$	15,957	\$	17,521	
5127001	Workers Compensation	\$	1,178	\$	1,392	\$	759	
	Sub-total: Employee Benefits	\$	32,316	\$	37,694		40,620	
	TOTAL PERSONAL SERVICES	\$	298,681	\$	303,642	\$	332,641	
52	PURCHASE/CONTRACT SERVICES							
5213001	Computer Programming Fees	\$	1,449	\$	4,000	\$	3,000	
0210001	Sub-total: Prof. and Tech. Services	\$	1,449	\$	4,000	\$	3,000	
5222001	Rep. and Maint (Equipment)	\$	5	\$	-,,,,,	\$		
5222002	Rep. and Maint. (Vehicles-Parts)	\$	396	\$	600	\$	600	
5222003	Rep. and Maint. (Labor)	\$	637	\$	700	\$	1,000	
5222005	Rep. and Maint. (Office Equip.)	\$	356	\$	1,500	\$	-	
5222102	Software Support	\$	120,109	\$	150,000	\$	500	
5222103	Rep. and Maint. (Computers)	\$	1,076	\$	500	\$	150,000	
5223200	Rentals	\$	19,541	\$	18,000	\$	30,000	
	Sub-total: Property Services	\$	142,120	\$	171,300	\$	182,100	
5231001	Insurance other than Benefits	\$	6,681	\$	5,584	\$	5,600	
5232001	VoIP Telephone	\$	35,897	\$	34,032	\$	35,000	
5232003	Cellular Phones	\$	5,378	\$	6,768	\$	6,960	
5232005	Internet	\$	16,525	\$	25,000	\$	30,000	
5232006	Postage	\$	26	\$		\$	-	
5233001	Advertising	\$	1,041	\$	_	\$	_	
5235001	Travel	\$	1,904	\$	2,500	\$	2,500	
5236001	Dues and Fees	\$	587	\$	500	\$	500	
5237001	Education and Training	\$	7,264	\$	7,000	\$	7,000	
5238502	Contract Services	\$	630	\$	1,000	\$	7,000	
0200002	Sub-total: Other Purchased Services	\$	75,933	\$	82,384	\$	87,560	
	TOTAL PURCHASED SERVICES	\$	219,502	\$	257,684	\$	272,660	
-	TO TAL LONGHAGED GENVICES	Ψ	213,302	Ψ	201,004	Ψ	212,000	

**FUND - CENTRAL SERVICES FUND** 

#### **DEPT - 1535 - CENTRAL SERVICES**

Account	· · · · · · · · · · · · · · · · · · ·		FY 2016		FY 2017	FY 2018		
Number			Actual		Budget	A	dopted	
53	SUPPLIES							
5311001	Office and General Supplies	\$	913	\$	1,000	\$	1,000	
5311005	Uniforms	\$	-	\$	500	\$	500	
5311006	General Supplies and Materials	\$	324	\$	300	\$	300	
5311107	Software Applications	\$	48,673	\$	2,500	\$	-	
5311108	Software Application Upgrade	\$	13,870	\$	6,300	\$	6,500	
5312300	Electricity	\$	1,376	\$	6,500	\$	6,500	
5312700	Gasoline/Diesel/CNG	\$	292	\$	725	\$	500	
5313001	Food	\$	507	\$	200	\$	200	
5314001	Books and Periodicals	\$	419	\$	200	\$	200	
5316001	Small Tools and Equipment	\$	1,141	\$	1,000	\$	1,000	
5316002	Computer Upgrade	\$	616	\$	300	\$	600	
5316003	Computer Accessories	\$	227	\$	500	\$	500	
5316006	Cellular Phone Equipment	\$ \$	3,324	\$	4,500	\$	4,000	
	TOTAL SUPPLIES	<b>Þ</b>	71,682	\$	24,525	\$	21,800	
54	CAPITAL OUTLAY (MINOR)							
5423001	Furniture and Fixtures	\$	3,883	\$	300	\$	1,000	
5424001	Computers	\$	29,057	\$	67,500	\$	59,500	
5424002	Network Infrastructure	\$	60,522	\$	15,000	\$	10,000	
	TOTAL CAPITAL OUTLAY (MINOR)	\$	93,462	\$	82,800	\$	70,500	
		1	, -		- ,	,		
55	INTERFUND/DEPT. CHARGES							
5524001	Self-funded Insurance (Medical)	\$	32,133	\$	23,572	\$	29,872	
5524002	Life and Disability	\$	914	\$	1,072	\$	1,072	
5524003	Wellness Program	\$	330	\$	385	\$	385	
5524004	OPEB	\$	-	\$	2,250	\$	2,600	
	TOTAL INTERFUND/DEPT.CHARGES	\$	33,377	\$	27,279	\$	33,929	
50	OTHER COOTS							
56 561001	OTHER COSTS Depreciation	Φ	0.707	¢		æ		
361001	TOTAL DEPREC. AND AMORT.	\$ \$	9,797	\$	-	\$		
-	TOTAL DEPREC. AND AWORT.	Ф	9,797	Ф	-	Ф	<del>-</del>	
57	OTHER COSTS							
5734001	Miscellaneous Expenses	\$	7	\$	-	\$	-	
5741002	Bank Card Charges	\$	167	\$	-	\$	-	
	TOTAL OTHER COSTS	\$	174	\$	-	\$	-	
,	TOTAL OPERATING EXPENSES	\$	726,675	\$	695,930	\$	731,530	
	OPERATING INCOME (LOSS)	\$	(43,660)	\$	(6,450)	\$	(85,355)	
	o (		(10,000)	•	(0,100)	•	(55,555)	
	NON-OPERATING REVENUES							
38	MISCELLANEOUS REVENUE							
3890100	Misc. Income	\$	105	\$		\$		
	TOTAL MISCELLANEOUS	\$	105	\$	-	\$		

#### **FUND - CENTRAL SERVICES FUND**

#### **DEPT - 1535 - CENTRAL SERVICES**

Account Number	Account Description or Title	FY 2016 Actual	_	Y 2017 Budget	FY 2018 Adopted	
				J		
39	OTHER FINANCING SOURCES					
3912001	Transfer In - General Fund	\$ -	\$	-	\$	10,670
3912005	Transfer In - 2013 SPLOST	\$ 254,801	\$	-	\$	-
3912008	Transfer In - Fire Fund	\$ -	\$	-	\$	10,670
3912100	Transfer In - Natural Gas Fund	\$ -	\$	-	\$	10,670
3912200	Transfer In - Water/Sewer Fund	\$ -	\$	-	\$	10,670
3912300	Transfer In - Solid Waste Disposal Fund	\$ -	\$	-	\$	10,670
3912400	Transfer In - Solid Waste Collection Fund	\$ -	\$	-	\$	10,670
3912600	Transfer In - Storm Water Fund	\$ -	\$	-	\$	10,670
3912806	Transfer In - Fleet Fund	\$ -	\$	-	\$	10,670
	TOTAL OTHER FINANCING SOURCES	\$ 254,801	\$	-	\$	85,360
	TOTAL NON-OPERATING REVENUES	\$ 254,906	\$	-	\$	85,360
	NET INCOME (LOSS)	\$ 211,246	\$	(6,450)	\$	5

BUDGETED CASH FLOW STATEMENT	BU	DGETED
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating Income (loss)	\$	(85,355)
Adjustments to reconcile operating income to net cash	-	(00,000)
provided by operating activities		
Depreciation	\$	_
Loss (gain) on sale of assets	+	
(Increase) decrease in operating assets:		
Other receivables		
Due from other funds		
Interfund Receivable	_	
Inventory	_	
Prepaid Insurance		
. Topala modiano		
Increase (decrease) in operating liabilities:		
Accounts payable		
Accrued payroll	_	
Salary & wages payable	_	
Compensated absences payable	_	
Accrued vacation payable	_	
FICA payable		
Accrued interest payable	+	
- The state of the		
Net cash provided (used) by operating activities	\$	(85,355)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
Transfers from other governments:		
Transfers in from General Fund	\$	10,670
Transfers in from Fire	\$	10,670
Transfers in from Gas	\$	10,670
Transfers in from Water/Sewer	\$	10,670
Transfers in from SWD	\$	10,670
Transfers in from SWC	\$	10,670
Transfers in from Stormwater	\$	10,670
Transfers in from Fleet	\$	10,670
Net cash provided (used) by noncapital financing activities	\$	85,360
CASH FLOWS FROM CAPITAL AND RELATED FINANCING		
Acquisition and construction of fixed assets:		
IT Equipment (1175001)		
Tr Equipment (1173001)		
Amortization of bond issue cost	_	
Capital contributions		
Net cash used by capital and related financing activities	\$	_
sacri assa sy sapital ana folatoa ilitalionig activitios	<b>-</b>	
CASH FLOWS FROM INVESTING ACTIVITIES		
Miscellaneous Revenue		
Interest received		
Sale of Assets		
Sale of Scrap	_	
Net cash flows from investing activities	\$	-
	<del>                                     </del>	
NET INCREASE (DECREASE) IN CASH	\$	5
,	<b>_</b>	

### **TAB 34**

# 760 Other Post-Employment Benefits Fund (OPEB)

### **TAB 34**

# 760 Other Post-Employment Benefits Fund (OPEB)

#### FUND -760 - OTHER POST EMPLOYMENT BENEFITS FUND

**DEPT - 1500** 

In FY 2014, the City of Statesboro created the Other Post Employment Benefits Fund (OPEB) due to the Governmental Accounting Standards Board Statement 45. This fund accounts for the City's OPEB plan that is not required to be in a trust fund. Currently, the only OPEB plan that the City has is its Post-Retirement Health plan. The City's current policy states the following:

- a) Any employee who retires before age sixty-five, but not sooner than age 62 (or age 55 for a sworn police officer or firefighter), may stay on the City's medical insurance plan until he qualifies for enrollment in the federal Medicare Plan.
  - 1) If the employee has a minimum of ten (ten) years, but less that twenty-five (25) years of creditable service with the City as defined by the GMEBS Plan, the City will pay fifty percent (50%) of a single or family coverage premium until the employee is eligible for Medicare.
  - 2) If the employee has twenty-five (25) or more years of creditable service with the City, the City will pay one hundred percent (100%) of a single or family coverage premium until the employee is eligible for Medicare.
- b) Any retired employee, whose spouse is younger than the employee, may continue to cover the spouse on the City's medical insurance plan at the single coverage premium until the spouse qualifies for Medicare coverage, provided that a) the employee had a minimum of ten (10) years of creditable service at retirement; and b) the employee had paid for dependent coverage for at lease the last five years of his employment, and had it in force at the time of his retirement.
  - 1) If the employee had a minimum of ten (10) years, but less than twenty-five (25) years of creditable service with the City as defined by the GMEBS Plan, the City will pay fifty percent (50%) of a single coverage premium until the spouse is eligible for Medicare.
  - 2) If the employee has twenty-five (25) or more years of creditable service with the City, the City will pay one hundred percent (100%) of a single or family coverage premium until the spouse is eligible for Medicare.

The City has been on a pay-as-you-go basis for funding the health insurance of its retirees. However, it will start transferring \$750 per employee to build the fund in order to meets its future OPEB obligations.

#### FUND 760 - OTHER POST EMPLOYMENT BENEFITS FUND

#### **DEPT - 1500 - GENERAL ADMINISTRATION**

Account Number	Account Description or Title	FY 2016 Actual	FY 2017 Budget	FY 2018 Adopted
	NON-OPERATING REVENUE			
3851001	OPEB Contributions	\$ 191,125	\$ 202,500	\$ 180,700
	TOTAL NON-OPERATING REVENUES	\$ 191,125	\$ 202,500	\$ 180,700

BUDGETED CASH FLOW STATEMENT	BL	JDGETED
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating Income (loss)	\$	180,700
Adjustments to reconcile operating income to net cash	Ψ	100,700
provided by operating activities		
Depreciation		
Amortization		
Loss (gain) on sale of assets		
(Increase) decrease in operating assets:		
Accounts receivable		
Unbilled accounts receivable		
Interest receivable		
Intergovernmental receivable		
Other receivables		
Due from General Fund		
Other assets (Inventory)		
Increase (decrease) in operating liabilities:		
Accounts payable		
Accrued payroll		
Accrued interest payable		
Compensated absences payable		
Sales tax payable		
Due to other funds		
Due to other governments		
Customer deposits		
Net cash provided (used) by operating activities	\$	180,700
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
Operating transfers in (out) to the General Fund	\$	-
Net cash provided (used) by noncapital financing activities	\$	-
CASH FLOWS FROM CAPITAL AND RELATED FINANCING		
Net cash used by capital and related financing activities	\$	-
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest received		
Net cash provided by investing activities	\$	-
NET INCREASE (DECREASE) IN CASH	\$	180,700



## TAB 35 Capital Improvements Program

## TAB 35 Capital Improvements Program

#### CAPITAL IMPROVEMENTS PROGRAM

Other than the annual operating budget, the preparation and adoption of a Capital Improvements Program (CIP) is one of the most important financial decisions which the City Council makes each year. The purposes of a CIP are to ascertain the community's capital improvement needs over the next six years; project revenue sources and expenditures; and serve as a planning tool in deciding how best to meet those needs within the financial capability of the City.

The City's six year CIP is updated on an annual basis as capital needs are assessed by the Mayor and Council, the City Manager, Department Heads and their staff. New projects are proposed which details the estimated cost, description, and anticipated funding sources. If a new project needs arises during the year, a budget amendment identifying both funding sources and project appropriations will be utilized to provide formal budgetary authority for the subject projects. A capital improvement, for purposes of this program, is defined as a fixed asset costing at least \$5,000, and having a useful life of at least two years. Therefore, this program will include numerous vehicles and equipment.

There are several major benefits resulting from a Capital Improvements Program:

- 1. It shows the public that objective analysis of existing and long-term needs has been applied.
- 2. It is increasingly demanded by federal and state agencies, and municipal bond rating agencies to prove that comprehensive planning and sound fiscal policies are in place.
- 3. It allows for the coordination in timing, location, and financing of interrelated, complex projects.
- 4. By projecting the financial commitment over a six-year period, it seeks to minimize the impact on local tax rates, fees, and charges, attempting to remove any spikes in these rates.
- 5. It provides realistic appraisals of future needs, and whether financial resources will be available to address them.
- 6. It provides a priority setting process including the public, Mayor and City Council, City management staff, and outside agencies receiving City funding.
- 7. It provides a plan of City improvements which might be linked with other public agencies' improvements (ie, the possibility of a community center on school grounds).

- 8. It provides sufficient lead time to develop detailed plans and specifications for projects, as well as applications for federal and state grants and other financing sources
- 9. Finally, it forces the City to allocate its revenue sources adequately between both the Operating Budget and the Capital Budget. This requires a policy review to avoid deferring maintenance, equipment replacement, and needed capital projects.

The foremost consideration in any realistic long-range planning endeavor must be financial resources. Long-term improvements can be financed following either of two methods, or a combination thereof: "pay as you go" means you finance projects from existing operating funds, or Special Purpose Local Option Sales Taxes (SPLOST). This incurs no additional debt. "Pay as you use" means the City uses general obligation bonds, revenue bonds, capital outlay notes, GEFA loans, the GMA Equipment Lease Pool, or lease/purchase agreements to finance major improvements.

This section includes a summary sheet of all City capital projects and the funding sources. The project sheets include a department project number, a detailed description of the project with an explanation as to why this project is needed, the funding source(s), the year the project is proposed and the impact on the FY 2016 operating budget. Following the project sheets is a summary of projects by fiscal year for each fund.

Included in this CIP, are projects that are proposed to be funded with sources that need to be voted on by the citizens or voted on by Council. The newest funding source proposed is a Stormwater Utility Fund. By creating this new utility through the implementation of Stormwater Utility fees, the City will be able to prepare for the forthcoming Environmental Protection Department regulations. These regulations include, but are not limited to, public education requirements, inventory of infrastructure and maintenance, illicit discharge detection, and strict erosion and sedimentation control.

The following abbreviations are used to distinguish the department:

CC Code Compliance CL Clerks Department

PWE Public Works and Engineering

PWE-ADM Public Works Administration Division
PWE-FMD Public Works Fleet Management Division
PWE-PRK Public Works Parks and Trees Division

PWE-STS Public Works Streets Division

SWC Public Works Solid Waste Collection Division SWD Public Works Solid Waste Disposal Division

FIN Finance Department FD Fire Department

CS Central Services Department
NGD Natural Gas Department

PD Police Department

PLG Planning and Development Department

RWD

Reclaimed Water Department Statesboro Municipal Court Department Stormwater Utility Fund Water/Wastewater Department SMC

STM

WWD

Project															
Number	Project	F	Y 2018	F	Y 2019	F	FY 2020	F	Y 2021	ı	FY 2022	F	Y 2023	TC	TALS
	,														
ENG-5	Engineering Department Vehicles	\$	26,000			\$	26,000							\$	52,000
ENG-28/ T1	Street Striping/Street Signage		,	\$	40,000		· · · · · · · · · · · · · · · · · · ·							\$	40,000
*ENG-28	Street Striping/Street Signage							\$	40,000			\$	40,000	\$	80,000
ENG-33/ T2	Intersection Improvements, US 301 S. at SR 67/Fair													l	Jnfunded
ENG-33/GDOT	Intersection Improvements, US 301 S. at SR 67/Fair			\$	800,000									\$	800,000
ENG-36/ T1	Traffic Signal Installation					\$	142,000					\$	142,000	\$	284,000
ENG-37	Intersection Improvements, West Main and MLK-Ph I													Į	Jnfunded
ENG-40/ T1	Street Resurfacing Program	\$	315,000	\$	345,000	\$	365,000								1,025,000
*ENG-40	Street Resurfacing Program							\$	370,000	\$	365,000	\$	365,000	\$	1,100,000
ENG-64/ T1	Proposed Sidewalk Installation (Various Locations)	\$	75,000	\$	100,000	\$	100,000							\$	275,000
*ENG-64	Proposed Sidewalk Installation (Various Locations)							\$	75,000	\$	75,000	\$	75,000	\$	225,000
ENG-68-/ T1	Construct Sidewalk along Lester Rd. Ph. I & E. Main Ph II	\$	350,000											\$	350,000
*ENG-80	Anderson Street paving and Drainage Improvements											\$	100,000	\$	100,000
ENG-84/ T1	Intersection Improvements at Hwy 67 & S. Zetterower			\$	75,000									\$	75,000
ENG-84	Intersection Improvements at Hwy 67 & S. Zetterower			\$ 1	1,500,000									\$	1,500,000
(Grant/GDOT/0															
*ENG-88	Brannen Street/Highway 80 Connector Road											\$	35,000		35,000
ENG-88	Brannen Street/Highway 80 Connector Road											\$	245,000	\$	245,000
(Private Fundi															
ENG-89/T2	Eastside Cemetery Fence													Į	Jnfunded
*ENG-92	West Main Streetscape							\$	60,000	\$	400,000			\$	460,000
ENG-92/GDOT	West Main Streetscape									\$	300,000			\$	300,000
ENG-96/ T1	Corridor Traffic Studies					\$	25,000					\$	25,000	\$	50,000
ENG-98/ T1	Roadway Improvements at Traffic Generators	\$	50,000			\$	50,000					\$	100,000		200,000
ENG-101/T1	Installation of Traffic Calming Measures	\$	30,000		25,000			\$	25,000			\$	25,000		105,000
ENG-102/T1	Cawana Rd./Bypass Connector Road			\$	50,000	\$	100,000							\$	150,000
ENG-108/T1	Rehabilitation of Facilities	\$	125,000							\$	50,000			\$	175,000
ENG-114/T1	Roadway Geometric Improvements			\$	50,000	\$	100,000							\$	150,000
ENG-115	South Main Streetscape Project	\$	150,000											\$	150,000
	ENG TOTAL TIER 1 2013 SPLOST		,095,000		685,000		782,000		-	\$	-	\$	-		2,562,000
	ENG TOTAL ANTICIPATED 2019 SPLOST	\$	-	\$	-	\$	100,000		570,000	\$	890,000	\$	907,000		2,467,000
	ENG SPLOST GRAND TOTALS EACH FY	\$ 1	,095,000	\$	685,000	\$	882,000	\$	570,000	\$	890,000	\$	907,000	\$	5,029,000
DDK 4	Danlage Commercial Mayor			•	44.000			•	44.000			Φ.	44.000	œ.	20.000
PRK-1 PRK-4	Replace Commercial Mower	1		\$	11,000 40.000			\$	11,000			\$	11,000	\$	33,000
PRK-4 PRK-11	Replacement Crewcab Work Trucks Replace Work Truck			ф	40,000	Φ	38,000							\$	40,000 38,000
	Seasonal Decorations	¢.	7 500			\$	7,500			Φ.	7,500				
PRK-13 PRK-18		\$	7,500 6,000	-		\$				\$				\$	22,500
	Tree/Shrub Maintenance	ф	6,000			\$	6,000			\$	6,000			\$	18,000
PRK-19	Cemetery Improvements	•	20.000	Φ.	15 000	\$	25,000							\$	25,000
PRK-22	Improvements to Edgewood Park	\$	20,000	Ъ	15,000							d.	E0 000	\$	35,000
PRK-23 PRK-26	McTell Trail Addition	¢.	10.000			Φ	10.000			Φ.	10.000	\$	50,000	\$	50,000
	Replacement Trashcans, Benches, Etc.	\$	10,000	•	E 000	\$	10,000	•	F 000	\$	10,000	Φ.	E 000	\$	30,000
PRK-28	Improvements to Park Division Maintained Areas			\$	5,000			\$	5,000			\$	5,000	<b>\$</b>	15,000

PRK-30	Replacement Radios	\$	9,000											\$	9,000
PRK-31	Marvin Avenue Park Renovations		.,			\$	5.000			\$	30.000			\$	35,000
							-,			·	,				,
STS-21	Dumptruck			\$	150,000									\$	150,000
STS-31/T1	Sidewalk Repairs	\$	20.000	Ψ	100,000									\$	20,000
STS-62	Replace Bushhog Mowers	Ψ	20,000	\$	9.000									\$	9,000
STS-64	Replace Commercial Mowers (net with trade-in)	\$	16,000	Ψ	0,000	\$	16,000			\$	16.000			\$	48.000
STS-74	Work Truck Replacement	\$	40.000			\$	40,000			\$	40,000			\$	120,000
STS-80	Landscape Truck Replacement	Ψ	40,000	\$	40.000	Ψ	40,000	\$	40.000	Ψ	40,000	\$	40.000		120,000
STS-89	Dirt Pit			Ψ	10,000			Ψ	10,000			Ψ	10,000		Jnfunded
STS-92	Tree Maintenance & Removal	\$	5.000	\$	5.000	\$	5.000	\$	5.000	\$	5.000	\$	5,000		30.000
STS-98	Superintendent Pickup Truck	\$	35,000	-	0,000	_	0,000		0,000	Ť	0,000	Ψ	3,000	\$	35,000
STS-101	Shelters	<b>T</b>	00,000									\$	130,000		130.000
STS-103	Backhoe Replacement											\$	185,000		185,000
STS-105	Traffic Control Bucket Truck Replacement					\$	125.000					-	,	\$	125,000
STS-109	High Reach Bucket Truck	\$	100,000				-,							\$	100,000
STS-111	Small Tractor Replacement	-	,			\$	45.000					\$	45,000	\$	90,000
STS-112	Dozer Replacement						,					\$	250,000		250,000
STS-114	Replacement Radios	\$	12,000	\$	12,000								22,000	\$	24,000
STS-116	Excavator Replacement		,	Ť	,			\$	175.000					\$	175,000
STS-117	Street Lights	\$	10,000						-,					\$	10,000
STS-118	Stump Grinder		-,	\$	16,000									\$	16,000
STS-119	Brush Chipper				,							\$	38,000	\$	38,000
	STS TOTAL TIER 1 2013 SPLOST	\$	20,000	\$		\$		\$		\$		\$		\$	20,000
	ENG SPLOST GRAND TOTAL EACH FY	\$	20,000		_	\$	_	\$	_	\$	_	\$	-	\$	20,000
		7				7				7		*			•
FD-31/T2	1993 Tactical Support Truck Replacement							\$	179,839					\$	179,839
FD-32/T1	Replacement Pickup			\$	50,000									\$	50,000
FD-50/T1	Inspector Pickup Trucks			\$	40,000									\$	40,000
FD-64/T1	Personal Protective Clothing	\$	24,150	\$	25,000									\$	49,150
FD-67/T1	Storage Shelter			\$	65,000									\$	65,000
FD-69/T2	FD Facility Upgrades									\$	126,501			\$	126,501
FD-71/T1	SCBA Replacement and Purchase	\$	65,000			\$	65,000	\$	65,000					\$	195,000
FD-73/T1	New Engine and Platform Aerial Apparatus	\$	300,000											\$	300,000
FD-77/T2	Range Classroom									\$	40,000			\$	40,000
FD-80/T2	Air Compressor Replacement									\$	58,490			\$	58,490
FD-81/T2	SCBA Replacement and Purchase							\$	65,000		,			\$	65,000
FD-82/T1	Engine 3 Rescue/Extrication Tools Retrofit			\$	15,000				,					\$	15,000
										t				Ė	
	FD TOTAL TIER 1 2013 SPLOST	\$	300,000	\$	260,000	\$	65,000	\$	-	\$	-	\$	-	\$	625,000
	FD TOTAL ANTICIPATED 2019 SPLOST	\$	-	\$	-	\$	,	\$	309,839	\$	224,991	-	-	\$	534,830
	FD SPLOST GRAND TOTAL EACH FY	\$	300,000	-	260,000		65,000	\$	309,839	\$	224,991		-	\$	1,159,830
FMD-5	Computer Ungrade: Diagnostics			¢.	10.000									¢	10.000
	Computer Upgrade: Diagnostics			\$	10,000					1		Φ.	120.000	\$	10,000
FMD-6	Heavy Equipment Service Truck											\$	130,000	\$	130,000

FMD-9	Tire Changer and Equipment					\$	15,000							\$	15,000
FMD-12	Fleet Manager Truck Replacement			\$	25,000		,	\$	23.000			\$	23.000	\$	71,000
FMD-16	Air Compressors				.,	\$	30,000		-,				2,000	\$	30,000
FMD-17	4-Post Vehicle Lift						,	\$	29.000					\$	29,000
FMD-18	Koni Lifts			\$	80.000				-,					\$	80,000
FMD-20	Pave Shop Parking Lot	\$	75,000	-										\$	75,000
FMD-21	Nitrogen Tire Fill Generation Unit		,							\$	10.000			\$	10,000
FMD-22	Overhead Crane					\$	100.000			_	.0,000			\$	100,000
FMD-23	Tire Building					_	.00,000			\$	90.000			\$	90,000
FMD-24	Light Duty Service Truck Replacement	\$	40.000					\$	50,000	Ψ	00,000			\$	90,000
FMD-27	Wheel/Tire Balancer		.0,000	\$	14.000				00,000					\$	14,000
FMD-28	Fleet Fueling Facility			Ψ	11,000	\$	240,000							\$	240,000
FMD-29	Vehicle Shelter					Ψ	2-10,000					\$	50,000	\$	50,000
FMD-30	2-Post Vehicle Lift							\$	22.000			Ψ	30,000	\$	22,000
FMD-32	4 Wheel Alignment System							\$	30,000					\$	30,000
FMD-37	Motorpool Vehicle Replacement	\$	30.000			\$	30.000	Ψ	30,000					\$	60,000
FMD-38	Security System Improvements	\$	15,000			Ψ	30,000							\$	15,000
LINID-20	Security System improvements	Ψ	15,000											φ	15,000
NGD-2	HWY 301 North River Crossing	•	1,200,000											\$	1,200,000
NGD-2 NGD-11	Gas System Expansion	\$	100,000	-										\$	100,000
NGD-11	Heavy Duty Trencher	Ψ,	100,000			Φ.	115.000							\$	115,000
NGD-46 NGD-52	1/2 Ton Pickup Truck	•	4C E00			Ф	115,000							•	46,500
NGD-52 NGD-54	F250 Truck Replacement	\$	46,500	\$	35.000									\$	35,000
NGD-54 NGD-55				Ф	33,000	<b>ው</b>	45.000								
NGD-55	Air Compressor  Backhoe					\$	15,000 75,000	-						\$	15,000 75,000
NGD-57 NGD-58/T2	CNG Station					Ф	75,000							•	
				•	20.000										Infunded
NGD-61 NGD-62	Small Trencher			\$	30,000	_	40.000							\$	30,000
	Compact Backhoe			•	101 500	\$	48,000							\$	48,000
NGD-64	Metter Industrial Park Expansion		75.000	\$	121,500									\$	121,500
NGD-65	Railroad Bed Extension	\$	75,000											\$	75,000
NGD-66	Pave Parking Lot At Hill Street Equip Shelter	\$	65,000											\$	65,000
NGD-67	Replace 2013 Ford F-150 (Locate Truck)			\$	30,000									\$	30,000
NGD-69	Replace Directional Boring Machine							\$	150,000					\$	150,000
NGD-71	Gas Main Expansion - Aspen	\$	157,000											\$	157,000
NGD-75	Replace 2012 F450									\$	48,000			\$	48,000
NGD-76	Natural Gas and Water/Sewer Office Roof Repair	\$	25,000											\$	25,000
NGD-77	Repair Shorted Casings	\$	28,000											\$	28,000
PD-1/T1	Police Vehicles and Conversions	\$	300,000	\$	300,000									\$	600,000
*PD-1	Police Vehicles and Conversions					\$	460,000	\$	580,000	\$	605,000	\$	630,000		2,275,000
PD-22/T1	Bullet Proof Vests for Patrol Officers	\$	12,500	\$	15,300									\$	27,800
*PD-22/T1	Bullet Proof Vests for Patrol Officers					\$	25,000	\$	17,000	\$	32,000	\$	32,000	\$	106,000
*PD-32/T1	PD 32 Range Classroom					\$	100,000							\$	100,000
	PD TOTAL TIER 1 2013 SPLOST	\$	312,500	•	315,300		-	\$	-	\$	-	\$	-	\$	627,800
	PD TOTAL ANTICIPATED 2019 SPLOST	\$	-	\$	-	\$	585,000	\$	597,000	\$	637,000	\$	662,000	\$	2,481,000

	PD GRAND TOTALS EACH FY	\$ 312,500	\$	315,300	\$ 585,000	\$ 597,000	\$ 637,000	\$ 662,000	\$	3,108,800
STM-2	Drainage Basin H&H Modeling/Engineering/Surveying	\$		30,000	30,000				\$	135,000
STM-3	Regional Detention Facility Implementation	\$ 20,000	\$		\$ 60,000		\$ 130,000	\$ 150,000	\$	450,000
STM-5	Minor Stormwater Infrastructure Repairs	\$ 30,000	\$	20,000	\$ 20,000	\$ 25,000	\$ 30,000	\$	\$	155,000
STM-7	Work Trucks						\$ 27,000	\$ 40,000	\$	67,000
STM-10	Frontend Loader								Un	ıfunded
STM-16	Sidearm Tractor & Mower Replacement				\$ 75,000				\$	75,000
STM-19	Dumptruck (Formerly Part of STS-21)						\$ 150,000		\$	150,000
STM-20	Backhoe Replacement		\$	185,000					\$	185,000
STM-21	Acquisition of Property						\$ 50,000	\$ 50,000	\$	100,000
STM-22	Sustainability Initiatives	\$ 15,000	\$	15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$	90,000
STM-24	CDBG Grant Matching Funds	\$ 150,000							\$	150,000
STM-25	South College Street Head Walls	\$ 180,000							\$	180,000
STM-26	West Main St at Foss St Intersection Drainage Improvement		\$	90,000					\$	90,000
STM-27	Donnie Simmons Way at Big Ditch Drainage Improvement				\$ 70,000				\$	70,000
STM-28	Brannen Street at Little Lotts Tributary Drainage Upgrades					\$ 100,000			\$	100,000
STM-29	Lydia Street at Hart Street Culvert Improvements					\$ 55,000			\$	55,000
STM-30	Excavator Replacement							\$ 200,000	\$	200,000
STM-31	Camera Transporter	\$ 18,000							\$	18,000
SWC-1	Knuckleboom Loader Truck Replacement		\$	90,000		\$ 90,000		\$ ,	\$	360,000
SWC-4	Front Loading Commercial Dumpsters	\$ 30,000	\$	30,000	 30,000	\$ 30,000	\$ 30,000	\$ 30,000		180,000
SWC-5	Polycarts	\$ 15,000	\$	15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000		90,000
SWC-8	Automated Residential SideArm Garbage Truck						\$ 325,000	\$ 325,000		650,000
SWC-9	Commercial Front Loading Garbage Truck				\$ 325,000	\$ 325,000	\$ 325,000		\$	975,000
SWC-10	Pickup Truck Replacement	\$ 25,000					\$ 30,000		\$	55,000
SWC-14	Activity Recorder				\$ 50,000				\$	50,000
SWC-19	Pickup Truck CNG Conversion					\$ 9,000			\$	9,000
SWC-21	Roll-off Trucks & Conversions	\$ 90,000				\$ 165,000			\$	255,000
SWC-22	Bulk Waste Roll-off Containers	\$ 50,000	\$	50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$	300,000
SWC-24	Dumpster Hauler Replacement	\$ 150,000							\$	150,000
SWC-27	Motorola Handheld Radios	\$ 20,000	\$	20,000					\$	40,000
SWD-8	Scale/Ramp Apron Replacement	\$ 35,000							\$	35,000
SWD-9	Transfer Station Scales Pit/Concrete Filled	\$ 10,000	\$	30,000					\$	40,000
SWD-11	Wheel Loader Replacement					\$ 250,000	\$ 200,000		\$	450,000
SWD-13	Tractor Replacement		\$	65,000					\$	65,000
SWD-14	Batwing Mower Replacement		\$	25,000					\$	25,000
SWD-15	Industrial Riding Mower					\$ 10,000			\$	10,000
SWD-16	Pickup truck Replacement		\$	30,000					\$	30,000
SWD-22	Expansion and Renovation of Transfer Station		<u></u>			\$ 500,000	\$ 500,000	\$ 500,000	\$	1,500,000
SWD-33	Excavator Replacement							\$ 225,000	\$	225,000
SWD-34	Yard Jockey Replacement	\$ 115,000							\$	115,000
SWD-35	Utility Vehicle Replacement				\$ 12,000				\$	12,000
SWD-36	Bush Hog Rotary Mower Replacement				\$ 10,000				\$	10,000

SWD-40	Small Tractor					\$ 40,000		\$	40,000
SWD-49	Handheld Radios	\$ 24,000						\$	24,000
WWD-14/ T1	Water and Sewer Rehab	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$	300,000
WWD-14-F/T1	West Jones/Denmark Street Sewer Rehab				\$ 650,000			\$	650,000
WWD-14-H/T1	Phase II Streetscape Rehab						\$ 150,000	\$	150,000
WWD-14-K/T1	Upgrade Sewer from Proctor Street to E. Parrish	\$ 200,000						\$	200,000
WWD-14-L/T1	Upgrade Sewer from N. Edgewood Dr. to WWTP							L	Infunded
WWD-14-M/ T1	Upgrade Sewer from Chandler Rd to Players Club						\$ 400,000	\$	400,000
WWD-14-N/T1	Upgrade Sewer at Fletcher Subdivision	\$ 300,000						\$	300,000
WWD-14-O/T1	Upgrade Sewer on Lindberg and W. Gentilly		\$ 125,000					\$	125,000
WWD-14-P/T1	Upgrade Sewer on Mike Ann Drive		\$ 70,000					\$	70,000
WWD-14-Q/T1	Upgrade Sewer on Tillman Road					\$ 160,000		\$	160,000
WWD-14-R/T1	Upgrade Sewer/Edgewood Acres Subdivision	\$ 600,000						\$	600,000
WWD-14-S/T2	Upgrade Water/Sewer on the Northwest Side of Town	\$ 225,000						\$	225,000
WWD-14-T/T3	Upgrade Sewer Mains in Woodlawn Subdivision				\$ 400,000			\$	400,000
WWD-14-U/T4	Upgrade Sewer maines in Greenbriar Subdivision			\$ 400,000				\$	400,000
WWD-14-V/T1	Upgrade Sewer on Wentwood Drive		\$ 110,000					\$	110,000
WWD-14-W	Water Main on West Main							L	Infunded
WWD-32/T1	Extension of Water & Sewer to Unserved Areas	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$	300,000
WWD-32-B/T1	Foxlake SD Sewer Extension						\$ 500,000	\$	500,000
WWD-32-C/T1	Oakcrest Subdivision Sewer Extensions							l	Infunded
WWD-32-E/T1	Ramblewood Subdivision Sewer Extensions								Infunded
WWD-32-F/T1	Cawana/Burkhalter Road Area W/S Extensions							l	Infunded
WWD-32-G/T1	Extend Sewer Main on East Oliff Street	\$ 90,000						\$	90,000
WWD-37	Generators for Sewage Pump Stations	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$	600,000
WWD-49	Replace the Concrete Truck	\$ 70,000						\$	70,000
WWD-65	Phase II Paving at WWTP		\$ 80,000					\$	80,000
WWD-76	Replace Backhoe		\$ 100,000					\$	100,000
WWD-77	Replace Rodder Truck		\$ 400,000					\$	400,000
WWD-89	Replace 30' Aluminum Sludge Trailer				\$ 60,000			\$	60,000
WWD-96	Replace F-250 Truck	\$ 25,000						\$	25,000
WWD-98	Replace F-350 Utility Truck			\$ 40,000				\$	40,000
WWD-101	Replace 2006 F-150 Truck		\$ 25,000					\$	25,000
WWD-111/T1	Install New Well			\$ 1,200,000				\$	1,200,000
WWD-122	Rehab Concrete Basins							L	Infunded
WWD-123	Pump Station Mag Meters	\$ 30,000	\$ 30,000					\$	60,000
WWD-127	Pave Parking Lot at Hill Street	\$ 65,000						\$	65,000
WWD-131	Replace 2008 F-250 Utility Truck		\$ 45,000					\$	45,000
WWD-132	Replace 2003 F-150 Truck		\$ 25,000					\$	25,000
WWD-133	Replace 2008 F-150 Truck				\$ 25,000			\$	25,000
WWD-134	Replace 2009 F-350 Utility Truck			\$ 50,000				\$	50,000
WWD-135	Replace 2008 F-150 Truck			\$ 25,000				\$	25,000
WWD-136	Replace 2012 F-150 Extended Cab Truck			\$ 30,000				\$	30,000
WWD-137	Replace 2012 F-150 Extended Cab Truck			\$ 30,000				\$	30,000
WWD-138	Replace 2012 F-350 Extended Cab Truck					\$ 50,000		\$	50,000

WWD-141 Re WWD-142 Re WWD-143 Re WWD-144 Re	eplace 2006 F-450 Utility Truck eplace 2008 F-350 Utility Truck eplace 2009 F-150 Extended Cab Truck eplace 2012 F-150 Extended Cab Truck			\$ 50,000	<b>* F</b> 0.000			\$ 50,000
WWD-142 Re WWD-143 Re WWD-144 Re	eplace 2009 F-150 Extended Cab Truck eplace 2012 F-150 Extended Cab Truck				A 50.000			
WWD-142         Re           WWD-143         Re           WWD-144         Re	eplace 2009 F-150 Extended Cab Truck eplace 2012 F-150 Extended Cab Truck				\$ 50,000			\$ 50,000
WWD-143 Re WWD-144 Re	eplace 2012 F-150 Extended Cab Truck				\$ 30,000			\$ 30,000
	0040 5 450 5 4 50 5 1					\$ 30,000		\$ 30,000
WWD-147/T1 Up	eplace 2013 F-150 Extended Cab Truck					\$ 30,000		\$ 30,000
	pgrade Water & Sewer on South Main Street	\$ 350,000						\$ 350,000
WWD-148 Wa	astewater Equipment Upgrades	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 450,000
WWD-151/T1 Re	eplace Ultraviolet Disinfection System	\$ 1,200,000						\$ 1,200,000
WWD-153/T1 Up	pgrade Birds Pond Pump Station	\$ 150,000						\$ 150,000
WWD-154 Ext	ktend Water and Sewer to Aspen Aerogels	\$ 200,000						\$ 200,000
WWD-155 Ext	ktend Water and Sewer within I-16 Industrial Park	\$ 200,000						\$ 200,000
WWD-156 Me	eter Change-Out Program	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
WWD-157 Zer	ero-Turn mower Replacement	\$ 8,000						\$ 8,000
WWD-158 Dir	rectional Drilling Rig							Unfunded
WWD-159 Sm	mart cover and Smart Flow Monitoring Systems	\$ 30,000						\$ 30,000
	eplace Filter Media on (3) Filters							Unfunded
	adios - 700 Megaherts System							Unfunded
	epair Roof Water/Sewer Natural Gas Office	\$ 25,000						\$ 25,000
	eplace Control Panel Well # 9	\$ 55,000						\$ 55,000
WWD-165 Re	eplace Membrane Diffusers in the Aeration Basins		\$ 100,000					\$ 100,000
	WD TOTAL TIER 1 2013 SPLOST	. , ,		\$ 1,200,000		\$ -	\$ -	\$ 2,970,000
	WD TOTAL ANTICIPATED 2019 SPLOST	\$ -	\$ -		\$ 1,050,000	\$ 160,000		\$ 2,660,000
WV	WD SPLOST GRAND TOTALS EACH FY	\$ 1,465,000	\$ 305,000	\$ 1,600,000	\$ 1,050,000	\$ 160,000	\$ 1,050,000	\$ 5,630,000
To	otal Uses of Cash	¢ 0.160.650	\$ 6,388,800	¢ 5 460 500	¢ 5 105 920	\$ 4,826,491	\$ 5,961,000	£ 27 002 200
10	otal Oses of Cash	\$ 9,109,000	\$ 6,366,600	\$ 5,460,500	<b>Φ 5,195,639</b>	\$ 4,020,491	\$ 5,961,000	\$ 37,002,280
So	ources of Cash							
	perating Income	\$ 2,920,650	\$ 1,730,500	\$ 1.135.000	\$ 1,476,000	\$ 1,250,000	\$ 1,410,000	\$ 9,922,150
	TC Fees for WWTP		\$ 175,000					\$ 1,750,000
	013 SPLOST Proceeds		\$ 1,590,300			\$ -	\$ -	\$ 8,809,800
	ossible 2019 SPLOST Proceeds	Ψ 1,001,000	Ψ 1,000,000			\$ 2,936,991	*	\$ 10,417,830
	eneral Fund Capital Improvements Program	\$ 95.500	\$ 113,000					
	ontributed Capital: GDOT/GSU	\$ -	\$ 2,300,000		\$ -	\$ 300,000		\$ 2,600,000
	ontributed Capital: Private	\$ -	\$ -	\$ -	\$ -		\$ 245,000	
	MA Lease Pool	•	\$ 480,000			\$ 150,000		\$ 2,534,000
To	otal Sources of Cash	\$ 9,169,650	\$ 6,388,800	\$ 5,460,500	\$ 5,195,839	\$ 4,826,491	\$ 5,961,000	\$ 37,002,280

#### Project PWE-ENG-5 Engineering/Protective Inspections Vehicles

#### Description

Replace pickup trucks in Engineering and Protective Inspections Divisions. Replace 2003 model vehicle currently driven by Civil Engineer in FY2018. Replace old Building Inspector truck in FY2020.

Funding	dopted Y 2018	Projected FY 2019		ojected Y 2020	jected 2021	ojected Y 2022	ojected Y 2023	Total
GMA Lease Pool	\$ 26,000			\$ 26,000				\$ 52,000
Total	\$ 26,000	\$ •	-	\$ 26,000	\$ -	\$ -	\$ -	\$ 52,000

#### Impact on FY 2018 Operating Budget

Decrease in vehicle maintenance costs.

Project	PWE-ENG-28	Street Striping/Street Signage
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#### Description

Improve Pavement Markings and Signage throughout the City. This work is needed to bring existing pavement markings up to date or place new, pavement markings and signage that are necessary. In addition, upcoming FHWA regulations are requiring that communities develop a formal sign replacement program to ensure that all signage within their jurisdiction meets or exceeds retroreflectivity standards. This will require that we replace many signs within the City.

Funding	Adop FY 20		Projected FY 2019	rojected Y 2020	rojected Y 2021	rojected Y 2022	rojected Y 2023	Total
2013 SPLOST/T1			\$ 40,000					\$ 40,000
Proposed 2019 SPLOST					\$ 40,000		\$ 40,000	\$ 80,000
Total	\$	-	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ 120,000

#### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project	PWE-ENG-33	Intersection Improvements	. US 301 S. at S.R. 67/Fair Rd.

#### Description

Improvements to the intersection may include geometric modifications and a traffic signal installation. This intersection has been identified as one of the City's highest accident locations due to its current alignment, heavy volume of traffic and confluence with an active railroad track. Re-aligning this intersection and installing a traffic signal would improve its safety significantly. This general area is also the potential location for a East-West connector road. *Note: This is a* 

Funding	Adopte FY 201		Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Total
Unfunded		\$	200,000					\$ 200,000
GDOT		\$	800,000					\$ 800,000
Total	\$	- \$	1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

#### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project	PWE-ENG-36	Traffic Signal Installation/	Timing or Camera Installation
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#### Description

The installation of new traffic signals. Several unsignalized intersections in the City may soon warrant signalization such as Brampton/Bermuda Run. Several streets also require frequent retiming or coordination of signals. In addition, with the number of traffic signals we now must maintain, we've been replacing the typical induction type loops for detecting vehicle presence with new camera systems.

Funding	opted 2018	Projected FY 2019		rojected FY 2020	ojected Y 2021	Proje FY 2		rojected Y 2023		Total
2013 SPLOST/T1				\$ 142,000					\$	142,000
Proposed 2019 SPLOST								\$ 142,000	\$	142,000
Total	\$ -	\$	-	\$ 142,000	\$ -	\$	-	\$ 142,000	S	284,000

#### Impact on FY 2018 Operating Budget

#### Project PWE-ENG-37 Intersection Improvements, West Main at Johnson Street and MLK - Phase I

#### Description

Reconfigure the intersection of W. Main St. at Johnson Street and MLK. Phase I of this concept only includes purchasing property, demolition of structures and design. Phase II will be construction. West Main St. intersects Johnson St. and MLK at skewed angles. This causes sight distance problems. The proposed improvement will realign Johnson St. and MLK to intersect West Main at better angles. *Note: Currently unfunded*.

Funding	Ado <sub>l</sub> FY 2		Projected FY 2019		ojected Y 2020	rojected Y 2021	Pr F	rojected Y 2022	Pro FY	jected 2023	Total
Unfunded						\$ 400,000					\$ 400,000
Total	\$	-	\$	-	\$ -	\$ 400,000	\$	-	\$	-	\$ 400,000

#### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project	PWE-ENG-40	Street Resurfacing Program
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#### Description

Excluding the State and Federal highways within the City limits, all other streets are the sole responsibility of the City to maintain. GDOT Local Maintenance and Improvement Grant (LMIG) requires funding participation by the City. There are approximately 143 miles of streets and highways within the City limits. Of those, approximately 20 miles are State or Federal highways, which the Georgia Department of Transportation is responsible for maintaining. The other approximately 123 miles are solely the responsibility of the City. This funding should be in the Capital Improvement Program annually in order to provide a consistent source (along with LMIG funds) to resurface local roads as needed. It could also be used to mill down streets or repairing the roadway prior to resurfacing. Performing resurfacing, when needed, extends the service life of our streets, and helps prevent the need for major repairs later which saves a significant amount of money in the long run. Note: PWE-ENG-119 Major Street Repairs was combined with this item.

Funding	Adopted FY 2018	Projected FY 2019	Projected FY 2020	rojected FY 2021	Projected FY 2022	Projected FY 2023	Total
2013 SPLOST/T1	\$ 315,000	\$ 345,000	\$ 365,000				\$ 1,025,000
Proposed 2019 SPLOST				\$ 370,000	\$ 365,000	\$ 365,000	\$ 1,100,000
Total	\$ 315,000	\$ 345,000	\$ 365,000	\$ 370,000	\$ 365,000	\$ 365,000	\$ 2,125,000

#### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project	PWE-ENG-64	Proposed Sidewalk Installation (	Various Locations)

#### Description

Construct sidewalks where needed in town. There are many potential locations for sidewalks with a worn path from pedestrian traffic: East Main St. from Northside Dr. to Lester Rd.; South College St. from W. Jones Ave. to Mikell St.; W. Main St. from Ivory St. to Foss St.; W. Jones Ave. from S. College St. to Institute St.; N. Zetterower Ave. from Hill St. to Northside Dr. W. Other locations include Fleming Drive, Stockyard Road, and Packinghouse Road. As other locations are identified they will be added to this on-going project.

Funding	dopted Y 2018	Projected FY 2019	Projected FY 2020	rojected Y 2021	 jected 2022	rojected FY 2023	Total
2013 SPLOST/T1	\$ 75,000	\$ 100,000	\$ 100,000				\$ 275,000
Proposed 2019 SPLOST				\$ 75,000	75,000	75,000	\$ 225,000
Total	\$ 75,000	\$ 100,000	\$ 100,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 500,000

#### Impact on FY 2018 Operating Budget

Project PWE-ENG-68 Construct sidewalk along Lester Rd. (Phase I) and E. Main St. (Phase II)

#### Description

This projects consists of the construction of an 8' to 10' wide sidewalk along E. Main between Lester Rd. and existing sidewalk located on the easterly side of Veterans Memorial Parkway. The construction is scheduled for FY 2017. These extensions will serve as a link between Statesboro High School and Mill Creek Park/Elementary School Area. With increased traffic volume, pedestrian safety would be compromised without the installation of these sidewalks. The sidewalk would also benefit the residential areas along Lester Rd. and East Main. These features should, in turn, promote the use of pedestrian routes locally and encourage community health and wellness, while also providing a completed route from the High School to Mill Creek Park.

Funding	dopted Y 2018	Projected FY 2019		 jected 2020	jected 2021	ojected Y 2022	ojected Z 2023	Total
2013 SPLOST/T1	\$ 350,000							\$ 350,000
Total	\$ 350,000	\$	-	\$ -	\$ -	\$ -	\$ -	\$ 350,000

#### Impact on FY 2018 Operating Budget

Some increase in 2018 sidewalk maintenance costs

Project PWE-ENG-80 Anderson Street Paving and Drainage Improvements

#### Description

Anderson Street is approximately 400 LF of unpaved road with some residential properties. This work includes grading drainage, curb/gutter, base and paving, and miscellaneous. Design to be performed "in house". This is one of the last remaining known dirt roads in the City. Anderson Street is the only access-way for at least two (2) residential units. The City installed sanitary sewer to these units in FY 2011. *Note: Currently unfunded*.

Funding	pted 2018	Projected FY 2019		Pro FY	jected Z 2020	Pro FY	jected 2021	rojected FY 2022	rojected FY 2023	Total
Proposed 2019 SPLOST									\$ 100,000	\$ 100,000
Total	\$ -	\$	-	\$	-	\$	-	\$ -	\$ 100,000	\$ 100,000

#### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project PWE-ENG-84 Intersection Improvements at Hwy. 67 (Fair Rd.) at South Zetterower/Tillman Road

#### Description

An extensive study of this intersection in FY 2013 recommended retiming the signal. This was done by GDOT, and it seems to have provided some reductions of the vehicle queue lengths. The thoughts are that retiming the signal will suffice for now, but additional dual left-turn lanes as well as driveway access modifications, and incorporation of bike/pedestrian safety measures will be needed in the future. The discontinuation of Herty Dr. at Georgia Ave. and the closing of other GSU Campus Streets such as Plant Dr. and Forest Dr. (both proposed to be closed) forces Georgia Southern related traffic to use Fair Rd., Tillman Rd., and Hwy. 301 South. This causes delays, congestion and a long queue for motorists turning left from Fair Rd. onto Tillman Rd. In addition, Zetterower Ave. has been experiencing a long queue for motorists turning left onto Fair Rd. In the future geometric and signal improvements will be needed at this intersection to improve its efficiency and capacity. In addition, it has become very clear that this intersection is an impediment to the bicyclist and pedestrian traffic in the area, including those utilizing the McTell Trail.

Funding	pted 2018	Projected FY 2019	rojected Y 2020	jected 2021	jected 2022	rojected Y 2023	Total
2013 SPLOST/T1		\$ 75,000					\$ 75,000
Grant/GDOT/GSU		\$ 1,500,000					\$ 1,500,000
Total	\$ -	\$ 1,575,000	\$ -	\$ -	\$ -	\$ -	\$ 1,575,000

#### Impact on FY 2018 Operating Budget

#### Project PWE-ENG-88 Brannen Street/Highway 80 Connector Road

#### Description

Provide alternate route from Brannen Street to Hwy 80. Modify and extend existing driveway to Lowe's shopping center, from Hwy 80, to provide connection to Brannen Street. There is a significant amount of traffic using Bernard Lane, both north and southbound. This was confirmed by traffic counts done before restricting the northbound traffic from Brannen Street. Now that Bernard Lane is only an egress for traffic to Brannen St. the northbound traffic has to find other routes. Staff has proposed an alternate route that will use the existing driveway into Lowe's shopping center off of Hwy 80 and extend it to Brannen Street. This will give the northbound traffic a shorter route to Hwy 80 and other businesses in the area. Note: City agreed to only fund the surveying, design and basic property conveyance process estimated to be approximately \$35,000. Private sector funding the actual roadway construction.

Funding	Adop FY 2		Projected FY 2019		rojected Y 2020	ojected Y 2021	Projected FY 2022	Projected FY 2023		Total
Proposed 2019 SPLOST								\$ 35,000	\$	35,000
Private Funding								\$ 245,000	\$	245,000
Total	\$	-	\$	-	\$ -	\$ -	\$ -	\$ 280,000	\$	280,000
Impact on FY 2018 Operating	ng Budget								•	
No impact on FY 2018 Operat	ting Budget									

Project	PWE-ENG-89	Eastside Cemetery Fence
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#### Description

Install new decorative fence around Eastside Cemetery property in phases. New fence will provide for increased security and improve aesthetics. A rash of recent incidents in the cemetery and concerns presented by the public have indicated to staff that providing the most basic of security measures for the cemetery is critical. The fencing will be broken into three (3) phases. Note: Currently unfunded.

Funding	Adop FY 20		Projected FY 2019		Projected FY 2020	rojected Y 2021	Projected FY 2022	Projected FY 2023		Total
Unfunded						\$ 85,000	\$ 30,000		\$	115,000
Total	\$	-	\$	-	\$ -	\$ 85,000	\$ 30,000	\$ -	\$	115,000
Impact on FY 2018 Operating	Budget								-	

No impact on FY 2018 Operating Budget

#### PWE-ENG-92 Project West Main Streetscape Description

Make roadway, intersection and sidewalk improvements on West Main St. between North/South Main St. and College St. Aesthetic theme to match East Main Streetscape Project. This would create an atmosphere which will encourage businesses to locate downtown. Phase I of the Streetscape Project involved upgrading East Main St. between North/South Main St. and Railroad St. West Main St. Streetscape will be Phase II. Improvements to the W. Main St./S. College St. intersection were completed in FY 2013. Note: Cost estimates reduced since West Main/South College intersection improvements were made under separate project. This estimate does not include Water/Sewer Improvements. Status: Survey and Environmental Compliance completed.

Funding	Adopt FY 20		Projected FY 2019		jected 2020	rojected Y 2021	Projected FY 2022	rojected Y 2023	Total
GDOT							\$ 300,000		\$ 300,000
Proposed 2019 SPLOST						\$ 60,000	\$ 400,000		\$ 460,000
Total	\$	-	\$	-	\$ -	\$ 60,000	\$ 700,000	\$ -	\$ 760,000

#### Impact on FY 2018 Operating Budget

#### Project PWE-ENG-96 Corridor Traffic Studies

#### Description

Perform traffic studies on corridors such as Chandler Rd., Brannen St., US 301 S., and Zetterower Ave and S & S Railroad Bed Road to identify solutions improving vehicle and pedestrian flow and safety. Alternatives such as adaptive traffic signal control may be explored. In addition, the Engineering Department is purchasing some additional traffic volume counting equipment.

Funding	Adopt FY 20		Projected FY 2019		ojected Z 2020	ojected 7 2021	Projec FY 20		rojected Y 2023	Total
2013 SPLOST/T1					\$ 25,000					\$ 25,000
Proposed 2019 SPLOST									\$ 25,000	\$ 25,000
Total	\$	-	\$	-	\$ 25,000	\$ -	\$	-	\$ 25,000	\$ 50,000

#### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project	PWE-ENG-98	Construct Roadway Improvements near Schools, Campuses or other large
		Traffic Generators including Commercial and Industrial Zones

#### Description

Where warranted by a traffic study, widen pavement to install left turn lanes and/or deceleration lanes and improve nearby turn radii near constructed school(s), GSU Campus or other large traffic generators including commercial. The Bulloch County Board of Education has recently constructed three (3) new elementary schools and significantly increased the size of Statesboro High School. It is anticipated that roadway improvements such as radii improvements and the construction of turn lanes and decel/accel lanes will continue to be required at some of these schools as they begin nearing their design capacities, and around the GSU Campus as it continues to grow. In addition, businesses such as Howard Lumber Co. create ingress/egress challenges which require geometric improvements to roadways for truck access.

Funding	dopted Y 2018	Projected FY 2019		Projected FY 2020	Project FY 20		Projected FY 2022	Projected FY 2023	Total
2013 SPLOST/T1	\$ 50,000		\$	50,000					\$ 100,000
Proposed 2019 SPLOST								\$ 100,000	\$ 100,000
Total	\$ 50,000	\$	- \$	50,000	\$	-	\$ -	\$ 100,000	\$ 200,000

#### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project	PWE-ENG-101	Installation of Traffic Calming Measures @ Various Locations

#### Description

Locations such as Lester Rd. and Chandler Rd. could benefit significantly by installing traffic calming measures. Other locations may be added while traffic calming at existing locations may be combined with other improvement projects in their respective areas. Significant increases in pedestrian and vehicular traffic in several areas of the City have resulted in potentially dangerous conflicts between the two modes of travel. Over the past several years we have primarily utilized signage and striping to regulate the speed of vehicles, however, in some cases, we are beginning to find that these measures alone have become ineffective. The results, have meant an increased danger to pedestrians. For this reason, we recommend the installation of more proactive, physical measures such as raised crossings, bulb-out islands, brighter striping, isles of refuge or similar.

Funding	dopted Y 2018	Projected FY 2019	rojected Y 2020	rojected Y 2021	Projected FY 2022	Projected FY 2023	Total
2013 SPLOST/T1	\$ 30,000	\$ 25,000					\$ 55,000
Proposed 2019 SPLOST				\$ 25,000		\$ 25,000	\$ 50,000
Total	\$ 30,000	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ 105,000

#### Impact on FY 2018 Operating Budget

Project PWE-ENG-102 Cawana Road Area Improvements

#### Description

Recent development along Cawana Road and S&S Railroad Bed Road may necessitate roadway improvements. Possible improvements may include a connector road from Cawana to Veterans Memorial Parkway, modifications to the Cawana/S&S Railroad Bed Road intersection and Cawana/Brannen intersection or improvements to Cawana Road or S&S Railroad Bed Road.

Funding	Ado <sub>f</sub> FY 2		Projected FY 2019	į	Projected FY 2020	 jected 2021	rojected Y 2022	ojected Y 2023	Total
2013 SPLOST/T1			\$ 50,000	\$	100,000				\$ 150,000
Total	\$	-	\$ 50,000	\$	100,000	\$ -	\$ -	\$ -	\$ 150,000

#### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project PWE-ENG-108 Rehabilitation of Facilities

#### Description

Replacement or upgrade of the mechanical, electrical, boiler, thermostatic control systems, etc at City Hall, Averitt Arts Center or other facilities as needs warrant. The Jaeckel Hotel was renovated and converted to Statesboro's City Hall in 1996. Although the chiller and dehumidifier systems have recently been replaced, the interior air handlers and boiler are in serious need of replacement. In addition to being expensive to maintain, some of the equipment is becoming obsolete. Based on the age of these systems (20 years), it is time to rehabilitate the systems in their entirety and include upgrades to the thermostatic control systems and lighting to improve the building's overall energy efficiency. The Averitt Arts Center opened in 2004. The mechanical system has incurred significant repair costs over the past few years. Based on its history of problems, future repair or replacement is inevitable, thus money is being appropriated for FY 2017. This item includes a carryover from FY 2015 for repairing/replacing the City Hall roof and HVAC equipment in FY 2016 for the Arts Center roof and HVAC equipment in FY 2017. These funds could also be used for rehabilitation of other existing city facilities.

Funding	Adopted FY 2018		Projected FY 2019		ojected Y 2020	rojected Y 2021	Projected FY 2022	Projected FY 2023	Total
2013 SPLOST/T1	\$	125,000							\$ 125,000
Proposed 2019 SPLOST							\$ 50,000		\$ 50,000
Total	\$	125,000	\$ •	-	\$ -	\$ -	\$ 50,000	\$ -	\$ 175,000

#### Impact on FY 2018 Operating Budget

Reduction of Maintenance and Energy Costs

Project PWE-ENG-114 Roadway Geometric Improvements

#### Description

These projects include making roadway geometric safety improvements at various locations which have sharp curves, limited sight distance, or other safety concerns. Possible locations include Georgia Ave. and West Jones Avenue.

Funding		opted 2018		Projected FY 2019	Projected FY 2020	- 3	ected 2021		ojected 7 2022	ojected 7 2023		Total
2013 SPLOST			\$	50,000							\$	50,000
Proposed 2019 SPLOST					\$ 100,000						\$	100,000
Total	S	_	S	50,000	\$ 100,000	S	-	S	-	\$ -	S	150,000

#### Impact on FY 2018 Operating Budget

Project PWE-ENG-115 S. Main Streetscape Project

#### Description

This project has been identified by the community as a high priority due to the face that S. Main St. acts as a major gateway to downtown Statesboro and it serves as a natural connection between the GSU Campus and downtown Statesboro. This project will stretch from the intersection of Main St. at Main St. to Tillman Rd. (approximately 1.2 mi). Improvements will include the installation of decorative sidewalks, decorative crosswalks on the side streets, decorative street lighting, benches and bike racks. Some costs of the project will be the relocation of overhead power, telephone and cable to underground. *Note: If any improvements are planned within the roadway, then major storm drainage upgrades will be necessary. Those costs are not included here.* 

Funding	opted 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	ojected Y 2023	Total
2013 SPLOST/T1		\$ 50,000					\$ 50,000
Total	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project PWE-PRK-1 Replace Commercial Mower

#### Description

Bi-annual replacement of riding mowers to prevent downtime and reduce maintenance costs. Existing mowers may be traded-in and proceeds used towards purchase of new mower. Replace 2014 model in FY2019.

Funding	Adopted FY 2018	Projected FY 2019	Projected FY 2020	rojected Y 2021	Projected FY 2022	rojected FY 2023	Total
CIP Fund		\$ 11,000		\$ 11,000		\$ 11,000	\$ 33,000
Total	<b>\$</b> -	\$ 11,000	\$ -	\$ 11,000	\$ -	\$ 11,000	\$ 33,000

Impact on FY 2018 Operating Budget

No impact

Project	PWE-PRK-4	Replace Crewcab Work Trucks
rroject	r we-rnn-4	Replace Crewcan work Trucks

#### Description

Replace trucks used to transport mowing equipment and multiple personnel. These trucks have landscape beds or tool bodies on them. Replace 2005 model truck in FY2019.

Funding	Adoj FY 2	pted 2018		Projected FY 2019	Projected FY 2020	Pro FY	jected 2021	- 4	jected 2022	Pro FY	jected 2023		Total
GMA Lease Pool			\$	40,000								\$	40,000
Total	\$		S	40,000	S -	S	-	S		S	-	S	40,000

Impact on FY 2018 Operating Budget

No impact

Project	PWE-PRK-11		Rep	olace Work Truck										
Description														
Replace 2009 work	truck that has reached	d the end	of its	life cycle.										
Funding	Ad	Adopted		Projected		Projected		Projected		Projected		Projected		Total
	FY	2018		FY 2019 FY 2020 FY 202		Y 2021		FY 2022	FY 2023					
GMA Lease Pool					\$	38,000							\$	38,000
Total	\$	-	\$	-	\$	38,000	\$	-	\$	-	\$	-	\$	38,000
Impact on FY 201	8 Operating Budget													
No impact														

Project PWE-PRK-13 **Seasonal Decorations** Description Replace older decorations and add additional decorations and banners as needed. Coordinating seasonal events with DSDA. Funding Adopted Projected Projected Projected **Projected Projected** Total FY 2019 FY 2023 FY 2018 FY 2020 FY 2021 FY 2022 22,500 CIP Fund 7,500 7,500 7,500 7,500 22,500 7,500 7,500 Total

Impact on FY 2018 Operating Budget

No impact

Project PWE-PRK-18 Tree/Shrub Maintenance

#### Description

Replacing dead trees and shrubs and installing new trees and shrubs along McTell Trail. Continuation of landscape architect's plan will provide continued enhancement of the trail. Provide additional trees and shrubs as needed to maintain other city properties, replace dead or diseased trees, and maintain compliance with "Tree City USA" requirements.

Funding	opted 2018	Projected FY 2019		Projected FY 2020	Projected FY 2021	rojected Y 2022	Projected FY 2023	Total
CIP Fund	\$ 6,000		9	6,000		\$ 6,000		\$ 18,000
Total	\$ 6,000	\$	- 5	6,000	<b>\$</b> -	\$ 6,000	\$ -	\$ 18,000

Impact on FY 2018 Operating Budget

Reduction in maintenance costs

Project PWE-PRK-19 Cemetery Improvements

#### Description

Install irrigation and improvements throughout cemetery to inhance trees, shrubs, and grass. This will be done through a herbicide program and irrigation. This will allow us to plant a better quality grass, such as centipede or bermuda, to reduce maintenance time and expenses and improve the aesthetics of the trees and shrubs in the cemetery. Citizen complaints regarding the lack of grass and quality of the trees and shrubs in the cemetery has prompted us to address this issue.

Funding	opted 2018	Projected FY 2019		Projected FY 2020	Projected FY 2021		Projected FY 2022	jected 2023	Total
CIP Fund			\$	25,000					\$ 25,000
Total	\$ -	\$	- \$	25,000	\$	· \$	-	\$ -	\$ 25,000

Impact on FY 2018 Operating Budget

No impact

Project PWE-PRK-22 Improvements to Edgewood Park

### Description

Continue improvements at Edgewood Park including enhancements such as trees, shrubs, benches, tables, etc. and perform improvements to the parking area. This park is used frequently by both nearby residents and the public at large. Complaints by residents in the area regarding damage to park grounds by motorists have prompted staff to study ways to restrict vehicle traffic to open areas while improving the aesthetics. FY2018: adding paved walking trail around perimeter of park. Staff will explore possible grant opportunities.

Funding	Adopted FY 2018		Projected FY 2019		Projected FY 2020	Pro FY	jected Z 2021	Pr F	ojected Y 2022		ojected 7 2023		Total
CIP Fund	\$ 20,000	\$	15,000									\$	35,000
Total	\$ 20,000	S	15,000	S	_	S		S		S	-	S	35,000

Impact on FY 2018 Operating Budget

Project PWE-PRK-23 McTell Trail Addition

# Description

Acquire vacant lot adjacent to McTell Trail to protect trail, expand park area along trail, and provide parking area on trail for the public and special events.

Acquisition of the vacant property helps protect the integrity of McTell Trail and will enhance the quality and use of the trail for the public. Staff will research grant opportunities if available.

Funding	Ado <sub>l</sub> FY 2		Projected FY 2019		ojected Y 2020	ojected Y 2021	rojected Y 2022	rojected Y 2023	Total
CIP Funding								\$ 50,000	\$ 50,000
Total	\$	-	\$	-	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000

# Impact on FY 2018 Operating Budget

Project	PWE-PRK-2	26		Rep	lacement Trasho	cans, B	enches, Etc						
Description													
Replace and/or a	add trashcans, bench	hes,	picnic table	es, sv	wings in the City p	parks a	nd/or along s	treet	s downtown				
Funding		A	dopted		Projected	I	Projected	1	Projected	Projected	Projected	1	Total
		F	Y 2018		FY 2019		FY 2020		FY 2021	FY 2022	FY 2023		
CIP Fund	9	\$	10,000			\$	10,000			\$ 10,000		\$	30,000
Total	9	\$	10,000	\$	-	\$	10,000	\$	-	\$ 10,000	\$ -	\$	30,000
Impact on FY 2	2018 Operating Bu	ıdge	et										
Reduction in ma	intenance costs												

Project	PWE-PRK-28		Imp	rovements to Park	Div	vision Maint	ained	Areas					
<b>Description</b> Upgrades and improv	vomanta to the veri	vya orana	tha Da	rka Division mointo	ina l	(norka fooilit	iaa na	rkina lota la	ta)				
Opgrades and improv	venients to the vari	ous areas	шега	iks Division manita	11115 (	(parks, racini	ies, pa	ikilig lots, c	ic).				
Funding	A	lopted		Projected		Projected	Pı	ojected		Projected	Pr	ojected	Total
	F	Y 2018		FY 2019		FY 2020	F	Y 2021		FY 2022	F	Y 2023	
CIP Fund			\$	5,000			\$	5,000			\$	5,000	\$ 15,000
Total	\$	-	\$	5,000	\$	-	\$	5,000	\$	-	\$	5,000	\$ 15,000
Impact on FY 2018	Operating Budge	t											
No impact													

Project	PWE-PRK-	30		Rep	lacement Radios	6										
Description Replace hand he	eld radios used by the	ne Pa	ırks Divisio	ons C	rews The currer	nt radi	os are ah	out 1	5 vears	old and :	are in	noor conditie	n The	se radio u	ınits a	re used by
	r departments. Radio								-				,ii. 11ic	se radio e		re used by
Funding			dopted Y 2018		Projected FY 2019		Projecto FY 202			jected 2021		Projected FY 2022		ojected 7 2023		Total
CIP Fund		5	9,000												\$	9,000
Total	5	5	9,000	\$	-	\$		-	\$	-	\$	-	\$	-	\$	9,000
Impact on FY Reduction of m	2018 Operating Buaintenance cost	ıdge	t													

Project PWE-PRK-31 Marvin Ave Park Renovations

### Description

Improvements at Marvin Ave Park to include enhancements such as trees, shrubs, benches, tables, etc. and performs improvements to the parking area. Staff will explore possible grant opportunities. The initial \$5000 will be used to survey and design a master plan for the park.

Funding	Adopt FY 20		Projected FY 2019		Pro FY	jected 2020	Project FY 202		Pr F	ojected Y 2022	rojected Y 2023	Total
CIP Fund					\$	5,000			\$	30,000		\$ 35,000
Total	\$	-	\$	-	\$	5,000	\$	-	\$	30,000	\$ -	\$ 35,000

Impact on FY 2018 Operating Budget

No impact

PWE-STS-21 Project Dumptruck Description Replace old 1979 dumptruck that exceeded its replacement cycle about 15 years ago. Projected Projected Projected Adopted Projected Projected Total FY 2019 FY 2018 FY 2020 FY 2021 FY 2022 FY 2023 GMA Lease Pool 150,000 150,000 Total 150,000 150,000 Impact on FY 2018 Operating Budget No impact

Project	PWE-STS-31	L	Sid	ewalk Repairs									
Description													
Repair and replace s	sidewalks, handi	cap ramps,	drivewa	y aprons, curbs, and	l trip l	nazards to m	eet A	DA standar	ds.				
Funding		Adopted		Projected	P	rojected	P	rojected		Projected	P	rojected	Total
-		FY 2018		FY 2019	F	Y 2020	F	Y 2021		FY 2022	1	FY 2023	
2013 SPLOST/T1	\$	20,0	00										\$ 20,000
2019 SPLOST					\$	21,000	\$	22,000	\$	22,000	\$	22,000	\$ 87,000
Unfunded			\$	20,000									\$ 20,000
Total	\$	20,0	00 \$	20,000	\$	21,000	\$	22,000	\$	22,000	\$	22,000	\$ 127,000
Impact on FY 2018	8 Operating Bu	dget											
Reduction of mainte	enance costs.												

Project	PWE-STS-62	Rep	olace Bushhog Mov	vers									
Description													
To replace existing	2014 bushhog mower	s and maintai	n 5 year rotation cyc	ele.									
Funding	Ado	opted	Projected	Pr	ojected	Pro	jected	Pr	ojected	Pro	jected	1	Total
	FY	2018	FY 2019	F	Y 2020	FY	2021	F	Y 2022	FY	2023		
CIP Fund		\$	9,000									\$	9,000
Total	\$	- \$	9,000	\$	-	\$	-	\$	-	\$	-	\$	9,000
i													
Impact on FY 201	8 Operating Budget												
No Impact													

16,000 \$

\$

48,000

#### Project PWE-STS-64 Replace Commercial Mowers (net with trade-in) Description To continue with rotation on all Street commercial mowers. The units undergo a lot of metal fatigue and need to be kept on the current rotation frequency. Total Funding Projected Projected Projected Projected Adopted Projected FY 2019 FY 2023 FY 2020 FY 2021 FY 2022 FY2018 CIP Fund 48,000 16,000 16,000 16,000

16,000 \$

### Impact on FY 2018 Operating Budget

16,000 \$

Reduction of maintenance costs.

Total

Project	PWE-STS-74		Work Truck Re	placen	nent									
Description														
To replace existing FY2020. Replace 2	•		are over 10 years	of age	with	equipped ser	vice	bodies. Re	place	2000 model tr	uck ii	n FY2018,	replac	ee 2004 truck in
Funding		Adopted FY 2018	Projected FY 2019			Projected FY 2020		Projected FY 2021		Projected FY 2022		rojected Y 2023		Total
GMA Lease Pool	\$	40,000			\$	40,000			\$	40,000			\$	120,000
Total	\$	40,000	\$	-	\$	40,000	\$	-	\$	40,000	\$	-	\$	120,000
Impact on FY 201 Reduction of maint		lget												

Project	PWE-STS-80	Landscape Truck Replacement	

#### Description

To replace medium duty transport trucks that are over 10 years of age. These trucks are used to transport mowing equipment and multiple personnel. Replace 2003 model truck in FY2019. Replace 2006 truck in FY2021.

Funding	pted 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	rojected FY 2023	Total
GMA Lease Pool		\$ 40,000		\$ 40,000		\$ 40,000	\$ 120,000
Total	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ 120,000

# Impact on FY 2018 Operating Budget

No impact

Ī	Project	PWE-STS-89	Dirt Pit
	Description		
Ш		to be used as a borrow pit for are difficult to locate.	or the city. Ownership will ensure a guaranteed supply of materials. Current borrow pits utilized are nearing end of

Funding	Adopt FY 20		Projected FY 2019		ojected Z 2020	jected Z 2021	ojected 7 2022	rojected Y 2023	Total
Unfunded								\$ 90,000	\$ 90,000
Total	\$	-	\$	-	\$ -	\$ -	\$ -	\$ 90,000	\$ 90,000

# Impact on FY 2018 Operating Budget

Project	PWE-STS-92		Tree	Maintenance & F	Remov	al							
Description		. di ~		o at managed and a an		mama aval af	· +	within and	adiaa	ant to aite nic	hta of		
To continue with tree	maintenance incit	iding prum	ng, re	oot removal and cor	прісіє	Temovai oi	nees	within and	aujac	ent to city 11g	gnts of	ways.	
Funding	Ac	lopted		Projected	Pı	rojected	Pı	ojected	P	rojected	Pr	ojected	Total
	F	Y 2018		FY 2019	F	Y 2020	F	Y 2021	I	FY 2022	F	Y 2023	
CIP Fund	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$ 30,00
Total	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$ 30,00
		5,000	\$		\$		\$		\$		\$		
mpact on FY 2018		t											
Reduction of mainter	nance costs.												

Project	PWE-STS-98		Sup	erintendent Pick	up T	ruck							
<b>Description</b> Replacement of 200	07 Street and Park	c superintende	ent tru	uck. Vehicle has h	iigh n	nileage due t	o cont	inuous on-ca	all and	exceeded its	usefu	l life.	
Funding		Adopted FY 2018		Projected FY 2019		Projected FY 2020		Projected FY 2021		Projected FY 2022		ojected Y 2023	Total
GMA Lease Pool	\$	35,000											\$ 35,000
Total	\$	35,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 35,000
Impact on FY 201 Reduction of Main		lget											

Project	PWE-STS-101		She	lters									
Description													
New shelters in St	reet Division yard t	o cover eq	uipmen	t as per EPD regu	ılations. I	Extension	of existin	ng street	equipm	ent shelter	s.		
Funding		Adopted		Projected	Pr	ojected	Pro	jected	Pı	rojected	P	rojected	Total
		FY 2018		FY 2019	F	Y 2020	FY	2021	F	Y 2022	I	Y 2023	
CIP Fund											\$	130,000	\$ 130,00
Total	\$	-	\$	-	\$	-	\$	-	\$	-	\$	130,000	\$ 130,00
mpact on FY 20	18 Operating Bud	get											
No impact													

Project	PWE-STS-10	)3		Bacl	khoe Replacem	ent									
Description															
Replace existing	2002 backhoe.														
Funding		Ado	pted		Projected		Pro	jected	P	rojected	1	Projected	P	Projected	Total
		FY 2	2018		FY 2019		FY	2020	F	Y 2021		FY 2022	]	FY 2023	
GMA Lease Pool	1												\$	185,000	\$ 185,000
Total	\$	1	-	\$	-	- 5	6	-	\$	-	\$	-	\$	185,000	\$ 185,000
Impact on FY 20	018 Operating Bu	dget													
No impact	- 0	-													

# Project PWE-STS-105 Traffic Control Bucket Truck Replacement

### Description

Replace 2005 Bucket Truck. This truck is used to maintain traffic signals, maintain overhead clearance above roadway travel lanes from tree limb intrusion, assist in clearing debris from roadway, install/remove pole decorations, etc.

Funding	Adopt FY 20		Projected FY 2019		Project FY 20	eted 020	Projecto FY 202		Proje FY 2	ected 2022	ojected 7 2023	Total
GMA Lease Pool				\$	12	5,000						\$ 125,000
Total	\$	-	\$	- \$	12	5,000	\$	-	\$	-	\$ -	\$ 125,000

# Impact on FY 2018 Operating Budget

No impact

Project	PWE-STS-109	High Reach Bucket Truck

# Description

No impact

Purchase of a High Reach Bucket Truck. This unit will replace former High Reach Bucket Truck that was taken out of service and sold because it could not pass safety inspections. This unit could be a used Ga Power truck from auction sales.

Funding	dopted Y 2018	Projected FY 2019		- 3	ected 2020	ojected 7 2021	rojected Y 2022	jected 2023	Total
GMA Lease Pool	\$ 100,000								\$ 100,000
Total	\$ 100,000	\$	-	\$	-	\$ -	\$ -	\$	\$ 100,000

# Impact on FY 2018 Operating Budget

Reduction of maintenance cost

Project	PWE-STS-11	11		Sma	ıll Tractor Rep	olacemen	t						
<b>Description</b> Replace existing 200	05 4x4 tractors i	ised to	mainta	in bot	h street and dra	ainage rig	ht of ways						
	os ana tructors t			iii oot			,	D	4 3		n		Tatal
Funding		Adop FY 2	L		Projected FY 2019		Projected FY 2020		jected 2021	Projected FY 2022		rojected Y 2023	Total
GMA Lease Pool						\$	45,000				\$	45,000	\$ 90,000
Total	\$	,	-	\$		- \$	45,000	\$	-	\$ -	\$	45,000	\$ 90,000
Impact on FY 2018	<b>8 Operating Bu</b>	dget											

Project	PWE-STS-112		Doz	er Replacement										
Description														
Replace existing	2001 Deere bulldozer.	The equi	ipment	t is used for mainte	nance	and constru	iction o	n various	city pr	ojects.				
Funding	A	dopted		Projected	I	Projected	Pr	ojected	P	rojected	P	rojected	[	Total
	F	Y 2018		FY 2019		FY 2020	F	Y 2021	I	FY 2022	1	FY 2023		
GMA Lease Pool											\$	250,000	\$	250,000
Total	\$	-	\$	-	\$	-	\$	-	\$	-	\$	250,000	\$	250,000
Impact on FY 20	018 Operating Budge	et												
No impact														

Project PWE-STS-114 Replacement Radios

### Description

Replace hand held radios used by the Street Division Crews. The current radios are about 15 years old and are obsolete. These radio units are used by crews to communicate with office, other crews and other departments. Radio communications are a major safety concern for our personnel. Replace about 4 units/year. We currently have about 20 hand held units at approximately \$3000 each.

Funding	opted 2018	Projected FY 2019	ļ	Projected FY 2020	ojected Y 2021	Projected FY 2022	ojected Y 2023	Total
CIP Fund	\$ 12,000	\$ 12,000						\$ 24,000
Total	\$ 12,000	\$ 12,000	\$	-	\$ -	\$ -	\$ -	\$ 24,000

# Impact on FY 2018 Operating Budget

Reduction of Maintenance Cost

Project	PWE-STS-11	6	Exc	avator Replacen	nent										
Description															
Replace existing 19	96 311 Excavato	r. The equi	pment	is used for mainte	enano	ce and	construc	tion o	n various cit	y p	rojects.				ļ
Funding		Adopted		Projected		Proj	ected	P	rojected		Projected	l	Projected	1	Total
		FY 2018		FY 2019		FY	2020	F	Y 2021		FY 2022		FY 2023		
GMA Lease Pool								\$	175,000					\$	175,000
Total	\$	-	\$	-		\$	-	\$	175,000	\$	-	\$	-	\$	175,000
Impact on FY 2018	8 Operating Bu	dget													
No impact															

Project	PWE-STS-117	Street Lights
<sub>  </sub> 1 roject	1 11 11 15 15 11 1	Street Lights

#### Description

Add additional street lights as necessary to adequately light roadways, sidewalks, trails and public parking lots.

Funding	Adopted FY 2018		Projected FY 2019		Projected FY 2020		Projected FY 2021		rojected Y 2022	jected 2023	Total	
CIP Fund	\$	10,000										\$ 10,000
Total	\$	10,000	\$		-	\$	-	\$ -	\$	-	\$ -	\$ 10,000

# Impact on FY 2018 Operating Budget

Increase in electricity budget

Project	PWE-STS-118	Stump Grinder	
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# Description

Purchase new stump grinder to remove stumps in the right of ways and parks. We currently have to contract this work out. Having this piece of equipment will eliminate this expense.

Funding	Adopted FY 2018		Projected FY 2019	Projected FY 2020	rojected Y 2021	Projecto FY 202		Project FY 20		Total	
CIP Fund	\$	-	\$	16,000						\$	16,000
Total	\$	-	\$	16,000	\$ -	\$ -	\$	-	\$	\$	16,000

### Impact on FY 2018 Operating Budget

Reduction in contract labor

Project PWE-STS-119 Brush Chipper

#### Description

Purchase new chipper to grind limbs trimmed in the right of ways and parks. We currently have to contract this work out. Having this piece of equipment will reduce this expense and will give us clean chips for mulching flower beds and around trees.

Funding	Adopted FY 2018		.,			jected 2020	jected 2021	ojected Y 2022	rojected Y 2023	Total
GMA Lease Pool									\$ 38,000	\$ 38,000
Total	\$	-	\$	-	\$	-	\$ -	\$ -	\$ 38,000	\$ 38,000

Impact on FY 2018 Operating Budget

No impact

Project FD-31/TII 1993 Tactical Support Truck Replacement

### Description

The new Tactical Support Unit will support on scene operations by providing scene lighting, mobile air supply, and carrying heavy duty extrication equipment. The lighting capability would also provide support to the police department and other law enforcement agencies during crime scene and vehicle crash reconstruction incidents. This unit will also provide for Mobile Command for all Public safety during extended or complex incidents.

Funding	Adopted FY 2018		Projected FY 2019		jected 2020	rojected Y 2021	Projected FY 2022	rojected FY 2023	Total
2013 SPLOST						\$ 179,839			\$ 179,839
Total	\$	-	\$	-	\$ -	\$ 179,839	\$ -	\$ -	\$ 179,839

# Impact on FY 2018 Operating Budget

No Impact on FY 2018 Operating Budget

Project	FD-32/TI	Replacement Pickup
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#### Description

The vehicle will replace a Ford Pick-up truck that is used as a Command Vehicle (Battalion 1).

Funding	Adop FY 2		Projected FY 2019	Projected FY 2020	rojected Y 2021	 jected 2022	ojected Y 2023	Total
2013 SPLOST			\$ 50,000					\$ 50,000
Total	\$	-	\$ 50,000	<b>\$</b> -	\$ -	\$ -	\$ -	\$ 50,000

# Impact on FY 2018 Operating Budget

No Impact on FY 2018 Operating Budget

Project FD-50/TI Inspector Pickup Trucks

### Description

The current vehicles has exceeded useful life. These vehicles will be replaced with 2 small pick-up trucks to allow for inspectors to carry out duties while being more cost efficient. Estimated cost includes equipment.

Funding	Adopted FY 2018		Projected FY 2019	Projected FY 2020	Pro FY	jected Z 2021	Pr F	ojected Y 2022	Pro FY	ojected Y 2023	Total
2013 SPLOST		\$	40,000								\$ 40,000
Total	\$ -	\$	40,000	\$ -	\$	-	\$	-	\$	-	\$ 40,000

# Impact on FY 2018 Operating Budget

Project FD-64/TI Personal Protective Clothing

#### Description

Due to the nature of the service personal protective gear becomes damaged, worn out and has a mandated replacement life of 10 years. This requires the purchase of Personal Protective Clothing in order for department personnel to perform the required duties.

Funding	Adopted FY 2018		Projected FY 2019	Projected FY 2020	Projected FY 2021	jected Z 2022	rojected Y 2023	Total
Operating Budget	\$ 24,150							\$ 24,150
2013 SPLOST		\$	25,000					\$ 25,000
Total	\$ 24,150	\$	25,000	\$ -	\$ -	\$ -	\$ -	\$ 49,150

### Impact on FY 2018 Operating Budget

Increase FY 2018 Operating Budget.

Project FD-67/TI Storage Shelter

### Description

Provide a secure place to store units and trailers out of the elements. This will greatly reduce maintenance cost due to exposure to the sun and inclement weather.

Funding	 pted 2018	Projected FY 2019	Projected FY 2020	Pı F	ojected Y 2021	Pr F	ojected Y 2022	Pro FY	ojected Z 2023	Total
2013 SPLOST		\$ 65,000								\$ 65,000
Total	\$ -	\$ 65,000	\$ -	\$	-	\$	-	\$		\$ 65,000

# Impact on FY 2018 Operating Budget

No Impact on FY 2018 Operating Budget

Project FD-69/TII FD Facility Upgrades

#### Description

The Fire Department buildings are in need of some upgrades and renovations to allow for the storage of equipment and vehicles. Many of the apparatus have water tanks the are required to be in climate control storage so that weathering will not freeze or damage equipment or water tanks. Also, these funds are being reserved for new construction of sub-stations that are scheduled in CIP FD-7.

Funding	Adopte FY 201		Projected FY 2019		Projected FY 2020	 jected 2021	rojected Y 2022	Projected FY 2023	Total
2013 SPLOST							\$ 126,501		\$ 126,501
Total	\$	- \$	•	-	\$ -	\$ -	\$ 126,501	\$ -	\$ 126,501

### Impact on FY 2018 Operating Budget

No Impact on FY 2018 Operating Budget

Project FD-71/TI SCBA Replacement and Purchase

#### Description

Self-Contained Breathing Apparatus (SCBA) must be replaced after a period of time with mandated safety requirements. Older SCBAs are more prone to malfunctions and higher maintenance cost. New standards and technology found in new SCBAs are also beneficial. Cost would replace approximately 10 SCBA units per year over a 3 year period.

Funding	Adopted FY 2018	Projected FY 2019	į	Projected FY 2020	rojected Y 2021	ojected Y 2022	rojected Y 2023	Total
Operating Budget	\$ 65,000							\$ 65,000
2013 SPLOST		\$ 65,000	\$	65,000				\$ 130,000
Total	\$ 65,000	\$ 65,000	\$	65,000	\$ -	\$ -	\$ -	\$ 195,000

# Impact on FY 2018 Operating Budget

Increase by \$65,000 But lower repair cost is anticipated for FY 2018 Operating Budget.

Project FD-73/TI New Engine and Platform Aerial Apparatus

#### Description

The Fire Department acquired a new Fire Engine and Platform Aerial in FY 2013 to help meet the needs of a growing department. Both apparatus were purchased together so that a substantial savings could be gained. The purchase was made through the GMA lease pool, and the remaining balance will be repaid from of 2013 SPLOST over the next 5 years. The total cost of the project is 1.5 million dollars.

Funding	Adopted FY 2018	Projected FY 2019		Proj FY 2	ected 2020	jected 7 2021	ojected Y 2022	ojected Y 2023	Total
2013 SPLOST	\$ 300,000								\$ 300,000
Total	\$ 300,000	\$	-	\$	-	\$ -	\$ -	\$ -	\$ 300,000

Impact on FY 2018 Operating Budget

No Impact on FY 2018 Operating Budget

Project FD-77/TII Range Classroom

### Description

This project will replace the current classroom facility which we have outgrown, is outdated and is coming into a state of disrepair. Also, with the addition of Fire Department training facilities, there is a need for more space. We are proposing that this project be funded jointly between the City, County and possibly, Georgia Southern University. The funding amount is based on best estimates of the City's portion.

Funding	opted 2018	Projected FY 2019		Pr F	ojected Y 2020	Pro FY	jected 2021	rojected Y 2022	ojected Y 2023	Total
2013 SPLOST								\$ 40,000		\$ 40,000
Total	\$ -	\$	-	\$	-	\$	-	\$ 40,000	\$ -	\$ 40,000

### Impact on FY 2018 Operating Budget

No Impact on FY 2018 Operating Budget

FD-80/TII Air Compressor Replacement

### Description

Firefighters are required to utilize SCBA in dangerous environments which require a breathing air compressor to fill the storage tanks for this equipment. The current compressor is approaching 20 years in age and is starting to show signs of major mechanical failure. In addition, air quality testing concerns are present.

Funding	Adopte FY 201		Projected FY 2019	I	Projected FY 2020	Proje FY 2	ected 2021	Pr F	ojected Y 2022	Projected FY 2023	Total
2013 SPLOST								\$	58,490		\$ 58,490
Total	\$	- \$		- \$	_	\$	-	\$	58,490	<b>\$</b> -	\$ 58,490

### Impact on FY 2018 Operating Budget

No Impact on FY 2018 Operating Budget

Project FD-81/TII SCBA Replacement and Purchase

#### Description

Self-Contained Breathing Apparatus (SCBA) must be replaced after a period of time with mandated safety requirements. Older SCBAs are more prone to malfunctions and higher maintenance cost. New standards and technology found in new SCBAs are also beneficial. Cost would replace approximately 10 SCBA units per year over a 3 year period.

Funding	Adop FY 20		Projected FY 2019		- 3	ected 2020	Pr F	ojected Y 2021	Projecte FY 2022		Projected FY 2023	Total
2013 SPLOST							\$	65,000				\$ 65,000
Total	\$	-	\$	-	\$	-	\$	65,000	\$	- \$	-	\$ 65,000

# Impact on FY 2018 Operating Budget

### Project FD-82/TI Engine 3 Rescue/Extrication Tools Retrofit

#### Description

Currently the department is utilizing 2 different brands of Rescue tools (Holmatro to TNT). This occurred due to the decision the department had made to change from Holmatro to TNT due to Holmatro's Local Service Provider and dealer providing poor customer and maintenance service. After discussions and assurances with Corporate Offices of Holmatro, the department feels the need to swap brands is no longer needed and would be better served (financially and operationally) to remain with Holmatro ( the majority of the current equipment in use). Additionally, Halmatro's wiliness to provide this conversion at their cost further demonstrates the companies desire to provide the department with quality service and products. Operationally, having different brands and/or types of Extrication Tools creates challenges for service delivery, maintenance, training of personnel, etc.

Funding	Ado <sub>j</sub> FY 2		Projected FY 2019	Project FY 20		jected 2021	rojected Y 2022	ojected Z 2023	Total
2013 SPLOST			\$ 15,000						\$ 15,000
Total	\$	-	\$ 15,000	\$	-	\$ -	\$ -	\$ -	\$ 15,000

# Impact on FY 2018 Operating Budget

No Impact on FY 2018 Operating Budget

Project	ENG-FMD-5	Com	puter/Diagnostics								
<b>Description</b> Continue update of	outdated electronic mainter	nance syst	ems to maintain cu	ırrent e	lectronic	diagnost	ics, data	and p	orogramming.		
Funding	Adopted FY 2018		Projected FY 2019		ojected Y 2020		jected Z 2021		Projected FY 2022	rojected Y 2023	Total
Operating Income		\$	10,000								\$ 10,000
Total	\$ -	\$	10,000	\$	-	\$	-	\$	-	\$ -	\$ 10,000
Impact on FY 2018	8 Operating Budget										

Project	ENG-FMD-6	Heavy Equipment Service Truck

#### Description

Current trucks were inadequately designed to perform all of the necessary responsibilities of the Fleet Maintenance field operations. New trucks will be better equipped to respond to a larger variety of service calls. This will provide quicker response, improved service, safer and more efficient operations for Fleet personnel and reduce sublets - a savings for other departments. Replace 2002 model truck.

Funding	Adop FY 20		Projected FY 2019		ojected Z 2020	ojected Y 2021	rojected FY 2022	rojected FY 2023	Total
GMA Lease Pool								\$ 130,000	\$ 130,000
Total	\$	-	\$	-	\$ -	\$ -	\$ -	\$ 130,000	\$ 130,000

# Impact on FY 2018 Operating Budget

Project	ENG-FMD-9		Tir	e Changer and I	Equipme	ent							
Description													
Replace existing tire	e changer which	has exceed	ed its u	seful life. New t	unit will i	improve safe	ety and	expedite	work.				
Funding		Adopted		Projected	P	rojected	Pro	jected	Pr	ojected	Pro	jected	Total
		FY 2018		FY 2019	F	FY 2020	FY	2021	F	Y 2022	FY	2023	
Operating Income					\$	15,000							\$ 15,000
Total	\$	-	\$	-	\$	15,000	\$	-	\$	-	\$	-	\$ 15,000
Impact on FY 2018	Operating Bud	lget											
No impact	_	-											

# Project ENG-FMD-12 Fleet Maintenance Pickup Truck Replacement

#### Description

In FY2019 replace 2006 model truck used by Fleet Superintendent due higher mileage (in excess of 126,000 miles). In FY2021 replace 2000 model Motorpool/parts truck and in FY2023 replace 2003 model Motorpool/parts truck - these trucks are used to transport parts and light equipment by the parts clerk and Fleet personnel or for short-term use by other departments.

Funding	Adopt FY 20		Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Total
GMA Lease Pool			\$ 25,000		\$ 23,000		\$ 23,000	\$ 71,000
Total	\$	-	\$ 25,000	\$ -	\$ 23,000	\$ -	\$ 23,000	\$ 71,000

# Impact on FY 2018 Operating Budget

No impact

Project ENG-FMD-16 Air Compressors

### Description

Replace current units that are aging and undersized with a new heavy duty model. Current units run constantly placing additional burden on units and consuming excess electricity.

Funding	Adop FY 2		Projected FY 2019		ojected Y 2020	- 3	ected 2021	Pr F	ojected Y 2022	Pro FY	ojected Z 2023	Total
Operating Income					\$ 30,000							\$ 30,000
Total	\$	-	\$	-	\$ 30,000	\$	-	\$	-	\$		\$ 30,000

# Impact on FY 2018 Operating Budget

No impact

Project ENG-FMD-17 4-Post Vehicle Lift

#### Description

Replace existing 2000 4-Post lift with unit which is larger and longer than our current smalller unit for servicing and repairing more vehicles including the larger fleet vehicles.

Funding	lopted 7 2018	Projected FY 2019		Pr F	ojected Y 2020	rojected Y 2021	Projected FY 2022	jected 2023	Total
GMA Lease Pool						\$ 29,000			\$ 29,000
Total	\$ -	\$	-	\$	-	\$ 29,000	\$ -	\$ -	\$ 29,000

# Impact on FY 2018 Operating Budget

No impact

Project ENG-FMD-18 Koni Lifts

# Description

Purchase additional set of Koni Lifts to assist current 2001 model lifts in service of large trucks including our fire trucks. This will give the shop a total of two sets of such lifts.

Funding	Adop FY 2		Projected FY 2019	Projected FY 2020	Projected FY 2021	Proje FY 2	ected 2022	ojected Y 2023	Total
GMA Lease Pool			\$ 80,000						\$ 80,000
Total	\$	-	\$ 80,000	\$ -	\$ -	\$	-	\$ -	\$ 80,000

### Impact on FY 2018 Operating Budget

Reduce Maintenance Costs

Project ENG-FMD-20 Pave Shop Parking Lot

#### Description

A large area of the east end of the shop remains unpaved. This creates dangerous conditions when attempting to service large trucks in this area. Heavy truck traffic during rain events are creating weak areas in subgrade and resulting in frequent maintenance by Streets Division Crew. This project has been delayed for several years due to funding challenges.

Funding	dopted Y 2018	Projected FY 2019		jected 2020	ojected 7 2021	rojected Y 2022	jected Z 2023	Total
Operating Income	\$ 75,000							\$ 75,000
Total	\$ 75,000	\$	-	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Impact on FY 2018 Operating Budget

No Impact

Project ENG-FMD-21 Nitrogen Tire Fill Generation Unit

#### Description

Nitrogen generation unit separates nitrogen from air molecules to provide stable gas to inflate tires with nitrogen versus conventional air which contains moisture and can be heated by compressor units. With all new vehicles being equipped with tire pressure monitoring systems (TPMS) as standard equipment nitrogen is the recommended medium to use with these systems. Nitrogen has become the standard to use with public safety vehicles, particularly law enforcement vehicles, because the stable properties of nitrogen maintains tire pressures better resulting in improved handling. It also improves fuel efficiency and tire life decreasing maintenance costs.

Fui	nding	Adop FY 20		Projected FY 2019		Projected FY 2020	 jected 2021	rojected FY 2022	rojected Y 2023	Total
Ope	erating Income							\$ 10,000		\$ 10,000
Tot	al	\$	-	\$	-		\$ -	\$ 10,000	\$	\$ 10,000

### Impact on FY 2018 Operating Budget

No Impact

Project ENG-FMD-22 Overhead Crane

#### Description

Install overhead crane in heavy equipment area to safely lift large parts and equipment. Use of an overhead crane will improve safety - mechanics currently use a forklift and manpower.

Funding	Ado <sub>l</sub> FY 2		Projected FY 2019		rojected Y 2020	Pro FY	jected 7 2021	Pr F	ojected Y 2022	rojected Y 2023	Total
GMA Lease Pool					\$ 100,000						\$ 100,000
Total	\$	-	\$	-	\$ 100,000	\$	-	\$	-	\$ -	\$ 100,000

Impact on FY 2018 Operating Budget

No Impact

Project ENG-FMD-23 Tire Building

### Description

Replace shipping containers currently used to store tire with a climate controlled building to keep inventory of tires for Police, Fire and all other departments. This will increase shelf life of tire inventory and the safety of our customers using these tires.

Funding	opted 2018	Projected FY 2019		Pr F	ojected Y 2020	Pro FY	jected 2021	rojected Y 2022	ojected Y 2023	Total
Operating Income								\$ 90,000		\$ 90,000
Total	\$ -	\$	-	\$	-	\$	-	\$ 90,000	\$ -	\$ 90,000

Impact on FY2018 Operating Budget

No Impact

Project	ENG-FMD-2	4		Ligl	nt Duty Service	e Tru	ck F	Replacemer	t							
Description																
Maintain 15 year re	eplacement cycle	for '	light duty s	ervio	e trucks to ensi	ure re	liabi	lity and hel	reduc	ce downtime	e fo	r other depart	ments.	Replace 1	999 n	odel truck in
FY2018, replace 20	003 model truck i	n F	Y2021 and	repla	ace 2005 model	truck	in I	FY2024.								
Funding		Αı	lopted		Projected		P	rojected	Pı	rojected		Projected	Pro	jected		Total
		F	Y 2018		FY 2019		1	FY 2020	F	Y 2021		FY 2022	FY	2023		
GMA Lease Pool	\$	,	40,000						\$	50,000					\$	90,00
	\$	,	40,000	\$		-	\$	-	\$	50,000	\$	-	\$	-	\$	90,00
Total																
Total																
Total Impact on FY201	8 Operating Bud	lget														

Project	ENG-FMD-2	27		Who	eel/Tire Balancer							
Description												
Replace existing 20	000 model wheel/	tire bal	ancer t	that ha	as exceeded its life of	cyc	le.					
Funding		Adop	ted		Projected		Projected	]	Projected	Projected	Projected	Total
		FY 20	018		FY 2019		FY 2020		FY 2021	FY 2022	FY 2023	
Operating Income				\$	14,000							\$ 14,000
Total	\$	1	-	\$	14,000	\$	-	\$	-	\$ -	\$ -	\$ 14,000
Impact on FY2018	B Operating Bud	lget										
No Impact												

Project	ENG-FMD-28	8	Flee	et Fueling Fac	cility										
Description															
Construct gasoline	e and diesel fueling	g facility for	or city fle	eet. This proje	ect will	be c	oordinated v	vith th	e CNG fu	eling	station projec	ct by the	Natural	Gas D	epartment.
Funding		Adopted	[	Projected		P	rojected	Pr	ojected		Projected	Pro	jected	I	Total
		FY 2018	;	FY 2019		F	Y 2020	F	Y 2021		FY 2022	FY	2023		
2013 SPLOST						\$	240,000							\$	240,000
Total	\$		- \$		-	\$	240,000	\$	-	\$	-	\$	-	\$	240,000
Impact on FY 20	18 Operating Bud	lget													
No Impact	,	0													
1															

Project	ENG-FMD-29	1	Vehicle Shelter								
<b>Description</b> Provide sheltered st	torage of out of service	e and dama	aged vehicles (Police,	Fire, etc)	for parts	or long-	term mai	ntenance	<b>&gt;</b> .		
Funding		opted 2018	Projected FY 2019		jected 2020		jected 2021		jected 2022	rojected Y 2023	Total
Operating Income										\$ 50,000	\$ 50,000
Total	\$	-	<b>s</b> -	\$	-	\$	-	\$	-	\$ 50,000	\$ 50,000
Impact on FY2018 No Impact	8 Operating Budget										

Project	ENG-FMD-30		2-P	ost Vehicle Lift					
<b>Description</b> Replace existing 19	994 2-Post lift that	has far ex	ceeded	its useful life.					
Funding		Adopted FY 2018		Projected FY 2019	Projected FY 2020	rojected TY 2021	Projected FY 2022	ojected Y 2023	Total
Operating Income						\$ 22,000			\$ 22,000
Total	\$	-	\$	-	\$ -	\$ 22,000	\$ -	\$ -	\$ 22,000
Impact on FY2018	3 Operating Bud	et							
No Impact		•							

Project I	ENG-FMD-32		4 W	heel Alignment	System									
<b>Description</b> Purchase new alignmen	nt equipment to	nerform al	ianme	nt services in ho	ice Thic	will redu	ce cubl	ete and cave	other	denartmer	ite a cone	iderable	amour	at in downtime
and maintenance costs	* *	perioriii ai	igiiiic	nt services in-not	ise. This	will redu	ce subi	ets and save	other	aepartinei	its a cons	iderable	amoun	it iii downtiiiie
Funding	A	dopted		Projected	Pro	jected	Pı	rojected	Pr	ojected	Pro	jected	I	Total
	F	Y 2018		FY 2019	FY	Z <b>2020</b>	F	Y 2021	F	Y 2022	FY	2023		
GMA Lease Pool							\$	30,000					\$	30,000
Total	\$	-	\$	-	\$	-	\$	30,000	\$	-	\$	-	\$	30,000
Impact on FY2018 O <sub>l</sub>	perating Budge	t												
No Impact														

Project	ENG-FMD-	37		Mo	torpool Vehicle	e Rep	lace	ment								
Description																
Replace existing M	Aotorpool vehicle	s th	at have exc	eede	d their useful li	fe. No	ew v	ehicles will	be fue	el efficient	low	-emission, hy	brid, mu	lti-purpos	se veh	icles. 2004
Chevy Impala in F	Y2018 and 2006	For	d 500 in FY	7202	0.											
Funding		A	dopted		Projected		P	rojected	P	rojected		Projected	Pro	jected		Total
Ü		F	Y 2018		FY 2019		F	FY 2020	F	Y 2021		FY 2022	FY	2023		
GMA Lease Pool		\$	30,000				\$	30,000							\$	60,000
Total		\$	30,000	\$		-	\$	30,000	\$	-	\$	-	\$	-	\$	60,000
															i	
Impact on FY201	8 Operating Bu	dgei	t													
No Impact		0														
F																

Project	ENG-FMD-3	8	Seci	ırity System	Impi	oveme	nts								
<b>Description</b> Install security systo	em, cameras and	improvemer	ıts in aı	nd around sh	op and	l parts ii	nventory	store roc	om to mor	nitor too	ls, equipm	ent and	inventory	7.	
Funding		Adopted FY 2018		Projected FY 2019			ojected Y 2020		ojected Y 2021		ojected Y 2022		ojected 7 2023		Total
Operating Income	\$	15,00	)											\$	15,000
Total	\$	15,00	0 \$		-	\$	-	\$	-	\$	-	\$	-	\$	15,000
Impact on FY2018 No Impact	3 Operating Bud	get													

Project NGD-2 HWY 301 North River Crossing

#### Description

This project replaces 4500' of 6" steel pipe with 4500' of 8" steel pipe at Ogeechee River crossing on Hwy 301 North due to corrosion on the existing pipe. This pipe is the sole source of supply for the City, and if it were to fail at this location, it would be extremely difficult to repair. It is recommended that we replace this section with a new main which would be directionally bore far below the river bottom to prevent exposure in the river channel and blocking boat traffic.

Funding	Adopted FY 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Total
2013 SPLOST	\$ 1,200,000						\$ 1,200,000
Total	\$ 1,200,000 \$	-	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000

# Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project NGD-11 System Expansion

### Description

As part of our master plan and the goal of expanding our system into new areas each year, we are proposing two miles (15,000' of 4" pipe) of new main this year. Reinvesting a portion of the system revenues back into the system is a way of insuring the continued growth and health of our system.

Funding		dopted Y 2018	Projected FY 2019	rojected FY 2020	rojected FY 2021	Projected FY 2022	rojected Y 2023	Total
2013 SPLOST	я \$	100,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 850,000
Total	\$	100,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 850,000

### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project NGD-48 Heavy Duty Trencher

### Description

This is the planned replacement of an existing 1998, 8020 Ditch Witch trencher that we purchased used in 2000. The current unit will be 16 years old at the time of replacement.

Funding	opted 2018	Projected FY 2019		rojected FY 2020	Pro FY	jected Z 2021	ojected Z 2022	ojected Z 2023	Total
Operating Income				\$ 115,000					\$ 115,000
Total	\$ -	\$	-	\$ 115,000	\$	-	\$ -	\$ -	\$ 115,000

### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

2007 1	model.													
						•		•		•	,	•		Total
·			FY 2019		FY	2020	FY	2021	F.	Y 2022	FY	2023		
\$	46,500												\$	46,500
\$	46,500	\$		-	\$	-	\$	-	\$	-	\$	-	\$	46,500
													į.	,
	\$ \$ \$	Adopted FY 2018 \$ 46,500 \$ 46,500	Adopted FY 2018 \$ 46,500 \$	Adopted Projected FY 2018 FY 2019 \$ 46,500 \$ 46,500 \$	Adopted Projected FY 2018 FY 2019 \$ 46,500 \$ -	Adopted Projected Pro FY 2018 FY 2019 FY \$ 46,500 \$ - \$	Adopted Projected Projected FY 2018 FY 2019 FY 2020 \$ 46,500 \$ - \$ -	Adopted Projected Projecte	Adopted         Projected         Projected         Projected           FY 2018         FY 2019         FY 2020         FY 2021           \$ 46,500         -         \$ -         \$ -	Adopted         Projected         Projected	Adopted         Projected         FY 2021         FY 2022           \$ 46,500         \$ -	Adopted         Projected         Projected	Adopted FY 2018         Projected FY 2019         Projected FY 2020         Projected FY 2021         Projected FY 2022         Projected FY 2023           \$ 46,500         \$ - <td>Adopted FY 2018         Projected FY 2019         Projected FY 2020         Projected FY 2021         Projected FY 2022         Projected FY 2023           \$ 46,500         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$</td>	Adopted FY 2018         Projected FY 2019         Projected FY 2020         Projected FY 2021         Projected FY 2022         Projected FY 2023           \$ 46,500         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$

Project 1	NGD-54		F250	Truck Replacem	ent					
Description										
Routine replacement o	f existing F250 Tru	ick.								
Funding		pted 2018		Projected FY 2019		Projected FY 2020	jected 2021	ojected 7 2022	jected 2023	Total
Operating Income			\$	35,000						\$ 35,000
Total	\$	-	\$	35,000	\$	-	\$ -	\$ -	\$ -	\$ 35,000
Impact on FY 2018 C	perating Budget									
No impact on FY 2018										

Project	NGD-55			Air	Compressor									
Description														
Replacement of the	existing Gas D	istribut	ion tow	able a	ir compressor.									
Funding			pted		Projected		rojected		ojected		ojected		ojected	Total
		FY	2018		FY 2019	ŀ	Y 2020	FY	Z <b>2021</b>	FY	2022	FY	Z <b>2023</b>	4.7.000
Operating Income						\$	15,000							\$ 15,000
Total		\$	-	\$	-	\$	15,000	\$	-	\$	-	\$	-	\$ 15,000
Impact on FY 201	8 Operating B	udget												
No impact on FY 2	018 Operating l	Budget												

Project	NGD-57			Bac	khoe						
Description											
Routine replacement	nt of the existing	1998 ba	ackhoe	e unit.							
Funding		Adop FY 20			Projected FY 2019		rojected Y 2020	jected 2021	rojected Y 2022	jected 2023	Total
Operating Income							\$ 75,000				\$ 75,000
Total	\$	1	-	\$		-	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000
Impact on FY 201	8 Operating Bu	dget									
No impact on FY 2	018 Operating B	udget									

Project	NGD-58		CNO	G Station										
Description														
Construct a CNG	Station for refueling	ng City and p	ossibl	y county solid was	ste disp	osal trucks.								
													i	
Funding		Adopted		Projected	I	Projected	Pro	jected	Pr	ojected	Pro	jected		Total
		FY 2018		FY 2019		FY 2020	FY	2021	F	Y 2022	FY	2023		
2013 SPLOST					\$	900,000							\$	900,000
Total	\$	-	\$	-	\$	900,000	\$	-	\$	-	\$	-	\$	900,000
I EV 20	110 O	J 4												
-	18 Operating Bu	_												
No impact on FY	2018 Operating Bu	udget												

Project	NGD-61	Sma	ıll Trencher					
Description								
Replace existing 20	03 compact trencher.							
Funding	Ado FY 2	•	Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Total
Operating Income		\$	30,000					\$ 30,000
Total	\$	- \$	30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
	8 Operating Budget 018 Operating Budget							

Project	NGD-62		Con	ipact Backhoe						
Description										
Replace 2004 Allma	and Backhoe									
•										
Funding		Adopted		Projected	Projected	Projected	Projected	Projected		Total
		FY 2018		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023		
Operating Income					\$ 48,000	)			\$	48,000
Total		<b>s</b> -	\$	-	\$ 48,000	) \$ -	\$ -	\$ -	\$	48,000
Impact on FY 2018	R Onerating R	udget								
No impact on FY 20		0								
No impact on F 1 20	ore Operating i	Judget								
Project	NGD-64		Met	ter Industrial Par	k Expansion					
Description										
	1 - Interstate	Bore = $$8,0$	00/00		7,000 feet of 4	gas main to serv	e Airport Industria	l Park		
	Engineering	Permits = \$\$	88,500.0	0	7,000' - 4" pipe	@ \$15.00/ft = \$1	•			
Funding	Engineering		\$8,500.0		, , ,	Ü	105,000		1	Total
Funding	Engineering	Adopted	\$8,500.0	Projected	Projected	Projected	Projected	Projected		Total
	Engineering		,	Projected FY 2019	Projected FY 2020	Ü	105,000		  s	
Funding Operating Income Total		Adopted	\$8,500.0 \$ \$	Projected	Projected FY 2020	Projected	Projected	Projected	\$ \$	Total  121,500 121,500
Operating Income		Adopted FY 2018	\$	Projected FY 2019 121,500	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	_	121,500
Operating Income		Adopted FY 2018	\$	Projected FY 2019 121,500	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	_	121,500
Operating Income Total	3 Operating B	Adopted FY 2018	\$	Projected FY 2019 121,500	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	_	121,500

	NGD-65		Railroa	nd Bed Exter	nsion								
Description													
5,000 feet of gas main	to serve propos	ed subdivisi	ion				5,000'	@ \$15.0	0/ft = \$7	75,000.00			
Funding		Adopted	1	Projected		Projected	Pro	jected	Pı	ojected	Proj	ected	Total
	]	FY 2018		FY 2019		FY 2020	FY	2021	F	Y 2022	FY	2023	
Operating Income	\$	75,000											\$ 75,000
Total	\$	75,000	\$	-	- \$	-	\$	-	\$	-	\$	-	\$ 75,000

Project	NGD-66		Pa	ve Parking Lo	t At 1	Hill Str	eet Equip	ment S	helter			
<b>Description</b> Pave parking lot at	Hill Street Equi	oment Shel	er (On	e-Half share of	cost	with Wa	ter Depar	tment)				
Funding		Adopted FY 2018		Projected FY 2019			ojected Z 2020		jected 2021	ojected 7 2022	jected 2023	Total
Operating Income	9	65,0	00									\$ 65,000
Total	9	65.0	00 \$		-	S	-	\$	-	\$ 	\$ _	\$ 65,000

Project	NGD-67		Re	place 2013 Ford F-	150 (Locate tru	ck)			
Description									
Replace with new	Ford F-150								
Funding		Adopted FY 2018		Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Total
Operating Income	e		\$	30,000					\$ 30,000
Total	\$		- \$	30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
-	2018 Operating Bu	-							

Project	NGD-69			Rep	lace Directio	nal B	oring	Machine				
Description												
Replace 2006 Direc	tional Boring M	achine										
Funding		Adop FY 20			Projected FY 2019			Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Total
Operating Income		112	010		1 1 2017			1 2020	\$ 150,000	1 1 2022	1 2020	\$ 150,000
Total	\$	1	-	\$		-	\$	-	\$ 150,000	\$ -	\$ -	\$ 150,000
Impact on FY 2018 No impact on FY 20		_										

Project	NGD-71	Asp	en								
Description											
Extend 2" high pres	sure gas main and	install regulator	station to serve i	new industr	ial custor	mers in G	ateway F	ark.			
	Engineering &	Permits = \$15,00	0	2800'	- 2" @ \$2	25.00 = \$7	70,000				
	1 - Regulator S	tation = \$25,000		500' -	2" Bore	= \$15,000	0				
	1 - Meter Static	on = \$20,000		350' 0	4" PE Pi	pe = \$ 7	,000				
	1 - Hot Tap = \$	5,000									
Funding		Adopted FY 2018	Projected FY 2019		ojected 7 2020	•	jected 2021		jected 2022	jected 2023	Total
Operating Income	\$	157,000									\$ 157,000
Total	\$	157,000 \$		- \$	-	\$	-	\$	-	\$ -	\$ 157,000
Impact on FY 201 No impact on FY 2		O									

Project	NGD-75		Rep	lace 2012 F450										
Description														
Replace 2012 F450														
Funding		Adopted		Projected	Pı	rojected	Pro	ojected	Pı	rojected	Pro	jected		Total
		FY 2018		FY 2019	F	Y 2020	FY	Y 2021	F	Y 2022	FY	2023		
Operating Income									\$	48,000			\$	48,000
Total	\$	-	\$	-	\$	-	\$	-	\$	48,000	\$	-	\$	48,000
Total			\$	-	\$	-	\$	-	\$ <b>\$</b>		\$	-	+	
Impact on FY 2018	Operating Bud	lget												
No impact on FY 201	Q Operating Bu	doot												

Project	NGD - 76		Repair	Roof at Gas	& Wate	er Shop								
<b>Description</b> Repair roof at Natu	ral Gas & Water/S	sewer office.	Total \$5	0,000, 1/2 to	be pair	by Natural	Gas Dep	oartment a	and 1/2	to be paid	by Wate	er/Sewer I	Departi	nent.
Funding		Adopted FY 2018		rojected FY 2019		Projected FY 2020		jected Z 2021		ojected Y 2022		ojected 7 2023		Total
Operating Income	\$	25,000											\$	25,000
Total	\$	25,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	25,000
Impact on FY 201 No impact on FY 2		0												

Project	NGD - 77			Rep	air Shorted C	asings					
Description											
Repair 4 shorted casi	ings.										
Funding			dopted Y 2018		Projected FY 2019		Projected FY 2020	Projected FY 2021	Projected FY 2022	rojected Y 2023	Total
Operating Income	\$		28,000								\$ 28,000
Total	\$		28,000	\$		-	\$ -	\$ -	\$ -	\$ -	\$ 28,000
Impact on FY 2018 No impact on FY 20		_									

Project PD-1/TI	Police Vehicles and Conversions
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# Description

The police department has attempted to rotate a percentage of the patrol vehicles out of the fleet due to excessive mileage and high maintenance cost. Pricing based on a 5% increase per vehicle each year/conversion and equipment pricing based on 3% inflation rate after 2020. (\* Pending 2019 SPLOST approval) The projections listed below replace a minimium of 8 vehicles and equipment for the vehicles in 2018, 8 in 2019, 10 in 2020, 11 in 2021, 11 in 2022, and 11 in 2023. These projections reflect the current agency size and <u>does not</u> account for any new positions that could be added in future years. If adopted this would rotate vehicles out of the fleet as daily use vehicles at the end of 7 years, this would not be completed until approximately 2024 depending on funding levels.

Funding	Adopted FY 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Total
2013 SPLOST	\$ 400,000	\$ 400,000	\$ 50,000				\$ 850,000
*2019 SPLOST			\$ 460,000	\$ 580,000	\$ 605,000	\$ 630,000	\$ 1,815,000
Total	\$ 400,000	\$ 400,000	\$ 510,000	\$ 580,000	\$ 605,000	\$ 630,000	\$ 3,125,000

# Impact on FY 2018 Operating Budget

#### Project PD-15/TI Tactical Body Armor, Helmets and Armor Plates for SWAT

#### Description

Tactical body armor expires every 5 years, currently issued vests will expire in 2020. Replacement of these vests with a comparable model is essential in maintaining officer safety and providing the officer with life-saving equipment required to conduct high-risk tactical operations in completion of the Department's mission and goals. The design of the front entry vest will promote easy donning and removal by the individual officer without the current need of assistance of a fellow officer. This procedure causes unnecessary delays in the officers' preparation to respond to a critical incident. The front entry design will also allow the officer to receive easy emergency access by the Team Physican or Medic.

Funding	Adopt FY 20		Projected FY 2019		ojected Y 2020	Project FY 202		jected 2022	jected 2023	Total
2013 SPLOST					\$ 28,000					\$ 28,000
Total	\$	-	\$	-	\$ 28,000	\$	-	\$ -	\$ -	\$ 28,000

# Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

### Project PD-22/TI Bullet Proof Vests for Patrol Officers

### Description

The Police Department requires that each officer wear a bullet proof vest while in the performance of full time law enforcement duties. This mandatory wear policy has resulted in one life saved and is absolutley necessary for the protection of our Officers on the street. Each vest has a manufacturer expiration date that lasts five years. This essential piece of law enforcement equipment will be aquired with SPLOST funding throughout coming fiscal years. (\* Pending 2019 SPLOST approval)

Funding	Adopted FY 2018		Projected FY 2019	Projected FY 2020	Projected FY 2021		Projected FY 2022		Projected FY 2023		Total
2013 SPLOST	\$ 12,500	\$	15,300								\$ 27,800
*2019 SPLOST				\$ 25,000	\$	17,000	\$	32,000	\$	32,000	\$ 106,000
Total	\$ 12,500	\$	15,300	\$ 25,000	\$	17,000	\$	32,000	\$	32,000	\$ 133,800

### Impact on FY 2018 Operating Budget

No Impact on FY 2018 Operating Budget

# Project PD-31/TII Mobile Surveillence Platforms

### Description

Mobile Video Surveillance Platforms will be used at special events and in high crime areas. This equipment would be a manpower multiplier and give protection to the public by providing increased vantage points with fewer officers. This project will fund 1 platform.

Funding	Adopt FY 20		Projected FY 2019		Pro FY	ojected Z 2020	- 3	ected 2021	jected 7 2022	ojected Y 2023	Total
2013 SPLOST					\$	45,000					\$ 45,000
Total	\$	-	\$	-	\$	45,000	\$	-	\$ -	\$ -	\$ 45,000

### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

### Project PD-32/TI Range Classroom

#### Description

The training classroom facility at the range is in a state of disrepair. The entire structure needs to be replaced. The funding in this project should be supplemented by other partners who utilize the facility, SFD, BCSO, County Fire.

Funding	Adop FY 2		Projected FY 2019			rojected Y 2020	Pro FY	jected 2021	Pro FY	jected 2022	Pro FY	jected Z 2023		Total
2019 SPLOST					\$	100,000							\$	100,000
Total	\$	_	\$ •	-	S	100,000	S	-	S	-	S	-	S	100,000

### Impact on FY 2018 Operating Budget

# Project STM-2 Drainage Basin H&H Modeling/Engineering/Surveying

#### Description

Ongoing research, engineering and surveying for drainage projects to be completed under the Comprehensive Stormwater Management Program. As the City grows, there will be a need to conduct additional H&H modeling to add to the existing Master Plan. This CIP complements the master planning project and will be used in areas where master planning identifies problems or in known drainage areas where flooding occurs.

Funding	Adopted FY 2018		Projected FY 2019	Projected FY 2020	Pro FY	jected 2021	Pro FY	ojected 7 2022	ojected Y 2023	Total
Operating Income	\$ 75,000	\$	30,000	\$ 30,000						\$ 135,000
Total	\$ 75,000	\$	30,000	\$ 30,000	\$	-	\$	-	\$ -	\$ 135,000

### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

ntation

### Description

Regional detention ponds are anticipated throughout the City to provide storage and controlled release of stormwater runoff to alleviate downstream flooding. Projects consist of property purchases, surveying, engineering and construction. The first regional detention pond is planned for the area between Bulloch St and West Grady St. This location will help detain stormwater from 3 sub-basins north and west of this location. This CIP might be used in conjunction with a GEFA or Section 319 (h) Nonpoint Source Implementation Grant. Other possible locations are between W Grady St and Fair Rd, between E Grady St and E Jones Ave, between Gentilly Rd and Veteran's Memorial Parkway, and Lake Sal area.

Funding	Adopted FY 2018		Projected FY 2019	]	Projected FY 2020	Projected FY 2021	Projected FY 2022			Total
Operating Income	\$ 20,000	\$	90,000	\$	60,000		\$ 130,000	\$	150,000	\$ 450,000
Total	\$ 20,000	\$	90,000	\$	60,000	\$ -	\$ 130,000	\$	150,000	\$ 450,000

### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project	STM-5	Minor Stormwater Infrastructure Repairs
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### Description

Repairs and small improvements to be made to aging drainage infrastructure. Includes pipe lining and repair/replacement of storm inlets, pipes, headwalls, etc. Specific repairs may be detailed in the Stormwater Master Planning Report.

Funding	Adopted I FY 2018		Projected FY 2019	.,		rojected FY 2021	Projected FY 2022		P	Projected FY 2023		Total	
Operating Income	\$	30,000	\$	20,000	\$	20,000	\$ 25,000	\$	30,000	\$	30,000	\$	155,000
Total	\$	30,000	\$	20,000	\$	20,000	\$ 25,000	\$	30,000	\$	30,000	\$	155,000

# Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

### Description

Replace pickups and work trucks in Stormwater Division. Replace 2005 F450 work truck in FY2021 and stormwater technician truck in FY 2022.

Funding	Ador FY 2		Projected FY 2019		Pro FY	jected 2020	Pro FY	jected 2021	Pı F	ojected Y 2022	rojected Y 2023	Total
Operating Income									\$	27,000	\$ 40,000	\$ 67,000
Total	\$	-	\$	-	\$	-	\$	-	\$	27,000	\$ 40,000	\$ 67,000

### Impact on FY 2018 Operating Budget

Project	STM-10		Fro	ntend Loader					
<b>Description</b> Replace existing 19	97 John Deere fr	ontend loade	er.						
Funding		Adopted FY 2018		Projected FY 2019	Projected FY 2020	ojected Y 2021	Projected FY 2022	Projected FY 2023	Total
Unfunded								\$ 225,000	\$ 225,000
Total	\$	-	\$	-	\$ -	\$ -	\$ -	\$ 225,000	\$ 225,000
Impact on FY 201 No impact on FY 2		_							

Project	STM-16			Side	earm Tractor &	Mower									
Description	2000	1144	CW 00		1,		. 1		1	1/					
Replace existing medi	um 2000 moc	iei 4x4	CX-90	tracto	or used to maintai	n draina	ige rights of	ways a	na streets	s and/or	install sid	earm mo	ower.		
Funding		Ado	pted		Projected	P	rojected	Pro	jected	Pı	ojected	Pr	ojected	1	Total
		FY 2	2018		FY 2019	F	Y 2020	FY	Z <b>2021</b>	F	Y 2022	F	Y 2023		
GMA Lease Pool						\$	75,000							\$	75,000
Total	\$	8	-	\$	-	\$	75,000	\$	-	\$	-	\$	-	\$	75,000
Impact on FY 2018 (	perating Bu	ıdget													
No impact on FY 2018	Operating B	udget													

Project	STM-19			Dun	nptruck										
Description															
Replace old 1997	dumptruck that hat	is exceed	ded its	s usefu	al life.										
Funding		Adopt	ted		Projected		P	rojected	P	rojected	F	rojected	Pro	jected	Total
		FY 20	18		FY 2019		F	Y 2020	F	Y 2021	]	FY 2022	FY	2023	
GMA Lease Pool	1										\$	150,000			\$ 150,000
Total	\$		-	\$		-	\$	-	\$	-	\$	150,000	\$	-	\$ 150,000
Impact on FY 20	018 Operating Bu	dget													
Reduction of Mai	intenance Cost														
Reduction of Ma	intenance Cost														

Project	STM-20		Bac	khoe Replacement	 _								_
Description													
Replace existing 19	85 backhoe that h	as exceeded	l its us	eful life.									
Funding		Adopted		Projected	Projected	F	rojected	]	Projected	P	Projected	I	Total
		FY 2018		FY 2019	FY 2020	]	FY 2021		FY 2022	]	FY 2023		
GMA Lease Pool			\$	185,000								\$	185,000
Total	\$	-	\$	185,000	\$ -	\$	-	\$	-	\$	-	\$	185,000
Impact on FY 2018	R Operating Rud	got											
-		~											
No impact on FY 20	018 Operating Bu	dget											

Project STM-21 Acquisition of Property

#### Description

Purchase and/or condemnation of property for public use for wetlands and flood plain preservation to reduce the impact of flooding or reduce the impacts on wetlands.

Funding	opted 2018	Projected FY 2019		ojected Y 2020	rojected Y 2021	rojected Y 2022	P I	rojected FY 2023	Total
Operating Income						\$ 50,000	\$	50,000	\$ 100,000
Total	\$ -	\$	-	\$ -	\$ -	\$ 50,000	\$	50,000	\$ 100,000

### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project STM-22 Sustainability Initiatives

### Description

Projects that promote long-lived, healthy urban forests and wetlands. Studies prove that trees reduce stormwater runoff, erosion, urban heat islands and energy costs; wetlands improve water quality by providing storage and filtering out pollutants. This CIP complements the tree credit initiative and will promote areas within the City that contribute to healthy urban forests and wetlands and improve stormwater management overall.

Funding	opted 2018	Projected FY 2019	P I	rojected FY 2020	rojected FY 2021	Projected FY 2022	Projected FY 2023	Total
Operating Income	\$ 15,000	\$ 15,000	\$	15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 90,000
Total	\$ 15,000	\$ 15,000	\$	15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 90,000

### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project STM-24 CDBG Grant Matching Funds

#### Description

Community Development Block Grants have been a successful tool in the past to leverage local funds with federal funds to maximize the impact of stormwater improvement projects. This CIP will allocate the matching funds for these types of grants. In FY2018, the allocated funds will be used for the Lovett Street, Bryant Street and Kent Street drainage improvements.

Funding	Adopted FY 2018	Projected FY 2019		Projected FY 2020	rojected FY 2021	Projected FY 2022	rojected FY 2023	Total
Operating Income	\$ 150,000							\$ 150,000
Unfunded					\$ 100,000			
Total	\$ 150,000	\$	-	<b>\$</b> -	\$ -	\$ -	\$ -	\$ 150,000

# Impact on FY 2018 Operating Budget

Reduction in maintenance costs

Project STM-25 South College Street Headwalls

# Description

The existing double 84" RCP pipes under South College Street are failing due to erosion. This has a potential to cause the roadway to washout. It is proposed to add a concrete headwall to stabilize the crossing. This CIP is where master planning has identified a problem to be corrected or in areas of known drainage deficiencies.

Funding	Adopted SY 2018	Projec FY 20			jected Z 2020	Pro FY	ojected 7 2021	Pro FY	ojected Y 2022	Pro FY	ojected Y 2023	Total
Operating Income	\$ 180,000											\$ 180,000
Total	\$ 180,000	S	-	S		S	_	\$	_	S	-	\$ 180,000

# Impact on FY 2018 Operating Budget

Reduction in maintenance costs

### Project STM-26 West Main Street at Foss Street Intersection Drainage Improvements

#### Description

There has been a history of flooding at this intersection. The City has worked with Bulloch County School Board to lessen the impact but several upgrades need to be performed. It is proposed to install larger pipes to increase the drainage flow and install curb and gutter along the south side of West Main Street from Bay Street to Foss Street. This CIP is where master planning has identified a problem to be corrected or in areas of known drainage deficiencies.

Funding	Adop FY 2		Projected FY 2019	Projected FY 2020	rojected Y 2021	rojected Y 2022	ojected Z 2023	Total
Operating Income			\$ 90,000					\$ 90,000
Total	\$	-	\$ 90,000	\$ -	\$ -	\$ -	\$	\$ 90,000

### Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project STM-27	Donnie Simmons Way at Big Ditch Drainage Improvements
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### Description

This culvert pipe has a reverse grade along the invert resulting poor drainage. It is proposed to regrade the inlet and install a concrete headwall to eliminate these issues. This CIP is where master planning has identified a problem to be corrected or in areas of known drainage deficiencies.

Funding	 pted 2018	Projected FY 2019		ojected Y 2020	Proje FY 2	ected 021	Pı F	rojected Y 2022	jected Z 2023	Total
Operating Income				\$ 70,000						\$ 70,000
Total	\$ -	\$	-	\$ 70,000	\$	-	\$	-	\$ -	\$ 70,000

# Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

Project	STM-28	Brannen Street at Little Lotts Tributary Drainage Upgrades
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#### Description

This section of the roadway frequently overtops. It is proposed to upgrade the size of culvert pipe. This CIP is where master planning has identified a problem to be corrected or in areas of known drainage deficiencies.

Funding	Adopted FY 2018	Projected FY 2019		Pro FY	ojected Z 2020	rojected Y 2021	Proje FY 2	ected 2022	ojected Y 2023	Total
Operating Income						\$ 100,000				\$ 100,000
Total	\$ -	\$	-	\$	-	\$ 100,000	\$	-	\$ -	\$ 100,000

# Impact on FY 2018 Operating Budget

No impact on FY 2018 Operating Budget

# Project STM-29 Lydia Street at Hart Street Culvert Improvements

### Description

A 15' RCP cross drain pipe intersects with a driveway pipe and a piped ditch crossing a residential property creating conflict. This CIP is to configure this set up and add two junction boxes. This will keep Hart Street stomwater within the Right of Way and allow access to the junction. The current configuration may lead to flooding of the backyard. This CIP is where master planning has identified a problem to be corrected or in areas of known drainage deficiencies.

Funding	Adop FY 2		Projected FY 2019		jected 2020	rojected Y 2021	Projecte FY 2022		Projected FY 2023	Total
Operating Income						\$ 55,000				\$ 55,000
Total	\$	-	\$	-	\$ -	\$ 55,000	\$	- \$	-	\$ 55,000

# Impact on FY 2018 Operating Budget

Project	STM-30			Exca	avator Replaceme	ent								
Description														
Replace existing 1	1997 320 excavato	or that h	as exc	eeded	its useful life.									
Funding		Adop	ted		Projected		Projected	Pı	rojected	1	Projected	P	rojected	Total
		FY 20	018		FY 2019		FY 2020	F	Y 2021		FY 2022	1	FY 2023	
GMA Lease Pool												\$	200,000	\$ 200,000
Total	9	\$	-	\$	-	\$	-	\$	-	\$	-	\$	200,000	\$ 200,000
Impact on FY 20	18 Onerating Ru	ıdget												
No impact on FY		_												
•		-												

Project	STM-31			Can	nera Transpor	ter									
<b>Description</b> Replace existing ca	imera transporte	r for	camera tru	ck. (	Current unit is l	brok	en and	repair cos	ts are	comparable	e or ex	ceed replace	ment co	ost.	
Funding			dopted Y 2018		Projected FY 2019			ojected Y 2020		rojected Y 2021		Projected FY 2022		ojected Y 2023	Total
Operating Income		\$	18,000												\$ 18,000
Total		\$	18,000	\$		-	\$	-	\$	-	\$	-	\$	-	\$ 18,000
Impact on FY 201	8 Operating B	udge	t												
Reduction in maint	enance costs	Ü													

Project	SWC-1		Knı	ickleboom Loader	Truck Replace	ement						
<b>Description</b> Maintain replacement	ent schedule for t	he knuckl	leboom lo	ader trucks due to h	eavy wear from	daily u	se. Replace	e loader and body	on 20	04 model tr	ıck iı	1 FY2019.
Funding		Adopted FY 2013		Projected FY 2019	Projected FY 2020		rojected Y 2021	Projected FY 2022		Projected		Total
Operating Income			\$	90,000		\$	90,000		\$	180,000	\$	360,000
Total	\$	3	- \$	90,000	\$ -	\$	90,000	\$ -	\$	180,000	\$	360,000
Impact on FY2018 No impact	3 Operating Buo	dget										

Project	SWC-4		Froi	nt Loading Commo	ercia	l Dumpsters	1							
<b>Description</b> Purchase new dump	oster /compactor d	umpster to ke	eep u	o with the growth a	nd re	place dumps	ers t	hat are not re	epair	able. Includes	s all d	lumpster siz	es.	
Funding	•	Adopted FY 2018		Projected FY 2019	I	Projected FY 2020	P	rojected FY 2021		Projected FY 2022	P	rojected		Total
Operating Income	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	180,000
Total	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	180,000
Impact on FY 2013 Reduction of mainte		get												

Project SWC-5 **Polycarts** Description Purchase new carts to keep up with growth and replace polycarts that are no longer repairable. Total Projected Projected Projected Funding Adopted Projected Projected FY 2023 FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 15,000 \$ 15,000 \$ 15,000 \$ 90,000 15,000 \$ 15,000 \$ 15,000 \$ Operating Income 15,000 \$ 15,000 \$ 15,000 \$ 15,000 \$ 15,000 \$ 15,000 \$ 90,000 Total Impact on FY 2018 Operating Budget

Project	SWC-8		Aut	omated Residen	tial Sidea	arm Garb	age Tr	uck Repla	aceme	nt				
<b>Description</b> Maintain a 10 year	replacement sch	edule for the	reside	ntial refuse trucks	. Budget	figure inc	ludes C	NG fuele	d truck	ss. Replace 2	2006 1	nodel truck	in F	Y2022.
Funding		Adopted FY 2018		Projected FY 2019		ojected Y 2020		ojected Y 2021		Projected FY 2022		rojected FY 2023		Total
Operating Income									\$	325,000	\$	325,000	\$	650,000
Total	\$	-	\$	-	\$	-	\$	-	\$	325,000	\$	325,000	\$	650,000
Impact on FY 201 No impact	8 Operating Bu	dget												

Project S	WC-9			Con	nmercial Fro	ont Lo	ading	Garbage T	ruck	Replaceme	ent					
<b>Description</b> Maintain a 10 year repla	cement sch	dule f	or three	comr	nerojal refus	e truel	re Buc	laet figure i	relud	es CNG fue	led 1	trucke Renla	ce 2000	model tr	uck in	FV2020 a
2009 model truck in FY												rucks. Repla	cc 2007	model ti	uck III	1 1 2020, a
Funding		Ado	pted		Projected		P	rojected	P	rojected		Projected	Pro	jected	1	Total
unuing		FY 2	2018		FY 2019		F	Y 2020	I	Y 2021		FY 2022	FY	2023		
2013 SPLOST							\$	325,000							\$	325,000
Operating Income									\$	325,000					\$	325,000
Total	\$		-	\$		-	\$	325,000	\$	325,000	\$	-	\$	-	\$	650,000
F. ( EVA010.0	e B															
Impact on FY2018 Op	erating Buo	iget														
No impact																

Description												
Description												
Maintain rotation schedule deliver and repair polycarts.			, and crew	leader/p	ersonnel	pickup u	sed to p	erform dum	pster re	pairs in t	he fiel	d and to
Funding	dopted Y 2018	Projected FY 2019		jected 2020		jected 2021		ojected Y 2022	•	jected 2023		Total
Operating Income	\$ 25,000	F Y 2019	rı	2020	FI	2021	\$	30,000	гх	2023	\$	55,00
Total	\$ 25,000	<b>\$</b> -	\$	-	\$	-	\$	30,000	\$	-	\$	55,00

Reduction of maintenance costs.

Project **SWC-14 Activity Recorder** Description Continuance of project which began in FY2012. Purchase of vehicle GPS data tracking and RFID system which records field data, vehicle route, stops and speed to reduce cost and improve productivity. Purchase of onboard dash camera system to record route data. Projected Adopted Projected Projected Projected Projected Total Funding FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 50,000 Operating Income 50,000 \$ 50,000 \$ \$ 50,000 Total Impact on FY2018 Operating Budget

Project	SWC-19		CN	G Conversions										
<b>Description</b> CNG tanks and equ	ipment to conver	t existing di	esel/ga	soline trucks to h	elp i	reduce	fuel cos	s and	emissions. I	Pick	rup conversion	in F	Y2021.	
Funding		Adopted FY 2018		Projected FY 2019		•	jected 2020		rojected Y 2021		Projected FY 2022		Projected FY 2023	Total
Operating Income								\$	9,000					\$ 9,000
Total	\$	-	\$	-		\$	-	\$	9,000	\$	-	\$	-	\$ 9,000
Impact on FY201 No impact	8 Operating Buo	dget												

Project	SWC-21		Roll	l-off Trucks &	k Con	vers	sions					
<b>Description</b> Purchase of new true	ok or conversion	of evicting tr	nok te	a narfarm roll	off co	ntai	nar carvica					
i dichase of new true	ck of conversion	of existing th	uck ii	o perioriii ron-	on co	nitai	nei service.					
Funding		Adopted		Projected		]	Projected	Projecto	d	Projected	Projected	Total
		FY 2018		FY 2019			FY 2020	FY 202	1	FY 2022	FY 2023	
Operating Income	\$	90,000						\$ 165	000			\$ 255,000
Total	\$	90,000	\$		-	\$	-	\$ 165	000	\$ -	\$ -	\$ 255,000
Impact on FY 2018	Operating Bud	lget										
No impact												

Project S	WC-22		Bull	k Waste Roll-off C	ontair	ners/Bulk V	Vaste	Roll-Off C	omp	actors				
Description														
Purchase new bulk wast	e roll-off conta	iners or bulk	was	ste roll-off compacto	ors to	keep up wit	h den	nand/growth	. Incl	udes all sizes				
Funding	A	dopted		Projected	Pı	rojected	P	rojected	F	rojected	Pı	rojected		Total
	F	Y 2018		FY 2019	F	Y 2020	F	Y 2021	]	FY 2022	F	Y 2023		
Operating Income	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	300,000
Total	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	300,000
Impact on FY 2018 Op	erating Budg	et												
No impact														

Project	SWC-24		Dur	npster Hauler Ro	eplacem	ent							
Description													
Replacement of exist	ting dumpster ha	uler truck. C	urrer	nt truck will be ret	rofitted a	and repurp	osed wit	hin the c	ity fleet.				
Funding		Adopted		Projected	Pı	rojected	Pro	jected	Pro	jected	Pro	jected	Total
		FY 2018		FY 2019	F	Y 2020	FY	2021	FY	Z 2022	FY	2023	
Operating Income	\$	150,000											\$ 150,000
Total	\$	150,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 150,000
Impact on FY2018	Operating Bud	get											
No impact													

Project	SWC-27		Mot	orola Handheld R	adi	os							
Description													
Purchase 6 new rad	lios and 1 radio ba	ank charger pe	er yea	r to replace out of d	late	radios and ol	der ur	repairable	radios	S.			
Funding		Adopted		Projected		Projected	P	rojected		Projected	Projected	1	Total
		FY 2018		FY 2019		FY 2020	1	FY 2021		FY 2022	FY 2023		
Operating Income	\$	20,000	\$	20,000								\$	40,000
Total	\$	20,000	\$	20,000	\$	-	\$	-	\$	-	\$ -	\$	40,000
Impact on FY 201	8 Operating Bud	lget											
Reduction in maint	enance costs												

Project	SWD-8		Scal	e Ramp/Apro	n Re	placen	nent								
Description															
Remove and replace the scale are in need		and ramp for	the lan	ndfill scales. Th	he ex	isting r	amp does	not hav	e the app	ropriate	approach	angle and	d the apro	on on	both ends of
Funding		Adopted FY 2018		Projected FY 2019			ojected Y 2020		ojected 7 2021		ojected Y 2022		jected 2023		Total
Operating Income	\$	35,000												\$	35,000
Total	\$	35,000	\$		-	\$	-	\$	-	\$	-	\$	-	\$	35,000
Impact on FY 2018 No Impact on FY20		U												ı	ŕ

FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023	
Funding Adopted Projected Projected Projected Projected T FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023	
FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023	
	Total
On arcting Income	
Operating Income \$ 10,000 \$ 30,000 \$	40,0
Total \$ 10,000 \$ 30,000 \$ - \$ - \$ - \$ - \$	40,0

Project SWD-11 Wheel Loader Replacement

Description

Loader replacement in FY 2021 is to replace the loader for the transfer station. This loader replacement is on a 5 year rotation period to minimize downtime and maintain operational efficiency due to the continuous work of this equipment. Inert landfill loader and attachment replacement will be in FY 2022.

Funding	Adop FY 2		Projected FY 2019		ojected Y 2020	rojected Y 2021	Projected FY 2022	P I	Projected FY 2023	Total
2019 SPLOST						\$ 250,000	\$ 200,000			\$ 450,000
Total	\$	-	\$	-	\$ -	\$ 250,000	\$ 200,000	\$	-	\$ 450,000

Impact on FY 2018 Operating Budget

Project	SWD-13		Tra	ctor Replacement									
Description					_								
Replace existing 6	ol30 tractor. This to	ractor is use	d to ma	aintain landfill cap.	Re	eplacement cy	ele to	be maintain	ied.				
Funding		Adopted		Projected		Projected	l	Projected		Projected	į	Projected	Total
		FY 2018		FY 2019		FY 2020		FY 2021		FY 2022		FY 2023	
2013 SPLOST			\$	65,000									\$ 65,000
Total	\$	-	\$	65,000	\$	-	\$	-	\$	-	\$	-	\$ 65,000
Impact on FY 20	18 Operating Bud	lget											
No Impact													

Project	SWD-14		Ba	twing Mower Repl	acer	nent						
<b>Description</b> Replace 2012 bate	wing mower. This	mower	is used to	maintain landfill cap	. Se	ven year repla	ceme	nt cycle to	be main	tained.		
Funding		Adop		Projected FY 2019		Projected FY 2020		rojected Y 2021		ojected Y 2022	ojected 7 2023	Total
2013 SPLOST			\$	25,000								\$ 25,000
Total	\$	\$	- \$	25,000	\$	-	\$	-	\$	-	\$ -	\$ 25,000
Impact on FY 20 No Impact	018 Operating Bu	ıdget										

Project	SWD-15			Indu	ıstrial Riding	Mov	ver R	eplacemen	t							
<b>Description</b> Replace 2014 indumaintained.	ustrial mower.	This mo	wer is u	sed fo	r finish cutting	g arou	ınd the	e LFG well	s, fron	t entrance, f	ront o	ffice. Sever	ı year re	placemer	t cycle	e to be
Funding			opted 2018		Projected FY 2019			rojected Y 2020		rojected Y 2021		rojected Y 2022		ojected 7 2023		Total
Operating Income									\$	10,000					\$	10,000
Total		\$	-	\$		-	\$	-	\$	10,000	\$	-	\$	-	\$	10,000
Impact on FY 20 No impact	18 Operating	Budget														

Project	SWD-16		Picl	kup Truck Replace	men	t								
Description														
Replace 2000 picku	ıp truck. Maintai	n 15 year	replacem	ent rotation. Cost e	stima	te includes	CNG eq	uipment.						
Funding		Adopte	d	Projected	J	Projected	Pro	jected	P	rojected	Pro	jected	1	Total
		FY 2018	8	FY 2019		FY 2020	FY	2021	]	FY 2022	FY	2023		
Operating Income			\$	30,000									\$	30,000
Total	\$		- \$	30,000	\$	-	\$	-	\$	-	\$	-	\$	30,000
Impact on FY 201	8 Operating Bu	dget												
No impact	. 0	Ü												

Project	SWD-22			Expa	ansion and r	enova	tion	of Trai	ısfer	Stati	on						
<b>Description</b> Metal building wind of 250 tons per dathe tipping floor in	ay. We frequently	exceed	those 1	imits	and when the	econ	omy	is strong	g the	buildi	ng is compl	etely	full daily. Pe	er EP	D's Permit b	y Ru	le requirements
Funding		Adop			Projected FY 2019			Projecto FY 202			rojected Y 2021		Projected FY 2022		Projected FY 2023		Total
2019 SPLOST										\$	500,000	\$	500,000	\$	500,000	\$	1,500,000
Total		\$	-	\$		-	\$		-	\$	500,000	\$	500,000	\$	500,000	\$	1,500,000
Impact on FY 20 No impact	018 Operating B	udget															

		EAC	avator Repla	iceme	ent									
avator. Excavato	or is used to	contin	ue inert landf	îll op	erations	•								
	Adopted		Projected		Pr	ojected	Pro	jected	Pı	ojected	P	rojected		Total
	FY 2018		FY 2019		F	Y 2020	FY	2021	F	Y 2022	I	Y 2023		
											\$	225,000	\$	225,000
\$	-	\$		-	\$	-	\$	-	\$	-	\$	225,000	\$	225,000
Onerating Bud	løet													
operating Due	.gct													
	\$	Adopted FY 2018	Adopted FY 2018	Adopted Projected FY 2018 FY 2019	Adopted Projected FY 2018 FY 2019	Adopted Projected Pr FY 2018 FY 2019 F	FY 2018 FY 2019 FY 2020	Adopted Projected Projected Projected FY 2018 FY 2019 FY 2020 FY	Adopted Projected Projected Projected FY 2018 FY 2019 FY 2020 FY 2021	Adopted Projected Projecte	Adopted Projected Projected Projected FY 2018 FY 2019 FY 2020 FY 2021 FY 2022  \$ - \$ - \$ - \$ - \$ - \$ -	Adopted Projected Projecte	Adopted Projected Projected Projected Projected Projected FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 \$ 225,000	Adopted Projected Projected Projected Projected Projected FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 \$ 225,000 \$ \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$ \$ 225,000 \$

Project	SWD-34		Yar	d Jockey Replace	ement									
Description														
Replace 2003 yard	l jockey tractor (tr	uck) used to p	ull tr	ailers at the transfe	er station	n. Improve	reliabili	ty and re	duce ma	intenance	costs.			
Funding		Adopted		Projected	Pı	ojected	Pro	jected	Pro	ojected	Pro	jected	1	Total
		FY 2018		FY 2019	F	Y 2020	FY	2021	FY	Y 2022	FY	2023		
2013 SPLOST	\$	115,000											\$	115,00
Total	\$	115,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	115,00
													•	
Impact on FY 20	18 Operating Bu	dget												
Reduction in main	. 4 4 -													

Project	SWD-35		Util	ity Vehicle Replac	emen	t							
Description	12 londfil veilier	wahiala Ma	intoin	mamla a ama ant avvala									
Replace existing 20	13 landilli utility	venicie. Ma	mam	геріасетені сусіе.									
Funding		Adopted		Projected	P	rojected	Pro	ojected	Pı	ojected	Pro	jected	Total
		FY 2018		FY 2019	I	Y 2020	FY	2021	F	Y 2022	FY	2023	
Operating Income					\$	12,000							\$ 12,000
Total	\$	-	\$	-	\$	12,000	\$	-	\$	-	\$	-	\$ 12,000
Impact on FY 2018	8 Onerating Rud	σet .											
•	o operating bata	ger											
No impact													

Project	SWD-36			Bus	h Hog Rotar	y Mo	wer R	eplacement	;					
<b>Description</b> Replace Rhino mow	er that has a v	vorn out	deck a	nd gea	ar box needs o	verha	uling.	Cut around	small a	reas and	wetlands			
Funding			pted 2018		Projected FY 2019			rojected Y 2020		jected 2021		jected 2022	ojected Z 2023	Total
Operating Income							\$	10,000						\$ 10,000
Total		\$	-	\$		-	\$	10,000	\$	-	\$	-	\$ -	\$ 10,000
Impact on FY 2018 No impact	Operating E	Budget												

	VD-40		Sm	all Tractor										
<b>Description</b>	1 31 60			141 6	1:		11	1.0	1 1 1011	1.1	1 .	Cal		
Replace existing tractor u	isea with oit	nower to	cut aro	und the fence	iine a	ına sma	ii areas ai	ouna t	ne iandiiii	and low	/ iying areas	or the p	горепу.	
Funding		Adopted FY 2018		Projected FY 2019			ojected Y 2020		rojected Y 2021		rojected Y 2022	•	jected 2023	Total
2013 SPLOST														\$ -
Operating Income										\$	40,000			\$ 40,000
Total	\$	-	\$		-	\$	-	\$	-	\$	40,000	\$	-	\$ 40,000

Project	SWD-49			Han	dheld Radios	1									
Description															
Replace 7 hand hel	d radios that are	no l	onger servi	ceab	le.										
Funding		A	dopted		Projected		Pr	ojected	Pro	ojected	Pı	ojected	Pro	jected	Total
		F	Y 2018		FY 2019		F	Y 2020	FY	Y 2021	F	Y 2022	FY	2023	
Operating Income		\$	24,000												\$ 24,000
Total	:	\$	24,000	\$		-	\$	-	\$	-	\$	-	\$	-	\$ 24,000
Impact on FY 201	8 Operating Bu	ıdge	et												
Reduction in maint	tenance costs														
İ															

Project	WWD-14			Wat	er and Sewer Reha	ab									
Description															
Replace or upgrade	undertermined	exist	ing deterio	rated	and undersized wat	ter a	nd sewer main	ns in	the downtov	vn a	rea as well as	in the	older areas	of th	e
City.															
Funding		A	dopted		Projected		Projected	P	Projected		Projected	P	rojected		Total
		F	Y 2018		FY 2019		FY 2020	]	FY 2021		FY 2022	F	Y 2023		
														\$	-
Operating Income		\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	300,000
Total		\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	300,000
Impact on FY 2018	8 Operating B	udge	t												
No Impact															

Project	WWD-14-F		We	st Jones/Denma	rk Str	eet Sewer	Rehal	b							
Description															
Upgrade existing de Denmark Street.	eteriorated sewer	lines on por	tions o	of West Jones Str	eet, Pa	arker Street	, Butle	er S	treet, Eason	St	reet, going acr	oss to	West Altm	an St	reet up to
Funding		Adopted FY 2018		Projected FY 2019		Projected FY 2020			rojected FY 2021		Projected FY 2022		rojected Y 2023		Total
2019 SPLOST/T1							9	\$	650,000					\$	650,000
Total	\$	-	\$	-	\$	-	9	5	650,000	\$	-	\$	-	\$	650,000
Impact on FY 201 No Impact	8 Operating Bu	dget													

Project	WWD-14-H			Pha	se II Streetso	cape l	Rehab								
Description															
Replace existing w	ater main on W.	Main St	. from	S. M	ain St. to ML	K Blv	d. Proj	ect needs	to be in	conjuncti	on with	n Phase II S	treetso	cape Project	
Funding		Adop	ted		Projected		Pr	ojected	Pre	jected	P	rojected	P	Projected	Total
		FY 20	18		FY 2019		F	Y 2020	FY	Z 2021	I	Y 2022	]	FY 2023	
2019 SPLOST/T1													\$	150,000	\$ 150,000
Total		\$	-	\$		-	\$	-	\$	-	\$	-	\$	150,000	\$ 150,000
Impact on FY 201	8 Operating B	udget													
No Impact															

Project	WWD-14-K		Upg	rade Sewer from	m Pı	roctor	St. to H	enry at	East Mo	ore Stre	eet		
<b>Description</b> Replace or line 3,10	00' (+) of sewer m	ain from Proc	etor S	t. to East Moore	Stre	et by w	ay of in	stalling	a liner.				
Funding		Adopted FY 2018		Projected FY 2019		•	jected 2020		ojected Y 2021		ojected Y 2022	ojected 7 2023	Total
2013 SPLOST/T1	\$	200,000											\$ 200,000
Total	\$	200,000	\$	-		\$	-	\$	-	\$	-	\$ -	\$ 200,000
Impact on FY 201 No Impact	8 Operating Bud	get											

Project	WWD-14-L		Upg	grade Sewer fr	rom	N. Ed	lgewood D	r. to W	WTP						
Description															
Existing 30" sev Approximately :	wer main is in poor co 5,200 feet.	ndition whi	ich allo	ows for a signif	fican	t amo	unt of infilt	ration/i	n flow. So	ewer	line may be i	n good	enough co	nditio	n to line.
Funding		Adopted FY 2018		Projected FY 2019			Projected FY 2020		ojected Y 2021		Projected FY 2022		rojected Y 2023		Total
UNFUNDED														\$	1,200,000
Total	\$	-	\$		-	\$	-	\$	-	\$	-	\$	-	\$	1,200,000
Impact on FY 2	2018 Operating Bud	get													

Project	WWD-14-M		Uj	grade Sewer	from (	Chan	dler Rd. to	Playe	rs Club						
<b>Description</b> Upgrade approxim	nately 3,600' of sev	ver main 1	from Ch	andler Rd. to I	Lanier	Drive,	, up to Play	er's Clu	ıb. Also, 1	eplac	e sewer on K	night	Drive to Lar	nier I	Orive.
Funding		Adopted	i	Projected		P	rojected	Pı	rojected	]	Projected	F	Projected	]	Total
		FY 2018	3	FY 2019		F	Y 2020	F	Y 2021		FY 2022	]	FY 2023		
2019 SPLOST/T1												\$	400,000	\$	400,000
Total	\$		- \$		-	\$	-	\$	-	\$	-	\$	400,000	\$	400,000
Impact on FY 20 No Impact	18 Operating Bu	dget													

Project WW	VD-14-N		Upg	rade Sewer at F	letcher	Subdivisio	n						
Description													
Upgrade existing 8' and 10 (NOTE: Reallocated fund			Driv	e, Christie Lane a	and Lado	d Circle. A	pproxim	ately 2,8	00 feet	by way of	installing	g a liner.	
Funding		Adopted		Projected		rojected		jected		ojected		jected	Total
	]	FY 2018		FY 2019	F	Y 2020	FY	2021	F	Y 2022	FY	2023	
Operating Income	\$	300,000											\$ 300,000
Total	\$	300,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 300,000
Impact on FY 2018 Oper	ating Budg	et											
No Impact													

Project	WWD-14-O		Upgra	ade Sewer on Lin	dber	g and W. C	Gentilly							
Description														
Upgrade existing 8 1,750 feet by way o	_	-	Lindberg	Street and Savann	ah A	venue as we	ell as alo	ng alley	betw	een Savannah	Avenue an	d E. G	rady. A	Approximatel
Funding		Adopted FY 2018		Projected FY 2019		rojected FY 2020		jected 2021		Projected FY 2022	Projec FY 20			Total
2013 SPLOST/T1			\$	125,000									\$	125,00
Total	\$	_	\$	125,000	\$	-	\$	-	\$	-	\$	-	\$	125,00
Impact on FY 201	8 Operating Bud	lget												

Project	WWD-14-P		Upg	grade Sewer on Mi	ke A	nn Drive							
<b>Description</b> Upgrade existing 8'	" sewer on Mike	Ann Drive	from Ge	eorgia Avenue to W	est (	Gentilly. App	oroxima	tely 1,000	) feet by	way of in	stalling l	iner.	
Funding		Adopted FY 2018		Projected FY 2019		Projected FY 2020		jected 2021		ojected Y 2022		jected 2023	Total
2013 SPLOST/T1			\$	70,000									\$ 70,000
Total	\$	-	\$	70,000	\$	-	\$	-	\$	-	\$	-	\$ 70,000
Impact on FY 2015 No Impact	8 Operating Bu	dget											

Project	WWD-14-Q			Upg	grade Sewer (	On Ti	illman	Road							
<b>Description</b> Upgrade existing 8'	'sewer line on	Γillman	Road	from S	South College	Stree	t to Fai	r Road. A	Approx	imately 2,2	200 fee	t by way of in	nstallin	g a liner.	
Funding		Ado <sub>l</sub> FY 2			Projected FY 2019			ojected Y 2020		rojected FY 2021		Projected FY 2022		ojected Y 2023	Total
2019 SPLOST/T1											\$	160,000			\$ 160,000
Total		\$	-	\$		-	\$	-	\$	-	\$	160,000	\$	-	\$ 160,000
No Impact on FY 2	2018 Operating	g Budg	et												

Project	WWD-14-R		Upg	grade Sewer /	/Edge	wood	Acres Sul	divisi	on						
<b>Description</b> Upgrade existing 8'	' sewer in Edgewo	ood Acres Sul	bdivi	sion. Approx	imate	ly 9,00	0 feet by v	vay of	installing a	ı liner. (	NOTE: R	eallocat	ed funds	from	FY2017.)
Funding		Adopted FY 2018		Projected FY 2019			ojected Y 2020		rojected Y 2021		ojected Y 2022		ojected 7 2023		Total
2013 SPLOST/T1	\$	600,000												\$	600,000
Total	\$	600,000	\$		-	\$	-	\$	-	\$	-	\$	-	\$	600,000
Impact on FY 2013 No Impact	8 Operating Bud	get													

Project	WWD-14-S		Upg	grade Water and	Sewer	on the No	thwest	Side of T	own			
<b>Description</b> Upgrade water and	sewer mains in the	e CDBG area	n incl	uding Kent Street	Lovett	Street and	Bryant S	Street				
Funding		Adopted FY 2018		Projected FY 2019	P	rojected	Pro	jected		ojected Z 2022	jected 2023	Total
2013 SPLOST/T1	\$	225,000	\$	-								\$ 225,000
Total	\$	225,000	\$	_	s		\$		\$	_	\$ _	\$ 225,00

Project	WWD-14-T			Upgrad	le Sewer Ma	ins in \	Woodlav	wn S	ubdiv	rision					
Description															
Upgrade all the sew	er mains in the V	Voodlav	vn Sub	division	due to high i	nfiltrat	ion of gr	ounc	wate	r.					
Funding		Adopt	ted	I	Projected		Projecte	ed	P	rojected	Projected	Pro	ojected	1	Total
		FY 20	18	]	FY 2019		FY 202	0	F	Y 2021	FY 2022	FY	2023		
2019 SPLOST/T1									\$	400,000				\$	400,000
Total	\$		-	\$	-	\$		-	\$	400,000	\$ -	\$	-	\$	400,000
Impact on FY 2018	Onoroting Ru	dant													
•	o Operating but	ugei													
No Impact															

Project	WWD-14-U		Up	grade Sewer M	lains ir	ı Gr	eenbriar S	ubdiv	rision			
<b>Description</b> Upgrade most of the	ne sewer mains in	the Green	briar Su	bdivision area d	ue to h	igh	infiltration	of gro	und water.			
Funding		Adopted FY 2018		Projected FY 2019			rojected Y 2020		ojected Y 2021	Projected FY 2022	rojected Y 2023	Total
2019 SPLOST/T1						\$	400,000					\$ 400,000
Total	\$	-	\$		- :	\$	400,000	\$	-	\$ -	\$ -	\$ 400,000
Impact on FY 201 No Impact	18 Operating Bu	dget										

Project	WWD-14-V		Upg	rade Sewer on We	nd	wood Drive					
<b>Description</b> Upgrade approxima	taly 1 250 faat o	f cayyar main	on W	andwaad Driva by i	nati	alling a linar					
Opgrade approxima	tery 1,550 feet 0	i sewei ilialii	OII W	endwood Drive by n	nsu	annig a mici.					
Funding		Adopted		Projected FY 2019		Projected FY 2020		rojected	Projected	Projected	Total
2013 SPLOST-T1		FY 2018	\$	110,000		F Y 2020	r	Y 2021	FY 2022	FY 2023	\$ 110,000
Total	\$	-	\$	110,000	\$	-	\$	-	\$ -	\$ -	\$ 110,000
Impact on FY 2018 No Impact	8 Operating Bu	dget									

Project	WWD-14-W		Rep	olace Water Mair	on Wes	st Main S	treet							
Description Replace approxi	mately 2,650 feet of	the existing	. 4" and	d 6" cast iron wate	er main ai	nd service	lines on	West M	ain Stree	et with a n	ew 8" PV	/C main	Renla	acement will be
from Foss Street	then east to the railr	oad tracks.	The w	vater main will be	replaced	due to the	West M							
Funding		Adopted FY 2018		Projected FY 2019	Projected FY 2020		Projected FY 2021		Projected FY 2022		Projected FY 2023			Total
NOT FUNDED													\$	500,000
Total	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	500,000
Impact on FY 2 No Impact	018 Operating Bud	lget												

Project V	/WD-32	]	Exte	nsion of Water an	d Sew	er to Unse	rved	Areas					
Description													
Provide water and sewe	r infrastructure	to areas insid	de the	e city limits not yet	serve	d by these ι	tilitie	es.					
Funding	A	dopted		Projected	Pı	rojected	P	rojected	J	Projected	P	rojected	Total
	F	Y 2018		FY 2019	F	Y 2020	F	Y 2021		FY 2022	F	Y 2023	
Operation Income	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$ 300,000
Γotal	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$ 300,000
impact on FY 2018 Op	perating Budg	et											
No Impact													

Project	WWD-32-B			Fox	lake SD Sew	er Ex	tensio	1						
<b>Description</b> Provide sewage coll	ection system to	Foxlal	ke, whi	ich is a	an existing re	esiden	tial sub	division w	ithin t	he city lim	its.			
Funding		Adop FY 2			Projected FY 2019			rojected Y 2020		rojected FY 2021		Projected FY 2022	Projected FY 2023	Total
2019 SPLOST/T1													\$ 500,000	\$ 500,000
Total	\$	1	-	\$		-	\$	-	\$	-	\$	-	\$ 500,000	\$ 500,000
Impact on FY 2018 No Impact	3 Operating Bu	dget												

. 0.1														
to Oako	crest, an	existi	ng subdivision v	within	the ci	ty limits	Oakcre	est is loca	ited off	of Highwa	ıy 24.			
	•		Projected EV 2010			•		•		•		•		Total
FY	2018		F Y 2019		ry	2020	FY	2021	F:	Y 2022	rx	2023	\$	1,000,000
\$	-	\$	-	- \$	1	-	\$	-	\$	-	\$	-	\$	1,000,000
Budget														
Ü														
_	FY	•	FY 2018	FY 2018 FY 2019	FY 2018 FY 2019	FY 2018 FY 2019 FY	FY 2018 FY 2019 FY 2020	FY 2018 FY 2019 FY 2020 FY	FY 2018 FY 2019 FY 2020 FY 2021  S - S - S - S -	FY 2018 FY 2019 FY 2020 FY 2021 FY 3 - \$ - \$ - \$	FY 2018 FY 2019 FY 2020 FY 2021 FY 2022  S - S - S - S - S -	FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY  \$ - \$ - \$ - \$ - \$ - \$	FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023  S - S - S - S - S - S -	FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 S  \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$

Project	WWD-32-E			Ran	nblewood Sul	bdivi	sion Se	wer Exte	nsion	•					
Description															
Provide sewage of	collection system to	Ramb	lewood	i, an e	xisting subdiv	/ision	within	the city l	mits. R	amblewo	od is loc	cated off o	f Highwa	ay 24.	
Funding		Adop	oted		Projected		Pr	ojected	Pr	ojected	Pr	ojected	Pro	jected	Total
		FY 2	018		FY 2019		F	Y 2020	F	Y 2021	F	Y 2022	FY	2023	
UNFUNDED															\$ 850,000
Total	\$	3	-	\$		-	\$	-	\$	-	\$	-	\$	-	\$ 850,000
Impact on EV 2	019 Onovating Du	dast													
-	018 Operating Bu	agei													
No Impact															

Project	WWD-32-F			Caw	vana/Burkha	lter l	Road A	rea W/S I	Extensio	ns						
Description																
Provide extension	of water and sew	er syste	em to (	Cawan	a Road, Burk	halte	r Road,	and Preto	ria Rush	ing Road	l.					
Funding		Adop	oted		Projected		Pr	ojected	Pro	jected	P	rojected	Pro	jected	ĺ	Total
		FY 2	2018		FY 2019		F	Y 2020	FY	2021	1	FY 2022	FY	2023		
UNFUNDED															\$	650,000
Total		\$	-	\$		-	\$	-	\$	-	\$	-	\$	-	\$	650,000
Impact on FY 201	18 Operating Bu	ıdget														
No Impact																

Project	WWD-32-G		Ext	end Sewer Main	on I	East O	liff Stre	et							
Description															
Extend an 8" sewer develop some of th	* *	ntely 1,000 fee	t fron	n Packinghouse R	Road	along	East Oli	ff Street	to servic	e uno	developed pro	perty. H	labitat Fo	or Hun	nanity plans to
Funding		Adopted FY 2018		Projected FY 2019			jected 2020		ojected Y 2021		Projected FY 2022		jected 2023		Total
2013 SPLOST/TI	9	90,000												\$	90,000
Total		90,000	\$	-		\$	-	\$	-	\$	-	\$	-	\$	90,000
Impact on FY 201 No Impact	8 Operating Bu	dget													

Project	WWD-37	Generators for Sewage Pump Stations	

#### Description

Program to retro-fit all sewage pump stations with emergency power generators to be in compliance to EPD regulations. This would limit the potential of overflows due to power outage. Currently we have twenty-six sewage pump stations in the collection system, of these only fourteen have emergency power capability. Proposed amount should retro-fit one station per year with a generator.

Funding	dopted Y 2018	Projected FY 2019	I	Projected FY 2020	P 1	rojected FY 2021	Projected FY 2022	Projected FY 2023	Total
Operating Income	\$ 100,000	\$ 100,000	\$	100,000	\$	100,000	\$ 100,000	\$ 100,000	\$ 600,000
Total	\$ 100,000	\$ 100,000	\$	100,000	\$	100,000	\$ 100,000	\$ 100,000	\$ 600,000

#### Impact on FY 2018 Operating Budget

Cost of fuel and maintenance

Project	WWD-49	Pu	rchase New Cab a	and Chassis				
Description								
Due to age, ant	icipated high mileage and co	urrent cond	ition, this unit will	need to be replaced	with a new unit.	Plans are to purch	hase a new cab and o	chassis
and reutilize the	e existing rear body of the 1	995 concre	te truck. NOTE: R	Reallocated Funds fi	om FY2017.			
Funding	Adop	ted	Projected	Projected	Projected	Projected	Projected	Total
	FY 2	018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	

Funding	dopted Y 2018	Projected FY 2019		rojected Y 2020	Pro FY	ojected Y 2021	jected 2022	Pro FY	ojected Z 2023	Total
Operating Income	\$ 70,000									\$ 70,000
Total	\$ 70,000	\$	- \$	-	\$	-	\$ -	\$	-	\$ 70,000

#### Impact on FY 2018 Operating Budget

Reduction in maintenance costs. of approximately \$5,000.00 per year.

Project	WWD-65	Ph	hase II Paving at WV	VTP					
Description									
Existing pavemer remaining drive	ent is approximately 35 s at the plant.	years old and	is in bad condition. P	hase I paving pro	oject was complete	ted in FY 2006. T	his will complete	the pa	iving of
Funding		dopted Y 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023		Total
ATC Funds		\$	80,000					\$	80,000
Total	\$	- \$	80,000	<b>\$</b> -	\$ -	\$ -	\$ -	\$	80,000
Impact on FY 2	2018 Operating Budge	t						•	

Project	WWD-76		Rep	lace Backhoe										
Description														
Replace a 2001 430 department.	-D Cat Backhoe	due to age a	nd curr	rent condition. The	new u	ınit will pro	ovide us	with two	qualit	ty units to as	sist with	the worl	cload o	f the
Funding		Adopted FY 2018		Projected FY 2019		rojected Y 2020		jected 2021		Projected FY 2022		jected 2023		Total
Operating Income			\$	100,000									\$	100,000
Total	\$	-	\$	100,000	\$	-	\$	-	\$	-	\$	-	\$	100,000
Impact on FY 2018 No Impact	Operating Budg	et												

Project	WWD-77	1	Replace	Rodder Truck										
Description														
Oue to age, anticipat	ed high mileage and	d current co	ndition,	this unit will no	ed to b	e replace	d with a	new unit	. Replac	e a 2003 I	Ford Sterl	ling Rod	der Tru	ck.
Funding	Ac	lopted	P	rojected	Pr	ojected	Pro	jected	Pre	ojected	Pro	jected	İ	Total
Ü	FY	Z <b>2018</b>	]	FY 2019	F	Y 2020	FY	2021	FY	Z 2022	FY	2023		
Operating Income			\$	400,000									\$	400,00
Total	\$	-	\$	400,000	\$	-	\$	-	\$	-	\$	-	\$	400,00
(mneet on EV 2018	Operating Budge	+												
	operating budge	•												

Project	WWD-89		Rej	olace 30' Alum	inum	Sludge T	Trailer						
Description													
Due to age and curr	ent condition, th	is unit w	ill need to	be replaced wi	th a ne	w 30' alu	ıminun	ı sludg	e trailer uni	t.			
Funding		Adopte	ed	Projected		Proje	cted	Pı	rojected	Projected	P	rojected	Total
		FY 201	18	FY 2019		FY 2	020	F	Y 2021	FY 2022	F	Y 2023	
Operating Income								\$	60,000				\$ 60,000
Total	\$	1	- \$		-	\$	-	\$	60,000	\$	- \$	-	\$ 60,000
Impact on FY 201	8 Onerating Ru	daet											
No Impact	o operating Du	uget											
140 Impact													

Project WWD-96 Replace F-250 Truck

#### Description

Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #94 2008 F-350 Utility Truck with a 1/2 ton truck. Existing mileage is 121,476. Ronnie Lane with Fleet Maintenance advised that we surplus this unit because of costly maintenance.

Funding	dopted Y 2018	Projec FY 20	ted 19	Pro FY	ojected Y 2020	Pro FY	jected 2021	Pr F	ojected Y 2022	Pr F	ojected Y 2023	Total
Operating Income	\$ 25,000											\$ 25,000
Total	\$ 25,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 25,000

Impact on FY 2018 Operating Budget

No Impact

Project WWD-98 Replace F-350 Utility Truck

#### Description

Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #97 2005 F-350 Utility Truck. This unit will be cab and chasis only as the existing utility body will be reused.

Funding	Ado <sub>l</sub> FY 2		Projected FY 2019		ojected Y 2020	Proje FY 2	cted 021	rojected Y 2022	ojected Y 2023	Total
Operating Income					\$ 40,000					\$ 40,000
Total	\$	-	\$	-	\$ 40,000	\$	-	\$ -	\$ -	\$ 40,000

Impact on FY 2018 Operating Budget

No Impact

Project WWD-101 Replace 2006 F-150 Truck

#### Description

Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #80 2006 F-150 Truck.

Funding	opted 2018	Projected FY 2019	Projected FY 2020	Proj FY	jected 2021	Pr F	ojected Y 2022	Pr F	ojected Y 2023	Total
Operating Income		\$ 25,000								\$ 25,000
Total	\$ -	\$ 25,000	\$ -	\$	-	\$	-	\$	-	\$ 25,000

Impact on FY 2018 Operating Budget

No Impact

Project	WWD-111		Inst	tall New Well						
<b>Description</b> Install a new deep v	vell at Hwy 301	South/Inters	ate.							
Funding		Adopted FY 2018		Projected FY 2019		Projected FY 2020	jected 2021	rojected Y 2022	ojected 7 2023	Total
2013 SPLOST/T1					\$	1,200,000				\$ 1,200,000
Total	\$	-	\$		- \$	1,200,000	\$ -	\$ -	\$ -	\$ 1,200,000

Impact on FY 2018 Operating Budget

No Impact

Project	WWD-122		]	Reha	b Concrete	Basii	ıs at W	WTP								
<b>Description</b> Rehab existing con	crete basins at the	e Wasteu	vater T	reatm	nent Plant I	Zvieti	no units	are in ev	ress of	SO vears o	ld and h	ave stress	cracks :	and struct	ural ic	sues
Rendo existing con	crete basins at the	c wastew	vater 1	reatii	icht i idht. I	221311	ing units	are in ex	.033 01 .	o years o	ia ana n	ave suess	cracks	and struct	urur 13	sues.
Funding		Adopte FY 201			Projected FY 2019			ojected Y 2020		ojected Y 2021		ojected Y 2022		ojected Y 2023		Total
UNFUNDED															\$	1,000,000
Total	\$		-	\$		-	\$	-	\$	-	\$	-	\$	-	\$	1,000,000
Impact on FY 201 No Impact	8 Operating Bud	dget														

Project W	WD-123		Pump Station Mag N	Meters					
Description									
Retro fit (3) pump statio each site.	ns per year wit	h Mag Mete	ers. This project will h	elp determine infi	ltration/in flow p	roblems and the co	est per thousand to	pum <sub>.</sub>	p sewage at
Funding		dopted Y 2018	Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023		Total
Operating Income	\$	30,000	\$ 30,00	0				\$	60,000
Total	\$	30,000	\$ 30,00	0 \$ -	<b>s</b> -	\$ -	<b>s</b> -	\$	60,000
1									
Project W	W/D 127		Paya Parking Lat at	Hill Street					
Project W	WD-127		Pave Parking Lot at	Hill Street					
·	WD-127		Pave Parking Lot at	Hill Street					
Description		Equipmen	o o		ewer and Gas. Co	ost is approximatel	y \$130,000.		
Project W  Description  Pave parking lot at Wate  Funding	er/Sewer & Gas	Equipment dopted Y 2018	o o		ewer and Gas. Co Projected FY 2021	ost is approximatel  Projected  FY 2022	y \$130,000.  Projected FY 2023		Total
Description Pave parking lot at Wate Funding	er/Sewer & Gas	dopted	t Shelter. Cost is split  Projected	between Water/Se	Projected	Projected	Projected	<b>\$</b>	Total 65,000
<b>Description</b> Pave parking lot at Wate	er/Sewer & Gas A F	dopted Y 2018	t Shelter. Cost is split  Projected FY 2019	between Water/Se	Projected	Projected	Projected	\$ \$	

Project	WWD-131		Rep	lace 2008 F-250 Ut	tilit	ty Truck								
<b>Description</b> Due to age, anticipa	ated high mileage	e and curre	ent condit	ion, this unit will ne	eed	to be replace	d witl	n a new uni	t. Rep	lace Unit #7	7 200	08 F-250 Util	ity Tı	uck.
Funding	88	Adopted FY 2018	l	Projected FY 2019		Projected FY 2020	]	Projected FY 2021		Projected FY 2022	]	Projected FY 2023		Total
Operating Income			\$	45,000									\$	45,000
Total	\$	3	- \$	45,000	\$	-	\$	-	\$	-	\$	-	\$	45,000
<b>Impact on FY 201</b> No Impact	8 Operating Bu	dget												

Project	WWD-132		Repl	lace 2003 F-150 Tr	uck									
Description														
Due to age, anticipat	ed high mileage and	current (	conditi	ion, this unit will ne	eed t	o be replaced	l with a	new unit	. Repla	ce unit #82	2 2003 F	-150.		
Funding	Ad	opted		Projected		Projected	Pro	jected	Pı	rojected	Pro	jected	1	Total
	FY	2018		FY 2019		FY 2020	FY	2021	F	Y 2022	FY	2023		
Operating Income			\$	25,000									\$	25,000
Total	\$	-	\$	25,000	\$	-	\$	-	\$	-	\$	-	\$	25,000
Impact on FY 2018	Operating Budget													
No Impact														

Project	WWD-133		Rep	lace 2008 F-15	50 Tr	uck								
<b>Description</b> Due to age, anticipa	ted high mileage	and current	condi	tion, this unit w	ill ne	eed to l	oe replace	d with	a new unit.	Re	place unit #83	2008	F-150.	
Funding		Adopted FY 2018		Projected FY 2019			ojected Y 2020		rojected Y 2021		Projected FY 2022		ojected Y 2023	Total
Operating Income								\$	25,000					\$ 25,000
Total	\$	-	\$		-	\$	-	\$	25,000	\$	-	\$	-	\$ 25,000
Impact on FY 2018 No Impact	3 Operating Bud	lget												

Project	WWD-134			Rep	lace 2009 F-3	350 U	tility T	Гruck								
Description																
Due to age, anticipa	ted high mileage	and c	urrent	condit	ion, this unit	will n	eed to	be replaced	with a	new unit	. Replac	e Unit #8	8 2009 I	F-350 Uti	lity Truc	ck.
Funding		Adoj	pted		Projected		P	rojected	Pro	jected	Pro	ojected	Pro	ojected		Total
		FY 2	2018		FY 2019		F	Y 2020	FY	2021	FY	Z 2022	FY	2023		
Operating Income							\$	50,000							\$	50,000
Total	\$		-	\$		-	\$	50,000	\$	-	\$	-	\$	-	\$	50,000
Impact on FY 2018	B Operating Bu	dget														
No Impact																
-																

Project	WWD-135		Rep	lace 2008 F-150	Truck									
Description														
Due to age, anticipa	ited high mileage	and curren	condit	tion, this unit will	l need t	o be replaced	with a	new unit	. Replac	ce Unit #8	6-A 2008	8 F-150 T	Γruck.	
Funding		Adopted		Projected		Projected	Pro	jected	Pr	ojected	Pro	jected	ĺ	Total
		FY 2018		FY 2019		FY 2020	FY	2021	F	Y 2022	FY	2023		
Operating Income					\$	25,000							\$	25,000
Total	\$	-	\$	-	\$	25,000	\$	-	\$	-	\$	-	\$	25,000
Impact on FY 201	8 Onerating Bu	dget												
No Impact														
110 Impact														

Project	WWD-136	_	Rep	lace 2012 F-15	0 Extend	ed Cab Tru	ck		_	_	_	_		
<b>Description</b> Due to age, anticipa Cab.	ated high mileag	e and curre	nt condit	ion, this unit wi	ill need to	be replaced	with a ne	w unit	Replac	e Cab Trı	uck Unit ‡	¥72 2012	2 F-150	Extended
Funding		Adopted FY 2018		Projected FY 2019		rojected FY 2020	Projec FY 20			jected 2022	,	jected 2023		Total
Operating Income					\$	30,000							\$	30,000
Total	\$	· -	· \$		- \$	30,000	\$	-	\$	-	\$	-	\$	30,000
Impact on FY 201 No Impact	8 Operating Bu	ıdget												

Project	WWD-137			Rep	lace 2012 F-1	50 Ext	end	ed Cab Tru	ck							
<b>Description</b> Due to age, anticipa	ted high mileage	e and cu	ırrent c	condit	ion, this unit v	vill nee	ed to	be replaced	witl	h a new unit	. Rep	olace Unit #7	3 2012	F-150 Ext	ended	Cab.
Funding		Adop FY 20			Projected FY 2019			Projected FY 2020		Projected FY 2021		Projected FY 2022		rojected Y 2023		Total
Operating Income							\$	30,000							\$	30,000
Total	\$	3	-	\$		-	\$	30,000	\$	-	\$	-	\$	-	\$	30,000
Impact on FY 2018 No Impact	3 Operating Bu	dget														

Project	WWD-138			Rep	lace 2012 F-3	350 U	tility 1	Truck								
<b>Description</b> Due to age, anticipa	ted high mileage	e and cur	rent c	ondit	ion, this unit	will n	eed to	be replace	d with	a new unit	. Repl	ace Unit #75	2012	F-350 Util	lity Tı	ruck.
Funding		Adopte FY 201			Projected FY 2019			rojected Y 2020		ojected Y 2021		Projected FY 2022		ojected Y 2023		Total
Operating Income											\$	50,000			\$	50,000
Total	\$		-	\$		-	\$	-	\$	-	\$	50,000	\$	-	\$	50,000
Impact on FY 2018 No Impact	3 Operating Bu	dget														

Project	WWD-139		Repl	ace 2004 F-150 Tr	uck									
Description														
Due to age, anticipa Truck.	ated high mileage and	d current	conditi	on, this unit will ne	eed t	to be replaced	l with	a new unit	. Repl	ace Cab Un	it #98 20	004 F-150	) Exte	nded Cab
Funding	Ac	lopted		Projected		Projected	Pı	ojected	P	rojected	Pro	jected	ĺ	Total
	FY	Y 2018		FY 2019		FY 2020	F	Y 2021	I	FY 2022	FY	2023		
Operating Income			\$	25,000									\$	25,000
Total	\$	-	\$	25,000	\$	-	\$	-	\$	-	\$	-	\$	25,000
Impact on FY 201	8 Operating Budge	t												
No Impact	- 0													
-														

Project	WWD-140	R	eplace 2006 F-450	Utility T	Γruck								
<b>Description</b> Due to age, anticipate	ad high milagga and	ourrent con	dition this unit will	need to	ha ranlacad	with a n	avy unit	Danlage	Mait #0	2 2006 E	450 Hei	lity Tru	ok
Due to age, anticipate	d iligii ililieage aliu	current con	union, uns unit win	need to	be replaced	with a n	iew uiiit.	. Керіасі	UIIII #9	3 2000 F	-430 Ott	iity IIu	CK.
Funding	Ad	opted	Projected	P	rojected	Proj	ected	Pro	jected	Pro	jected		Total
	FY	2018	FY 2019	F	Y 2020	FY	2021	FY	2022	FY	2023		
Operating Income				\$	50,000							\$	50,000
Total	\$	- \$	-	\$	50,000	\$	-	\$	-	\$	-	\$	50,000
												•	
Impact on FY 2018	Operating Budget												
No Impact													

Project	WWD-141			Rep	lace 2008 F-3	850 U	tility	Truck									
<b>Description</b> Due to age, anticipat	ted high mileage	e and cur	rent co	ondit	ion, this unit	will n	eed to	be repla	ced w	vith a	a new unit.	Re	place Unit #99	9 200	08 F-350 Util	ity Tı	ruck.
Funding		Adopto			Projected FY 2019			Projected FY 2020			ojected Y 2021		Projected FY 2022		Projected FY 2023		Total
Operating Income									:	\$	50,000					\$	50,000
Total	\$		-	\$		-	\$	-		\$	50,000	\$	-	\$	-	\$	50,000
Impact on FY 2018 No Impact	Operating Bu	dget															

Project	WWD-142			Rep	lace 2009 F-1	150 E	xtende	d Cab Tr	ıck							
Description																
Due to age, anticipa	ated high mileage	and cu	rrent c	condit	ion, this unit	will 1	need to l	oe replace	d with	a new unit.	Repl	ace Unit #9	5 2009 F	7-150 Ext	ended	Cab Truck.
Funding		Adopt	ted		Projected		Pr	ojected	P	rojected	F	rojected	Pro	jected	ĺ	Total
g		FY 20			FY 2019			Y 2020		Y 2021		FY 2022		2023		10001
Operating Income									\$	30,000					\$	30,000
Total	\$		-	\$		-	\$	-	\$	30,000	\$	-	\$	-	\$	30,000
Impact on FY 201	8 Operating Bud	dget														
No Impact	. 0	Ü														
_																

Project	WWD-143		Rep	olace 2012 F-150	Exten	ded Cab Tr	uck							
Description														
Due to age, anticipated	d high mileage	and curren	t condit	tion, this unit will	need	to be replace	d with a	new unit	. Repla	ce Unit #91	2012 F-	150 Tru	ick.	
Funding		Adopted		Projected		Projected	Pr	ojected	Pı	ojected	Proj	ected		Total
		FY 2018		FY 2019		FY 2020	F	Y 2021	F	Y 2022	FY	2023		
Operating Income									\$	30,000			\$	30,000
Total	\$	-	\$	-	\$	-	\$	-	\$	30,000	\$	-	\$	30,000
Impact on FY 2018 (	Operating Buo	iget												
No Impact														

Project	WWD-144			Repl	ace 2013 F-1	50 E	xtend	ed Cab T	ruck	ζ.							
<b>Description</b> Due to age, anticipa	ted high mileago	e and cu	ırrent o	conditi	ion, this unit v	will n	eed to	be replac	ced w	vith a ne	ew unit	Repl	ace Unit #96	2013 F	F-350 Ext	ended	Cab Truck.
Funding		Adop FY 20			Projected FY 2019			Projected FY 2020		Proje			Projected FY 2022		ojected Z 2023		Total
Operating Income												\$	30,000			\$	30,000
Total	\$		-	\$		-	\$	-	9	\$	-	\$	30,000	\$	-	\$	30,000
Impact on FY 2018 No Impact	8 Operating Bu	dget															

Project	WWD-147		Upg	rade Water	& Sev	ver Or	South M	lain S	treet					
<b>Description</b> Upgrade water and	sewer mains on So	outh Main St	reet f	rom Brannen	Stree	t to Til	lman Road	l AS F	PART OF "	The Blu	ue Mile" Pr	oject.		
Funding		Adopted FY 2018		Projected FY 2019			ojected Y 2020		Projected FY 2021		rojected TY 2022		ojected Y 2023	Total
2013 SPLOST/T1	\$	350,000												\$ 350,000
Total	\$	350,000	\$		-	\$	-	\$	-	\$	-	\$	-	\$ 350,000
Impact on FY 2013 No Impact	8 Operating Bud	get												

Project	WWD-148		Was	tewater Equipmer	ıt Up	grades				
<b>Description</b> Funds are for una	anticipated or emerg	gency equipmo	ent up	grades or replaceme	ent.					
Funding		Adopted FY 2018		Projected FY 2019		rojected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Total
ATC Funds	\$	75,000	\$	75,000	\$	75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 450,000
Total	\$	75,000	\$	75,000	\$	75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 450,000
Impact on FY 20 No Impact	018 Operating Bu	dget								

Project	WWD-151		Replace Ultraviolet	Disinfect	tion Syste	em							
<b>Description</b> The existing UV Reallocated Fund	•	of 20 years ol	d and is near the end	of its use.	Replace	ment parts	s are get	ting hard	ler to find	and their	cost is	outrage	eous. NOTE:
Funding ATC Funds	\$	Adopted FY 2018 1,200,000	Projected FY 2019		ojected Y 2020	,	jected 2021		ojected Y 2022	,	jected 2023		Total
Total	\$	1,200,000	\$ -	· \$	-	\$	-	\$	-	\$	-	\$	1,200,000
1 -	018 Operating Bud	O	ment lamps.	cemer	nt lamps c	of approxi	mately \$	70,00.0	0 to \$80,0	00.00 per	r year.		

Project WWD-153 Upgrade Birds Pond Pump Station

#### Description

Pump station is in need of an upgrade. Most of the sewage flow from GSU travels to this station and the pumping cycles are excessive. Considering installing by pass pumping equipment with controls. Well over IMGD of sewage is pumped from this station per day, which is 25% of the average daily flow to the Wastewater Treatment Plant.

Funding	dopted Y 2018	Projected FY 2019		- 3	jected 2020	ojected 7 2021	ojected Y 2022	ojected Y 2023	Total
Operating Income	\$ 150,000								\$ 150,000
Total	\$ 150,000	\$	-	\$	-	\$ -	\$ -	\$	\$ 150,000

Impact on FY 2018 Operating Budget

No Impact

WWD-154 Project **Extend Water and Sewer to Aspen Aerogels** Description Extend water and sewer to Aspen Aerogels as committed to by Mayor and Council. Funding Adopted Projected Projected Projected Projected Projected Total FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 Operating Income 200,000 200,000 200,000 \$ 200,000 Impact on FY 2018 Operating Budget

WWD-155

#### Description

Project

No Impact

Extend water and sewer within the I-16 Industrial Park, as committed to by the Deputy City Manager and Director of Water & Wastewater. Phase II contract was reduced by this amount due to not knowing where the water and sewer mains needed to be located.

Extend Water and Sewer within I-16 Industrial Park

Funding	Adopted FY 2018	Projected FY 2019		Proje FY 2	ected 2020	Pro FY	jected 2021	ojected Y 2022	Pr F	ojected Y 2023	Total
Operating Income	\$ 200,000										\$ 200,000
Total	\$ 200,000	\$	-	\$	-	\$	-	\$ -	\$	-	\$ 200,000

Impact on FY 2018 Operating Budget

No Impact

Project WWD-156 Meter Change-Out Program

#### Description

Change-out approximately 500 older meters per year to gain increased accuracy in water consumption.

Funding	lopted 7 2018	Projected FY 2019	I	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Total
Operating Income	\$ 50,000	\$ 50,000	\$	50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
Total	\$ 50,000	\$ 50,000	\$	50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000

Impact on FY 2018 Operating Budget

No Impact

Project	WWD-157		Pur	chase a New Zer	o-Turi	n Mower						
<b>Description</b> Purchase a new Zer	o-Turn mower to	replace an ex	istin	g older unit. NOT	E: Re	allocated Fu	ınds fro	m FY2017	7.			
Funding		Adopted FY 2018		Projected FY 2019		Projected FY 2020		ojected Y 2021		rojected FY 2022	jected 2023	Total
Operating Income	\$	8,000										\$ 8,000
Total	\$	8,000	\$	-	\$	-	\$	-	\$	-	\$ -	\$ 8,000
Impact on FY 2015 No Impact	8 Operating Bu	dget										

Project	WWD-159		Purchase (4) Flow	v Monitorii	ng Units								
<b>Description</b> Units will be utilize rehabilitation of sa	~		m to determine area	as of high in	ifiltration a	and inflo	w. This	data will	l assist in j	prioritizii	ng areas i	in need	l of
Funding		Adopted FY 2018	Projected FY 2019		ojected Y 2020		jected 2021		ojected 7 2022		jected 2023		Total
Operating Income	\$	30,000										\$	30,000
Total	\$	30,000	\$	- \$	-	\$	-	\$	-	\$	-	\$	30,000
Impact on FY 201 No Impact	8 Operating Bud	lget											

Project	WWD-161		Upg	rade all Radio	os to	the ne	w 700 M	egahert	z System						
Description	held radios, 2 bases	stations and	مانده د م	lo O doolston nos	diaa										
Kepiace 34 nanu	fileid fadios, 2 bases	stations and	possio	ie o desktop rac	uios.										
Funding		Adopted FY 2018		Projected FY 2019			ojected Y 2020		ojected Y 2021		rojected Y 2022		jected 2023	Total	
Unfunded		1 1 2010		1 1 2017			1 2020		1 2021		1 2022		2025	\$	_
Total	\$	-	\$		-	\$	-	\$	-	\$	-	\$	-	\$	-
	2018 Operating Bud	U	Oper	rational cost, as	s wel	l as del	ot service.	Unsur	e what the	se costs	s will be at	this time	L.		

WWD-163	I	Repair Roof at V	Vater/	Sewer	and Nati	ural Gas	Office						
he Water/Sewer	and Natural	Gas Office. Tota	ıl cost	is appr	oximately	y \$50,00	0, which	will be s	plit equal	ly by the	Water/S	ewer a	nd Natural Gas
A	dopted	Projected		Pro	jected	Pro	jected	Pro	jected	Pro	jected		Total
F	Y 2018	FY 2019		FY	Z <b>2020</b>	FY	2021	FY	Z <b>2022</b>	FY	2023		
\$	25,000											\$	25,000
\$	25,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	25,000
perating Budge	et												
1													
	he Water/Sewer  A F \$	he Water/Sewer and Natural  Adopted FY 2018 \$ 25,000	he Water/Sewer and Natural Gas Office. Total  Adopted Projected FY 2018 FY 2019 \$ 25,000 \$ 25,000 \$	he Water/Sewer and Natural Gas Office. Total cost  Adopted Projected FY 2018 FY 2019 \$ 25,000 \$ 25,000 \$ -	Adopted Projected Projected Projected FY 2018 FY 2019 FY \$ 25,000 \$ - \$	he Water/Sewer and Natural Gas Office. Total cost is approximately  Adopted Projected Projected FY 2018 FY 2019 FY 2020 \$ 25,000 \$ 25,000 \$ - \$ -	Adopted Projected Projected Projected Projected FY 2018 FY 2019 FY 2020 FY \$ 25,000 \$ - \$ - \$	he Water/Sewer and Natural Gas Office. Total cost is approximately \$50,000, which  Adopted Projected Projected Projected FY 2018 FY 2019 FY 2020 FY 2021 \$ 25,000 \$ 25,000 \$ - \$ - \$ -	he Water/Sewer and Natural Gas Office. Total cost is approximately \$50,000, which will be s  Adopted Projected Projected Projected Projected Projected FY 2018 FY 2019 FY 2020 FY 2021 FY \$ 25,000 \$ - \$ - \$ - \$ - \$	he Water/Sewer and Natural Gas Office. Total cost is approximately \$50,000, which will be split equal  Adopted Projected Projected Projected FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 \$ 25,000 \$ 25,000 \$ - \$ - \$ - \$ - \$ -	he Water/Sewer and Natural Gas Office. Total cost is approximately \$50,000, which will be split equally by the  Adopted Projected Projected Projected Projected Projected FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY \$ 25,000 \$ - \$ - \$ - \$ - \$ - \$	he Water/Sewer and Natural Gas Office. Total cost is approximately \$50,000, which will be split equally by the Water/S  Adopted Projected Projected Projected Projected Projected FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023  \$ 25,000 \$ - \$ - \$ - \$ - \$ -	he Water/Sewer and Natural Gas Office. Total cost is approximately \$50,000, which will be split equally by the Water/Sewer a  Adopted Projected Projected Projected Projected Projected FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023  \$ 25,000 \$ - \$ - \$ - \$ - \$ - \$ - \$

Project WWD-164 Replace Control Panel at Well #9

#### Description

The existing control panel has been modified from a Baldor VFD to an Allen Bradley VFD and the rest of the panel has not been upgraded. The existing Baldor Soft-Start does not work and we have repaired the existing Allen Bradley Drive and associated parts. The existing drive has faulted on a regular basis controlling the 300-HP Motor. This Well site is very important to the industrial park and the I-16 Water Tank.

Funding	dopted Y 2018	Projected FY 2019		jected 2020	ojected Y 2021	Pr F	ojected Y 2022	jected Z 2023	Total
Operating Income	\$ 55,000								\$ 55,000
Total	\$ 55,000	\$	-	\$ -	\$ -	\$	-	\$	\$ 55,000

#### Impact on FY 2018 Operating Budget

No Impact

Project WWD-165 Replace Membrane Diffusers in the Aeration Basins

#### Description

Some of the existing membrane diffusers in the aeration basins were originally installed over 20 years ago and some were replaced approximately 10 or 12 years ago. There should be a significant savings in electrical cost, as these membrane diffusers are brittle and do not allow for proper air flow.

Funding	opted 2018	Projected FY 2019	Projected FY 2020	ojected 7 2021	ojected Y 2022	ojected Y 2023	Total
ATC Funds		\$ 100,000					\$ 100,000
Total	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

#### Impact on FY 2018 Operating Budget

Reduction in electrical cost and improved dissolved oxygen transfer in the basins. Cost savings should be approximately \$30,000.00 per year.

# SUMMARY OF PROJECTS BY FISCAL YEAR: STATESBORO FIRE SERVICE DELIVERY FUND

Project											
Number	Project	F	Y 2018	F	FY 2019	FY 2020	FY 2021	FY 2022	F	FY 2023	TOTALS
FD-31/T2	1993 Tactical Support Truck Replacement							\$ 179,839			\$ 179,839
FD-32/T1	Replacement Pickup			\$	50,000						\$ 50,000
	Inspector Pickup Trucks			\$	40,000						\$ 40,000
FD-64/T1	Personal Protective Clothing	\$	24,150	\$	25,000						\$ 49,150
	Storage Shelter			\$	65,000						\$ 65,000
FD-69/T2	FD Facility Upgrades							\$ 126,501			\$ 126,501
FD-71/T1	SCBA Replacement and Purchase	\$	65,000			\$ 65,000	\$ 65,000				\$ 195,000
	New Engine and Platform Aerial Apparatus	\$	300,000								\$ 300,000
FD-77/T2	Range Classroom							\$ 40,000			\$ 40,000
FD-80/T2	Air Compressor Replacement							\$ 58,490			\$ 58,490
FD-81/T2	SCBA Replacement and Purchase						\$ 65,000				\$ 65,000
FD-82/T1	Engine 3 Rescue/Extrication Tools Retrofit			\$	15,000						\$ 15,000
	TOTAL EXPENDITURES:	\$	389,150	\$	195,000	\$ 65,000	\$ 130,000	\$ 404,830	\$	-	\$ 1,183,980
	Sources of Cash										
	Operating Income	\$	89,150	\$	-	\$ -	\$ -	\$ -	\$	-	\$ 89,150
	2013 SPLOST	\$	300,000	\$	195,000	\$ 65,000	\$ 130,000	\$ 404,830	\$	-	\$ 1,094,830
	Possibel 2019 SPLOST	\$	-	\$	-	\$ -	\$ 130,000	\$ 404,830	\$	-	\$ 534,830
	Total Sources of Cash	\$	389,150	\$	195,000	\$ 65,000	\$ 260,000	\$ 809,660	\$	-	\$ 1,718,810

# SUMMARY OF PROJECTS BY FISCAL YEAR: 2013 SPLOST FUND

Project									
Number	Project	FY	2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	TOTALS
	Street Striping/Street Signage			\$ 40,000					\$ 40,00
	Intersection Improvements at US 301 at SR 67/Fair								
ENG-36/ T1	Traffic Signal Installation				\$ 142,000				\$ 142,00
ENG-40/ T1	Street Resurfacing Program	\$ 3	315,000	\$ 345,000	\$ 365,000				\$ 1,025,00
	Proposed Sidewalk Installation (Various Locations)	\$	75,000	\$ 100,000	\$ 100,000				\$ 275,00
	Construct sidewalk along Lester Rd. Ph. I and E. Main Ph II	\$ 3	350,000						\$ 350,00
	Intersection Improvements at Hwy 67 & S. Zetterower			\$ 75,000					\$ 75,00
	Intersection Improvements at Hwy 67 & S. Zetterower			\$ 1,500,000					\$ 1,500,00
ENG-89/T2	Eastside Cemetery Fence			\$ -					Unfunded
	Corridor Traffic Studies				\$ 25,000				\$ 25,00
	Roadway Improvements at Traffic Generators	\$	50,000		\$ 50,000				\$ 100,00
	Installation of Traffic Calming Measures	\$	30,000	\$ 25,000					\$ 55,00
ENG-102/ T1	Cawana Rd./Bypass Connector Road			\$ 50,000	\$ 100,000				\$ 150,00
ENG-108/ T1	Rehabilitation of Facilities	\$ 1	125,000						\$ 125,00
ENG-114/T1	Roadway Geometric Improvements			\$ 50,000					\$ 50,00
ENG-115	South Main Streetscape Project	\$ 1	150,000						\$ 150,00
	-								
FMD-28/T1	Fleet Fueling Facility				\$ 240,000				\$ 240,00
STS-31/T1	Sidewalk Repairs	\$	20,000						\$ 20,00
	Replacement Pickup			\$ 50,000					\$ 50,00
FD-50/T1	Inspector Pickup Trucks			\$ 40,000					\$ 40,00
	Personal Protective Clothing			\$ 25,000					\$ 25,00
	Storage Shelter			\$ 65,000					\$ 65,00
	SCBA Replacement and Purchase				\$ 65,000				\$ 65,00
	New Engine and Platform Aerial Apparatus	\$ 3	300,000						\$ 300,00
FD-82/T1	Engine 3 Rescue/Extrication Tools Retrofit			\$ 15,000					\$ 15,00
NGD-2	HWY 301 North River Crossing	\$ 1,2	200,000						\$ 1,200,00
NGD-11	Gas System Expansion	\$ 1	100,000						\$ 100,00
	Police Vehicles and Conversions	\$ 3	300,000	\$ 300,000					\$ 600,00
PD-22/T1	Bullet Proof Vests for Patrol Officers	\$	12,500	\$ 15,300					\$ 27,80
SWC-9	Commercial Front Loading Garbage Truck				\$ 325,000				\$ 325,00
SWD-13	Tractor Replacement			\$ 65,000					\$ 65,00
	Batwing Mower Replacement			\$ 25,000					\$ 25,00
SWD-34	Yard Jockey Replacement	\$ 1	115,000						\$ 115,00
WWD-14-K/ T1	Upgrade Sewer from Proctor Street to E. Moore St.	\$ 2	200,000						\$ 200,00
WWD-14-O/T1	Upgrade Sewer on Lindberg and W. Gentilly			\$ 125,000					\$ 125,00
WWD-14-P/T1	Upgrade Sewer on Mike Ann Drive			\$ 70,000					\$ 70,00

# SUMMARY OF PROJECTS BY FISCAL YEAR: 2013 SPLOST FUND

Project											
Number	Project	FY 2018	FY 2019	FY 2020	FY :	2021	FY	2022	FY	2023	TOTALS
WWD-14-Q/T1	Upgrade Sewer on Tillman Road										\$ -
WWD-14-R	Upgrade Sewr/Edgewood Acres Subdivision	\$ 600,000									\$ 600,000
WWD-14-S/T1	Upgrade Water/Sewer on the Northwest Side of Town	\$ 225,000									\$ 225,000
WWD-14-V	Upgrade Sewer on Wentwood Drive		\$ 110,000								\$ 110,000
WWD-32-G	Extend Sewer Main on East Oliff Street	\$ 90,000									\$ 90,000
WWD-111	Install New Well			\$ 1,200,000							\$ 1,200,000
WWD-147/T1	Upgrade Water & Sewer on South Main Street	\$ 350,000		, ,							\$ 350,000
	Proposed Uses of Cash	\$ 4,607,500	\$ 3,090,300	\$ 2,612,000	\$	-	\$	-	\$	-	\$10,309,800
	Total Proposed Uses of Cash	\$ 4,607,500	\$ 3,090,300	\$ 2,612,000	\$	-	\$	-	\$	-	\$10,309,800
	Existing Uses of Cash										
	Sources of Cash										
	2013 SPLOST Proceeds for:										
	Engineering Projects	\$ 970,000	\$ 685,000	\$ 782,000	\$	-	\$	-	\$	-	\$ 2,437,000
	Improvements to City Structures	\$ 125,000	\$ -	\$ -	\$	-	\$	-	\$	-	\$ 125,000
	Fire Department Equipment	\$ 300,000	\$ 195,000	\$ 65,000	\$	-	\$	-	\$	-	\$ 560,000
	Police Department Equipment	\$ 312,500	\$ 315,300	\$ -	\$	-	\$	-	\$	-	\$ 627,800
	Fleet	\$ -	\$ -	\$ 240,000	\$	-	\$	-	\$	-	\$ 240,000
	Street and Drainage Projects	\$ 20,000	\$ -	\$ 1	\$	-	\$	-	\$	-	\$ 20,000
	Water Sewer Projects	\$ 1,465,000	\$ 305,000	\$ 1,200,000	\$	-	\$	-	\$	-	\$ 2,970,000
	Solid Waste Collection Projects	\$ -	\$ -	\$ 325,000	\$	-	\$	-	\$	-	\$ 325,000
	Solid Waste Disposal Projects	\$ 115,000	\$ 90,000	\$ -	\$	-	\$	-	\$	-	\$ 205,000
	Natural Gas Projects	\$ 1,300,000	\$ -	\$ -	\$	-	\$	-	\$	-	\$ 1,300,000
	GDOT	\$ -	\$ 1,500,000	\$ -	\$	-	\$	-	\$	-	\$ 1,500,000
	Total Sources of Cash	\$ 4,607,500	\$ 3,090,300	\$ 2,612,000	\$	-	\$	-	\$	-	\$10,309,800
	Increase (decrease) in Cash	\$ -	\$ 	\$ 	\$		\$		\$		\$ -

# SUMMARY OF PROJECTS BY FISCAL YEAR: CAPITAL IMPROVEMENTS PROGRAM FUND

Project														
Number	Project	F	Y 2018	F	Y 2019	FY 2020	F	Y 2021	F	Y 2022	F	Y 2023		TOTALS
ENG-5	Engineering Division Vehicles	\$	26,000			\$ 26,000							\$	52,000
PRK-1	Replace Commercial Mower			\$	11,000		\$	11,000			\$	11,000	\$	33,000
PRK-4	Replacement Crewcab Work Trucks			\$	40,000								\$	40,000
PRK-11	Replace Work Truck					\$ 38,000							\$	38,000
PRK-13	Seasonal Decorations	\$	7,500			\$ 7,500			\$	7,500			\$	22,500
PRK-18	Tree/Shrub Maintenance	\$	6,000			\$ 6,000			\$	6,000			\$	18,000
PRK-19	Cemetery Improvements					\$ 25,000							\$	25,000
PRK-22	Improvements to Edgewood Park	\$	20,000	\$	15,000								\$	35,000
PRK-23	McTell Trail Addition										\$	50,000	\$	50,000
PRK-26	Replacement Trashcans, Benches, Etc.	\$	10,000			\$ 10,000			\$	10,000			\$	30,000
PRK-28	Improvements to Park Division Maintained Areas			\$	5,000		\$	5,000			\$	5,000	\$	15,000
PRK-30	Replacement Radios	\$	9,000										\$	9,000
PRK-31	Marvin Avenue Park Renovations					\$ 5,000			\$	30,000			\$	35,000
STS-21	Dumptruck			\$	150,000								\$	150,000
STS-31	Sidewalk Repairs													Unfunded
STS-62	Replace Bushhog Mowers			\$	9,000								\$	9,000
STS-64	Replace Commercial Mowers (net with trade-in)	\$	16,000			\$ 16,000			\$	16,000			\$	48,000
STS-74	Work Truck Replacement	\$	40,000			\$ 40,000			\$	40,000			\$	120,000
STS-80	Landscape Truck Replacement		•	\$	40,000	•	\$	40,000		· ·	\$	40,000	\$	120,000
STS-89	Dirt Pit													Unfunded
STS-92	Tree Maintenance & Removal	\$	5,000	\$	5,000	\$ 5,000	\$	5,000	\$	5,000	\$	5,000	\$	30,000
STS-98	Superintendent Pickup Truck	\$	35,000			•							\$	35,000
STS-101	Shelters		•								\$	130,000	\$	130,000
STS-103	Backhoe Replacement										\$	185,000	\$	185,000
STS-105	Traffic Control Bucket Truck Replacement					\$ 125,000						,	\$	125,000
STS-109	High Reach Bucket Truck	\$	100,000			•							\$	100,000
STS-111	Small Tractor Replacement		•			\$ 45,000					\$	45,000	\$	90,000
STS-112	Dozer Replacement					•					\$	250,000	\$	250,000
STS-114	Replacement Radios	\$	12,000	\$	12,000							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\$	24,000
STS-116	Excavator Replacement	1	,- ,-	,	,		\$	175,000					\$	175,000
STS-117	Street Lights	\$	10,000										\$	10,000
STS-118	Stump Grinder	T	-,0	\$	16,000								\$	16,000
STS-119	Brush Chipper				,						\$	38,000	\$	38,000
	7 FF7												ŕ	,
	TOTAL EXPENDITURES:	\$	296,500	\$	303,000	\$ 348,500	\$	236,000	\$	114,500	\$	759,000	\$	2,057,500
			,		,	,		,		,		,	Í	, , ,
	PROJECTED REVENUES AND													
	OTHER FINANCING SOURCES													

# SUMMARY OF PROJECTS BY FISCAL YEAR: CAPITAL IMPROVEMENTS PROGRAM FUND

Project									
Number	Project	F	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	TOTALS
	Transfer from General Fund	\$	100,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 750,000
	GMA Lease Pool	\$	201,000	\$ 190,000	\$ 210,000	\$ 175,000	\$ -	\$ 558,000	\$ 1,334,000
	TOTAL REVENUES AND OTHER	\$	301,000	\$ 320,000	\$ 340,000	\$ 305,000	\$ 130,000	\$ 688,000	\$ 2,084,000
	FINANCING SOURCES								
	SURPLUS (OR DEFICIT)	\$	4,500	\$ 17,000	\$ (8,500)	\$ 69,000	\$ 15,500	\$ (71,000)	\$ 26,500

# SUMMARY OF PROJECT BY FISCAL YEAR: WATER AND WASTEWATER FUND

Project												
Number	Project	FY2018		FY2019	FY2020		FY2021		FY2022	FY 2023		TOTALS
WWD-14/ T1	Water and Sewer Rehab	\$ 50,000	\$	50,000	\$ 50,000	\$	50,000	\$	50,000	\$ 50,000	\$	300,000
WWD-14-F/ T1	West Jones/Denmark Street Sewer Rehab					\$	650,000				\$	650,000
WWD-14-H/ T1	Phase II Streetscape Rehab									\$ 150,000	\$	150,000
WWD-14-K/ T1	Upgrade Sewer from Proctor Street to East Moore St.	\$ 200,000									\$	200,000
WWD-14-L/ T1	Upgrade Sewer from N. Edgewood Dr. to WWTP										Un	funded
WWD-14-M/ T1	Upgrade Sewer from Chandler Rd to Players Club									\$ 400,000		400,000
WWD-14-N/T1	Upgrade Sewer at Fletcher Subdivision	\$ 300,000									\$	300,000
WWD-14-O/T1	Upgrade Sewer on Lindberg and W. Gentilly		\$	125,000							\$	125,000
WWD-14-P/T1	Upgrade Sewer on Mike Ann Drive		\$	70,000							\$	70,000
WWD-14-Q/T1	Upgrade Sewer on Tillman Road							\$	160,000		\$	160,000
WWD-14-R/T1	Upgrade Sewer/Edgewood Acres Subdivision	\$ 600,000									\$	600,000
WWD-14-S/T1	Upgrade Water/Sewer on the Northwest Side of Town	\$ 225,000									\$	225,000
WWD-14-T/T1	Upgrade Sewer Mains in Woodlawn Subdivision					\$	400,000				\$	400,000
WWD-14-U/T1	Upgrade Sewer Mains in Greenbriar Subdivision				\$ 400,000						\$	400,000
WWD-14-V	Upgrade Sewer on Wendwood Drive		\$	110,000							\$	110,000
WWD-14-W	Replace Water Main on West Main Street										_	funded
WWD-32/ T1	Extension of Water & Sewer to Unserved Areas	\$ 50,000	\$	50,000	\$ 50,000	\$	50,000	\$	50,000	\$ 		300,000
WWD-32-B/ T1	Foxlake SD Sewer Extension									\$ 500,000	\$	500,000
WWD-32-C/ T1	Oakcrest Subdivision Sewer Extensions											funded
WWD-32-E/ T1	Ramblewood Subdivision Sewer Extensions											funded
WWD-32-F/ T1	Cawana/Burkhalter Road Area W/S Extensions											funded
WWD-32-G	Extend Sewer Main on East Oliff Street	\$ 90,000									\$	90,000
WWD-37	Generators for Sewage Pump Stations	\$ 100,000	\$	100,000	\$ 100,000	\$	100,000	\$	100,000	\$ 100,000	\$	600,000
WWD-49	Purchase new Cab and Chassis	\$ 70,000									\$	70,000
WWD-65	Phase II Paving at WWTP		\$	80,000							\$	80,000
WWD-76	Replace Backhoe		\$	100,000							\$	100,000
WWD-77	Replace Rodder Truck		\$	400,000							\$	400,000
WWD-89	Replace 30' Aluminum Sludge Trailer					\$	60,000				\$	60,000
WWD-96	Replace F-250 Truck	\$ 25,000									\$	25,000
WWD-98	Replace F-350 Utility Truck				\$ 40,000						\$	40,000
WWD-101	Replace 2006 F-150 Truck		\$	25,000							\$	25,000
WWD-111/T1	Install New Well				\$ 1,200,000						\$	1,200,000
WWD-122	Rehab Concrete Basins											funded
WWD-123	Pump Station Mag Meters	\$ 30,000	\$	30,000							\$	60,000
WWD-127	Pave Parking Lot at Hill Street	\$ 65,000									\$	65,000
WWD-131	Replace 2008 F-250 Utility Truck		\$	45,000							\$	45,000
WWD-132	Replace 2003 F-150 Truck		\$	25,000		_	0= 05 -	ļ			\$	25,000
WWD-133	Replace 2008 F-150 Truck		ļ		F0 000	\$	25,000	ļ			\$	25,000
WWD-134	Replace 2009 F-350 Utility Truck				\$ 50,000						\$	50,000
WWD-135	Replace 2008 F-150 Truck				\$ 25,000						\$	25,000
WWD-136	Replace 2012 F-150 Extended Cab Truck				\$ 30,000						\$	30,000
WWD-137	Replace 2012 F-150 Extended Cab Truck				\$ 30,000			^	F0 000		\$	30,000
WWD-138	Replace 2012 F-350 Extended Cab Truck		_	05.000				\$	50,000		\$	50,000
WWD-139	Replace 2004 F-150 Truck		\$	25,000	F0 00-						\$	25,000
WWD-140	Replace 2006 F-450 Utility Truck				\$ 50,000						\$	50,000

# SUMMARY OF PROJECT BY FISCAL YEAR: WATER AND WASTEWATER FUND

Project															
Number	Project		FY2018		FY2019		FY2020		FY2021		FY2022		FY 2023		TOTALS
WWD-141	Replace 2008 F-350 Utility Truck							\$	50,000					\$	50,000
WWD-142	Replace 2009 F-150 Extended Cab Truck							\$	30,000					\$	30,000
WWD-143	Replace 2012 F-150 Extended Cab Truck									\$	30,000			\$	30,000
WWD-144	Replace 2013 F-150 Extended Cab Truck									\$	30,000			\$	30,000
WWD-147/T1	Upgrade Water & Sewer on South Main Street	\$	350,000											\$	350,000
WWD-148	Wastewater Equipment Upgrades	\$	75,000	\$	75,000	\$	75,000	\$	75,000	\$	75,000	\$	75,000	\$	450,000
WWD-151/T1	Replace Ultraviolet Disinfection System	\$	1,200,000											\$	1,200,000
WWD-153/T1	Upgrade Birds Pond Pump Station	\$	150,000											\$	150,000
WWD-154	Extend Water and Sewer to Aspen Aerogels	\$	200,000											\$	200,000
WWD-155	Extend Water and Sewer within I-16 Industrial Park	\$	200,000											\$	200,000
WWD-156	Meter Change-Out Program	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	300,000
WWD-157	Zero-Turn Mower Replacement	\$	8,000											\$	8,000
WWD-158	Directional Drilling Rig													Ur	nfunded
WWD-159	Smart Cover and Smart Flow Monitoring Systems	\$	30,000											\$	30,000
WWD-160	Replace Filer Media on (3) Filters													Ur	nfunded
WWD-161	Radios - 700 Megahertz System													Ur	nfunded
WWD-163	Repair Roof at Water/Sewer and Natural Gas Office	\$	25,000											\$	25,000
WWD-164	Replace Control Panel at Well # 9	\$	55,000											\$	55,000
WWD-165	Replace Membrane Diffusers in the Aeration Basins			\$	100,000									\$	100,000
	Proposed Uses of Cash	\$	4,148,000	\$	1,460,000	\$	2,150,000	\$	1,540,000	\$	595,000	\$	1,375,000	\$	11,268,000
														\$	_
	Total Proposed Uses of Cash	\$	4,148,000	\$	1,460,000	\$	2,150,000	\$	1,540,000	\$	595,000	\$	1,375,000	\$	9,893,000
	Existing Uses of Cash														
	Transfer to General Fund	\$	805,200	\$	805,200	\$	805,200	\$	805,200	\$	805,200	\$	805,200	\$	4,026,000
	Transfer to SFS (governmental rate)	\$	821,682	\$	821,682	\$	821,682	\$	821,682	\$	821,682	\$	821,682	\$	4,108,410
	Transfer to Central Service Fund	\$	10,670	\$	10,670	\$	10,670	\$	10,670	\$	10,670	\$	10,670	\$	53,350
	2010 Revenue Bond Payments	\$	1,040,431	\$	1,041,021	\$	1,041,021	\$	1,041,021		1,041,021	\$	1,041,021	\$	5,205,105
	GEFA Loan Payments	\$	324,500	\$	324,500	\$	324,500		324,500		324,500	\$	324,500	\$	1,622,500
	Total Uses of Cash	\$	7,151,073	\$	4,463,073	\$	5.153.073	\$	4,543,073	\$	3,598,073	\$	4,378,073	\$	29,286,438
	Sources of Cash	<u> </u>	, , , , , , , , , , , , , , , , , , , ,	•	,,-	•		Ė	, , -			·	, ,		
	Operating Income	\$	1,463,424	\$	1,463,424	\$	1,463,424	\$	1,463,424	\$	1,463,424	\$	1,463,424	\$	7,317,120
	Non-operating Income	Ť	,,	•	,,		,,		,,		,,	•	,,		
	Other	\$	210,250	\$	210,250	\$	210,250	\$	210,250	\$	210,250	\$	210,250	\$	1,051,250
	ATC Fees for WWTP	\$	100,000		100,000		100,000		100,000		100,000		100,000		500,000
	Depreciation	\$	1,814,665		1,814,665				1,814,665		1,814,665		1,814,665		9,073,325
	2013 SPLOST	\$	1,465,000		305,000		1,200,000			\$		\$	-	\$	2,970,000
	Potential 2019 SPLOST	\$		\$		\$			1,050,000		160,000		1,050,000	_	2,660,000
	GEFA			\$	-	\$	_	\$		\$	-			\$	-
	Total Sources of Cash	\$	5,053,339	_	3,893,339		5,188,339	_	4,638,339	_	3,748,339	\$	4,638,339	,	27,160,034
			•		-										
	Increase (decrease) in Cash	\$	(2,097,734)	\$	(569,734)	\$	35,266	\$	95,266	\$	150,266	\$	260,266	\$	(2,126,404)

#### SUMMARY OF PROJECTS BY FISCAL YEAR: STORMWATER SYSTEM FUND

Project												
Number	Project		Y 2018	F	Y 2019	FY 2020		FY 2021	FY 2022	FY 2023		TOTALS
STM-2	Drainage Basin H&H Modeling/Engineering/Surveying	\$	75,000	\$	30,000	\$ 30,000					\$	135,000
STM-3	Regional Detention Facility Implementation	\$	20,000	\$	90,000	\$ 60,000			\$ 130,000	\$ 150,000	\$	450,000
STM-5	Minor Stormwater Infrastructure Repairs	\$	30,000	\$	20,000	\$ 20,000	\$	25,000	\$ 30,000	\$ 30,000	\$	155,000
STM-7	Work Trucks								\$ 27,000	\$ 40,000	\$	67,000
STM-10	Frontend Loader										Ų	Infunded
STM-16	Sidearm Tractor & Mower Replacement					\$ 75,000					\$	75,000
STM-19	Dumptruck								\$ 150,000		\$	150,000
STM-20	Backhoe Replacement			\$	185,000						\$	185,000
STM-21	Acquisition of Property								\$ 50,000	\$ 50,000	\$	100,000
STM-22	Sustainability Initiatives	\$	15,000	\$	15,000	\$ 15,000	\$	15,000	\$ 15,000	\$ 15,000	\$	90,000
STM-24	CDBG Grant Matching Funds	\$	150,000								\$	150,000
STM-25	South College Street Headwalls	\$	180,000								\$	180,000
STM-26	W. Main Street at Foss Street Intersesction Drainage			\$	90,000						\$	90,000
STM-27	Donnie Simmons Way at Big Ditch Drainage Improvements					\$ 70,000					\$	70,000
STM-28	Brannen Street at Little Lotts Tributary Drainage Upgrades						\$	100,000			\$	100,000
STM-29	Lydia Street at Hart Street Culvert Improvements						\$	55,000			\$	55,000
STM-30	Excavator Replacement									\$ 200,000	\$	200,000
STM-31	Camera Transporter	\$	18,000								\$	18,000
	Proposed Uses of Cash	\$	488,000	\$	430,000	\$ 270,000	\$	195,000	\$ 402,000	\$ 485,000	\$	2,270,000
	Existing Uses of Cash											
	Repayment of GMA Lease Pool	\$	86,621	\$	86,621	\$ 	\$	138,621	\$ 138,621	\$	\$	742,726
	Transfer to General Fund	\$	25,000		25,000	\$ 25,000		25,000	\$ 25,000	25,000		150,000
	Transfer to Central Service Fund	\$	10,670		10,670	\$ 10,670	\$	10,670	\$ 10,670	10,670		64,020
	Total Uses of Cash	\$	610,291	\$	552,291	\$ 429,291	\$	369,291	\$ 576,291	\$ 689,291	\$	3,162,726
	Sources of Cash											
	Operating Income	\$	371,719	\$		 		346,719	\$ 346,719	 346,719		2,080,314
	GMA Lease Pool	\$	-	\$	185,000	75,000		-	\$ 150,000	200,000		610,000
	Depreciation	\$	25,000	\$	25,000	25,000	,	25,000	\$ 25,000	25,000		150,000
	Total Sources of Cash	\$	396,719	\$	556,719	\$ 446,719	\$	371,719	\$ 521,719	\$ 571,719	\$	2,840,314
		1										
	Increase (decrease) in Cash	\$	(213,572)	\$	4,428	\$ 17,428	\$	2,428	\$ (54,572)	\$ (117,572)	\$	(386,432)

#### SUMMARY OF PROJECTS BY FISCAL YEAR: NATURAL GAS FUND

Project								
Number	Project	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	TOTALS
	•							
NGD-2	HWY 301 North River Crossing	\$ 1,200,000						\$ 1,200,000
NGD-11	Gas System Expansion	\$ 100,000						\$ 100,000
NGD-48	Heavy Duty Trencher			\$ 115,000				\$ 115,000
NGD-52	1/2 Ton Pickup Truck	\$ 46,500						\$ 46,500
NGD-54	F250 Truck Replacement		\$ 35,000					\$ 35,000
NGD-55	Air Compressor			\$ 15,000				\$ 15,000
NGD-57	Backhoe			\$ 75,000				\$ 75,000
NGD-58	CNG Station							\$ -
NGD-61	Small Trencher		\$ 30,000					\$ 30,000
	Compact Backhoe			\$ 48,000				\$ 48,000
NGD-64	Metter Industrial Park Expansion		\$ 121,500					\$ 121,500
NGD-65	Railroad Bed Extension	\$ 75,000						\$ 75,000
NGD-66	Pave Parking Lot At Hill Street Equip Shelter	\$ 65,000						\$ 65,000
NGD-67	Replace 2013 Ford F-150 (Locate Truck)		\$ 30,000					\$ 30,000
NGD-69	Replace Directional Boring Machine				\$ 150,000			\$ 150,000
NGD-71	Gas Main Expansion - Aspen	\$ 157,000						\$ 157,000
NGD-75	Replace 2012 F450					\$ 48,000		\$ 48,000
NGD-76	Natural Gas and Water/Sewer Office Roof Repair	\$ 25,000						\$ 25,000
NGD-77	Repair Shorted Casings	\$ 28,000						\$ 28,000
	Proposed Uses of Cash	\$ 1,696,500	\$ 216,500	\$ 253,000	\$ 150,000	\$ 48,000	\$ -	\$ 2,364,000
	Total Proposed Uses of Cash	\$ 1,696,500	\$ 216,500	\$ 253,000	\$ 150,000	\$ 48,000	\$ -	\$ 2,364,000
	Existing Uses of Cash							
	Debt Service: One Georgia Loan: NGD-1	\$ 33,337	\$ 33,337	\$ 33,337	\$	\$ 33,338	\$ -	\$ 166,687
	Transfers to General Fund	\$ 870,000	\$ 870,000	870,000	\$ 870,000	\$ 870,000	870,000	\$ 5,220,000
	Transfers to Central Service Fund	\$ 10,670	\$ 10,670	\$ 10,670	\$ 10,670	\$ 10,670	\$ 10,670	\$ 64,020
	Total Uses of Cash	\$ 2,610,507	\$ 1,130,507	\$ 1,167,007	\$ 1,064,008	\$ 962,008	\$ 880,670	\$ 7,750,687
	Sources of Cash							
	Operating Income	\$ 1,057,784	1,057,784		1,057,784	1,057,784	1,057,784	\$ 6,346,704
	Non-operating Income	\$ 139,000	\$ 139,000		\$	139,000	139,000	\$ 834,000
	Depreciation	\$ 203,786	\$ 203,786	203,786	\$ 203,786	\$ 203,786	\$ 203,786	\$ 1,222,716
	2013 SPLOST	\$ 1,300,000	\$ ,	-	\$	\$ -	\$ -	\$ 1,450,000
	Total Sources of Cash	\$ 2,700,570	\$ 1,550,570	\$ 1,400,570	\$ 1,400,570	\$ 1,400,570	\$ 1,400,570	\$ 9,853,420
	Increase (decrease) in Cash	\$ 90,063	\$ 420,063	\$ 233,563	\$ 336,562	\$ 438,562	\$ 519,900	\$ 2,038,713

# SUMMARY OF PROJECTS BY FISCAL YEAR: SOLID WASTE COLLECTION FUND

Project															
Number	Project		FY 2018	F	Y 2019		FY 2020		FY 2021		FY 2022		FY 2023		TOTALS
SWC-1	Knuckleboom Loader Truck Replacement			\$	90,000			\$	90,000			\$	180,000	\$	360,000
SWC-4	Front Loading Commercial Dumpsters	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	180,000
SWC-5	Polycarts	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	90,000
SWC-8	Automated Residential SideArm Garbage Truck									\$	325,000	\$	325,000	\$	650,000
SWC-9	Commercial Front Loading Garbage Truck					\$	325,000	\$	325,000	\$	325,000			\$	975,000
SWC-10	Pickup Truck Replacement	\$	25,000							\$	30,000			\$	55,000
SWC-14	Activity Recorder					\$	50,000							\$	50,000
SWC-19	Pickup Truck CNG Conversion							\$	9,000					\$	9,000
SWC-21	Roll-off Trucks & Conversions	\$	90,000					\$	165,000					\$	255,000
SWC-22	Bulk Waste Roll-off Containers	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	300,000
SWC-24	Dumpster Hauler Replacement	\$	150,000											\$	150,000
SWC-27	Motorola Handheld Radios	\$	20,000	\$	20,000									\$	40,000
														\$	-
	Proposed Uses of Cash	\$	380,000	\$	205,000	\$	470,000	\$	684,000	\$	775,000	\$	600,000	\$	3,114,000
	Existing Uses of Cash														
	Transfer to General Fund	\$	730,000	\$	730,000	\$	730,000	\$	730,000	\$	730,000	\$	730,000	\$	4,380,000
	Transfer to Central Service Fund	\$	10,670	\$	10,670	\$	10,670	\$	10,670	\$	10,670	\$	10,670	\$	64,020
	Total Uses of Cash	\$	1,120,670	\$	945,670	\$	1,210,670	\$	1,424,670	\$	1,515,670	\$	1,340,670	\$	7,558,020
	Sources of Cash														
	Operating Income	\$	872,315	\$	872,315	\$	872,315	\$	872,315	\$	872,315	\$	872,315	\$	5,558,890
	Transfer from 2013 SPLOST	\$	072,010	\$	012,010	\$	325,000	\$	072,313	\$	072,313	\$	012,010	\$	325,000
	Transfer from 2019 SPLOST	\$	_	\$	_	\$	323,000	\$	_	\$	325,000	\$	_	\$	325,000
	Depreciation	\$	370,000	\$	370,000	\$	370,000	\$	370,000	\$	370,000	\$	370,000	\$	2,220,000
	Total Sources of Cash		1,242,315		1,242,315		1,567,315	_	1,242,315		1,567,315		1,242,315		8,103,890
	Total Gouldes of Gasii	Ψ	1,272,313	Ψ	1,272,013	Ψ	1,007,010	Ψ	1,272,010	Ψ	1,007,010	Ψ	1,272,010	Ψ	0,100,030
	Increase (decrease) in Cash	\$	121,645	\$	296,645	\$	356,645	\$	(182,355)	\$	51,645	\$	(98,355)	\$	545,870

# SUMMARY OF PROJECTS BY FISCAL YEAR: SOLID WASTE DISPOSAL FUND

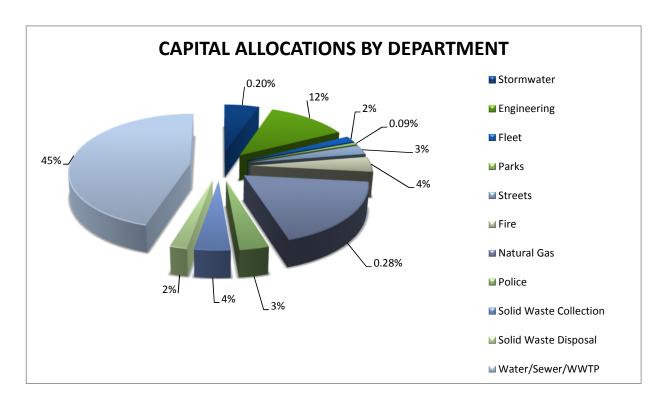
Project														
Number	Project	FY 2018		FY 2019		FY 2020		FY 2021		FY 2022		FY 2023		TOTALS
SWD-8	Scale Ramp/Apron Replacement	\$ 35,000											\$	35,000
SWD-9	Transfer Station Scales Pit/Concrete Filled	\$ 10,000	\$	30,000									\$	40,000
SWD-11	Wheel Loader Replacement						\$	250,000	\$	200,000			\$	450,000
SWD-13	Tractor Replacement		\$	65,000									\$	65,000
SWD-14	Batwing Mower Replacement		\$	25,000									\$	25,000
SWD-15	Industrial Riding Mower						\$	10,000					\$	10,000
SWD-16	Pickup truck Replacement		\$	30,000									\$	30,000
SWD-22	Expansion & Renov. of Transfer Station						\$	500,000	\$	500,000	\$	500,000	\$	1,500,000
SWD-33	Excavator Replacement										\$	225,000	\$	225,000
SWD-34	Yard Jockey Replacement	\$ 115,000											\$	115,000
SWD-35	Utility Vehicle Replacement				\$	12,000							\$	12,000
SWD-36	Bush Hog Rotary Mower Replacement				\$	10,000							\$	10,000
SWD-40	Small Tractor								\$	40,000			\$	40,000
SWD-49	Handheld Radios	\$ 24,000											\$	24,000
	Proposed Uses of Cash	\$ 184,000	\$	150,000	\$	22,000	\$	760,000	\$	740,000	\$	725,000	\$	2,581,000
	Existing Uses of Cash													
	Accrued Closure/Post Closure	\$ 204,500	\$	204,500	\$	204,500	\$	204,500	\$		\$		\$	1,227,000
	Transfer to General Fund	\$ 316,000	\$			316,000	\$	316,000	\$	316,000	\$	316,000	\$	1,896,000
	Transfer to Central Service Fund	\$ 10,670	\$	,		10,670		10,670	\$	10,670	_	10,670	\$	64,020
	Total Uses of Cash	\$ 715,170	\$	681,170	\$	553,170	\$	1,291,170	\$	1,271,170	\$	1,256,170	\$	5,768,020
	Sources of Cash	(0=0.044)	•	(070.044)		(070.044)		(070.014)	_	(070.044)	_	(0=0.044)	_	/= 0=0 000\
	Operating Income (Loss)	\$ (876,011)	\$	(876,011)	\$	(876,011)	\$	(876,011)	\$	(876,011)	\$	(876,011)	\$	(5,256,066)
	Non-operating Income	4 =0 = 000		442.22									_	0047-01
	Transfer In from 2013 SPLOST	\$ 1,795,833		448,958	-	-	-	-	\$	-		4 =0 = 0 6 6	\$	2,244,791
	Potential 2019 SPLOST	\$	\$	1,346,875	\$	1,795,833	\$	1,795,833	\$	1,795,833	\$	1,795,833	\$	8,530,207
	Depreciation	\$ 254,915		254,915	\$	254,915	\$	254,915	\$	254,915	\$	254,915	\$	1,529,490
	Total Sources of Cash	\$ 1,174,737	\$	1,174,737	\$	1,174,737	\$	1,174,737	\$	1,174,737	\$	1,174,737	\$	7,048,422
	Increase (decrease) in Cash	\$ 459,567	\$	493,567	\$	621,567	\$	(116,433)	\$	(96,433)	\$	(81,433)	\$	1,280,402
	,	 ,	•	,	_ •	- ,		( -,,		(,)	•	(- , , - )	•	,,

# SUMMARY OF PROJECTS BY FISCAL YEAR: FLEET MANAGEMENT FUND

Project															
Number	Project	F	FY 2018	ı	FY 2019	F	FY 2020		FY 2021	F	Y 2022	F	Y 2023	•	TOTALS
ENG-FMD-5	Computer Upgrade: Diagnostics			\$	10,000									\$	10,000
ENG-FMD-6	Heavy Equipment Service Truck											\$	130,000	\$	130,000
ENG-FMD-9	Tire Changer and Equipment					\$	15,000							\$	15,000
	Fleet Maintenance Truck Replacement			\$	25,000			\$	23,000			\$	23,000	\$	71,000
	Air Compressors					\$	30,000							\$	30,000
	4-Post Vehicle Lift							\$	29,000					\$	29,000
	Koni Lifts			\$	80,000									\$	80,000
	Pave Shop Parking Lot	\$	75,000											\$	75,000
	Nitrogen Tire Fill Generation Unit									\$	10,000			\$	10,000
	Overhead Crane					\$	100,000							\$	100,000
	Tire Building									\$	90,000			\$	90,000
	Light Duty Service Truck Replacement	\$	40,000					\$	50,000					\$	90,000
	Wheel/Tire Balancer			\$	14,000									\$	14,000
	Fleet Fueling Facility					\$	240,000							\$	240,000
	Vehicle Shelter											\$	50,000	\$	50,000
	2-Post Vehicle Lift							\$	22,000					\$	22,000
	4 Wheel Alignment System							\$	30,000					\$	30,000
	Motorpool Vehicle Replacement	\$	30,000			\$	30,000							\$	60,000
ENG-FMD-38	Security System Improvements	\$	15,000											\$	15,000
	Proposed Uses of Cash	\$	160,000	\$	129,000	\$	415,000	\$	154,000	\$	100,000	\$	203,000	\$	1,161,000
	Repayment of GMA Lease Pool	\$	23,812	\$	37,812	\$	58,812		84,812	\$	87,400	\$	87,400	\$	380,048
	Transfer to Central Service Fund	\$	10,670	\$	10,670	\$	10,670		10,670	\$	10,670	\$	10,670	\$	64,020
	Total Proposed Uses of Cash	\$	194,482	\$	177,482	\$	484,482	\$	249,482	\$	198,070	\$	301,070	\$	1,605,068
	Sources of Cash	_								•		_			
	Operating Income (Loss)	\$	9,333	\$	9,333	\$	9,333		9,333	\$	9,333	\$	9,333	\$	55,998
	Non-operating Income	\$	250	\$	250	\$	250		250	\$	250	\$	250	\$	1,500
	Depreciation	\$	47,397	\$	47,397	\$	47,397		47,397	\$	47,397	\$	47,397	\$	284,382
	GMA Lease Pool	\$	70,000	\$	105,000	\$	130,000	\$	132,000	\$	-	\$	153,000	\$	590,000
	2013 SPLOST	\$	-	\$	-	\$	240,000	\$	-	\$	-	\$	-	\$	240,000
	Total Sources of Cash	\$	126,980	\$	161,980	\$	426,980	\$	188,980	\$	56,980	\$	209,980	\$	1,171,880
		+	. 20,000	-	.01,000	_	.20,000	Ψ	.00,000	Ψ	50,000	-	_00,000	Ψ	.,,000
	Increase (decrease) in Cash	\$	(67,502)	\$	(15,502)	\$	(57,502)	\$	(60,502)	\$	(141,090)	\$	(91,090)	\$	(433,188)

### CAPITAL ALLOCATIONS FY 2018

	Adopted	Percentage
	FY2018	by Department
Stormwater	\$ 488,000	5.32%
Engineering	\$ 1,121,000	12.23%
Fleet	\$ 160,000	1.74%
Parks	\$ 52,500	0.57%
Streets	\$ 238,000	2.60%
Fire	\$ 389,150	4.24%
Natural Gas	\$ 1,696,500	18.50%
Police	\$ 312,500	3.41%
Solid Waste Collection	\$ 380,000	4.14%
Solid Waste Disposal	\$ 184,000	2.01%
Water/Sewer/WWTP	\$ 4,148,000	45.24%
Total Expenditures	\$ 9,169,650	100.00%





# TAB 36

# Debt Service Schedules

# TAB 36

# Debt Service Schedules

#### **DEBT SERVICE SCHEDULES**

The City of Statesboro continues to be proactive in its fiscal management practices. This section summarizes the debt service obligations of the City at the beginning of FY 2018. These obligations represent the City's annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through debt financing.

According to the Georgia Constitution, a city's legal debt margin for general obligation debt is ten percent (10%) of the total assessed property values within the city limits. Currently, the City has no outstanding general obligation debt. In general long-term debt, the City has a lease agreement with the Downtown Statesboro Development Authority dated October 3, 1995, for 25 years. This debt financed the purchase and the renovation of City Hall.

In the Natural Gas Fund, the City has a One Georgia Authority loan that financed the extension of gas lines to the City of Metter, Georgia. This obligation will be satisfied in April, 2022.

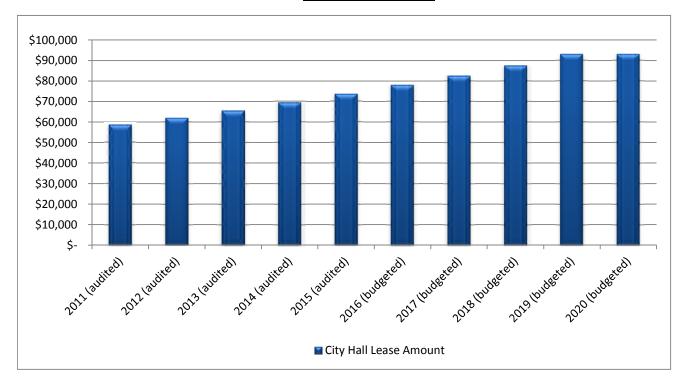
In the Water and Sewer Fund, the City recently issued \$15,040,000 in Water and Sewer Revenue Bonds. This debt was issued to refund and redeem all of the outstanding Water and Sewer Refunding Revenue Bonds in 2010, Series 1995, to prepay ten loans with the Georgia Environmental Facilities Authority, to provide funds sufficient to satisfy the Debt Service Reserve Requirement on the Bonds, to acquire, construct and equip extensions, additions and improvements to the System and to pay the fees and expenses incurred in connection with the issuance of the Bonds. The City will realize a savings of approximately \$382,859 in net present value over the next twenty three years. In addition, the City has three outstanding loans with the Georgia Environmental Facilities Authority.

### Computation of Legal Debt Margin:

Gross Assessed Valuation (2016-2017)	\$649,177,516
Legal Debt Limit – 10.00% of Grossed Assessed Value	64,917,752.
General Obligation Bonded Debt	0.
Legal Debt Margin as of June 30, 2017	\$584,259,764.

GENERAL FUND CITY HALL CAPITAL LEASE

2011 (audited)	\$ 58,500
2012 (audited)	\$ 62,000
2013 (audited)	\$ 65,500
2014 (audited)	\$ 69,500
2015 (audited)	\$ 73,500
2016 (budgeted)	\$ 78,000
2017 (budgeted)	\$ 82,500
2018 (budgeted)	\$ 87,500
2019 (budgeted)	\$ 93,000
2020 (budgeted)	\$ 93,000



### NATURAL GAS FUND PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

One GA Authority

334,909 311,356 287,088 262,084 236,362 209,778 182,429 154,250 125,216 125,216

2011 (audited)	\$
2012 (audited)	\$
2013 (audited)	\$
2014 (audited)	\$
2015 (audited)	\$
2016 (budgeted)	\$
2017 (budgeted)	\$
2018 (budgeted)	\$
2019 (budgeted)	\$
2020 (budgeted)	\$

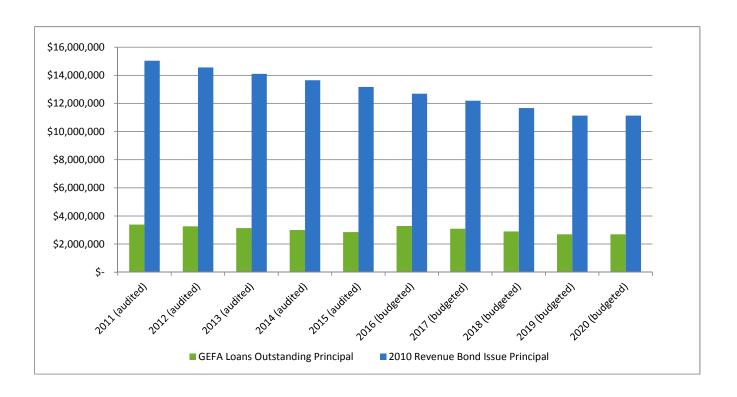
\$400,000	
\$350,000	
\$300,000	
\$250,000	
\$200,000	
\$150,000	
\$100,000	
\$50,000	
\$-	
2012	andreal 2012 andreal 2013 andreal 2014 andreal 2015 andreal 2016 budgeted 1 budgeted 2017 budgeted 2019 budgeted 2019 budgeted
	■ One Georgia Authority

# DEBT SERVICE REPAYMENT SCHEDULES GENERAL LONG-TERM DEBT AND NATURAL GAS FUND DEBT

		F	Y 2018	ı	FY 2019	FY 2020			Y 2021	ı	FY 2022		TOTALS
GENERAL LONG-TERM DEBT		-											 
PROJECTED EXPENDITURES												Н	
City Hall Lease 70% of Prime	Prin	\$	87,500	\$	93,000	\$	98,000	\$	104,000	\$	110,000	Ħ	\$ 492,500
Dated 10/3/95 for 25 years Rate between 4.2-10.5%	Int	\$	18,848	\$	15,057	\$	11,046	\$	6,804	\$	2,310	П	\$ 54,065
TOTAL EXPENDITURES		\$	106,348	\$	108,057	\$	109,046	\$	110,804	\$	112,310	Ī	\$ 546,565
												Ц	
NATURAL GAS FUND DEBT												Ц	
OneGeorgia Authority Loan	Prin	\$	29,034	\$	29,915	\$	30,823	\$	31,758	\$	32,720	H	\$ 154,250
Metter Extension Project Dated 4/01/02 through 4/01/22	Int	\$	4,303	\$	3,422	\$	2,515	\$	1,580	\$	617	Н	\$ 12,437
Fixed @ 3.0%													
TOTAL PRINCIPAL PAYMENTS		\$	29,034	\$	29,915	\$	30,823	\$	31,758	\$	32,720	Н	\$ 154,250
TOTAL INTEREST PAYMENTS		\$	4,303	\$	3,422	\$	2,515	\$	1,580	\$	617		\$ 12,437
TOTAL EXPENSES		\$	33,337	\$	33,337	\$	33,338	\$	33,338	\$	33,337		\$ 166,687
			•				•						

WATER AND SEWER
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

	GEFA Loans Outstanding	 110 Revenue Bond Issue	TOTAL W & S Fund						
·	Principal	Principal		Debt					
2011 (audited)	\$ 3,394,762	\$ 15,040,000	\$	18,434,762					
2012 (audited)	\$ 3,269,609	\$ 14,565,000	\$	17,834,609					
2013 (audited)	\$ 3,139,094	\$ 14,115,000	\$	17,254,094					
2014 (audited)	\$ 3,002,887	\$ 13,650,000	\$	16,652,887					
2015 (audited)	\$ 2,860,843	\$ 13,175,000	\$	16,035,843					
2016 (budgeted)	\$ 3,287,403	\$ 12,695,000	\$	15,982,403					
2017 (budgeted)	\$ 3,098,526	\$ 12,195,000	\$	15,293,526					
2018 (budgeted)	\$ 2,901,433	\$ 11,675,000	\$	14,576,433					
2019 (budgeted)	\$ 2,695,850	\$ 11,140,000	\$	13,835,850					
2020 (budgeted)	\$ 2,695,850	\$ 11,140,000	\$	13,835,850					



# DEBT SERVICE REPAYMENT SCHEDULE WATER AND SEWER FUND

		F	FY 2018		FY 2019		FY 2020	I	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
PROJECTED EXPENSES													
2010 Water Revenue Bonds	Prin	\$	535,000	\$	560,000	\$	575,000	\$	600,000	\$ 630,000	\$ 665,000	\$ 700,000	\$ 730,000
Dated 4/1/11 4/1/33 4.03% Fixed Rate	Int	\$	505,421	\$	485,446	\$	465,846	\$	439,721	\$ 410,821	\$ 379,321	\$ 346,071	\$ 311,071
GEFA Loan 2006L25WJ-A	Prin	\$	79,971	\$	83,461	\$	87,104	\$	90,906	\$ 94,874	\$ 99,016	\$ 103,338	\$ 107,848
Payments 7/1/086/30/28 4.28% Fixed Rate	Int	\$	44,596	\$	41,106	\$	37,463	\$	33,661	\$ 29,693	\$ 25,551	\$ 21,229	\$ 16,719
GEFA Loan 2006L25WJ-B	Prin	\$	37,416	\$	39,049	\$	40,753	\$	42,532	\$ 44,389	\$ 46,326	\$ 48,349	\$ 50,459
Payments 7/1/086/30/28 4.28% Fixed Rate	Int	\$	20,865	\$	19,232	\$	17,528	\$	15,749	\$ 13,892	\$ 11,955	\$ 9,933	\$ 7,822
GEFA Loan 2007L31WJ	Prin	\$	23,723	\$	24,788	\$	25,880	\$	27,083	\$ 28,279	\$ 29,549	\$ 30,863	\$ 32,273
Payments 4/1/09 3/1/29 4.4% Fixed Rate	Int	\$	15,236	\$	14,171	\$	13,079	\$	11,876	\$ 10,680	\$ 9,410	\$ 8,096	\$ 6,686
GEFA Loan 2008L05WJ	Prin	\$	64,472	\$	67,165	\$	69,971	\$	72,895	\$ 75,940	\$ 79,113	\$ 82,418	\$ 85,862
Payments 7/1/096/30/29 4.1% Fixed Rate	Int	\$	38,221	\$	35,527	\$	32,721	\$	29,797	\$ 26,752	\$ 23,579	\$ 20,274	\$ 16,831
TOTAL PRINCIPAL PAYMENTS		\$	740,581	\$	774,464	\$	798,709	\$	833,417	\$ 873,482	\$ 919,004	\$ 964,967	\$ 1,006,442
TOTAL INTEREST PAYMENTS		\$	624,340	\$	595,482	\$	566,636	\$	530,803	\$ 491,838	\$ 449,816	\$ 405,603	\$ 359,129
TOTAL EXPENSES		\$	1,364,921	\$	1,369,945	\$	1,365,345	\$	1,364,220	\$ 1,365,320	\$ 1,368,820	\$ 1,370,570	\$ 1,365,571

# DEBT SERVICE REPAYMENT SCHEDULE WATER AND SEWER FUND

		FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031		I	FY 2032		FY 2033	TOTALS
PROJECTED EXPENSES													
2010 Water Revenue Bonds	Prin	\$ 755,000	\$ 785,000	\$ 820,000	\$ 855,000	\$ 890,000	\$	925,000	\$	965,000	\$	685,000	\$ 11,675,000
Dated 4/1/11 4/1/33 4.03% Fixed Rate	Int	\$ 281,871	\$ 251,671	\$ 219,487	\$ 185,457	\$ 149,547	\$	111,722	\$	71,947	\$	29,969	\$ 4,645,389
GEFA Loan 2006L25WJ-A	Prin	\$ 112,556	\$ 117,469	\$ 101,799									\$ 1,078,342
Payments 7/1/086/30/28 4.28% Fixed Rate	Int	\$ 12,011	\$ 7,098	\$ 2,008									\$ 271,134
GEFA Loan 2006L25WJ-B	Prin	\$ 52,661	\$ 54,960	\$ 47,629									\$ 504,524
Payments 7/1/086/30/28 4.28% Fixed Rate	Int	\$ 5,620	\$ 3,321	\$ 939									\$ 126,856
GEFA Loan 2007L31WJ	Prin	\$ 33,710	\$ 35,224	\$ 36,802	\$ 28,853								\$ 357,027
Payments 4/1/09 3/1/29 4.4% Fixed Rate	Int	\$ 5,249	\$ 3,735	\$ 2,157	\$ 534								\$ 100,909
GEFA Loan 2008L05WJ	Prin	\$ 89,449	\$ 93,186	\$ 97,079	\$ 83,989								\$ 961,539
Payments 7/1/096/30/29 4.1% Fixed Rate	Int	\$ 13,243	\$ 9,506	\$ 5,613	\$ 1,588								\$ 253,652
TOTAL PRINCIPAL PAYMENTS		\$ 1,043,377	\$ 1,085,839	\$ 1,103,309	\$ 967,842	\$ 890,000	\$	925,000	\$	965,000	\$	685,000	\$ 14,576,433
TOTAL INTEREST PAYMENTS		\$ 317,994	\$ 275,331	\$ 230,204	\$ 187,579	\$ 149,547	\$	111,722	\$	71,947	\$	29,969	\$ 5,397,940
TOTAL EXPENSES		\$ 1,361,370	\$ 1,361,170	\$ 1,333,513	\$ 1,155,421	\$ 1,039,547	\$	1,036,722	\$	1,036,947	\$	714,969	\$ 19,974,373



# **TAB 37**

Glossary of Terms

# **TAB 37**

Glossary of Terms

### **Glossary of Terms**

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity - Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Allot - To divide an appropriation into amounts, this may be encumbered or expended during an allotment period.

Amortization - A tax deduction for the gradual consumption of the value of an asset.

Annualize - Taking changes that occurred mid-year and calculating their cost for a full year, for the purpose of preparing an annual budget.

Appropriation - A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation - The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio - The ratio at which the tax rate is applied to the tax base.

Asset - Resources owned or held by a government which has monetary value.

Attrition - A method of achieving reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Authorized Positions - Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available (Undesignated) Fund Balance - This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Balanced Budget – A budget in which planned revenues available equal planned expenditures.

Base Budget - Cost if continuing the existing levels of service in the current budget year.

Bond - A long-term I.O.U. or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government.

Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Bond Refinancing - The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget - A plan of financial activity for a specified period of time (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule of key dates that a government follows in preparation and adoption of the budget.

Budgetary Control- The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Capital Assets - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets. The City of Statesboro defines them as assets costing at least \$5,000 and a useful life of two or more years.

Capital Budget - The appropriation of bonds or operating revenue for improvements to facilities, and other infrastructure.

Capital Improvements - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure. It also includes vehicle and equipment replacement.

Capital Improvements Program (CIP) - A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay - Assets which have a value of \$500 or more and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be controlled for custody purposes as fixed asset.

Capital Project - Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Capital Reserve - An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the teal purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index (CPI) - A statistical description of price levels provided by the U.S. Department of Labor. The index issued as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency - A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Cost-of-living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Dedicated Tax - A tax levied to support a specific government program or purpose.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department - The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development-related Fees - Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees and zoning, platting and subdivision fees.

Disbursement - The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Employee (or Fringe) Benefits - Contribution made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pensions, medical and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Entitlements - Payments to which local governmental units are entitled, pursuant to and allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditure - The payment of Cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense - Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy - A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year is July 1st through June 30th.

Fixed Assets - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit - A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function - A group of related activities aimed at accomplishing a major service of regulatory program for which a government is responsible (e.g., public safety).

Fund - A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

Governmental Fund – Funds generally used to account for tax-supported activities. There are five different types of governmental funds.

Capital Project Fund: Type of fund used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Debt Service Fund: Type of fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

General Fund: Type of fund typically serves as the chief operating fund of a government. This fund is used to account for all financial resources except those required to be accounted for in another fund.

Permanent Fund: Type of fund used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposed that support the reporting government's programs.

Special Revenue Fund: Type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Proprietary Funds – Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds.

Enterprise Fund: Type of fund used to report an activity for which a fee is charged to external users for goods or services.

Internal Service Fund: Type of fund that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis

Fiduciary Fund – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. There are four different types of fiduciary funds.

Agency Funds: Type used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.

Investment Trust Funds: Type used to report governmental external investment pools in separately issued reports and the external portion of these same pools when reported by the sponsoring government.

Pension Trust Funds: Type used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other postemployment benefit plans, or other employee benefit plans.

Private-Purpose Trust Funds: Type used to report all trust arrangements, other than those properly reported in pension trust funds or investment trust funds, under which principal and income benefit individuals, private organizations, or other governments.

Fund Balance - The excess of the assets of a fund over its liabilities, reserves, and carryover.

GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants - A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure - The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Interfund Transfers - The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue - Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Charges - The charges to user departments for internal services provided by another government agency, such as data processing, or insurance funded from a central pool.

Lapsing Appropriation - An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpected or unencumbered balance lapses or ends, unless otherwise provided by law.

Levy - To impose taxes for the support of government activities.

Line-item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Long-term Debt - Debt with at maturity of more than one year after the date of issuance.

Materials and Supplies - Expendable materials and operating supplies necessary to conduct departmental operations.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Modified Accrual – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Net Budget - The legally adopted budget less all interfund transfers and interdepartmental charges.

Nominal Dollars - The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation would be done to reflect the real purchasing power of money today.

Object of Expenditure - An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

Objective - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Obligations - Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Expenses - The cost of personnel, materials and equipment required for a department to function.

Output Indicator - A unit of work accomplished, without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

Pay-as-you-go-Basis - A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Budget - A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators - Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure - Data collected to determine how effective or efficient a program is in achieving objectives.

Personal Services - Expenditures for salaries, wages, and fringe benefits of a government's employees.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. The cease to be encumbrances when the obligations are paid or otherwise terminated.

Program - A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Budget - A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget - A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and

objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income) - Revenues earned by a program, including fees for services, license and permit fees, and fines.

Purpose - A broad statement of the goals, in terms of meeting public service needs that a department is organized to meet.

Reserve - An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources - Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Retained Earnings - The accumulated earnings of an Enterprise or Internal Service Fund which have been retained or held in the fund and which are not reserved for any specific purpose.

Revenue - Sources of income financing the operations of government.

Service Level - Services or products which comprise actual or expected out-put of a given program. Focus is on results, not measures of workload.

Source of Revenue - Revenues are classified according to their source or point of origin.

Structurally Balanced Budget – one that supports financial sustainability for multiple years into the future.

Supplemental Appropriation - An additional appropriation made by the governing body after the budget year or biennium has started.

Supplemental Requests - Programs and services, which departments would like to have added (in priority order) over their target budget, or if revenue received is greater than anticipated.

Target Budget - Desirable expenditure levels provided to departments in developing the coming year's recommended budget. Based on the prior year's adopted budget, excluding one-time expenditures, projected revenues and reserve requirements.

CITY OF STATESBORO

Tax Levy - The resultant product when the tax rate per one hundred dollars is multiplied by the tax base

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Variable Cost - A cost that increases/decreases with increases/decreases in the amount of service provided such as the payment of wages.

Working Capital- Excess of current assets over current liabilities.

Workload Indicator - A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

Work Years - The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full-time, year round employee. For most categories, this equals 2080 hours per year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2080 to arrive at the equivalent number of "work years" for the position.

Source: The Best of Government Budgeting

A Guide to Preparing Budget Documents

By: Dennis Strachota

Government Finance Officers Association, 1994

## CITY OF STATESBORO

## Acronyms

AFIS	Automated Fingerprinting Information System	HAZMAT	Hazardous Materials		
ATC	Aid to Construction	HLF	High Load Factor		
BOE	Board of Education	HVAC	Heating, Ventilation, Air-Conditioning		
<b>CDBG</b>	Community Development Block Grant	IACP	International Association of Chiefs of Police		
CDL	Commercial Drivers License	IRS	Internal Revenue Service		
CH	City Hall	ISO	Insurance Services Office		
CHIP	Community Housing Improvement Program	ISTEA	Intermodal Surface Transportation Efficiency Act		
CID	Criminal Investigations Division	LARP	Local Assistance Resurfacing Program		
CIP	Capital Improvements Program	LLF	Low Load Factor		
CJIS	Criminal Justice Information System	LOST	Local Option Sales Tax		
COLA	Cost of Living Adjustment	MGAG	Municipal Gas Authority of Georgia		
<b>DABC</b>	Development Authority of Bulloch County	NCIC	National Crime Information Center		
DCA	Department of Community Affairs	NFPA	National Fire Protection Association		
DDA	Direct Deposit Advices	NG	Natural Gas		
DHR	Department of Human Resources	<b>NPDES</b>	National Pollutants Discharge Elimination System		
DNR	Department of Natural Resources	OCGA	Official Code of Georgia Annotated		
DSDA	Downtown Statesboro Development Authority	OSHA	Occupational Safety and Health Administration		
<b>EMT</b>	Emergency Medical Technician	OTC	Occupational Tax Certificate		
<b>EPA</b>	Environmental Protection Agency	PD	Police Department		
<b>EPD</b>	<b>Environmental Protection Division</b>	PE	Professional Engineer		
<b>ERT</b>	Emergency Response Team	PI	Protective Inspections		
FD	Fire Department	PWD	Public Works Department		
<b>FEMA</b>	Federal Emergency Management Agency	SAC	Statesboro Arts Council		
FTE	Full-Time Employee	SBCPRD	Statesboro/Bulloch County Parks &		
FY	Fiscal Year		Recreation Department		
GAAP	Generally Accepted Accounting Principles	SCVB	Statesboro Convention and Visitors Bureau		
GASB	Government Accounting Standards Board	SONET	Southern Natural Gas' Online Service		
<b>GDOT</b>	Georgia Department of Transportation	SPLOST	Special Purpose Local Option Sales Tax		
<b>GEFA</b>	Georgia Environmental Facilities Authority	SWAT	Special Weapons and Tactics		
<b>GEMA</b>	Georgia Emergency Management Agency	SWC	Solid Waste Collection		
<b>GFOA</b>	Government Finance Officers Association	SWD	Solid Waste Disposal		
<b>GMA</b>	Georgia Municipal Association	TEA	Transportation Enhancement Act		
GOHS	Governor's Office of Highway Safety	TPA	Third-Party Administrator		
GPD	Gallons Per Day	W/S	Water/Sewer		
GSU	Georgia Southern University	WCSWA	Wayne County Solid Waste Authority		
H/M	Hotel/Motel	WWTP	Waste-Water Treatment Plant		





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